Maricopa County, Arizona
Annual Business Strategies 2005-06

Maricopa County

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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For the Fiscal Year Beginning

July 1, 2004

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The Government Finance Officer Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Maricopa County, Arizona for its annual budget for the fiscal year beginning July 1, 2004. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award

Credits

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Don Stapley, District 2
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Cover Photo: Shawn Nau took the photograph on the cover of our Annual Business Strategies at Estrella Mountain Regional Park which is operated by the Maricopa County Parks and Recreation department. The scenic mountain view looks out towards the White Tank Mountain.

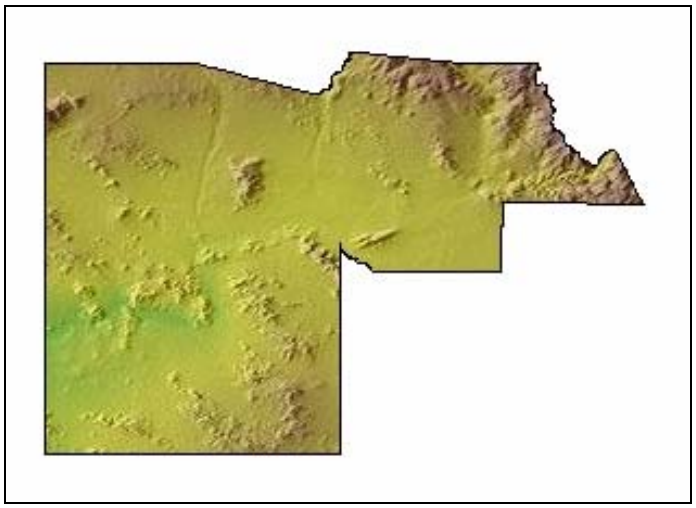
Maricopa County Mission Statement

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Strategic Priorities

- Ensure safe communities and a streamlined, integrated justice system.
- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well.
- Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

Approved by the Maricopa County Board of Supervisors – June 6, 2005



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Budget At A Glance

Introduction

For the past 12 years, Maricopa County's Office of Management and Budget has received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award. This award is presented to government entities that meet certain criteria in the presentation of their budget. This "Budget At A Glance" section is designed to provide the layperson with a broad view of the contents included in the FY 2005-06 Maricopa County budget, its processes, issues and anticipated outcomes. Document sections are cited in order to guide the reader to more in-depth information and explanation of the drivers of Maricopa County's operating budget and capital improvement program.

Policy Document

Organization-wide Financial and Programmatic Policies and Goals

Maricopa County's long-term organization-wide goals and policies are provided in Maricopa County's mission statement and strategic priorities found below. Other references are included in the Transmittal Letter, the Executive Summary under Policies & Their Budgetary Impact, the Managing for Results section, the Capital Improvement Program, the Financial Forecast, the Departmental Budget Schedules under mission, goals, issues and mandates, while the actual policies are included in the Attachments section.

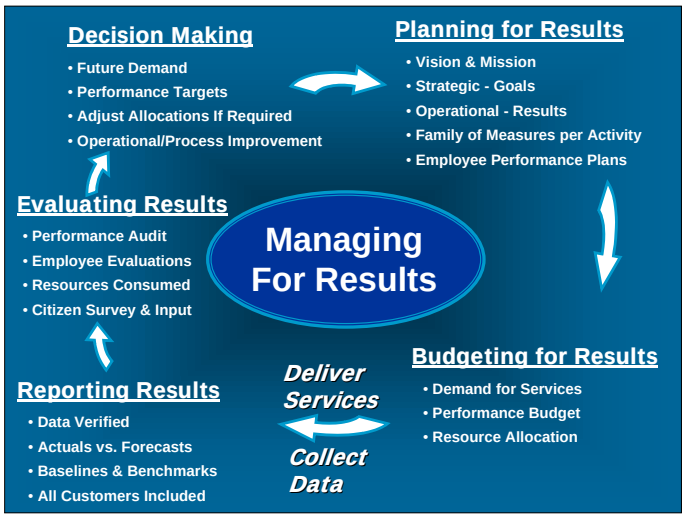
Maricopa County Mission Statement: The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Strategic Priorities:

- Ensure safe communities and a streamlined, integrated justice system.
- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well.
- Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

In support of each priority, the Board of Supervisors established a set of strategic goals. Maricopa County's goals are long-term and address the entire organization, such as the long-term impacts of revenue shortfalls, including the significant drop in recurring state shared sales tax, and long-term financial planning and operations issues. The County's policies apply to financial matters as well as programmatic (service delivery) concerns over a multi-year time frame, such as the Managing for Results Policy and the Reserve and Tax Reduction Policy, both of which are excerpted below.

Managing for Results Policy: All Maricopa County departments will participate in the Maricopa County Managing for Results system and shall comply with this policy. This policy establishes a framework that integrates planning, budgeting, reporting, evaluating and decision making for all Maricopa County departments. This framework is called Managing for Results, a management system that establishes the requirements to fulfill the County's Mission and Vision of accountability to its citizens.



Managing for Results is cyclical and ties performance to all that we do. The Managing for Results cycle is outlined on the chart at left.

Reserve and Tax Reduction Policy: This policy establishes the guidelines for the maintenance and use of any reserve fund balances. The policy provides for budgetary stability, debt reduction and, ultimately, stabilization and reduction of tax rates when possible. During times of economic downturn, the policy may be used to stabilize the general fund until appropriate long-term budgetary adjustments are made.

Further, the purpose of the policy is to demonstrate a commitment to the maintenance and, when possible, reduction of the tax rate while ensuring that Maricopa County remains financially stable and accountable to the citizens.

Short-term Financial and Operational Policies That Guide Budget Development

Maricopa County's short-term financial and operational policies guide the development of the budget for the upcoming year. These policies provide the tools for building a structurally balanced budget, ensuring that the fiduciary obligations as stewards of public monies are met. The policies deal with a wide range of areas that provide financial safeguards and policy direction on such matters as lump sum budgeting, budget development, reserves and tax reduction, and internal charges and indirect cost allocations. These policies may be found in the Transmittal Letter, the Executive Summary under Policies & Their Budgetary Impact, the Managing for Results section, the Capital Budget, the Departmental Budget Schedules under mission, goals, issues and mandates, while the actual policies are included in the Attachments section. Several short-term policies that reflect the financial and operational development of the budget for the upcoming year follow.

Budgeting for Results Accountability Policy: The purpose of the Budgeting for Results Accountability Policy is to provide departments with the flexibility in managing their allocated public resources to achieve program results, while upholding accountability for spending within legal appropriations. This policy seeks to strengthen budget accountability and ownership at the department level. The program encourages departmental staff to save resources and be creative in the delivery of services. Departments are held responsible for bottom-line performance and absorb unanticipated cost increases and revenue shortfalls. This approach to budgeting can help the County cope with new fiscal challenges and improve the quality of County services.

Vehicle Replacement Policy: The purpose of this Policy is to provide County Departments/Special Districts with guidelines so that existing vehicles can be replaced in a timely and cost-effective manner.

Funded Position Policy: The purpose of the Funded Position Policy is to establish guidelines for adding, deleting and changing positions so that all authorized positions are fully funded on an annualized basis, and that any filled or vacant position that becomes unfunded or under-funded is either fully funded or deleted.

Goals and Objectives of Organizational Units-Departments

Maricopa County's organizational units consist of 62 departments, including special districts, each of which has a strategic plan that integrates planning with budgeting and performance measurement to achieve Maricopa County's mission and strategic priorities. Every department has a mission, vision (optional), strategic priorities, issues, programs, activities, and services, all of which may be found in the Departmental Budget Schedules section under mission, goals, issues, key performance measures, and mandates.

Some departments have long-term results-oriented goals (descriptions of anticipated accomplishments or results as opposed to descriptions of functions and activities, e.g., *recycle 20% of community's solid waste stream*). For

example, the Public Defender's Office has a long-term goal of "maintain cost effectiveness by limiting the percentage of increases in the annual cost per case to no more than the percentage of increase in the overall annual funding of the County's justice group." The County Attorney has a goal to "identify and implement strategies that provide market appropriate salaries for employees, salary advancements commensurate with performance and experience, career development counseling, training and other employee benefits and work/personal life balance issues to reduce turnover," and to "reduce the percentage of criminal cases open longer than 180 days each year over the next five years while adhering to MCAO policies & procedures, quality standards and attorney ethics." These goals describe long-term anticipated results.

But the majority of County department goals are more short-term in nature due to the demands of regulatory agencies, compliance to new state statutes and court rules, increases in unfunded mandates, and the rapidly changing demographics that affect justice and law enforcement, healthcare and the environment. It is not practical to establish long-term goals in areas where regulations are continually changing. Examples of dramatic regulatory changes include: 3 Arizona Supreme Court issues, i.e., Rule 18 that deals with speedier trials for complex cases, Rule 15 regarding the disclosure of evidence, and *The Ring Case*, dealing with verdict determination by jurors; the mandated increases in acute healthcare contributions due to Proposition 204, the mandate to increase Maricopa County's contributions for the Arizona Long Term Care System, expenditure increases for the County court order for the seriously mentally ill population, and the residual from the county's medical eligibility mandate. All of these will have an immediate impact on the County.

Every department within Maricopa County has quantifiable short-term objectives, (e.g., open two new recycling drop-off centers by December 200*x*), that are linked to the County's goals as established in it's mission and strategic priorities. Through the annual strategic planning process review, every department is required to have goals that are linked to the County's strategic priorities. This information may be found in the Departmental Budget Schedules section under department mission, goals, issues, key performance measures, and mandates. Example follow that show the relationship of department goals to the Maricopa County strategic priorities and strategic goals, and a strategic plan sample of the mission, several goals and key results measures for the Maricopa County Adult Probation Department.

Maricopa County Strategic Priorities/Goals:

- Ensure safe communities and a streamlined, integrated justice system.
    - By June 2007, reduce property crime rates and violent crime rates in Maricopa County by establishing and implementing a crime-prevention strategy that encompasses evidence-based practices.

Department Goals for the Maricopa County Adult Probation:

- By the end of fiscal year 2007, MCAPD will enhance public safety by:
  Reducing the number of probationers committed to the Department of Corrections to 20%.
  Reducing the number of probationers convicted of a new felony offense to 10%.
  Increase the rate of successful completions from probation to 65%.
  Increase the rate of successful completions from Pretrial Supervision to 80%.

Strategic Plan from Maricopa County Adult Probation:

The Mission of the Maricopa County Adult Probation Department is to provide assistance and adult pretrial and probation services to neighborhoods, courts, offenders and victims so that they experience enhanced safety and well being.

Goals Include:

- By the end of fiscal year 2007, MCAPD will enhance public safety by:
  Reducing the number of probationers committed to the Department of Corrections to 20%.
  Reducing the number of probationers convicted of a new felony offense to 10%.
  Increase the rate of successful completions from probation to 65%.
  Increase the rate of successful completions from Pretrial Supervision to 80%.
- By the end of fiscal year 2007, MCAPD will improve case processing as evidenced by:
  Maintaining at least a 97% on-time rate for submitting pre-sentence reports to the Court without a continuance.
  Increasing the rate of restitution collected to 80%.
  Increasing the rate of community work service completed to 50%.

Increasing use of the Offender Screening Tool to 75% for newly sentenced probationers.
Making use of the Field Reassessment Offender Screening Tool to develop case management plans at least 67% of the time.

Example program with key results:

Program Name: COMMUNITY JUSTICE PROGRAM

Program Purpose: The purpose of the Community Justice Program is to provide public safety through offender accountability and restoration to victims and community members so that they can live in revitalized, restored and safer neighborhoods.

RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	PTED VS. REVISED VARIANCE	%
Percent of Standard probationers who successfully complete probation	61.0%	62.0%	62.0%	63.0%	64.0%	2.0%	3.2%
Percent of active IPS probationers not convicted of a new felony offense while supervised	86.0%	85.0%	85.0%	86.0%	86.0%	1.0%	1.2%
Percent of probationers paying restitution and/or performing community work service during the reporting period	85.0%	85.0%	85.0%	85.0%	85.0%	0.0%	0.0%
Percent of warrants cleared during the reporting period	84.0%	85.0%	85.0%	86.0%	86.0%	1.0%	1.2%
Percent of probationers appropriately monitored according to Indirect Services standards	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of jailed probationers who receive services under the In-Custody Management Activity	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%

FY 2005-06 Budget Priorities And Issues

The Transmittal Letter articulates budget priorities and issues for all funds, including significant priority changes from FY 2004-05, and the factors that led to those changes. These priorities and issues are highlighted by headings in the Transmittal Letter, such as the heading: **Expenditure Uses, Econometric and Demographic Trends, Property Taxes, Managing For Results & Budgeting For Results, Detention Operations, Criminal Justice Issues, Public Health, Mandated Health Care, Maricopa Health Plans, Capital Improvement Program, Employee Issues and Concerns** and **Impacts from the State of Arizona.** Fiscal Year 2005-06 budget priorities are provided in the Attachments section. Priorities and issues are also summarized in the first paragraph of the Transmittal Letter.

The Budget As A Financial Plan

Fund Structure and Appropriations

An overview of Maricopa County's fund structure, including the basis for budgeting and accounting, and all funds appropriated by Maricopa County and their descriptions, may be found in the Executive Summary, Summary Schedules and Attachments sections.

Appropriation levels are established on a departmental basis and lapse annually. Transfers during the year from the contingency account to a department's budget require approval of the Board of Supervisors. Budgeted amounts are reported as originally adopted or as adjusted by allocations from reserves (contingency) or as amended by authorization from the Board of Supervisors. All funds subject to appropriation are described in the Executive Summary section. Examples of funds appropriated, with their description follow.

100 **General Fund** — is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

220 **Diversion** — Pursuant to A.R.S. §13-1811, funds are utilized for the investigation, prosecution and deferred prosecution of bad check cases.

245 **Justice Court Special Revenue** — Established for the purpose of defraying expenses of justice court services by providing improvements in court technology, operations and facilities to enable the courts to respond quickly to changing statutory and case processing needs. Operations are funded by an $18 user's charge to be added to the Defensive Driving School Diversion Fee as of March 1, 1998.

267 **Criminal Justice Enhancement** — The Criminal Justice Enhancement fund accounts for monies that are allocated to county attorneys from the Arizona State Criminal Justice Enhancement fund (ARS 41-2401). The funds are to be used for the purpose of enhancing prosecutorial efforts.

Revenues, Expenditures, and Other Financing Sources & Uses

The Summary Schedules section provides a **single** consolidated overview of all resources and expenditures budgeted for all funds, as well as summaries of all major revenues and expenditures by fund, type, category, and department. Maricopa County's budget is annual, not biennial, therefore summaries of revenues and other resources, and of expenditures are provided for a three-year time span, including the prior year actual, current year budget, estimated current year actual, and proposed budget year.

Major Revenue Sources, Trends, and Underlying Assumptions

The major revenue sources for all funds are identified below and further described in detail, including charts and tables, in the Summary Schedules section. For major tax-based revenues, economic forecasting models are applied. The following chart lists the major revenue sources for the County and district budgets.

MAJOR REVENUE SOURCES

- **Property Taxes**
- **Licenses and Permits**
- **Shared Vehicle License Tax**
- **Payments in Lieu of Taxes**
- **Patient Service Revenue**
- **Miscellaneous Revenue**
- **Tax Penalties & Interest**
- **Grants**
- **State Shared Sales Tax**
- **Other Charges for Services**
- **Fines & Forfeits**
- **Gain on Fixed Assets**
- **Sales Taxes**
- **Other Intergovernmental**
- **Shared Highway User Revenue**
- **Internal Service Charges**
- **Interest Earnings**
- **Transfers In**

A sample of the major assumptions underlying the primary property tax levy for the budget year are provided below, including the basis for the estimate and associated trends.

The FY 2005-06 budget process began with the update of the 10-year financial forecast, which is based on current economic trends. For major tax-based revenues, economic forecasting models are applied. Although primary net assessed values are projected to grow steadily, the primary property tax rate, which is statutorily determined, declined in FY 2005-06 and will continue to decline in future fiscal years. It should be noted that assessed value could very well experience lower or no growth if the State Legislature makes further changes in the property tax system.

The Board of Supervisors is committed to keeping tax rates affordable for our citizens. The Board reduced the overall property tax rate by $0.0137 in FY2005-06 The overall tax rate, including the special districts, is now $1.4611 per $100 of assessed valuation. Since fiscal year 1991-92 the rate has been held flat or reduced.

The FY 2005-06 Budget includes an estimated primary property tax levy (excluding Salt River Project) of $371,224,118, an increase of $31,342,019 (9.2%) from the FY 2004-05 adopted primary levy. This increase is due to 10.5% growth in net assessed value, of which approximately half is due to new construction. After several years of relatively high growth in net assessed value, forecasts indicate a slowed, but steady growth in annual growth rates over the next five years. Net assessed values tend to lag behind the general economy.

The primary property tax may be used to support any type or level of service within the legal purview of the County. The County also levies secondary property taxes that are levied for a specific purpose, i.e. the Flood Control District and the Library District.

State Shared Sales Tax Collections	
Fiscal Year	General Fund
1995-96	$ 231,009,128
1996-97	242,352,311
1997-98	257,643,630
1998-99	279,386,536
1999-00	309,009,200
2000-01	322,429,593
2001-02	325,728,202
2002-03	330,260,143
2003-04	358,056,954
2004-05*	384,274,037
2005-06**	407,330,479

* Projected Actual
** Budget

Revenue trends for the FY 2005-06 budget are discussed for each of the major revenue sources and enhanced with graphics. An example is provided next, with full detail, including charts and tables, found in the Summary Schedules sections.

Listed at the left are the actual state shared sales tax collections for the last nine fiscal years, projected totals for FY 2004-05 plus the budget for FY 2005-06. State shared sales tax collections have suffered most from the economic recession. Prior to FY 2002-03, state shared sales taxes were budgeted for the upcoming fiscal year at the midpoint between the "pessimistic" and "most likely" forecast scenarios. This strategy was changed in FY2002-03 as a result of the economic recession. Revenues are now budgeted based on the pessimistic scenario. Collections for FY 2004-05 are projected to exceed the budget, ending 7.3% higher than in FY 2003-04. Given continuing economic recovery, the FY 2005-06 budget for the General Fund estimates a 6.0% growth rate; resulting in $23,056,442 of additional State Shared Sales Tax revenue above the FY 2004-05 projected actual collections.

Fund Balances for All Funds

All fund balances potentially available for appropriation, including those funds carrying a zero balance, changes in fund balances, beginning and ending fund balances, and variance commentary may be found in the Summary Schedules section. Schedules are provided that list fund balance designations, the estimated beginning fund balances, projected revenues, expenditures and appropriated fund balance for the upcoming fiscal year, and resulting estimated fund balances at the end of FY 2005-06. "Beginning Fund Balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, fund balances are Unreserved/Undesignated, which means that estimated unreserved fund balances are reduced by amounts designated for other purposes.

The Capital Budget

The Capital Projects section specifically includes the Capital Improvement Program (CIP) policy, budgeted capital expenditures, a specific listing by fund of all capital projects for which appropriations are made, and a brief description of each major capital project, an example of which follows.

Project Name:	**Comfort Station Improvements**
User Department:	**Parks and Recreation**
Project Location:	**Usery, McDowell, Estrella, and White Tank Mountain Regional Parks**
Supervisor District:	**1, 2, 4, & 5**
Managing Department:	**Parks and Recreation**
Project Partner(s):	**Not Applicable**
Completion Date:	**December 2005**

Project Description

The purpose of this request is to fund the construction of replacement restroom buildings throughout the Maricopa County Park System (MCPRD). MCPRD is a non-mandated department; however, it is one of the most popular departments with the citizens of Maricopa County, thus our responsibility to respond to the public's needs and demands. The MCPRD Visitor Study, September 2003, conducted by Arizona State University Department of Recreation Management and Tourism, states that restrooms are the highest amenity requested by those surveyed. Comfort station improvements will include site planning, engineering, and construction of 5 new comfort stations. The old comfort stations will be demolished and new comfort stations built. MCPRD's comfort stations are literally coming apart, are a danger to the public, are a maintenance and operation nuisance, and are a cost-consuming problem to the staff and park system. Adding new comfort stations to the park system will reduce the maintenance costs and more importantly attract more visitors to the parks. The construction cost is estimated to be $1,135,445 and the architectural contract is $72,918, plus a change order of $5,538, for a total of $78,456.

There are no costs associated with Facilities Management for any Parks related projects, and there are no direct staffing increases due to the new comfort station. As these buildings are all replacement restrooms, there are no resulting increases in operating costs.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
General Fund Imp Fund (445)	$ -	$ 60,724	$ 908,376	$ -	$ -	$ -	$ -	$ 908,376	$ 969,100
Intergovernmental Cap Proj (422)	-		244,801	-	-	-	-	244,801	244,801
Project Total	**$ -**	**$ 60,724**	**$ 1,153,177**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,153,177**	**$ 1,213,901**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Services	$ 3,893,075	$ 4,102,571	$ 4,102,571	$ -	$ -	$ -	$ 12,098,217
Supplies & Services	1,419,978	1,917,929	1,917,929	-	-	-	5,255,836
Capital Outlay	283,499	575,541	575,541	-	-	-	1,434,581
	$ 5,596,552	$ 6,596,041	$ 6,596,041	$ -	$ -	$ -	$ 18,788,634
Post Construction User Department Operating Costs							
Personal Services	$ 3,893,075	$ 4,102,571	$ 4,102,571	$ -	$ -	$ -	$ 12,098,217
Supplies & Services	1,419,978	1,917,929	1,917,929	-	-	-	5,255,836
Capital Outlay	283,499	575,541	575,541	-	-	-	1,434,581
	$ 5,596,552	$ 6,596,041	$ 6,596,041	$ -	$ -	$ -	$ 18,788,634
Net User Department Operating Costs (post less current)	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Managing for Results

Purpose Statement

The purpose of the Comfort Station Improvements Construction project is to build five new comfort stations at four MCPRD's parks for the Maricopa County citizens and out of town visitors so that they may have a pleasant outdoor experience and return to the parks.

Strategic Goals

We will increase community involvement and awareness through improved marketing and education programs in order to increase park attendance, revenues and funding.

By July 2006 we will identify and fund the additional needed facilities and operational costs for each park for the next five years.

Parks and Recreation will become non-reliant on the general fund, without reduction in our current funding level and without a reduction in customer satisfaction as assessed by an independent party.

Strategic Plan Program Supported

- Park Support Program

Strategic Activities Supported

- Maintenance and Development

Strategic Services Supported

- Utilities
- Clean Facilities
- Remodeled Structures/Improvements

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of park user satisfaction as related to facilities	4.39	4.00	4.75
OUTPUT: Number of A/E contracts managed	9	9	5
OUTPUT: Number of construction contracts managed	11	11	8
DEMAND: Expected number of new structure/facility requests per year	9	100	8
EFFICIENCY: Amount per new structure/facility constructed	$300,000	$500,000	$400,000

Associated Impacts of Capital Spending

The Capital Improvement Program section and the Summary Schedules section describe if and to what extent capital improvements or other major capital spending will impact Maricopa County's current and future operating budget. The focus is on reasonably quantifiable additional costs and savings (direct and indirect), and other service impacts that result from capital spending.

Future operating costs related to new facilities constructed or acquired through the CIP are carefully considered before project commitments are made. This is a particularly important budgetary consideration with the new jail and juvenile detention facilities. It is the County's philosophy and policy that new capital projects will be undertaken only if future operating revenues are reasonably estimated to be sufficient to support associated future operating costs. Operating costs associated with new facilities are budgeted by the user department in conjunction with the Facilities Management Department. Estimated operating costs, as well as anticipated savings in lease costs and operating costs of facilities to be replaced, are factored into the County's Financial Forecast. A summary of this information is provided below.

NEW FACILITY OPERATING COSTS					
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10
GENERAL FUND PROJECTS					
Buckeye Hills Shooting Range	$ 231,501	$ 238,446	$ 245,600	$ 252,967	$ 260,556
Chandler Consolidated Justice Courts	14,893	108,347	103,120	97,530	91,772
Downtown Justice Center	273,204	1,052,673	1,065,838	1,079,399	1,093,366
Environmental Services Building (Public Health)	3,790	43,567	44,335	45,354	46,287
Human Services Campus	153,803	213,928	220,346	226,956	233,765
McDowell Track Comfort Station	-	-	1,500	1,500	1,500
Northeast Superior Court/Justice Court Expansion	177,347	182,638	188,087	193,700	57,763
Northwest Consolidated Justice Courts	140,769	188,271	193,889	199,676	205,636
Southeast Consolidated Justice Crts/Parking	-	-	170,579	175,696	180,967
Southwest Consolidated Justice Courts	-	144,946	238,191	239,454	246,608
Public Health Clinic	520,851	492,508	504,515	516,881	529,618
Security Building	615,648	634,117	653,141	672,735	692,917
Subtotal General Fund	$ 2,131,806	$ 3,299,441	$ 3,629,141	$ 3,701,848	$ 3,640,755
DETENTION FUND PROJECTS					
Durango Juvenile Detention/Treatment Center	$ 5,070,363	$ 5,218,128	$ 5,370,220	$ 5,527,493	$ 4,069,698
Fourth Avenue Jail	24,284,337	24,388,589	24,495,965	24,608,087	24,723,573
Lower Buckeye Jail	26,052,846	26,150,783	26,251,652	26,357,316	22,729,530
Subtotal Detention Fund	$ 55,407,546	$ 55,757,500	$ 56,117,837	$ 56,492,896	$ 51,522,801
TOTAL FUNDS	**$ 57,539,352**	**$ 59,056,941**	**$ 59,746,978**	**$ 60,194,744**	**$ 55,163,556**

Debt Service

A description of Maricopa County's debt service policies, financial information regarding current debt obligations, including the relationship between current debt levels and legal debt limits, and the effects of existing debt levels on current and future operations is contained in the Debt Service section.

The chart below shows the County's overall net debt:

DIRECT AND OVERALL NET DEBT MARICOPA COUNTY, ARIZONA GOVERNMENTAL ACTIVITES	Audited 6/30/03	Unaudited 6/30/04	Projected 6/30/05	Projected 6/30/06
General Obligation	$ 39,515,000	$ 20,165,000	$ -	$ -
Less: Amount available for Retirement of General Obligation Debt	(722,346)	-	-	-
Lease Revenue Bonds	91,558,756	93,569,383	85,894,077	78,044,580
Certificate of Participation	5,808,084	-	-	-
Capital Leases	19,414,905	10,820,105	5,620,713	2,210,131
Direct Net Debt	$ 155,574,399	$ 124,554,488	$ 91,514,790	$ 80,254,711
Overlapping Debt [1]	5,216,661,101	5,343,308,638	5,460,861,428	5,581,000,379
Overall Net Debt	$ 5,372,235,500	$ 5,467,863,126	$ 5,552,376,218	$ 5,661,255,090
Population Estimate [2]	3,296,250	3,396,875	3,515,766	3,638,817
Full Value of Taxable Property [3]	$ 194,235,322	$ 226,293,569	$ 246,659,990	$ 268,859,389
Ratios [4]				
Direct Net Debt Per Capita	$ 47.20	$ 36.67	$ 26.03	$ 22.06
Overall Net Debt Per Capita	$ 1,629.80	$ 1,609.67	$ 1,579.28	$ 1,555.80
Direct Net Debt As Percentage Of Full Value Property	.0801%	.0550%	.0371%	.0299%
Overall Net Debt As % Of FV Property	2.77%	2.42%	2.25%	2.11%
FV Property Per Capita	$ 58,926.15	$ 66,618.16	$ 70,158.25	$ 73,886.48

The Arizona Constitution, Article 9, Section 8, states that a County may become indebted for an amount not to exceed fifteen percent of taxable property.

The following table represents the County's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation.

2003-04 Constitutional General Obligation Bonding Capacity Maricopa County, Arizona	
2003-04 Secondary Assessed Valuation	$ 24,477,987,528
15% of Secondary Assessed Valuation	4,121,698,129
Less: GO Bonded Debt Outstanding	(20,165,000)
Plus: GO Debt Service Fund Balance	-
Unused Fifteen Percent Borrowing Capacity	$ 4,101,533,129

The debt policies include: Administration of Policy, Use of Debt Financing, Method of Sale, Competitive Sale, Negotiated Sale, Use of Bond Insurance, Arbitrage Liability Management, Selection of Professional Services, Continuing Disclosure of County Financial Information, Maturity Structures, Ratings, and Modification of Policies and the Reserve and Tax Reduction Policy that discusses debt incurred.

Basis of Budgeting

The County is required by Arizona law to prepare and adopt a balanced budget annually for the General, Special Revenue, Debt Service, Enterprise and Capital Projects Funds. Arizona law further requires that no expenditure shall be made or liability incurred in excess of the amounts budgeted except as provided by law.

The County prepares its budget on the same modified accrual basis of accounting used to record actual revenues and expenditures in the Governmental funds in the fund-based financial statements as detailed in the Executive Summary section. An explanation of the basis of budgeting for all funds is essentially the same as the Basis of Accounting.

Appropriation levels are established on a departmental basis and lapse annually. Transfers during the year from the contingency account to a department's budget require approval of the Board of Supervisors. Budgeted amounts are reported as originally adopted or as adjusted by allocations from reserves (contingency) or as amended by authorization from the Board of Supervisors. The County budgets for Governmental Fund types on a basis consistent with generally accepted accounting principles (GAAP), with the exception of the following types of transactions:

- Capital Lease Transactions
- Bond Issuance Transactions
- Arizona Long-Term Care System Refund

Operations Guide

Organization Structure

Maricopa County's organizational structure is by department. All programs, activities, and services that comprise those organizational units are fully identified and described in the Departmental Budget Schedules section.

Managing for Results

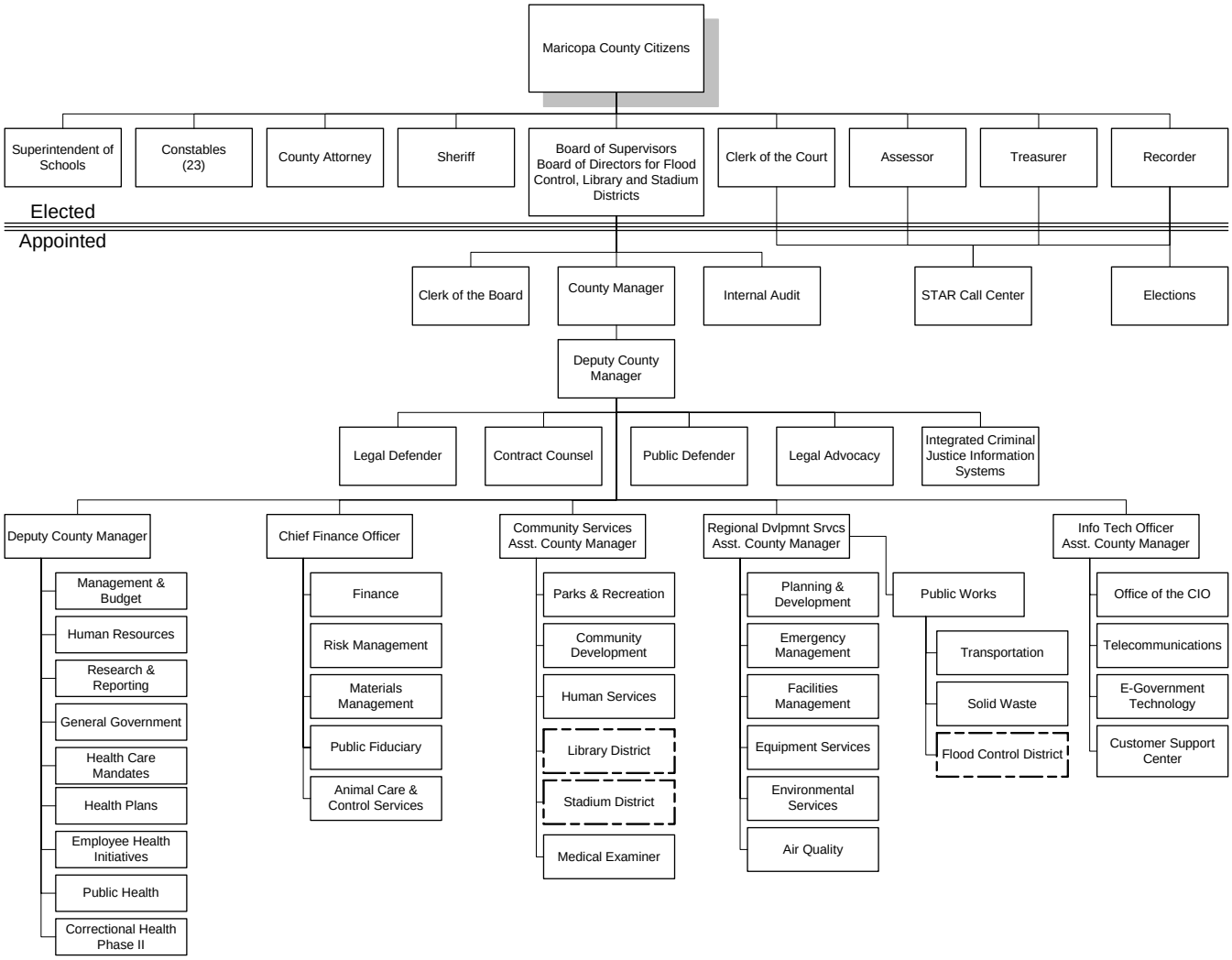
Managing for Results provides the tools necessary to determine and apply objective methods that measure progress toward accomplishing the County's mission and strategic priorities, as well as department program goals and objectives. See the Departmental Budget Schedules section for mission statements, vision (optional), major goals, issues, key programs, activities, services, and mandate details.

Planning for Results

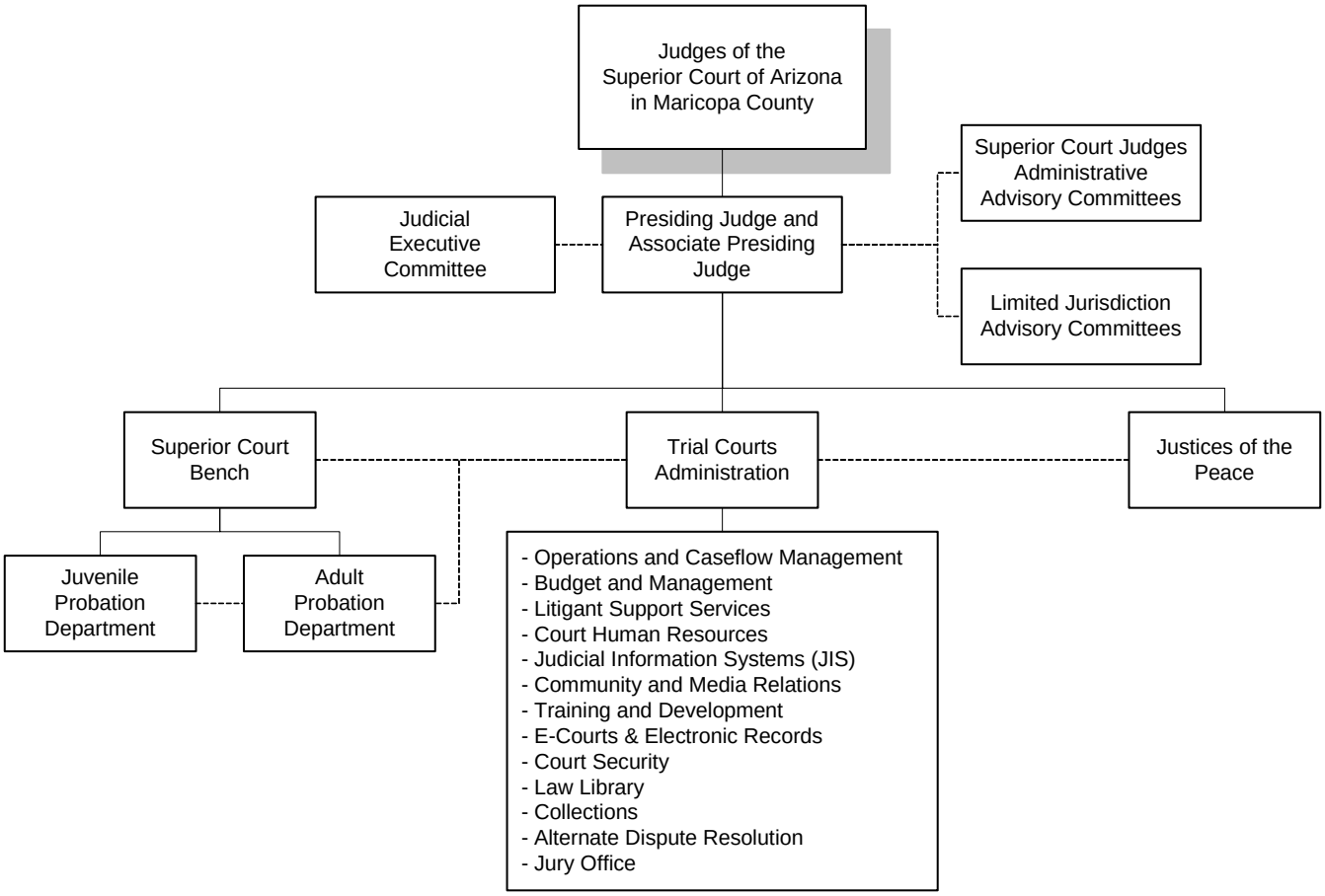
Through the Planning for Results process of the Managing for Results cycle, performance is measured, which focuses on results and accomplishments. Key performance measures focus on output and efficiency that support services. Services, in turn, support department programs. For more information regarding Planning for Results and the key performance measurements for each department, see the Managing for Results section.

Organization Charts

An organization chart for all of Maricopa County government is provided below. Detailed organization charts are provided throughout the Departmental Budget Schedules section, including the one that follows.



Arizona Courts in Maricopa County



Personnel

A key element in position control is the historical tracking of funded positions and their full-time equivalent (FTE) status. A trend view of FTE levels puts into perspective the prior year's staffing (and consequently service) funding decisions. The chart below represents a ten-year historical look at the County's FTE levels. FTE's reflect the hours budgeted for part-time positions converted to an equal number of full-time positions (based on a standard of 40 hours per week.)

Budgeted FTEs	FY 1996-97 Actual	FY 1997-98 Actual	FY 1998-99 Actual	FY 1999-00 Actual	FY 2000-01 Actual	FY 2001-02 Actual	FY 2002-03 Acutal	FY 2003-04 Acutal	FY 2004-05 Actual	FY 2005-06 Adopted
ADULT PROBATION	851.00	937.00	949.00	1,045.00	1,120.50	1,175.00	1,092.00	1,144.00	1,166.00	1,193.00
AIR QUALITY	-	-	-	-	-	-	-	-	134.00	131.00
ANIMAL CARE & CONTROL	120.00	125.00	135.00	130.00	146.00	132.50	140.00	143.60	151.00	149.00
APPROPRIATED FUND BALANCE	-	-	-	-	1.00	-	-	-	-	-
ASSESSOR	297.00	334.00	329.00	325.00	326.00	321.80	322.00	321.00	321.00	331.00
BOARD OF SUPERVISORS CLERK	7.00	7.00	7.00	7.00	7.00	7.80	8.00	7.00	7.00	7.35
BOARD OF SUPERVISORS DIST 1	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00
BOARD OF SUPERVISORS DIST 2	3.00	4.00	3.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00
BOARD OF SUPERVISORS DIST 3	3.00	4.00	4.00	4.00	4.00	4.00	3.50	3.50	3.00	3.00
BOARD OF SUPERVISORS DIST 4	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00	3.00	3.00
BOARD OF SUPERVISORS DIST 5	4.00	4.00	3.00	4.00	4.00	3.50	3.50	3.50	3.00	3.00
CALL CENTER	10.00	20.00	20.00	32.00	33.00	33.00	34.00	33.00	33.00	33.00
CHIEF INFORMATION OFFICER	106.00	70.00	64.00	62.00	67.00	67.00	66.50	62.00	106.17	109.00
CLERK OF THE SUPERIOR COURT	596.25	589.00	596.00	599.00	620.00	666.00	689.00	695.00	683.00	743.00
COMMUNICATIONS	-	-	-	-	-	-	7.50	9.00	-	-
COMMUNITY DEVELOPMENT	10.00	11.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
CONSTABLES	26.00	27.00	29.00	29.00	30.00	30.00	30.00	30.00	30.00	30.00
CONTRACT COUNSEL	-	-	-	-	-	8.25	7.25	7.25	9.50	9.50
CORRECTIONAL HEALTH	135.78	165.00	177.00	223.00	220.40	263.75	264.78	363.75	380.63	348.10
COUNTY MANAGER'S OFFICE	12.00	13.00	15.00	13.00	16.00	18.00	11.33	13.50	21.00	21.00
COUNTY ATTORNEY	737.30	742.00	796.00	831.00	850.00	828.50	917.25	987.55	996.50	992.50
ELECTIONS	57.00	55.00	53.00	54.00	54.00	54.00	54.00	54.00	55.00	54.00
EMERGENCY MANAGEMENT	14.00	14.00	14.00	14.00	15.00	15.00	15.00	15.00	16.00	15.00
EMPLOYEE HEALTH INITIATIVES	-	-	-	-	-	15.00	16.00	24.00	30.00	23.00
ENVIRONMENTAL SERVICES	238.60	245.00	272.00	267.00	266.75	283.00	273.50	300.50	194.84	196.79
EQUIPMENT SERVICES	63.00	65.00	60.00	60.00	62.00	63.00	63.00	60.75	59.75	53.75
FACILITIES MANAGEMENT	183.40	158.00	158.00	192.00	202.50	235.00	248.25	269.00	301.00	263.50
FINANCE	53.00	49.00	46.00	42.00	36.00	43.00	44.00	42.00	44.00	44.00
FLOOD CONTROL DISTRICT	240.00	241.00	222.00	222.00	222.25	223.00	226.00	225.00	209.00	208.00
GENERAL GOVERNMENT	7.00	7.00	1.00	11.00	9.00	1.00	1.00	-	-	-
HEALTH CARE DELIVERY SYSTEM	2,630.50	2,099.00	1,812.00	1,766.00	3,013.25	3,326.01	3,326.01	3,528.29	3,691.44	-
HEALTH CARE MANDATES	1.00	1.00	1.00	1.00	46.00	41.00	34.00	31.00	31.00	31.00
HOUSING	64.00	63.00	64.00	64.00	64.00	64.00	64.00	-	-	-
HUMAN RESOURCES	96.00	81.00	82.00	79.00	81.00	67.25	66.20	51.00	55.00	55.00
HUMAN SERVICES	256.00	286.00	281.00	295.00	287.00	368.00	369.00	436.00	478.20	463.00
INDIGENT REPRESENTATION	349.19	421.00	459.00	446.00	466.25	-	-	-	-	-
INTEGRATED CRIMINAL JUST INFO	-	-	-	-	1.00	14.00	15.00	21.00	18.00	18.00
INTERNAL AUDIT	8.00	10.00	12.00	16.00	15.00	16.00	16.00	15.00	15.00	15.00
JUDICIAL MANDATES	-	-	-	36.00	-	-	-	-	-	-
JUSTICE COURTS	228.75	244.00	294.00	280.00	287.01	300.06	-	-	-	-
JUVENILE PROBATION	540.00	589.00	679.00	794.00	784.00	827.50	868.50	919.00	962.00	966.00
LEGAL ADVOCATE	-	-	-	-	-	53.00	60.50	63.50	78.50	79.50
LEGAL DEFENDER	-	-	-	-	-	69.00	74.75	79.00	96.00	96.00
LIBRARY DISTRICT	126.66	134.00	146.00	143.00	118.00	135.50	135.50	135.50	151.69	150.69
MANAGEMENT & BUDGET	22.00	21.00	22.00	24.00	18.00	22.00	22.00	21.00	25.00	32.00
MARICOPA MANAGED CARE SYSTEMS	377.50	444.00	361.00	353.00	345.70	357.47	357.47	415.43	364.49	368.67
MATERIALS MANAGEMENT	53.00	47.00	38.00	39.00	38.00	39.00	40.00	35.00	35.00	35.00
MEDICAL ELIGIBILITY	337.50	342.00	263.00	298.00	292.50	291.50	-	-	-	-
MEDICAL EXAMINER	45.50	47.00	50.00	52.00	54.00	64.00	63.00	66.00	66.00	70.00
PARKS & RECREATION	76.84	77.00	74.00	80.00	86.50	98.46	104.00	87.00	88.00	88.00
PLANNING & DEVELOPMENT	54.00	66.00	65.00	93.00	108.00	115.00	125.00	159.00	185.00	190.00
PUBLIC DEFENDER	-	-	-	-	-	433.30	430.30	435.80	470.10	470.10
PUBLIC FIDUCIARY	41.00	37.00	33.00	33.00	35.00	35.00	35.00	34.00	37.00	36.00
PUBLIC HEALTH	503.25	460.00	441.00	479.00	459.24	523.48	534.89	567.60	564.05	574.93
RECORDER	63.00	66.00	65.00	69.00	69.00	71.25	71.25	70.25	80.25	80.25
RESEARCH & REPORTING	14.50	14.00	8.00	7.00	34.50	9.50	6.75	8.75	8.75	7.25
RISK MANAGEMENT	12.00	19.00	19.00	19.00	19.00	20.00	19.00	19.00	20.00	20.00
SHERIFF	2,108.00	2,188.00	2,235.00	2,428.00	2,482.50	2,465.00	2,487.75	2,731.50	3,223.50	3,558.00
SOLID WASTE	45.00	19.00	17.00	18.00	18.00	12.00	14.00	13.00	12.00	13.00
STADIUM DISTRICT	7.00	7.00	7.00	8.00	4.00	4.00	4.00	4.00	5.00	5.00
SUPERINTENDENT OF SCHOOLS	28.00	29.00	29.00	29.00	30.00	30.00	30.00	32.00	32.00	33.00
SUPERIOR COURT	677.60	764.00	819.00	873.00	910.20	981.00	-	-	-	-
TELECOMMUNICATIONS	42.00	45.00	41.00	42.00	42.00	42.00	43.00	42.00	-	-
TRANSPORTATION	511.00	522.00	512.00	511.00	511.50	504.00	477.75	479.00	477.00	477.00
TREASURER	66.00	64.00	64.00	64.00	64.00	64.00	64.00	57.00	59.75	59.75
TRIAL COURTS	-	-	-	-	-	-	1,273.31	1,247.33	1,376.03	1,399.03
Total Departments	13,166.12	13,099.00	12,963.00	13,626.00	15,117.55	15,974.38	15,789.29	16,637.85	17,679.14	14,371.65

Within each department, positions may be budgeted from a variety of funding sources. In general, as discussed earlier in this document, the General Fund covers the bulk of Personnel Services, with monies from Special Revenue, Capital Project, Enterprise and Internal Service funds covering the rest. A chart is included in the Personnel Plan section detailing this.

Countywide staffing from FY 2004-05 to FY 2005-06 decreased by 3,307.5 full-time equivalents (FTE's), or 18.71%. The decrease is due to the creation of the Special Health Care District on January 1, 2005. Other significant changes in staffing levels from FY 2004-05 to FY 2005-06, including variance explanations, are provided by department at the end of the Personnel Plan section.

Communications

Summary information, including an overview of significant budgetary issues, trends, and resource choices, is integrated within the Transmittal Letter. Summary information designed to provide the layperson with a broad view of the contents included in the FY 2005-06 Maricopa County budget, its processes, issues and anticipated outcomes is presented in the Budget At A Glance section. Complete budget summary data, trends and variance commentary, along with an overview of Maricopa County's fund structure may be found in the Executive Summary, Summary Schedules, Capital Projects, and Financial Forecast sections.

Other Planning Processes

The Maricopa County budget process is closely tied to the Managing for Results system that integrates strategic planning with budgeting and performance measurement (see the Managing for Results section for details behind this successful planning process). The combination of the budgeting and strategic planning processes, particularly in terms of budgeting to achieve desired results, is referred to as Budgeting for Results. The Budgeting for Results Accountability Policy provides for the control of the budget at the department level. The Reserve and Tax Reduction Policy provides for long-term financial stability and low, sustainable tax rates through responsible use of non-recurring resources, appropriate and minimal use of debt, and maintenance of reserve funds. This policy sets budgetary and financial guidelines regarding the reduction of taxes. The Reserve and Tax Reduction Policy demonstrates a commitment to the maintenance and, when possible, reduction of tax rates while ensuring that Maricopa County remains financially stable and accountable to the citizens.

Detail regarding Maricopa County's other planning processes and their effects upon the budget, including those mentioned above, (i.e., Managing for Results, Budgeting for Results Policy, separate Budgeting for Results Accountability Policy, and the Reserve and Tax Reduction Policy), and the Vehicle Replacement Policy, General Government Policy, Policy for Administering Grants, Performance Management Process, Funded Position Policy, New Position Establishment Policy, Position Funding Policy Guidelines, Requests for Additional Funding (Results Initiative Requests) process, Use of the Jail Excise Tax process, and the Capital Improvement Plan processes may be found in the Executive Summary, Managing for Results, and the Attachments sections.

Budget Processes

A full description of the process for preparing, reviewing and adopting the budget for the coming fiscal year is provided in the Executive Summary section, including the procedures for amending the budget after adoption. This budget document is also available on the Internet at: http://www.maricopa.gov/budget/default.asp.

A separate capital budget process is described in the Capital Improvement Program section. A direct relationship exists between Maricopa County's capital and operating budgets. Operating cost estimates are the anticipated annual costs to operate facilities and improvements upon completion or acquisition. Capital projects completed generally require additional operating budget resources for upkeep, maintenance, security and other costs associated with additional acreage, mileage or square footage.

There are two budget calendars included in this document. There is a Budget Process Timeline that provides a general guideline for developing the budget and supplements the budget process narrative in the Executive Summary section. The actual Budget Calendar used for developing and adopting the FY 2005-06 budget may be found in the Attachments section, along with the Budgeting for Results Policy Guidelines.

Communicating with Charts and Graphs

Charts/tables and graphs are used throughout the budget document to highlight financial and statistical information. Detailed narrative interpretation is provided when the message conveyed by the charts and graphs are not self-evident. Charts/tables and graphics are integrated with narratives to illustrate essential information throughout this budget document, particularly when communicating policy information, trends and impacts upon the budget. The County At A Glance, Personnel Plan, Mandates, and Departmental Budget Schedules sections contain the most charts/tables and graphs.

Revenue and Expenditure Classifications

Narrative, tables, schedules, and matrices show the relationship between different revenue and expenditure classifications (e.g., funds, programs, organizational units) in the Summary Schedules section. Maricopa County's fund structure, or relationship between the County's functional units and its financial structure is explained in the Executive Summary section, (i.e., the reader is able to learn the relationship between functional units and the entity's financial structure).

Revenue and expenditure information is cross-classified into other formats, which may be found in the Summary Schedules section. Some of these formats include the cross-classification by major revenue classifications across funds, by major objects of expenditure across departments and by funds across departments.

Table of Contents

A Table of Contents is provided at the beginning of this document. It is very comprehensive for a document of this size and allows the reader to quickly locate information. A sample is provided below.

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Glossary

A glossary is provided in a section at the back of the budget document. The glossary defines technical terms related to finance and accounting as well as terms related to Maricopa County. The glossary is written in simple language, specifically for the non-technical reader. Several examples follow.

Demand Measure: A measure of the number of total units of service or product anticipated to be demanded or needed by the customer. Examples include, number of residents eligible for job training or number of building inspection applications received.

Personal Services: A category of expenditures within the budget that includes salaries, benefits, temporary help, special pay, overtime, and salary adjustments.

Fund: A fund is used to account for revenues and expenditures with a specified purpose.

Family of Measures: A set of the four categories of performance measures that are used to measure the performance of an activity. The categories of measure are result, output, demand and efficiency.

Acronyms used in this document are defined in the Glossary section, with examples below.

GAAP: Generally Accepted Accounting Principles.

MCSO: Maricopa County Sheriff's Office.

ISF (Internal Service Fund): A proprietary fund that accounts for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis like a business.

The County and Community It Serves

Statistical and supplemental data that describes Maricopa County and the community it serves, including other pertinent background information related to the services provided may be found in the County At A Glance section. This section also provides statistical information that defines the community such as demographics (e.g., population, composition of population, and land area).

Supplemental and other pertinent information regarding Maricopa County and the local community and economy (e.g., major industries, employment, building permits issued, healthcare services provided, and maps) are located in the County At A Glance section and Transmittal Letter.

The FY 2005-06 Annual Business Strategies Document

This document is formatted and printed in such a way as to enhance understanding and utility to the reader's needs. Page formats are consistent, each showing the current section of the document in the header, the page number at the bottom, and the department name at the top of each page in the Departmental Budget Schedules section. Large bold headings identify what is being presented, and the use of "(Continued)" on the top of pages is added when deemed essential, and, when related information is split between pages.

Although this document is large, as is the County it represents, the information presented is vital to a full understanding of Maricopa County, its budget, budget processes, mandates, impacts, and the citizens it serves. The level of detail presented in this document is done so at the request of management, Elected Officials, and the citizens of Maricopa County.

This Budget At A Glance section is provided so that the lay reader may quickly obtain a comprehensive understanding of all that is contained herein. The table of contents helps the reader locate information quickly within the document.

Charts and graphs are provided throughout the document with sufficient information as to be easily understood by the casual reader. Changes in type sizes and styles are avoided in this document. The entire document utilizes consistent type styles and sizes for headings, body text and graphics, the use of which adds to the overall presentation and comprehension of the data provided. See the County At A Glance, Personnel Plan, Mandates, and Departmental Budget Schedules sections to view the areas containing the most charts and graphs.

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Transmittal Letter

To: Max W. Wilson, Chairman, District 4
Fulton Brock, District 1
Don Stapley, District 2
Andrew Kunasek, District 3
Mary Rose Wilcox, District 5

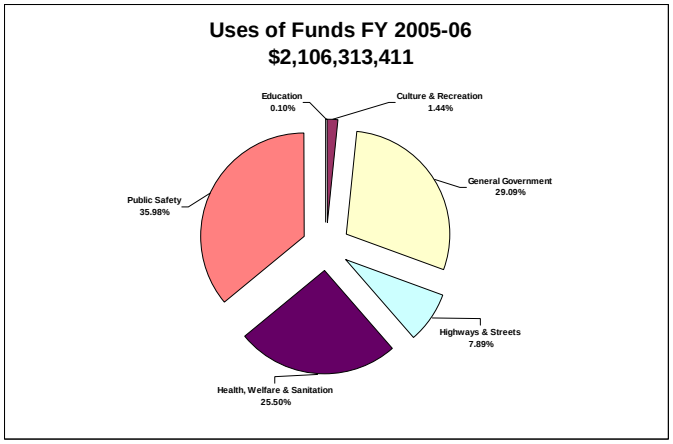
The budget for 2005-06 is structurally balanced, is based on efficient and effective distribution of funds to high priority areas, and lowers our overall property tax rate. The recommended budget is $2.357 billion dollars, which is a $246.3 million reduction from the prior fiscal year's budget. This is primarily due to the transfer of the health care delivery system from Maricopa County to the Special Health Care District, which alone causes a net reduction of $285.2 million. This reduction is offset by increases in employee health, dental and retirement costs, increased costs for the jail and juvenile detention operations, mandated health care costs paid to the State of Arizona, increases in contingencies and Maricopa health plan losses. Overall, the operational budget is being reduced by 6.1%. The general fund is decreasing by $10.3 million or 1% due to reductions in CIP expenditures and a reduction in the disproportionate share match payment to the State.

On December 13, 2004, the Board of Supervisors adopted budget guidelines for the 2005-06 budget preparation season. The guidelines this year continued the theme of addressing critical justice issues, including the continued phase in of the new adult and juvenile detention facilities. In addition, this year the Board of Supervisors has allowed us to look at public health issues that were not considered in the last several years. Employee compensation is also a Board of Supervisors priority, as we continue to address employee health and dental benefits, performance pay, and market-based adjustments.

Another major evolution for the community was the creation of the Special Health Care District on February 2, 2004. The voters, with the passage of Proposition 414, approved this district in November, 2003, and the new Board of Directors was elected in November 2004. On January 1, 2005, the Maricopa County Board of Supervisors transferred the Health Delivery System to the Special Health Care District. The newly elected Board of Directors for the District has been working with the Board of Supervisors to ensure a smooth transition. There have been several joint meetings, and the County has offered to assist the District during its initial year of formation. Currently, the two boards are working together on the possible transfer of one or both of the Maricopa County Health Plans (Acute and Long-Term Care Plans) to the District. The County Board of Supervisors has passed a resolution to divest the County of these enterprises by September 30, 2005.

Expenditure Uses

Maricopa County is a very diverse organization that can be thought of as a large corporate conglomerate with many missions. Our programs and activities are largely based on mandates from the State of Arizona. Very few functions within the County are non-mandated, which account for only 17% of our expenditures. At the right is a graphical illustration of our cost drivers. Mandated health care and public safety make up over 66% of our expenses. The balance is spent in general government, highways and streets, culture and recreation, and education.



Econometric and Demographic Trends

Maricopa County continues to be one of the fastest growing regions in the United States. The County is the fourth largest in the nation with a population of over 3.5 million, and we are growing at a rate of 3.3% per year. This puts a strain on services and requires our County to continuously work more efficiently and effectively. This high growth trend is expected to continue in the next decade. By 2010, the population in Maricopa County is forecasted to be 4.2 million and will comprise 61% of the total for the state.

All of the growth contributes to our strong revenue forecast for next fiscal year. State-shared sales taxes will grow 7.1% to $407 million in 2005-06. This is a very healthy gain. State-shared vehicle license tax revenue will be growing at a slightly lower rate of 4.1% to $126 million. The strong growth in these primary revenue streams will help us keep pace with the mandated responsibilities such as criminal justice, mandated health care (including public health) and general government issues while keeping property taxes low.

Property Taxes

Property taxes in Maricopa County are low in comparison to other counties in the State. Of the largest counties in the State, the next lowest primary rate in FY 2004-05 was Yavapai County at $1.7008. Our proposed primary property tax rate for 2005-06 is $1.1971. This is a rate drop of $.0137 or 1.14%. The Library District is also dropping $.0100, to a rate of $.0421, which is a 19.2% reduction. The overall rate, including the Flood Control District and the Library District, will be $1.4511. This is the lowest overall property tax rate for Maricopa County in 26 years. This is partially due to the elimination of the general obligation debt service rate in fiscal year 2004-05. We are one of the largest local governments in the country without any general obligation bond debt outstanding. This significantly lowers the property tax burden in this County.

The combined property tax rate has dropped consistently in Maricopa County over the last decade. A taxpayer who owns a $200,000 residential home with a static assessment will see a reduction in their annual property taxes of $4.74. This, again, includes the primary property taxes collected from Maricopa County and the Flood Control and Library District's levies.

Managing For Results

Maricopa County is nationally renowned for our Managing for Results program. We received an A- in this category from Governing Magazine and Syracuse University during the Government Performance Project review of Counties in 2002. We are continually working to improve our program and have taken major steps to develop a very comprehensive and usable plan.

In April 2004, the Board of Supervisors held a two-day strategic planning discussion. It was a successful interchange with Supervisors, Community Leaders, and County staff. As a result of those concentrated sessions, a DRAFT mission statement and revised strategic priorities were developed. They are listed below:

<u>Proposed Mission Statement:</u>

To provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

<u>Proposed Strategic Priorities:</u>

- Provide regional leadership in critical public policy areas.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Promote a healthy and educated populace.
- Ensure safe communities and a streamlined, integrated justice system.
- Carefully manage land use in Maricopa County to preserve and strengthen our environment.

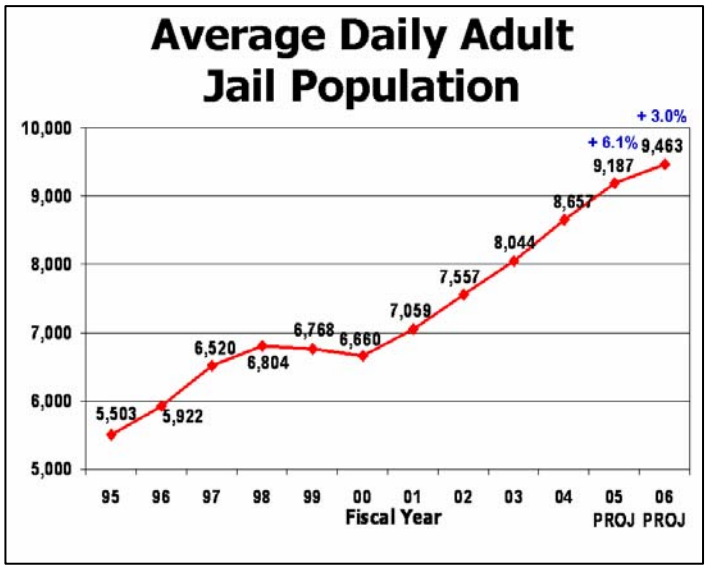
- Continue to improve the County's public image based on increased citizen satisfaction with the quality and cost-efficiency of products and services provided by the County.
- Maintain a quality workforce and equip employees with the tools, skills, workspace and resources they need to do their jobs well.

The revisions to the strategic plan are expected to be approved by the Board of Supervisors in June 2005. This will then provide more specific direction to departments who will be revising their departmental strategic plans in Fall 2005.

Budgeting for Results is a component of Managing for Results. This initiative ties the budgeting process to outcome-based fiscal decisions. Enhancements to the process this year included further development of our activity-based costing models and process, including alignment of revenues to activities. This will significantly improve our future fee analysis in specific programs. In a number of departments, realignment of program/activity/ service structures occurred. This will allow us to make better funding decisions and track the proper outcome-based performance measures. Standardization of our budgeting for results documentation and result expectations were communicated with departments through training sessions. All of these improvements will allow us to have better information with which to make budgeting decisions, and will ensure that the dollars allocated are resulting in desired outcomes. Note that these changes are reflected in the departmental sections of this document, and particularly in the approach to funding Results Initiatives.

Detention Operations

All of our new adult and juvenile detention facilities opened in fiscal year 2004-05. The full-year impact of these openings, and the close-out of these facility projects are reflected in the 2005-06 budget. There is over $14 million budgeted to meet the full-year staffing requirements of these new facilities. In addition, minor amounts have been allocated for the completion of the construction costs for the 4th Avenue Jail, Lower Buckeye Jail, and the Juvenile Detention facility at Durango.



The average daily adult jail population is projected to grow by 6.1% in FY 2004-05, and the budget assumes a 3.0% growth rate for FY 2005-06. The average daily juvenile detention population is projected to grow at 1.6% for fiscal year 2005, and a similar rate of growth is expected next year as well. This means that we must continue to look for performance-based alternatives to incarceration, and that we will need to continue to plan for new detention facilities to meet the inmate population projections in the coming years.

Criminal Justice Issues

Criminal Justice issues received much review and funding during this budget. There were two areas of concentration: prevention programs and expansion of the court's functions. Both of these initiatives are a smart way for the County to deal with the growing criminal court casework and growing inmate populations in our adult and juvenile detention facilities.

The alternatives to incarceration and prevention programs are being expanded significantly next fiscal year. We utilized performance-based criteria when evaluating these programs, and feel confident that investing in

these initiatives will show measurable improvements in our outcomes. Three programs that target the juvenile population are competency restoration, the youth recovery academy expansion, and alternatives to detention. We will invest over $2.6 million in these programs. In addition, initiatives focused on adult offenders include the pre-trial services bail unit and probation field services programs, which together are budgeted at $1.4 million.

Substance abuse and mental health issues have been given significant funding for the next budget year. The ALPHA program, run by the Sheriff's Office, has been found to significantly reduce the rate of recidivism for participating offenders. It is projected that 88% of ALPHA program graduates will not return to jail within two years. Additional funding is set aside in the budget to potentially expand the existing ALPHA program and to develop a new program focused on offenders with co-occurring serious mental illnesses. Along with these initiatives, the DUI Court is being expanded to improve the processing time for DUI cases, as well as provide better opportunities for diversion and treatment. The DUI Court has been quite efficient in the past. Finally, a mental health court consolidation will combine the civil and criminal departments that deal with this population. The expected outcome is sharing of information and collaborative decision-making to reduce the number of defendants that return to this court. Substance abuse and mental health cases are a growing nationwide issue for courts, jails, and prisons.

Other court expansions include new judgeships and commissioners for the Superior Court. This will allow the trial courts to better meet their obligation to resolve original case filings within the established trial court standards. Interpreters are being added to court staff as we see an increasing need to address the demand for these services and maintain court standards. Finally, the Northwest Regional Court will be expanded with more staff to enable cases to be processed within the trial court standards that have been established. The Northeast Regional Court will be equipped with e-courtroom that will expedite case flow and increase efficiency while minimizing future staffing needs.

Public Health

Public health issues are important to our community and have not received much additional funding for a number of years. This year, tuberculosis (TB) prevention and control is being fully funded. This is a mandate that goes back to Territorial days and was one of the first mandates for the County. Unfortunately, TB has been on the rise in the past several years. Nurses and other medical staff will be added with an expected outcome of intervening in 100% of all suspected TB and actual TB cases.

West Nile Virus continues to be an issue in this community. The Board of Supervisors allocated $3.2 million in appropriated fund balance for Environmental Services and Public Health to prevent the outbreak of this disease in the current year, and we have allocated an additional $4 million for FY 2005-06. In FY 2005-06, we will explore ongoing additions to Environmental Services mosquito abatement activities.

Finally, Air Quality is an issue which has received much attention in the past year. This was a division of Environmental Services that has been split into a separate department. The specific fiscal needs of this department are still being evaluated, but additional resources could be allocated before final adoption.

Mandated Health Care

The largest component of the general fund in Maricopa County is Mandated Health Care. Most of these costs are payments to the State of Arizona for programs that they operate and have the Arizona counties assist in funding. The County's contribution to the Arizona Health Care Cost Containment System (AHCCCS) for the State's indigent acute care program is expected to be $45.9 million next year. This contribution has been relatively stable over the past several years. The cost of the Arizona Long-Term Care System (ALTCS), however, will jump by $10.9 million to a cost of $136.5 million. Other State mandates include a court-ordered mandate (Arnold v. Sarn) for the seriously mentally ill. The increased cost for this issue next fiscal year is $2.1 million.

The Health Care Mandates Department manages a series of lawsuits involving Maricopa County's administration of the State's indigent health care eligibility program. The amount of full billed charges associated with the lawsuits was, at its apex, approximately $350 million. Approximately one-third of the claims have now been resolved through a mediation process at less then three percent of the applicable fully billed changes. The remaining claims are subject to a court-mandated settlement process.

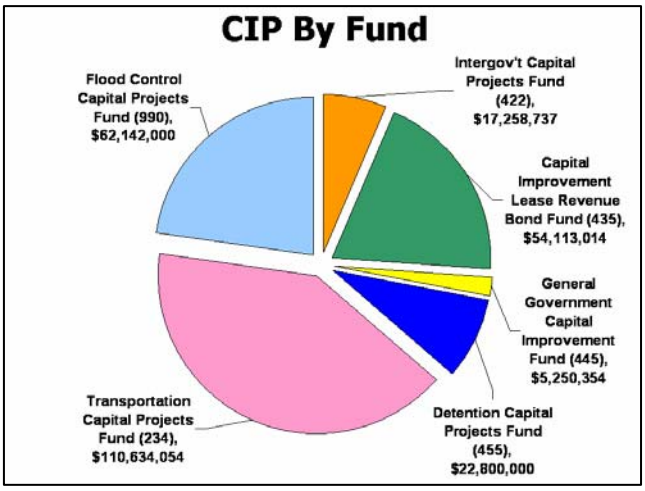
Maricopa Health Plans

The most difficult fiscal issue facing the County is the financial losses in the Maricopa Health Plans. The health plans are an insurance-based service, which, at one time, was a part of the Maricopa Integrated Health System (MIHS). MIHS is no longer integrated, since the health delivery system, which includes the hospital, the 12 family health centers, Desert Vista behavior health center, and the comprehensive health center moved to the Special Health Care District (SHCD) on January 1, 2005. Maricopa County did not move the health plans to the SHCD because of a desire to ensure that they were operating efficiently prior to hand-off. During the last two fiscal years, the plans have suffered from significant financial losses. The total projected losses required support from the General Fund. Losses for fiscal years 2003-04 and 2004-05 were over $95 million. After significant analysis, operational improvements, and the successful implementation of a third-party administrator for claims processing, it has been determined that the Maricopa Long-Term Care Plan will not become profitable prior to contract expiration. The Maricopa Health Plan, which is an acute care AHCCCS plan, may be close to breakeven in the next fiscal year. The Board of Supervisors passed a resolution on April 20th, 2005, indicating that they would discontinue operation of both of these health plans by September 30, 2005. This is the end of a plan year, and so it is an acceptable date for the State of Arizona AHCCCS administration. The SHCD has been notified and may either accept one plan, both plans, or none of the plans. Either way, the County will be out of the business within the next several months.

The 2005-06 budget has subsidies and reserves that would be applied to the administrative run-out costs and the liability tail when these plans cease County operations on September 30th. Maricopa County may have a variety of liabilities depending on how we are able to dispose of the plans; therefore, significant reserves have been budgeted. Once Maricopa County is out of the business, we can begin to revitalize our Capital Improvement Program (CIP). However, at this point, because of the great losses experienced over the course of the last two years, the Office of Management and Budget is not recommending budgeting new dollars in CIP. All reserves must be maximized and held to avoid fiscal difficulties if Health Plan losses are greater than those anticipated in this budget.

Capital Improvement Program

Maricopa County began our Capital Improvement Program (CIP) in FY 1999-00. Our CIP plan is a modified “pay as you go” financial policy. We use this process for the general fund, detention fund, intergovernmental fund, transportation fund, and Flood Control District. The County pays cash for most projects. Other projects use a combination of identified operational savings and lease reversions to pay the debt service on new facilities. Fiscal Year 2004 was the final year of the County’s 1986 General Obligation (GO) bonds. So in this budget year, the County does not have any GO bond debt, and we are practically debt-free.



The debt that the County has is in the form of Certificates of Participation (COPs) or Lease Revenue Bonds. We pay for the debt service on these with either cash that has been set aside, or lease reversions and operational savings.

However, in fiscal year 2004-05 and again in the 2005-06 budget we have begun to develop operational capacity that can be used for debt service on larger projects, such as the proposed Criminal Court Tower. This project is estimated at $150 million. This strategy will allow us to meet our capital needs without requesting a new G.O. bond on these large infrastructure issues.

There are a number of major projects that were completed in fiscal year 2004-05. They include the Sheriff's property and evidence warehouse, Public Health clinic, and San Tan Mountain and McDowell Mountain Regional Park improvements. Continuing projects include a number of court projects and several other critical business items. They are listed below.

- Northeast Superior Court/Justice Court Expansion
- Northwest Consolidated Justice Courts
- Downtown Justice Center
- Chandler Consolidated Justice Courts
- Southeast Consolidated Justice Courts/Parking Structure
- Southwest Consolidated Justice Courts
- Human Services Campus
- Security Building Improvements
- New Admin Services/ Forensic Science Center Parking
- Maricopa Regional Trails System
- McDowell Track Comfort Station
- Park Comfort Station Improvements
- Buckeye Hills Shooting Range
- 4th Avenue Jail
- Lower Buckeye Jail
- Juvenile Detention – Durango
- Detention Facilities Renovations

The Maricopa County's Department of Transportation employs an objective planning procedure for evaluating and ranking potential projects for inclusion in its five-year Transportation Improvement Program (TIP). This procedure includes using equally weighted, objective criteria to score and rank potential projects. The ranking criteria used by the department includes the following criteria: safety, land use, current and future traffic volumes, a cost/benefit analysis, and joint sponsorship. The process also utilizes bonus points for intelligent transportation systems, alternative modes and environmental enhancements. A separate ranking system exists for evaluating potential bridges, channel upgrades, bicycle, pedestrian, and other multi-modal improvements.

The primary source of funding for TIP is Highway User Revenue known as HURF funds. The County must spend these funds only on transportation-related items. Other funds received that are applied to these projects include: Federal Highway Administration (FHWA) funds, Maricopa Association of Governments funding, and Federal Emergency Management funds. We also participate in partnerships with other local jurisdictions, State agencies, the federal government, and private corporations. This budget recommends a five-year TIP of $384.9 million. Of that total, $110.6 is budgeted for the 2005-06 fiscal year.

The Flood Control District is a separate legal entity from Maricopa County. It is funded primarily through a dedicated property tax that is levied by the Board of Directors. The District also utilizes a separate planning process determining the capital projects to pursue. The procedure includes intergovernmental agency collaboration and prioritization based on an established list of ranking criteria for designated types of projects. The prioritization procedure is a multi-step decision process. Potential CIP projects are identified primarily though agency requests, area drainage master studies/area drainage master plans, flood delineation studies, or other District programs.

This budget recommends a $317.1 million five-year CIP for the Flood Control District, with $62.1 million budgeted for fiscal year 2005-06. The total capital projects associated with this fiscal year is 23 with a total of 40 projects begun in the five-year plan.

Unfunded capital improvement needs are being tallied by the Facilities Management department and monitored closely by the Office of Management and Budget. Of those projects that have been estimated, over $550 million will be required in the coming years. There are a number of items that must be addressed in the next several years. As was stated above, we are building operational capacity in the general fund and the detention fund to have a safeguard funding mechanism in the future. The projects that have been identified, but not yet funded, include: Criminal Court Tower, Central Court Remodel, Regional Court Expansion, Parks Improvement Plan, Animal Care and Control Shelters, Sheriff's Administrative Building, just to name a few. In the coming years, this will be a high budget priority.

Employee Issues and Concerns

Maricopa County invests in its employees, and the result is a highly efficient and effective delivery of services to our citizens. In the proposed budget, we are budgeting funding for performance pay and market adjustments for employees. There were several years in the past when Maricopa County was unable to adequately fund employee compensation. In fiscal year 2004-05, we reinstated this funding. This will be the second year of "catch-up" on both performance pay and market adjustments. We are hopeful that we will be able to bring all high turnover jobs under control in the coming year with these adjustments. Turnover is costly to the County. Keeping pace with the market is imperative if we want to provide high quality services. Over $50 million dollars has been budgeted in all funds for compensation.

In addition to salary compensation, Maricopa County must continue to review its employee benefit package and fund these additional costs. Health, dental and retirement benefit increases will again result in significant costs to the County. The employer increases in costs will be $32.2 million in the coming year. These costs will be passed onto both the employer (Maricopa County) and the employees. The Arizona State Retirement System (ASRS) is increasing the contribution rate to the pension plan for both the employer (budgeted at a 2.55% rate increase) and the employee. In addition to this, in January of 2006, we anticipate that our health and dental premiums for both the employer and employees will increase dramatically. Since our negotiations with the insurance companies are not complete, we do not have a specific increase determined, but the 6-month increase will need to be funded from our contingencies, once determined.

In the next fiscal year, we have funded other employee programs such as Tuition Reimbursement, Gain-sharing Plans and Peak Performers. All of these programs encourage cost efficiency and quality customer service. We will continue to review the success of these employee-based incentive programs and may recommend an expansion of these incentive programs, along with the Rewarding Ideas Program, in the coming year. Our employees are the basis of our success and need to be rewarded and appreciated for a job well done.

Impacts from the State of Arizona

Last year, Maricopa County completed a two-year budget agreement with the State of Arizona. The State had asked the counties to assist them with budget balancing, since budget deficits had been occurring for three years running at the State level. Maricopa County reached an agreement with the State and offered our assistance. The State, in turn, agreed to return some of the funding in fiscal year 2005-06. However, as we began to finalize our recommended budget, the State budget was still in negotiation.

After completion of the Recommended budget, the Arizona House and Senate passed a budget that is being sent onto the Governor's Office. The State legislative budget is expected to be signed by the Governor. This State budget will be returning to Maricopa County approximately $20.5 million of the $50 million that the County passed onto the State in the past several years. These are reoccurring reductions in our State

mandated costs. The reductions will occur in the Long-term Care and Acute Care contributions to the State (Arizona Health Care Cost Containment) AHCCCS programs. These are all Medicaid managed care programs that are run by the State. Programming these new-found monies would occur between tentative budget adoption and final budget adoption through discussion with the Board of Supervisors. We are grateful to the State leaders for supporting the return of funding to Maricopa County.

Conclusions

The Board of Supervisors continues to provide exceptional leadership. It is the Board's policy direction that was used in the development of this fiscally sound budget. We believe the budget will provide high quality services in a cost conscious way. By moving forward with Managing for Results, we will continue to monitor our outcomes and report these to the citizens of Maricopa County. Special thanks to the Elected Officials, the Judicial Branch officers, and the Appointed Directors and Executives of the County, for their assistance and cooperation during the budget development process.

Sincerely,

David R. Smith
County Manager

On June 6 2005, the Board of Supervisors adopted the following Mission, Vision and Strategic Priorities:

Mission:

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community

Vision:

Citizens serving citizens by working collaboratively, innovatively, efficiently and effectively. We will be responsive to our customers while being fiscally prudent.

Strategic Priorities:

- Ensure safe communities and a streamlined, integrated justice system.
- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well.
- Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

On June 20, 2005, the Board of Supervisors approved the 2005-06 Final Budget, with a decrease from the Tentative Budget, including the Flood Control, Library, and Stadium Districts, in the amount of $251,169,842. General Fund revenues increased due to additional payments in lieu of taxes and fees associated with tax sales. General Fund expenditures decreased slightly, mainly due to a decrease in payments owed to the State that was offset by a loan to the new Maricopa County Special Health Care District. Debt service fund revenue and expenditures both decreased due to offsetting technical corrections. Special revenue fund revenues increased slightly mainly due to additional grant funds. Special revenue fund expenditures increased overall, due primarily to increases in funding to Public Health for Vital Registration and to the new Air Quality department for vehicles. Capital project fund revenue and expenditures increased mainly as the result of tenant improvements for the Security Building. Enterprise fund revenues and expenditures decreased due to the scheduled discontinuation of the Maricopa Health Plan and the Maricopa Long Term Care Plan. Changes in fund transfers required corresponding changes to the Eliminations budget. The Final Budget expenditures, which are subject to the expenditure limit, do not exceed those in the published estimates adopted by the Board of Supervisors on May 18, 2005.

On August 15, 2005, the Board of Supervisors approved the tax rates for FY 2005-06, which included a change to the Library District property tax rate from the preliminary rate of $0.0421 to the final rate of $0.0521. This change impacts the Library District's FY2005-06 property tax revenue, increasing it $3,319,722. The Board of Supervisors subsequently revised the FY 2005-06 revenue and expenditure budgets for the Library District from the original adopted amounts to incorporate result of the tax rate that was fixed and determined by them on August 15 The accompanying schedules are reflective of the adopted budget amounts, exclusive of the additional revenue and expenditures.

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Executive Summary

Summary of Significant Accounting Policies

The accounting policies of Maricopa County conform to generally accepted accounting principles applicable to governmental units adopted by the Governmental Accounting Standards Board (GASB). During the year ended June 30, 2002, the County implemented GASB Statement No. 34, as amended by GASB Statement No. 37, which prescribes a new reporting model consisting of both government-wide and fund financial statements. The County also implemented GASB No. 38, which prescribes new and revised note disclosure. A summary of the County's more significant accounting policies is presented.

Basis of Presentation

The basic financial statements include both government-wide statements and fund financial statements. The government-wide statements focus on the County as a whole, while the fund financial statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between governments to enhance the usefulness of the information.

Government-wide statements – provide information about the primary government (the County) and its component units. The statements include a statement of net assets and a statement of activities. These statements report the financial activities of the overall government, except for fiduciary activities. They also distinguish between the governmental and business-type activities of the County. Governmental activities generally are financed through taxes and intergovernmental revenues. Business type activities are finances in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the County's governmental activities and segment of its business-type activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. The County allocates indirect expenses to programs or functions. Program revenues include:

- Charges to customers or applicants for goods, services, or privileges provided,
- Operating grants and contributions, and
- Capital grants and contributions, including special assessments.

Revenues that are not classified as program revenues, including internally dedicated resources and all taxes, are reported as general revenues.

Generally, the effect of interfund activity has been eliminated from the government-wide financial statements to minimize the double counting of internal activities. However, charges for interfund services provided and used are not eliminated if doing so would distort the direct costs and program revenues reports by the departments concerned.

Fund-based financial statements – provide information about the County's funds, including fiduciary funds and blended component units. Separate statements are presented for the governmental, proprietary, and fiduciary fund categories. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds. Fiduciary funds are aggregated and reported by fund type.

Proprietary Fund Operating Revenues, such as charges for services, result from transactions associated with the fund's principal activity in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies and investment earnings, result from transactions in which the parties do not

exchange equal values. Revenues generated by ancillary activities are also reported as non-operating revenues.

The County reports and budgets for the following major governmental funds:

General Fund – is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Transportation Fund – Plans and implements an environmentally balanced multi-model transportation system. Operations are funded through highway user tax.

Flood Control Fund – Provides flood control facilities and regulates floodplains and drainage to prevent flooding of property and endangering the lives of people in Maricopa County. Operations are funded by a secondary tax levy.

Detention Operations Fund – Accounts for the proceeds associated with the 1/5 of one cent Sales Tax approved by voters in 1998, and extended in 2002. The proceeds are for the construction and operation of adult and juvenile detention facilities. The Detention Operations Fund is used to account for operating activities.

Detention Capital Projects Fund – Accounts for Detention Operations Fund proceeds that are earmarked for capital improvement projects.

County Improvement Fund – Accounts for capital projects funded through the issuance of the Lease Revenue Bonds, Series 2001.

The County reports the following major enterprise funds:

Maricopa Health Plan Fund – Accounts for the operations of an ambulatory health care plan operated by Maricopa Managed Care System (MMCS) prior to October 1, 2005. MMCS contracted with the Arizona Health Care Cost Containment System (AHCCCS), which provided monthly capitation revenues based on MCHP plan enrollment. Ongoing operations were transferred to the Maricopa County Special Health Care District on October 1, 2005 but reporting and claims processing activities associated with liabilities accrued prior to that data will continue at least through June 30, 2006.

Arizona Long-Term Care System (ALTCS) Fund – Accounts for the operations of a managed care, long term care plan operated by Maricopa Managed Care Systems (MMCS) prior to October 1, 2005 under a contract with AHCCCS. Ongoing operations ceased on October 1, 2005 with termination of the contract by the County, and current plan members were transferred to other AHCCCS contractors. Reporting and claims processing activities associated with liabilities accrued prior to October 1, 2005 will continue at least through June 30, 2006.

Health Care Delivery System Fund – Accounted for the operations of the Maricopa Medical Center, which was transferred to the Maricopa County Special Health Care District as of January 1, 2005. This fund has been discontinued by the County.

The County reports the following fund types:

Internal service funds – account for automotive maintenance and service, telecommunications services, printing and duplicating services, insurance services, self insured employee benefits, and warehouse services provided to County department or to other governments on a cost reimbursement basis.

Investment trust fund – accounts for pooled assets held and invested by the County Treasurer on behalf of county departments and other governmental entities.

Agency funds – account for assets held by the County as an agent for the State and various local governments, for the property taxes collected and distributed to the State, local school districts, community college districts and special districts.

Basis of Accounting

The government-wide, proprietary, and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. Grants and donations are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental funds in the fund-based financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The County considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, compensated absences, and landfill closure and postclosure care costs, which are recognized as expenditures to the extent they are due and payable. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the County funds certain programs by a combination of grants and general revenues. Therefore, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. The County applies grant resources to such programs before using general revenues.

The County's business-type activities and enterprise funds of the County follow FASB statements and Interpretations issued on or before November 30, 1989; Accounting Principles Board Opinions; and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements.

Basis of Budgeting and Budgetary Control

The County is required by Arizona law to prepare and adopt a balanced budget annually for the General, Special Revenue, Debt Service, Enterprise and Capital Projects Funds. Arizona law further requires that no expenditure shall be made or liability incurred in excess of the amounts budgeted except as provided by law.

Appropriation levels are established on a departmental basis and lapse annually. Transfers during the year from the contingency account to a department's budget require approval of the Board of Supervisors. Budgeted amounts are reported as originally adopted or as adjusted by allocations from reserves (contingency) or as amended by authorization from the Board of Supervisors. The County budgets for Governmental Fund types on a basis consistent with generally accepted accounting principles (GAAP), with the exception of the following types of transactions:

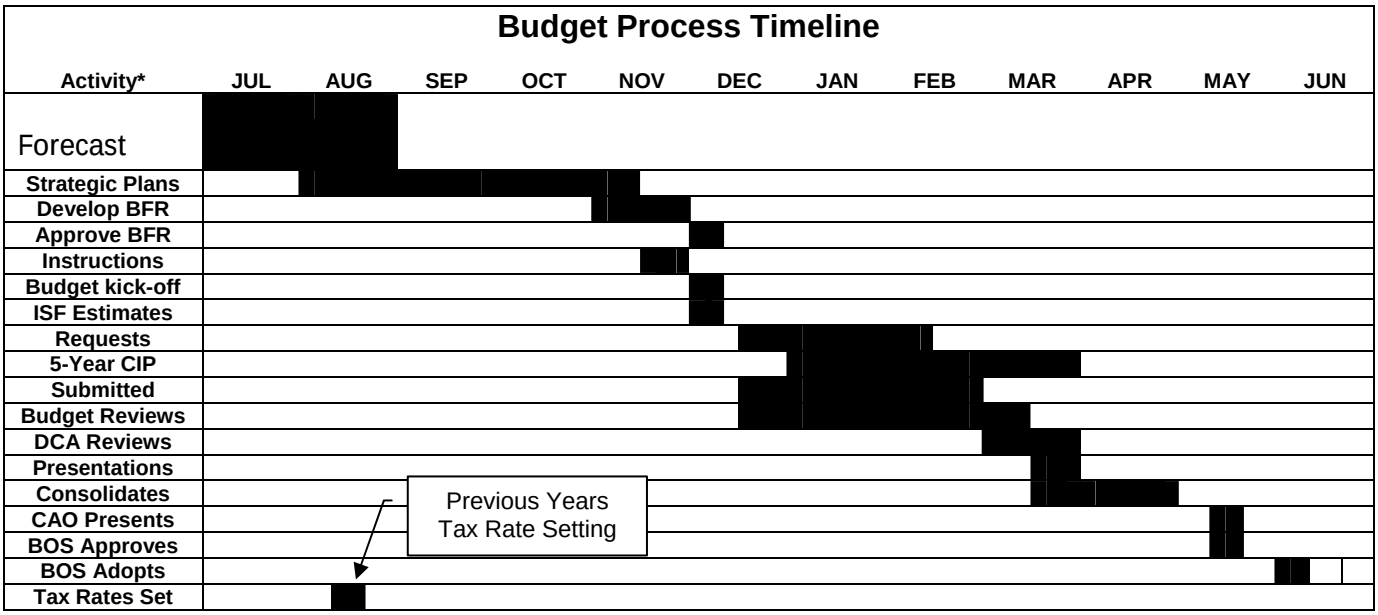
- Capital Lease Transactions
- Bond Issuance Transactions
- Arizona Long-Term Care System Refund

The activity in the Sports Authority, Probate Programs, Regional Schools, and Taxpayers' Information Funds is not specifically budgeted, but is presented as separate funds in the Comprehensive Annual Financial Report (CAFR).

Budget Process

Introduction

Maricopa County's fiscal year begins July 1 and ends the following June 30, coinciding with the State of Arizona's fiscal calendar. The Maricopa County budget process is closely tied to the strategic planning process, forming a continuous cycle of planning-budgeting-evaluation. The following timeline details the basic budget process.



***Activity Explanations**

Forecast	10 Year Financial Forecast developed based on economic trends
Strategic Plans	Departments update Strategic Plans and draft Results Initiatives due
Develop BFR	OMB develops Budgeting for Results guidelines
Approve BFR	Board of Supervisors approve Budgeting for Results guidelines
Instructions	OMB establishes expenditure levels and prepares budget instructions for departments to use in budget preparation
Budget kick-off	Budget kick-off meetings held; budget targets, guidelines, policies, and other documentation distributed; training provided
ISF Estimates	Internal Service Fund (ISF) cost estimates submitted to the OMB
Requests	Departments prepare budget requests
5-Year CIP	5-Year Capital Improvement Program developed and approved by the Board of Supervisors
Submitted	Departments submits budget requests
Budget Reviews	OMB reviews budget requests
DCA Reviews	The Deputy County Administrator (DCA) reviews appointed departments' budgets and negotiate budgets with Elected Officials and Judicial Branch
Presentations	Elected Officials and Judicial Branch budget requests presented to the Board of Supervisors
Consolidates	OMB consolidates the County's Tentative Budget
CAO Presents	County Administrative Officer presents Tentative Budget to the Board of Supervisors
BOS Approves	Board of Supervisors approve Tentative Budget
BOS Adopts	Board of Supervisors adopts the Final Budgets
Tax Rates Set	Property tax rates are approved by the Board

The Annual Budget Process presented below is an example of the general tools that guide the budget process. It is intended to enhance the reader's understanding of the entire budget process. This overview does not replace the actual FY 2005-06 and FY 2006-07 budget processes that follow, or the actual FY 2005-06 budget calendar provided in the Attachments section of this document. Each year, certain circumstances, such as delays in the State of Arizona's budget approval process, may impact and alter certain dates.

Annual Budget Process

Financial Forecast Developed: The annual budget process begins in July of each fiscal year when the Office of Management and Budget develops a financial forecast. The forecast assists in both short and long range financial planning. This forecast provides a conservative estimate of the County's fiscal condition through the next ten years given realistic economic trends, current Board policies and existing laws. The forecast does not incorporate anticipated policy changes, spending priorities, or proposed new revenue sources. The resulting forecasts include revenues, expenditures and ending fund balances beginning with the current fiscal year for major funds.

Strategic Plan Updates: Departments review their strategic plans to ensure that the services they provide are accurately and fully represented in the plan, and that performance measures are meaningful. If necessary, departmental strategic plans are updated. See the Managing for Results section for details behind this process.

Budgeting for Results Guidelines Developed and Approved: The Office of Management and Budget develops annual budget guidelines for the Board of Supervisors' approval. These are broad directives that provide guidance to departments regarding base submissions, requests for additional funding, capital project budgeting, and compliance with various Board policies. The Guidelines are influenced by current economic conditions and the financial forecast.

Expenditure Levels Established: The Office of Management and Budget develops base-level expenditure targets for each department and fund based on current year appropriations. Adjustments are made for one-time expenses, and annualizations of mid-year budget adjustments. Expenditure levels are right-sized as necessary to ensure that they do not exceed available resources.

Budget Instructions Prepared and Disseminated: The Office of Management and Budget prepares budget targets and detailed instructions for departmental budget submissions. Instructions provide methodologies for budgeting revenue, personnel expenses, capital projects, and capital purchases, as well as technical guidance for entering budget requests into the budget system.

Budget Kick-Off Meetings Held, and Associated Materials Distributed: The budget season officially begins with Budget Kick-Off Meetings, at which the Office of Management and Budget introduces the budget guidelines for the upcoming year. These meetings address changes to the budget process, as well as introduce the schedule for the budget season. Submission instructions are provided to departments, as is information about recent updates or changes to the budget system.

Internal Service Fund Costs Estimates Submitted: The Total Compensation, Materials Management, Equipment Services, Risk Management, and Telecommunications departments provide the Office of Management and Budget with estimates on the cost of services for the upcoming fiscal year. This information is compiled by the Office of Management and Budget and distributed to departments Count-wide so that they can adequately budget for internal services.

Budget Requests Prepared: Departments must submit budget requests for revenue and expenditures that are consistent with the targets provided by the Office of Management and Budget. Any proposed increases to expenditure levels must be submitted as a Results Initiative Request. Departments must submit supporting documentation on revenues and expenditures for each of their distinct funds, and allocate budgets according to elements of their strategic plan. Capital projects funds must also be allocated by specific capital projects. In addition, detailed base budgets and Results Initiative Requests must be entered into the budget system.

Five Year Capital Improvement Program (CIP) Submitted and Approved: Departments involved in capital construction must prepare and submit a five year budget for every project, and indicate how the project contributes to their strategic plan. This information is analyzed and compiled by the Office of Management and Budget, and presented to the Board of Supervisors for their review and approval.

Budget Requests Submitted: Departments typically have several weeks during which to develop their requested budget. Base budget requests, Results Initiative Requests, and supporting documentation are submitted to the Office of Management and Budget in both hard copy and electronic form.

Draft Results Initiatives Request (RIR) Submitted: RIR's must be drafted and submitted to the Office of Management and Budget for departments requiring funding above the budget base to support a program, activity and strategic goal identified in the strategic planning process. Results initiatives address mandates, demands for service caused by demographic changes, new programs, or expansion of existing programs. Results initiatives must clearly relate to the department's mission and be supported by relevant performance measures.

Budget Requests Reviewed: The Office of Management and Budget analyzes base budgets and Results Initiative Requests in the context of available resources, Board of Supervisors' priorities, and performance, as defined by each department's strategic plan. Budget requests are analyzed at the object-code level for every fund and strategic plan element. All funds must be structurally balanced, and all positions must be fully funded.

Deputy County Manager Reviews and Negotiates Budgets: After analyzing requested budgets, the Office of Management and Budget prepares budget recommendations for the Deputy County Manager's review. The Deputy County Manager reviews and approves budget recommendations for appointed departments, and negotiates with elected officials and Judicial Branch departments to reach budget agreements.

Budget Requests Presented: Elected officials and the Judicial Branch departments have the opportunity to present their requested budgets to the Board of Supervisors. This provides an opportunity to highlight significant issues, and discuss any Results Initiative Requests that may have been submitted.

Tentative Budget Consolidated: Upon finalization of budget recommendations and agreements, the Office of Management and Budget consolidates the budget for the entire County. This includes verifying that all fund transfers are budgeted appropriately, balancing the Eliminations budget, fine-tuning the General Government and Appropriated Fund Balance budgets, verifying that all entries have been made correctly in the budget system, and creating consolidated reports. These tasks culminate in the creation of a tentative budget document.

Tentative Budget Presented and Adopted: The Deputy County Manager presents the tentative budget to the Board of Supervisors, highlighting significant changes in revenues, expenditures, and overall structure. The presentation also includes an overview of issues facing the County, such as changes in benefits or retirement rates, State statutes impacting County operations, and econometric trends. The Board of Supervisors may choose to change the tentative budget, or adopt it as recommended.

Public Meetings Held: Each Supervisor may hold a public meeting in their district to elicit citizen feedback on the tentative budget. An overview of the budget is presented by the Office of Management and Budget, followed by a question and answer period. These meetings are advertised in local papers.

Final Budget Adopted: The Office of Management and Budget consolidates the final budget, including any changes requested by the Board of Supervisors. The final budget is presented to the Board of Supervisors during a public hearing by the Deputy County Manager for their adoption.

Property Tax Rates Approved: Maricopa County levies primary property taxes based on assessed valuations of personal and real property. Each year the primary tax levy limit is computed by the Assessor's Office and is confirmed by the State Property Tax Oversight Commission. The County also levies secondary property taxes for specific purposes, namely the Flood Control District and the Library District.

Fiscal Year 2005-06 Budget Process

The FY 2005-06 budget process began with the update of the 10-year financial forecast, which is based on current economic trends provided to the Office of Management and Budget (OMB) by its contracted economist. This became the cornerstone for revenue projections for FY 2005-06. In the Fall of 2000, all County departments developed new strategic plans and performance measures based on a standardized format for use during FY 2001-02 (see Managing For Results Section and Managing For Results Policy in the Attachments section). Very few strategic plan updates were needed during the FY 2005-06 budget planning process.

On December 13, 2004, the Board of Supervisors approved the updated budget guidelines (see Budgeting For Results Policy Guidelines in the Attachment section) that incorporated the initiatives found in the Managing For Results Policy. OMB then developed the departmental expenditure levels (budget targets) and the instructions departments would use in developing their budget requests.

The budget kick-off meeting was held in December with departments. Budget targets and related instructions were distributed and budget system training was provided to requesting departments. Internal Service Fund (ISF) cost estimates submitted to the Office of Management and Budget (OMB) were distributed to departments.

The Office of Management and Budget received departmental budget requests beginning in December and reviewed them through the end of March. The Deputy County Manager (DCM) reviewed the appointed departments' budgets and began the budget negotiation process with the Elected Officials and the Judicial Branch beginning in mid-March through mid-April.

Through early June, the Office of Management and Budget consolidated the County's Tentative Budget which includes maximum expenditure limits. The County Manager presented the preliminary budget to the Board of Supervisors in late June.

The Board of Supervisors adopted the final budget on June 20, 2005. The property tax rate, which must cover the expenditure total in the approved annual budget, was set on August 15, 2005.

Fiscal Year 2006-07 Budget Process

The FY 2006-07 budget process will be similar to that of a normal budget year. Beginning in July 2005, an update of the 10-year financial forecast will begin. This process, in conjunction with other revenue forecasting based on economic trends, will be the cornerstone for revenue projections for FY 2006-07.

The Office of Management and Budget will begin developing the Budgeting For Results Policy Guidelines (budget guidelines), which the Board of Supervisors will approve by mid-November 2005. Following this Board action, expenditure budget targets will be developed and budget kick-off meetings will be held with departments. Budget instructions, policies, and necessary documentation will be distributed and training on the budget preparation system will be provided to departments. The Office of Management and Budget will receive departmental budget requests by early February and will review them through mid-March. The Deputy County Manager (DCM) will then review the appointed departments' budgets and begin the budget negotiation process with the Elected Official and the Judicial Branch. This process is expected to last through mid-April.

Through early May, the Office of Management and Budget will consolidate the County's Tentative Budget, which includes the maximum expenditure limits. The County Manager will present the preliminary budget to the Board of Supervisors in mid-May, and the Board is slated to approve it a week later.

The FY 2006-07 Final Budget is scheduled for adoption by the Board of Supervisors in June 2006. The property tax rates, which must cover the expenditure total in the approved annual budget, are scheduled to be approved by the third Monday in August 2006.

Statutory Requirements

The Maricopa County budget adoption process is guided by various Arizona statutes. According to A.R.S. §42-17101, “On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare: 1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year. 2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102. 3. A summary schedule of estimated expenditures and revenues that shall be: (a) Entered in the minutes of the governing body. (b) Prepared according to forms supplied by the auditor general."

A.R.S. §42-17102 states, “A. The annual estimate of expenses of each county, city and town shall include: 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes. 2. The amounts necessary to pay the interest and principal of outstanding bonds. 3. The items and amounts of each special levy provided by law. 4. An amount for unanticipated contingencies or emergencies. 5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes. 6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions. 7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year. 8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year. 9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies. 10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year. 11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue. 12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year. 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter. 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax. 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax. 16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year. 17. The total expenditure limitation for the current fiscal year. 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter. B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings: 1. The amounts that are estimated as required for each department, public office or official. 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense. C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.”

According to A.R.S. §42-17103, “A. The governing body of each county, city or town shall publish the estimates of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town. C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.”

A.R.S. §42-17104 states, “A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the seventh day before the day on which it levies taxes as stated in the notice

under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy. B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing."

The budget is adopted per A.R.S. §42-17105, "A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal. B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year. C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates."

Beginning with the Fiscal Year 1997-98 budget process, A.R.S. §42-17107, otherwise know as the "Truth in Taxation" legislation went into effect, which states that, "A. On or before July 1, the county assessor shall transmit to the county, city or town an estimate of the total net assessed valuation of the county, city or town, including an estimate of new property that has been added to the tax roll since the previous levy of property taxes in the county, city or town. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the county, city or town in the preceding tax year in the county, city or town: 1. The governing body shall publish a notice that meets the following requirements: (a) The notice shall be published twice in a newspaper of general circulation in the county, city or town. The first publication shall be at least fourteen but not more than twenty days before the date of the hearing. The second publication shall be at least seven but not more than ten days before the date of the hearing. (b) The notice shall be published in a location other than the classified or legal advertising section of the newspaper in which it is published. (c) The notice shall be at least one-fourth page in size and shall be surrounded by a solid black border at least one-eighth inch in width. (d) The notice shall be in the following form, with the "truth in taxation hearing - notice of tax increase" headline in at least eighteen point type:

Truth in Taxation Hearing

Notice of Tax Increase

In compliance with section 42-17107, Arizona Revised Statutes, _____ (name of county, city or town) is notifying its property taxpayers of _____'s (name of county, city or town) intention to raise its primary property taxes over last year's level. _____ (name of county, city or town) is proposing an increase in primary property taxes of $_____ or _____%.

For example, the proposed tax increase will cause _____'s (name of county, city or town) primary property taxes on a $100,000 home to increase from $_____ (total taxes that would be owed without the proposed tax increase) to $_____ (total proposed taxes including the tax increase).

This proposed increase is exclusive of increased primary property taxes received from new construction. The increase is also exclusive of any changes that may occur from property tax levies for voter approved bonded indebtedness or budget and tax overrides.

All interested citizens are invited to attend the public hearing on the tax increase that is scheduled to be held _____ (date and time) at _____ (location).

2. In lieu of publishing the truth in taxation notice, the governing body may mail the truth in taxation notice prescribed by paragraph 1, subdivision (d) to all registered voters in the county, city or town at least ten but not more than twenty days before the date of the hearing on the estimates pursuant to section 42-17104. 3. In addition to publishing the truth in taxation notice under paragraph 1 or mailing the notice under paragraph 2, the governing body shall issue a press release containing the truth in taxation notice. 4. The governing body shall consider a motion to levy the increased property taxes by roll call vote. 5. Within three days after the hearing, the governing body shall mail a copy of the truth in taxation notice, a statement of its publication or mailing and the result of the governing body's vote under paragraph 4 to the property tax oversight commission. 6. The governing body shall hold the truth in taxation hearing on or before the adoption of the

county, city or town budget under section 42-17105. B. For purposes of this section, "amount attributable to new construction" means the net assessed valuation of property added to the tax roll since the previous year multiplied by a property tax rate computed by dividing the primary property tax levy of the county, city or town in the preceding year by the estimate of the total net assessed valuation of the county, city or town for the current year, excluding the net assessed valuation attributable to new construction."

Tax rates are set according to A.R.S. §42-17151, which states that, "A. On or before the third Monday in August each year the governing body of each county, city, town, community college district and school district shall: 1. Fix, levy and assess the amount to be raised from primary property taxation and secondary property taxation. This amount, plus all other sources of revenue, as estimated, and unencumbered balances from the preceding fiscal year, shall equal the total of amounts proposed to be spent in the budget for the current fiscal year. 2. Designate the amounts to be levied for each purpose appearing in the adopted budget. 3. Fix and determine a primary property tax rate and a secondary property tax rate, each rounded to four decimal places on each one hundred dollars of taxable property shown by the finally equalized valuations of property, less exemptions, that appear on the tax rolls for the fiscal year and that when extended on those valuations will produce, in the aggregate, the entire amount to be raised by direct taxation for that year. B. The governing body of a county, city, town or community college district shall not fix, levy or assess an amount of primary property taxes in excess of the amount permitted by section 42-17051, subsection A, paragraph 7 or section 42-17005 as determined by the property tax oversight commission. C. Within three days after the final levies are determined for a county, city, town or community college district, the chief county fiscal officer shall notify the property tax oversight commission of the amount of the primary property tax levied."

Budget Adjustment Process

Any department requesting an adjustment to its budget must do so via a written request which must be approved by the Board of Supervisors. According to A.R.S. §42-17106, "A. Except as provided in subsection B, a county, city or town shall not: 1. Spend money for a purpose that is not included in its budget. 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget. B. A governing body may transfer monies between budget items if all of the following apply: 1. The monies are available. 2. The transfer is in the public interest and based on a demonstrated need. 3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona. 4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting."

If approved, the requesting department must prepare and submit a completed budget adjustment per the instructions provided by the Office of Management & Budget for processing. The Office of Management & Budget is responsible for verifying the budget adjustment for accuracy and appropriateness on a timely basis. The Budget Analyst, after appropriate analysis is performed, authorizes the adjustment be made. The Office of Management and Budget is responsible for inputting the budget adjustments into the financial system. The Department of Finance is responsible for the final, electronic, approval of the budget adjustment in the financial system.

Programmatic Budgeting

Maricopa County has been budgeting based on program since the early 1990's, but revised that process through the "Managing for Results" initiation. It provides a shift in the focus of financial planning from resource allocation (input) to service results (output). This budgetary policy is a focus which seeks to relate the consumption of financial resources to services provided. It allows for the modification of activities based on the prioritization's of strategic goals and objectives, as defined by departmental strategic plans, and reflects the financial conservatism of our community. A major benefit of activity based budgeting is the ability to track program performance. Department directors develop budget requests based on program priorities. The

involvement of service providers in the budget process ensures that priorities remain focused on the delivery of services to the community. By focusing on the service needs of County residents, and by developing strategic plans that take a systematic approach to meeting those needs, Maricopa County is better able to act as a steward of the public funds.

Through the Managing for Results initiative, Maricopa County has standardized how it will budget and report financial figures. In FY 2001-02, PAS (Program/Service/Activity) codes were developed to track expenses at this level. Beginning in FY 2002-03, the budget was developed and expenditures were reported utilizing this new standardized PAS codes. Expenditure reporting is then aligned directly with department's strategic plan programs and performance measures.

Policies and Their Budgetary Impact

Introduction

Since the financial turbulence of FY 1993-94, Maricopa County has reached financial recovery and stability. Over the past few years, a set of systems and policies have been developed and adopted to ensure that the fiduciary obligations as stewards of public monies are met. The policies deal with a wide range of areas that provide financial safeguards and policy direction to the organization on matters such as lump sum budgeting, budget development and reserves and tax reduction. In recent years, many of these policies have been updated to incorporate the new Managing for Results philosophy. A discussion of these policies, which includes their intent and their applicability to the budget process or financial management, is included on the following pages. Copies of all these policies can be found in the Attachments section.

Budgeting For Results Accountability Policy

Background

On June 13, 1994, the Board of Supervisors departed from tradition and approved a tentative budget which called for a lump sum allocation of authorized expenditures for all departments. While budgets are built by identifying expenditures and revenues by distinct categories and programs, budgets are controlled at the department/fund level. This policy is updated and adjusted annually. In May 1997 and later in December 2000, the Board of Supervisors amended this policy in order to meet the challenges of the implementation of a broad-band compensation system and Managing for Results. Funding is allocated to departments on an annual basis.

Intent

According to A.R.S. §42-17106, the County may not incur expenditures in excess of the amounts appropriated by the Board of Supervisors in the annual budget. The purpose of the Budgeting for Results Accountability Policy is to provide departments with the flexibility in managing their allocated public resources to achieve program results, while upholding accountability for spending within legal appropriations. This policy seeks to strengthen budget accountability and ownership at the department level. The program encourages departmental staff to save resources and be creative in the delivery of services. This approach to budgeting can help the County cope with new fiscal challenges and improve the quality of County Services.

Main Provisions

Funding is allocated to departments on an annual basis. Departments are required to submit a monthly (calendarized) revenue and expenditure plan. This serves as the basis for the annual appropriations in the financial system. Departments are held responsible for bottom-line performance and absorb unanticipated cost increases and revenue shortfalls. Departments have the authority to adjust their monthly revenue and expenditure budgets, but adjustments are restricted to the same funding source, e.g., General Fund. Once a

department exceeds (or is projected to exceed) their budget allotment, full controls may be implemented and the financial system will prevent payments from being generated.

Personnel costs account for a large portion of the budget. By taking a lump sum approach, adequate funding for all established positions becomes crucial. Therefore, all positions must be fully funded. Any positions not funded in a department's budget submission are eliminated per the Funded Positions Policy, which was also adopted by the Board in May 1997. (See the Attachments section for a copy of this policy.)

Expenditure and revenue variance reviews are conducted with departments on a monthly basis by the Department of Finance. This process includes participation by the Office of Management & Budget to insure accurate estimates, identify savings, and assist in preparing the following year's budget target. Departments are allowed to retain and carry forward savings achieved by cost cutting that does not decrease service levels within a fiscal year. Any savings with a service level impact must be approved by the Board of Supervisors.

Budgeting For Results Policy Guidelines

Background

Developed each year, these guideline serves as the "umbrella" document for the next year's budget development process. It alludes to, and reinforces points from other policies.

Intent

Provide policy direction to the departments in the development of their budget submissions. Maricopa County's budget process provides for responsible management of taxpayers' resources, while insuring that funds are directed towards achieving results at all levels. Budgetary decisions are based on performance information that describes the cost or efficiency of producing an activity and the results achieved for customers. This is accomplished by structuring the accounting and budgeting systems according to the structure of departments' strategic plans.

Main Provisions:

General

The Board of Supervisors must understand and be aware of all fiscal impacts due to programs needs in order to make sound budgeting decisions. Therefore, specific guidelines were developed addressing several key areas that in the past may or may not have been surfaced. For example,

- New programs are not to be instituted without Board of Supervisors approval.
- New, unfunded, or underfunded program mandates from the state or federal government must be critically reviewed by the Director or Program Manager to identify fiscal impact and funding solutions.
- Full cost recovery is to be attempted for all programs and services. And,
- Organizational and financial structural changes are to be made prior to budget kick-off.

Revenues

Traditionally, User Fees had been inconsistently established. The revenue policy section focuses attention on the adoption and review of those fees and charges. User Fees for all operations will be reviewed and set to attempt to recover up to, but not greater than 100% of costs; market rates and charges for comparable services for similar services will be considered.

Expenditures

The expenditure section communicates how budget targets are established and what adjustments, if any, will be made to those targets. Carryover items will not be budgeted without Board of Supervisor approval. Expenditure targets will be based on calendar year end current positions, revised budget supplies and services

plus full-year impacts of any adjustments, and revised budget capital outlay. Turnover savings will be applied to submitted budgets based on current turnover rates (which can be negotiated with Office of Management and Budget and approved by the County Manager.)

Internal Service Fund and Cost Allocation

This section establishes the process to determine the charges for services and directs the departments to budget (according to those charges) for any discretionary services they may require. The Department of Finance will determine and charge the various funds for central service cost activities based on a full cost allocation methodology (and will include the base level service charges from Facilities, Materials, and Telecommunications).

Capital Improvements

Capital improvement program policy direction provides for the adequate and orderly replacement of facilities and major equipment from current revenue where possible, the funding of the organization's own maintenance needs, and reviewing and gaining approval on carryover projects prior to the consideration of new requests.

Reserve and Tax Reduction Policy

Background

In August 1996, the Board of Supervisors adopted this policy which established the guidelines for the maintenance and use of any reserve fund balances. Reserve funds are defined as the difference between fund assets and fund liabilities. A reserve fund balance that is determined to exist during any fiscal year will be budgeted for the next fiscal year according to priorities established by this policy.

Intent

The policy provides for budgetary stability, debt reduction and, ultimately, stabilization and reduction of tax rates when possible. During times of economic downturn, such as an unexpected decrease in revenues or unavoidable increase in expenditures, the policy may be used to stabilize the general fund until appropriate long-term budgetary adjustments are made. However, every attempt will be made to forecast economic changes and manage finances in the new environment without expenditure of reserves or an increase in taxes. Reserves above the base level determined to ensure financial stability should be used to retire debt in advance of maturities.

Further, the purpose of the policy is to demonstrate a commitment to the maintenance and, when possible, reduction of the tax rate while ensuring that Maricopa County remains financially stable and accountable to the citizens.

Main Provisions:

Reserves

The Board of Supervisors will maintain an unreserved fund balance for the County. At the close of each fiscal year, the status of the unreserved fund balance and outstanding debt in light of revenue projections and other economic considerations is determined and the County Manager will recommend to the Board of Supervisors a target unreserved balance for the coming fiscal year. The County Manager also recommends retention of proceeds from the sale of major County assets in the event of liabilities related to those assets.

The County Manager's recommendations may include any of the following:

- Fiscal stabilization by supplementing revenues during economic downturns.
- Reduction of cash flow borrowing.
- Funding of one-time capital purchases with cash.

- Retiring outstanding long and/or short term debt.
- Funding outstanding liabilities associated with major assets that were formerly owned by the County.

Tax Reduction

The County, will strive to set the county-wide tax rate at current or lower levels, unless otherwise mandated by a vote of the citizenry or legislative enactment. The Board of Supervisors may reduce tax rates when, according to reasonable estimates, the tax reduction is sustainable for the foreseeable future; when the recurring revenue is in excess of the recurring expenditures and the projections of the recurring revenue based on the proposed tax rate (after the tax reduction is made) must at least equal expenditures; when the County's reserve balance is sufficient to ensure against cash-flow borrowing and unexpected economic changes; when attempting to reduce short-term debt in advance of due dates, therefore, eliminating recurring short term debt; and when possible, attempts have been made to fund one-time capital purchases with cash rather than incurring further debt.

County Judicial Branch

Starting in FY 2002-03, Adult Probation, Juvenile Probation and Trial Courts are known as the "Judicial Branch", and considered as one appropriation. Any and all appropriations in the "Judicial Branch" appropriation can be moved between any and all “Judicial Branch” departments by Fund, as requested and approved by the Presiding Judge, without any further Board approval.

Indigent Representation

Starting in FY 2002-03, Contract Counsel, Legal Advocate, Legal Defender and Public Defender are known as "Indigent Representation", and considered as one appropriation. Any and all appropriations in the "Indigent Representation" appropriation can be moved between any and all “Indigent Representation” departments by Fund, as requested and approved by the County Manager, without any further Board approval.

General Obligation - Debt Service Fund (312)

Pursuant to ARS 11-275, the Board of Supervisors authorizes the transfer of any monies received in the General Obligation - Debt Service Fund (Fund 312) to be reported in the General Fund (Fund 100).

Economic Development, Non-profits, Agricultural Extension and Accommodation Schools

Agency Supported	Program	FY 2005-06 Budget
Greater Phoenix Economic Council	Economic Development Action Plan	$ 674,776
Phoenix Chamber of Commerce	Bid Source Program, APTAN	165,000
Greater Phoenix Convention & Visitors Bureau	Convention & Tourism Destination Marketing	250,000
Greater Phoenix Convention & Visitors Bureau	Super Bowl	200,000
Maricopa County Sports Commission	Enriching Our Community Through Sports	25,000
Maricopa County Sports Commission	Insight Bowl	200,000
Western Maricopa Enterprise Zone	Economic Development Support	15,000
Collaboration for a New Century	Improving the standard of living for the community by working with issues concerning children, housing, and health care	25,000
International Genomics Consortium	To put Maricopa County in the forefront of the bio-industry (Year 4 of 5)	1,000,000
Total Economic Development Funding		$ 2,554,776
Central Arizona Shelter Services (CASS)	Emergency Shelter	$ 225,000
Total General Non-Profit Funding		$ 225,000
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	$ 230,000
Total Agricultural Extension Funding		$ 230,000
Maricopa County Regional Schools	Maricopa County Regional Schools	$ 530,000
Total Accommodation School Funding		$ 530,000

MARICOPA
1871
ARIZONA
COUNTY

Summary Schedules

Consolidated Revenues and Expenditures by Category
FY 2005-06 Adopted Budget

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	ALL FUNDS
UNRESERVED/UNDESIGNATED BEGINNING FUND BALANCE	$ 102,333,473	$ 168,695,348	$ 30,624,865	$ 113,528,221	$ 4,409,513	$ 29,527,729	$ 449,119,149	$ -	$ 449,119,149
REVENUES									
PROPERTY TAXES	$ 371,224,118	$ 76,709,440	$ -	$ -	$ -	$ -	$ 447,933,558	$ -	$ 447,933,558
TAX PENALTIES & INTEREST	11,834,653	-	-	-	-	-	11,834,653	-	11,834,653
SALES TAXES	-	121,632,044	5,215,094	-	-	-	126,847,138	-	126,847,138
LICENSES AND PERMITS	1,854,000	29,775,980	-	-	-	-	31,629,980	-	31,629,980
GRANTS	-	129,482,238	-	-	-	-	129,482,238	-	129,482,238
OTHER INTERGOVERNMENTAL	72,854,181	73,312,490	3,293,935	29,366,281	300,000	20,370,137	199,497,024	-	199,497,024
PAYMENTS IN LIEU OF TAXES	8,029,157	419,975	-	-	-	-	8,449,132	-	8,449,132
STATE SHARED SALES TAX	407,330,479	-	-	-	-	-	407,330,479	-	407,330,479
STATE SHARED HIGHWAY USER REV	-	94,948,883	-	-	-	-	94,948,883	-	94,948,883
STATE SHARED VEHICLE LICENSE	126,127,849	8,530,000	-	-	-	-	134,657,849	-	134,657,849
OTHER CHARGES FOR SERVICES	23,125,479	45,526,982	-	-	125,000	8,863,604	77,641,065	-	77,641,065
INTERNAL SERVICE CHARGES	4,831,073	334,000	-	-	-	70,672,443	75,837,516	(75,837,516)	-
PATIENT SERVICE REVENUE	52,848	1,198,557	-	-	81,569,822	-	82,821,227	-	82,821,227
FINES & FORFEITS	12,457,158	5,792,797	-	-	-	-	18,249,955	-	18,249,955
INTEREST EARNINGS	4,503,265	1,788,590	1,700,000	243,683	240,000	900,000	9,375,538	-	9,375,538
MISCELLANEOUS REVENUE	2,336,555	51,853,983	-	4,398,623	-	12,885	58,602,046	-	58,602,046
GAIN ON FIXED ASSETS	-	200,000	-	-	-	-	200,000	-	200,000
PROCEEDS OF FINANCING	-	-	-	39,000,000	-	-	39,000,000	-	39,000,000
TRANSFERS IN	9,541,283	146,287,361	2,571,736	163,459,138	5,971,135	-	327,830,653	(327,830,653)	-
REVENUE SUBTOTAL	$ 1,056,102,098	$ 787,793,320	$ 12,780,765	$ 236,467,725	$ 88,205,957	$ 100,819,069	$ 2,282,168,934	$ (403,668,169)	$ 1,878,500,765
TOTAL SOURCES	$ 1,158,435,571	$ 956,488,668	$ 43,405,630	$ 349,995,946	$ 92,615,470	$ 130,346,798	$ 2,731,288,083	$ (403,668,169)	$ 2,327,619,914
EXPENDITURES									
PERSONAL SERVICES	$ 407,058,762	$ 396,250,177	$ -	$ 6,401,784	$ 5,777,205	$ 8,011,058	$ 823,498,985	$ -	$ 823,498,985
SUPPLIES & SERVICES	466,078,321	236,471,418	-	22,048,032	81,949,529	92,579,381	899,126,681	(75,837,516)	823,289,165
CAPITAL OUTLAY	23,850,090	28,561,888	22,859,496	249,694,249	99,349	1,594,715	326,659,787	-	326,659,787
TRANSFERS OUT	148,341,597	148,477,754	482,500	63,045	520,699	871,082	298,756,677	(327,830,653)	(29,073,976)
EXPENDITURES SUBTOTAL	$ 1,045,328,770	$ 809,761,236	$ 23,341,996	$ 278,207,110	$ 88,346,783	$ 103,056,236	$ 2,348,042,131	$ (403,668,169)	$ 1,944,373,962
APPROPRIATED BEGINNING FUND BALANCE	$ 113,106,801	$ 48,832,648	$ -	$ -	$ -	$ -	$ 161,939,449	$ -	$ 161,939,449
TOTAL USES	$ 1,158,435,571	$ 858,593,884	$ 23,341,996	$ 278,207,110	$ 88,346,783	$ 103,056,236	$ 2,509,981,580	$ (403,668,169)	$ 2,106,313,411
UNRESERVED/UNDESIGNATED ENDING FUND BALANCE	$ -	$ 97,894,783	$ 20,063,635	$ 71,788,836	$ 4,268,687	$ 27,290,562	$ 221,306,503	$ -	$ 221,306,503
TOTAL USES AND ENDING FUND BALANCE	$ 1,158,435,571	$ 956,488,667	$ 43,405,631	$ 349,995,946	$ 92,615,470	$ 130,346,798	$ 2,731,288,083	$ (403,668,169)	$ 2,327,619,914

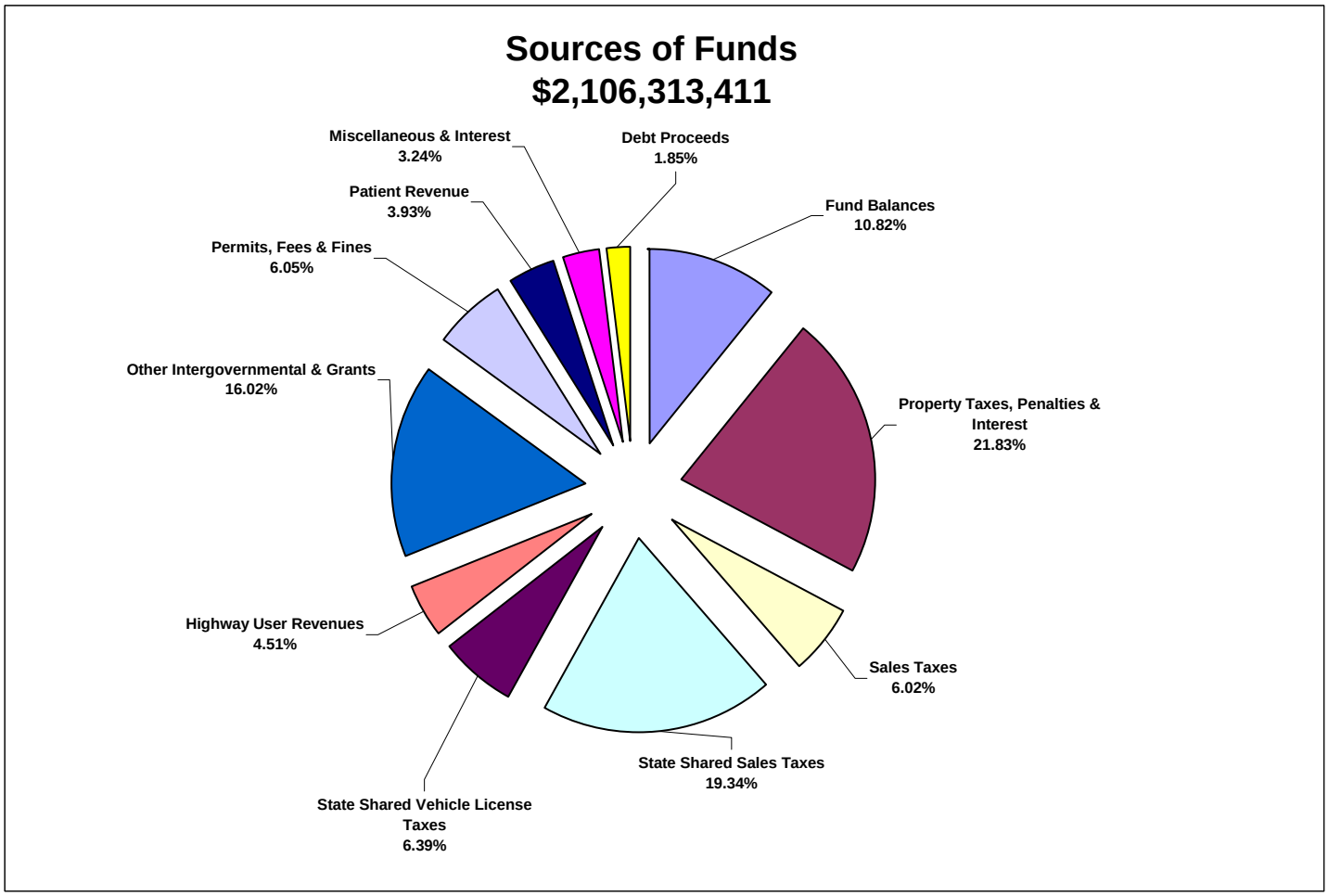
Consolidated Revenues and Expenditures by Category
FY 2004-05 Revised Restated Budget

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	ALL FUNDS
UNRESERVED/UNDESIGNATED BEGINNING FUND BALANCE	$ 129,782,461	$ 145,216,234	$ 97,161,780	$ 77,022,166	$ 21,548,915	$ 25,796,699	$ 496,528,255	$ -	$ 496,528,255
REVENUES									
PROPERTY TAXES	$ 339,882,099	$ 71,999,041	$ -	$ -	$ -	$ -	$ 411,881,140	$ -	$ 411,881,140
TAX PENALTIES & INTEREST	10,857,480	-	-	-	-	-	10,857,480	-	10,857,480
SALES TAXES	-	112,421,733	5,215,094	-	-	-	117,636,827	-	117,636,827
LICENSES AND PERMITS	1,463,436	29,530,394	-	-	-	-	30,993,830	-	30,993,830
GRANTS	-	132,235,234	-	150,000	5,177,368	-	137,562,602	-	137,562,602
OTHER INTERGOVERNMENTAL	8,594,302	64,165,485	274,389	21,202,798	87,424,800	1,198,047	182,859,821	-	182,859,821
PAYMENTS IN LIEU OF TAXES	6,929,684	325,048	-	-	-	-	7,254,732	-	7,254,732
STATE SHARED SALES TAX	374,939,056	-	-	-	-	-	374,939,056	-	374,939,056
STATE SHARED HIGHWAY USER REV	-	88,073,124	-	-	-	-	88,073,124	-	88,073,124
STATE SHARED VEHICLE LICENSE	118,057,605	8,000,000	-	-	-	-	126,057,605	-	126,057,605
OTHER CHARGES FOR SERVICES	21,721,860	42,017,786	-	-	50,000	39,362,282	103,151,928	(30,712,728)	72,439,200
INTERNAL SERVICE CHARGES	4,404,538	288,000	-	-	-	50,625,372	55,317,910	(55,317,910)	-
PATIENT SERVICE REVENUE	52,848	1,352,910	-	-	750,289,544	-	751,695,302	(90,917,032)	660,778,270
FINES & FORFEITS	12,148,020	5,607,563	-	-	-	-	17,755,583	-	17,755,583
INTEREST EARNINGS	2,417,347	2,065,599	2,250,000	1,057,305	1,452,398	501,093	9,743,742	-	9,743,742
MISCELLANEOUS REVENUE	5,849,679	20,527,982	2,200,000	503,000	4,046,466	16,105	33,143,232	-	33,143,232
GAIN ON FIXED ASSETS	-	200,000	-	-	-	-	200,000	-	200,000
PROCEEDS OF FINANCING	-	-	-	28,850,000	-	-	28,850,000	-	28,850,000
TRANSFERS IN	133,601,730	133,436,891	3,443,111	171,703,986	24,224,170	7,545,007	473,954,895	(473,954,895)	-
REVENUES SUBTOTAL	$ 1,040,919,684	$ 712,246,790	$ 13,382,594	$ 223,467,089	$ 872,664,746	$ 99,247,906	$ 2,961,928,809	$ (650,902,565)	$ 2,311,026,244
TOTAL SOURCES	$ 1,170,702,145	$ 857,463,024	$ 110,544,374	$ 300,489,255	$ 894,213,661	$ 125,044,605	$ 3,458,457,064	$ (650,902,565)	$ 2,807,554,499
EXPENDITURES									
PERSONAL SERVICES	$ 350,084,187	$ 352,028,715	$ -	$ 8,029,808	$ 202,230,982	$ 7,852,791	$ 920,226,483	$ -	$ 920,226,483
SUPPLIES & SERVICES	460,670,929	215,407,751	-	16,334,938	564,210,365	80,662,132	1,337,286,114	(176,947,670)	1,160,338,444
CAPITAL OUTLAY	23,742,351	22,390,185	20,527,868	229,552,930	11,967,178	687,702	308,868,214	-	308,868,214
TRANSFERS OUT	139,339,482	129,704,665	33,118,452	8,268,387	85,130,554	942,150	396,503,690	(473,954,895)	(77,451,205)
EXPENDITURES SUBTOTAL	$ 973,836,949	$ 719,531,316	$ 53,646,320	$ 262,186,063	$ 863,539,079	$ 90,144,775	$ 2,962,884,501	$ (650,902,565)	$ 2,311,981,936
APPROPRIATED BEGINNING FUND BALANCE	$ 196,791,269	$ 95,038,389	$ -	$ -	$ -	$ -	$ 291,829,658	$ -	$ 291,829,658
TOTAL USES	$ 1,170,628,218	$ 814,569,705	$ 53,646,320	$ 262,186,063	$ 863,539,079	$ 90,144,775	$ 3,254,714,159	$ (650,902,565)	$ 2,603,811,594
UNRESERVED/UNDESIGNATED ENDING FUND BALANCE	$ 73,927	$ 42,893,319	$ 56,898,054	$ 38,303,192	$ 30,674,582	$ 34,899,830	$ 203,742,905	$ -	$ 203,742,905
TOTAL USES AND ENDING FUND BALANCE	$ 1,170,702,145	$ 857,463,024	$ 110,544,374	$ 300,489,255	$ 894,213,661	$ 125,044,605	$ 3,458,457,064	$ (650,902,565)	$ 2,807,554,499

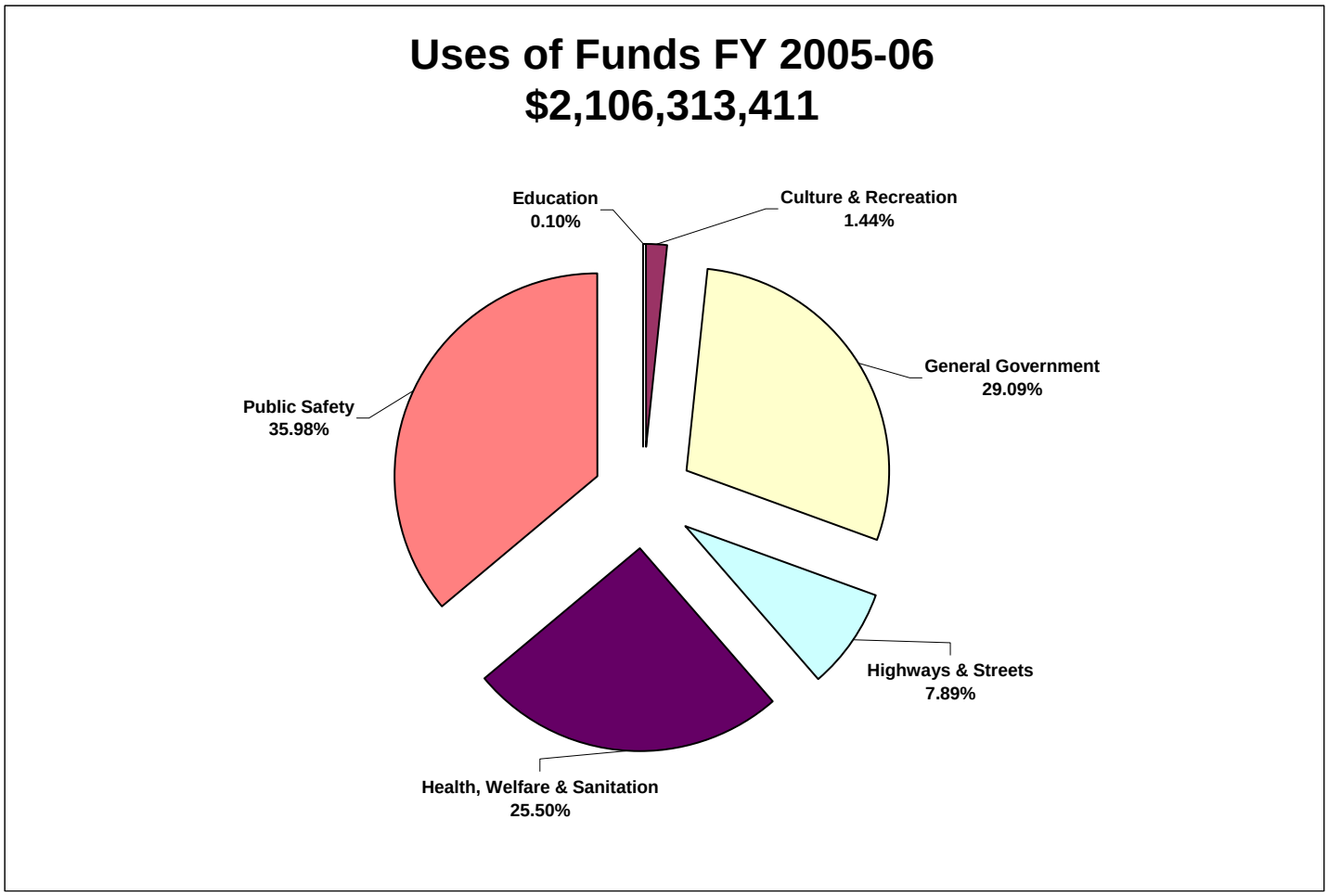
Consolidated Revenues and Expenditures by Category
FY 2004-05 Adopted Restated Budget

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	ALL FUNDS
UNRESERVED/UNDESIGNATED BEGINNING FUND BALANCE	$ 129,782,461	$ 145,216,234	$ 97,161,780	$ 77,022,166	$ 21,548,915	$ 25,796,699	$ 496,528,255	$ -	$ 496,528,255
REVENUES									
PROPERTY TAXES	$ 339,882,099	$ 71,999,041	$ -	$ -	$ -	$ -	$ 411,881,140	$ -	$ 411,881,140
TAX PENALTIES & INTEREST	10,857,480	-	-	-	-	-	10,857,480	-	10,857,480
SALES TAXES	-	112,421,733	5,215,094	-	-	-	117,636,827	-	117,636,827
LICENSES AND PERMITS	1,463,436	29,874,740	-	-	-	-	31,338,176	-	31,338,176
GRANTS	-	127,742,153	-	150,000	5,177,368	-	133,069,521	-	133,069,521
OTHER INTERGOVERNMENTAL	8,594,302	62,672,114	274,389	21,202,798	87,424,800	1,030,047	181,198,450	-	181,198,450
PAYMENTS IN LIEU OF TAXES	6,929,684	325,048	-	-	-	-	7,254,732	-	7,254,732
STATE SHARED SALES TAX	374,939,056	-	-	-	-	-	374,939,056	-	374,939,056
STATE SHARED HIGHWAY USER REV	-	88,073,124	-	-	-	-	88,073,124	-	88,073,124
STATE SHARED VEHICLE LICENSE	118,057,605	8,000,000	-	-	-	-	126,057,605	-	126,057,605
OTHER CHARGES FOR SERVICES	21,688,915	42,019,371	-	-	50,000	39,364,705	103,122,991	(32,395,291)	70,727,700
INTERNAL SERVICE CHARGES	4,341,585	288,000	-	-	-	50,375,372	55,004,957	(55,004,957)	-
PATIENT SERVICE REVENUE	52,848	1,352,910	-	-	750,289,544	-	751,695,302	(90,917,032)	660,778,270
FINES & FORFEITS	12,208,032	5,253,670	-	-	-	-	17,461,702	-	17,461,702
INTEREST EARNINGS	2,417,347	2,072,725	2,250,000	1,057,305	1,452,398	500,000	9,749,775	-	9,749,775
MISCELLANEOUS REVENUE	5,822,612	20,394,327	2,200,000	753,000	4,046,466	14,775	33,231,180	-	33,231,180
GAIN ON FIXED ASSETS	-	200,000	-	-	-	-	200,000	-	200,000
PROCEEDS OF FINANCING	-	-	-	28,850,000	-	-	28,850,000	-	28,850,000
TRANSFERS IN	133,499,730	133,418,891	3,443,111	175,922,832	24,224,170	7,545,007	478,053,741	(478,053,741)	-
REVENUES SUBTOTAL	$ 1,040,754,731	$ 706,107,847	$ 13,382,594	$ 227,935,935	$ 872,664,746	$ 98,829,906	$ 2,959,675,759	$ (656,371,021)	$ 2,303,304,738
TOTAL SOURCES	$ 1,170,537,192	$ 851,324,081	$ 110,544,374	$ 304,958,101	$ 894,213,661	$ 124,626,605	$ 3,456,204,014	$ (656,371,021)	$ 2,799,832,993
EXPENDITURES									
PERSONAL SERVICES	$ 349,000,086	$ 343,455,783	$ -	$ 7,883,994	$ 202,206,411	$ 7,544,702	$ 910,090,976	$ -	$ 910,090,976
SUPPLIES & SERVICES	462,007,636	214,950,435	-	13,469,113	564,234,936	80,787,496	1,335,449,616	(178,317,280)	1,157,132,336
CAPITAL OUTLAY	23,500,719	16,898,443	20,527,868	230,072,936	11,967,178	447,561	303,414,705	-	303,414,705
TRANSFERS OUT	139,339,482	133,905,511	33,118,452	8,166,387	85,130,554	942,150	400,602,536	(478,053,741)	(77,451,205)
EXPENDITURES SUBTOTAL	$ 973,847,923	$ 709,210,172	$ 53,646,320	$ 259,592,430	$ 863,539,079	$ 89,721,909	$ 2,949,557,833	$ (656,371,021)	$ 2,293,186,812
APPROPRIATED BEGINNING FUND BALANCE	$ 196,689,269	$ 95,038,389	$ -	$ -	$ -	$ -	$ 291,727,658	$ -	$ 291,727,658
TOTAL USES	$ 1,170,537,192	$ 804,248,561	$ 53,646,320	$ 259,592,430	$ 863,539,079	$ 89,721,909	$ 3,241,285,491	$ (656,371,021)	$ 2,584,914,470
UNRESERVED/UNDESIGNATED ENDING FUND BALANCE	$ -	$ 47,075,520	$ 56,898,054	$ 45,365,671	$ 30,674,582	$ 34,904,696	$ 214,918,524	$ -	$ 214,918,523
TOTAL USES AND ENDING FUND BALANCE	$ 1,170,537,192	$ 851,324,081	$ 110,544,374	$ 304,958,101	$ 894,213,661	$ 124,626,605	$ 3,456,204,015	$ (656,371,021)	$ 2,799,832,993

Sources of Funds



Uses of Funds



Reconciliation of Expenditures FY 2004-05 Adopted to FY 2004-05 Adopted Restated Budget

FUND	FY 2004-05 ADOPTED BUDGET	FY 2004-05 ADOPTED RESTATED	$ VARIANCE	% VARIANCE
General Fund	$ 1,166.2	$ 1,170.5	$ (4.3)	(0.37%)
Special Revenue Funds	804.2	804.2	-	0.00%
Debt Service Funds	53.6	53.6	-	0.00%
Capital Projects Funds	259.6	259.6	-	0.00%
Enterprise Funds	863.5	863.5	-	0.00%
Internal Service Funds	89.7	89.7	-	0.00%
Eliminations	(651.7)	(656.4)	4.7	(0.72%)
	$ 2,585.2	$ 2,584.9	$ 0.3	0.01%

General Fund:

$	(4.3)	Restatement of County Counsel from expense reduction to revenue
$	**(4.3)**	**Total General Fund Variance**

Eliminations:

$	4.3	Restatement of County Counsel from expense reduction to revenue
	0.4	Restatement of Research and Reporting expenses to internal services
$	**4.7**	**Total Elimination Fund Variance**

Reconciliation of Expenditures FY 2004-05 Adopted Restated to FY 2004-05 Revised Budget

FUND	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	$ VARIANCE	% VARIANCE
General Fund	$ 1,170.5	$ 1,170.6	$ (0.1)	(0.01%)
Special Revenue Funds	804.2	814.6	(10.4)	(1.29%)
Debt Service Funds	53.6	53.6	-	0.00%
Capital Projects Funds	259.6	262.2	(2.6)	(1.00%)
Enterprise Funds	863.5	863.5	-	0.00%
Internal Service Funds	89.7	90.1	(0.4)	(0.45%)
Eliminations	(656.4)	(650.9)	(5.5)	0.84%
	$ 2,584.9	$ 2,603.8	$ (19.0)	(0.74%)

General Fund:

$	(0.1)	Reduction to Parks and Recreation associated with Gainsharing Initiative
$	**(0.1)**	**Total General Fund Variance**

Special Revenue Funds:

$	(1.1)	Net Change in Elected Official Grants
	0.1	Net Change in Judicial Department Grants
	(4.0)	Net Change in Appointed Department Grants
	(1.3)	Increase in RICO and Jail Enhancement Expenditure Authority
	(0.1)	Parks and Recreation Gainsharing Initiative
	(0.1)	Donations
	(0.4)	Library Land Purchase
	(0.4)	Modular Building at Aguila Branch Library
	(1.3)	Net Changes to Intergovernmental Agreements
	(2.0)	Prepayment Toward Principal Balance of Stadium District Loan
$	**(10.4)**	**Total Special Revenue Fund Variance**

Capital Projects Funds:

$	(1.0)	Ballpark Capital Repair/Replacement
	(2.5)	Increase in Spending for Floodprone Properties Acquisition Program
	0.5	Reduction in Transfer from Transportation Special Revenue Fund
	0.5	Reduction in General Government Capital Project Spending
$	**(2.6)**	**Total Capital Projects Fund Variance**

Internal Service Funds:

$	(0.2)	Increase in Equipment Services' Spending Related to Fuel
	(0.2)	Increase in Materials Management's Spending Related to Capital Equipment
$	**(0.4)**	**Total Internal Service Fund Variance**

Eliminations:

$	(0.5)	Decrease in Transportation Fund Transfer
	(3.8)	Decrease in Flood Control Fund Transfer
	0.1	Increase in Stadium District Fund Transfer
	(1.7)	Decrease in Payments to Health Select and Benefits Trust Funds
	0.3	Increase in Equipment Services' Spending Related to Fuel
	0.1	Increase in General Government CIP Fund Transfer
$	**(5.5)**	**Total Eliminations Variance**

Reconciliation of Expenditures FY 2004-05 Revised to FY 2005-06 Adopted Budget

FUND	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED BUDGET	$ VARIANCE	% VARIANCE
General Fund	$ 1,170.6	$ 1,158.4	$ 12.2	1.0%
Special Revenue Funds	814.6	858.6	(44.0)	(5.4%)
Debt Service Funds	53.6	23.3	30.3	56.5%
Capital Projects Funds	262.2	278.2	(16.0)	(6.1%)
Enterprise Funds	863.5	88.3	775.2	89.8%
Internal Service Funds	90.1	103.1	(13.0)	(14.4%)
Eliminations	(650.9)	(403.7)	(247.2)	38.0%
	$ 2,603.8	$ 2,106.3	$ 497.5	19.1%

	$ VARIANCE	% VARIANCE
Breakdown of Source of Change		
Non-Recurring	$ 56.9	2.2%
- Capital Improvement Programs	(48.2)	(1.9%)
- Approp. Fund Balance (Net of Fund Transfers)	86.6	3.3%
- Primary/General Election Costs	4.0	0.2%
- Other Non-Recurring	14.6	0.6%
Recurring	440.6	16.9%
	$ 497.5	19.1%
Breakdown of Recurring Increases & Decreases:		
Mandated or Non-Discretionary		
Mandated Health Care	$ (0.4)	(0.0%)
Employee Health, Dental & Retirement	(32.3)	(1.2%)
Jail Tax Maintenance of Effort	(12.5)	(0.5%)
Elected Official Pay Increases	(0.1)	(0.0%)
	$ (45.3)	(1.7%)
Discretionary		
Criminal Justice Increases	$ (33.6)	(1.3%)
Net Changes to Non-Gen. Fund Revenue	1.7	0.1%
General Government - Contingencies, etc.	(72.1)	(2.8%)
Health Plans Volume/Rate Changes	(47.5)	(1.8%)
Health Care Delivery System Transfer	392.6	15.1%
Closure of Health Plans	251.3	9.6%
All Other Operating Increases & Decreases:	(6.5)	(0.2%)
	$ 485.9	18.7%
Total Recurring	$ 440.6	16.9%

Reconciliation of Expenditures FY 2004-05 Revised to FY 2005-06 Adopted Budget (Continued)

GENERAL FUND ONLY:			
Non-Recurring	$	88.1	7.5%
- Approp. Fund Balance		84.1	7.2%
- Primary/General Election Costs		4.0	0.3%
Recurring		(75.9)	(6.5%)
	$	12.2	1.0%
Breakdown of Recurring Increases & Decreases:			
Mandated or Non-Discretionary			
Mandated Health Care	$	0.2	0.0%
Reduction in Dispro Share Payment		19.6	1.7%
Employee Health, Dental & Retirement		(15.8)	(1.4%)
Jail Excise Tax Maintenance of Effort		(12.5)	(1.1%)
Elected Official Pay Increases		(0.1)	(0.0%)
Proposition 200		(0.6)	(0.1%)
	$	(8.7)	(0.7%)
Discretionary			
Criminal Justice Increases	$	(9.3)	(0.8%)
Operating Budget Adjustments		(15.0)	(1.3%)
General Government - Contingencies, etc.		(36.2)	(3.1%)
Ann. Impact of Mid-Year Adjustments		(6.5)	(0.6%)
Parks Trails		(0.2)	(0.0%)
	$	(67.2)	(5.7%)
	$	(75.9)	(6.5%)

Reconciliation of Expenditures FY 2004-05 Revised to FY 2005-06 Adopted Budget (Continued)

General Fund:

$	(8.0)	Net Adjustment for Health/Dental Benefit Premiums
	(7.8)	Retirement Plan Increases
	(12.5)	Jail Excise Tax Maintenance of Effort-Base
	4.0	Primary/General Election Costs
	(2.0)	Annualized Impact of Mid-Year Adjustments
	0.1	Annualized Impact of FY 2004-05 Initiatives
	0.3	Departmental Overhead Reallocation
	(4.4)	ALTCS Contribution Change
	13.9	AHCCCS Contribution Change
	(15.0)	Special Health Care District Loan
	0.5	FY 2004-05 Non-Recurring Expenditures
	(1.1)	Annualization of Desktop PC Replacement
	(2.0)	FY 2004-05 Pay for Performance Annualization
	(2.1)	Arnold vs. Sarn IGA Increase
	19.6	Disproportionate Share Reduction
	(0.1)	Elected Official Pay Increases
	(1.8)	Results Initiatives
	0.2	Base-Level Operating Adjustments
	(2.6)	Court Expansion
	(0.6)	Proposition 200
	(0.1)	Shift Differentials
	1.4	Reallocation of Costs Between General and Detention Funds
	(0.6)	Juvenile Competency Restoration
	(0.2)	Regional Trails Program
	(1.5)	Market-Based Salary Adjustments
	(0.2)	Radio Replacement
	(0.1)	Juror Shuttle
	(0.1)	Juror Mileage/Per Diem
	(0.1)	Judicial Conference Travel Expenses
	(0.5)	Court Security Staffing
	(0.2)	Medical Examiner Demand Increases
	(7.0)	Other Mandated Health Care
	(0.1)	Dependency Attorney Staff
	(4.6)	Increase in Indigent Legal Services
	(36.2)	Other General Government (see schedule)
	83.6	Other Appropriated Fund Balance (see schedule)
$	**12.2**	**Total General Fund Variance**

Reconciliation of Expenditures FY 2004-05 Revised to FY 2005-06 Adopted Budget (Continued)

Special Revenue Funds:

$	(8.5)	Net Adjustment for Health/Dental Benefit Premiums
	(7.7)	Retirement Plan Increases
	(1.3)	Annualized Impact of Mid-Year Adjustments
	11.4	Non-Recurring Expenditures
	(3.3)	Annualized Impact of FY 2004-05 Initiatives
	40.6	Reductions to Achieve Structural Balance
	1.5	Net Change in Grant Awards and Carry-Over
	(1.9)	FY 2004-05 Pay for Performance Annualization
	(0.1)	Departmental Overhead Reallocation
	(0.1)	Annualization of Desktop PC Replacement
	(0.6)	Base-Level Adjustments
	(0.5)	Shift Differentials
	(0.1)	Results Initiatives
	(1.5)	Electronic Document Management System Fee Increase
	(1.3)	Reallocation of Costs Between General and Detention Funds
	(0.1)	Court Security Guards
	(1.5)	Youth Recovery Academy
	(0.5)	Alternatives to Juvenile Secure Care
	(0.6)	Drug Treatment for Seriously Mentally Ill
	(0.7)	Drug Treatment for Inmates
	(0.7)	Jail Teaching Staff
	(0.6)	Maricopa Medical Center Secure Ward Staffing
	(14.5)	New Detention Facility Staffing
	(3.0)	Market-Based Salary Adjustments
	(0.8)	Superior and Juvenile Court Caseflow Management
	(0.1)	Law Library
	0.2	Net Changes in Revenue
	(0.6)	Correctional Health Rate/Volume Net Changes
	(0.8)	Vital Registration
	0.3	Epidemiology Staff to General Fund
	(0.2)	Parks and Recreation Projects
	(0.3)	Environmental Services Remodel
	(0.5)	Air Quality Vehicles
	(0.6)	Correctional Health Consultants
	(3.4)	Adjustment for Records Conversion Project
	(2.6)	ICJIS Project and Overhead Adjustments
	(48.5)	CIP Fund Transfers
	(0.6)	Dam Safety Project
	(35.9)	General Government (see schedule)
	46.2	Appropriated Fund Balance (see schedule)
$	**(44.0)**	**Total Special Revenue Fund Variance**

Reconciliation of Expenditures FY 2004-05 Revised to FY 2005-06 Adopted Budget (Continued)

Debt Service Funds:

$	(2.3)	Increase in Debt Service Payments
	33.0	One-Time Transfer from COP Debt Service to General Fund
	(0.4)	Increase in transfer to Stadium District Special Revenue
$	**30.3**	**Total Debt Service Funds Variance**

Capital Project Funds:

$	17.4	Jail/Juvenile Detention CIP (See CIP Schedule)
	6.3	General Government CIP (See CIP Schedule)
	(33.1)	Transportation CIP (See CIP Schedule)
	(7.6)	Flood Control District CIP (See CIP Schedule)
	1.0	Completion of Stadium District Capital Repairs/Replacement
$	**(16.0)**	**Total Capital Project Funds Variance**

Enterprise Funds:

$	35.3	Elimination of Senior Select and Health Plans Rate/Volume Changes
	265.4	Closure of Health Plans 9/30/05
	474.4	Transition of Health Care Delivery System to Special Health Care District
	(0.4)	Solid Waste Operating Adjustments
	0.5	One-Time Expenses Related to Home Hazardous Waste and Illegal Dumping Programs
$	**775.2**	**Total Enterprise Funds Variance**

Internal Service Funds:

$	(0.2)	Net Adjustment for Health/Dental Benefit Premiums
	(0.2)	Annualized Impact of Mid-Year Adjustments
	(0.1)	FY 2004-05 Pay for Performance Annualization
	0.3	One-Time Expenses
	(0.3)	One-Time Telecom Purchases
	(0.7)	Increase in Fuel Costs
	(11.2)	Adjustments in Benefits Funds Due to Rate/Volume Changes
	(0.5)	Base-Level Operating Adjustments
$	**(13.0)**	**Total Internal Service Fund Variance**

Eliminations:

$	(100.4)	Net Change in Other Fund Transfers (see Schedule)
	(43.2)	Appropriated Fund Balance Transfers
	(10.2)	Increase in Internal Service Charges (Includes Benefits, County Counsel, and Research and Reporting Charges)
	(14.1)	Closure of Health Plans 9/30/05
	(90.9)	Restatement of Payments to Health Care Delivery System due to Transition to Special Health Care District
	11.2	Increase in Flood Control District CIP Transfer
	0.4	Increase in Stadium District Fund Transfers
$	**(247.2)**	**Total Eliminations Variance**

Consolidated Revenues by Fund Type / Department

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ALL FUNDS							
JUDICIAL BRANCH							
110 ADULT PROBATION	$ 12,890,918	$ 13,919,776	$ 14,136,067	$ 13,463,194	$ 14,482,944	$ 346,877	2%
270 JUVENILE PROBATION	16,042,651	17,014,483	16,565,675	15,761,972	15,493,533	(1,072,142)	-6%
800 TRIAL COURTS	28,410,485	30,660,924	31,096,577	29,772,808	31,702,506	605,929	2%
SUBTOTAL	$ 57,344,054	$ 61,595,183	$ 61,798,319	$ 58,997,974	$ 61,678,983	$ (119,336)	0%
ELECTED OFFICIAL							
120 ASSESSOR	$ 159,456	$ 133,669	$ 133,669	$ 179,012	$ 133,669	$ -	0%
160 CLERK OF THE SUPERIOR COURT	12,946,392	12,101,615	12,194,615	13,197,437	13,984,742	1,790,127	15%
190 COUNTY ATTORNEY	14,694,196	15,924,213	16,593,801	15,854,414	17,366,694	772,893	5%
210 ELECTIONS	1,937,476	2,071,000	2,071,000	5,275,954	1,048,100	(1,022,900)	-49%
250 CONSTABLES	1,705,336	1,517,468	1,517,468	1,771,057	1,771,057	253,589	17%
360 RECORDER	21,118,762	15,670,000	15,670,000	19,129,846	17,463,600	1,793,600	11%
370 SUPERINTENDENT OF SCHOOLS	446,833	155,000	155,000	202,276	155,000	-	0%
430 TREASURER	3,257	4,000	4,000	4,712	4,000	-	0%
500 SHERIFF	43,394,254	42,175,770	44,029,048	47,911,007	55,194,291	11,165,243	25%
SUBTOTAL	$ 96,405,962	$ 89,752,735	$ 92,368,601	$ 103,525,716	$ 107,121,153	$ 14,752,552	16%
APPOINTED DEPARTMENT							
060 CLERK OF THE BOARD	$ 10	$ -	$ -	$ 5	$ -	$ -	
150 EMERGENCY MANAGEMENT	1,091,003	1,281,808	1,334,824	1,104,062	855,797	(479,027)	-36%
170 COMMUNITY DEVELOPMENT	9,625,761	16,033,276	16,033,276	8,743,003	15,997,531	(35,745)	0%
180 FINANCE	747,161	576,138	576,138	581,114	-	(576,138)	-100%
200 COUNTY MANAGERS OFFICE	669,093	46,261	46,261	35,221	-	(46,261)	-100%
220 HUMAN SERVICES	37,401,309	37,977,848	37,977,848	38,141,342	37,977,848	-	0%
230 INTERNAL AUDIT	730	75	75	961	85	10	13%
260 CORRECTIONAL HEALTH	467,297	851,442	851,442	783,579	522,795	(328,647)	-39%
290 MEDICAL EXAMINER	455,464	417,045	417,045	224,631	162,689	(254,356)	-61%
300 PARKS & RECREATION	4,794,142	4,142,806	4,347,695	4,660,305	4,712,780	365,085	8%
310 HUMAN RESOURCES	39,797	31,848	31,848	36,621	36,350	4,502	14%
340 PUBLIC FIDUCIARY	864,125	930,000	930,000	711,528	750,000	(180,000)	-19%
350 EMPLOYEE HEALTH INITIATIVES	38,142,821	46,929,712	46,929,712	47,247,964	52,565,987	5,636,275	12%
390 HEALTH CARE MANDATES	99,136,697	83,025,348	83,025,348	83,011,417	63,419,448	(19,605,900)	-24%
410 CHIEF INFORMATION OFFICER	15,372,896	14,133,393	14,133,393	14,754,216	15,232,361	1,098,968	8%
440 PLANNING & DEVELOPMENT	12,247,770	11,375,000	11,908,333	12,295,527	12,252,430	344,097	3%
460 RESEARCH & REPORTING	366,000	440,000	440,000	300,961	334,000	(106,000)	-24%
470 GENERAL GOVERNMENT	1,106,508,992	1,155,280,084	1,154,960,124	1,145,236,424	1,287,410,273	132,450,149	11%
480 APPROPRIATED FUND BALANCE	2,207,025	43,381,453	43,483,453	43,907,920	30,983	(43,452,470)	-100%
520 PUBLIC DEFENDER	1,948,128	2,629,593	2,651,542	2,694,974	2,279,664	(371,878)	-14%
540 LEGAL DEFENDER	105,396	104,103	106,103	99,703	125,242	19,139	18%
550 LEGAL ADVOCATE	15,902	36,310	36,310	37,537	39,500	3,190	9%
560 CONTRACT COUNSEL	-	-	-	40,000	40,000	40,000	
600 MARICOPA MANAGED CARE SYSTEMS	457,946,448	390,323,634	390,323,634	404,109,786	87,540,957	(302,782,677)	-78%
640 TRANSPORTATION	110,352,463	120,352,902	121,264,902	120,606,087	137,326,586	16,061,684	13%
670 SOLID WASTE	4,692,619	4,220,000	4,220,000	4,601,690	4,815,000	595,000	14%
700 FACILITIES MANAGEMENT	48,677,937	47,669,538	47,669,538	47,690,530	15,073,396	(32,596,142)	-68%
730 MATERIALS MANAGEMENT	1,159,068	1,030,775	1,280,775	1,221,622	1,018,844	(261,931)	-20%
740 EQUIPMENT SERVICES	9,583,323	10,192,096	10,360,096	9,769,027	10,596,904	236,808	2%
750 RISK MANAGEMENT	26,084,386	26,644,669	26,644,669	26,483,838	23,116,120	(3,528,549)	-13%
790 ANIMAL CARE & CONTROL	9,084,743	9,068,610	9,068,610	8,863,938	8,665,674	(402,936)	-4%
850 AIR QUALITY	9,816,453	10,084,562	9,526,657	10,794,361	10,840,375	-	0%
860 PUBLIC HEALTH	43,736,268	43,196,426	45,704,395	45,257,491	44,943,109	(761,286)	-2%
880 ENVIRONMENTAL SERVICES	11,776,334	10,845,564	11,403,469	11,034,010	11,190,138	(213,331)	-2%
900 HEALTH CARE DELIVERY SYSTEM	294,010,367	398,999,272	398,999,272	134,699,317	-	(398,999,272)	-100%
980 ELIMINATIONS	(442,131,289)	(446,659,277)	(445,391,667)	(403,800,232)	(263,258,273)	182,133,394	41%
SUBTOTAL	$ 1,916,996,638	$ 2,045,592,314	$ 2,051,295,120	$ 1,825,980,482	$ 1,586,614,593	$ (464,680,527)	-23%
MARICOPA COUNTY	$ 2,070,746,654	$ 2,196,940,232	$ 2,205,462,040	$ 1,988,504,172	$ 1,755,414,729	$ (450,047,311)	-20%
650 LIBRARY DISTRICT	$ 16,000,848	$ 16,859,270	$ 16,972,630	$ 17,459,082	$ 15,234,000	$ (1,738,630)	-10%
680 STADIUM DISTRICT	$ 10,908,895	$ 10,835,598	$ 10,755,598	$ 10,427,767	$ 10,649,898	$ (105,700)	-1%
690 FLOOD CONTROL DISTRICT	$ 70,932,831	$ 78,669,638	$ 77,835,976	$ 72,627,223	$ 97,202,138	$ 19,366,162	25%
MARICOPA COUNTY & DISTRICTS	$ 2,168,589,228	$ 2,303,304,738	$ 2,311,026,244	$ 2,089,018,244	$ 1,878,500,765	$ (432,525,479)	-19%

Consolidated Revenues by Fund Type / Department (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
GENERAL FUND							
JUDICIAL BRANCH							
270 JUVENILE PROBATION	$ 14,283	$ 14,000	$ 14,000	$ 22,973	$ 14,000	$ -	0%
800 TRIAL COURTS	15,298,078	15,028,261	15,028,261	15,631,096	15,028,261	-	0%
SUBTOTAL	$ 15,312,361	$ 15,042,261	$ 15,042,261	$ 15,654,069	15,042,261	-	0%
ELECTED OFFICIAL							
120 ASSESSOR	$ 159,456	$ 133,669	$ 133,669	$ 179,012	$ 133,669	$ -	0%
160 CLERK OF THE SUPERIOR COURT	6,616,189	6,105,265	6,105,265	6,547,768	6,105,265	-	0%
190 COUNTY ATTORNEY	4,060,559	4,392,856	4,455,809	4,404,305	5,082,022	626,213	14%
210 ELECTIONS	1,937,476	2,071,000	2,071,000	5,275,954	1,048,100	(1,022,900)	-49%
250 CONSTABLES	1,705,336	1,517,468	1,517,468	1,771,057	1,771,057	253,589	17%
360 RECORDER	14,460,264	10,300,000	10,300,000	13,058,128	12,093,600	1,793,600	17%
370 SUPERINTENDENT OF SCHOOLS	446,833	155,000	155,000	202,276	155,000	-	0%
430 TREASURER	3,257	4,000	4,000	4,712	4,000	-	0%
500 SHERIFF	5,036,985	5,848,594	5,848,594	5,869,052	5,947,027	98,433	2%
SUBOTAL	$ 34,426,355	$ 30,527,852	$ 30,590,805	$ 37,312,266	$ 32,339,740	$ 1,748,935	6%
APPOINTED DEPARTMENT							
060 CLERK OF THE BOARD	$ 10	$ -	$ -	$ 5	$ -	$ -	
180 FINANCE	747,161	576,138	576,138	581,114	-	(576,138)	-100%
230 INTERNAL AUDIT	730	75	75	961	85	10	13%
290 MEDICAL EXAMINER	455,463	150,000	150,000	192,093	150,000	-	0%
300 PARKS & RECREATION	-	-	-	1,176	-	-	
310 HUMAN RESOURCES	39,797	31,848	31,848	36,621	36,350	4,502	14%
340 PUBLIC FIDUCIARY	864,125	930,000	930,000	711,528	750,000	(180,000)	-19%
350 EMPLOYEE HEALTH INITIATIVES	25,575	20,000	20,000	24,221	1,594,188	1,574,188	7871%
390 HEALTH CARE MANDATES	99,136,697	83,025,348	83,025,348	83,011,417	63,419,448	(19,605,900)	-24%
470 GENERAL GOVERNMENT	820,415,803	866,773,056	866,773,056	882,324,758	942,368,829	75,595,773	9%
480 APPROPRIATED FUND BALANCE	79,500	43,381,453	43,483,453	42,984,982	30,983	(43,452,470)	-100%
520 PUBLIC DEFENDER	80,792	52,000	52,000	68,183	52,000	-	0%
540 LEGAL DEFENDER	18,433	19,700	19,700	13,300	19,700	-	0%
550 LEGAL ADVOCATE	3,449	20,000	20,000	23,970	20,000	-	0%
560 CONTRACT COUNSEL	-	-	-	40,000	40,000	40,000	
700 FACILITIES MANAGEMENT	92,118	78,000	78,000	98,992	95,555	17,555	23%
730 MATERIALS MANAGEMENT	223,161	127,000	127,000	189,594	116,959	(10,041)	-8%
880 ENVIRONMENTAL SERVICES	-	-	-	-	26,000	26,000	
SUBTOTAL	$ 922,182,814	$ 995,184,618	$ 995,286,618	$ 1,010,302,915	$ 1,008,720,097	$ 13,433,479	1%
MARICOPA COUNTY	$ 971,921,529	$ 1,040,754,731	$ 1,040,919,684	$ 1,063,269,250	$ 1,056,102,098	$ 15,182,414	1%
MARICOPA COUNTY & DISTRICTS	$ 971,921,529	$ 1,040,754,731	$ 1,040,919,684	$ 1,063,269,250	$ 1,056,102,098	$ 15,182,414	1%

Consolidated Revenues by Fund Type / Department (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
SPECIAL REVENUE							
JUDICIAL BRANCH							
110 ADULT PROBATION	$ 12,890,918	$ 13,919,776	$ 14,136,067	$ 13,463,194	$ 14,482,944	$ 346,877	2%
270 JUVENILE PROBATION	16,028,368	17,000,483	16,551,675	15,738,999	15,479,533	605,929	4%
800 TRIAL COURTS	13,112,407	15,632,663	16,068,316	14,141,712	16,674,245	(1,072,142)	-6%
SUBTOTAL	$ 42,031,694	$ 46,552,922	$ 46,756,058	$ 43,343,906	$ 46,636,722	$ (119,336)	0%
ELECTED OFFICIAL							
160 CLERK OF THE SUPERIOR COURT	$ 6,330,203	$ 5,996,350	$ 6,089,350	$ 6,649,669	$ 7,879,477	$ 1,790,127	29%
190 COUNTY ATTORNEY	10,633,637	11,531,357	12,137,992	11,450,108	12,284,672	146,680	1%
360 RECORDER	6,658,498	5,370,000	5,370,000	6,071,718	5,370,000	-	0%
500 SHERIFF	38,357,269	36,327,176	38,180,454	42,041,955	49,247,264	11,066,810	29%
SUBTOTAL	$ 61,979,607	$ 59,224,883	$ 61,777,796	$ 66,213,450	$ 74,781,413	$ 13,003,617	21%
APPOINTED DEPARTMENT							
150 EMERGENCY MANAGEMENT	$ 1,091,003	$ 1,281,808	$ 1,334,824	$ 1,104,062	$ 855,797	$ (479,027)	-36%
170 COMMUNITY DEVELOPMENT	9,625,761	16,033,276	16,033,276	8,743,003	15,997,531	(35,745)	0%
220 HUMAN SERVICES	37,401,309	37,977,848	37,977,848	38,141,342	37,977,848	-	0%
260 CORRECTIONAL HEALTH	467,297	851,442	851,442	783,579	522,795	(328,647)	-39%
290 MEDICAL EXAMINER	1	267,045	267,045	32,538	12,689	(254,356)	-95%
300 PARKS & RECREATION	4,823,662	4,159,806	4,382,695	4,676,129	4,747,780	365,085	8%
440 PLANNING & DEVELOPMENT	12,247,770	11,375,000	11,908,333	12,295,527	12,252,430	344,097	3%
460 RESEARCH & REPORTING	366,000	440,000	440,000	300,961	334,000	(106,000)	-24%
470 GENERAL GOVERNMENT	228,350,172	249,177,516	248,857,556	248,152,010	286,038,249	37,180,693	15%
480 APPROPRIATED FUND BALANCE	2,127,525	-	-	922,938	-	-	
520 PUBLIC DEFENDER	1,867,336	2,577,593	2,599,542	2,626,791	2,227,664	(371,878)	-14%
540 LEGAL DEFENDER	86,963	84,403	86,403	86,403	105,542	19,139	22%
550 LEGAL ADVOCATE	12,453	16,310	16,310	13,567	19,500	3,190	20%
640 TRANSPORTATION	97,373,614	98,907,104	99,819,104	103,363,242	107,960,305	8,141,201	8%
670 SOLID WASTE	4,296,823	3,770,000	3,770,000	4,050,454	4,150,000	380,000	10%
790 ANIMAL CARE & CONTROL	9,084,743	9,068,610	9,068,610	8,863,938	8,665,674	(402,936)	-4%
850 AIR QUALITY	9,816,453	10,084,562	9,526,657	10,794,361	10,840,375	1,313,718	14%
860 PUBLIC HEALTH	43,736,268	43,196,426	45,704,395	45,257,491	44,943,109	(761,286)	-2%
880 ENVIRONMENTAL SERVICES	11,776,334	10,845,564	11,403,469	11,034,010	11,164,138	(239,331)	-2%
SUBTOTAL	$ 474,551,487	$ 500,114,313	$ 504,047,509	$ 501,242,348	$ 548,815,426	$ 44,767,917	9%
MARICOPA COUNTY	$ 578,562,788	$ 605,892,118	$ 612,581,363	$ 610,799,703	$ 670,233,561	$ 57,652,198	9%
650 LIBRARY DISTRICT	$ 16,000,848	$ 16,859,270	$ 16,972,630	$ 17,459,082	$ 15,234,000	$ 19,366,162	25%
680 STADIUM DISTRICT	$ 4,343,886	$ 4,686,821	$ 4,856,821	$ 4,425,656	$ 5,123,621	$ (1,738,630)	-10%
690 FLOOD CONTROL DISTRICT	$ 70,932,831	$ 78,669,638	$ 77,835,976	$ 72,627,223	$ 97,202,138	$ 266,800	5%
MARICOPA COUNTY & DISTRICTS	$ 669,840,352	$ 706,107,847	$ 712,246,790	$ 705,311,664	$ 787,793,320	$ 75,546,530	11%

Consolidated Revenues by Fund Type / Department (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
DEBT SERVICE							
470 GENERAL GOVERNMENT	$ 39,322,747	$ 7,867,500	$ 7,867,500	$ 8,219,792	$ 7,265,671	$ (601,829)	-8%
SUBTOTAL	$ 39,322,747	$ 7,867,500	$ 7,867,500	$ 8,219,792	$ 7,265,671	$ (601,829)	-8%
MARICOPA COUNTY	$ 39,322,747	$ 7,867,500	$ 7,867,500	$ 8,219,792	$ 7,265,671	$ (601,829)	-8%
680 STADIUM DISTRICT	$ 5,972,808	$ 5,515,094	$ 5,515,094	$ 5,577,254	$ 5,515,094	$ -	0%
MARICOPA COUNTY & DISTRICTS	$ 45,295,555	$ 13,382,594	$ 13,382,594	$ 13,797,046	$ 12,780,765	$ (601,829)	-4%

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
CAPITAL PROJECTS							
470 GENERAL GOVERNMENT	$ 18,420,270	$ 31,462,012	$ 31,462,012	$ 6,539,864	$ 51,737,524	$ 20,275,512	64%
640 TRANSPORTATION	69,978,849	83,141,666	82,687,896	78,484,943	96,842,069	14,154,173	17%
700 FACILITIES MANAGEMENT	48,585,819	47,591,538	47,591,538	47,591,538	14,977,841	(32,613,697)	-69%
SUBTOTAL	$ 136,984,938	$ 162,195,216	$ 161,741,446	$ 132,616,345	$ 163,557,434	$ 1,815,988	1%
MARICOPA COUNTY	$ 136,984,938	$ 162,195,216	$ 161,741,446	$ 132,616,345	$ 163,557,434	$ 1,815,988	1%
680 STADIUM DISTRICT	$ 1,595,800	$ 2,293,820	$ 2,093,820	$ 2,084,995	$ 2,093,820	$ -	0%
690 FLOOD CONTROL DISTRICT	$ 52,644,000	$ 63,446,899	$ 59,631,823	$ 53,327,784	$ 70,816,471	$ 11,184,648	19%
MARICOPA COUNTY & DISTRICTS	$ 191,224,738	$ 227,935,935	$ 223,467,089	$ 188,029,124	$ 236,467,725	$ 13,000,636	6%

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ENTERPRISE							
600 MARICOPA MANAGED CARE SYSTEMS	$ 457,946,448	$ 390,323,634	$ 390,323,634	$ 404,109,786	$ 87,540,957	$ (302,782,677)	-78%
670 SOLID WASTE	395,796	450,000	450,000	551,236	665,000	215,000	48%
900 HEALTH CARE DELIVERY SYSTEM	386,427,354	481,891,112	481,891,112	217,591,157	-	(481,891,112)	-100%
SUBTOTAL	$ 844,769,598	$ 872,664,746	$ 872,664,746	$ 622,252,179	$ 88,205,957	$ (784,458,789)	-90%
MARICOPA COUNTY	$ 844,769,598	$ 872,664,746	$ 872,664,746	$ 622,252,179	$ 88,205,957	$ (784,458,789)	-90%
MARICOPA COUNTY & DISTRICTS	$ 844,769,598	$ 872,664,746	$ 872,664,746	$ 622,252,179	$ 88,205,957	$ (784,458,789)	-90%

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
INTERNAL SERVICE							
200 COUNTY MANAGERS OFFICE	$ 669,093	$ 46,261	$ 46,261	$ 35,221	$ -	$ (46,261)	-100%
350 EMPLOYEE HEALTH INITIATIVES	38,117,246	46,909,712	46,909,712	47,223,743	50,971,799	4,062,087	9%
410 CHIEF INFORMATION OFFICER	15,372,896	14,133,393	14,133,393	14,754,216	15,232,361	1,098,968	8%
730 MATERIALS MANAGEMENT	935,907	903,775	1,153,775	1,032,028	901,885	(251,890)	-22%
740 EQUIPMENT SERVICES	9,583,323	10,192,096	10,360,096	9,769,027	10,596,904	236,808	2%
750 RISK MANAGEMENT	26,084,386	26,644,669	26,644,669	26,483,838	23,116,120	(3,528,549)	-13%
SUBTOTAL	$ 90,762,851	$ 98,829,906	$ 99,247,906	$ 99,298,072	$ 100,819,069	$ 1,571,163	2%
MARICOPA COUNTY	$ 90,762,851	$ 98,829,906	$ 99,247,906	$ 99,298,072	$ 100,819,069	$ 1,571,163	2%
MARICOPA COUNTY & DISTRICTS	$ 90,762,851	$ 98,829,906	$ 99,247,906	$ 99,298,072	$ 100,819,069	$ 1,571,163	2%

Consolidated Revenues by Fund Type / Department (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ELIMINATIONS							
300 PARKS & RECREATION	$ (29,520)	$ (17,000)	$ (35,000)	$ (17,000)	$ (35,000)	$ -	0%
640 TRANSPORTATION	(57,000,000)	(61,695,868)	(61,242,098)	(61,242,098)	(67,475,788)	(6,233,690)	-10%
900 HEALTH CARE DELIVERY SYSTEM	(92,416,987)	(82,891,840)	(82,891,840)	(82,891,840)	-	82,891,840	100%
980 ELIMINATIONS	(442,131,289)	(446,659,277)	(445,391,667)	(403,800,232)	(263,258,273)	182,133,394	41%
SUBTOTAL	$ (591,577,796)	$ (591,263,985)	$ (589,560,605)	$ (547,951,170)	$ (330,769,061)	$ 258,791,544	44%
MARICOPA COUNTY	$ (591,577,796)	$ (591,263,985)	$ (589,560,605)	$ (547,951,170)	$ (330,769,061)	$ 258,791,544	44%
680 STADIUM DISTRICT	$ (1,003,599)	$ (1,660,137)	$ (1,710,137)	$ (1,660,137)	$ (2,082,637)	$ (372,500)	-22%
690 FLOOD CONTROL DISTRICT	$ (52,644,000)	$ (63,446,899)	$ (59,631,823)	$ (53,327,784)	$ (70,816,471)	$ (11,184,648)	-19%
MARICOPA COUNTY & DISTRICTS	$ (645,225,395)	$ (656,371,021)	$ (650,902,565)	$ (602,939,091)	$ (403,668,169)	$ 247,234,396	38%

Consolidated Revenues by Department and Fund Type

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	Sub-Total	Eliminations	Total Funds
JUDICIAL									
110 ADULT PROBATION	$ -	$ 14,482,944	$ -	$ -	$ -	$ -	$ 14,482,944	$ -	$ 14,482,944
270 JUVENILE PROBATION	14,000	15,479,533	-	-	-	-	15,493,533	-	15,493,533
800 TRIAL COURTS	15,028,261	16,674,245	-	-	-	-	31,702,506	-	31,702,506
SUBTOTAL	$ 15,042,261	$ 46,636,722	$ -	$ -	$ -	$ -	$ 61,678,983	$ -	$ 61,678,983
ELECTED									
120 ASSESSOR	$ 133,669	$ -	$ -	$ -	$ -	$ -	$ 133,669	$ -	$ 133,669
160 CLERK OF THE SUPERIOR COURT	6,105,265	7,879,477	-	-	-	-	13,984,742	-	13,984,742
190 COUNTY ATTORNEY	5,082,022	12,284,672	-	-	-	-	17,366,694	-	17,366,694
210 ELECTIONS	1,048,100	-	-	-	-	-	1,048,100	-	1,048,100
250 CONSTABLES	1,771,057	-	-	-	-	-	1,771,057	-	1,771,057
360 RECORDER	12,093,600	5,370,000	-	-	-	-	17,463,600	-	17,463,600
370 SUPERINTENDENT OF SCHOOLS	155,000	-	-	-	-	-	155,000	-	155,000
430 TREASURER	4,000	-	-	-	-	-	4,000	-	4,000
500 SHERIFF	5,947,027	49,247,264	-	-	-	-	55,194,291	-	55,194,291
SUBTOTAL	$ 32,339,740	$ 74,781,413	$ -	$ -	$ -	$ -	$ 107,121,153	$ -	$ 107,121,153
APPOINTED									
150 EMERGENCY MANAGEMENT	$ -	$ 855,797	$ -	$ -	$ -	$ -	$ 855,797	$ -	$ 855,797
170 COMMUNITY DEVELOPMENT	-	15,997,531	-	-	-	-	15,997,531	-	15,997,531
220 HUMAN SERVICES	-	37,977,848	-	-	-	-	37,977,848	-	37,977,848
230 INTERNAL AUDIT	85	-	-	-	-	-	85	-	85
260 CORRECTIONAL HEALTH	-	522,795	-	-	-	-	522,795	-	522,795
290 MEDICAL EXAMINER	150,000	12,689	-	-	-	-	162,689	-	162,689
300 PARKS & RECREATION	-	4,747,780	-	-	-	-	4,747,780	(35,000)	4,712,780
310 HUMAN RESOURCES	36,350	-	-	-	-	-	36,350	-	36,350
340 PUBLIC FIDUCIARY	750,000	-	-	-	-	-	750,000	-	750,000
350 EMPLOYEE HEALTH INITIATIVES	1,594,188	-	-	-	-	50,971,799	52,565,987	-	52,565,987
390 HEALTH CARE MANDATES	63,419,448	-	-	-	-	-	63,419,448	-	63,419,448
410 CHIEF INFORMATION OFFICER	-	-	-	-	-	15,232,361	15,232,361	-	15,232,361
440 PLANNING & DEVELOPMENT	-	12,252,430	-	-	-	-	12,252,430	-	12,252,430
460 RESEARCH & REPORTING	-	334,000	-	-	-	-	334,000	-	334,000
470 GENERAL GOVERNMENT	942,368,829	286,038,249	7,265,671	51,737,524	-	-	1,287,410,273	-	1,287,410,273
480 APPROPRIATED FUND BALANCE	30,983	-	-	-	-	-	30,983	-	30,983
520 PUBLIC DEFENDER	52,000	2,227,664	-	-	-	-	2,279,664	-	2,279,664
540 LEGAL DEFENDER	19,700	105,542	-	-	-	-	125,242	-	125,242
550 LEGAL ADVOCATE	20,000	19,500	-	-	-	-	39,500	-	39,500
560 CONTRACT COUNSEL	40,000	-	-	-	-	-	40,000	-	40,000
600 MARICOPA MANAGED CARE SYSTEMS	-	-	-	-	87,540,957	-	87,540,957	-	87,540,957
640 TRANSPORTATION	-	107,960,305	-	96,842,069	-	-	204,802,374	(67,475,788)	137,326,586
670 SOLID WASTE	-	4,150,000	-	-	665,000	-	4,815,000	-	4,815,000
700 FACILITIES MANAGEMENT	95,555	-	-	14,977,841	-	-	15,073,396	-	15,073,396
730 MATERIALS MANAGEMENT	116,959	-	-	-	-	901,885	1,018,844	-	1,018,844
740 EQUIPMENT SERVICES	-	-	-	-	-	10,596,904	10,596,904	-	10,596,904
750 RISK MANAGEMENT	-	-	-	-	-	23,116,120	23,116,120	-	23,116,120
790 ANIMAL CARE & CONTROL	-	8,665,674	-	-	-	-	8,665,674	-	8,665,674
850 AIR QUALITY	-	10,840,375	-	-	-	-	-	-	10,840,375
860 PUBLIC HEALTH	-	44,943,109	-	-	-	-	44,943,109	-	44,943,109
880 ENVIRONMENTAL SERVICES	26,000	11,164,138	-	-	-	-	11,190,138	-	11,190,138
980 ELIMINATIONS	-	-	-	-	-	-	-	(263,258,273)	(263,258,273)
SUBTOTAL	$ 1,008,720,097	$ 548,815,426	$ 7,265,671	$ 163,557,434	$ 88,205,957	$ 100,819,069	$ 1,917,383,654	$ (330,769,061)	$ 1,586,614,593
MARICOPA COUNTY	$ 1,056,102,098	$ 670,233,561	$ 7,265,671	$ 163,557,434	$ 88,205,957	$ 100,819,069	$ 2,086,183,790	$ (330,769,061)	$ 1,755,414,729
650 LIBRARY DISTRICT	$ -	$ 15,234,000	$ -	$ -	$ -	$ -	$ 15,234,000	$ -	$ 15,234,000
680 STADIUM DISTRICT	$ -	$ 5,123,621	$ 5,515,094	$ 2,093,820	$ -	$ -	$ 12,732,535	$ (2,082,637)	$ 10,649,898
690 FLOOD CONTROL DISTRICT	$ -	$ 97,202,138	$ -	$ 70,816,471	$ -	$ -	$ 168,018,609	$ (70,816,471)	$ 97,202,138
MARICOPA COUNTY & DISTRICTS	$ 1,056,102,098	$ 787,793,320	$ 12,780,765	$ 236,467,725	$ 88,205,957	$ 100,819,069	$ 2,282,168,934	$ (403,668,169)	$ 1,878,500,765

Revenue Sources and Variance Commentary

Maricopa County and the Flood Control, Library, and Stadium Districts collect revenues within the following general categories:

- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Services
- Fine & Forfeits
- Miscellaneous
- Other Financing Sources

Basis for Estimating Revenue

According to the Budgeting for Results Budget Policy Guidelines, revenues are estimated conservatively for budgetary purposes, because it is preferable to under-estimate revenues than over-estimate them. For major tax-based revenues, economic forecasting models are applied. The following sections describe the major revenue sources for the County and district budgets, as well as the estimated collections for FY 2005-06.

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - FY 2005-06 ADOPTED
MARICOPA COUNTY & DISTRICTS

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	ALL FUNDS
REVENUES									
PROPERTY TAXES	$ 371,224,118	$ 76,709,440	$ -	$ -	$ -	$ -	$ 447,933,558	$ -	$ 447,933,558
TAX PENALTIES & INTEREST	11,834,653	-	-	-	-	-	11,834,653	-	11,834,653
SALES TAXES	-	121,632,044	5,215,094	-	-	-	126,847,138	-	126,847,138
LICENSES AND PERMITS	1,854,000	29,775,980	-	-	-	-	31,629,980	-	31,629,980
GRANTS	-	129,482,238	-	-	-	-	129,482,238	-	129,482,238
OTHER INTERGOVERNMENTAL	72,854,181	73,312,490	3,293,935	29,366,281	300,000	20,370,137	199,497,024	-	199,497,024
PAYMENTS IN LIEU OF TAXES	8,029,157	419,975	-	-	-	-	8,449,132	-	8,449,132
STATE SHARED SALES TAX	407,330,479	-	-	-	-	-	407,330,479	-	407,330,479
STATE SHARED HIGHWAY USER REV	-	94,948,883	-	-	-	-	94,948,883	-	94,948,883
STATE SHARED VEHICLE LICENSE	126,127,849	8,530,000	-	-	-	-	134,657,849	-	134,657,849
OTHER CHARGES FOR SERVICES	23,125,479	45,526,982	-	-	125,000	8,863,604	77,641,065	-	77,641,065
INTERNAL SERVICE CHARGES	4,831,073	334,000	-	-	-	70,672,443	75,837,516	(75,837,516)	-
PATIENT SERVICE REVENUE	52,848	1,198,557	-	-	81,569,822	-	82,821,227	-	82,821,227
FINES & FORFEITS	12,457,158	5,792,797	-	-	-	-	18,249,955	-	18,249,955
INTEREST EARNINGS	4,503,265	1,788,590	1,700,000	243,683	240,000	900,000	9,375,538	-	9,375,538
MISCELLANEOUS REVENUE	2,336,555	51,853,983	-	4,398,623	-	12,885	58,602,046	-	58,602,046
GAIN ON FIXED ASSETS	-	200,000	-	-	-	-	200,000	-	200,000
PROCEEDS OF FINANCING	-	-	-	39,000,000	-	-	39,000,000	-	39,000,000
TRANSFERS IN	9,541,283	146,287,361	2,571,736	163,459,138	5,971,135	-	327,830,653	(327,830,653)	-
TOTA REVENUE	$ 1,056,102,098	$ 787,793,320	$ 12,780,765	$ 236,467,725	$ 88,205,957	$ 100,819,069	$ 2,282,168,934	$ (403,668,169)	$ 1,878,500,765

Revenue Sources and Variance Commentary (Continued)

Taxes

Maricopa County and Districts collect both property taxes and special sales taxes. Below is a table summarizing historical tax revenue collections by fund type, followed by a discussion of specific major revenues.

Taxes

Fiscal Year	General Fund	Special Revenue Funds	Debt Service	Total
1995-96	$ 176,554,624	$ 129,829,133	$ 20,072,454	$ 326,456,211
1996-97	172,143,843	145,750,489	23,628,785	341,523,117
1997-98	184,371,372	91,239,254	22,510,213	298,120,839
1998-99	198,905,506	98,611,890	22,783,249	320,300,645
1999-00	222,975,967	149,751,499	21,008,968	393,736,434
2000-01	239,737,516	156,127,504	24,148,892	420,013,912
2001-02	259,584,026	156,318,430	21,368,629	437,271,085
2002-03	288,869,601	153,280,375	24,594,477	466,841,008
2003-04	319,350,322	172,153,810	24,485,207	516,073,357
2004-05*	351,090,060	187,156,465	5,682,498	543,964,830
2005-06**	383,058,771	198,341,484	5,215,094	586,615,349

* Projected Actual
** Budget

Property Taxes

Property taxes are imposed on both real and personal property, and are taxed under two systems - primary and secondary. Primary property taxes finance the County's general operations through its General Fund. Secondary taxes finance operations and capital improvements carried out by the Flood Control and the Library Districts.

Prior to FY 2004-05, the County also assessed a secondary tax to finance repayment of outstanding voter-approved General Obligation bonds. These bonds were fully repaid at the end of FY 2003-04. Primary property taxes differ from secondary property taxes in that the rate of growth in the tax base for primary tax purposes is limited, and primary property tax levies are subject to a more stringent constitutional limitation. The primary property tax levy may increase by only 2% per year on property taxed in the prior year.

The Board of Supervisors must adopt the property tax levy for all taxing jurisdictions within the County on or before the third Monday in August for the fiscal year that begins on the previous July 1. Taxes are paid in arrears in two installments, due November 1 and May 1.

Revenue Sources and Variance Commentary (Continued)

The following schedule lists the overall primary and secondary net assessed values and tax rates for the last ten fiscal years, plus the assessed values and the adopted tax rates for FY 2005-06.

Preliminary Tax Levy								
	Primary		Secondary					
Fiscal Year	Net Assessed Value (Thousands)	Primary Tax Rate (per $100 N.A.V.)	Net Assessed Value (Thousands)	Debt Service Tax Rate (per $100 N.A.V.)	Library District Tax Rate (per $100 N.A.V.)	Flood Control Net Assessed Value (Thousands)	Flood Control District Tax Rate (per $100 N.A.V.)	Combined Rate
1995-96	$ 13,493,737	$ 1.1580	$14,119,435	$ 0.1464	$ 0.0099	$ 10,827,837	$ 0.3332	$ 1.6475
1996-97	13,975,668	1.1054	14,343,156	0.1575	0.0421	11,129,482	0.3425	1.6475
1997-98	15,006,270	1.1265	15,723,498	0.1364	0.0421	12,361,851	0.3425	1.6475
1998-99	16,017,265	1.1472	16,813,017	0.1312	0.0421	13,660,618	0.3270	1.6475
1999-00	17,463,875	1.1884	18,676,830	0.1085	0.0421	15,504,112	0.2858	1.6248
2000-01	19,362,298	1.1641	20,877,716	0.1152	0.0421	17,485,890	0.2534	1.5748
2001-02	21,355,326	1.1832	22,913,134	0.0876	0.0421	19,544,069	0.2319	1.5448
2002-03	22,955,865	1.2108	24,457,047	0.0800	0.0421	21,174,169	0.2119	1.5448
2003-04	25,447,851	1.2108	27,477,988	0.0700	0.0521	24,140,629	0.2119	1.5448
2004-05	28,070,870	1.2108	30,066,987	-	0.0521	26,585,248	0.2119	1.4748
2005-06	31,010,284	1.1971	33,197,218	-	0.0521	29,605,196	0.2119	1.4611

The combined FY 2005-06 property tax rate for Maricopa County and the Library and Flood Control Districts as fixed and determined by the Board of Supervisors will be reduced to $1.4611 per $100 net assessed value. The primary rate will be reduced to $1.1971 per $100 net assessed value as a result of the constitutionally determined levy limit. The Library District and Flood Control District rates will remain at $0.0521 and $0.2119 per $100 of net assessed value, respectively. The FY 2005-06 adopted budget for the Library District was based on the preliminary tax rate of $0.0421; the Board of Supervisors subsequently fixed the tax rate at the prior year level of $0.0521 per $100 of net assessed value.

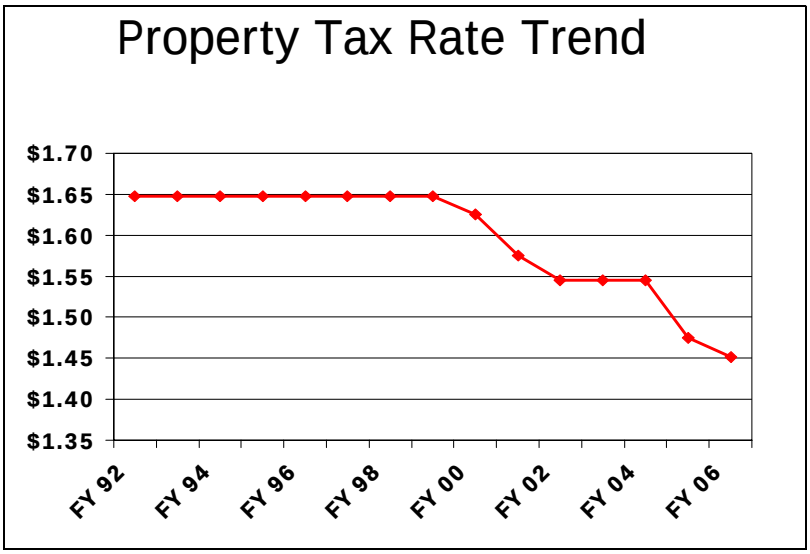
The following table depicts the primary and secondary property tax levies for the last ten fiscal years, plus the adopted levies for FY 2005-06:

Preliminary Tax Levy					
	Primary	Secondary			
Fiscal Year	General Fund	Debt Service	Flood Control District	Library District	Total
1995-96	$ 156,257,472	$ 20,670,863	$ 36,078,354	$ 1,397,824	**$ 214,404,513**
1996-97	154,487,036	22,590,472	38,118,477	6,038,469	**221,234,454**
1997-98	169,045,638	21,446,852	42,339,342	6,619,593	**239,451,425**
1998-99	183,750,071	22,058,679	44,670,223	7,078,280	**257,557,253**
1999-00	207,540,697	20,264,361	44,310,754	7,862,946	**279,978,758**
2000-01	225,396,514	24,037,880	45,042,553	8,586,315	**303,063,262**
2001-02	252,676,223	20,071,906	45,322,696	9,646,430	**327,717,255**
2002-03	276,640,863	19,354,444	44,165,629	10,182,607	**369,697,987**
2003-04	307,700,421	18,928,489	50,550,367	14,162,234	**391,341,511**
2004-05 *	339,972,141	352,055	56,334,141	16,075,112	**412,733,449**
2005-06 **	371,224,118	-	62,733,411	17,295,751	**447,933,558**

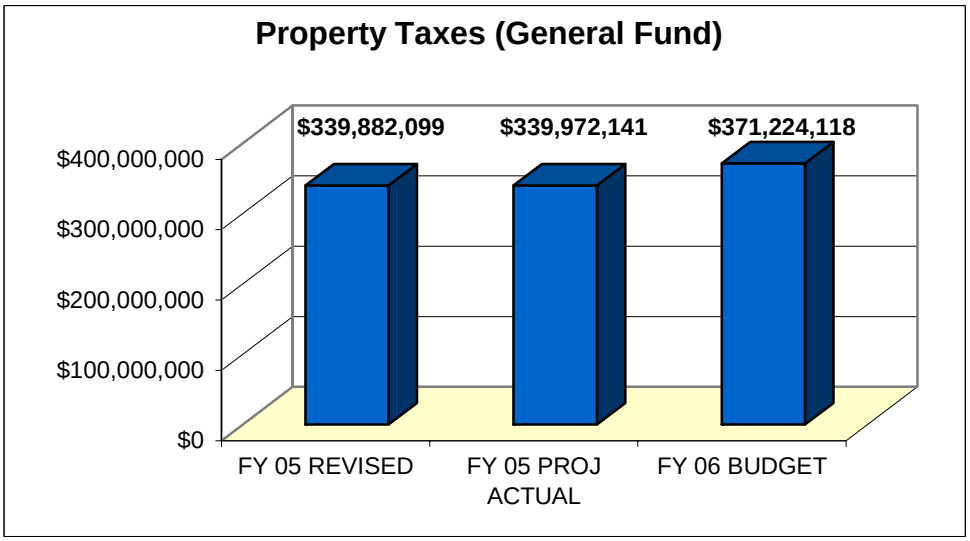
* Projected Actual
** Budget
Note: Excludes SRP, Payments in Lieu of Taxes

Revenue Sources and Variance Commentary (Continued)

The chart below illustrates how Maricopa County Property Taxes have consistently been reduced over the last 14 years:



The FY 2005-06 budget includes an estimated primary property tax levy (excluding Payments in Lieu of Taxes from the Salt River Project) of $371,224,118, an increase of $31,342,019 (9.22%) from the FY 2004-05 adopted primary levy. The increase is due to the growth in net assessed value, of which half is a result of new construction. The remaining change in net assessed value is on existing property, which is partly attributable to the impact of biannual property valuation by the County Assessor. Net assessed values tend to lag behind the general economy. After several years of relatively high growth in net assessed value, forecasts indicate a downward trend in annual growth rates over the next several years. For further information, refer to the "Comparative Tax Data" schedule, as well as the Levy Limit and Truth in Taxation comparisons.



Revenue Sources and Variance Commentary (Continued)

Tax Penalties and Interest

The County Treasurer collects penalties and interest on repayment of delinquent property taxes, and proceeds are deposited to the General Fund. Collections fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively. FY 2004-05 projections are higher than the budget for the same period. The FY 2005-06 budget is a conservative estimate based on historical collection trends.

Special Sales Taxes

The County and Stadium District levy special sales taxes that are dedicated to specific purposes. These special sales taxes are collected by the State of Arizona and transmitted to the County Treasurer monthly. The two current special sales taxes are the Jail Excise Tax and the Stadium District Car Rental Surcharge.

The Stadium District has authority to levy a surcharge on rental cars to help fund Cactus League (Major League Spring Training) stadium construction in Maricopa County. In addition, in 1994-95 the State Legislature allowed the Stadium District to collect a special 0.25% sales tax for construction on Bank One Ballpark.

Revenue Sources and Variance Commentary (Continued)

Fiscal Year	Jail Excise Tax	Stadium District Car Rental Surcharge	Stadium District Major League Baseball	Total
1995-96	NA	$ 4,818,487	$87,061,064	$ 91,879,551
1996-97	NA	5,326,147	96,058,302	101,384,449
1997-98	NA	5,443,369	35,997,339	41,440,708
1998-99	$ 41,477,224	5,400,000	NA	46,877,224
1999-00	91,984,716	5,722,238	NA	97,706,954
2000-01	97,752,375	5,637,184	NA	103,389,559
2001-02	98,177,716	5,536,163	NA	103,713,879
2002-03	106,516,708	4,865,038	NA	111,381,746
2003-04	107,441,209	5,556,717	NA	112,997,927
2004-05 *	114,747,212	5,330,443	NA	120,077,655
2005-06 **	121,632,044	5,215,094	NA	126,847,138

* Projected Actual
** Budget

In November 1998, Maricopa County voters approved a limited new Jail Excise Tax to fund construction and operation of adult and juvenile detention facilities. Tax authority began in January 1999 and was to expire after nine years or collections of $900 million. In November 2002, Maricopa County voters approved an extension of the Jail Excise Tax for an additional twenty years. Total budgeted revenue from the Jail Excise Tax is $121,632,044 in FY 2005-06, an increase of $6,884,832 (6.0%) from what is projected for FY 2004-05. Jail Excise Tax revenue is budgeted based on the pessimistic forecast.

Jail Excise Tax Forecasts

	"Pessimistic Scenario"			"Most Likely" Scenario		
Fiscal Year	Annual Collections	% Chg.	Total Cumulative Collections	Annual Collections	% Chg.	Total Cumulative Collections
2005-06	$ 121,632,044	6.0%	$ 772,148,025	$ 124,277,247	7.5%	$ 775,652,767
2006-07	127,105,486	4.5%	899,253,511	131,236,773	5.6%	906,889,540
2007-08	132,825,234	4.5%	1,032,078,745	138,586,032	5.6%	1,045,475,572
2008-09	138,802,369	4.5%	1,170,881,114	146,346,850	5.6%	1,191,822,422
2009-10	145,048,475	4.5%	1,315,929,589	154,542,273	5.6%	1,346,364,695
2010-11	151,575,657	4.5%	1,467,505,246	163,196,641	5.6%	1,509,561,336
2011-12	158,396,561	4.5%	1,625,901,807	172,335,653	5.6%	1,681,896,989
2012-13	165,524,406	4.5%	1,791,426,213	181,986,449	5.6%	1,863,883,438
2013-14	172,973,005	4.5%	1,964,399,218	192,177,690	5.6%	2,056,061,128
2014-15	180,756,790	4.5%	2,145,156,008	202,939,641	5.6%	2,259,000,769
2015-16	188,890,846	4.5%	2,334,046,854	214,304,261	5.6%	2,473,305,030

Source: Elliott D. Pollack & Co.

Revenue Sources and Variance Commentary (Continued)

Licenses and Permits

Maricopa County and the Flood Control District collect revenue from a variety of licenses and permits that they issue through various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statutes. The revenue generated from licenses and permits is generally used to offset the cost of issuing the permits. Examples of licenses and permits include building permits, marriage licenses, dog licenses, and environmental health permits. Listed next are the actual licenses and permit revenues recorded for the last nine fiscal years, along with projected actual collections for FY 2004-05 and estimated revenues for FY 2005-06.

Licenses & Permits Revenues

Fiscal Year	General Fund	Special Revenue Fund	Total
1995-96	$ 2,340,983	$ 10,074,284	$ 12,415,267
1996-97	2,380,622	10,944,271	13,324,933
1997-98	2,248,372	12,634,283	14,882,655
1998-99	2,839,905	14,227,608	17,067,513
1999-00	271,025	21,915,996	22,187,021
2000-01	501,811	23,186,962	23,688,773
2001-02	415,821	25,690,472	26,106,293
2002-03	52,000	28,140,973	28,192,973
2003-04	1,306,694	30,322,689	31,629,383
2004-05*	1,369,806	29,863,434	31,233,239
2005-06**	1,854,000	29,775,980	31,629,980

* Projected Actual
** Budget
Note: Prior to FY1999-00, Plannng and Development fees were deposited in the General Fund

General Fund license and permit revenues include license fees paid by cable television companies for operation in unincorporated areas, which are being aggressively developed

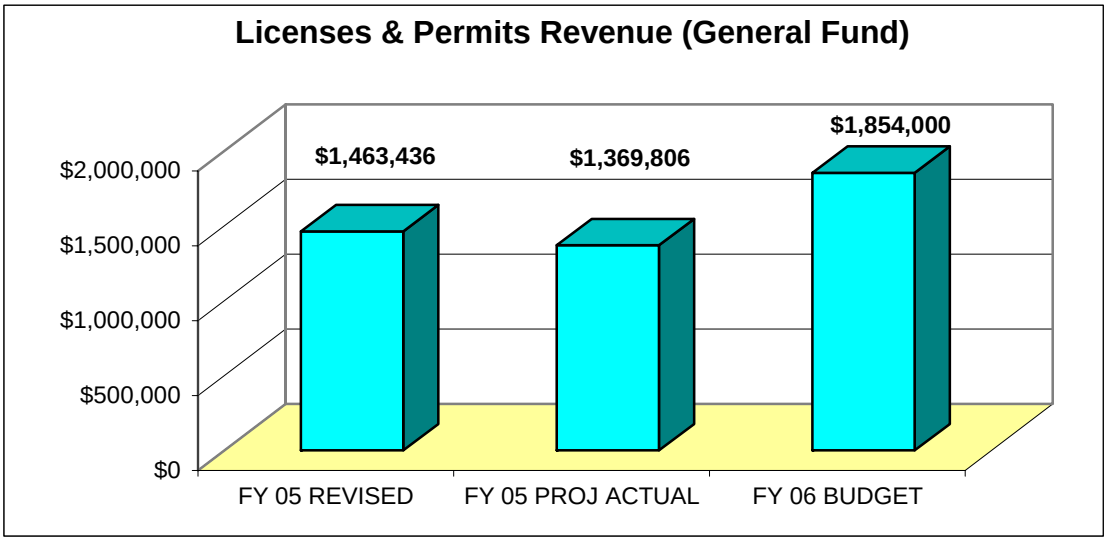
Licenses and Permits
General Fund

Department	FY 2004-05 Budget	FY 2005-06 Budget	Description
General Government	$50,000	$50,000	Liquor Licenses
General Government	1,357,500	1,357,500	Cable Television Franchise Fees
Clerk of Superior Court	-	400,000	Marriage Licenses
Sheriff	55,936	46,500	Pawnshop & Peddler's Licenses
Total	**$1,463,436**	**$1,854,000**	

Note: Marriage Licenses were misclassified to Other Charges for Services in prior years.

Revenue Sources and Variance Commentary (Continued)

Major sources of Special Revenue Fund license and permit revenue include Planning and Development fees, environmental health permits, and air quality permits. As noted earlier, the increase to licenses in FY 2005-06 is due to previous misclassification of this revenue source.



Intergovernmental Revenues

Intergovernmental revenues are amounts received by the County and districts from other government or public entities, and includes payments in lieu of taxes, state shared revenues, grants, and payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended. The reimbursement from the Health Care Delivery System of the Disproportionate Share match payment to the State of Arizona has historically been received as a Transfer In. Due to the formation of the Special Health Care District in January, 2005 that payment match is an intergovernmental payment in FY 2005-06, which is the source of the large increase in Intergovernmental Revenue in the General Fund for FY 2005-06. Additional Capital Projects funds revenue is due to an increase in project partnerships with cities and towns. The increase in Debt Services funds is attributed to the Special Health Care District. Maricopa County will make the payments for the Health Care District debt and be reimbursed by the District through Intergovernmental Revenue. Prior to the formation of the District, these payments were handled as a fund transfer.

Revenue Sources and Variance Commentary (Continued)

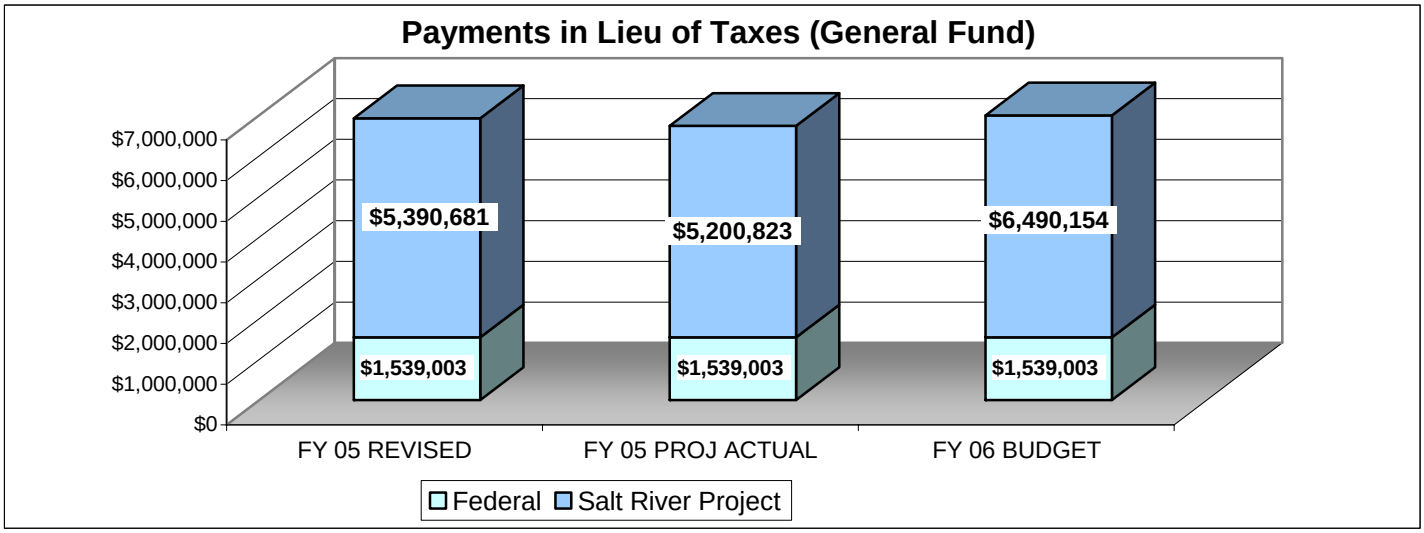
Listed below are the actual intergovernmental and grant revenues recorded for the last nine fiscal years prior to FY 2004-05, projected actual collections for FY 2004-05, and the amounts budgeted for FY 2005-06.

Intergovernmental Revenues							
Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Capital Projects Funds	Debt Service	Total
1995-96	$ 312,660,997	$ 73,921,706	$ 6,506,520	$ -	$ 87,061,064	$ 277,295	$ 480,427,582
1996-97	340,111,217	79,444,270	-	-	96,058,302	279,935	515,893,724
1997-98	342,821,757	167,199,736	13,010,680	-	42,238,451	262,793	565,533,417
1998-99	380,989,403	230,206,978	-	-	1,335,329	-	612,531,710
1999-00	402,400,291	282,270,743	-	-	859,370	-	685,530,404
2000-01	421,036,415	279,008,462	8,093,439	34,434	278,259	-	708,451,009
2001-02	439,548,553	287,759,808	93,391,643	873,340	12,784,358	399,224	834,756,926
2002-03	486,655,500	272,041,176	3,062,855	1,118,844	7,320,885	339,376	770,538,636
2003-04	489,807,845	277,488,820	5,302,492	1,215,513	9,384,689	339,376	783,538,735
2004-05*	606,580,388	280,111,983	4,896,368	5,093,478	16,938,423	679,187	914,299,828
2005-06**	614,341,666	306,693,586	300,000	20,370,137	29,366,281	3,293,935	974,365,605

* Projected Actual
** Budget
Notes: Includes Intergovernmental, Grant and Shared Taxes
Historical data prior to FY 1997-98 for General Fund and Debt Service included Indirect Cost Recovery.

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the federal government. Although it is a quasi-public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. Please refer to the Comparative Tax Data schedule for additional information on the SRP Payments in Lieu of Taxes. All calculations are in accordance with ARS 48-241 and 48-242.



Revenue Sources and Variance Commentary (Continued)

State Shared Sales Taxes

Maricopa County does not have legal authority to levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which are deposited in the General Fund. The State collects transaction privilege taxes on 30 types of business activities, at rates ranging from .516 to 6.05%. A portion of each of these taxes, ranging from 0 to 80%, is allocated to a pool for distribution to the cities, counties and state. Of this pool, 40.51% is allocated to Arizona counties.

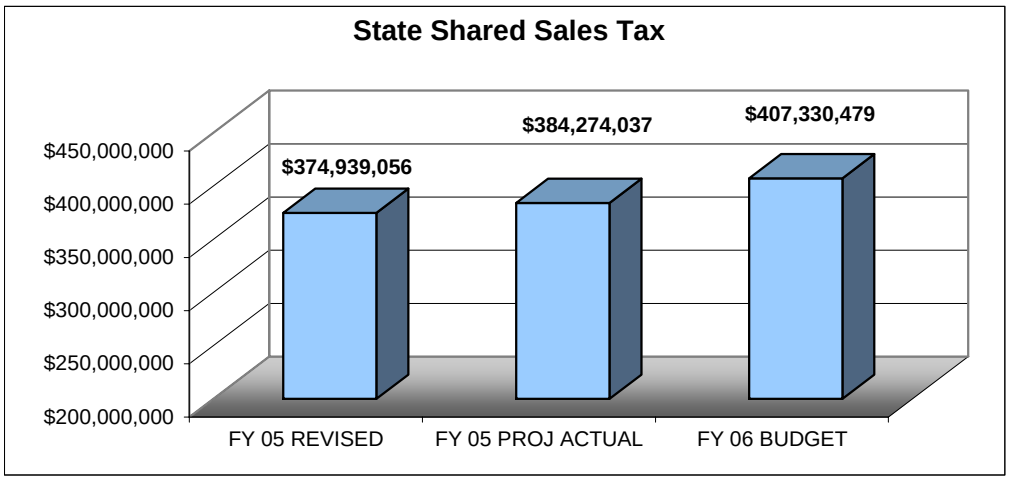
Prior to FY 1994-95, the counties' distribution was determined using a calculation that combined assessed valuation and location of actual sales tax receipts (point of sale). Beginning with FY 1994-95, the state began using a new allocation procedure. The new procedure distributes the funds determined from the larger of two different calculations: a) 50% based on point of sale + 50% based on assessed valuation; or b) 50% based on point of sale + 50% based on population. Also, as of FY 1994-95, counties receive a portion of an additional 2.43 percent of the State's share of receipts, distributed using a 50% point of sale + 50% population basis method.

Listed at the right are the actual state shared sales tax collections for the last nine fiscal years, projected totals for FY 2004-05 plus the budget for FY 2005-06. State shared sales tax collections suffered the most from the economic recession. Prior to FY 2002-03, state shared sales taxes were budgeted for the upcoming fiscal year at the midpoint between the “pessimistic” and “most likely” forecast scenarios. Collections for FY 2004-05 are projected to exceed the budget, ending 7.3% higher than FY 2003-04 collections. Given continuing economic recovery, the FY 2005-06 budget for the General Fund estimates a 6.0% growth rate; resulting in $23,056,442 of additional State Shared Sales Tax revenue above the FY 2004-05 projected actual collections.

State Shared Sales Tax Collections

Fiscal Year	General Fund
1995-96	$ 231,009,128
1996-97	242,352,311
1997-98	257,643,630
1998-99	279,386,536
1999-00	309,009,200
2000-01	322,429,593
2001-02	325,728,202
2002-03	330,260,143
2003-04	358,056,954
2004-05*	384,274,037
2005-06**	407,330,479

* Projected Actual
** Budget



Revenue Sources and Variance Commentary (Continued)

The 10-year forecast for state shared sales tax revenue is shown in the following table. While annual growth rates will recover as the economy improves, they are not anticipated to reach the levels seen prior to FY 2001-02.

State Shared Sales Tax Forecast

Fiscal Year	"Pessimistic Scenario" Annual Collections	% Chg.	"Most Likely" Scenario Annual Collections	% Chg.
2005-06	$ 407,330,479	6.0%	$ 418,858,700	7.5%
2006-07	425,660,350	4.5%	443,990,222	6.0%
2007-08	444,815,066	4.5%	468,853,674	5.6%
2008-09	464,831,744	4.5%	495,109,480	5.6%
2009-10	485,749,173	4.5%	522,835,611	5.6%
2010-11	507,607,885	4.5%	552,114,405	5.6%
2011-12	530,450,240	4.5%	583,032,812	5.6%
2012-13	554,320,501	4.5%	615,682,649	5.6%
2013-14	579,264,924	4.5%	650,160,878	5.6%

Source: Elliott D. Pollack & Company

State Shared Vehicle License Taxes

The State of Arizona levies vehicle license taxes (VLT) annually on all vehicles, based upon their estimated value. The Vehicle License Tax is essentially a personal property tax levied by the State on cars and trucks. VLT revenue is shared with counties and cities, and a portion is also deposited in the Highway User Revenue Fund (HURF), which is in turn also shared with local governments. VLT is paid as part of the annual auto license renewal process, billed and payable during the month in which the vehicle was first registered. At the right is a table showing actual and projected vehicle license tax collections from FY 1995-96 to FY 2005-06.

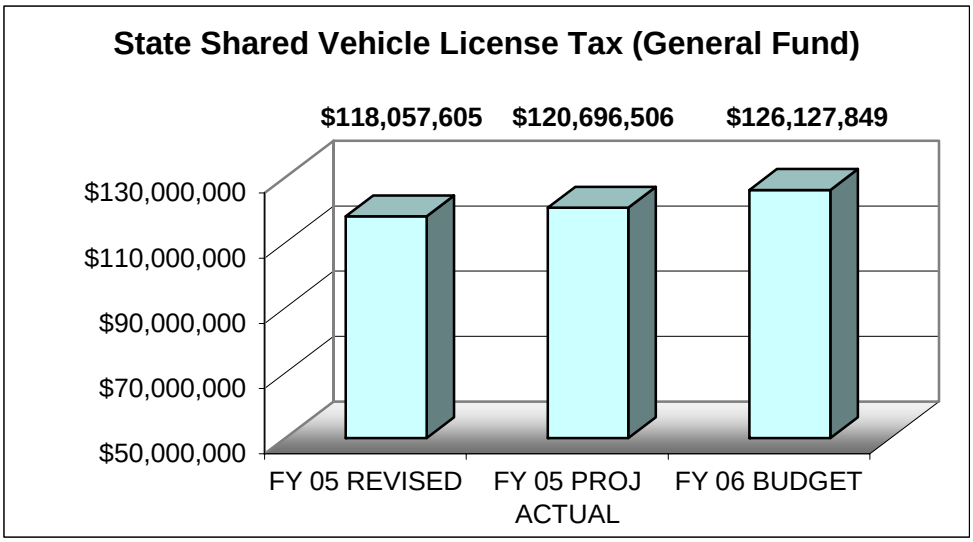
Prior to FY 2001-02, VLT was budgeted at the midpoint between the “pessimistic” and “most likely” forecasts, but has since been budgeted at the pessimistic level due to uncertainties about the impact of biennial collection. In FY 2004-05, VLT collections have been strong, and projected actual revenue is anticipated to exceed budget by 2.23%.

State Shared Vehicle License Tax

Fiscal Year	General Fund
1995-96	$ 53,421,417
1996-97	64,600,858
1997-98	67,164,259
1998-99	81,053,747
1999-00	88,147,523
2000-01	93,389,137
2001-02	99,372,045
2002-03	103,532,051
2003-04	116,054,332
2004-05*	120,696,506
2005-06**	126,127,849

* Projected Actual
** Budget

Revenue Sources and Variance Commentary (Continued)



Based on the pessimistic forecast of 4.5% growth, the FY 2005-06 budget assumes a $5.6 million increase in Vehicle License Tax revenue above the FY 2004-05 projected actual collections.

State Shared Vehicle License Tax Forecast

	"Pessimistic Scenario"		"Most Likely" Scenario	
Fiscal Year	Annual Collections	% Chg.	Annual Collections	% Chg.
2005-06	$ 126,127,849	4.5%	$ 129,777,757	6.5%
2006-07	131,172,962	4.0%	138,862,200	7.0%
2007-08	136,419,881	4.0%	148,582,554	7.0%
2008-09	141,876,676	4.0%	158,983,333	7.0%
2009-10	147,551,743	4.0%	170,112,166	7.0%
2010-11	153,453,813	4.0%	182,020,018	7.0%
2011-12	159,591,966	4.0%	194,761,419	7.0%
2012-13	165,975,644	4.0%	208,394,719	7.0%
2013-14	172,614,670	4.0%	222,982,349	7.0%

Source: Elliott D. Pollack & Co.

Revenue Sources and Variance Commentary (Continued)

State Shared Highway User Revenues

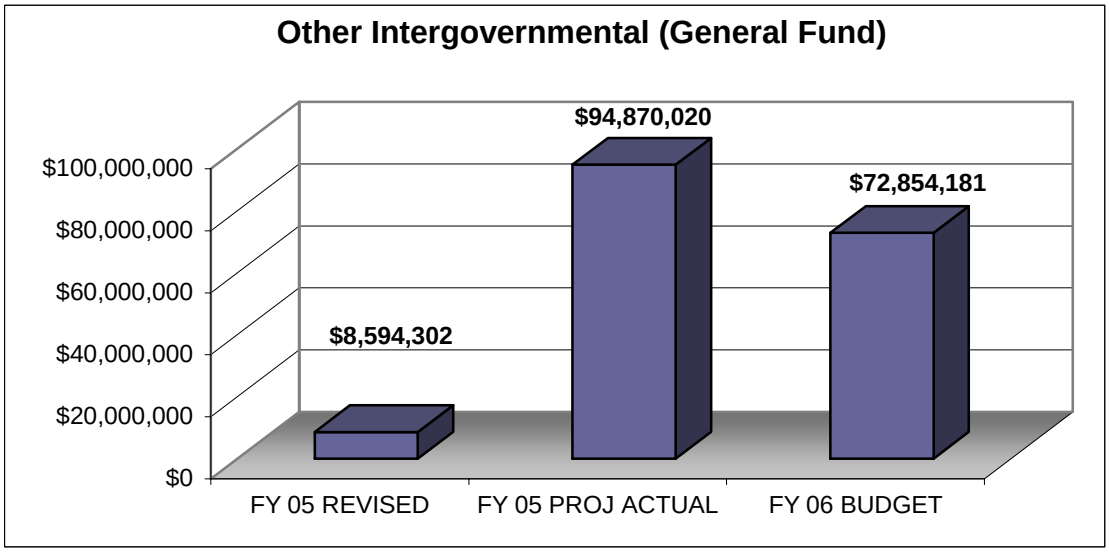
The State of Arizona collects highway user revenue, principally from a $0.18 per gallon tax on the motor fuel sold within the state. The primary purpose of the highway user revenue is to fund construction and maintenance of streets and highways. The State distributes these highway user funds in approximately the following proportions: 50% to the State Highway Fund, 30% to cities and towns and 20% to counties. The highway user revenues distributed to the counties are allocated based upon fuel sales and estimated consumption as well as population. Maricopa County highway user revenue funds (HURF) are deposited in the Transportation Operations Fund to support the Maricopa County Department of Transportation. Listed at the right are the actual collections of the highway user revenues for the last nine fiscal years, projected totals for FY 2004-05, and the budget for FY 2005-06. Each fiscal year a portion of the monies in the Highway User Revenue Fund is distributed to the Department of Public Safety for funding a portion of highway patrol costs. The distribution is to be made in 8 installments in each of the first 8 months of the fiscal year, and not to exceed $10,000,000 (A.R.S. 28-6537) beginning in FY 2000. However, beginning in FY2000, the legislature has provided for the transfer of additional HURF monies to the Department of Public Safety. Since these monies are deducted prior to the distribution to the counties, the increased funds diverted to the Department of Public Safety has the effect of reducing the amount of monies the counties receive from this fund.

Fiscal Year	State Shared Highway User Revenues
1995-96	$ 68,763,760
1996-97	73,249,850
1997-98	67,408,288
1998-99	72,392,313
1999-00	77,317,632
2000-01	78,243,269
2001-02	78,285,212
2002-03	82,153,375
2003-04	86,598,735
2004-05*	92,270,705
2005-06**	94,948,883

* Projected Actual
** Budget

Other Intergovernmental Revenue

Other Intergovernmental Revenues include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGA's) with the County or districts. The following chart shows overall revenue activity for the General Fund.



Revenue Sources and Variance Commentary (Continued)

Detail of FY 2005-06 General Fund Other Intergovernmental Revenue is shown in the following table. Most of the increase is due to reimbursements from the Special Health Care District for the Disproportionate Share match payment. This payment was treated as a fund transfer before the creation of the District.

Other Intergovernmental Revenue General Fund			
Department	**FY 2004-05 Budget**	**FY 2005-06 Budget**	**Description**
Contract Counsel	$ -	$ 40,000	State Grand Jury Reimbursements
County Attorney	15,000	557,257	Legal Services to Housing Authority and Special Health Care District
Elections	2,050,000	1,031,000	Election Services
Employee Health Initiatives	-	1,226,397	Contract Premium, Administrative Fee
Enviromental	-	1,000	IGA with City of Peoria
General Government	249,773	249,773	Shared State Lottery Sales
Health Care Mandates	-	63,366,600	Disproportionate share match reimbursement
Juvenile Probation	5,999	5,999	Reimbursement from U.S. Marshals for housing of federal juvenile prisoners
Legal Defender	19,700	19,700	State Grand Jury Reimbursements
Legal Advocate	20,000	20,000	State Grand Jury Reimbursements
Medical Examiner	60,000	-	IGAs with Yavapai County for laboratory services
Public Defender	44,000	44,000	State Grand Jury Reimbursements
Sheriff's Office	5,207,358	5,315,227	Patrol Services, Social Security Administration pay for inmate information
Superintendent of Schools	60,000	120,000	National Forest Fees for Schools
Trial Courts	862,472	857,228	IGA with City of El Mirage for use of court space; State Reimbursement for JP Salaries and IGA Revenue from Gila Bend for Lease Space
Total	**$ 8,594,302**	**$ 72,854,181**	

Charges for Services

Maricopa County charges fees for various services. County policy is to fully recover the cost for providing services. When setting fees, care is exercised in establishing charges for services so that they do not unfairly discriminate against those most in need of services. The County Board of Supervisors approves all fee schedules, unless fees are specifically set forth in State statute. Charges for service are also levied internally within Maricopa County government for internal services provided by one County department to another department, but are eliminated within the overall County budget.

Examples of charges for services to the public include court filing fees, kennel fees, landfill charges, park entrance fees, vital statistic document fees, probation service fees, and patient service charges. Examples of internal charges for services include motor pool charges and long distance telephone charges.

Revenue Sources and Variance Commentary (Continued)

Listed below are the revenues recorded for the last eight fiscal years, projected revenue for FY 2004-05, and the budget amount for FY 2005-06 for other charges for service, internal service charges, patient service charges, and fines and fees. The reduction of revenue in the Enterprise Funds is due to the transfer of the Health Care Delivery System to the Special Health Care District and the discontinuation of the Health Plans scheduled for September 30, 2005.

Charges for Service

Fiscal Year	General Fund	Special Revenue Funds	Debt Service Fund	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Elimination Fund	Total
1996-97	$ 21,498,899	$ 22,713,435	$ 302,898	$ 64,018	$ 459,442,809	$ 85,204,601	$ -	$589,226,660
1997-98	23,285,414	30,598,649	180,180	231,215	465,456,904	66,587,939	-	586,340,301
1998-99	23,282,041	33,636,546	352,643	16,630	498,120,261	70,147,479	-	625,555,600
1999-00	20,744,303	40,987,616	280,976	13,389	545,219,766	87,758,508	-	695,004,558
2000-01	22,344,319	43,365,082	125,432	1,526	582,350,811	47,269,363	-	695,456,533
2001-02	23,066,442	32,432,540	-	-	577,445,943	48,199,803	(138,734,084)	542,410,644
2002-03	25,932,256	36,564,318	-	-	695,504,915	73,435,665	(74,326,480)	757,110,673
2003-04	30,266,056	41,538,814	-	-	773,743,235	86,558,352	(161,468,141)	770,638,317
2004-05*	28,760,130	43,248,510	-	-	546,420,897	85,930,945	(172,480,735)	531,879,747
2005-06**	28,009,400	47,059,539	-	-	81,694,822	79,536,047	(75,837,516)	160,462,292

* Projected Actual
** Budget
Includes Fees, Charges for Service and Patient Revenue

Patient Charges

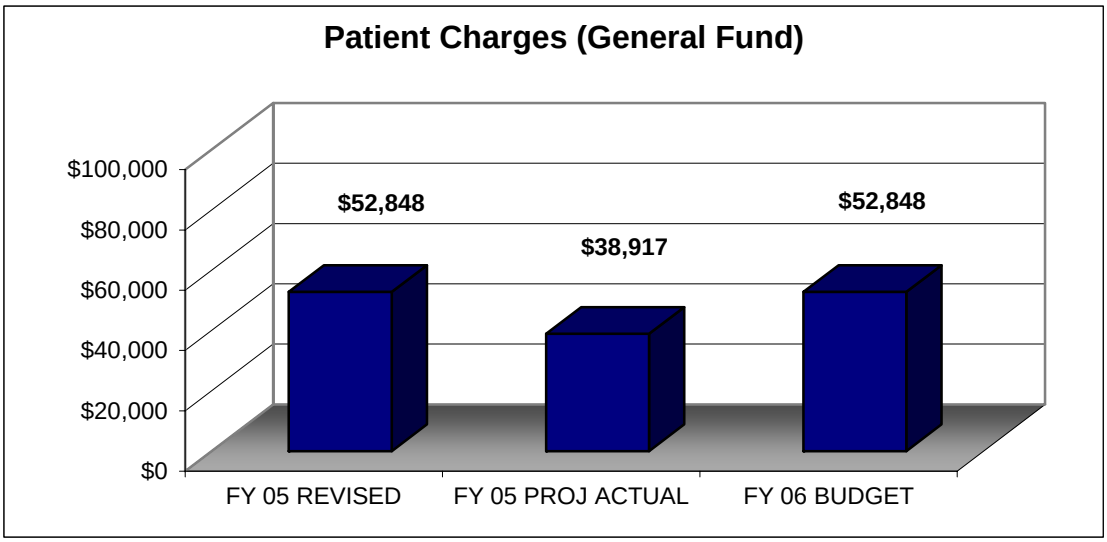
Patient Charges and Patient Care – Revenue Allowances

Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Capital Projects Funds	Eliminations	Total
1997-98	$2,444,637	$ 532,007	$ 323,663,351	$ -	$ -	$ (54,232,273)	$ 272,408,322
1998-99	647,580	602,542	508,799,795	-	-	(40,707,215)	469,342,702
1999-00	87,872	1,060,650	584,897,791	-	-	(47,811,146)	538,106,404
2000-01	101,118	1,242,215	187,203,802	-	-	-	188,547,135
2001-02	66,046	1,228,270	577,401,082	-	-	(91,278,716)	487,416,682
2002-03	49,448	1,142,428	695,449,087	12,424,598	-	(5,248,439)	703,817,091
2003-04	18,746	1,504,145	773,534,090	7,871,064	-	(79,149,895)	703,778,150
2004-05*	38,917	1,099,056	546,270,073	-	-	(90,672,752)	456,735,294
2005-06**	52,848	1,198,557	81,569,822	-	-	-	82,821,227

* Projected Actual
** Budget

In the General Fund, the residual long-term care program generates patient service revenues. The long-term care residual population will decline because no new patients are enrolled in the program.

Revenue Sources and Variance Commentary (Continued)



FY 2005-06 Patient Charges Summary
General Fund

Department	FY 2004-05 Budget	FY 2005-06 Budget	Description
Health Care Mandates	$52,848	$52,848	Residual LTC Patient Share of Cost
Total	**$52,848**	**$52,848**	

Internal Service Charges

Internal service charges are established each budget season. The internal service fee rates are intended to recover from the appropriate user the full cost of the services provided. Internal charges for services are recorded in the Internal Service Funds. The largest increase in FY 2005-06 Internal Service Charges is in Employee Health Initiatives. These charges are for the employer paid portion of the employee health benefits in the self-funded benefits program. It should be noted that the increase in Internal Service Charges is not due a significant increase in benefits but due rather to a change in the way these payments are being reported. All Internal Service Charge revenues are eliminated in the consolidated reports.

Fiscal Year	Internal Service Funds
1995-96	$ 71,231,729
1996-97	82,204,601
1997-98	24,354,392
1998-99	26,769,664
1999-00	40,522,322
2000-01	41,710,416
2001-02	41,443,255
2002-03	48,426,383
2003-04	50,987,566
2004-05*	46,455,208
2005-06**	70,672,443

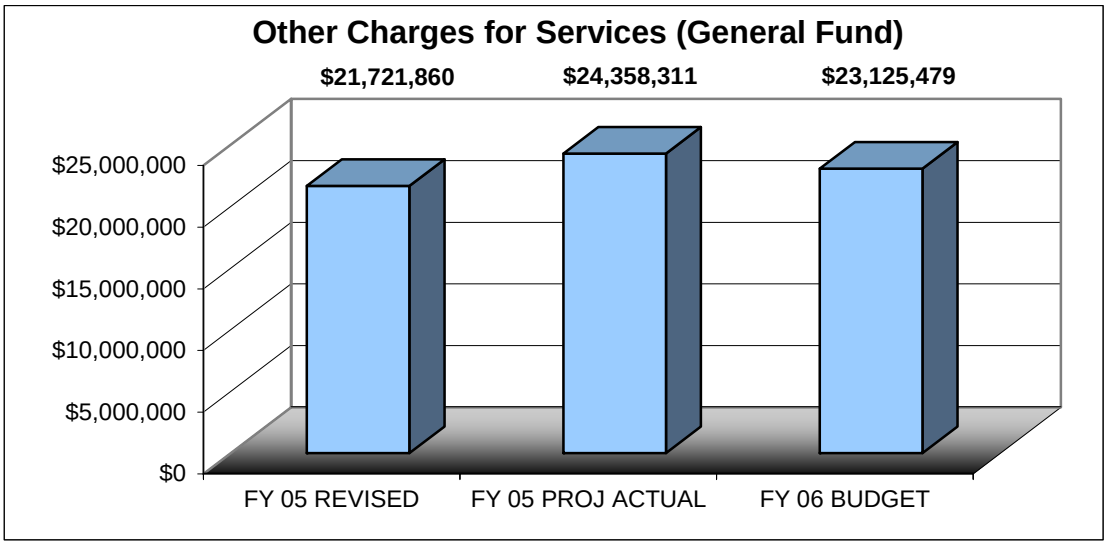
*Projected Actual
**Budget

Other Charges for Services

Actual collections of Other Charges for Service are anticipated to exceed budget in FY 2004-05 in the General Fund by $2.6 million.

Revenue Sources and Variance Commentary (Continued)

FY 2005-06 General Fund Other Charges for Services are budgeted conservatively and are anticipated to increase $1,403,619 from the FY 2004-05 budget.



The table below identifies the various sources of other charges for service revenue. While many of the charges will remain constant as compared to the FY 2004-05 budget, Recorder charges reflect a notable increase. This is a result of an increase in the number of documents filed due to refinancing. The FY 2005-06 budget is a conservative representation of the anticipated Recorder fees. Their FY 2004-05 actual fees are projected to be in excess of $10 million. FY 2005-06 revenue was budgeted consistent with the current year projections. Many revenue sources are volume driven and the anticipated revenue is based on the projected population growth in Maricopa County. While most of the revenue source increases are minor, overall the impact to the county for FY 2006-07 is an anticipated revenue increase of approximately $2 million.

FY 2005-06 Other Charges for Service Summary
General Fund

Department	FY 2004-05	FY 2005-06	Description
Clerk of the Superior Court	$ 3,914,000	$ 3,500,000	Filing Fees
Constables	1,517,468	1,771,057	Writ & Restitution Collection Fees
Elections	-	3,500	Certifications
General Government	2,000,000	2,075,000	Tax Sale Fees
Human Resources	26,640	35,950	Garnishments, Copies and Lost Bus Card Fees
Juvenile Probation	8,001	8,001	Miscellaneous Charges and Indian Ward Custody Reimbursements
Medical Examiner	90,000	150,000	Cremation Certificate Fees and Transport Fees
Public Defender	8,000	8,000	Miscellaneous Charges
Public Fiduciary	930,000	750,000	Fiduciary Fees and Probate Fees
Recorder	8,962,170	11,000,000	Document Recording Fees
Sheriff	465,500	465,500	Other Tax Sales Fees and Various Civil Fees
Superintendent of Schools	95,000	35,000	Garnishment & Support Processing Fees
Total Compensation	20,000	25,212	COBRA Administration
Treasurer	4,000	4,000	Miscellaneous Charges
Trial Courts	3,681,081	3,294,259	Defensive Driving Fees and Other Miscellaneous Court Fees; Civil Trial Jury Fees
Total	**$ 21,721,860**	**$ 23,125,479**	

Revenue Sources and Variance Commentary (Continued)

Fines and Forfeits

Through statutory and enforcement authority, Maricopa County collects various fines such as citations, court fines, and library fines.

Fines & Forfeits			
Fiscal Year	General Fund	Special Revenue Funds	Total
1996-97	$ 9,552,255	$ 1,947,305	$ 11,499,560
1997-98	10,552,336	1,908,335	12,460,671
1998-99	10,954,594	2,472,263	13,426,857
1999-00	10,871,790	3,711,582	14,583,372
2000-01	11,989,817	2,918,598	14,908,415
2001-02	12,886,929	3,458,507	16,345,436
2002-03	11,940,884	4,390,695	16,331,579
2003-04	12,858,597	4,307,781	17,166,378
2004-05*	13,422,333	5,678,298	19,100,631
2005-06**	12,457,158	5,792,797	18,249,955

* Projected Actual
** Budget

In the General Fund, the Trial Courts, Clerk of the Superior Court, Environmental Services, Sheriff and the Elections Department collect fines and forfeits. Based on collections through March, the forecasted revenue is expected to exceed budget in FY 2004-05. The FY 2005-06 budget anticipates General Fund Fines and Forfeits above the FY 2004-05 budgeted collections.

The largest source of General Fund fine revenue is the Trial Courts, which comprises 82.2% of the total Fines and Forfeits in the General Fund. The table below summarizes the sources of General Fund Fines and Forfeits.

FY 2005-06 Fines and Forfeits Summary General Fund			
Department	**FY 2004-05 Budget**	**FY 2005-06 Budget**	**Description**
Clerk of the Superior Court	$ 2,165,000	$ 2,180,000	Superior Court Fines
Elections	6,000	3,600	Campaign Finance Penalty Fees
Environmental Services	-	25,000	Code Enforcement Fines
Sheriff	1,400	1,400	Civil Sanctions and Traffic Fines
Trial Courts	9,975,620	10,247,158	Justice Court Traffic and Misdemeanor
Total	**$ 12,148,020**	**$ 12,457,158**	

Note: Code Enforcement Fines were mis-posted to a special revenue fund in prior years.

Revenue Sources and Variance Commentary (Continued)

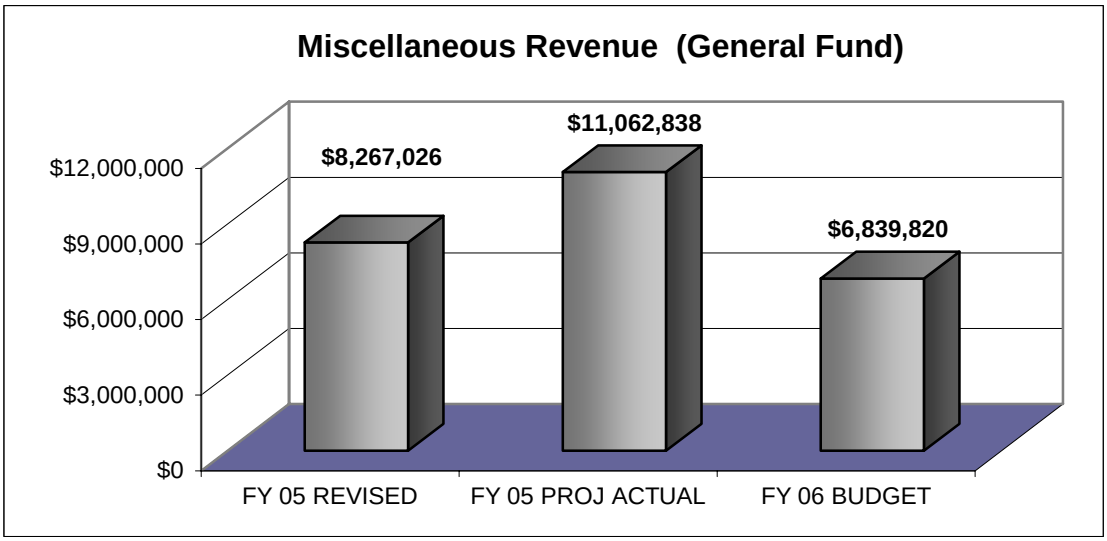
Miscellaneous Revenue

Miscellaneous revenues are any revenues that do not fall within another revenue category. Examples of miscellaneous revenues include concessions, sales of copies, interest earnings, building rental, pay phone receipts, insurance recoveries, food sales, land sales, map sales, and equipment rental as well as sales of fixed assets, and bond proceeds.

Listed below are the miscellaneous revenues, other than bond proceeds, recorded for the last nine fiscal years, projected amounts for FY 2004-05, plus the budget for FY 2005-06. Miscellaneous revenues are recorded in all of the fund types.

Miscellaneous Revenue							
Fiscal Year	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Total
1995-96	$ 22,698,183	$ 13,368,020	$ 1,075,861	$ 1,287,867	$ 5,249,093	$ 104,646	$ 43,783,670
1996-97	12,052,384	19,343,464	622,445	10,056,965	5,221,705	741,659	48,038,622
1997-98	10,170,063	32,181,062	524,591	100,241,220	1,292,308	269,866	144,679,110
1998-99	12,514,416	24,642,605	400,000	407,093	78,878,826	2,594,804	119,437,744
1999-00	13,968,176	25,334,749	400,000	1,325,000	21,320,726	941,625	63,290,276
2000-01	20,448,749	38,295,643	4,927,850	113,020,718	26,279,616	2,344,981	323,266,125
2001-02	16,376,321	33,229,869	5,913,617	12,369,884	8,543,553	2,230,495	96,947,240
2002-03	11,657,516	37,321,397	3,193,710	5,994,977	4,857,068	1,672,982	73,886,337
2003-04	9,818,704	22,198,630	1,586,395	10,505,604	7,081,380	625,811	51,816,523
2004-05*	11,062,838	24,708,366	3,992,250	4,574,007	3,473,736	747,422	48,558,619
2005-06**	6,839,820	53,842,573	1,700,000	4,642,306	240,000	912,885	68,511,584

* Projected Actual
** Budget



Revenue Sources and Variance Commentary (Continued)

As in prior years, the largest single component of miscellaneous revenues in the General Fund is interest income, which is budgeted at $4.5 million in FY 2005-06. The General Fund budget for Miscellaneous Revenue is decreasing in FY 2005-06 because the FY 2004-05 budget included one-time revenues associated with the NACO conference and the Security Building. Interest revenue is based on an estimate provided by the Department of Finance based on projected fund balances and prevailing interest rates.

FY 2005-06 Miscellaneous Revenue
General Fund

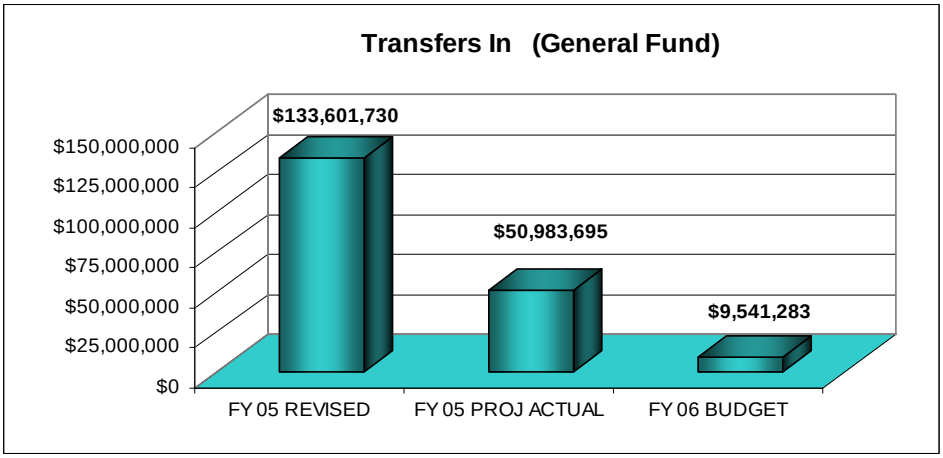
Department	FY 2004-05	FY 2005-06	Description
Appropriated Fund Balance	$ 2,810,000	$ -	NACO Revenue
Assessor	133,669	133,669	Sale of Maps, Copies, Etc.
Clerk of the Superior Court	26,265	25,265	Sale of Copies & Bad Check Fees, Interest
County Attorney	36,271	36,271	Fees to Private Defense for Discovery Information
Elections	15,000	10,000	Sale of Copies and Maps
Facilities Management	78,000	95,555	Parking fees
Finance	576,138	-	Security Building Rental
General Government	2,494,082	4,580,000	Interest Income
Human Resources	5,208	400	Sale of Copies, W-2 fees
Internal Audit	75	85	Sale of Instructional Videos
Materials Management	127,000	116,959	Vendor Rebates & Copy Sales
Recorder	1,337,830	1,093,600	Micrographics & Photocopy Sales
Sheriff	118,400	118,400	Sale of Copies and Reimbursement for ID Cards
Trial Courts	509,088	629,616	Sale of Copies
Total	$ 8,267,026	$ 6,839,820	

Other Financing Sources

Other Financing Sources include Proceeds of Financing (debt) and Fund Transfers In.

Fund Transfers In

Details on Fund Transfers In and Out are included later in this document. Fund transfers in to the General Fund for FY 2005-06 are comprised solely of Central Service Allocation charges to non-General Fund departments. The reimbursement from the Health Care Delivery System of the Disproportionate Share match payment to the State of Arizona has historically been received as a Transfer In. Due to the formation of the Special Health Care District in January, 2005 that payment match is an intergovernmental payment in FY 2005-06.



Comparative Tax Data

Maricopa County levies primary property taxes based on assessed valuations of personal and real property. The primary tax levy is limited by A.R.S. §42-17051. Each year the primary tax levy limit is computed by the Assessor's Office and is confirmed by the State Property Tax Oversight Commission. The primary property tax may be used to support any type or level of service within the legal purview of the County, and therefore is the major revenue source for the County General Fund. The County also levies secondary property taxes that are levied for a specific purpose, i.e. the Flood Control District, and Library. The adopted budget for the Library District assumed the preliminary tax rate of $0.0421. The Board of Supervisors subsequently fixed and determined a tax rate of $0.0521 for the District.

FY 2005-06 PRELIMINARY PROPERTY TAX LEVY
Primary, Debt Service, Flood Control District and Library District Levies

Description	Assessed Value	Salt River Proj. Effective Assessed Value	Total Assessed Value w/SRP	Revenue from 1-cent Levy	Tax Rates	Property Tax Levy	SRP Payments in Lieu (PILT)	Total Tax Levy & PILT
MARICOPA COUNTY PRIMARY:								
FY 2005-06 Adopted	$ 31,010,284,705	$ 542,156,376	$ 31,552,441,081	$ 3,155,244	$ 1.1971	$ 371,224,118	$ 6,490,154	$ 377,714,272
FY 2005-06 Preliminary	31,010,284,705	542,156,376	31,552,441,081	3,155,244	1.1971	371,224,118	6,490,154	377,714,272
FY 2004-05 Final	28,070,870,413	445,216,494	28,516,086,907	2,851,609	1.2108	339,882,099	5,390,681	345,272,780
Variance	*$ 2,939,414,292*	*$ 96,939,882*	*$ 3,036,354,174*	*$ 303,635*	*$ (0.0137)*	*$ 31,342,019*	*$ 1,099,473*	*$ 32,441,492*
FLOOD CONTROL DISTRICT:								
FY 2005-06 Adopted	$ 29,605,196,407	$ 90,480,096	$ 29,695,676,503	$ 2,969,568	$ 0.2119	$ 62,733,411	$ 191,727	$ 62,925,138
FY 2005-06 Preliminary	29,605,196,407	90,480,096	29,695,676,503	2,969,568	0.2119	62,733,411	191,727	62,925,138
FY 2004-05 Final	26,585,248,023	64,942,150	26,650,190,173	2,665,019	0.2119	56,334,141	137,612	56,471,753
Variance	*$ 3,019,948,384*	*$ 25,537,946*	*$ 3,045,486,330*	*$ 304,549*	*$ -*	*$ 6,399,270*	*$ 54,115*	*$ 6,453,385*
LIBRARY DISTRICT:								
FY 2005-06 Adopted	$ 33,197,218,398	$ 542,156,376	$ 33,739,374,774	$ 3,373,937	$ 0.0521	$ 17,295,751	$ 282,463	$ 17,578,214
FY 2005-06 Preliminary	33,197,218,398	542,156,376	33,739,374,774	3,373,937	0.0421	13,976,029	228,248	14,204,277
FY 2004-05 Final	30,066,986,670	445,216,494	30,512,203,164	3,051,220	0.0521	15,664,900	187,436	15,852,336
Variance	*$ 3,130,231,728*	*$ 96,939,882*	*$ 3,227,171,610*	*$ 322,717*	*$ -*	*$ 1,630,851*	*$ 95,027*	*$ 1,725,878*
GRAND TOTALS:								
FY 2005-06 Adopted					$ 1.4611	$ 451,253,280	$ 6,964,344	$ 458,217,624
FY 2005-06 Preliminary					1.4511	447,933,558	6,910,129	454,843,687
FY 2004-05 Final					1.4748	411,881,140	5,715,729	417,596,869
Variance					*$ (0.0137)*	*$ 39,372,140*	*$ 1,248,615*	*$ 40,620,755*

Levy Limit and Truth-In-Taxation Comparisons

PRELIMINARY LEVY VS. FY 2005-06 LIMIT	
FY 2005-06 Adjusted Allowable Levy Limit	$ 371,224,118
Maximum Rate	*$ 1.1971*
FY 2005-06 Preliminary Primary Levy (excluding SRP):	$ 371,224,118
Primary Levy Rate	*$ 1.1971*
Amount Under/(Over) Limit:	
	$ -

PRELIMINARY FY 2005-06 LEVY VS. TRUTH-IN-TAXATION LEVY	
Current NAV Subject to Taxation in Prior Year	$ 29,514,263,431
FY 2004-05 Primary Levy	$ 339,882,099
FY 2005-06 Truth-in-Taxation Rate	$ 1.1516
FY 2005-06 Current Net Assessed Value	$ 31,010,284,705
FY 2005-06 Truth-in-Taxation Levy	**$ 357,114,439**
FY 2005-06 Preliminary Primary Levy (excluding SRP)	$ 371,224,118
FY 2005-06 Preliminary Primary Rate	$ 1.1971
Amount Under/(Over) Truth-in-Taxation Levy	$ (14,109,679)
Amount Under/(Over) Truth-in-Taxation Rate	$ (0.0455)
Truth-in-Taxation Assessment on a $100,000 Home:	$ 115.16
Recommended Primary Levy on a $100,000 Home:	$ 119.71
(Increase)/Decrease	$ (4.55)
	-4.0%
Impact of Overall Rate on a $100,000 home:	
FY 2004-05	$ 147.48
FY 2005-06	$ 151.94
Net Impact on Taxpayer	$ (4.46)
	-3.0%

Beginning Fund Balance and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues, expenditures and appropriated fund balances for the upcoming fiscal year, and resulting estimated fund balances at the end of FY 2005-06. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, fund balances are "Unreserved/Undesignated", which means that estimated unreserved fund balances are reduced by amounts designated for other purposes. Fund designations are explained in greater detail later in this section. A list of fund balance designations is provided in the following section.

The process for estimating all beginning fund balances for FY 2005-06 begins with audited actual fund balance information at the end of FY 2003-04, as presented in the Maricopa County Comprehensive Annual Financial Report (CAFR). For governmental funds, which include the General Fund as well as special revenue, debt service and capital project funds, the "unreserved fund balance" is used. For proprietary funds, "expendable fund balance" is calculated as:

- Current assets less amounts held for contractual obligations less current liabilities.

This measure provides a more accurate estimation of the resources that can be appropriated from these types of funds than "unreserved fund equity", which includes the net value of property, plant, and equipment as well as long-term liabilities.

Grant Funds

A number of grant funds reflect negative unreserved/undesignated beginning fund balances as a result of recent changes in Governmental Accounting Standards Board (GASB) financial reporting requirements disallowing the inclusion of revenues received after 60 days following the end of the fiscal year. The Department of Finance and the Office of Management and Budget are working with affected departments to improve upon their financial reporting practices to ensure that annual expenditures remain within authorized grant awards and that any reimbursements due from the federal government are received in a timely manner to minimize the number of negative fund balances.

In addition to the grant funds, the following fund is projected to have a deficit fund balance at the end of FY 2005-06:

Equipment Services (Fund 654)

The existing deficit is due to various management and business process deficiencies. In FY 2003-04 OMB and Equipment Services engaged the services of Eclipse Consulting to assist in identifying business process improvements. Equipment Services and OMB began implementing the consultant's recommendations in FY 2004-05 and will update fees to reflect the recommendations in FY 2005-06. The FY 2005-06 budget includes measures to partially address the negative fund balance.

County Improvement Fund (Fund 435)

Due to timing, the General Fund will cover the funding shortfall. until additional funding is secured from tax exempt borrowing in FY07.

Beginning Fund Balance and Variance Commentary (Continued)

	Unreserved/ Undesignated Beginning Fund Balance	Revenue & Transfers In	Expenditures & Transfers Out	Appropriated Fund Balance	Operating Expenditures	Unreserved/ Undesignated Ending Fund Balance
GENERAL FUND	**$ 102,333,473**	**$ 1,056,102,098**	**$ 1,158,435,571**	**$ 113,106,801**	**$ 1,045,328,770**	**$ -**
SPECIAL REVENUE						
201 ADULT PROBATION FEES	$ 3,861,921	$ 8,843,000	$ 8,896,950	$ -	$ 8,896,950	$ 3,807,971
203 SHERIFF DONATIONS	28,941	16,400	16,400	-	16,400	28,941
204 JUSTICE CT JUDICIAL ENHANCEMNT	2,500,292	608,704	608,704	-	608,704	2,500,292
205 COURT DOCUMENT RETRIEVAL	133,795	1,098,925	1,223,925	-	1,223,925	8,795
207 PALO VERDE	196,921	299,626	337,366	-	337,366	159,181
208 JUDICIAL ENHANCEMENT	1,797,101	1,287,192	1,761,555	-	1,761,555	1,322,738
209 PUBLIC DEFENDER TRAINING	134,015	507,294	507,294	-	507,294	134,015
210 WASTE MANAGEMENT	498,864	79,500	564,274	-	564,274	14,090
211 ADULT PROBATION GRANTS	-	5,639,944	5,639,944	-	5,639,944	-
212 SHERIFF RICO FUND	21,787	745,000	745,000	-	745,000	21,787
213 COUNTY ATTORNEY RICO	-	1,300,000	1,300,000	-	1,300,000	-
214 SHERIFF JAIL ENHANCEMENT FUND	(33,543)	2,050,000	2,050,000	-	2,050,000	(33,543)
215 EMERGENCY MANAGEMENT	33,279	556,171	556,171	-	556,171	33,279
216 CLERK OF THE COURT GRANTS	-	1,476,516	1,476,516	-	1,476,516	-
217 CDBG, HOUSING TRUST	921,869	15,997,531	15,997,531	-	15,997,531	921,869
218 CLERK OF COURT FILL THE GAP	193,689	1,487,544	1,527,544	-	1,527,544	153,689
219 COUNTY ATTORNEY GRANTS	(461,130)	6,560,517	6,560,517	-	6,560,517	(461,130)
220 DIVERSION	1,115,236	1,000,000	1,000,000	-	1,000,000	1,115,236
221 COUNTY ATTORNEY FILL THE GAP	186,157	1,266,624	1,266,624	-	1,266,624	186,157
222 HUMAN SERVICES GRANTS	(1,573,531)	37,977,848	37,977,848	-	37,977,848	(1,573,531)
223 TRANSPORTATION GRANTS	-	1,892,962	1,892,962	-	1,892,962	-
224 MEDICAL EXAMINER GRANT FUND	(217,476)	12,689	12,689	-	12,689	(217,476)
225 SPUR CROSS RANCH CONSERVATION	376,944	442,500	683,000	-	683,000	136,444
226 PLANNING AND DEVELOPMENT FEES	17,035,507	12,077,430	13,527,517	-	13,527,517	15,585,420
227 JUVENILE PROBATION GRANTS	(780,885)	14,284,904	14,284,904	-	14,284,904	(780,885)
228 JUVENILE PROBATION SPECIAL FEES	853,666	900,000	900,000	-	900,000	853,666
229 JUVENILE RESTITUTION FUND	65,396	10,000	50,000	-	50,000	25,396
230 PARKS & REC. GRANTS	78,554	282,839	357,839	-	357,839	3,554
232 TRANSPORTATION OPERATIONS	15,119,993	106,067,343	121,187,336	-	121,187,336	-
233 PUBLIC DEFENDER GRANTS	-	406,661	406,661	-	406,661	-
235 DEL WEBB SPECIAL FUND	595,373	175,000	171,184	-	171,184	599,189
236 RECORDERS SURCHARGE	8,720,003	5,370,000	7,509,286	-	7,509,286	6,580,717
238 TRIAL COURTS GRANTS	(34,078)	1,930,131	1,930,131	-	1,930,131	(34,078)
239 PARKS SOUVENIR FUND	21,302	105,000	105,000	-	105,000	21,302
240 LAKE PLEASANT RECREATION SVCS	1,574,111	1,383,951	1,383,951	-	1,383,951	1,574,111
241 PARKS ENHANCEMENT FUND	1,833,822	2,373,490	2,773,048	-	2,773,048	1,434,264
242 LIBRARY DISTRICT GRANTS	(4,596)	25,000	25,000	-	25,000	(4,596)
243 PARKS DONATIONS FUND	1,229,307	160,000	271,000	-	271,000	1,118,307
244 LIBRARY DISTRICT	4,041,673	15,209,000	15,231,294	-	15,231,294	4,019,379
245 JUSTICE COURTS SPECIAL REVENUE	2,712,036	2,062,052	2,062,052	-	2,062,052	2,712,036
249 GENERAL GOVERNMENT GRANTS	390,848	18,491,844	18,391,844	-	18,391,844	490,848
250 CACTUS LEAGUE OPERATIONS	2,535,379	507,500	482,288	-	482,288	2,560,591
251 SHERIFF GRANTS	172,273	4,739,549	4,739,549	-	4,739,549	172,273
252 INMATE SERVICES	13,215,322	15,283,653	10,058,412	-	10,058,412	18,440,563
253 BALLPARK OPERATIONS	4,452,656	4,616,121	3,615,507	-	3,615,507	5,453,270
254 INMATE HEALTH SERVICES	152,023	149,715	301,738	-	301,738	-
255 DETENTION OPERATIONS	67,177,774	293,738,752	342,571,400	48,832,648	293,738,752	18,345,126
256 PROBATE FEES	172,280	372,000	372,000	-	372,000	172,280
257 CONCILIATION COURT FEES	204,969	1,545,000	1,545,000	-	1,545,000	204,969
259 TRIAL COURTS SPECIAL REVENUE	2,332,523	6,488,262	6,569,262	-	6,569,262	2,251,523
260 RESEARCH & REPORTING	12,347	334,000	334,000	-	334,000	12,347
261 LAW LIBRARY FEES	377,935	875,000	875,000	-	875,000	377,935
262 PUBLIC DEFENDER FILL THE GAP	549,034	1,392,366	1,392,366	-	1,392,366	549,034
263 LEGAL DEFENDER FILL THE GAP	9,218	46,385	46,385	-	46,385	9,218
264 SUPERIOR COURT FILL THE GAP	253,964	1,547,846	1,547,846	-	1,547,846	253,964
265 PUBLIC HEALTH FEES	680,540	3,350,761	3,747,060	-	3,747,060	284,241
266 CHECK ENFORCEMENT PROGRAM	252,550	720,031	720,031	-	720,031	252,550
267 CRIM JUSTICE ENHANCEMENT	364,677	1,361,500	1,361,500	-	1,361,500	364,677
268 VICTIM COMP AND ASSISTANCE	177,149	36,000	126,000	-	126,000	87,149
269 VICTIM COMP RESTITUTION INT	471,799	40,000	465,000	-	465,000	46,799
270 CHILD SUPPORT ENHANCEMENT	145,257	45,000	85,000	-	85,000	105,257
271 EXPEDITED CHILD SUPPORT	294,713	444,500	444,500	-	444,500	294,713
273 VICTIM LOCATION	79,148	3,300	37,718	-	37,718	44,730
274 CLERK OF THE COURT EDMS	583,932	2,900,000	3,100,000	-	3,100,000	383,932

Beginning Fund Balance and Variance Commentary (Continued)

	Unreserved/ Undesignated Beginning Fund Balance	Revenue & Transfers In	Expenditures & Transfers Out	Appropriated Fund Balance	Operating Expenditures	Unreserved/ Undesignated Ending Fund Balance
275 JUVENILE PROBATION DIVERSION	472,835	284,629	284,629	-	284,629	472,835
276 SPOUSAL MAINT ENF ENHANCEMENT	94,472	111,750	111,750	-	111,750	94,472
281 CHILDRENS ISSUES EDUCATION	154,924	100,000	100,000	-	100,000	154,924
282 DOM REL MEDIATION EDUCATION	192,763	170,000	170,000	-	170,000	192,763
290 WASTE TIRE	5,298,598	4,150,000	4,075,553	-	4,075,553	5,373,045
292 CORRECTIONAL HEALTH GRANT	17,765	513,895	513,895	-	513,895	17,765
503 AIR QUALITY GRANT	(1,064,891)	3,639,375	3,635,225	-	3,635,225	(1,060,741)
504 AIR QUALITY FEES	1,420,650	7,201,000	7,163,459	-	7,163,459	1,458,191
505 ENVIRONMENTAL SERVICES GRANT	(454,600)	-	-	-	-	(454,600)
506 ENVIRONMTL SVCS ENV HEALTH	834,486	11,164,138	11,556,337	-	11,556,337	442,287
532 PUBLIC HEALTH GRANTS	(2,595,426)	41,592,348	41,592,348	-	41,592,348	(2,595,426)
572 ANIMAL CONTROL LICENSE/SHELTER	313,831	5,437,716	5,436,355	-	5,436,355	315,192
573 ANIMAL CONTROL GRANTS	(1,548)	356,726	356,726	-	356,726	(1,548)
574 ANIMAL CONTROL FIELD OPERATION	351,247	2,871,232	2,871,232	-	2,871,232	351,247
989 FLOOD CONTROL GRANTS	9,804	-	-	-	-	9,804
991 FLOOD CONTROL	5,815,815	97,202,138	103,017,953	-	103,017,953	-
SPECIAL REVENUE	**$ 168,695,348**	**$ 787,793,320**	**$ 858,593,884**	**$ 48,832,648**	**$ 809,761,236**	**$ 97,894,783**
DEBT SERVICE						
320 COUNTY IMPROVEMENT DEBT	$ 28,408,183	$ 7,265,671	$ 17,416,902	$ -	$ 17,416,902	$ 18,256,952
370 STADIUM DIST DEBT SERIES02	2,216,682	5,515,094	5,925,094	-	5,925,094	1,806,682
DEBT SERVICE	**$ 30,624,865**	**$ 12,780,765**	**$ 23,341,996**	**$ -**	**$ 23,341,996**	**$ 20,063,635**
CAPITAL PROJECTS						
234 TRANSPORTATION CAPITAL PROJECT	$ 38,672,702	$ 96,842,069	$ 110,634,054	$ -	$ 110,634,054	$ 24,880,717
422 INTERGOVERNMENTAL CAP PROJ	1,108,008	19,612,524	5,691,348	-	5,691,348	15,029,184
435 COUNTY IMPROVEMENT FUND	34,409,878	24,000,000	66,674,304	-	66,674,304	(8,264,426)
445 GENERAL FUND CTY IMPROV	13,513,636	8,125,000	10,262,404	-	10,262,404	11,376,232
450 LONG TERM PROJECT RESERVE	10,679,194	2,093,820	3,000	-	3,000	12,770,014
455 DETENTION CAPITAL PROJECTS	9,164,377	14,977,841	22,800,000	-	22,800,000	1,342,218
990 FLOOD CONTROL CAPITAL PROJECTS	5,980,426	70,816,471	62,142,000	-	62,142,000	14,654,897
CAPITAL PROJECTS	**$ 113,528,221**	**$ 236,467,725**	**$ 278,207,110**	**$ -**	**$ 278,207,110**	**$ 71,788,836**
ENTERPRISE						
541 HEALTH PLAN	$ 2,578	$ 29,485,332	$ 29,485,332	$ -	$ 29,485,332	$ 2,579
551 LONG TERM CARE PLAN	90	58,055,625	58,055,625	-	58,055,625	90
580 SOLID WASTE MANAGEMENT	4,406,844	665,000	805,826	-	805,826	4,266,018
ENTERPRISE	**$ 4,409,513**	**$ 88,205,957**	**$ 88,346,783**	**$ -**	**$ 88,346,783**	**$ 4,268,687**
INTERNAL SERVICE						
652 HS SELF-INSURED TRUST FUND	$ 2,300,953	$ 21,514,935	$ 21,439,935	$ -	$ 21,439,935	$ 2,375,953
654 EQUIPMENT SERVICES	(2,321,978)	10,596,904	10,575,177	-	10,575,177	(2,300,251)
673 REPROGRAPHICS	768,999	901,885	866,797	-	866,797	804,087
675 RISK MANAGEMENT	13,033,575	23,116,120	26,130,901	-	26,130,901	10,018,794
681 TELECOMMUNICATIONS	3,720,040	15,232,361	14,886,562	-	14,886,562	4,065,839
685 BENEFITS TRUST	12,026,140	29,456,864	29,156,864	-	29,156,864	12,326,140
INTERNAL SERVICE	**$ 29,527,729**	**$ 100,819,069**	**$ 103,056,236**	**$ -**	**$ 103,056,236**	**$ 27,290,562**
ELIMINATIONS	**$ -**	**$ (403,668,169)**	**$ (403,668,169)**	**$ -**	**$ (403,668,169)**	**$ -**
ALL FUNDS	**$ 449,119,149**	**$ 1,878,500,765**	**$ 2,106,313,411**	**$ 161,939,449**	**$ 1,944,373,962**	**$ 221,306,503**

Beginning Fund Balance and Variance Commentary (Continued)

Fund Designations

The following schedule lists amounts designated within the estimated balances of various funds. Designations are self-imposed limitations on financial resources that would otherwise be available for use. The major fund balance designation is for budget stabilization. For the County General Fund, this includes an amount designated to cover cash shortfalls during the fiscal year due to the property tax collection cycle. Budget stabilization amounts related to cash flow due to the property tax collection cycle are designated for the Flood Control and Library District operating funds, which are supported by their own secondary property tax levies. Amounts are designated in the General Fund to cover the equity requirements associated with the Maricopa Health and Long Term Care plans. Amounts are also designated in Public Health, Environmental Services, and Animal Care & Control Special Revenue funds for capital improvement projects spending that will not occur until after FY 2005-06. In addition, funds are designated in the Risk Management Fund for potential liabilities that will occur in future fiscal years.

Beginning Fund Balance and Variance Commentary (Continued)

FY 2005-06 Fund Balance Designations

Fund/Designation	FY 2004-05	FY 2005-06	(Inc.)/Dec.	
General Fund (Fund 100)				
Budget Stabilization:				
Cash Flow/Property Tax	$ 80,619,104	$ 85,471,404	$ (4,852,300)	(1)
Cash Flow/Jail Tax	5,000,000	-	5,000,000	(2)
MHP Equity	-	6,114,413	(6,114,413)	(5)
MLTCP Equity	-	12,249,508	(12,249,508)	(5)
Budget Stabilization Fund	74,226,339	79,899,509	(5,673,170)	(3)
	$ 159,845,443	$ 183,734,834	$ (23,889,391)	
Flood Control District (Fund 991)				
Budget Stabilization:				
Cash Flow/Property Tax	$ 11,880,471	$ 7,653,929	$ 4,226,542	(1)
Library District (Fund 244)				
Budget Stabilization:				
Cash Flow/Property Tax	$ 1,443,926	$ 2,701,481	$ (1,257,555)	(1)
Public Health Fees (Fund 265)				
Future Capital Projects	$ 700,000	$ 700,000	$ -	(4)
Air Quality Fees (Fund 504)				
Future Capital Projects	$ 2,400,000	$ 2,400,000	$ -	(4)
Environmental Health (Fund 506)				
Future Capital Projects	$ 2,200,000	$ 2,200,000	$ -	(4)
Animal Care and Control License/Shelter (Fund 572)				
Future Capital Projects	$ 100,000	$ 100,000	$ -	(4)
Animal Care and Control Field Operations (Fund 574)				
Future Capital Projects	$ 70,000	$ 70,000	$ -	(4)
Maricopa Health Plan (Fund 541)				
Equity Requirement	$ 6,772,650	$ -	$ 6,772,650	(5)
Long Term Care Plan (Fund 551)				
Equity Requirement	$ 13,632,000	$ -	$ 13,632,000	(5)
Risk Management (Fund 675)				
Future Year Liabilities	$ -	$ 5,150,000	$ (5,150,000)	(6)

(1) Based on estimate provided by the Department of Finance of the amount needed to eliminate the need for Tax Anticipation Notes or other forms of short-term borrowing to finance current operations.
(2) Based on estimate provided by the Department of Finance of the amount needed to cover the balance between the projected shortfall in the Detention Capital Projects Fund (455) and the amount of the interfund loan from the County Improvement Debt Fund (320) to the Detention Capital Projects Fund.
(3) This reserve has been established to be utilized for economic downturns or unexpected financial losses.
(4) Amount needed to fund "pay as you go" capital projects benefiting these departments, in addition to amounts already on hand from Certificates of Participation, for which funds for repayment are reserved in the County Improvement Debt Fund (Fund 320).
(5) Amounts needed to cover equity requirements associated with the Health Plans. These amounts are now designated in the General Fund.
(6) Amount needed to fund future year one-time potential liabilities.

Expenditure Limitation

County expenditures are subject to limitation according to Article 9, Section 20 of the Arizona Constitution. The expenditure limitation is calculated annually by the Economic Estimates Commission based on Maricopa County's actual expenditures in FY 1979-80, with base adjustments approved by County voters or by the Legislature. The Commission increases the base to reflect changes in population and in inflation, as measured by the Gross Domestic Product Price Deflator. The normal annual expenditure limitation for Maricopa County will be further adjusted for FY 2005-06 for Disproportionate Share payments to the Special Health Care District.

Expenditures from "local revenues" are subject to limitation. Generally, local revenues include taxes, fees, and fines assessed by the County, but exclude revenues from intergovernmental payments, grants, proceeds of debt, and interest earnings. Maricopa County's expenditures subject to limitation are certified by the State Auditor General, and published in an annual expenditure limitation report. When actual expenditures subject to limitation are less than the limitation, the excess capacity can be carried forward to future fiscal years. For this reason, actual expenditures are reported as $1 less than the limitation.

Expenditure Limitation		
FY 2005-06 Expenditure Limitation	$	936,891,301
Est. Adjustment for Disproportionate Share Payments	$	(63,366,600)
FY 2005-06 Adjusted Limitation	$	873,524,701
FY 2005-06 Expenditures Subject to Limitation	$	873,524,700
Expenditures (Over)/Under Limitation	$	1

Consolidated Expenditures by Fund Type / Department / Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ALL FUNDS							
JUDICIAL BRANCH							
110 ADULT PROBATION	$ 55,790,004	$ 59,588,673	$ 61,251,739	$ 58,271,142	$ 64,839,938	$ (3,588,199)	-6%
270 JUVENILE PROBATION	45,738,082	53,670,391	54,098,007	49,816,659	57,672,053	(3,574,046)	-7%
800 TRIAL COURTS	70,191,535	76,934,821	78,961,933	75,062,108	83,809,808	(4,847,875)	-6%
SUBTOTAL	$ 171,719,621	$ 190,193,885	$ 194,311,679	$ 183,149,909	$ 206,321,798	$ (12,010,119)	-6%
ELECTED OFFICIAL							
010 BOARD OF SUPERVISORS DIST 1	$ 219,407	$ 249,676	$ 257,627	$ 221,157	$ 306,515	$ (48,888)	-19%
020 BOARD OF SUPERVISORS DIST 2	222,073	249,676	257,627	224,201	306,515	(48,888)	-19%
030 BOARD OF SUPERVISORS DIST 3	228,062	249,676	257,627	225,252	306,515	(48,888)	-19%
040 BOARD OF SUPERVISORS DIST 4	186,943	249,676	257,627	194,959	306,515	(48,888)	-19%
050 BOARD OF SUPERVISORS DIST 5	233,522	249,676	257,627	227,827	306,515	(48,888)	-19%
120 ASSESSOR	15,624,828	15,808,896	16,506,289	15,903,644	18,118,945	(1,612,656)	-10%
140 CALL CENTER	1,339,479	1,298,676	1,398,665	1,354,315	1,555,385	(156,720)	-11%
160 CLERK OF THE SUPERIOR COURT	29,171,332	29,783,314	30,514,637	28,505,605	35,257,413	(4,742,776)	-16%
190 COUNTY ATTORNEY	63,783,504	67,424,669	69,486,925	67,268,807	70,320,166	(833,241)	-1%
210 ELECTIONS	6,984,394	10,494,469	10,586,149	12,925,623	7,255,771	3,330,378	31%
250 CONSTABLES	1,716,309	1,780,046	1,854,923	1,838,939	1,908,645	(53,722)	-3%
360 RECORDER	6,144,973	7,599,401	7,698,746	7,454,028	9,623,982	(1,925,236)	-25%
370 SUPERINTENDENT OF SCHOOLS	1,898,675	1,984,742	2,020,547	1,887,130	2,165,072	(144,525)	-7%
430 TREASURER	3,737,821	3,952,730	4,010,126	4,009,733	4,147,293	(137,167)	-3%
500 SHERIFF	160,940,176	183,996,007	190,479,532	185,514,456	221,160,795	(30,681,263)	-16%
SUBTOTAL	$ 292,431,499	$ 325,371,330	$ 335,844,674	$ 327,755,674	$ 373,046,042	$ (37,201,368)	-11%
APPOINTED DEPARTMENT							
060 CLERK OF THE BOARD	$ 462,191	$ 478,788	$ 503,413	$ 433,017	$ 536,893	$ (33,480)	-7%
150 EMERGENCY MANAGEMENT	1,347,126	1,538,989	1,593,925	1,116,967	1,127,297	466,628	29%
170 COMMUNITY DEVELOPMENT	9,582,595	16,033,276	16,033,276	7,804,812	15,997,531	35,745	0%
180 FINANCE	2,352,570	2,532,036	2,678,509	2,376,282	3,086,638	(408,129)	-15%
200 COUNTY MANAGERS OFFICE	1,756,304	1,961,971	1,991,237	1,707,699	1,996,561	(5,324)	0%
220 HUMAN SERVICES	37,316,187	39,764,880	40,002,738	39,332,793	40,045,082	(42,344)	0%
230 INTERNAL AUDIT	1,005,480	1,035,910	1,065,767	1,090,596	1,109,254	(43,487)	-4%
260 CORRECTIONAL HEALTH	45,032,166	40,974,419	41,547,700	43,633,256	43,214,809	(1,667,109)	-4%
290 MEDICAL EXAMINER	4,398,096	4,456,694	4,610,876	4,722,030	4,983,648	(372,772)	-8%
300 PARKS & RECREATION	5,521,602	5,757,830	6,005,961	5,523,021	7,065,532	(1,059,571)	-18%
310 HUMAN RESOURCES	2,696,509	3,113,833	3,208,177	3,062,387	3,150,296	57,881	2%
340 PUBLIC FIDUCIARY	1,958,091	1,983,422	2,105,805	1,974,308	2,186,245	(80,440)	-4%
350 EMPLOYEE HEALTH INITIATIVES	34,204,174	41,623,455	41,623,455	41,942,402	52,922,832	(11,299,377)	-27%
390 HEALTH CARE MANDATES	309,058,943	321,129,985	321,194,668	319,556,016	301,233,694	19,960,974	6%
410 CHIEF INFORMATION OFFICER	17,384,571	18,864,864	18,995,463	19,950,938	20,510,178	(1,514,715)	-8%
420 INTEGRATED CRIMINAL JUST INFO	4,205,967	5,435,481	5,494,888	4,745,879	4,398,212	1,096,676	20%
440 PLANNING & DEVELOPMENT	8,846,650	11,109,948	12,889,118	11,252,140	13,698,701	(809,583)	-6%
460 RESEARCH & REPORTING	415,997	440,000	440,000	361,959	334,000	106,000	24%
470 GENERAL GOVERNMENT	256,802,021	453,543,177	435,128,267	294,170,586	505,151,525	(70,023,258)	-16%
480 APPROPRIATED FUND BALANCE	188,015,909	291,727,658	291,829,658	210,884,864	161,939,449	129,890,209	45%
490 MANAGEMENT & BUDGET	1,947,438	2,507,135	2,650,003	2,128,306	2,777,491	(127,488)	-5%
520 PUBLIC DEFENDER	30,749,822	33,677,672	34,601,823	33,582,087	35,059,060	(457,237)	-1%
540 LEGAL DEFENDER	5,910,048	7,105,584	7,283,141	6,830,872	7,536,962	(253,821)	-3%
550 LEGAL ADVOCATE	5,313,624	6,399,647	6,546,730	6,293,197	6,813,749	(267,019)	-4%
560 CONTRACT COUNSEL	12,349,749	9,384,406	9,530,400	14,622,047	14,162,317	(4,631,917)	-49%
600 MARICOPA MANAGED CARE SYSTEMS	483,439,101	388,133,556	388,133,556	411,453,773	87,540,957	300,592,599	77%
640 TRANSPORTATION	95,875,074	130,940,134	131,852,134	110,342,531	166,238,564	(34,386,430)	-26%
670 SOLID WASTE	5,886,229	4,412,422	4,419,839	4,879,995	4,881,379	(461,540)	-10%
700 FACILITIES MANAGEMENT	85,253,054	55,431,491	55,703,284	29,779,551	36,639,025	19,064,259	34%
730 MATERIALS MANAGEMENT	2,148,587	2,186,857	2,515,656	2,366,002	2,356,381	159,275	6%
740 EQUIPMENT SERVICES	10,243,132	9,751,777	9,912,637	10,209,789	10,575,177	(662,540)	-7%
750 RISK MANAGEMENT	22,934,802	26,070,716	26,070,716	25,592,487	26,130,901	(60,185)	0%
790 ANIMAL CARE & CONTROL	8,040,604	9,106,379	9,388,755	9,131,189	9,039,506	349,249	4%
860 PUBLIC HEALTH	51,927,866	49,787,818	53,015,085	51,722,961	54,127,904	(1,112,819)	-2%
850 AIR QUALITY	9,060,932	10,239,068	10,906,091	10,057,652	10,798,684	107,407	1%
880 ENVIRONMENTAL SERVICES	10,877,871	12,431,025	12,847,516	11,989,235	13,294,382	(446,865)	-3%
900 HEALTH CARE DELIVERY SYSTEM	266,238,375	391,520,430	391,520,430	208,933,396	-	391,520,430	100%
980 ELIMINATIONS	(442,131,289)	(446,659,277)	(445,391,667)	(403,800,232)	(263,258,273)	(182,133,394)	-41%
SUBTOTAL	$ 1,598,428,167	$ 1,965,933,456	$ 1,960,449,030	$ 1,561,756,790	$ 1,409,402,542	$ 551,046,487	28%
MARICOPA COUNTY	$ 2,062,579,287	$ 2,481,498,671	$ 2,490,605,383	$ 2,072,662,373	$ 1,988,770,383	$ 501,835,000	20%
650 LIBRARY DISTRICT	$ 16,540,574	$ 16,345,796	$ 17,276,224	$ 15,618,449	$ 15,256,294	$ 2,019,930	12%
680 STADIUM DISTRICT	$ 8,267,574	$ 7,436,960	$ 10,575,924	$ 7,387,948	$ 7,943,252	$ 2,632,672	25%
690 FLOOD CONTROL DISTRICT	$ 74,187,561	$ 79,633,043	$ 85,354,063	$ 82,980,674	$ 94,343,482	$ (8,989,419)	-11%
MARICOPA COUNTY & DISTRICTS	$ 2,161,574,997	$ 2,584,914,470	$ 2,603,811,594	$ 2,178,649,444	$ 2,106,313,411	$ 497,498,183	19%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
GENERAL FUND							
JUDICIAL BRANCH							
110 ADULT PROBATION	$ 43,162,423	$ 45,668,897	$ 47,115,672	$ 45,305,680	$ 50,303,044	$ (3,187,372)	-7%
270 JUVENILE PROBATION	11,244,792	11,832,089	12,155,459	11,210,807	11,680,865	474,594	4%
800 TRIAL COURTS	60,031,460	61,302,158	62,893,617	62,471,511	67,135,563	(4,241,946)	-7%
SUBTOTAL	$ 114,438,675	$ 118,803,144	$ 122,164,748	$ 118,987,998	$ 129,119,471	$ (6,954,723)	-6%
ELECTED OFFICIAL							
010 BOARD OF SUPERVISORS DIST 1	$ 219,407	$ 249,676	$ 257,627	$ 221,157	$ 306,515	$ (48,888)	-19%
020 BOARD OF SUPERVISORS DIST 2	222,073	249,676	257,627	224,201	306,515	(48,888)	-19%
030 BOARD OF SUPERVISORS DIST 3	228,062	249,676	257,627	225,252	306,515	(48,888)	-19%
040 BOARD OF SUPERVISORS DIST 4	186,943	249,676	257,627	194,959	306,515	(48,888)	-19%
050 BOARD OF SUPERVISORS DIST 5	233,522	249,676	257,627	227,827	306,515	(48,888)	-19%
120 ASSESSOR	15,624,828	15,808,896	16,506,289	15,903,644	18,118,945	(1,612,656)	-10%
140 CALL CENTER	1,339,479	1,298,676	1,398,665	1,354,315	1,555,385	(156,720)	-11%
160 CLERK OF THE SUPERIOR COURT	23,148,142	23,147,694	23,786,017	22,411,823	26,383,155	(2,597,138)	-11%
190 COUNTY ATTORNEY	52,897,504	54,621,793	56,077,414	55,153,971	57,520,494	(1,443,080)	-3%
210 ELECTIONS	6,984,394	10,494,469	10,586,149	12,925,623	7,255,771	3,330,378	31%
250 CONSTABLES	1,716,309	1,780,046	1,854,923	1,838,939	1,908,645	(53,722)	-3%
360 RECORDER	1,914,027	1,991,183	2,036,833	1,913,950	2,114,696	(77,863)	-4%
370 SUPERINTENDENT OF SCHOOLS	1,898,675	1,984,742	2,020,547	1,887,130	2,165,072	(144,525)	-7%
430 TREASURER	3,737,821	3,952,730	4,010,126	4,009,733	4,147,293	(137,167)	-3%
500 SHERIFF	43,938,599	48,023,458	49,919,400	49,568,400	54,730,461	(4,811,061)	-10%
SUBTOTAL	$ 154,289,786	$ 164,352,067	$ 169,484,498	$ 168,060,922	$ 177,432,492	$ (7,947,994)	-5%
APPOINTED DEPARTMENT							
060 CLERK OF THE BOARD	$ 462,191	$ 478,788	$ 503,413	$ 433,017	$ 536,893	$ (33,480)	-7%
150 EMERGENCY MANAGEMENT	146,900	155,628	157,548	156,792	233,760	(76,212)	-48%
180 FINANCE	2,352,570	2,532,036	2,678,509	2,376,282	3,086,638	(408,129)	-15%
200 COUNTY MANAGERS OFFICE	1,045,054	1,915,710	1,944,976	1,672,478	1,996,561	(51,585)	-3%
220 HUMAN SERVICES	945,707	1,787,032	2,024,890	2,024,880	2,067,234	(42,344)	-2%
230 INTERNAL AUDIT	1,005,480	1,035,910	1,065,767	1,090,596	1,109,254	(43,487)	-4%
260 CORRECTIONAL HEALTH	7,777,526	3,461,426	3,514,260	3,476,664	3,580,435	(66,175)	-2%
290 MEDICAL EXAMINER	4,180,621	4,189,649	4,343,831	4,689,492	4,970,959	(627,128)	-14%
300 PARKS & RECREATION	1,121,520	1,271,316	1,234,258	1,229,354	1,526,694	(292,436)	-24%
310 HUMAN RESOURCES	2,696,509	3,113,833	3,208,177	3,062,387	3,150,296	57,881	2%
340 PUBLIC FIDUCIARY	1,958,091	1,983,422	2,105,805	1,974,308	2,186,245	(80,440)	-4%
350 EMPLOYEE HEALTH INITIATIVES	1,736,388	2,258,750	2,258,750	2,049,576	2,326,033	(67,283)	-3%
390 HEALTH CARE MANDATES	309,058,943	321,129,985	321,194,668	319,556,016	301,233,694	19,960,974	6%
410 CHIEF INFORMATION OFFICER	4,472,516	5,208,429	5,339,028	6,019,513	5,623,616	(284,588)	-5%
470 GENERAL GOVERNMENT	177,710,229	261,919,756	248,341,890	187,365,696	317,099,893	(68,758,003)	-28%
480 APPROPRIATED FUND BALANCE	127,956,740	196,689,269	196,791,269	144,782,899	113,106,801	83,684,468	43%
490 MANAGEMENT & BUDGET	1,947,438	2,507,135	2,650,003	2,128,306	2,777,491	(127,488)	-5%
520 PUBLIC DEFENDER	29,065,076	31,100,074	32,002,276	31,307,137	32,831,396	(829,120)	-3%
540 LEGAL DEFENDER	5,833,349	7,021,181	7,196,738	6,744,469	7,431,420	(234,682)	-3%
550 LEGAL ADVOCATE	5,303,639	6,383,337	6,530,420	6,279,630	6,794,249	(263,829)	-4%
560 CONTRACT COUNSEL	12,349,749	9,384,406	9,530,400	14,622,047	14,162,317	(4,631,917)	-49%
700 FACILITIES MANAGEMENT	10,065,507	12,154,679	13,930,424	10,740,945	11,660,411	2,270,013	16%
730 MATERIALS MANAGEMENT	1,323,090	1,354,842	1,421,635	1,375,710	1,489,584	(67,949)	-5%
790 ANIMAL CARE & CONTROL	304,042	385,109	397,513	397,516	375,193	22,320	6%
860 PUBLIC HEALTH	6,789,565	6,590,367	7,222,536	7,151,473	8,788,496	(1,565,960)	-22%
880 ENVIRONMENTAL SERVICES	821,299	1,369,912	1,389,988	1,030,992	1,738,045	(348,057)	-25%
SUBTOTAL	$ 718,429,737	$ 887,381,981	$ 878,978,972	$ 763,738,177	$ 851,883,608	$ 27,095,364	3%
MARICOPA COUNTY	$ 987,158,198	$ 1,170,537,192	$ 1,170,628,218	$ 1,050,787,097	$ 1,158,435,571	$ 12,192,647	1%
MARICOPA COUNTY & DISTRICTS	$ 987,158,198	$ 1,170,537,192	$ 1,170,628,218	$ 1,050,787,097	$ 1,158,435,571	$ 12,192,647	1%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
SPECIAL REVENUE							
JUDICIAL BRANCH							
110 ADULT PROBATION							
201 ADULT PROBATION FEES	$ 7,857,866	$ 8,300,000	$ 8,516,291	$ 8,366,787	$ 8,896,950	$ (380,659)	-4%
211 ADULT PROBATION GRANTS	4,769,715	5,619,776	5,619,776	4,598,675	5,639,944	(20,168)	0%
Dept Total	$ 12,627,581	$ 13,919,776	$ 14,136,067	$ 12,965,462	$ 14,536,894	$ (400,827)	-3%
270 JUVENILE PROBATION							
227 JUVENILE PROBATION GRANTS	$ 14,635,885	$ 15,722,058	$ 15,273,250	$ 14,547,604	$ 14,284,904	$ 988,346	6%
228 JUVENILE PROBATION SPECIAL FEE	831,189	1,000,000	1,000,000	962,905	900,000	100,000	10%
229 JUVENILE RESTITUTION FUND	49,515	50,000	50,000	43,811	50,000	-	0%
255 DETENTION OPERATIONS	18,117,678	24,405,284	24,958,338	22,501,907	30,471,655	(5,513,317)	-22%
275 JUVENILE PROBATION DIVERSION	216,401	268,425	268,425	229,980	284,629	(16,204)	-6%
Dept Total	$ 33,850,668	$ 41,445,767	$ 41,550,013	$ 38,286,207	$ 45,991,188	$ (4,441,175)	-11%
800 TRIAL COURTS							
204 JUSTICE CT JUDICIAL ENHANCEMNT	$ 163,717	$ 608,704	$ 608,704	$ 285,226	$ 608,704	$ -	0%
208 JUDICIAL ENHANCEMENT	186,942	600,000	600,000	238,464	600,000	-	0%
238 SUPERIOR COURT GRANTS	1,333,872	1,565,584	1,930,131	1,374,423	1,930,131	-	0%
245 JUSTICE COURTS SPECIAL REVENUE	64,970	2,062,052	2,062,052	1,144,268	2,062,052	-	0%
256 PROBATE FEES	376,742	392,000	392,000	323,153	372,000	20,000	5%
257 CONCILIATION COURT FEES	1,454,155	1,554,010	1,597,801	1,595,493	1,545,000	52,801	3%
259 SUPERIOR COURT SPECIAL REVENUE	3,762,368	5,707,262	5,707,262	4,550,872	6,307,262	(600,000)	-11%
261 LAW LIBRARY FEES	778,625	810,700	810,700	755,010	875,000	(64,300)	-8%
264 SUPERIOR COURT FILL THE GAP	1,400,654	1,525,690	1,547,846	1,547,067	1,547,846	-	0%
271 EXPEDITED CHILD SUPPORT	398,233	425,661	425,661	413,921	444,500	(18,839)	-4%
276 SPOUSAL MAINT ENF ENHANCEMENT	69,027	95,000	95,000	79,887	111,750	(16,750)	-18%
281 CHILDREN'S ISSUES EDUCATION	49,000	110,000	110,000	109,157	100,000	10,000	9%
282 DOM REL MEDIATION EDUCATION	121,770	176,000	181,159	173,656	170,000	11,159	6%
Dept Total	$ 10,160,075	$ 15,632,663	$ 16,068,316	$ 12,590,597	$ 16,674,245	$ (605,929)	-4%
JUDICIAL BRANCH TOTAL	$ 56,638,323	$ 70,998,206	$ 71,754,396	$ 63,842,266	$ 77,202,327	$ (5,447,931)	-8%
ELECTED OFFICIAL							
160 CLERK OF THE SUPERIOR COURT							
205 COURT DOCUMENT RETRIEVAL	$ 1,082,404	$ 1,098,925	$ 1,098,925	$ 1,092,831	$ 1,223,925	$ (125,000)	-11%
208 JUDICIAL ENHANCEMENT	773,070	1,065,055	1,158,055	489,727	1,161,555	(3,500)	0%
216 CLERK OF THE COURT GRANTS	1,242,827	1,326,528	1,326,528	1,235,856	1,476,516	(149,988)	-11%
218 CLERK OF COURT FILL THE GAP	1,332,987	1,427,544	1,427,544	1,375,091	1,527,544	(100,000)	-7%
259 SUPERIOR COURT SPECIAL REVENUE	174,964	181,000	181,000	133,146	262,000	(81,000)	-45%
270 CHILD SUPPORT ENHANCEMENT	91,411	100,000	100,000	36,472	85,000	15,000	15%
273 VICTIM LOCATION	-	36,568	36,568	12,166	37,718	(1,150)	-3%
274 CLERK OF THE COURT EDMS	1,325,528	1,400,000	1,400,000	1,718,495	3,100,000	(1,700,000)	-121%
Dept Total	$ 6,023,190	$ 6,635,620	$ 6,728,620	$ 6,093,782	$ 8,874,258	$ (2,145,638)	-32%
190 COUNTY ATTORNEY							
213 COUNTY ATTORNEY RICO	$ 560,238	$ 1,300,000	$ 1,300,000	$ 1,000,000	$ 1,300,000	$ -	0%
219 COUNTY ATTORNEY GRANTS	5,985,011	5,827,233	6,413,837	6,396,916	6,560,517	(146,680)	-2%
220 DIVERSION	907,805	1,000,000	1,000,000	917,917	1,000,000	-	0%
221 COUNTY ATTORNEY FILL THE GAP	1,549,021	2,023,143	2,023,143	1,841,661	1,266,624	756,519	37%
266 CHECK ENFORCEMENT PROGRAM	698,309	700,000	720,031	720,031	720,031	-	0%
267 CRIM JUSTICE ENHANCEMENT	1,160,914	1,361,500	1,361,500	1,136,811	1,361,500	-	0%
268 VICTIM COMP AND ASSISTANCE	23,844	126,000	126,000	89,300	126,000	-	0%
269 VICTIM COMP RESTITUTION INT	858	465,000	465,000	12,200	465,000	-	0%
Dept Total	$ 10,886,000	$ 12,802,876	$ 13,409,511	$ 12,114,836	$ 12,799,672	$ 609,839	5%
360 RECORDER							
236 RECORDER'S SURCHARGE	$ 4,230,946	$ 5,608,218	$ 5,661,913	$ 5,540,077	$ 7,509,286	$ (1,847,373)	-33%
Dept Total	$ 4,230,946	$ 5,608,218	$ 5,661,913	$ 5,540,077	$ 7,509,286	$ (1,847,373)	-33%
500 SHERIFF							
203 SHERIFF DONATIONS	$ 3,346	$ 16,400	$ 16,400	$ 15,701	$ 16,400	$ -	0%
212 SHERIFF RICO FUND	-	395,000	745,000	715,751	745,000	-	0%
214 SHERIFF JAIL ENHANCEMENT FUND	-	1,100,000	2,050,000	1,274,689	2,050,000	-	0%
251 SHERIFF GRANTS	5,854,799	3,992,275	4,510,865	3,533,032	4,739,549	(228,684)	-5%
252 INMATE SERVICES	7,530,478	9,911,744	9,946,432	7,591,962	10,058,412	(111,980)	-1%
254 INMATE HEALTH SERVICES	63,514	309,168	309,168	72,969	301,738	7,430	2%
255 DETENTION OPERATIONS	101,983,281	119,382,619	122,116,924	121,892,591	148,519,235	(26,402,311)	-22%
Dept Total	$ 115,435,419	$ 135,107,206	$ 139,694,789	$ 135,096,696	$ 166,430,334	$ (26,735,545)	-25%
ELECTED OFFICIAL TOTAL	$ 136,575,554	$ 160,153,920	$ 165,494,833	$ 158,845,392	$ 195,613,550	$ (30,118,717)	-18%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
SPECIAL REVENUE (Continued)							
APPOINTED DEPARTMENT							
150 EMERGENCY MANAGEMENT							
207 PALO VERDE	$ 275,671	$ 287,138	$ 287,138	$ 229,709	$ 337,366	$ (50,228)	-17%
215 EMERGENCY MANAGEMENT	924,555	1,096,223	1,149,239	730,466	556,171	593,068	52%
Dept Total	$ 1,200,226	$ 1,383,361	$ 1,436,377	$ 960,175	$ 893,537	$ 542,840	38%
170 COMMUNITY DEVELOPMENT							
217 CDBG, HOUSING TRUST	$ 9,582,595	$ 16,033,276	$ 16,033,276	$ 7,804,812	$ 15,997,531	$ 35,745	0%
Dept Total	$ 9,582,595	$ 16,033,276	$ 16,033,276	$ 7,804,812	$ 15,997,531	$ 35,745	0%
220 HUMAN SERVICES							
222 HUMAN SERVICES GRANTS	$ 36,370,480	$ 37,977,848	$ 37,977,848	$ 37,307,913	$ 37,977,848	$ -	0%
Dept Total	$ 36,370,480	$ 37,977,848	$ 37,977,848	$ 37,307,913	$ 37,977,848	$ -	0%
260 CORRECTIONAL HEALTH							
255 DETENTION OPERATIONS	$ 36,087,074	$ 36,512,414	$ 37,032,861	$ 39,202,587	$ 39,120,480	$ (2,087,619)	-6%
292 CORRECTIONAL HEALTH GRANT	399,350	842,542	842,542	717,791	513,895	328,647	39%
Dept Total	$ 36,486,424	$ 37,354,956	$ 37,875,403	$ 39,920,378	$ 39,634,375	$ (1,758,972)	-5%
290 MEDICAL EXAMINER							
224 MEDICAL EXAMINER GRANT FUND	$ 217,475	$ 267,045	$ 267,045	$ 32,538	$ 12,689	$ 254,356	95%
Dept Total	$ 217,475	$ 267,045	$ 267,045	$ 32,538	$ 12,689	$ 254,356	95%
300 PARKS & RECREATION							
225 SPUR CROSS RANCH CONSERVATION	$ 374,285	$ 410,500	$ 419,588	$ 317,606	$ 683,000	$ (263,412)	-63%
230 PARKS & REC. GRANTS	160,549	67,470	67,470	49,941	357,839	(290,369)	-430%
239 PARKS SOUVENIR FUND	79,530	52,000	105,000	64,025	105,000	-	0%
240 LAKE PLEASANT RECREATION SVCS	1,536,015	1,500,951	1,512,286	1,419,205	1,383,951	128,335	8%
241 PARKS ENHANCEMENT FUND	2,254,976	2,236,340	2,421,870	2,207,098	2,773,048	(351,178)	-15%
243 PARKS DONATIONS FUND	24,248	236,253	280,489	252,791	271,000	9,489	3%
Dept Total	$ 4,429,603	$ 4,503,514	$ 4,806,703	$ 4,310,666	$ 5,573,838	$ (767,135)	-16%
420 INTEGRATED CRIMINAL JUST INFO							
255 DETENTION OPERATIONS	$ 4,205,967	$ 5,435,481	$ 5,494,888	$ 4,745,879	$ 4,398,212	$ 1,096,676	20%
Dept Total	$ 4,205,967	$ 5,435,481	$ 5,494,888	$ 4,745,879	$ 4,398,212	$ 1,096,676	20%
440 PLANNING & DEVELOPMENT							
226 PLANNING AND DEVELOPMENT FEES	$ 8,729,869	$ 10,947,590	$ 12,725,278	$ 11,093,468	$ 13,527,517	$ (802,239)	-6%
235 DEL WEBB SPECIAL FUND	116,781	162,358	163,840	158,672	171,184	(7,344)	-4%
Dept Total	$ 8,846,650	$ 11,109,948	$ 12,889,118	$ 11,252,140	$ 13,698,701	$ (809,583)	-6%
460 RESEARCH & REPORTING							
260 RESEARCH & REPORTING	$ 415,997	$ 440,000	$ 440,000	$ 361,959	$ 334,000	$ 106,000	24%
Dept Total	$ 415,997	$ 440,000	$ 440,000	$ 361,959	$ 334,000	$ 106,000	24%
470 GENERAL GOVERNMENT							
210 WASTE MANAGEMENT	$ 11,485	$ 527,069	$ 527,069	$ 66,985	$ 564,274	$ (37,205)	-7%
249 GENERAL GOVERNMENT GRANTS	-	10,896,891	8,875,705	-	18,391,844	(9,516,139)	-107%
255 DETENTION OPERATIONS	2,989,183	42,676,768	40,313,507	9,731,209	69,050,556	(28,737,049)	-71%
Dept Total	$ 3,000,668	$ 54,100,728	$ 49,716,281	$ 9,798,194	$ 88,006,674	$ (38,290,393)	-77%
480 APPROPRIATED FUND BALANCE							
255 DETENTION OPERATIONS	$ 60,059,168	$ 95,038,389	$ 95,038,389	$ 66,101,965	$ 48,832,648	$ 46,205,741	49%
Dept Total	$ 60,059,168	$ 95,038,389	$ 95,038,389	$ 66,101,965	$ 48,832,648	$ 46,205,741	49%
520 PUBLIC DEFENDER							
209 PUBLIC DEFENDER TRAINING	$ 316,804	$ 413,751	$ 413,751	$ 413,751	$ 433,637	$ (19,886)	-5%
233 PUBLIC DEFENDER GRANTS	373,658	379,717	401,666	401,661	401,661	5	0%
262 PUBLIC DEFENDER FILL THE GAP	994,284	1,784,130	1,784,130	1,459,538	1,392,366	391,764	22%
Dept Total	$ 1,684,746	$ 2,577,598	$ 2,599,547	$ 2,274,950	$ 2,227,664	$ 371,883	14%
540 LEGAL DEFENDER							
209 PUBLIC DEFENDER TRAINING	$ 34,244	$ 40,403	$ 40,403	$ 40,403	$ 59,157	$ (18,754)	-46%
263 LEGAL DEFENDER FILL THE GAP	42,455	44,000	46,000	46,000	46,385	(385)	-1%
Dept Total	$ 76,699	$ 84,403	$ 86,403	$ 86,403	$ 105,542	$ (19,139)	-22%
550 LEGAL ADVOCATE							
209 PUBLIC DEFENDER TRAINING	$ 9,985	$ 11,310	$ 11,310	$ 11,486	$ 14,500	$ (3,190)	-28%
233 PUBLIC DEFENDER GRANTS	-	5,000	5,000	2,081	5,000	-	0%
Dept Total	$ 9,985	$ 16,310	$ 16,310	$ 13,567	$ 19,500	$ (3,190)	-20%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
SPECIAL REVENUE (Continued)							
APPOINTED DEPARTMENT							
640 TRANSPORTATION							
223 TRANSPORTATION GRANTS	$ 15,838	$ 250,000	$ 1,162,000	$ 100,000	$ 1,892,962	$ (730,962)	-63%
232 TRANSPORTATION OPERATIONS	100,977,402	114,426,951	114,426,951	113,575,376	121,187,336	(6,760,385)	-6%
Dept Total	$ 100,993,240	$ 114,676,951	$ 115,588,951	$ 113,675,376	$ 123,080,298	$ (7,491,347)	-6%
650 LIBRARY DISTRICT							
242 LIBRARY DISTRICT GRANTS	$ 139,095	$ 25,000	$ 41,099	$ 19,918	$ 25,000	$ 16,099	39%
244 LIBRARY DISTRICT	16,401,479	16,320,796	17,235,125	15,598,531	15,231,294	2,003,831	12%
Dept Total	$ 16,540,574	$ 16,345,796	$ 17,276,224	$ 15,618,449	$ 15,256,294	$ 2,019,930	12%
670 SOLID WASTE							
290 WASTE TIRE	$ 3,398,927	$ 3,419,169	$ 3,426,586	$ 4,141,596	$ 4,075,553	$ (648,967)	-19%
Dept Total	$ 3,398,927	$ 3,419,169	$ 3,426,586	$ 4,141,596	$ 4,075,553	$ (648,967)	-19%
680 STADIUM DISTRICT							
250 CACTUS LEAGUE OPERATIONS	$ 27,006	$ 109,318	$ 109,709	$ 21,504	$ 482,288	$ (372,579)	-340%
253 BALLPARK OPERATIONS	3,771,751	3,469,685	5,658,258	4,913,509	3,615,507	2,042,751	36%
Dept Total	$ 3,798,757	$ 3,579,003	$ 5,767,967	$ 4,935,013	$ 4,097,795	$ 1,670,172	29%
690 FLOOD CONTROL DISTRICT							
989 FLOOD CONTROL GRANTS	$ 260,502	$ -	$ 116,243	$ 187,682	$ -	$ 116,243	100%
991 FLOOD CONTROL	78,829,285	91,003,439	90,293,140	83,871,199	103,017,953	(12,724,813)	-14%
Dept Total	$ 79,089,787	$ 91,003,439	$ 90,409,383	$ 84,058,881	$ 103,017,953	$ (12,608,570)	-14%
700 FACILITIES MANAGEMENT							
255 DETENTION OPERATIONS	$ 322,592	$ 4,530,318	$ 3,026,366	$ 1,246,125	$ 2,178,614	$ 847,752	28%
Dept Total	$ 322,592	$ 4,530,318	$ 3,026,366	$ 1,246,125	$ 2,178,614	$ 847,752	28%
790 ANIMAL CARE & CONTROL							
572 ANIMAL CONTROL LICENSE/SHELTER	$ 5,180,228	$ 5,504,069	$ 5,747,535	$ 5,688,581	$ 5,436,355	$ 311,180	5%
573 ANIMAL CONTROL GRANTS	345,088	468,857	468,857	316,767	356,726	112,131	24%
574 ANIMAL CONTROL FIELD OPERATION	2,211,246	2,748,344	2,774,850	2,728,325	2,871,232	(96,382)	-3%
Dept Total	$ 7,736,562	$ 8,721,270	$ 8,991,242	$ 8,733,673	$ 8,664,313	$ 326,929	4%
860 PUBLIC HEALTH							
265 PUBLIC HEALTH FEES	$ 3,645,404	$ 3,419,643	$ 3,506,772	$ 2,999,111	$ 3,747,060	$ (240,288)	-7%
532 PUBLIC HEALTH GRANTS	41,492,897	39,777,808	42,285,777	41,572,377	41,592,348	693,429	2%
Dept Total	$ 45,138,301	$ 43,197,451	$ 45,792,549	$ 44,571,487	$ 45,339,408	$ 453,141	1%
850 AIR QUALITY							
504 AIR QUALITY FEES	$ 5,470,283	$ 6,324,064	$ 7,179,472	$ 6,718,959	$ 7,163,459	$ 16,013	0%
503 AIR QUALITY GRANT	3,590,650	3,915,004	3,726,619	3,338,693	3,635,225	91,394	2%
Dept Total	$ 9,060,932	$ 10,239,068	$ 10,906,091	$ 10,057,652	$ 10,798,684	$ 107,407	1%
880 ENVIRONMENTAL SERVICES							
505 ENVIRONMENTAL SERVICES GRANT	$ 577,119	$ 720,280	$ 908,665	$ 115,352	$ -	$ 908,665	100%
506 ENVIRONMTL SVCS ENV HEALTH	9,479,453	10,340,833	10,548,863	10,842,891	11,556,337	(1,007,474)	-10%
Dept Total	$ 10,056,572	$ 11,061,113	$ 11,457,528	$ 10,958,243	$ 11,556,337	$ (98,809)	-1%
APPOINTED DEPARTMENT TOTAL	$ 442,722,927	$ 573,096,435	$ 577,320,476	$ 482,968,034	$ 585,778,007	$ (8,457,532)	-1%
SPECIAL REVENUE TOTAL	$ 635,936,805	$ 804,248,561	$ 814,569,705	$ 705,655,692	$ 858,593,884	$ (44,024,180)	-5%

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
DEBT SERVICE							
APPOINTED DEPARTMENT							
470 GENERAL GOVERNMENT							
312 BOND-DEBT SERVICE	$ 21,004,139	$ -	$ -	$ 356,127	$ -	$ -	
320 COUNTY IMPROVEMENT DEBT	28,633,017	48,131,226	48,131,226	43,797,737	17,416,902	30,714,324	64%
Dept Total	$ 49,637,156	$ 48,131,226	$ 48,131,226	$ 44,153,864	$ 17,416,902	$ 30,714,324	64%
680 STADIUM DISTRICT							
370 STADIUM DIST DEBT SERIES02	$ 5,118,480	$ 5,515,094	$ 5,515,094	$ 3,360,572	$ 5,925,094	$ (410,000)	-7%
Dept Total	$ 5,118,480	$ 5,515,094	$ 5,515,094	$ 3,360,572	$ 5,925,094	$ (410,000)	-7%
APPOINTED DEPARTMENT TOTAL	$ 54,755,636	$ 53,646,320	$ 53,646,320	$ 47,514,436	$ 23,341,996	$ 30,304,324	56%
DEBT SERVICE TOTAL	$ 54,755,636	$ 53,646,320	$ 53,646,320	$ 47,514,436	$ 23,341,996	$ 30,304,324	56%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
CAPITAL PROJECTS							
JUDICIAL BRANCH							
270 JUVENILE PROBATION							
455 DETENTION CAPITAL PROJECTS	$ 642,622	$ 392,535	$ 392,535	$ 319,645	$ -	$ 392,535	100%
Dept Total	$ 642,622	$ 392,535	$ 392,535	$ 319,645	$ -	$ 392,535	100%
JUDICIAL BRANCH TOTAL	$ 642,622	$ 392,535	$ 392,535	$ 319,645	$ -	$ 392,535	100%
ELECTED OFFICIAL							
500 SHERIFF							
455 DETENTION CAPITAL PROJECTS	$ 1,566,158	$ 865,343	$ 865,343	$ 849,360	$ -	$ 865,343	100%
Dept Total	$ 1,566,158	$ 865,343	$ 865,343	$ 849,360	$ -	$ 865,343	100%
ELECTED OFFICIAL TOTAL	$ 1,566,158	$ 865,343	$ 865,343	$ 849,360	$ -	$ 865,343	100%
APPOINTED DEPARTMENT							
260 CORRECTIONAL HEALTH							
455 DETENTION CAPITAL PROJECTS	$ 768,216	$ 158,037	$ 158,037	$ 236,214	$ -	$ 158,037	100%
Dept Total	$ 768,216	$ 158,037	$ 158,037	$ 236,214	$ -	$ 158,037	100%
470 GENERAL GOVERNMENT							
422 INTERGOVERNMENTAL CAP PROJ	$ 15,932,142	$ 21,095,594	$ 20,642,997	$ 11,383,199	$ 5,691,348	$ 14,951,649	72%
435 COUNTY IMPROVEMENT FUND	4,909,885	38,557,198	38,557,198	15,400,180	66,674,304	(28,117,106)	-73%
445 GENERAL FUND CTY IMPROV	5,611,942	29,738,675	29,738,675	26,069,453	10,262,404	19,476,271	65%
Dept Total	$ 26,453,969	$ 89,391,467	$ 88,938,870	$ 52,852,832	$ 82,628,056	$ 6,310,814	7%
640 TRANSPORTATION							
234 TRANSPORTATION CAPITAL PROJECT	$ 51,881,834	$ 77,959,051	$ 77,505,281	$ 57,909,254	$ 110,634,054	$ (33,128,773)	-43%
Dept Total	$ 51,881,834	$ 77,959,051	$ 77,505,281	$ 57,909,254	$ 110,634,054	$ (33,128,773)	-43%
680 STADIUM DISTRICT							
410 BALLPARK CONSTRUCTION	$ 351,435	$ -	$ -	$ -	$ -	$ -	
450 LONG TERM PROJECT RESERVE	2,500	3,000	1,003,000	752,500	3,000	1,000,000	100%
Dept Total	$ 353,935	$ 3,000	$ 1,003,000	$ 752,500	$ 3,000	$ 1,000,000	100%
690 FLOOD CONTROL DISTRICT							
990 FLOOD CONTROL CAPITAL PROJECTS	$ 47,741,774	$ 52,076,503	$ 54,576,503	$ 52,249,577	$ 62,142,000	$ (7,565,497)	-14%
Dept Total	$ 47,741,774	$ 52,076,503	$ 54,576,503	$ 52,249,577	$ 62,142,000	$ (7,565,497)	-14%
700 FACILITIES MANAGEMENT							
455 DETENTION CAPITAL PROJECTS	$ 74,864,955	$ 38,746,494	$ 38,746,494	$ 17,792,481	$ 22,800,000	$ 15,946,494	41%
Dept Total	$ 74,864,955	$ 38,746,494	$ 38,746,494	$ 17,792,481	$ 22,800,000	$ 15,946,494	41%
APPOINTED DEPARTMENT TOTAL	$ 202,064,684	$ 258,334,552	$ 260,928,185	$ 181,792,858	$ 278,207,110	$ (17,278,925)	-7%
CAPITAL PROJECTS TOTAL	$ 204,273,465	$ 259,592,430	$ 262,186,063	$ 182,961,862	$ 278,207,110	$ (16,021,047)	-6%

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ENTERPRISE							
APPOINTED DEPARTMENT							
600 MARICOPA MANAGED CARE SYSTEMS							
541 HEALTH PLAN	$ 158,371,134	$ 124,659,416	$ 124,659,416	$ 124,869,639	$ 29,485,332	$ 95,174,084	76%
551 LONG TERM CARE PLAN	260,958,312	213,681,088	213,681,088	259,051,633	58,055,625	155,625,463	73%
561 HEALTH SELECT	64,109,655	49,793,052	49,793,052	27,532,501	-	49,793,052	100%
Dept Total	$ 483,439,101	$ 388,133,556	$ 388,133,556	$ 411,453,773	$ 87,540,957	$ 300,592,599	77%
670 SOLID WASTE							
580 SOLID WASTE MANAGEMENT	$ 2,487,302	$ 993,253	$ 993,253	$ 738,400	$ 805,826	$ 187,427	19%
Dept Total	$ 2,487,302	$ 993,253	$ 993,253	$ 738,400	$ 805,826	$ 187,427	19%
900 HEALTHCARE DELIVERY SYSTEM							
535 HEALTHCARE DELIVERY SYSTEM	$ 358,655,362	$ 474,412,270	$ 474,412,270	$ 291,825,236	$ -	$ 474,412,270	100%
Dept Total	$ 358,655,362	$ 474,412,270	$ 474,412,270	$ 291,825,236	$ -	$ 474,412,270	100%
APPOINTED DEPARTMENT TOTAL	$ 844,581,765	$ 863,539,079	$ 863,539,079	$ 704,017,409	$ 88,346,783	$ 775,192,296	90%
ENTERPRISE TOTAL	$ 844,581,765	$ 863,539,079	$ 863,539,079	$ 704,017,409	$ 88,346,783	$ 775,192,296	90%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
INTERNAL SERVICE							
APPOINTED DEPARTMENT							
200 COUNTY MANAGERS OFFICE							
681 TELECOMMUNICATIONS	$ 711,251	$ 46,261	$ 46,261	$ 35,221	$ -	$ 46,261	100%
Dept Total	$ 711,251	$ 46,261	$ 46,261	$ 35,221	$ -	$ 46,261	100%
350 EMPLOYEE HEALTH INITIATIVES							
652 HS SELF-INSURED TRUST FUND	$ 15,497,553	$ 16,831,359	$ 16,831,359	$ 17,871,906	$ 21,439,935	$ (4,608,576)	-27%
685 BENEFITS TRUST	16,970,234	22,533,346	22,533,346	22,020,919	29,156,864	(6,623,518)	-29%
Dept Total	$ 32,467,787	$ 39,364,705	$ 39,364,705	$ 39,892,825	$ 50,596,799	$ (11,232,094)	-29%
410 CHIEF INFORMATION OFFICER							
681 TELECOMMUNICATIONS	$ 12,912,055	$ 13,656,435	$ 13,656,435	$ 13,931,425	$ 14,886,562	$ (1,230,127)	-9%
Dept Total	$ 12,912,055	$ 13,656,435	$ 13,656,435	$ 13,931,425	$ 14,886,562	$ (1,230,127)	-9%
730 MATERIALS MANAGEMENT							
673 REPROGRAPHICS	$ 825,497	$ 832,015	$ 1,094,021	$ 990,292	$ 866,797	$ 227,224	21%
Dept Total	$ 825,497	$ 832,015	$ 1,094,021	$ 990,292	$ 866,797	$ 227,224	21%
740 EQUIPMENT SERVICES							
654 EQUIPMENT SERVICES	$ 10,243,132	$ 9,751,777	$ 9,912,637	$ 10,209,789	$ 10,575,177	$ (662,540)	-7%
Dept Total	$ 10,243,132	$ 9,751,777	$ 9,912,637	$ 10,209,789	$ 10,575,177	$ (662,540)	-7%
750 RISK MANAGEMENT							
675 RISK MANAGEMENT	$ 22,934,802	$ 26,070,716	$ 26,070,716	$ 25,592,487	$ 26,130,901	$ (60,185)	0%
Dept Total	$ 22,934,802	$ 26,070,716	$ 26,070,716	$ 25,592,487	$ 26,130,901	$ (60,185)	0%
APPOINTED DEPARTMENT TOTAL	$ 80,094,523	$ 89,721,909	$ 90,144,775	$ 90,652,039	$ 103,056,236	$ (12,911,461)	-14%
INTERNAL SERVICE TOTAL	$ 80,094,523	$ 89,721,909	$ 90,144,775	$ 90,652,039	$ 103,056,236	$ (12,911,461)	-14%

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ELIMINATIONS							
APPOINTED DEPARTMENT							
300 PARKS & RECREATION							
900 ELIMINATIONS	$ (29,520)	$ (17,000)	$ (35,000)	$ (17,000)	$ (35,000)	$ -	0%
Dept Total	$ (29,520)	$ (17,000)	$ (35,000)	$ (17,000)	$ (35,000)	$ -	0%
640 TRANSPORTATION							
900 ELIMINATIONS	$ (57,000,000)	$ (61,695,868)	$ (61,242,098)	$ (61,242,098)	$ (67,475,788)	$ 6,233,690	10%
Dept Total	$ (57,000,000)	$ (61,695,868)	$ (61,242,098)	$ (61,242,098)	$ (67,475,788)	$ 6,233,690	10%
680 STADIUM DISTRICT							
900 ELIMINATIONS	$ (1,003,599)	$ (1,660,137)	$ (1,710,137)	$ (1,660,137)	$ (2,082,637)	$ 372,500	22%
Dept Total	$ (1,003,599)	$ (1,660,137)	$ (1,710,137)	$ (1,660,137)	$ (2,082,637)	$ 372,500	22%
690 FLOOD CONTROL DISTRICT							
900 ELIMINATIONS	$ (52,644,000)	$ (63,446,899)	$ (59,631,823)	$ (53,327,784)	$ (70,816,471)	$ 11,184,648	19%
Dept Total	$ (52,644,000)	$ (63,446,899)	$ (59,631,823)	$ (53,327,784)	$ (70,816,471)	$ 11,184,648	19%
900 HEALTHCARE DELIVERY SYSTEM							
900 ELIMINATIONS	$ (92,416,987)	$ (82,891,840)	$ (82,891,840)	$ (82,891,840)	$ -	$ (82,891,840)	-100%
Dept Total	$ (92,416,987)	$ (82,891,840)	$ (82,891,840)	$ (82,891,840)	$ -	$ (82,891,840)	-100%
980 ELIMINATIONS							
900 ELIMINATIONS	$ (442,131,289)	$ (446,659,277)	$ (445,391,667)	$ (403,800,232)	$ (263,258,273)	$ (182,133,394)	-41%
Dept Total	$ (442,131,289)	$ (446,659,277)	$ (445,391,667)	$ (403,800,232)	$ (263,258,273)	$ (182,133,394)	-41%
APPOINTED DEPARTMENT TOTAL	$ (645,225,395)	$ (656,371,021)	$ (650,902,565)	$ (602,939,091)	$ (403,668,169)	$ (247,234,396)	-38%
ELIMINATIONS TOTAL	$ (645,225,395)	$ (656,371,021)	$ (650,902,565)	$ (602,939,091)	$ (403,668,169)	$ (247,234,396)	-38%

Consolidated Expenditures by Department and Fund Type

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	ALL FUNDS
JUDICIAL									
110 ADULT PROBATION	$ 50,303,044	$ 14,536,894	$ -	$ -	$ -	$ -	$ 64,839,938	$ -	$ 64,839,938
270 JUVENILE PROBATION	11,680,865	45,991,188	-	-	-	-	57,672,053	-	57,672,053
800 TRIAL COURTS	67,135,563	16,674,245	-	-	-	-	83,809,808	-	83,809,808
SUBTOTAL	$ 129,119,471	$ 77,202,327	$ -	$ -	$ -	$ -	$ 206,321,798	$ -	$ 206,321,798
ELECTED									
010 BOARD OF SUPERVISORS DIST 1	$ 306,515	$ -	$ -	$ -	$ -	$ -	$ 306,515	$ -	$ 306,515
020 BOARD OF SUPERVISORS DIST 2	306,515	-	-	-	-	-	306,515	-	306,515
030 BOARD OF SUPERVISORS DIST 3	306,515	-	-	-	-	-	306,515	-	306,515
040 BOARD OF SUPERVISORS DIST 4	306,515	-	-	-	-	-	306,515	-	306,515
050 BOARD OF SUPERVISORS DIST 5	306,515	-	-	-	-	-	306,515	-	306,515
120 ASSESSOR	18,118,945	-	-	-	-	-	18,118,945	-	18,118,945
140 CALL CENTER	1,555,385	-	-	-	-	-	1,555,385	-	1,555,385
160 CLERK OF THE SUPERIOR COURT	26,383,155	8,874,258	-	-	-	-	35,257,413	-	35,257,413
190 COUNTY ATTORNEY	57,520,494	12,799,672	-	-	-	-	70,320,166	-	70,320,166
210 ELECTIONS	7,255,771	-	-	-	-	-	7,255,771	-	7,255,771
250 CONSTABLES	1,908,645	-	-	-	-	-	1,908,645	-	1,908,645
360 RECORDER	2,114,696	7,509,286	-	-	-	-	9,623,982	-	9,623,982
370 SUPERINTENDENT OF SCHOOLS	2,165,072	-	-	-	-	-	2,165,072	-	2,165,072
430 TREASURER	4,147,293	-	-	-	-	-	4,147,293	-	4,147,293
500 SHERIFF	54,730,461	166,430,334	-	-	-	-	221,160,795	-	221,160,795
SUBTOTAL	$ 177,432,492	$ 195,613,550	$ -	$ -	$ -	$ -	$ 373,046,042	$ -	$ 373,046,042
APPOINTED									
060 CLERK OF THE BOARD	$ 536,893	$ -	$ -	$ -	$ -	$ -	$ 536,893	$ -	$ 536,893
150 EMERGENCY MANAGEMENT	233,760	893,537	-	-	-	-	1,127,297	-	1,127,297
170 COMMUNITY DEVELOPMENT	-	15,997,531	-	-	-	-	15,997,531	-	15,997,531
180 FINANCE	3,086,638	-	-	-	-	-	3,086,638	-	3,086,638
200 COUNTY MANAGERS OFFICE	1,996,561	-	-	-	-	-	1,996,561	-	1,996,561
220 HUMAN SERVICES	2,067,234	37,977,848	-	-	-	-	40,045,082	-	40,045,082
230 INTERNAL AUDIT	1,109,254	-	-	-	-	-	1,109,254	-	1,109,254
260 CORRECTIONAL HEALTH	3,580,435	39,634,375	-	-	-	-	43,214,809	-	43,214,809
290 MEDICAL EXAMINER	4,970,959	12,689	-	-	-	-	4,983,648	-	4,983,648
300 PARKS & RECREATION	1,526,694	5,573,838	-	-	-	-	7,100,532	(35,000)	7,065,532
310 HUMAN RESOURCES	3,150,296	-	-	-	-	-	3,150,296	-	3,150,296
340 PUBLIC FIDUCIARY	2,186,245	-	-	-	-	-	2,186,245	-	2,186,245
350 EMPLOYEE HEALTH INITIATIVES	2,326,033	-	-	-	-	50,596,799	52,922,832	-	52,922,832
390 HEALTH CARE MANDATES	301,233,694	-	-	-	-	-	301,233,694	-	301,233,694
410 CHIEF INFORMATION OFFICER	5,623,616	-	-	-	-	14,886,562	20,510,178	-	20,510,178
420 INTEGRATED CRIMINAL JUST INFO	-	4,398,212	-	-	-	-	4,398,212	-	4,398,212
440 PLANNING & DEVELOPMENT	-	13,698,701	-	-	-	-	13,698,701	-	13,698,701
460 RESEARCH & REPORTING	-	334,000	-	-	-	-	334,000	-	334,000
470 GENERAL GOVERNMENT	317,099,893	88,006,674	17,416,902	82,628,056	-	-	505,151,525	-	505,151,525
480 APPROPRIATED FUND BALANCE	113,106,801	48,832,648	-	-	-	-	161,939,449	-	161,939,449
490 MANAGEMENT & BUDGET	2,777,491	-	-	-	-	-	2,777,491	-	2,777,491
520 PUBLIC DEFENDER	32,831,396	2,227,664	-	-	-	-	35,059,060	-	35,059,060
540 LEGAL DEFENDER	7,431,420	105,542	-	-	-	-	7,536,962	-	7,536,962
550 LEGAL ADVOCATE	6,794,249	19,500	-	-	-	-	6,813,749	-	6,813,749
560 CONTRACT COUNSEL	14,162,317	-	-	-	-	-	14,162,317	-	14,162,317
600 MARICOPA MANAGED CARE SYSTEMS	-	-	-	-	87,540,957	-	87,540,957	-	87,540,957
640 TRANSPORTATION	-	123,080,298	-	110,634,054	-	-	233,714,352	(67,475,788)	166,238,564
670 SOLID WASTE	-	4,075,553	-	-	805,826	-	4,881,379	-	4,881,379
700 FACILITIES MANAGEMENT	11,660,411	2,178,614	-	22,800,000	-	-	36,639,025	-	36,639,025
730 MATERIALS MANAGEMENT	1,489,584	-	-	-	-	866,797	2,356,381	-	2,356,381
740 EQUIPMENT SERVICES	-	-	-	-	-	10,575,177	10,575,177	-	10,575,177
750 RISK MANAGEMENT	-	-	-	-	-	26,130,901	26,130,901	-	26,130,901
790 ANIMAL CARE & CONTROL	375,193	8,664,313	-	-	-	-	9,039,506	-	9,039,506
850 AIR QUALITY	-	10,798,684	-	-	-	-	10,798,684	-	10,798,684
860 PUBLIC HEALTH	8,788,496	45,339,408	-	-	-	-	54,127,904	-	54,127,904
880 ENVIRONMENTAL SERVICES	1,738,045	11,556,337	-	-	-	-	13,294,382	-	13,294,382
980 ELIMINATIONS	-	-	-	-	-	-	-	(263,258,273)	(263,258,273)
SUBTOTAL	$ 851,883,608	$ 463,405,965	$ 17,416,902	$ 216,062,110	$ 88,346,783	$ 103,056,236	$ 1,740,171,603	$ (330,769,061)	$ 1,409,402,542
MARICOPA COUNTY	$ 1,158,435,571	$ 736,221,842	$ 17,416,902	$ 216,062,110	$ 88,346,783	$ 103,056,236	$ 2,319,539,444	$ (330,769,061)	$ 1,988,770,383
650 LIBRARY DISTRICT	$ -	$ 15,256,294	$ -	$ -	$ -	$ -	$ 15,256,294	$ -	$ 15,256,294
680 STADIUM DISTRICT	$ -	$ 4,097,795	$ 5,925,094	$ 3,000	$ -	$ -	$ 10,025,889	$ (2,082,637)	$ 7,943,252
690 FLOOD CONTROL DISTRICT	$ -	$ 103,017,953	$ -	$ 62,142,000	$ -	$ -	$ 165,159,953	$ (70,816,471)	$ 94,343,482
MARICOPA COUNTY & DISTRICTS	$ 1,158,435,571	$ 858,593,884	$ 23,341,996	$ 278,207,110	$ 88,346,783	$ 103,056,236	$ 2,509,981,580	$ (403,668,169)	$ 2,106,313,411

Consolidated Expenditures by Fund Type / Object Code

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ALL FUNDS							
PERSONAL SERVICES							
701 REGULAR PAY	$ 583,633,492	$ 648,997,426	$ 666,878,583	$ 566,724,766	$ 534,942,808	$ 131,935,775	20%
705 TEMPORARY PAY	6,229,955	7,530,144	7,564,897	8,050,226	6,483,833	1,081,065	14%
710 OVERTIME	17,008,402	14,049,625	14,315,508	13,401,078	6,277,982	8,037,526	56%
750 FRINGE BENEFITS	158,501,937	192,010,889	195,986,881	165,006,566	186,206,137	9,780,744	5%
790 OTHER PERSONNEL SERVICES	8,558,578	48,880,145	37,793,646	10,298,161	89,452,165	(51,658,518)	-137%
795 PERSONNEL SERVICES ALLOC OUT	(48,588,938)	(49,759,645)	(51,618,357)	(46,166,236)	(51,333,402)	(284,955)	-1%
796 PERSONNEL SERVICES ALLOC IN	47,969,799	48,603,192	50,159,138	45,879,216	52,469,462	(2,310,324)	-5%
SUBTOTAL	$ 773,313,225	$ 910,311,776	$ 921,080,298	$ 763,193,777	$ 824,498,985	$ 96,581,312	10%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 55,797,618	$ 52,438,240	$ 53,083,017	$ 47,753,597	$ 44,047,781	$ 9,035,236	17%
802 MEDICAL SUPPLIES	65,864,728	65,509,251	65,839,971	47,268,269	20,587,410	45,252,561	69%
803 FUEL	3,530,367	2,989,736	3,333,318	3,969,729	8,368,853	(5,035,535)	-151%
804 NON-CAPITAL EQUIPMENT	9,812,013	10,044,900	9,179,786	4,805,854	12,916,653	(3,736,867)	-41%
805 SUPPLIES - ALLOCATION OUT	(438,390)	(2,217,246)	(3,131,055)	(3,145,329)	(3,305,342)	-	0%
806 SUPPLIES - ALLOCATION IN	438,390	2,137,492	3,304,586	3,076,795	3,308,211	-	0%
810 LEGAL SERVICES	29,953,781	40,841,069	41,025,818	44,726,041	58,699,841	(17,674,023)	-43%
811 HEALTH CARE SERVICES	523,220,698	443,440,351	439,815,452	423,420,629	138,049,372	301,766,080	69%
812 OTHER SERVICES	128,270,014	358,096,712	351,734,071	192,088,792	296,087,248	55,646,823	16%
820 RENT & OPERATING LEASES	24,297,107	24,521,263	24,966,945	22,619,506	23,035,924	1,931,021	8%
825 REPAIRS AND MAINTENANCE	26,266,313	32,563,304	39,912,257	34,672,791	34,298,085	5,614,172	14%
830 INTERGOVERNMENTAL PAYMENTS	315,148,932	324,831,122	325,455,605	399,499,998	296,238,443	29,217,162	9%
839 INTERNAL SERVICE CHARGES	(38,976,428)	(42,348,728)	(41,603,238)	(42,200,938)	(40,347,013)	(1,256,225)	-3%
842 TRAVEL & EDUCATION	7,299,840	7,919,592	8,504,442	7,926,837	6,832,464	1,671,978	20%
843 POSTAGE/FREIGHT/SHIPPING	5,978,502	7,424,713	7,579,128	6,645,890	5,392,793	2,186,335	29%
845 SUPPORT AND CARE OF PERSONS	(18,875,820)	(22,534,361)	(22,534,024)	(21,558,443)	840,274	(23,374,298)	-104%
850 UTILITIES	22,865,607	26,461,154	28,148,436	20,893,014	27,065,311	1,083,125	4%
855 INTEREST EXPENSE	451,323	875,527	875,527	1,143,725	-	875,527	100%
865 DEPRECIATION	14,049,859	335,000	335,000	-	-	335,000	100%
872 SERVICES - ALLOCATION OUT	(157,123)	(7,992,697)	(7,872,499)	(7,488,880)	(11,655,221)	-	0%
873 SERVICES - ALLOCATION IN	125,785	7,597,196	7,376,787	7,063,861	8,032,308	-	0%
880 TRANSFERS OUT	(74,231,694)	-	-	-	-	-	
SUBTOTAL	$ 1,100,691,424	$ 1,332,933,590	$ 1,335,329,330	$ 1,193,181,737	$ 928,493,394	$ 406,835,935	30%
CAPITAL OUTLAY							
910 LAND	$ 32,697,420	$ 34,709,531	$ 39,684,469	$ 39,593,614	$ 9,667,310	$ 30,017,159	76%
915 BUILDINGS AND IMPROVEMENTS	109,750,952	147,485,852	150,186,413	85,694,923	138,326,062	11,860,351	8%
920 CAPITAL EQUIPMENT	11,820,278	8,739,401	10,568,088	3,937,319	6,463,603	4,104,485	39%
930 VEHICLES & CONSTRUCTION EQUIP	8,053,957	10,786,946	11,479,676	9,777,246	12,217,215	(737,539)	-6%
940 INFRASTRUCTURE	62,242,150	96,024,168	89,030,190	58,595,901	133,868,883	(44,838,693)	-50%
950 DEBT SERVICE	63,005,590	43,926,082	46,081,594	24,606,638	52,777,997	(6,696,403)	-15%
955 CAPITAL - ALLOCATION OUT	-	(357,031)	(335,959)	(635,105)	(312,738)	-	0%
956 CAPITAL - ALLOCATION IN	-	354,155	707,495	703,394	312,699	-	0%
SUBTOTAL	$ 287,570,348	$ 341,669,104	$ 347,401,966	$ 222,273,930	$ 353,321,031	$ (5,919,065)	-2%
FUND TOTAL	$ 2,161,574,997	$ 2,584,914,470	$ 2,603,811,594	$ 2,178,649,444	$ 2,106,313,411	$ 497,498,183	19%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
GENERAL FUND							
PERSONAL SERVICES							
701 REGULAR PAY	$ 248,289,203	$ 261,567,622	$ 270,779,163	$ 259,545,202	$ 281,885,828	$ (11,106,664)	-4%
705 TEMPORARY PAY	2,690,480	3,662,388	3,732,061	4,349,614	3,244,725	487,336	13%
710 OVERTIME	1,707,466	2,101,605	2,240,133	3,388,694	2,403,917	(163,784)	-7%
750 FRINGE BENEFITS	66,847,521	77,867,399	79,307,641	75,096,869	91,404,070	(12,096,429)	-15%
790 OTHER PERSONNEL SERVICES	2,129,216	20,113,723	11,375,470	2,845,034	48,311,676	(36,936,207)	-325%
795 PERSONNEL SERVICES ALLOC OUT	(36,063,197)	(21,612,967)	(23,320,136)	(23,603,555)	(28,983,830)	5,663,694	24%
796 PERSONNEL SERVICES ALLOC IN	18,009,817	5,521,116	6,823,670	7,580,349	9,792,376	(2,968,706)	-44%
SUBTOTAL	$ 303,610,507	$ 349,220,886	$ 350,938,002	$ 329,202,207	$ 408,058,762	$ (57,120,760)	-16%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 14,469,615	$ 9,989,154	$ 10,728,201	$ 10,072,855	$ 13,040,355	$ (2,312,154)	-22%
802 MEDICAL SUPPLIES	685,237	533,086	489,577	578,407	498,491	(8,914)	-2%
803 FUEL	1,439,009	1,360,060	1,427,547	2,058,747	1,958,095	(530,548)	-37%
804 NON-CAPITAL EQUIPMENT	1,396,251	188,187	691,142	554,477	5,509,577	(4,818,435)	-697%
805 SUPPLIES - ALLOCATION OUT	(410,372)	(1,469,052)	(1,469,052)	(1,631,227)	(1,782,983)	-	0%
806 SUPPLIES - ALLOCATION IN	410,372	407,326	661,899	684,345	118,365	-	0%
810 LEGAL SERVICES	22,827,286	36,096,664	36,345,532	40,657,961	53,701,419	(17,355,887)	-48%
811 HEALTH CARE SERVICES	2,092,842	7,554,554	2,612,687	2,320,610	2,522,855	89,832	3%
812 OTHER SERVICES	26,550,787	183,653,815	184,682,732	59,212,117	140,368,285	44,314,447	24%
820 RENT & OPERATING LEASES	9,954,829	11,384,805	11,764,122	11,193,216	13,227,323	(1,463,201)	-12%
825 REPAIRS AND MAINTENANCE	10,896,373	14,383,644	14,358,883	12,188,344	14,217,215	141,668	1%
830 INTERGOVERNMENTAL PAYMENTS	298,629,264	299,900,807	299,761,842	299,897,992	271,788,612	27,973,230	9%
839 INTERNAL SERVICE CHARGES	17,443,074	18,034,807	17,879,241	16,905,872	18,315,870	(436,629)	-2%
842 TRAVEL & EDUCATION	2,807,191	3,251,217	3,356,850	3,262,360	2,054,413	1,302,437	39%
843 POSTAGE/FREIGHT/SHIPPING	3,230,523	3,797,657	3,776,286	4,066,482	3,709,059	67,227	2%
845 SUPPORT AND CARE OF PERSONS	361,937	563,369	563,369	563,276	563,774	(405)	0%
850 UTILITIES	11,217,464	7,057,921	7,028,365	7,356,453	11,514,535	(4,486,170)	-64%
872 SERVICES - ALLOCATION OUT	(32,981)	(2,328,199)	(2,446,477)	(2,435,324)	(2,826,217)	-	0%
873 SERVICES - ALLOCATION IN	1,643	23,217	23,217	25,085	384,700	-	0%
880 TRANSFERS OUT	240,195,732	169,199,149	169,199,149	213,561,745	162,437,732	6,761,417	4%
SUBTOTAL	$ 664,166,076	$ 763,582,188	$ 761,435,113	$ 681,093,791	$ 711,321,475	$ 50,113,637	7%
CAPITAL OUTLAY							
910 LAND	$ 4,800,000	$ 20,980,531	$ 19,925,969	$ 18,752,039	$ -	$ 19,925,969	100%
915 BUILDINGS AND IMPROVEMENTS	7,493,288	14,005,014	15,074,103	13,428,576	16,339,390	(1,265,287)	-8%
920 CAPITAL EQUIPMENT	719,944	71,795	111,125	99,509	416,140	(305,015)	-274%
930 VEHICLES & CONSTRUCTION EQUIP	3,414,528	3,497,284	3,564,284	3,337,535	4,866,500	(1,302,216)	-37%
950 DEBT SERVICE	2,953,856	19,459,961	19,495,263	5,235,556	17,614,226	1,881,037	10%
955 CAPITAL - ALLOCATION OUT	-	(283,334)	(283,334)	(607,397)	(196,824)	-	0%
956 CAPITAL - ALLOCATION IN	-	2,867	367,693	245,280	15,902	-	0%
SUBTOTAL	$ 19,381,615	$ 57,734,118	$ 58,255,103	$ 40,491,099	$ 39,055,334	$ 19,199,769	33%
FUND TOTAL	$ 987,158,198	$ 1,170,537,192	$ 1,170,628,218	$ 1,050,787,097	$ 1,158,435,571	$ 12,192,647	1%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
SPECIAL REVENUE							
PERSONAL SERVICES							
701 REGULAR PAY	$ 186,943,658	$ 226,545,297	$ 235,047,516	$ 213,786,712	$ 246,220,978	$ (11,173,462)	-5%
705 TEMPORARY PAY	3,475,483	3,809,407	3,780,326	3,659,098	3,219,939	560,387	15%
710 OVERTIME	6,215,356	2,703,194	2,830,549	9,867,749	3,669,505	(838,956)	-30%
750 FRINGE BENEFITS	54,717,574	73,356,600	75,847,265	66,735,398	88,107,808	(12,260,543)	-16%
790 OTHER PERSONNEL SERVICES	3,197,731	27,015,954	24,603,903	5,271,042	41,010,419	(16,406,516)	-67%
795 PERSONNEL SERVICES ALLOC OUT	(12,444,910)	(17,606,057)	(17,844,307)	(13,925,226)	(17,410,794)	(433,513)	-2%
796 PERSONNEL SERVICES ALLOC IN	25,977,573	27,631,388	27,763,463	26,828,790	31,432,322	(3,668,859)	-13%
SUBTOTAL	$ 268,082,466	$ 343,455,783	$ 352,028,715	$ 312,223,565	$ 396,250,177	$ (44,221,462)	-13%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 27,341,928	$ 27,572,100	$ 27,579,932	$ 26,935,635	$ 27,381,744	$ 198,188	$ 0
802 MEDICAL SUPPLIES	15,033,487	14,350,619	14,724,848	15,128,060	16,563,215	(1,838,367)	-12%
803 FUEL	1,934,511	1,507,162	1,790,707	1,876,192	1,855,429	(64,722)	-4%
804 NON-CAPITAL EQUIPMENT	6,248,093	4,885,110	4,681,375	4,182,913	7,349,339	(2,667,964)	-57%
805 SUPPLIES - ALLOCATION OUT	(28,018)	(748,194)	(1,662,003)	(1,514,101)	(1,409,682)	-	0%
806 SUPPLIES - ALLOCATION IN	28,018	1,730,166	2,642,687	2,392,450	3,070,796	-	0%
810 LEGAL SERVICES	1,773,656	1,525,374	1,461,255	523,543	1,563,814	(102,559)	-7%
811 HEALTH CARE SERVICES	18,776,928	12,901,447	13,681,503	17,414,837	12,738,700	942,803	7%
812 OTHER SERVICES	54,402,897	116,340,222	106,822,511	63,988,592	108,177,475	(1,354,964)	-1%
820 RENT & OPERATING LEASES	7,668,313	7,455,827	7,549,718	7,148,623	7,408,664	141,054	2%
825 REPAIRS AND MAINTENANCE	8,187,953	10,282,111	17,660,610	16,771,335	17,313,440	347,170	2%
830 INTERGOVERNMENTAL PAYMENTS	12,342,344	24,698,029	25,463,997	16,285,928	24,097,831	1,366,166	5%
839 INTERNAL SERVICE CHARGES	16,210,836	17,369,571	17,112,803	16,347,355	15,034,388	2,078,415	12%
842 TRAVEL & EDUCATION	3,778,088	3,784,943	4,264,159	3,603,605	4,030,406	233,753	5%
843 POSTAGE/FREIGHT/SHIPPING	1,280,790	1,402,444	1,576,930	1,183,331	984,634	592,296	38%
845 SUPPORT AND CARE OF PERSONS	116,606	48,889	49,226	1,024,900	276,500	(227,274)	-462%
850 UTILITIES	2,372,585	11,360,985	11,505,796	6,161,339	10,004,563	1,501,233	13%
855 INTEREST EXPENSE	1,817	-	-	(668)	-	-	
872 SERVICES - ALLOCATION OUT	(124,142)	(1,909,176)	(1,670,700)	(1,284,210)	(5,099,109)	-	0%
873 SERVICES - ALLOCATION IN	124,142	3,818,657	3,598,248	3,427,416	7,528,078	-	0%
880 TRANSFERS OUT	166,387,148	181,497,049	177,296,203	170,924,164	163,455,595	13,840,608	8%
SUBTOTAL	$ 343,857,979	$ 439,873,335	$ 436,129,805	$ 372,521,239	$ 422,325,820	$ 13,803,985	3%
CAPITAL OUTLAY							
910 LAND	$ 1,539,620	$ -	$ -	$ 4,644	$ -	$ -	
915 BUILDINGS AND IMPROVEMENTS	3,602,635	7,255,846	8,442,846	5,642,381	15,110,616	(6,667,770)	-79%
920 CAPITAL EQUIPMENT	10,242,009	2,994,653	4,534,010	3,504,627	5,234,213	(700,203)	-15%
930 VEHICLES & CONSTRUCTION EQUIP	4,633,004	7,068,662	7,704,251	6,308,389	7,087,726	616,525	8%
940 INFRASTRUCTURE	40,179	-	-	-	450,000	(450,000)	
950 DEBT SERVICE	3,938,912	3,322,691	5,442,901	5,020,441	11,954,450	(6,511,549)	-120%
955 CAPITAL - ALLOCATION OUT	-	(73,697)	(52,625)	(27,709)	(84,624)	-	0%
956 CAPITAL - ALLOCATION IN	-	351,288	339,802	458,114	265,507	-	0%
SUBTOTAL	$ 23,996,359	$ 20,919,443	$ 26,411,185	$ 20,910,887	$ 40,017,888	$ (13,606,703)	-52%
FUND TOTAL	$ 635,936,805	$ 804,248,561	$ 814,569,705	$ 705,655,692	$ 858,593,884	$ (44,024,180)	-5%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
DEBT SERVICE							
SUPPLIES & SERVICES							
880 TRANSFERS OUT	$ 232,539	$ 33,118,452	$ 33,118,452	$ 33,474,579	$ 482,500	$ 32,635,952	99%
SUBTOTAL	$ 232,539	$ 33,118,452	$ 33,118,452	$ 33,474,579	$ 482,500	$ 32,635,952	99%
CAPITAL OUTLAY							
950 DEBT SERVICE	$ 54,523,097	$ 20,527,868	$ 20,527,868	$ 14,039,857	$ 22,859,496	$ (2,331,628)	-11%
SUBTOTAL	$ 54,523,097	$ 20,527,868	$ 20,527,868	$ 14,039,857	$ 22,859,496	$ (2,331,628)	-11%
FUND TOTAL	$ 54,755,636	$ 53,646,320	$ 53,646,320	$ 47,514,436	$ 23,341,996	$ 30,304,324	56%

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
CAPITAL PROJECTS							
PERSONAL SERVICES							
701 REGULAR PAY	$ 3,193,763	$ 907,387	$ 828,297	$ 1,756,709	$ -	$ 828,297	100%
705 TEMPORARY PAY	14,322	-	-	14,706	-	-	
710 OVERTIME	26,409	13,620	13,620	17,253	-	13,620	100%
750 FRINGE BENEFITS	728,983	243,530	232,700	609,433	-	232,700	100%
790 OTHER PERSONNEL SERVICES	54,402	-	28,810	12,860	-	28,810	100%
795 PERSONNEL SERVICES ALLOC OUT	(17,388)	(1,140,287)	(1,053,580)	(1,311,681)	-	(1,053,580)	-100%
796 PERSONNEL SERVICES ALLOC IN	3,912,979	7,859,744	7,979,961	4,322,169	6,401,784	1,578,177	20%
SUBTOTAL	$ 7,913,470	$ 7,883,994	$ 8,029,808	$ 5,421,449	$ 6,401,784	$ 1,628,024	20%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 87,432	$ 102,074	$ 174,524	$ 84,681	$ -	$ 174,524	100%
802 MEDICAL SUPPLIES	1,007	-	-	569	-	-	
803 FUEL	3,085	1,500	1,500	1,214	-	1,500	100%
804 NON-CAPITAL EQUIPMENT	19,474	-	-	-	-	-	
810 LEGAL SERVICES	-	-	-	-	-	-	
812 OTHER SERVICES	7,558,208	12,458,390	15,489,885	27,429,936	22,048,032	(6,558,147)	-42%
820 RENT & OPERATING LEASES	143,449	50,026	20,975	57,088	-	20,975	100%
825 REPAIRS AND MAINTENANCE	71,798	30,957	20,957	47,888	-	20,957	100%
830 INTERGOVERNMENTAL PAYMENTS	-	-	-	786	-	-	
839 INTERNAL SERVICE CHARGES	1,171,038	811,420	612,351	893,945	-	612,351	100%
842 TRAVEL & EDUCATION	13,211	8,373	8,373	558	-	8,373	100%
843 POSTAGE/FREIGHT/SHIPPING	109	500	500	-	-	500	100%
850 UTILITIES	27,643	5,873	5,873	7,936	-	5,873	100%
872 SERVICES - ALLOCATION OUT	-	-	-	(14,024)	-	-	0%
873 SERVICES - ALLOCATION IN	-	-	-	14,024	-	-	0%
880 TRANSFERS OUT	-	8,166,387	8,268,387	9,399,326	63,045	8,205,342	99%
SUBTOTAL	$ 9,096,455	$ 21,635,500	$ 24,603,325	$ 37,923,927	$ 22,111,077	$ 2,492,248	10%
CAPITAL OUTLAY							
910 LAND	$ 26,357,800	$ 13,729,000	$ 19,758,500	$ 20,836,931	$ 9,667,310	$ 10,091,190	51%
915 BUILDINGS AND IMPROVEMENTS	98,655,029	120,315,992	120,760,464	60,174,613	106,608,056	14,152,408	12%
920 CAPITAL EQUIPMENT	34,754	-	-	-	-	-	
930 VEHICLES & CONSTRUCTION EQUIP	6,423	-	-	-	-	-	
940 INFRASTRUCTURE	62,201,972	96,024,168	89,030,190	58,595,901	133,418,883	(44,388,693)	-50%
950 DEBT SERVICE	7,563	3,776	3,776	9,042	-	3,776	100%
SUBTOTAL	$ 187,263,540	$ 230,072,936	$ 229,552,930	$ 139,616,487	$ 249,694,249	$ (20,141,319)	-9%
FUND TOTAL	$ 204,273,465	$ 259,592,430	$ 262,186,063	$ 182,961,862	$ 278,207,110	$ (16,021,047)	-6%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ENTERPRISE							
PERSONAL SERVICES							
701 REGULAR PAY	$ 139,421,611	$ 154,396,541	$ 154,415,376	$ 86,364,888	$ 958,138	$ 153,457,238	99%
705 TEMPORARY PAY	19,804	20,000	19,993	2,641	15,000	4,993	25%
710 OVERTIME	8,973,515	9,126,500	9,126,500	1,202	72,200	9,054,300	99%
750 FRINGE BENEFITS	34,537,952	38,850,812	38,856,555	20,992,548	4,806,197	34,050,358	88%
790 OTHER PERSONNEL SERVICES	3,106,264	1,715,509	1,715,509	2,079,039	86,000	1,629,509	95%
795 PERSONNEL SERVICES ALLOC OUT	418	(9,400,334)	(9,400,334)	(7,325,774)	(4,938,778)	(4,461,556)	-47%
796 PERSONNEL SERVICES ALLOC IN	-	7,497,383	7,497,383	7,059,013	4,778,448	2,718,935	36%
SUBTOTAL	$ 186,059,564	$ 202,206,411	$ 202,230,982	$ 109,173,556	$ 5,777,205	$ 196,453,777	97%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 7,102,468	$ 8,488,992	$ 8,488,992	$ 3,586,879	$ 1,035,300	$ 7,453,692	88%
802 MEDICAL SUPPLIES	50,144,998	50,625,546	50,625,546	31,561,207	3,525,704	47,099,842	93%
803 FUEL	121,260	103,455	95,955	14,322	15,829	80,126	84%
804 NON-CAPITAL EQUIPMENT	2,091,530	3,528,000	3,528,000	-	3,000	3,525,000	100%
805 SUPPLIES - ALLOCATION OUT	-	-	-	-	(112,677)	-	0%
806 SUPPLIES - ALLOCATION IN	-	-	-	-	119,050	-	0%
811 HEALTH CARE SERVICES	538,209,032	454,407,601	454,407,601	433,396,689	74,813,733	379,593,868	84%
812 OTHER SERVICES	15,577,930	21,724,030	21,727,673	19,889,797	3,515,627	18,212,046	84%
820 RENT & OPERATING LEASES	4,819,826	4,105,883	4,105,883	2,479,784	782,540	3,323,343	81%
825 REPAIRS AND MAINTENANCE	4,772,791	5,583,680	5,581,894	2,736,808	135,300	5,446,594	98%
830 INTERGOVERNMENTAL PAYMENTS	3,884,271	8,266	8,266	82,972,500	-	8,266	100%
839 INTERNAL SERVICE CHARGES	6,935,003	7,223,787	7,204,859	3,879,903	241,337	6,963,522	97%
842 TRAVEL & EDUCATION	643,494	806,828	806,828	1,023,700	689,935	116,893	14%
843 POSTAGE/FREIGHT/SHIPPING	1,450,435	2,216,587	2,216,587	1,384,312	690,800	1,525,787	69%
845 SUPPORT AND CARE OF PERSONS	-	63,096	63,096	63,096	-	63,096	100%
850 UTILITIES	4,419,261	4,473,658	4,473,658	2,210,484	104,417	4,369,241	98%
855 INTEREST EXPENSE	425,859	875,527	875,527	1,144,393	-	875,527	100%
872 SERVICES - ALLOCATION OUT	-	(3,755,322)	(3,755,322)	(3,755,322)	(3,729,895)	-	0%
873 SERVICES - ALLOCATION IN	-	3,755,322	3,755,322	3,597,336	119,530	-	0%
880 TRANSFERS OUT	1,699,583	85,130,554	85,130,554	2,156,392	520,699	84,609,855	99%
SUBTOTAL	$ 656,347,599	$ 649,365,490	$ 649,340,919	$ 588,342,280	$ 82,470,228	$ 566,870,690	87%
CAPITAL OUTLAY							
915 BUILDINGS AND IMPROVEMENTS	$ -	$ 5,891,000	$ 5,891,000	$ 6,443,952	$ -	$ 5,891,000	100%
920 CAPITAL EQUIPMENT	757,612	5,657,953	5,657,953	53,412	-	5,657,953	100%
930 VEHICLES & CONSTRUCTION EQUIP	2	-	-	-	54,589	(54,589)	
950 DEBT SERVICE	1,416,988	418,225	418,225	4,208	44,760	373,465	89%
955 CAPITAL - ALLOCATION OUT	-	-	-	-	(31,290)	-	0%
956 CAPITAL - ALLOCATION IN	-	-	-	-	31,290	-	0%
SUBTOTAL	$ 2,174,602	$ 11,967,178	$ 11,967,178	$ 6,501,572	$ 99,349	$ 11,867,829	99%
FUND TOTAL	$ 844,581,765	$ 863,539,079	$ 863,539,079	$ 704,017,409	$ 88,346,783	$ 775,192,296	90%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
INTERNAL SERVICE							
PERSONAL SERVICES							
701 REGULAR PAY	$ 5,785,256	$ 5,580,579	$ 5,808,231	$ 5,271,255	$ 5,877,864	$ (69,633)	-1%
705 TEMPORARY PAY	29,867	38,349	32,518	24,167	4,169	28,349	87%
710 OVERTIME	85,655	104,706	104,706	126,181	132,361	(27,655)	-26%
750 FRINGE BENEFITS	1,669,907	1,692,548	1,742,720	1,572,317	1,888,062	(145,342)	-8%
790 OTHER PERSONNEL SERVICES	70,964	34,959	69,955	90,185	44,070	25,885	37%
795 PERSONNEL SERVICES ALLOC OUT	(63,860)	-	-	-	-	-	
796 PERSONNEL SERVICES ALLOC IN	69,429	93,561	94,661	88,895	64,532	30,129	32%
SUBTOTAL	$ 7,647,218	$ 7,544,702	$ 7,852,791	$ 7,173,000	$ 8,011,058	$ (158,267)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 6,796,175	$ 6,285,920	$ 6,111,368	$ 7,073,547	$ 2,590,382	$ 3,520,986	58%
802 MEDICAL SUPPLIES	-	-	-	27	-	-	
803 FUEL	32,502	17,559	17,609	19,254	4,539,500	(4,521,891)	-25679%
804 NON-CAPITAL EQUIPMENT	56,666	1,443,603	279,269	68,464	54,737	224,532	80%
810 LEGAL SERVICES	5,352,839	3,219,031	3,219,031	3,544,537	3,434,608	(215,577)	-7%
811 HEALTH CARE SERVICES	23,937,428	36,284,066	36,820,979	37,751,531	47,974,084	(11,153,105)	-30%
812 OTHER SERVICES	24,180,191	23,920,255	23,011,270	21,568,349	21,977,829	1,033,441	4%
820 RENT & OPERATING LEASES	1,710,690	1,524,722	1,526,247	1,740,795	1,617,397	(91,150)	-6%
825 REPAIRS AND MAINTENANCE	2,337,399	2,282,912	2,289,913	2,928,415	2,632,130	(342,217)	-15%
830 INTERGOVERNMENTAL PAYMENTS	293,052	224,020	221,500	342,792	352,000	(130,500)	-59%
839 INTERNAL SERVICE CHARGES	1,581,867	1,611,935	1,618,146	1,579,970	1,898,908	(280,762)	-17%
842 TRAVEL & EDUCATION	57,857	68,231	68,231	36,615	57,710	10,521	15%
843 POSTAGE/FREIGHT/SHIPPING	16,644	7,525	8,825	11,765	8,300	525	6%
850 UTILITIES	4,828,655	3,562,717	5,134,744	5,156,802	5,441,796	(307,052)	-6%
855 INTEREST EXPENSE	23,647	-	-	-	-	-	
865 DEPRECIATION	-	335,000	335,000	-	-	335,000	100%
880 TRANSFERS OUT	1,010,558	942,150	942,150	942,150	871,082	71,068	8%
SUBTOTAL	$ 72,216,170	$ 81,729,646	$ 81,604,282	$ 82,765,012	$ 93,450,463	$ (11,846,181)	-15%
CAPITAL OUTLAY							
915 BUILDINGS AND IMPROVEMENTS	$ -	$ 18,000	$ 18,000	$ 5,400	$ 268,000	$ (250,000)	-1389%
920 CAPITAL EQUIPMENT	65,960	15,000	265,000	279,771	813,250	(548,250)	-207%
930 VEHICLES & CONSTRUCTION EQUIP	-	221,000	211,141	131,322	208,400	2,741	1%
950 DEBT SERVICE	165,175	193,561	193,561	297,535	305,065	(111,504)	-58%
SUBTOTAL	$ 231,135	$ 447,561	$ 687,702	$ 714,027	$ 1,594,715	$ (907,013)	-132%
FUND TOTAL	$ 80,094,523	$ 89,721,909	$ 90,144,775	$ 90,652,039	$ 103,056,236	$ (12,911,461)	-14%

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ELIMINATIONS							
SUPPLIES & SERVICES							
811 HEALTH CARE SERVICES	$ (59,795,532)	$ (67,707,317)	$ (67,707,317)	$ (67,463,037)	$ -	$ (67,707,317)	-100%
839 INTERNAL SERVICE CHARGES	(82,318,246)	(87,400,248)	(86,030,638)	(81,807,983)	(75,837,516)	(10,193,122)	-12%
845 SUPPORT AND CARE OF PERSONS	(19,354,363)	(23,209,715)	(23,209,715)	(23,209,715)	-	(23,209,715)	-100%
880 TRANSFERS OUT	(483,757,254)	(478,053,741)	(473,954,895)	(430,458,356)	(327,830,653)	(146,124,242)	-31%
SUBTOTAL	$ (645,225,395)	$ (656,371,021)	$ (650,902,565)	$ (602,939,091)	$ (403,668,169)	$ (247,234,396)	-38%
FUND TOTAL	$ (645,225,395)	$ (656,371,021)	$ (650,902,565)	$ (602,939,091)	$ (403,668,169)	$ (247,234,396)	-38%

General Government Expenditure Summary

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
General Fund (100)					
4711 - General Contingency					
General Contingency	$ 25,000,000	$ 24,295,310	$ -	$ 23,644,626	$ 650,684
4711 - Reserved Items					
Compensation Reserve	$ 18,000,000	$ 8,285,991	$ -	$ 32,693,265	$ (24,407,274)
Contract Counsel Reserve	5,000,000	4,822,834	-	-	4,822,834
Debt Financing	14,355,927	12,566,743	-	-	12,566,743
Health/Dental Premium Increase (unallocated)	4,140,428	2,562,404	-	4,788,838	(2,226,434)
Public Fiduciary Computer Software	14,000	14,000	-	14,000	-
Sheriff Overtime	300,000	300,000	-	300,000	-
Technology Reserve	2,000,000	1,992,473	-	10,000,000	(8,007,527)
Unfunded Liabilities	5,018,200	5,018,200	-	-	5,018,200
Justice Reserve	-	-	-	6,549,271	(6,549,271)
Health Reserve	-	-	-	4,088,812	(4,088,812)
Special Needs Transportation	-	-	-	325,000	(325,000)
Subtotal	$ 73,828,555	$ 59,857,955	$ -	$ 82,403,812	$ (22,545,857)
4712 - Other General Fund Programs					
Article V Procurement/MWBE	$ 5,000	$ 5,000	$ -	$ 83,880	$ (78,880)
Board NW Regional Service Charges	5,280	5,280	5,280	5,280	-
Board Resolution (911 Reward Fund)	10,000	10,000	-	10,000	-
Citizens Tax Education	200,000	200,000	200,000	200,000	-
County Contribution	5,402,800	5,402,800	5,402,800	-	5,402,800
Desktop/Laptop Refresh Program	-	-	-	347,351	(347,351)
Downtown Juror/Employee Parking Shuttle	-	-	-	200,000	(200,000)
Emergency Management: Disaster Fund	50,000	50,000	-	50,000	-
Human Resources Peak Performers	325,000	325,000	325,000	650,000	(325,000)
Jail Excise Tax Maintenance of Effort (MOE)	133,176,891	133,176,891	133,176,891	145,724,861	(12,547,970)
Real Estate Evaluation, Acquisition & Divestiture	133,025	133,025	133,025	94,275	38,750
Security Bldg. Income Tax	7,500	7,500	-	-	7,500
Special Health Care District Loan	-	-	-	15,000,000	(15,000,000)
Purchase 32nd St & Van Buren	-	43,200	43,200	-	43,200
Debt Financing	-	-	-	12,985,504	(12,985,504)
County Wide Floor Care	50,000	200,000	200,000	-	200,000
Vehicle Replacement	3,130,284	3,130,284	2,675,035	4,828,600	(1,698,316)
Master Plans	-	-	-	500,000	(500,000)
Subtotal	$ 142,495,780	$ 142,688,980	$ 142,161,231	$ 180,679,751	$ (37,990,771)
4714 - Central Service Costs					
Annual County Wide Major Maintenance Programs	$ 3,600,000	$ 3,600,000	$ 3,069,530	$ 3,600,000	$ -
Base-Level Internal Service Charges	15,312,949	15,112,949	15,112,949	15,119,810	(6,861)
Enterprise Software License	-	-	-	2,339,967	(2,339,967)
Utilities	6,453,764	6,453,764	6,248,778	10,949,910	(4,496,146)
Maintenance Contracts	4,204,269	3,010,921	3,969,106	5,373,912	(2,362,991)
Lobbyist Contracts	256,302	387,727	303,728	392,727	(5,000)
Research and Reporting	307,871	307,871	307,871	330,806	(22,935)
Ombudsman	97,050	43,489	65,677	43,489	-
Combined Charitable Campaign	6,500	6,500	2,863	6,500	-
Subtotal	$ 30,238,705	$ 28,923,221	$ 29,080,502	$ 38,157,121	$ (9,233,900)
4716 - Debt Service/Cap. Lease					
16.8m COP	$ 2,425,734	$ 2,425,734	$ 2,425,734	$ 2,382,857	$ 42,877
Admin. Fee	15,000	15,000	15,000	15,000	-
Arbitrage	25,000	25,000	25,000	25,000	-
Bond Attorney	40,000	40,000	40,000	40,000	-
Downtown Consolidated Justice Courts	-	1,789,184	1,789,184	-	1,789,184
Financial Advisor	60,000	60,000	60,000	60,000	-
Subtotal	$ 2,565,734	$ 4,354,918	$ 4,354,918	$ 2,522,857	$ 1,832,061
4721 - Dues and Memberships					
Arizona Association of Counties	$ 52,124	$ 52,124	$ 52,124	$ 54,730	$ (2,606)
County Supervisors Association	113,647	114,033	114,033	151,235	(37,202)
Maricopa Association of Government	42,487	42,487	42,487	44,611	(2,124)
National Association of Counties	45,248	44,862	44,862	44,778	84
Subtotal	$ 253,506	$ 253,506	$ 253,506	$ 295,354	$ (41,848)
4722 - Taxes and Assessments					
City of Phx. Downtown Mun. Serv. Dist.	$ 111,804	$ 111,804	$ 107,796	$ 111,804	$ -
Subtotal	$ 111,804	$ 111,804	$ 107,796	$ 111,804	$ -

General Government Expenditure Summary (Continued)

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
4724 - Consultants					
Unallocated	$ 1,081,295	$ 398,069	$ -	$ -	$ 398,069
Chairman's Fund	20,000	20,000	10,000	20,000	-
Down Town Phoenix Partnership	-	804	804	-	804
Economic Development Payroll	10,112	10,112	10,112	15,000	(4,888)
Economic Consultant	85,000	85,000	85,000	85,000	-
Executive Search	100,000	100,000	3,000	300,000	(200,000)
General Government Administration	62,576	62,576	62,576	65,784	(3,208)
Internal Audit	318,787	318,787	318,787	400,000	(81,213)
Public Health Costs	-	6,000	6,000	-	6,000
Correctional Health Recruiting Consultant	-	20,000	20,000	-	20,000
Environmental Services Fee Study	-	240,000	220,729	-	240,000
Luke Air Force Base Support	-	25,000	25,000	-	25,000
OMB Support	-	7,256	7,256	7,000	256
Security Building HP Consulting	2,980	2,980	2,980	-	2,980
Carla Carter & Associates	-	55,000	55,000	31,000	24,000
Special Projects Manager	-	50,000	50,000	106,488	(56,488)
Subtotal	$ 1,680,750	$ 1,401,584	$ 877,244	$ 1,030,272	$ 371,312
4726 - Tuition Reimbursement	$ 1,500,000	$ 1,500,000	$ 1,637,268	$ 1,750,000	$ (250,000)
Subtotal	$ 1,500,000	$ 1,500,000	$ 1,637,268	$ 1,750,000	$ (250,000)
4732 - Major Maintenance					
Admin. Bldg. Infrastructure Improvements	$ 100,000	$ 300,000	$ 255,876	$ -	$ 300,000
Adult Probation Day Reporting Center	34,000	-	-	-	-
Adult Probation Office Mesa	-	-	-	119,000	(119,000)
Building Assessment Projects	-	-	-	200,000	
MCSO Bartlett Lake Substation Improvements	-	-	-	41,000	(41,000)
MCSO Avondale Improvements	33,000	-	-	-	-
Elections Warehouse/Electrical Generator	-	-	-	371,000	(371,000)
Environmental Issues	-	-	-	250,000	(250,000)
Environmental Projects	-	-	-	50,000	(50,000)
Clerk of Courts Improvements (Jackson St.)	150,000	150,000	143,089	-	150,000
Durango Courts Building Infrastructure Improvements	100,000	-	-	-	-
Central Courts Building Infrastructure	210,000	210,000	213,695	-	210,000
5th Avenue Parking Infrastructure Improvements	-	100,000	104,346	-	100,000
Old Court House Building Improvements	170,146	170,146	141,787	-	170,146
Public Health Abatement/Demolition	-	-	-	593,000	(593,000)
Program Fees	1,180,000	1,180,000	1,127,041	-	1,180,000
Code Compliance Reserve	330,000	330,000	287,621	250,000	80,000
Building Security Projects	-	-	-	300,000	(300,000)
Life/Safety Projects	-	-	-	250,000	(250,000)
MCSO Surprise Substation Improvements	33,000	-	-	-	-
Non-Project	290,000	190,000	-	10,146	179,854
Subtotal	$ 2,630,146	$ 2,630,146	$ 2,273,455	$ 2,434,146	$ 196,000
4741 - Tax Appeals	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ 1,500,000	$ (200,000)
Subtotal	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ 1,500,000	$ (200,000)
4742 - Judgments	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ -
Subtotal	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ -
4743 - Outside Legal Counsel	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 2,000,000	$ (500,000)
Subtotal	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 2,000,000	$ (500,000)
4771 - Burial of Indigents	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ -
Subtotal	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ -
4774 - Non-Profit Funding	$ 2,154,776	$ 2,159,776	$ 2,159,776	$ 2,554,776	$ (395,000)
Subtotal	$ 2,154,776	$ 2,159,776	$ 2,159,776	$ 2,554,776	$ (395,000)
4775 - Accommodation Schools	$ 530,000	$ 530,000	$ 530,000	$ 530,000	$ -
Subtotal	$ 530,000	$ 530,000	$ 530,000	$ 530,000	$ -
4776 - Cooperative Extension	$ 230,000	$ 230,000	$ 230,000	$ 230,000	$ -
Subtotal	$ 230,000	$ 230,000	$ 230,000	$ 230,000	$ -
Total General Fund	$ 261,919,756	$ 248,341,890	$ 187,365,696	$ 317,099,893	$ (68,758,003)

General Government Expenditure Summary (Continued)

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
Waste Management Fund (210)					
4751 - Dist. 1 Unincorp. Area Comm. Proj.	$ 70,336	$ 70,336	$ 11,639	$ 65,535	$ 4,801
4752 - Dist. 2 Unincorp. Area Comm. Proj.	98,995	98,995	-	105,833	(6,838)
4753 - Dist. 3 Unincorp. Area Comm. Proj.	103,462	103,462	54,346	55,954	47,508
4754 - Dist. 4 Unincorp. Area Comm. Proj.	103,197	103,197	-	110,035	(6,838)
4755 - Dist. 5 Unincorp. Area Comm. Proj.	64,333	64,333	1,000	70,171	(5,838)
4757 - Illegal Dumping Program	30,000	30,000	-	100,000	(70,000)
4758 - Mobile Comm. Council Requests	56,746	56,746	-	56,746	-
Total	$ 527,069	$ 527,069	$ 66,985	$ 564,274	$ (37,205)
General Government Grant Fund (249)					
4711 - General Government Grants					
Compensation Reserve	$ 7,500,000	$ 5,582,355	$ -	$ 7,500,000	$ (1,917,645)
Courts Fee Increases	1,500,000	1,500,000	-	-	1,500,000
Internal Audit Grant	30,000	30,000	-	15,000	15,000
Kids Vote Grant Passthrough	-	-	-	35,000	(35,000)
Potential Fee Increases	1,866,891	1,763,350	-	10,841,844	(9,078,494)
Total	$ 10,896,891	$ 8,875,705	$ -	$ 18,391,844	$ (9,516,139)

General Government Expenditure Summary (Continued)

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
Detention Fund (255)					
4711 - Contingency					
Detention Fund Operating	$ 10,000,000	$ 9,928,842	$ -	$ 9,381,000	$ 547,842
4711 - Reserved Contingency					
Compensation Reserve	$ 3,712,826	$ 1,055,015	$ -	$ 10,283,948	$ (9,228,933)
Health/Dental Premium Increase (unallocated)	1,657,788	1,657,788	-	2,317,824	(660,036)
Technology Reserve	-	-	-	7,000,000	(7,000,000)
New Facilities Operating Costs	16,544,838	15,273,496	-	10,000,000	5,273,496
Sheriff Overtime	150,000	150,000	-	300,000	(150,000)
Sheriff Vehicles	981,667	619,567	-	-	619,567
Health Reserve	-	-	-	6,400,000	(6,400,000)
Subtotal	$ 33,047,119	$ 28,684,708	$ -	$ 45,682,772	$ (16,998,064)
4712 - Other Programs					
Sheriff Recruiting	$ 500,000	$ 500,000	$ 474,289	$ 500,000	$ -
Desktop/Laptop Refresh Program	-	-	-	4,592	(4,592)
Debt Financing	-	-	-	8,003,066	(8,003,066)
Vehicle Replacement	412,200	911,700	-	952,900	(41,200)
Master Plans	-	-	-	500,000	(500,000)
Subtotal	$ 912,200	$ 1,411,700	$ 474,289	$ 9,960,558	$ (8,548,858)
4714 - Central Service Costs					
Utilities	$ 4,302,510	$ 4,302,510	$ 4,302,510	$ 7,810,000	$ (3,507,490)
Maintenance Contracts	308,839	1,808,489	1,418,756	1,491,126	317,363
Annual Detention Facilities Maintenance Programs	1,400,000	1,400,000	1,242,830	1,400,000	-
Subtotal	$ 6,011,349	$ 7,510,999	$ 6,964,096	$ 10,701,126	$ (3,190,127)
4732 - Major Maintenance					
Durango Juvenile Prob Bldg Infrastructure Improv	$ 525,000	$ 1,125,000	$ 1,129,598	$ -	$ 1,125,000
Building Assessment Projects	-	-	-	50,000	(50,000)
Durango Jail Bldg Infrastructure Improvements	480,000	480,000	410,162	275,000	205,000
Estrella Jail Infrastructure Improvements	-	-	-	271,000	(271,000)
Lower Buckeye Jail Central Plant	-	-	-	316,000	(316,000)
Building Security Projects	-	-	-	100,000	(100,000)
S.E. MCSO Substation Infrastructure Improvements	-	-	-	303,000	(303,000)
Life/Safety Projects	-	-	-	100,000	(100,000)
Program Fees	-	-	-	-	-
Code Compliance Reserve	400,800	400,800	334,000	-	400,800
SE Juvenile Infrastructure Improvements	-	-	-	1,291,100	(1,291,100)
Towers Jail Bldg Infrastructure Improvements	1,300,300	700,300	419,064	-	700,300
Subtotal	$ 2,706,100	$ 2,706,100	$ 2,292,824	$ 2,706,100	$ -
Total Detention Fund	$ 42,676,768	$ 40,313,507	$ 9,731,209	$ 69,050,556	$ (28,737,049)
County Improvement Debt Fund (320)					
4710 - County Improvement Debt	$ 48,131,226	$ 48,131,226	$ 43,797,737	$ 17,416,902	$ 30,714,324
Total	$ 48,131,226	$ 48,131,226	$ 43,797,737	$ 17,416,902	$ 30,714,324
Intergovernmental Capital Projects Fund (422)					
4713 - Intergovernmental Capital Projects					
Buckeye Hills Shooting Range	$ 1,428,390	$ 1,428,390	$ 150,000	$ 1,778,390	$ (350,000)
Election Facility	-	2,872	2,872	-	2,872
Human Services Building	16,596,000	16,428,290	8,000,000	-	16,428,290
McDowell Track Comfort Station	50,000	50,000	-	219,100	(169,100)
Comfort Station Improvement	-	-	-	244,801	(244,801)
Project Reserve	534,657	534,057	-	534,057	-
Environmental Services Building	2,180,000	1,980,757	1,880,757	100,000	1,880,757
Sheriff Property/Evidence Warehouse	306,547	218,631	218,631	-	218,631
Non Project	-	-	1,130,939		
Southwest Consolidated Justice Court	-	-	-	2,815,000	(2,815,000)
Total	$ 21,095,594	$ 20,642,997	$ 11,383,199	$ 5,691,348	$ 14,951,649

General Government Expenditure Summary (Continued)

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
County Improvement Fund (435)					
4713 - Capital Projects					
New Admin Services Building	$ -	$ 627,322	$ 627,322	$ -	$ 627,322
Chandler Consolidated Justice Courts	3,100,000	2,892,690	20,000	5,080,000	(2,187,310)
Downtown Consolidated Justice Courts	7,829,769	7,829,769	2,000,000	30,250,000	(22,420,231)
Human Services Campus	-	-	-	11,981,290	(11,981,290)
New Admin Services Parking	911,917	896,090	1,531	894,559	1,531
Public Health Clinic	9,627,100	9,811,327	9,211,327	600,000	9,211,327
Project Reserve	588,412	-	-	973,455	(973,455)
NW Consolidated Justice Courts	6,500,000	6,500,000	3,500,000	3,000,000	3,500,000
Southeast Consolidated Justice Courts	8,000,000	8,000,000	-	8,000,000	-
Southwest Consolidated Justice Courts	2,000,000	2,000,000	40,000	5,895,000	(3,895,000)
Total	$ 38,557,198	$ 38,557,198	$ 15,400,180	$ 66,674,304	$ (28,117,106)
			-		
Capital Improvements Fund (445)					
4713 - Capital Projects					
New Admin Service Building	$ 575,000	$ 575,000	$ 685,710	$ -	$ 575,000
NE Sup Crt/Justice Court Expansion	14,600,000	14,600,000	11,727,337	2,500,000	12,100,000
Comfort Station Improvement	493,250	493,250	60,724	908,376	(415,126)
Downtown Consolidated Justice Courts	168,133	168,133	499,987	-	168,133
McDowell Park Visitors Center	202,000	100,000	100,000	-	100,000
McDowell Track Comfort Station	80,900	80,900	-	80,900	-
Maricopa Regional Trail System	-	-	47,000	953,000	(953,000)
Project Reserve	20,128	20,128	-	20,128	-
NW Consolidated Justice Courts	500,000	500,000	479,238	-	500,000
Star Call Center R&R Build out	70,000	70,000	70,000	-	70,000
San Tan Mountain Park Improvements	595,204	595,204	591,797	-	595,204
Security Building	4,821,059	4,821,059	4,092,659	5,800,000	(978,941)
Water Tank Restoration	50,000	50,000	50,000	-	50,000
Non-Project	7,563,001	7,665,001	7,665,001	-	7,665,001
Total	$ 29,738,675	$ 29,738,675	$ 26,069,453	$ 10,262,404	$ 19,476,271
Total All Funds	$ 453,543,177	$ 435,128,267	$ 294,170,586	$ 505,151,525	$ (70,023,258)

Appropriated Fund Balance Expenditure Summary

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
General Fund (100)					
4811 - Contingencies					
General Contingencies	$ 27,603,548	$ 24,846,494	$ 1,130,939	$ 23,552,218	$ 1,294,276
4811 - Reserved Items					
CIP Contingency	$ 8,321,300	$ 8,321,300	$ -	$ 6,342,658	$ 1,978,642
Health Care Consultant Reserve	1,500,000	1,500,000	-	1,500,000	-
Relocations/New Facility Start-Up	1,500,000	1,500,000	-	-	1,500,000
Technology Projects	10,000,000	9,382,000	-	15,000,000	(5,618,000)
Parks Trails	1,000,000	1,000,000	-	-	1,000,000
Health Plan Subsidy	-	-	-	2,618,626	(2,618,626)
Long Term Care Operating Subsidy	-	-	-	11,476,484	(11,476,484)
Justice Reserve	-	-	-	4,476,716	(4,476,716)
Health Reserve	-	-	-	1,510,878	(1,510,878)
Subtotal	$ 49,924,848	$ 46,549,794	$ 1,130,939	$ 66,477,580	$ (19,927,786)
4812-Other Programs					
West Nile Virus	$ 1,000,000	$ 3,108,000	$ 3,108,000	$ 3,289,122	$ (181,122)
Accommodation Schools-Tempe Pappas	-	325,000	325,000	-	325,000
Adult Probation: North Central Lease	119,424	272,000	272,000	-	272,000
Delivery System Operating Subsidy	11,826,270	11,826,270	11,826,270	-	11,826,270
Health Plans Operating Subsidy	1,100,000	1,100,000	12,491,300	1,162,374	(62,374)
Senior Select Operating Subsidy	7,750,000	7,750,000	11,190,708	-	7,750,000
Long Term Care Operating Subsidy	-	-	28,405,000	4,808,761	(4,808,761)
Health Plans Claims Tail and Administration	45,000,000	45,000,000	-	-	45,000,000
Benefits Trust Reserve	5,525,876	5,525,876	5,525,876	-	5,525,876
Health Select Reserve	2,019,131	2,019,131	2,019,131	-	2,019,131
Health Care District Consultant	1,827,619	1,827,619	1,827,619	-	1,827,619
ASRS Contributions Not Withheld	500,000	500,000	-	500,000	-
Unfunded Liabilities	20,000,000	20,000,000	20,000,000	3,897,400	16,102,600
Pre-Paid Enterprise Software License	3,369,095	3,369,095	3,369,095	-	3,369,095
2004 NACO Conference	528,665	528,665	269,889	-	528,665
Sheriff Central Service Complex Voice System	614,433	614,433	-	614,433	-
Sheriff: Records Management System	397,186	397,186	390,854	348,436	48,750
Sheriff: Boating Safety Aid Stn/Education Ctr Grant Match	20,000	20,000	20,000	-	20,000
Sheriff: Patrol Staffing Equip/Supplies	624,854	624,854	624,854	-	624,854
County Contribution: Mid-Decade Special Census Survey	231,600	231,600	231,600	231,600	-
Gainsharing Program Awards	-	74,054	74,054	-	74,054
Maricopa Regional Trails Staffing and Operations	174,000	174,000	174,000	-	174,000
Parks & Rec.:Guadalupe Road Bridge Grant Match	56,809	56,809	-	56,809	-
Special Health Care District Transition	1,000,000	1,000,000	1,000,000	-	1,000,000
Compensation Project	500,000	500,000	500,000	500,000	-
Relocations/New Facility Start-Up	-	-	-	1,500,000	(1,500,000)
NE Justice Court move	-	-	-	55,000	(55,000)
Transfer to General Fund Cty Improv. (445)	-	-	-	8,125,000	(8,125,000)
Clerk of the Court: Dependency Growth Start-up Equipment	37,650	37,650	32,441	-	37,650
Subtotal	$ 104,222,612	$ 106,882,242	$ 103,677,691	$ 25,088,935	$ 81,793,307
4813-Infrastructure/CIP					
Administration Building Tenant Improvements	$ 2,330,000	$ 1,949,423	$ 1,949,423	$ -	$ 1,949,423
Black Canyon Tenant Improvement	300,000	1,593,939	1,593,939	-	1,593,939
Buckeye Hills Regional Park Public Shooting Range Design	90,000	90,000	64,659	25,341	64,659
Property Acquisition	20,980,531	20,369,582	20,369,582	-	20,369,582
Transfer to Intergovernmental Capital Projects (422)	1,638,390	1,638,390	1,638,390	-	1,638,390
Trial Courts: New Facility Start-up Equipment	-	250,000	845,908	204,092	45,908
Master Plans	500,000	500,000	-	-	500,000
Purchase of 32nd St. & Van Buren Property	51,000	51,000	51,000	-	51,000
CIO Chambers Lease	850,000	850,000	850,000	274,306	575,694
Public Health Lease	-	355,000	355,000	2,500,000	(2,145,000)
Subtotal	$ 26,739,921	$ 27,647,334	$ 27,717,901	$ 3,003,739	$ 24,643,595
4814-Technology Projects					
County Attorney - County Counsel Case Management System	$ 36,020	$ 36,020	$ 36,020	$ -	$ 36,020
Clerk of the Superior Court Financial System	-	618,000	46,915	571,085	46,915
Schools New Financial System	511,000	511,000	134,487	430,513	80,487
MCSO Technology (LanDesk)	-	-	-	320,000	(320,000)
HR Imaging System	805,000	805,000	295,295	509,705	295,295
HR System Upgrades (The Eagle Project)	1,900,000	1,900,000	1,900,000	-	1,900,000
Subtotal	$ 3,252,020	$ 3,870,020	$ 2,412,717	$ 1,831,303	$ 2,038,717

Appropriated Fund Balance Expenditure Summary (Continued)

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
4824-Consultants					
Financial Consultant	$ 100,000	$ 100,000	$ 100,000	$ -	$ 100,000
Unallocated	-	-	-	1,500,000	(1,500,000)
Subtotal	$ 100,000	$ 100,000	$ 100,000	$ 1,500,000	$ (1,400,000)
4832-Major Maintenance					
Administration Building Improvements	$ 330,000	$ 330,000	$ 220,785	$ 1,800,000	$ (1,470,000)
Adult Probation - Black Canyon Improvements	125,000	300,000	258,332	-	300,000
Adult Probation - Durango	130,000	130,000	86,664	-	130,000
Apache Lake Aid Station and Boat House	-	-	-	928,000	(928,000)
Bartlett Lake Improvements	200,000	200,000	133,332	1,415,000	(1,215,000)
Blue Point Building Infrastructure Improvements	120,000	120,000	80,000	-	120,000
Canyon Lake Aid Station	-	-	-	545,000	(545,000)
Supervisors Auditorium	-	-	-	1,300,000	(1,300,000)
Clerk of the Court Improvements (Jackson St)	-	-	-	150,000	(150,000)
Durango Complex Infrastructure Improvements	1,718,000	1,718,000	1,583,161	-	1,718,000
Durango Juvenile Infrastructure Improvements	-	-	-	2,323,000	(2,323,000)
Estrella Campground Design	35,279	35,279	23,519	-	35,279
East Courts Building Infrastructure Improvements	3,910,000	3,910,000	2,606,664	4,782,000	(872,000)
Emergency Services Administration Improvements	650,000	650,000	433,332	350,000	300,000
Lake Pleasant Improvements	250,000	250,000	166,664	580,000	(330,000)
Durango	-	-	-	191,000	(191,000)
McDowell Park Contact Station	-	102,000	84,000	110,244	(8,244)
Old Court House Building Improvements	230,000	230,000	153,332	-	230,000
Public Health Trailer Gld	-	-	-	24,000	(24,000)
Public Health Trailer 7th	-	-	-	17,000	(17,000)
S.E. MCSO Substation Infrastructure Improvements	-	-	-	367,000	(367,000)
Smith Peak Radio	-	-	-	123,000	(123,000)
Security Center Building Infrastructure Improvements	3,581,589	3,126,600	3,126,600	-	3,126,600
MCSO Warehouse Building Infrastructure Improvements	-	-	-	-	-
West Court Building Infrastructure Improvements	500,000	500,000	338,933	200,000	300,000
West Mesa Justice Court	140,000	140,000	93,332	-	140,000
Non Project	530,000	-	355,000	-	-
Subtotal	$ 12,449,868	$ 11,741,879	$ 9,743,651	$ 15,205,244	$ (3,463,365)
Total General Fund	$ 196,689,269	$ 196,791,269	$ 144,782,899	$ 113,106,801	$ 83,684,468

Appropriated Fund Balance Expenditure Summary (Continued)

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
Detention Fund (255)					
4811 - Contingencies					
General Contingencies	$ 6,415,916	$ 6,415,916	$ -	$ 9,190,489	$ (2,774,573)
4811 - Reserved Items					
New Facility Start-Up	$ 10,000,000	$ 9,840,312	$ -	$ -	$ 9,840,312
Sheriff: Jail Surveillance System	441,000	441,000	-	-	441,000
Reserved Contingency, Jail Projects	1,204,587	1,204,587	-	-	1,204,587
Justice Reserve	-	-	-	725,000	(725,000)
Health Reserve	-	-	-	50,000	(50,000)
Technology Reserve	-	-	-	5,000,000	(5,000,000)
Subtotal	$ 18,061,503	$ 17,901,815	$ -	$ 14,965,489	$ 2,936,326
4812-Other Programs					
Sheriff: Records Management System	$ 472,750	$ 472,750	$ 12,771	$ 459,979	$ 12,771
Sheriff: New Jail Pre-Booking System	21,891	21,891	5,426	16,465	5,426
Sheriff: Central Service Complex Voice System	8,279,771	8,279,771	5,515,206	2,764,565	5,515,206
Sheriff: Jail Surveillance System	1,507,368	1,507,368	1,018,876	488,492	1,018,876
Sheriff's Office New Detention Facility Start-up	8,883,504	8,883,504	5,989,198	2,894,306	5,989,198
Relocations	381,000	381,000	-	-	381,000
Correctional Health: Secured Network	64,883	64,883	64,883	-	64,883
Correctional Health: New Facility Start Up Costs	2,341,360	2,501,048	821,490	809,511	1,691,537
Correctional Health: New Facility Pharmacy Equipment	1,515,135	1,515,135	1,515,135	-	1,515,135
Telecom: Durango Juvenile Court and Detention	313,808	313,808	313,808	-	313,808
Telecom: Durango Parks Building	2,550	2,550	2,550	-	2,550
Telecom: Adult Facilities Data Equipment	44,172	44,172	44,172	-	44,172
Telecom: Mesa Juvenile Court & Detention	306,440	306,440	306,440	-	306,440
Detention Fund Transfer	47,591,538	47,591,538	47,591,538	14,977,841	32,613,697
Subtotal	$ 71,726,170	$ 71,885,858	$ 63,201,493	$ 22,411,159	$ 49,474,699
4832-Major Maintenance					
Durango Complex Infrastructure Improvements	$ 1,163,000	$ 1,163,000	$ 775,332	$ -	$ 1,163,000
Durango Juvenile Probation Building Infrastructure Improvements	150,000	150,000	100,000	5,080,000	(4,930,000)
Durango Jail Building Infrastructure Improvements	1,229,716	1,229,716	819,808	-	1,229,716
Estrella Jail Improvements	1,508,000	1,508,000	1,005,332	2,200,000	(692,000)
Lower Buckeye Jail Central Plant	-	-	-	476,000	(476,000)
SE Juvenile Detention Improvements	900,000	900,000	-	1,800,000	(900,000)
Towers Jail Improvements	300,000	300,000	200,000	1,900,000	(1,600,000)
Subtotal	$ 5,250,716	$ 5,250,716	$ 2,900,472	$ 11,456,000	$ (6,205,284)
Total Detention Fund	$ 95,038,389	$ 95,038,389	$ 66,101,965	$ 48,832,648	$ 46,205,741
Total All Funds	$ 291,727,658	$ 291,829,658	$ 210,884,864	$ 161,939,449	$ 129,890,209

Major Maintenance Project Summary

	YEAR 1 FY 2005-06	YEAR 2 FY 2006-07	YEAR 3 FY 2007-08	YEAR 4 FY 2008-09	YEAR 5 FY 2009-10	5-YEAR TOTAL
470 GENERAL GOVERNMENT						
General Fund (Fund 100)						
Ongoing Major Maintenance						
ANNUAL CNTY-WIDE MAINT PROGS	$ -	$ -	$ -	$ -	$ -	$ -
ADMIN BLDG INFRASTRUC IMPRVMTS	-	-	-	-	-	-
GLENDALE ADULT PROBATION	-	58,000	-	-	-	58,000
GARFIELD ADULT PROBATION	-	131,000	-	-	-	131,000
ADULT PROBATION OFFICE MESA	119,000	-	-	-	-	119,000
MSCO BARTLETT LAKE SUBST IMPRV	41,000	57,000	-	-	-	98,000
BLUE POINT BLDG INFRAS IMPROV	-	779,000	854,000	-	-	1,633,000
MCSO AVONDALE IMPROVEMENTS	-	173,000	-	-	-	173,000
CHANDLER JUSTICE COURTS	-	-	-	12,500	12,500	25,000
DRNGO JUV INFRASTRUC IMPRVMTS	-	495,000	-	-	-	495,000
DOWNTOWN JUSTICE CENTER	-	-	100,000	300,000	300,000	700,000
ELECTION WARESHOUSE ELCTRICAL GENERATOR	371,000	-	-	-	-	371,000
ENVIRONMENTAL ISSUES	250,000	287,500	330,625	380,219	437,252	1,685,596
ENVIRMOENTAL PROJECTS	50,000	57,500	66,125	76,044	87,450	337,119
FMD DURANGO WAREHOUSE	-	12,500	12,500	12,500	12,500	50,000
FORENSIC SCIENCE CENTER	-	300,000	300,000	300,000	300,000	1,200,000
PROPERTY & EVIDENCE	-	-	50,000	50,000	50,000	150,000
MCSO TRAINING	-	150,000	150,000	150,000	150,000	600,000
NE COURT COMPLEX	-	-	100,000	175,000	175,000	450,000
NW JUSTICE COURTS	-	-	-	75,000	75,000	150,000
PHOENIX PUBLIC HEALTH	593,000	-	-	-	-	593,000
PUBLIC HEALTH CLINIC	-	-	100,000	250,000	250,000	600,000
BUILDING ASSESSMENT PROGRAMS	200,000	215,000	231,125	248,459	267,094	1,161,678
BUILDING SECURITY PROGRAMS	300,000	322,500	346,688	372,689	400,641	1,742,518
LIFE/SAFETY PROGRAMS	250,000	268,750	288,906	310,574	333,867	1,452,097
CODE COMPLIANCE RESERVE	250,000	268,750	288,906	310,574	333,867	1,452,097
S.E.MCSO SUBSTN INFRAS IMPRV	-	70,000	-	-	-	70,000
SAGUARO LAKE	-	230,000	-	-	-	230,000
SW JUSTICE COURTS	-	-	-	100,000	100,000	200,000
NON-PROJECT	10,146	-	-	-	-	10,146
Subtotal Ongoing Major Maintenance (Fund 100)	$ 2,434,146	$ 3,875,500	$ 3,218,875	$ 3,123,559	$ 3,285,171	$ 15,937,251
Detention Fund (Fund 255)						
Ongoing Major Maintenance						
ANNUAL CNTY-WIDE MAINT PROGS	$ -	$ -	$ -	$ -	$ -	$ -
MCSO AVONDALE IMPROVEMENTS	-	-	-	-	279,000	279,000
DRNGO JUV INFRASTRUC IMPRVMTS	-	-	300,000	300,000	300,000	900,000
DRNGO JAIL INFRASTRUC IMPRVMTS	275,000	-	-	-	-	275,000
ESTR JAIL INFRASTRUC IMPRVMTS	271,000	-	-	-	-	271,000
LOWER BUCKEYE JAIL CENTRAL PLANT	316,000	250,000	375,000	375,000	375,000	1,691,000
BUILDING ASSESSMENT PROGRAMS	50,000	53,750	57,781	62,115	66,773	290,419
BUILDING SECURITY PROGRAMS	100,000	107,500	115,563	124,230	133,547	580,840
SE MCSO SUBSTATION INFRASTRUCTURE IMPROVEMENTS	303,000	750,000	-	-	-	1,053,000
LIFE/SAFETY PROGRAMS	100,000	107,500	115,563	124,230	133,547	580,840
SE JUV INFRASTRUC IMPRVMTS	1,291,100	1,746,000	1,294,900	150,000	150,000	4,632,000
Subtotal Ongoing Major Maintenance (Fund 255)	$ 2,706,100	$ 4,014,750	$ 4,258,807	$ 3,135,575	$ 3,437,867	$ 17,553,099
TOTAL - 470 GENERAL GOVERNMENT	**$ 5,140,246**	**$ 7,890,250**	**$ 7,477,682**	**$ 6,259,134**	**$ 6,723,038**	**$ 33,490,350**
480 APPROPRIATED FUND BALANCE						
General Fund (Fund 100)						
Major Maintenance						
DURANGO	$ 191,000	$ -	$ -	$ -	$ -	$ 191,000
SE REG INFRASTRUC IMPRVMTS	367,000	781,000	321,471	321,471	321,471	2,112,413
SUPERVISOR'S AUDITORIUM MC	1,300,000	260,000	52,886	52,886	52,886	1,718,658
FORENSIC SICENCE CTR -TRANS	-	299,000	-	-	-	299,000
OLD COURT HOUSE BLDG IMPRVMTS	-	459,000	1,138,779	1,138,779	1,138,779	3,875,337
EAST CRTS INFRASTRUC IMPRVMNTS	4,782,000	7,000,000	7,000,000	5,218,000	-	24,000,000
EMERGENCY SVCS AMDMIN IMP	350,000	-	516,460	516,460	516,460	1,899,380
CLRK OF CRT IMPRV (JACKSON ST)	150,000	-	-	-	-	150,000
WEST COURT INFRASTRUC IMPRVMTN	200,000	-	5,600,000	5,600,000	5,600,000	17,000,000
MCDOWELL PARK CONTACT STATION	110,244	-	-	-	-	110,244
Subtotal Major Maintenance (Fund 100)	$ 7,450,244	$ 8,799,000	$ 14,629,596	$ 12,847,596	$ 7,629,596	$ 51,356,032

Major Maintenance Project Summary (Continued)

	YEAR 1 FY 2005-06	YEAR 2 FY 2006-07	YEAR 3 FY 2007-08	YEAR 4 FY 2008-09	YEAR 5 FY 2009-10	5-YEAR TOTAL
480 APPROPRIATED FUND BALANCE (Continued)						
Facility Renovations						
ADMIN BLDG INFRASTRUC IMPRVMTS	$ 1,800,000	$ 1,200,000	$ 2,656,248	$ 2,656,248	$ 2,656,248	$ 10,968,744
COMPLEX - ADMIN	-	-	-	-	-	-
AGRICULTURE EXTEN CO-OP	-	-	188,326	188,326	188,326	564,978
APACHE LAKE	928,000	-	-	-	-	928,000
GLENDALE - REGIONAL DAY	-	-	270,731	270,731	270,731	812,193
MESA - DAY REPORTING CT	-	-	155,159	155,159	155,159	465,477
ASRS BUILDING	-	-	89,400	89,400	89,400	268,200
MSCO BARTLETT LAKE SUBST IMPRV	1,415,000	-	-	-	-	1,415,000
MCSO AVONDALE IMPROVEMENTS	-	-	424,878	424,878	424,878	1,274,634
COMPLEX - ADMIN	-	-	-	-	-	-
CENTRAL COURT BLDG	-	-	7,206,182	7,206,182	7,206,182	21,618,546
FOOD COURT - CAFETERDIA	-	-	457,383	457,383	457,383	1,372,149
CANYON LAKE	545,000	-	-	-	-	545,000
DURANGO WAREHOUSE FMD	-	-	340,182	340,182	340,182	1,020,546
DURANGO WAREHOUSE FMD	-	-	340,182	340,182	340,182	1,020,546
DURANGO GYM	-	-	5,223	5,223	5,223	15,669
DURANGO WAREHOUSE FMD	-	-	340,182	340,182	340,182	1,020,546
DURANGO WAREHOUSE MCSO	-	-	71,184	71,184	71,184	213,552
DURANGO HVAC SHOP	-	-	-	-	-	-
VEHICLE PROCESSING CENTER	-	-	3,686	3,686	3,686	11,058
DURANGO -MCSO SWAT	-	-	-	-	-	-
DURANGO -MCSO MOTORS	-	-	196,302	196,302	196,302	588,906
DURANGO -ADULT PROBATION	-	-	299,318	299,318	299,318	897,954
DURANGO -MCSO FLEET MGMT	-	-	12,111	12,111	12,111	36,333
DURANGO -CAFETERIA	-	-	108,833	108,833	108,833	326,499
SOLID WASTE MGMT	-	-	17,863	17,863	17,863	53,589
DURANGO - PUB DEF	-	-	547,376	547,376	547,376	1,642,128
VECTOR CONTROL OFFICE	-	-	60,053	60,053	60,053	180,159
VERTOR CONTROL STORAGE	-	-	10,877	10,877	10,877	32,631
DURANGO COMPLEX KENNEL	-	-	-	-	-	-
RESIDENTIAL TREATMENT C	-	-	400	400	400	1,200
RESID MGMT A	-	-	-	3,000	-	3,000
CHILLER EQUIP. ROOM	-	-	11,658	11,658	11,658	34,974
DURANGO CRTS BLDG INFRAS IMPRV	-	-	68,800	68,800	68,800	206,400
DRNGO JUV INFRASTRUC IMPRVMTS	2,323,000	-	-	-	-	2,323,000
DURANGO EMERGENCY SVC BLD	-	-	1,569,919	1,569,919	1,569,919	4,709,757
SANTA FE DEPOT BLDG IMPRVMTS	-	-	161,276	161,276	161,276	483,828
EXECTIONS OFFICE/WAREHOUSE	-	-	60,280	60,280	60,280	180,840
EMERGENCY SVC STORAGE	-	-	200	-	-	200
EMERGENCY SVC WAREHOUSE	-	-	67,389	67,389	67,389	202,167
FOUNTIAN HILLS - SUBSTATION	-	-	33,660	33,660	33,660	100,980
GILA BEND - SUBSTATION	-	-	51,642	51,642	51,642	154,926
GEORGE CAMPBELL	-	-	179,580	179,580	179,580	538,740
HORSESHOE LAKE STORAGE	-	-	6,491	6,491	6,491	19,473
MCSO/IT CTR INFRASTRUC IMPRVMT	-	-	67,902	67,902	67,902	203,706
LAKE PLEASANT IMPROVEMENTS	580,000	-	-	-	-	580,000
SUN CITY WEST SHOOTING RANGE	-	-	-	-	350,000	350,000
MT ORD - TRANS BLDG	-	-	1,820	1,820	1,820	5,460
NORTH SCOTTSDALE ASSESS	-	-	98,202	98,202	98,202	294,606
PUBLIC HEALTH-WIC TRAILER GLD	24,000	-	-	-	-	24,000
PUBLIC HEALTH-WIC TRAILER 7TH	17,000	-	-	-	-	17,000
PROTECTIVE SERVICES	-	-	2,707	-	-	2,707
SE FOOD DIST CTR	-	-	197,874	197,874	197,874	593,622
S.E.MCSO SUBSTN INFRAS IMPRV	-	-	843,713	843,713	843,713	2,531,139
SE JUVENILE PARKING GARAGE	-	-	11,321	11,321	11,321	33,963
SE JUV INFRASTRUC IMPRVMTS	-	-	1,096,195	1,096,195	1,096,195	3,288,585
SOUTHPORT PROBATION OFFICES	-	-	25,601	25,601	25,601	76,803
SCOTTSDALE JC	-	-	1,913	1,913	1,913	5,739
SURPRISE - HOUSING DIV	-	-	15,921	15,921	15,921	47,763
SURPRISE - N VALLEY	-	-	60,720	60,720	60,720	182,160
SURPRISE - SUBSTATION	-	-	112,327	112,327	112,327	336,981
OATMAN MOUNTAIN -RADIO	-	206,000	-	-	-	206,000
THOMPSON PEAK TRANS BLD	-	-	10,413	10,413	10,413	31,239
SMITH PEAK-RADIO	123,000	-	-	-	-	123,000
MCSO WAREHOUSE BLDG INFR IMPRV	-	-	36,920	36,920	36,920	110,760
WHITE TANK COUNTY CEMETERY	-	-	-	-	-	-
WEST MESA JUSTICE COURTS	-	-	58,690	58,690	58,690	176,070
YARNELL HILL - TRANS BLDG	-	-	2,360	2,360	2,360	7,080
Subtotal Facility Renovations (Fund 100)	$ 7,755,000	$ 1,406,000	$ 22,312,940	$ 22,313,033	$ 22,660,033	$ 76,447,006
TOTAL 480 APPROPRIATED FUND BALANCE FUND 100	**$ 15,205,244**	**$ 10,205,000**	**$ 36,942,536**	**$ 35,160,629**	**$ 30,289,629**	**$ 127,803,038**

Major Maintenance Project Summary (Continued)

	YEAR 1 FY 2005-06	YEAR 2 FY 2006-07	YEAR 3 FY 2007-08	YEAR 4 FY 2008-09	YEAR 5 FY 2009-10	5-YEAR TOTAL
Detention Fund (Fund 255)						
Major Maintenance						
DRNGO JUV INFRASTRUC IMPRVMTS	$ 2,540,000	$ 3,457,000	$ 3,659,140	$ 3,659,140	$ 3,659,140	$ 16,974,420
DRNGO JAIL INFRASTRUC IMPRVMTS	-	1,000,000	1,000,000	1,000,000	-	3,000,000
ESTR JAIL INFRASTRUC IMPRVMTS	1,100,000	-	686,600	686,600	686,600	3,159,800
LBJ CENTRAL PLANT	476,000	-	-	-	-	476,000
SE JUV INFRASTRUC IMPRVMTS	900,000	-	-	-	-	900,000
TOWERS JAIL INFRASTRUC IMPRVMT	950,000	-	2,887,700	2,887,700	2,887,700	9,613,100
Subtotal Major Maintenance (Fund 255)	$ 5,966,000	$ 4,457,000	$ 8,233,440	$ 8,233,440	$ 7,233,440	$ 34,123,320
Facility Renovations						
DURANGO BARRACK A	$ -	$ -	$ -	$ -	$ -	$ -
DURANGO BARRACK B	-	-	-	-	-	-
TENT CITY EDUCATION TRAILER	-	-	31,860	31,860	31,860	95,580
MDSON JAIL INFRASTRUC IMPRVMTS	-	-	270,880	270,880	270,880	812,640
Subtotal Facility Renovations (Fund 255)	$ -	$ -	$ 302,740	$ 302,740	$ 302,740	$ 908,220
TOTAL 480 APPROPRIATED FUND BALANCE FUND 255	**$ 5,966,000**	**$ 4,457,000**	**$ 8,536,180**	**$ 8,536,180**	**$ 7,536,180**	**$ 35,031,540**
TOTAL - 480 APPROPRIATED FUND BALANCE	**$ 21,171,244**	**$ 14,662,000**	**$ 45,478,716**	**$ 43,696,809**	**$ 37,825,809**	**$ 162,834,578**

Health Care Mandates Revenue and Expenditure Detail Report

Description	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
REVENUES					
Disproportionate Share Refund	$ 82,972,500	$ 82,972,500	$ 82,972,500	$ 63,366,600	$ (19,605,900)
Long Term Residual	52,848	52,848	38,917	52,848	-
TOTAL GENERAL FUND REVENUE	**$ 83,025,348**	**$ 83,025,348**	**$ 83,011,417**	**$ 63,419,448**	**$ (19,605,900)**
EXPENDITURES					
Administration	$ 2,548,142	$ 7,196,520	$ 7,114,404	$ 2,561,085	$ 4,635,436
Indigent Behavioral Health					
Arnold v. Sarn	$ 30,010,500	$ 30,030,500	$ 29,811,301	$ 32,089,626	$ (2,059,126)
General Mental Health	5,099,404	5,099,404	4,977,988	5,099,404	-
SUBTOTAL	$ 35,109,904	$ 35,129,904	$ 34,789,289	$ 37,189,030	$ (2,059,126)
Disproportionate Share Match	$ 82,972,500	$ 82,972,500	$ 82,972,500	$ 63,366,600	$ 19,605,900
Indigent Health Care					
AHCCCS Contribution					
Acute Contribution	$ 38,659,236	$ 38,659,236	$ 38,659,236	$ 31,959,200	$ 6,700,036
Uncompensated Care/ Expanded Coverage	3,853,800	3,853,800	3,853,800	-	3,853,800
Administrative Costs	3,228,049	3,300,441	3,300,441	-	3,300,441
Sub-Total AHCCCS Contribution	$ 45,741,085	$ 45,813,477	$ 45,813,477	$ 31,959,200	$ 13,854,277
Pre-AHCCCS Liability	$ 23,129,895	$ 13,355,222	$ 13,317,114	$ 25,000,000	$ (11,644,778)
SUBTOTAL	$ 68,870,980	$ 59,168,699	$ 59,130,591	$ 56,959,200	$ 2,209,499
Pre-AHCCCS Liability Management					
Litigation Support	$ 1,520,096	$ 6,224,778	$ 5,532,335	$ 6,588,317	$ (363,539)
Arbitration	-	305,286	147,848	-	305,286
SUBTOTAL	$ 1,520,096	$ 6,530,064	$ 5,680,183	$ 6,588,317	$ (58,253)
Indigent Long Term Health Care					
ALTCS Contribution	$ 125,610,000	$ 125,610,000	$ 125,610,000	$ 130,003,100	$ (4,393,100)
Long Term Care Residual	180,463	137,212	137,212	180,462	(43,250)
SUBTOTAL	$ 125,790,463	$ 125,747,212	$ 125,747,212	$ 130,183,562	$ (4,436,350)
Medical Education	$ 3,547,900	$ 3,547,900	$ 3,547,900	$ 3,547,900	$ -
Restoration to Competency (1)	$ -	$ 63,868	$ 124	$ -	$ 63,868
Trial Delivery					
Mental Health Orders	$ 50,000	$ 50,000	$ 30,093	$ 50,000	$ -
Mental Health Testimony	220,000	288,000	288,000	288,000	-
SUBTOTAL	$ 270,000	$ 338,000	$ 318,093	$ 338,000	$ -
Infectious Disease Control & Treatment					
Tuberculosis	$ 500,000	$ 500,000	$ 255,720	$ 500,000	$ -
SUBTOTAL	$ 500,000	$ 500,000	$ 255,720	$ 500,000	$ -
TOTAL GENERAL FUND EXPENDITURES	**$ 321,129,985**	**$ 321,194,668**	**$ 319,556,016**	**$ 301,233,694**	**$ 19,960,974**

(1) Restoration to Competency has been moved to Correctional Health Services. Some expenses were incorrectly allocated to this Activity in FY 2004-05.

Results Initiatives Summary

	FY 2005-06 REQUESTED	FY 2005-06 ADOPTED	FY 2006-07 REQUESTED	FY 2006-07 ADOPTED
ALL FUNDS				
110 ADULT PROBATION				
Pre-trial Services Bail/Bond Unit	$ 172,830	$ 172,830	$ 164,980	$ 164,980
Pre-trial Supervision & Electronic Monitoring Services	523,266	558,486	493,266	543,006
Standard Probation	914,899	914,899	860,949	860,949
SUBTOTAL	$ 1,610,995	$ 1,646,215	$ 1,519,195	$ 1,568,935
160 CLERK OF THE SUPERIOR COURT				
DUI Commissioner	$ 96,559	$ 96,559	$ 91,759	$ 91,759
Family Court Expansion	476,761	263,348	450,361	251,348
Northeast Regional Court Complex	817,465	817,465	896,970	881,774
Northwest Regional Court Commissioner	96,559	96,559	91,759	91,759
Post Dissolution	246,009	246,009	231,610	231,610
SUBTOTAL	$ 1,733,353	$ 1,519,940	$ 1,762,459	$ 1,548,250
260 CORRECTIONAL HEALTH				
New Facility Operations	$ 4,734,323	$ -	$ 4,684,321	$ -
SUBTOTAL	$ 4,734,323	$ -	$ 4,684,321	$ -
270 JUVENILE PROBATION				
Alternatives to Juvenile Secure Care	$ 483,585	$ 483,585	$ 660,127	$ 660,127
Juvenile Competency Restoration	600,000	600,000	600,000	600,000
Youth Recovery Academy	1,511,096	1,511,096	1,700,350	1,700,350
SUBTOTAL	$ 2,594,681	$ 2,594,681	$ 2,960,477	$ 2,960,477
500 SHERIFF				
Alpha Program	$ 316,362	$ 716,362	$ 522,724	$ 922,724
Jail Educator	51,766	51,766	51,766	51,766
SUBTOTAL	$ 368,128	$ 768,128	$ 574,490	$ 974,490
800 TRIAL COURTS				
DUI Commissioner	$ 185,065	$ 185,065	$ 185,065	$ 185,065
Family Court Expansion	283,801	283,801	-	283,801
Interpreters: Phase I	322,649	161,324	322,649	161,324
Mental Health Case Monitoring	89,544	92,243	89,544	92,243
Mental Health Consolidation	109,087	109,087	109,087	109,087
Northeast Regional Court (E-courtroom Expansion)	65,417	65,417	65,417	65,417
Northwest Regional Court Commissioner	92,532	92,532	185,065	185,065
Post Dissolution	185,065	185,065	191,065	185,065
SUBTOTAL	$ 1,333,160	$ 1,174,534	$ 1,147,892	$ 1,267,067
860 PUBLIC HEALTH				
Tuberculosis Prevention and Control	$ -	$ 770,240	$ -	$ 770,240
Vital Registration Staffing	-	807,116	-	807,116
SUBTOTAL	$ -	$ 1,577,356	$ -	$ 1,577,356
880 ENVIRONMENTAL SERVICES				
West Nile Virus	$ 1,400	$ 361,883	$ 1,400	$ 361,883
SUB TOTAL	$ -	$ 361,883	$ 361,883	$ 361,883
TOTAL INITIATIVES	$ 12,376,040	$ 9,642,737	$ 12,650,234	$ 10,258,458

Results Initiatives Summary (Continued)

	FY 2005-06 REQUESTED	FY 2005-06 ADOPTED	FY 2006-07 REQUESTED	FY 2006-07 ADOPTED
GENERAL FUND				
110 ADULT PROBATION				
Pre-trial Services Bail/Bond Unit	$ 172,830	$ 172,830	$ 164,980	$ 164,980
Pre-trial Supervision & Electronic Monitoring Services	523,266	558,486	493,266	543,006
Standard Probation	914,899	783,092	860,949	783,092
SUBTOTAL	$ 1,610,995	$ 1,514,408	$ 1,519,195	$ 1,491,078
160 CLERK OF THE SUPERIOR COURT				
DUI Commissioner	$ 96,559	$ 96,559	$ 91,759	$ 91,759
Family Court Expansion	476,761	263,348	450,361	251,348
Northeast Regional Court Complex	817,465	817,465	896,970	881,774
Northwest Regional Court Commissioner	96,559	96,559	91,759	91,759
Post Dissolution	246,009	246,009	231,610	231,610
SUBTOTAL	$ 1,733,353	$ 1,519,940	$ 1,762,459	$ 1,548,250
270 JUVENILE PROBATION				
Juvenile Competency Restoration	$ 600,000	$ 600,000	$ 600,000	$ 600,000
SUBTOTAL	$ 600,000	$ 600,000	$ 600,000	$ 600,000
800 TRIAL COURTS				
DUI Commissioner	$ 185,065	$ 185,065	$ 185,065	$ 185,065
Family Court Expansion	283,801	283,801	-	283,801
Interpreters: Phase I	322,649	161,324	322,649	161,324
Mental Health Case Monitoring	89,544	92,243	89,544	92,243
Mental Health Consolidation	109,087	109,087	109,087	109,087
Northeast Regional Court (E-courtroom Expansion)	65,417	65,417	65,417	65,417
Northwest Regional Court Commissioner	92,532	92,532	185,065	185,065
Post Dissolution	185,065	185,065	191,065	185,065
SUBTOTAL	$ 1,333,160	$ 1,174,534	$ 1,147,892	$ 1,267,067
860 PUBLIC HEALTH				
Tuberculosis Prevention and Control	$ -	$ 770,240	$ -	$ 770,240
SUBTOTAL	$ -	$ 770,240	$ -	$ 770,240
880 ENVIRONMENTAL SERVICES				
West Nile Virus	$ 1,400	$ 361,883	$ 1,400	$ 361,883
SUB TOTAL	$ 1,400	$ 361,883	$ 1,400	$ 361,883
TOTAL INITIATIVES	$ 5,278,908	$ 5,941,005	$ 5,030,946	$ 6,038,518

Results Initiatives Summary (Continued)

	FY 2005-06 REQUESTED	FY 2005-06 ADOPTED	FY 2006-07 REQUESTED	FY 2006-07 ADOPTED
SPECIAL REVENUE				
110 ADULT PROBATION				
Standard Probation	$ -	$ 131,807	$ -	$ 77,857
SUBTOTAL	$ -	$ 131,807	$ -	$ 77,857
260 CORRECTIONAL HEALTH				
New Facility Operations	$ 4,734,323	$ -	$ 4,684,321	$ -
SUBTOTAL	$ 4,734,323	$ -	$ 4,684,321	$ -
270 JUVENILE PROBATION				
Alternatives to Juvenile Secure Care	$ 483,585	$ 483,585	$ 660,127	$ 660,127
Youth Recovery Academy	1,511,096	1,511,096	1,700,350	1,700,350
SUBTOTAL	$ 1,994,681	$ 1,994,681	$ 2,360,477	$ 2,360,477
500 SHERIFF				
Alpha Program	$ 316,362	$ 716,362	$ 522,724	$ 922,724
Jail Educator	51,766	51,766	51,766	51,766
SUBTOTAL	$ 368,128	$ 768,128	$ 574,490	$ 974,490
860 PUBLIC HEALTH				
Vital Registration Staffing	$ -	$ 807,116	$ -	$ 807,116
SUB TOTAL	$ -	$ 807,116	$ -	$ 807,116
TOTAL INITIATIVES	$ 7,097,132	$ 3,701,732	$ 7,619,288	$ 4,219,940

Eliminations Summary

DESCRIPTION	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
Maricopa County:						
Fund Transfers (see schedule)	$ 412,946,705	$ 412,612,935	$ 373,208,557	$ 254,931,545	$ (157,681,390)	-38.2%
Payments from Departments to Benefits Trust Fund for Employer-Paid Health & Dental Premiums	16,370,754	15,884,301	16,126,408	-	(15,884,301)	-100.0%
Internal Service Charges	55,004,957	55,317,910	51,056,109	75,837,516	20,519,606	37.1%
Payments from Correctional Health to Health System	3,961,426	3,961,426	3,961,426	-	(3,961,426)	-100.0%
Payments from Health Care Mandates to Health System for Public Health TB Hospitalization	500,000	500,000	255,720	-	(500,000)	-100.0%
Payments from Maricopa Health Plans to Health System for Patient Services and Attendant Care	82,891,840	82,891,840	82,891,840	-	(82,891,840)	-100.0%
Payments from Departments to Health Select Self-Insured Trust Fund for Employer Health Premiums	16,024,537	14,828,427	14,625,466	-	(14,828,427)	-100.0%
Payments from Health Select to Health System for Patient Services and Attendant Care	3,563,766	3,563,766	3,563,766	-	(3,563,766)	-100.0%
Subtotal Maricopa County	$ 591,263,985	$ 589,560,605	$ 545,689,292	$ 330,769,061	$ (258,791,544)	-43.9%
Flood Control District:						
Capital Projects Fund Transfer	$ 63,446,899	$ 59,631,823	$ 53,327,784	$ 70,816,471	$ 11,184,648	18.8%
Stadium District:						
Cap. Projects, Debt Service Fund Tansfers	$ 1,660,137	$ 1,710,137	$ 1,660,137	$ 2,082,637	$ 372,500	21.8%
Total Maricopa County & Districts	$ 656,371,021	$ 650,902,565	$ 600,677,213	$ 403,668,169	$ (247,234,396)	-38.0%

Transfers In by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJECTED RESTATED	FY 2005-06 ADOPTED
GENERAL FUND	**$ 133,499,730**	**$ 133,601,730**	**$ 50,983,695**	**$ 9,541,283**
Dispro. Share Match Reimbursement	*82,972,500*	*82,972,500*	*-*	*-*
Central Service Allocation	*9,955,777*	*9,955,777*	*9,954,115*	*9,510,300*
Transfer from General Fund County Improvement	*7,563,001*	*7,665,001*	*7,665,001*	*-*
Transfer from County Improvement Debt Fund	*33,008,452*	*33,008,452*	*33,008,452*	*-*
Transfer from Bond Debt Service Fund	*-*	*-*	*356,127*	*-*
Transfer from Parks Donation Fund	*-*	*-*	*-*	*25,500*
Transfer from Park Enhancement Fund	*-*	*-*	*-*	*5,483*
SPECIAL REVENUE				
236 RECORDERS SURCHARGE	$ 70,000	$ 70,000	$ 70,000	$ -
Transfer from General Fund County Improvement	*70,000*	*70,000*	*70,000*	*-*
241 PARKS ENHANCEMENT FUND	$ 17,000	$ 35,000	$ 17,000	$ 35,000
Transfer from Parks Souvenir Fund	*17,000*	*35,000*	*17,000*	*35,000*
250 CACTUS LEAGUE OPERATIONS	$ 110,000	$ 110,000	$ 110,000	$ 482,500
Transfer from Stadium District Debt Service	*110,000*	*110,000*	*110,000*	*482,500*
255 DETENTION OPERATIONS	$ 133,176,891	$ 133,176,891	$ 133,176,891	$ 145,724,861
Jail Excise Tax Maintenance of Effort	*133,176,891*	*133,176,891*	*133,176,891*	*145,724,861*
265 PUBLIC HEALTH FEES	$ 45,000	$ 45,000	$ 39,649	$ 45,000
Vital Statistics	*45,000*	*45,000*	*39,649*	*45,000*
504 AIR QUALITY FEES	$ -	$ -	$ 1,130,939	$ -
General Fund Transfer to Reimburse for Public Health Clinic	*-*	*-*	*1,130,939*	*-*
SPECIAL REVENUE	**$ 133,418,891**	**$ 133,436,891**	**$ 134,544,479**	**$ 146,287,361**
DEBT SERVICE				
320 COUNTY IMPROVEMENT DEBT	$ 3,443,111	$ 3,443,111	$ 3,443,111	$ 2,571,736
COPS and Capital Lease Refinancing	*3,443,111*	*3,443,111*	*3,443,111*	*2,571,736*
DEBT SERVICE	**$ 3,443,111**	**$ 3,443,111**	**$ 3,443,111**	**$ 2,571,736**
CAPITAL PROJECTS				
234 TRANSPORTATION CAPITAL PROJECT	$ 61,695,868	$ 61,242,098	$ 61,242,098	$ 67,475,788
Transfer from Transportaiton Operating Fund	*61,695,868*	*61,242,098*	*61,242,098*	*67,475,788*
422 INTERGOVERNMENTAL CAP PROJ	$ 1,638,390	$ 1,638,390	$ 2,769,329	$ 463,901
Transfer from Parks Grant Fund	*1,638,390*	*1,638,390*	*2,769,329*	*150,000*
Transfer from Parks Enhancement Fund	*-*	*-*	*-*	*250,901*
Transfer from Parks Donation Fund	*-*	*-*	*-*	*63,000*
445 GENERAL FUND CTY IMPROV	$ -	$ -	$ -	$ 8,125,000
Transfer from General Fund Project Reserve	*-*	*-*	*-*	*8,125,000*
450 LONG TERM PROJECT RESERVE	$ 1,550,137	$ 1,600,137	$ 1,550,137	$ 1,600,137
Transfer from MLB Operations Fund	*1,550,137*	*1,600,137*	*1,550,137*	*1,600,137*
455 DETENTION CAPITAL PROJECTS	$ 47,591,538	$ 47,591,538	$ 47,591,538	$ 14,977,841
Transfer from Detention Operations Fund	*47,591,538*	*47,591,538*	*47,591,538*	*14,977,841*
990 FLOOD CONTROL CAPITAL PROJECTS	$ 63,446,899	$ 59,631,823	$ 53,327,784	$ 70,816,471
Transfer from Flood Control Operating Fund	*63,446,899*	*59,631,823*	*53,327,784*	*70,816,471*
CAPITAL PROJECTS	**$ 175,922,832**	**$ 171,703,986**	**$ 166,480,886**	**$ 163,459,138**

Transfers In by Fund (Continued)

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJECTED RESTATED	FY 2005-06 ADOPTED
ENTERPRISE				
535 HEALTHCARE DELIVERY SYSTEM	$ 15,374,170	$ 15,374,170	$ 15,374,170	$ -
Operating Subsidy from General Fund	*11,826,270*	*11,826,270*	*11,826,270*	-
Teaching Program Subsidy from General Fund	*3,547,900*	*3,547,900*	*3,547,900*	-
541 HEALTH PLAN	$ 1,100,000	$ 1,100,000	$ 13,180,000	$ 1,162,374
Transfer from General Fund to Cover Deficit	*1,100,000*	*1,100,000*	*13,180,000*	*1,162,374*
551 LONG TERM CARE PLAN	$ -	$ -	$ 27,000,000	$ 4,808,761
Transfer from General Fund to Cover Deficit	-	-	*27,000,000*	*4,808,761*
Transfer from General Fund for Claims Tail and Admin.	-	-	-	-
561 SENIOR SELECT	$ 7,750,000	$ 7,750,000	$ 11,907,008	$ -
Transfer from General Fund to Cover Deficit	*7,750,000*	*7,750,000*	*11,907,008*	-
ENTERPRISE	**$ 24,224,170**	**$ 24,224,170**	**$ 67,461,178**	**$ 5,971,135**
INTERNAL SERVICE				
652 HS SELF-INSURED TRUST FUND	$ 2,019,131	$ 2,019,131	$ 2,019,131	$ -
Transfer from General Fund for Reserves	*2,019,131*	*2,019,131*	*2,019,131*	-
685 BENEFITS TRUST	$ 5,525,876	$ 5,525,876	$ 5,525,876	$ -
Transfer from General Fund for Reserves	*5,525,876*	*5,525,876*	*5,525,876*	-
INTERNAL SERVICE	**$ 7,545,007**	**$ 7,545,007**	**$ 7,545,007**	**$ -**
ELIMINATIONS	**$ (478,053,741)**	**$ (473,954,895)**	**$ (430,458,356)**	**$ (327,830,653)**
Maricopa County	*(412,946,705)*	*(412,612,935)*	*(375,470,435)*	*(254,931,545)*
Flood Control District	*(63,446,899)*	*(59,631,823)*	*(53,327,784)*	*(70,816,471)*
Stadium District	*(1,660,137)*	*(1,710,137)*	*(1,660,137)*	*(2,082,637)*

Transfers Out by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJECTED RESTATED	FY 2005-06 ADOPTED
GENERAL FUND	**$ 169,199,149**	**$ 169,199,149**	**$ 213,561,745**	**$ 162,437,732**
Jail Excise Tax Maintenance of Effort	*133,176,891*	*133,176,891*	*133,176,891*	*145,724,861*
Health Care Delivery System Operating Subsidy	*11,826,270*	*11,826,270*	*11,826,270*	*-*
Health Care Delivery System Teaching Program Subsidy	*3,547,900*	*3,547,900*	*3,547,900*	*-*
Public Health Vital Statistics	*45,000*	*45,000*	*39,649*	*45,000*
Transfer to Health Plans to Cover Deficit	*1,100,000*	*1,100,000*	*13,180,000*	*1,162,374*
Transfer to Senior Select to Cover Deficit	*7,750,000*	*7,750,000*	*11,907,008*	*-*
Transfer to ALTCS to Cover Deficit	*-*	*-*	*27,000,000*	*4,808,761*
General Govn't COPS/Capital Lease Refinancing	*2,425,734*	*2,425,734*	*2,425,734*	*2,382,857*
MCSO COPS/Capital Lease Refinancing	*108,571*	*108,571*	*108,571*	*141,659*
Medical Examiner COPS/Capital Lease Refinancing	*35,386*	*35,386*	*35,386*	*47,220*
Transfer to Benefits Trust Fund for Reserves	*5,525,876*	*5,525,876*	*5,525,876*	*-*
Transfer to Health Select Fund for Reserves	*2,019,131*	*2,019,131*	*2,019,131*	*-*
Transfer to Intergov. Capital Projects	*1,638,390*	*1,638,390*	*1,638,390*	*-*
Transfer to General Fund County Improvement Cap. Fund	*-*	*-*	*-*	*8,125,000*
Transfer to Air Quality Fund for Public Health Clinic Reimb.	*-*	*-*	*1,130,939*	*-*
SPECIAL REVENUE				
207 PALO VERDE	$ 20,527	$ 20,527	$ 20,527	$ 24,282
Central Service Allocation - General Fund	*20,527*	*20,527*	*20,527*	*24,282*
215 EMERGENCY MANAGEMENT	$ 58,642	$ 58,642	$ 58,642	$ 62,952
Central Service Allocation - General Fund	*58,642*	*58,642*	*58,642*	*62,952*
217 CDBG, HOUSING TRUST	$ 26,824	$ 26,824	$ 26,824	$ 26,537
Central Service Allocation - General Fund	*26,824*	*26,824*	*26,824*	*26,537*
222 HUMAN SERVICES GRANTS	$ 744,223	$ 744,223	$ 744,223	$ 845,243
Central Service Allocation - General Fund	*744,223*	*744,223*	*744,223*	*845,243*
226 PLANNING AND DEVELOPMENT FEES	$ 295,744	$ 295,744	$ 295,744	$ 371,093
Central Service Allocation - General Fund	*295,744*	*295,744*	*295,744*	*371,093*
230 PARKS & REC. GRANTS	$ -	$ -	$ -	$ 150,000
Transfer to Intergovernmental Cap. Projects	*-*	*-*	*-*	*150,000*
232 TRANSPORTATION OPERATIONS	$ 63,091,909	$ 62,638,139	$ 62,638,139	$ 69,060,233
Central Service Allocation - General Fund	*1,396,041*	*1,396,041*	*1,396,041*	*1,584,445*
Transportation CIP Transfer	*61,695,868*	*61,242,098*	*61,242,098*	*67,475,788*
235 DEL WEBB SPECIAL FUND	$ 6,543	$ 6,543	$ 6,543	$ 7,586
Central Service Allocation - General Fund	*6,543*	*6,543*	*6,543*	*7,586*
239 PARKS SOUVENIR FUND	$ 17,000	$ 35,000	$ 17,000	$ 35,000
Transfer to Parks Enhancement Fund	*17,000*	*35,000*	*17,000*	*35,000*
241 PARKS ENHANCEMENT FUND	$ -	$ -	$ -	$ 256,384
Transfer to Intergovernmental Cap. Projects	*-*	*-*	*-*	*250,901*
Transfer to General Fund for Entry Station Project				*5,483*
243 PARKS DONATIONS FUND	$ -	$ -	$ -	$ 88,500
Transfer to Intergovernmental Cap. Projects	*-*	*-*	*-*	*63,000*
Transfer to General Fund for Entry Station Project	*-*	*-*	*-*	*25,500*
244 LIBRARY DISTRICT	$ 706,043	$ 706,043	$ 706,043	$ 913,635
Central Service Allocation - General Fund	*706,043*	*706,043*	*706,043*	*913,635*

Transfers Out by Fund (Continued)

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJECTED RESTATED	FY 2005-06 ADOPTED
SPECIAL REVENUE (Continued)				
250 CACTUS LEAGUE OPERATIONS	$ 441	$ 441	$ 441	$ 612
Central Service Allocation - General Fund	*441*	*441*	*441*	*612*
253 BALLPARK OPERATIONS	$ 1,584,437	$ 1,634,437	$ 1,584,437	$ 1,634,713
Central Service Allocation - General Fund	*34,300*	*34,300*	*34,300*	*34,576*
Transfer to B.O.B. Long Term Reserve	*1,550,137*	*1,600,137*	*1,550,137*	*1,600,137*
255 DETENTION OPERATIONS	$ 47,591,538	$ 47,591,538	$ 47,591,538	$ 14,977,841
Transfer to Detention Capital Projects	*47,591,538*	*47,591,538*	*47,591,538*	*14,977,841*
260 RESEARCH & REPORTING	$ 31,636	$ 31,636	$ 31,636	$ 34,502
Central Service Allocation - General Fund	*31,636*	*31,636*	*31,636*	*34,502*
265 PUBLIC HEALTH FEES	$ 264,333	$ 264,333	$ 264,333	$ 202,918
Central Service Allocation - General Fund	*264,333*	*264,333*	*264,333*	*202,918*
290 WASTE TIRE	$ 39,654	$ 39,654	$ 39,654	$ 38,660
Central Service Allocation - General Fund	*39,654*	*39,654*	*39,654*	*38,660*
503 AIR QUALITY GRANT	$ -	$ 54,410	$ 38,087	$ 69,102
Central Service Allocation - General Fund	*-*	*54,410*	*38,087*	*69,102*
504 AIR QUALITY FEES	$ 181,440	$ 181,440	$ 181,440	$ 259,522
Central Service Allocation - General Fund	*181,440*	*181,440*	*181,440*	*259,522*
505 ENVIRONMENTAL SERVICES GRANT	$ 54,410	$ -	$ 16,323	$ -
Central Service Allocation - General Fund	*54,410*	*-*	*16,323*	*-*
506 ENVIRONMTL SVCS ENV HEALTH	$ 328,286	$ 328,286	$ 328,286	$ 322,066
Central Service Allocation - General Fund	*328,286*	*328,286*	*328,286*	*322,066*
532 PUBLIC HEALTH GRANTS	$ 1,468,012	$ 1,468,012	$ 1,468,012	$ 1,564,748
Central Service Allocation - General Fund	*1,468,012*	*1,468,012*	*1,468,012*	*1,564,748*
572 ANIMAL CONTROL LICENSE/SHELTER	$ 407,297	$ 407,297	$ 407,297	$ 368,797
Central Service Allocation - General Fund	*407,297*	*407,297*	*407,297*	*368,797*
573 ANIMAL CONTROL GRANTS	$ -	$ -	$ -	$ 14,275
Central Service Allocation - General Fund	*-*	*-*	*-*	*14,275*
574 ANIMAL CONTROL FIELD OPERATION	$ 199,544	$ 199,544	$ 199,544	$ 169,118
Central Service Allocation - General Fund	*199,544*	*199,544*	*199,544*	*169,118*
991 FLOOD CONTROL	$ 64,378,566	$ 60,563,490	$ 54,259,451	$ 71,957,276
Central Service Allocation - General Fund	*931,667*	*931,667*	*931,667*	*1,140,805*
Transportation CIP Transfer	*63,446,899*	*59,631,823*	*53,327,784*	*70,816,471*
SPECIAL REVENUE	**$ 181,497,049**	**$ 177,296,203**	**$ 170,924,164**	**$ 163,455,595**
DEBT SERVICE				
312 BOND-DEBT SERVICE	$ -	$ -	$ 356,127	$ -
Transfer to General Fund	*-*	*-*	*356,127*	*-*
320 COUNTY IMPROVEMENT DEBT	$ 33,008,452	$ 33,008,452	$ 33,008,452	$ -
Transfer to General Fund	*33,008,452*	*33,008,452*	*33,008,452*	*-*
370 STADIUM DIST DEBT SERIES02	$ 110,000	$ 110,000	$ 110,000	$ 482,500
Transfer to Stadium District Special Revenue Fund	*110,000*	*110,000*	*110,000*	*482,500*
DEBT SERVICE	**$ 33,118,452**	**$ 33,118,452**	**$ 33,474,579**	**$ 482,500**

Transfers Out by Fund (Continued)

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJECTED RESTATED	FY 2005-06 ADOPTED
CAPITAL PROJECTS				
234 TRANSPORTATION CAPITAL PROJECT	$ 320,883	$ 320,883	$ 320,883	$ 63,045
Central Service Allocation - General Fund	*320,883*	*320,883*	*320,883*	*63,045*
422 INTERGOVERNMENTAL CAP PROJ	$ -	$ -	$ 1,130,939	$ -
Transfer to Air Quality to Reimburse for Public Health Clinic	*-*	*-*	*1,130,939*	*-*
445 GENERAL FUND CTY IMPROV	$ 7,633,001	$ 7,735,001	$ 7,735,001	$ -
Transfer to General Fund	*7,563,001*	*7,665,001*	*7,665,001*	*-*
Transfer to Recorder Surcharge	*70,000*	*70,000*	*70,000*	*-*
990 FLOOD CONTROL CAPITAL PROJECTS	$ 212,503	$ 212,503	$ 212,503	$ -
Central Service Allocation - General Fund	*212,503*	*212,503*	*212,503*	*-*
CAPITAL PROJECTS	**$ 8,166,387**	**$ 8,268,387**	**$ 9,399,326**	**$ 63,045**
ENTERPRISE				
535 HEALTHCARE DELIVERY SYSTEM	$ 84,993,416	$ 84,993,416	$ 2,020,916	$ -
Dispro. Share Reimb. - General Fund	*82,972,500*	*82,972,500*	*-*	*-*
Central Service Allocation - General Fund	*1,176,424*	*1,176,424*	*1,176,424*	*-*
MIHS COPS/Capital Lease Refinancing	*844,492*	*844,492*	*844,492*	*-*
541 HEALTH PLAN	$ 15,686	$ 15,686	$ 15,686	$ 235,325
Central Service Allocation - General Fund	*15,686*	*15,686*	*15,686*	*235,325*
551 LONG TERM CARE PLAN	$ 49,541	$ 49,541	$ 49,541	$ 234,993
Central Service Allocation - General Fund	*49,541*	*49,541*	*49,541*	*234,993*
561 SENIOR SELECT	$ 3,329	$ 3,329	$ 1,667	$ -
Central Service Allocation - General Fund	*3,329*	*3,329*	*1,667*	*-*
580 SOLID WASTE MANAGEMENT	$ 68,582	$ 68,582	$ 68,582	$ 50,381
Central Service Allocation - General Fund	*39,654*	*39,654*	*39,654*	*50,381*
Solid Waste COPS/Capital Lease Refinancing	*28,928*	*28,928*	*28,928*	*-*
ENTERPRISE	**$ 85,130,554**	**$ 85,130,554**	**$ 2,156,392**	**$ 520,699**
INTERNAL SERVICE				
654 EQUIPMENT SERVICES	$ 480,618	$ 480,618	$ 480,618	$ 403,417
Central Service Allocation - General Fund	*480,618*	*480,618*	*480,618*	*403,417*
673 REPROGRAPHICS	$ 34,130	$ 34,130	$ 34,130	$ 54,836
Central Service Allocation - General Fund	*34,130*	*34,130*	*34,130*	*54,836*
675 RISK MANAGEMENT	$ 114,652	$ 114,652	$ 114,652	$ 119,335
Central Service Allocation - General Fund	*114,652*	*114,652*	*114,652*	*119,335*
681 TELECOMMUNICATIONS	$ 312,750	$ 312,750	$ 312,750	$ 293,494
Central Service Allocation - General Fund	*312,750*	*312,750*	*312,750*	*293,494*
INTERNAL SERVICE	**$ 942,150**	**$ 942,150**	**$ 942,150**	**$ 871,082**
ELIMINATIONS	**$ (478,053,741)**	**$ (473,954,895)**	**$ (430,458,356)**	**$ (327,830,653)**
Maricopa County	*(412,946,705)*	*(412,612,935)*	*(375,470,435)*	*(254,931,545)*
Flood Control District	*(63,446,899)*	*(59,631,823)*	*(53,327,784)*	*(70,816,471)*
Stadium District	*(1,660,137)*	*(1,710,137)*	*(1,660,137)*	*(2,082,637)*

Personnel Summary by Department

DEPARTMENT	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
JUDICIAL				
110 ADULT PROBATION	1,153.00	1,166.00	1,193.00	27.00
270 JUVENILE PROBATION	1,012.50	962.00	966.00	4.00
800 TRIAL COURTS	1,330.33	1,376.03	1,399.03	23.00
Subtotal	3,495.83	3,504.03	3,558.03	54.00
ELECTED				
010 BOARD OF SUPERVISORS DIST 1	3.00	3.00	3.00	-
020 BOARD OF SUPERVISORS DIST 2	3.00	3.00	3.00	-
030 BOARD OF SUPERVISORS DIST 3	3.50	3.00	3.00	-
040 BOARD OF SUPERVISORS DIST 4	4.00	3.00	3.00	-
050 BOARD OF SUPERVISORS DIST 5	3.50	3.00	3.00	-
120 ASSESSOR	321.00	321.00	331.00	10.00
140 CALL CENTER	33.00	33.00	33.00	-
160 CLERK OF THE SUPERIOR COURT	695.95	683.00	743.00	60.00
190 COUNTY ATTORNEY	989.55	996.50	992.50	(4.00)
210 ELECTIONS	54.00	55.00	54.00	(1.00)
250 CONSTABLES	30.00	30.00	30.00	-
360 RECORDER	70.25	80.25	80.25	-
370 SUPERINTENDENT OF SCHOOLS	32.00	32.00	33.00	1.00
430 TREASURER	59.50	59.75	59.75	-
500 SHERIFF	3,214.50	3,223.50	3,558.00	334.50
Subtotal	5,516.75	5,529.00	5,929.50	400.50
APPOINTED				
060 CLERK OF THE BOARD	7.00	7.00	7.35	0.35
150 EMERGENCY MANAGEMENT	15.00	16.00	15.00	(1.00)
170 COMMUNITY DEVELOPMENT	10.00	10.00	10.00	-
180 FINANCE	42.00	44.00	44.00	-
200 COUNTY MANAGERS OFFICER	20.75	21.00	21.00	-
220 HUMAN SERVICES	461.00	478.20	463.00	(15.20)
230 INTERNAL AUDIT	15.00	15.00	15.00	-
260 CORRECTIONAL HEALTH	380.75	380.63	348.10	(32.53)
290 MEDICAL EXAMINER	66.00	66.00	70.00	4.00
300 PARKS & RECREATION	86.50	88.00	88.00	-
310 HUMAN RESOURCES	51.00	55.00	55.00	-
340 PUBLIC FIDUCIARY	34.00	37.00	36.00	(1.00)
350 EMPLOYEE HEALTH INITIATIVES	26.00	30.00	23.00	(7.00)
390 HEALTH CARE MANDATES	30.00	31.00	31.00	-
410 CHIEF INFORMATION OFFICER	105.00	106.17	109.00	2.83
420 INTEGRATED CRIMINAL JUST INFO	19.00	18.00	18.00	-
440 PLANNING & DEVELOPMENT	159.00	185.00	190.00	5.00
460 RESEARCH & REPORTING	8.75	8.75	7.25	(1.50)
490 MANAGEMENT & BUDGET	21.50	25.00	32.00	7.00
520 PUBLIC DEFENDER	466.80	470.10	470.10	-
540 LEGAL DEFENDER	96.00	96.00	96.00	-
550 LEGAL ADVOCATE	78.50	78.50	79.50	1.00
560 CONTRACT COUNSEL	7.25	9.50	9.50	-
600 MARICOPA MANAGED CARE SYSTEMS	364.49	364.49	368.67	4.18
640 TRANSPORTATION	479.00	477.00	477.00	-
670 SOLID WASTE	12.00	12.00	13.00	1.00
700 FACILITIES MANAGEMENT	301.50	301.00	263.50	(37.50)
730 MATERIALS MANAGEMENT	35.00	35.00	35.00	-
740 EQUIPMENT SERVICES	60.75	59.75	53.75	(6.00)
750 RISK MANAGEMENT	20.00	20.00	20.00	-
790 ANIMAL CARE & CONTROL	144.00	151.00	149.00	(2.00)
850 AIR QUALITY	-	134.00	131.00	(3.00)
860 PUBLIC HEALTH	556.55	564.05	574.93	10.88
880 ENVIRONMENTAL SERVICES	219.75	194.84	196.79	1.95
900 HEALTH CARE DELIVERY SYSTEM	3,691.44	3,691.44	-	(3,691.44)
Subtotal	8,091.28	8,280.42	4,520.44	(3,759.99)
MARICOPA COUNTY	17,103.86	17,313.45	14,007.97	(3,305.49)
LIBRARY DISTRICT	147.00	151.69	150.69	(1.00)
STADIUM DISTRICT	5.00	5.00	5.00	-
FLOOD CONTROL DISTRICT	227.00	209.00	208.00	(1.00)
ALL DISTRICTS	379.00	365.69	363.69	(2.00)
MARICOPA COUNTY & DISTRICTS	**17,482.86**	**17,679.14**	**14,371.65**	**(3,307.49)**

Direct Assessment Special Districts Secondary Roll

MARICOPA COUNTY
DIRECT ASSESSMENT SPECIAL DISTRICTS
SECONDARY ROLL
FISCAL YEAR 2005-06

DIST. NO.	DISTRICT NAME	LEVY PURPOSE	2004-05 BUDGET	ESTIMATED EXPENDITURES 2004-05	2005-06 BUDGET REQUEST	LESS AVAILABLE FUNDS	2005-06 DIRECT ASSESSMENT
	Fairview Lane	Bond Interest	$ 544	$ 544	$ 229	$ -	$ 229
		Bond redemption	216	216	5,082	-	5,082
		Subtotal	$ 760	$ 760	$ 5,311	$ -	$ 5,311
	East Fairview Lane	Bond Interest	$ 907	$ 907	$ 501	$ -	$ 501
		Bond redemption	3,505	3,505	3,368	-	3,368
		Subtotal	$ 4,412	$ 4,412	$ 3,869	$ -	$ 3,869
	White Fence Farms	Bond Interest	$ 3,111	$ 3,111	$ 1,900	$ -	$ 1,900
		Bond redemption	460	460	8,445	-	8,445
		Subtotal	$ 3,571	$ 3,571	$ 10,345	$ -	$ 10,345
	104th Place/University Dr.	Bond Interest	$ 1,441	$ 1,441	$ 1,009	$ -	$ 1,009
		Bond redemption	3,842	3,842	5,763	-	5,763
		Subtotal	$ 5,283	$ 5,283	$ 6,772	$ -	$ 6,772
	Queen Creek Water Improv	Bond Interest	$ 3,468	$ 3,468	$ 3,201	$ -	$ 3,201
		Bond redemption	5,471	5,471	5,471	-	5,471
		Subtotal	$ 8,939	$ 8,939	$ 8,672	$ -	$ 8,672
	Central Ave	Bond Interest	$ 7,228	$ 7,228	$ 3,786	$ -	$ 3,786
		Bond redemption	23,631	23,631	19,153	-	19,153
		Subtotal	$ 30,859	$ 30,859	$ 22,939	$ -	$ 22,939
	Billings Street	Bond Interest	$ 256	$ 256	$ 171	$ -	$ 171
		Bond redemption	486	486	776	-	776
		Subtotal	$ 742	$ 742	$ 947	$ -	$ 947
	Marquerite Drive	Bond Interest	$ 3,534	$ 3,534	$ 2,345	$ -	$ 2,345
		Bond redemption	6,067	6,067	2,855	-	2,855
		Subtotal	$ 9,601	$ 9,601	$ 5,200	$ -	$ 5,200
	7th Street North Improv.	Bond Interest	$ 6,593	$ 6,593	$ 4,084	$ -	$ 4,084
		Bond redemption	6,006	6,006	6,006	-	6,006
		Subtotal	$ 12,599	$ 12,599	$ 10,090	$ -	$ 10,090
28530	129th Avenue	General	$ 123	$ 123	$ 273	$ -	$ 273
28531	14th Street	General	1,172	1,172	645	-	645
28548	192nd Ave.	General	2,522	2,522	1,230	-	1,230
28532	Avenida Del Sol	General	-	-	245	-	245
28795	Circle City Community Park	General	13,800	13,800	15,000	-	15,000
28546	Desert Foothills North	General	15,340	15,340	5,310	-	5,310
28529	Estrella Dells	General	74,828	74,828	75,000	-	75,000
28793	Queen Creek Water Improv	General	21,000	21,000	21,000	-	21,000
28539	West Phoenix Estates 10	General	10,125	10,125	10,125	-	10,125
28835	20th Street	General	-	-	108,500	-	108,500
		Subtotal	$ 138,910	$ 138,910	$ 237,328	$ -	$ 237,328
		Total	**$ 215,676**	**$ 215,676**	**$ 311,473**	**$ -**	**$ 311,473**

Street Lighting Improvement District Levies Secondary Roll

MARICOPA COUNTY
STREET LIGHTING IMPROVEMENT DISTRICT LEVIES
SECONDARY ROLL
FISCAL YEAR 2005-06

DIST #	DESCRIPTION	2004-05 BUDGET	Estimated 2005-06 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2005 NET ASSESSED VALUATION	Estimated 2005 TAX RATE
13001	Sun City 38B	2,449	2,449	2,504	755,050	0.3316
13003	Sunrise Unit 5 Ph 2	2,160	2,160	2,160	1,064,980	0.2028
13005	Golden West 2	7,961	8,385	9,442	1,910,800	0.4941
13010	Empire Gardens 2	975	1,026	1,238	255,600	0.4844
13051	Towne Meadows	17,589	18,487	20,889	7,657,789	0.2728
13056	The Vineyards of Mesa	8,772	9,233	10,039	1,898,350	0.5288
13057	Clark Acres	715	759	891	352,130	0.2530
13059	Country Meadows 9	14,897	16,890	19,493	2,637,550	0.7391
13069	Sun Lakes 09	2,256	2,378	2,670	776,850	0.3437
13070	Camelot Golf Club Est. 1	3,972	4,173	4,773	1,006,040	0.4744
13072	Desert Sands Golf & CC 3	5,250	5,537	6,371	991,901	0.6423
13075	Litchfield Park 19	3,980	4,570	5,329	1,904,850	0.2798
13078	Sunrise Meadows 1	197	206	0	5,936,763	0.0000
13079	Estate Ranchos	893	937	1,115	485,700	0.2296
13103	Desert Foothills Est 5	3,663	3,851	4,351	1,471,118	0.2958
13107	Desert Foothills Est 6	4,784	5,037	5,693	1,542,030	0.3692
13109	Apache Wells Mobile P 3A	1,966	2,063	2,311	345,302	0.6693
13121	Desert Sands Golf & CC 4	8,776	9,220	10,753	1,953,661	0.5504
13122	Sun Lakes 07	3,184	3,348	3,818	895,380	0.4264
13128	Litchfield Park 17	3,235	3,588	4,040	826,800	0.4886
13132	Valencia Village	6,137	6,163	6,712	1,336,827	0.5021
13147	Superstition View #1	3,260	3,426	3,895	630,400	0.6179
13169	Sun Lakes 22	4,012	4,212	4,802	3,529,280	0.1361
13176	Villa Royale	590	619	697	774,049	0.0900
13177	Coronado Acres	577	609	687	230,100	0.2986
13178	Sun Lakes 10	7,091	7,443	8,471	3,086,510	0.2745
13184	Hopeville	1,049	1,443	1,663	238,326	0.6978
13188	Sun Lakes 21	10,395	10,913	12,458	5,189,114	0.2401
13191	Dreamland Villa-19	775	814	929	356,100	0.2609
13203	Sun Lakes 19	4,905	5,165	6,020	2,375,200	0.2535
13210	Crestview Manor	775	814	932	194,750	0.4786
13219	Sun Lakes 12	7,227	7,587	8,598	2,525,952	0.3404
13220	Sun Lakes 14	5,893	6,186	6,968	2,273,900	0.3064
13221	Sun Lakes 16 &16A	9,322	9,797	11,137	3,504,943	0.3178
13223	Sun Lakes 18	12,594	13,280	14,676	3,980,730	0.3687
13226	Sun Lakes 11 & 11A	1,323	1,388	1,562	1,067,000	0.1464
13228	Crimson Cove	1,745	1,831	2,052	213,063	0.9631
13247	Sun City 57	8,845	10,011	10,719	1,692,200	0.6334
13248	Apache Wells Mobile P 3B	2,945	3,092	3,499	737,972	0.4741
13263	Sun City 10	20,185	22,996	24,209	4,050,954	0.5976
13264	Sun Lakes 03A	1,827	1,925	2,159	545,200	0.3960
13268	Sun Lakes 08	3,114	3,285	3,808	690,150	0.5518
13271	Mesquite Trails	3,419	3,596	3,893	825,813	0.4714
13281	Sun City 10A	18,846	21,410	22,904	3,781,900	0.6056

Street Lighting Improvement District Levies Secondary Roll (Continued)

DIST #	DESCRIPTION	2004-05 BUDGET	Estimated 2005-06 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2005 NET ASSESSED VALUATION	Estimated 2005 TAX RATE
13287	Empire Gardens 3	983	1,032	1,141	264,300	0.4317
13288	Empire Gardens 4	1,144	1,205	1,393	286,900	0.4855
13290	Sun Lakes 15	5,575	5,852	6,753	2,397,300	0.2817
13291	Sun City 50A	3,225	3,426	3,475	468,350	0.7420
13298	Sun City West	720,000	711,342	727,555	192,069,564	0.3788
13303	Sun Lakes 17	10,213	10,721	12,190	3,248,000	0.3753
13310	Casa Mia 2A	1,930	2,040	2,330	505,500	0.4609
13311	Pomeroy Estates	2,221	2,353	2,406	635,430	0.3786
13312	Rio Vista West 2	563	597	676	354,940	0.1905
13315	Apache Wells Mobile P 6	2,520	2,656	3,079	666,843	0.4617
13316	Sun City 44	15,789	17,311	18,189	2,584,080	0.7039
13325	Queen Creek Plaza	2,063	2,177	2,432	364,700	0.6668
13326	Rio Vista West	4,677	4,979	5,863	927,660	0.6320
13329	Desert Saguaro Estates 1	3,683	3,865	4,382	627,200	0.6987
13330	Sun City 45	12,341	13,488	14,274	2,315,250	0.6165
13331	Sun City 46	7,840	8,532	8,922	1,809,030	0.4932
13335	Casa Mia 2B	2,359	2,476	2,767	738,450	0.3747
13343	Knott Manor	1,781	1,878	2,160	247,950	0.8711
13346	Circle City	2,811	2,811	3,084	1,378,230	0.2238
13348	Desert Saguaro Estates 2	1,551	1,628	1,849	504,650	0.3664
13349	Sun City 47	17,764	19,929	20,923	3,148,363	0.6646
13351	Sun City 38	2,535	2,620	2,614	296,050	0.8830
13352	Mesa East	18,838	19,857	22,613	3,682,842	0.6140
13354	Sun City 49	18,788	19,806	22,430	3,713,150	0.6041
13356	Desert Sands Golf & CC 6	2,315	2,444	2,803	613,202	0.4571
13357	Desert Sands Golf & CC 7	3,932	4,126	4,746	743,340	0.6385
13358	Sun City 38A	2,581	2,660	2,520	301,900	0.8347
13359	Velda Rose Estates East 5	2,279	2,407	2,792	598,100	0.4668
13361	Sun Lakes 04	5,816	6,103	6,980	2,522,413	0.2767
13362	Sun Lakes 05	11,339	11,933	12,935	2,941,347	0.4398
13363	Sun Lakes 06	9,318	9,795	11,281	2,985,575	0.3779
13364	Sun City 48	14,076	15,883	18,183	3,618,272	0.5025
13371	Oasis Verde	6,491	6,836	7,821	1,306,850	0.5985
13372	Sun City 15D	4,177	4,287	4,308	345,429	1.2471
13374	Sun City 51	11,863	13,644	14,733	2,341,350	0.6293
13375	Sun City 52	10,897	12,521	13,406	2,594,047	0.5168
13376	Sun City 50	7,433	8,564	9,333	1,846,950	0.5053
13383	Sun City West Expansion I	135,000	127,051	125,691	34,716,983	0.3620
13386	Litchfield Park 18	3,527	4,114	4,655	1,218,650	0.3820
13392	Sun City 41	9,872	10,100	11,234	1,790,200	0.6275
13393	Sun City 53	25,943	30,112	34,972	7,063,386	0.4951
13394	Sun City 54	16,152	18,603	21,890	3,967,901	0.5517
13395	Sun City 55	17,016	19,202	21,969	3,432,500	0.6400
13396	Desert Skies 2	1,926	2,035	2,313	453,750	0.5098
13397	Sun City 56	3,821	4,344	4,568	906,398	0.5040
13401	Sun City 33	19,717	21,931	23,094	3,694,072	0.6252
13402	Rancho Del Sol 2	2,908	3,052	3,555	1,628,030	0.2184
13404	Sun City 17E F&G	8,126	8,826	9,946	2,285,625	0.4352
13417	Western Ranchettes	2,892	3,040	3,371	699,870	0.4817

Street Lighting Improvement District Levies Secondary Roll (Continued)

DIST #	DESCRIPTION	2004-05 BUDGET	Estimated 2005-06 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2005 NET ASSESSED VALUATION	Estimated 2005 TAX RATE
13418	AZ Skies Mobile Est E2	2,908	3,052	3,197	268,995	1.1885
13419	Sun City 35	23,910	26,683	28,169	4,537,404	0.6208
13420	Az Skies Mobil Estates	3,683	3,865	4,026	492,498	0.8175
13421	Sun City 28A	2,124	2,219	2,509	631,850	0.3971
13422	Velda Rose Estates East 3	950	1,003	1,145	296,250	0.3865
13423	Velda Rose Estates East 4	1,329	1,404	1,656	218,900	0.7565
13424	Linda Vista	3,486	3,676	4,277	678,750	0.6301
13432	Sun City 17H	3,494	3,512	3,848	767,950	0.5011
13433	Sun Lakes 01	5,733	6,044	6,620	1,446,045	0.4578
13434	Sun Lakes 02	5,990	6,293	6,767	1,456,805	0.4645
13437	Granite Reef Vista Park	816	858	1,036	216,900	0.4776
13438	Sun City 34	3,334	3,611	3,766	786,500	0.4788
13439	Sun City 34A	15,895	18,020	19,170	3,643,132	0.5262
13440	Sun City 35A	15,581	17,219	17,950	3,131,566	0.5732
13441	Sun City 36	5,205	5,673	6,420	3,453,609	0.1859
13444	Velda Rose Estates East 2	1,523	1,608	1,721	381,000	0.4517
13446	Apache Wells Mobil P 1&2	13,435	14,255	16,138	3,272,717	0.4931
13447	Apache Cntry Club Est. 5	3,932	4,126	4,749	1,721,100	0.2759
13448	Apache Wells Mobile P 4B	963	1,017	1,168	232,350	0.5027
13449	Caballeros Haciendas	1,224	1,292	1,495	461,250	0.3241
13450	Casa Mia	5,835	6,185	7,076	1,192,650	0.5933
13451	Desert Skies	1,541	1,628	1,837	316,400	0.5806
13452	Dreamland Villa 16	9,906	10,454	12,116	2,360,830	0.5132
13453	Dreamland Villa 17	3,010	3,186	3,578	757,910	0.4721
13454	Linda Vista 2	2,945	3,117	3,472	687,500	0.5050
13455	Lucy T. Homesites 2	2,859	3,019	3,487	774,853	0.4500
13456	Luke Field Homes	7,119	8,454	9,353	765,037	1.2226
13459	McAfee Mobile Manor	1,539	1,635	1,899	370,799	0.5121
13460	Rancho Grande Tres	6,502	6,865	7,685	1,965,598	0.3910
13463	Sun Lakes 03	9,339	9,831	10,716	1,991,505	0.5381
13465	Western Ranchettes 2	2,876	3,029	3,475	723,800	0.4801
13478	La Casa Bonita	1,258	1,337	1,624	199,170	0.8154
13485	Sun City 32A	16,158	18,166	19,292	3,820,528	0.5050
13486	Sun City 31A	21,712	24,654	26,190	4,118,822	0.6359
13487	Sun City 39	9,179	9,828	10,971	3,391,156	0.3235
13488	Sun City 40	5,395	5,738	6,420	1,880,550	0.3414
13490	Brentwood Acres	1,551	1,628	1,866	312,100	0.5979
13492	Desert Sands Golf & CC 8	4,128	4,333	4,986	1,344,200	0.3709
13494	Sun City 37	14,015	15,756	16,879	2,271,447	0.7431
13495	Sun City 42	8,460	8,755	9,712	1,355,159	0.7167
13496	Sun City 43	17,388	19,311	20,373	2,882,450	0.7068
13499	Sun City 28B	2,475	2,849	3,027	403,800	0.7496
13510	Camelot Golf Club Est. 2	3,355	3,523	3,943	1,406,638	0.2803
13801	Scottsdale Estates 01	4,500	4,688	5,159	1,728,446	0.2985
13802	Scottsdale Highlands 1	1,740	1,839	2,098	873,450	0.2402
13810	Melville 1	5,514	5,836	6,672	1,851,600	0.3603
13812	Scottsdale Estates 04	12,580	13,318	14,995	4,389,100	0.3416
13813	Scottsdale Highlands 2	1,924	2,037	2,304	784,250	0.2938
13816	Scottsdale Estates 02	5,052	5,351	6,195	2,027,370	0.3056

Street Lighting Improvement District Levies Secondary Roll (Continued)

DIST #	DESCRIPTION	2004-05 BUDGET	Estimated 2005-06 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2005 NET ASSESSED VALUATION	Estimated 2005 TAX RATE
13817	Cavalier	6,024	6,376	7,368	2,114,387	0.3485
13820	Hidden Village	1,543	1,633	1,910	1,367,500	0.1397
13821	Scottsdale Estates 03	6,831	7,228	8,284	3,250,050	0.2549
13825	Mesa Country Club Park	3,089	3,261	3,771	784,050	0.4810
13827	Scottsdale Estates 05	10,286	10,889	12,653	4,591,483	0.2756
13830	Trail West	1,539	1,630	1,862	724,950	0.2568
13836	Dreamland Villa	1,721	1,814	1,954	350,350	0.5577
13837	Scottsdale Cntry Acres	3,664	3,879	4,446	1,776,100	0.2503
13838	Cox Heights 1	3,475	3,676	4,144	1,520,900	0.2725
13839	Cox Heights 2	9,674	10,244	11,838	3,290,000	0.3598
13840	Dreamland Villa 02	2,509	2,643	3,005	1,477,757	0.2033
13844	Esquire Villa 1	5,019	5,298	6,187	1,133,205	0.5460
13848	Scottsdale Estates 07	10,610	11,225	12,714	4,069,920	0.3124
13849	Scottsdale Estates 06	10,774	11,395	13,024	4,281,699	0.3042
13850	Scottsdale Estates 08	6,988	7,399	8,586	2,977,230	0.2884
13851	Scottsdale Estates 09	4,453	4,706	5,172	1,560,500	0.3314
13853	Cox Hghts 3 & Scot Est 12	8,870	9,385	10,714	4,201,600	0.2550
13855	Glenmar	1,899	2,006	2,309	475,600	0.4855
13859	Dreamland Villa 03	4,904	5,170	5,899	1,016,820	0.5801
13862	Town & Country Scottsdale	2,051	2,169	2,405	783,900	0.3068
13863	Country Place at Chandler	6,526	6,932	7,820	2,163,010	0.3615
13864	Scottsdale Highlands 4	1,182	1,251	1,414	537,100	0.2633
13865	Trail West 2	1,928	2,040	2,321	933,600	0.2486
13868	Scottsdale Estates 16	5,784	6,123	7,092	1,998,712	0.3548
13869	J & O Frontier Place	2,432	2,574	3,138	1,129,402	0.2778
13870	McCormick Estates 1	1,463	1,547	1,766	380,699	0.4639
13872	Dreamland Villa 04	2,165	2,277	2,410	509,100	0.4734
13874	Hallcraft 1	25,777	27,261	31,097	9,957,250	0.3123
13875	Hallcraft 2	15,535	16,440	19,027	5,928,300	0.3210
13876	Hallcraft 3	10,794	11,423	13,040	8,667,350	0.1504
13879	Apache Cntry Club Est. 1	7,137	7,536	8,628	2,446,274	0.3527
13882	Scottsdale Cntry Acres 2	6,027	6,379	7,167	2,566,250	0.2793
13884	Mereway Manor	5,207	5,575	6,492	2,411,083	0.2693
13885	Cox Heights 7	1,736	1,836	1,982	736,700	0.2690
13886	Cox Heights 6	1,158	1,225	1,385	475,200	0.2915
13888	Cox Heights 4	4,241	4,488	4,869	1,968,350	0.2474
13890	Dreamland Villa 05	5,523	5,829	6,736	1,176,650	0.5725
13896	Scottsdale Highlands 5	1,539	1,630	1,867	494,150	0.3778
13901	Velda Rose Estates 1	1,139	1,204	1,357	249,470	0.5440
13908	Apache Cntry Club Est. 3	10,833	11,427	12,926	3,654,400	0.3537
13909	Dreamland Villa 06	3,911	4,123	5,103	1,083,779	0.4709
13911	Velda Rose Estates 2	1,721	1,814	2,151	312,600	0.6881
13912	Velda Rose Estates 3	1,899	2,006	2,341	614,780	0.3808
13913	Holiday Gardens 1	165	180	0	551,900	0.0000
13916	Sun City 06	33,906	33,917	33,934	4,937,850	0.6872
13917	Sun City 05	14,041	14,040	15,300	2,712,453	0.5641
13919	Dreamland Villa 07	6,077	6,419	7,498	1,458,300	0.5142
13921	Dreamland Villa 08	4,195	4,431	4,993	1,144,359	0.4363
13922	Velda Rose Cntry Club Add	2,445	2,584	2,942	343,550	0.8564

Street Lighting Improvement District Levies Secondary Roll (Continued)

DIST #	DESCRIPTION	2004-05 BUDGET	Estimated 2005-06 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2005 NET ASSESSED VALUATION	Estimated 2005 TAX RATE
13923	Sun City 06C	25,750	25,748	25,980	4,302,994	0.6038
13924	Sun City 06D	23,636	23,635	23,628	3,626,886	0.6515
13925	Sun City 06G	10,224	10,368	10,505	2,003,477	0.5243
13926	Sun City 07	8,946	9,948	10,422	1,850,065	0.5633
13927	Sun City 08	10,741	11,779	12,235	2,236,585	0.5470
13928	Sun City 09	8,486	9,210	9,733	1,480,750	0.6573
13929	Velda Rose Estates 4	1,899	2,009	2,174	549,050	0.3960
13930	Dreamland Villa 09	5,891	6,222	6,656	1,414,800	0.4705
13931	Sun City 11	36,573	39,264	40,660	6,241,577	0.6514
13932	Sun City 12	27,723	29,336	30,387	4,432,752	0.6855
13933	Sun City 15	3,240	3,553	3,647	1,100,378	0.3314
13934	Sun City 17	3,805	3,805	4,074	598,800	0.6804
13935	Sun City 01	248,360	270,938	285,672	30,571,683	0.9344
13936	Velda Rose Gardens	3,663	3,868	4,423	513,202	0.8618
13937	Dreamland Villa 10	5,507	5,820	6,617	1,284,050	0.5153
13938	Sun City 15B	4,675	4,808	4,927	976,200	0.5047
13939	Sun City 18 & 18A	28,288	30,342	31,570	5,068,668	0.6228
13940	Sun City 17A	2,430	2,455	2,658	407,100	0.6529
13941	Sun City 17B & 17C	6,999	7,542	7,940	1,470,650	0.5399
13942	Sun City 19 & 20	31,459	33,054	34,216	5,513,602	0.6206
13943	Dreamland Villa 11	7,984	8,431	9,657	1,887,695	0.5116
13944	Sun City 23	17,416	19,179	20,321	2,563,026	0.7929
13950	Sun City 21 & 21A	27,885	30,406	31,637	4,749,975	0.6660
13951	Dreamland Villa 12	6,658	7,030	7,996	1,485,900	0.5381
13952	Sun City 11A	9,270	10,368	10,945	1,254,250	0.8726
13953	Sun City 15C	10,446	11,102	12,372	3,129,743	0.3953
13954	Sun City 22 & 22A	25,242	27,308	28,523	3,337,414	0.8546
13955	Apache Wells Mobile P 5	2,533	2,683	3,016	422,790	0.7134
13962	Velda Rose Estates East	3,418	3,611	4,110	552,200	0.7443
13964	Sun City 14	5,090	5,404	5,634	568,500	0.9910
13965	Sun City 22B	7,871	8,352	9,331	2,475,001	0.3770
13966	Sun City 25	32,133	35,836	37,873	6,418,086	0.5901
13967	Sun City 25A	17,146	18,819	19,707	3,352,400	0.5878
13968	Sun City 27	8,471	9,390	9,962	1,835,050	0.5429
13969	Sun City 30	32,238	36,266	38,509	5,730,350	0.6720
13970	Sun City 16	18,611	18,643	20,363	7,777,704	0.2618
13972	Apache Wells Mobile P 3	7,916	8,355	9,390	1,977,620	0.4748
13973	Dreamland Villa 14	12,759	13,466	15,464	3,747,868	0.4126
13974	Apache Wells Mobile P 4	5,786	6,109	7,076	2,257,354	0.3135
13978	Apache Wells Mobile P 4A	2,511	2,651	3,007	751,130	0.4003
13985	Sun City 24	6,748	7,460	8,045	1,974,150	0.4075
13986	Sun City 26	15,749	17,570	18,736	3,770,640	0.4969
13989	Sun City 26A	13,447	15,011	16,000	2,132,430	0.7503
13990	Sun City 31	12,329	13,783	14,697	2,329,200	0.6310
13991	Suburban Ranchettes	3,102	3,255	3,700	1,313,030	0.2818
13992	Sun City 24B	6,668	7,086	7,319	2,599,167	0.2816
13993	Sun City 28	2,884	3,066	3,231	692,150	0.4668
13994	Sun City 32	12,432	14,451	15,227	2,271,700	0.6703
13995	Dreamland Villa 15	8,360	8,835	10,164	2,147,872	0.4732

Street Lighting Improvement District Levies Secondary Roll (Continued)

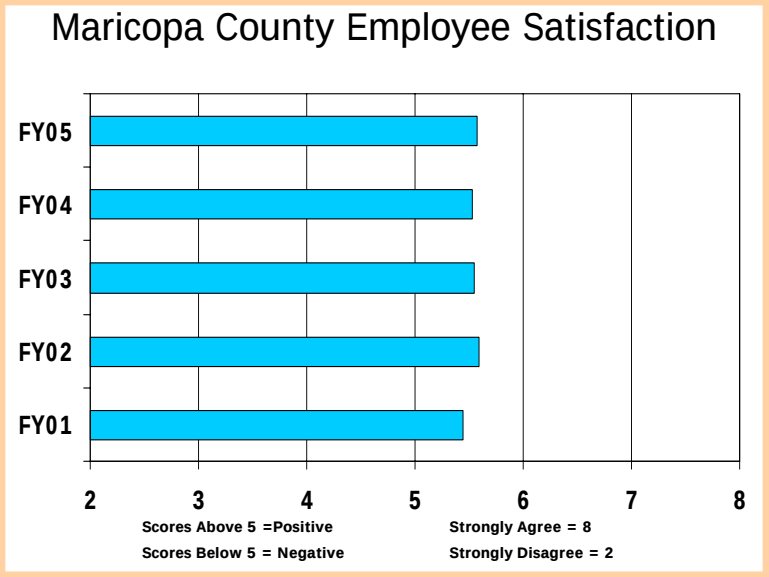
DIST #	DESCRIPTION	2004-05 BUDGET	Estimated 2005-06 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2005 NET ASSESSED VALUATION	Estimated 2005 TAX RATE
13999	Sun City 24C	4,437	4,968	5,239	1,632,975	0.3208
23076	Pinnacle Ranch at 83rd Ave	2,489	2,550	2,914	1,401,100	0.2080
23137	Country Meadows 10	12,102	12,231	13,362	3,281,700	0.4072
23145	Litchfield Vista Views II	1,810	1,855	2,095	1,404,940	0.1491
23176	Crystal Manor	6,983	7,358	8,212	1,057,400	0.7766
23189	Anthem I	384,000	428,220	531,131	52,956,242	1.0030
23254	Cloud Creek Ranch	1,025	1,097	1,377	371,080	0.3711
23255	Citrus Point	3,699	5,155	6,326	3,314,520	0.1909
23324	SCW Expansion 17	76,200	71,400	77,519	15,754,013	0.4921
23344	Dreaming Summit 1,2a,2b	30,000	35,786	40,609	17,491,200	0.2322
23352	Sun Lakes Unit 41	1,680	1,424	941	736,405	0.1278
23353	Wigwam Creek N.Ph.1	10,200	10,822	9,570	5,040,818	0.1899
23360	Dreaming Summit 3	15,600	16,577	13,943	10,029,030	0.1390
23375	RUSSELL RANCH PH 1	4,800	3,101	1,761	2,297,300	0.0767
23399	Wigwam Creek South	30,000	37,978	44,852	19,949,069	0.2248
23452	Litchfield Vista Views IIIA&B	720	933	1,044	2,180,960	0.0479
		3,460,052	3,655,902	3,983,228		
					2005 SQUARE FOOTAGE	
13435	Az Skies Mobile Est. W 2	1,908	2,016	2,070	314,226	0.6588
23104	Litchfield Vista Views	1,680	1,660	1,844	1,351,641	0.1364

Personnel Plan

Introduction

Human Resources recently changed its mission and vision statements to better reflect its future goals. The mission of Human Resources is to establish and administer effective human resources programs to recruit, develop and retain a qualified and diverse workforce so the County can achieve its public service goals. The vision of Human Resources is "to recruit, develop and retain an A+ workforce and be an Employer of Choice".

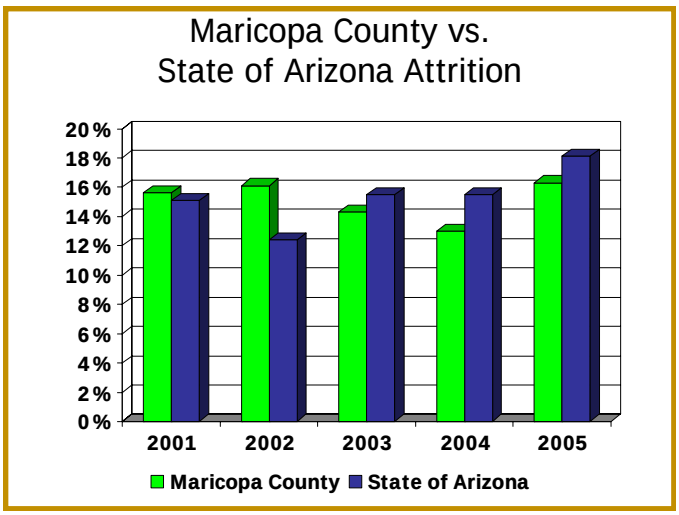
Employee Satisfaction and Attrition



Maricopa County Employee Satisfaction Surveys provide management with critical information necessary to recruit and retain productive employees. Valuable experience is lost when employee separations increase. This results in costly recruitment and training, while adversely impacting customer confidence. As evidenced in the chart below, employee satisfaction remained relatively constant during the past five years.

Another key metric is the rate of attrition. During FY 2002-03 and FY 2003-04, the turnover rate in Maricopa County decreased as there was a great deal of economic uncertainty after the events of 9/11/01. In 2005, the turnover rate increased to a level similar to that experienced pre-9/11/01.

Data source for State of Arizona is the Arizona Department of Administration Human Resources System 2005 Annual Report - Covered and Uncovered Employees.



Human Resources Infrastructure

Maricopa County is fast approaching the two-year anniversary since the implementation of a new Human Resources Information System, PeopleSoft, on December 22, 2003. The PeopleSoft system reduces manual processes by integrating the key human resource functions of payroll, records, recruiting/staffing, benefits management, timekeeping, employee development, and employee/manager self-service .The most important benefits of PeopleSoft are the ability of managers and employees to access to real-time integrated data and the elimination of manual Human Resources processes. In the coming year, Maricopa County will work to complete an upgrade from the 8.8 to the 8.9 version.

Maricopa County Human Resources has begun to implement its Employee Records Automation Project, known as Image Now, the software product. This project will revolutionize how Maricopa County maintains employee personnel files by creating a paperless electronic database that will interface with the PeopleSoft system. Maricopa County also implemented an on-line tuition reimbursement process to help improve processing time and to eliminate paper transactions. Maricopa County continues to look for ways to eliminate paper processes; during the next year Maricopa County will begin conducting employee performance management plans and employee evaluations on-line.

Position Control

Throughout the year, departmental staffing needs change. These changes are handled through the Position Management process. This process requires that departments submit detailed requests to add, delete or change positions with full funding identified by source. Compensation Analysts verify the position description, market range information, and position attributes (such as whether the position is classified or unclassified). The Management and Budget Analysts verify that all authorized positions are fully funded on an annualized basis, that the positions are consistent with approved staffing plans, and that positions support the department's strategic plan. Once approved, the position changes are entered into the PeopleSoft position database.

Another key element in position control is the historical tracking of funded positions and their full-time equivalent (FTE) status. A trend view of FTE levels puts into perspective the prior year's staff, and consequently service, funding decisions. The chart below represents a ten-year historical look at the County's FTE levels, summarized for the Judicial and Elected Offices, Appointed Departments and Special Districts.

FTE Staffing Levels

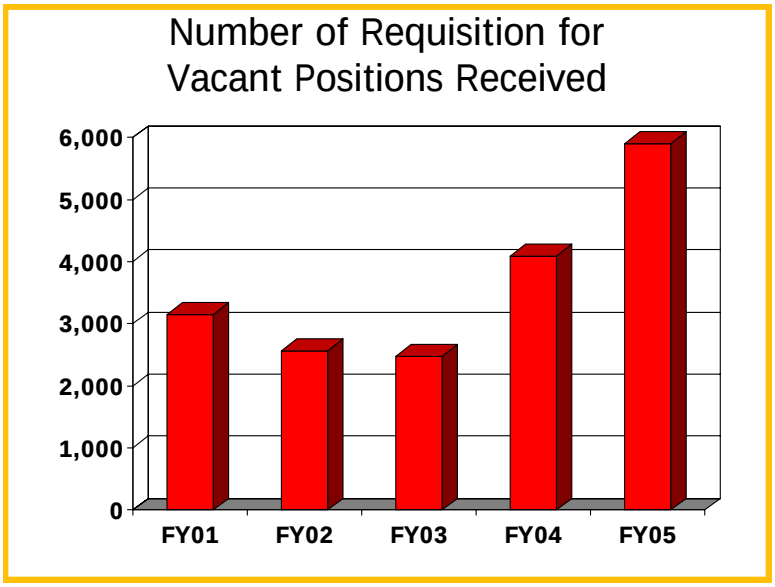
Department	FY 1996-97 Actual	FY 1997-98 Actual	FY 1998-99 Actual	FY 1999-00 Actual	FY 2000-01 Actual	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Adopted
Judicial	2,297.35	2,534.00	2,741.00	2,992.00	3,101.71	3,283.56	3,233.81	3,310.33	3,504.03	3,558.03
Elected	3,938.55	4,058.00	4,160.00	4,393.00	4,490.50	4,494.05	4,628.25	4,941.30	5,441.00	5,842.50
Appointed	6,556.56	6,125.00	5,687.00	5,868.00	7,181.09	7,834.27	7,561.73	8,021.72	8,234.42	4,607.44
Special District	373.66	382.00	375.00	373.00	344.25	362.50	365.50	364.50	365.69	363.69
Total	13,166.12	13,099.00	12,963.00	13,626.00	15,117.55	15,974.38	15,789.29	16,637.85	17,545.14	14,371.65

Human Resources Employment Services

The purpose of the Employment Services Activity is to provide recruitment, staffing and personnel processing services for County departments to attract and maintain a highly qualified and diverse workforce.

Requisitions for Vacant Positions

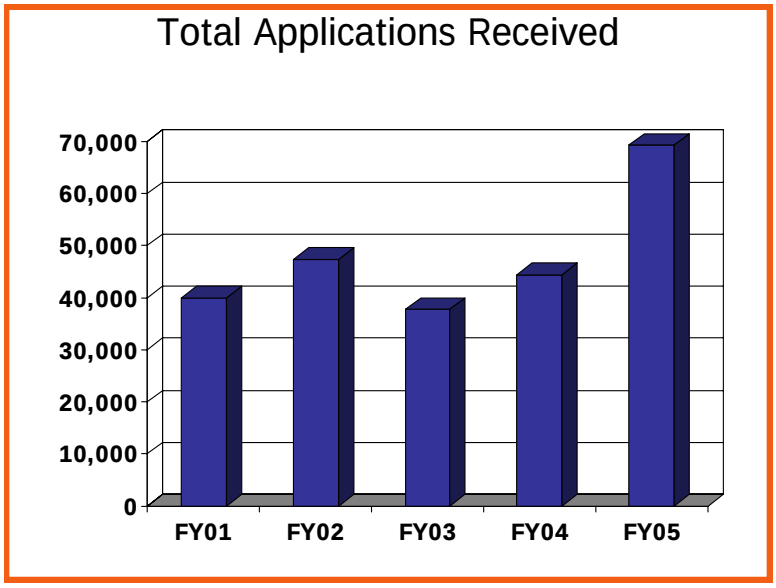
During FY 2004-05 there was a significant increase in the number of requisitions received. A major contributing factor to this increase was the approval of a large number of new positions for the Maricopa County Sheriff's Office new 4th Avenue Jail. In FY 2004-05, Human Resources processed 5,894 requisitions for various positions within Maricopa County. The prior year, Human Resources processed 4,093 requisitions. It is important to note that the "total number of requisitions" does not necessarily reflect the number of vacancies at Maricopa County. From July 2003 to December 2003, departments and agencies were able to list multiple vacancies or position control numbers on requisitions. Revisions to Maricopa County's position management control process and the implementation of PeopleSoft in December 2003, now require that requisitions for vacant positions be assigned a single position control number. In order to help departments in processing requisitions, Human Resources revised the requisition form and now allows departments to submit it electronically via email, which helped reduce the processing time. In addition to automating several Human Resources functions and improving the metric reporting function, PeopleSoft was customized to produce full position management control so that only approved budgeted positions can be filled through the recruitment process. This feature ensures that all positions are fully-funded on an annualized basis.



Applications Received

The number of applications increased by about 55% from FY 2003-04 to FY 2004-05. The significant increase can be attributed to the fact that candidates applying for open competitive recruitments submit their applications electronically via Maricopa County's Human Resources website (http://www.maricopa.gov/human_resources). By submitting their applications on-line, candidates are able to apply for more jobs without having to "write" individual applications.

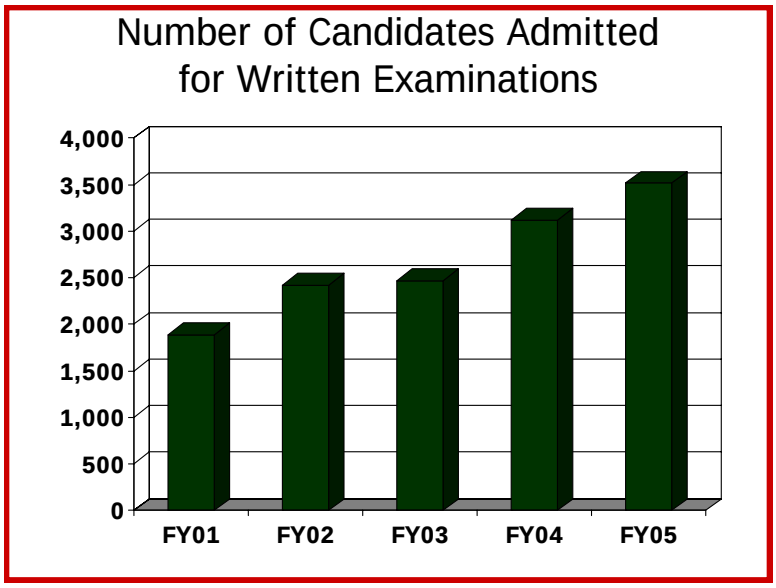
Maricopa County went live with eRecruit on January 18, 2005. The eRecruit module allows internal and external candidates to view all job postings and apply for all positions directly over the Internet or Intranet. The eRecruit module has eliminated the need for paper applications, and



allows candidates to enter their own information into the system. By having electronic candidate information and data, Human Resources will be able to electronically disseminate recruiting information to hiring managers throughout Maricopa County. Typically, Human Resources is able to provide hiring lists to the hiring managers within forty-eight hours after the position closes. The hiring manager will receive an electronic hiring list and completed applications for candidates via email. This saves time and costs from the traditional methods of making copies and mailing the paperwork via the Maricopa County mailroom. In addition, candidate information will flow through the PeopleSoft system into the employee data base, so double data-entry is eliminated for the individuals who are hired.

Number of Written Examinations Conducted

Departments and agencies have an obligation to select the most highly qualified candidates to fill vacancies. When applications are received for open recruitments, each application must be evaluated for minimum qualifications and preferred knowledge, skills, and abilities. As part of the application assessment, Human Resources may administer examinations, including written assessments in the form of multiple choice exams, or performance exams to measure a candidate's keyboarding ability, shorthand speed, etc.



Job qualification and other skill assessments allow Human Resources to create a pool of qualified candidates, ranked by their scores on the specific examinations. Included in the assessments are examinations for Juvenile and Adult Probation Officers, Clerical/Office Administration and promotional exams for Law Enforcement or Trial Courts employees. Overall, written examinations increased by 12.6% from FY 2003-04 to FY 2004-05.

Workforce Administration

The PeopleSoft allows Maricopa County the ability to automate its payroll and benefits administration, as well as its time-entry processes for all departments. Maricopa County continues to rollout the ability for all employees to enter their time in PeopleSoft using programs, activities, and services codes (PAS). Using PAS codes allows Maricopa County to monitor the costs of all the services that are provided to the community.

Maricopa County will continue to enhance the Employee Self Service (ESS) and Manager Self Service (MSS) functions of PeopleSoft. The ESS allows employees to access and change their personal information and biographical data, view current and previous pay slips, make applicable changes to their benefits, and print W-2s. Changes are made directly in the PeopleSoft system, eliminating much of the paper that previously flowed through Human Resources. The MSS function grants managers viewing access to their employees' information, including contact information, leave accrual balances, and compensation histories. Managers will also be able to initiate and complete the Performance Management Process (PMP) through the ePerformance module; thus, allowing Maricopa County to automate its PMP and performance evaluation process.

During FY 2006-07, Human Resources will work on implementing a high-level succession planning module that will track the key levels of management at Maricopa County. The objective is to pilot succession planning looking at Deputy County Manager down through the departmental division managers.

Staff Development

Human Resources' Staff Development unit provides a variety of leadership and competency development opportunities for employees that allow them to improve their job performance and enhance their careers within Maricopa County.

The EDGE Program

Maricopa County's Executive Development School for Governmental Employees Program (EDGE) is committed to partnering with Maricopa County leadership as it develops and sustains the high performance of its diverse, professional, and qualified workforce. The EDGE program upgrades the level of training for County employees.

Consisting of an Executive Development School for upper managers and a Leadership School for supervisors, the primary speakers in the Schools are community and thought leaders. This infusion of new ideas from business, academic, and civic leaders provides participants a broader context of the community in which Maricopa County operates its business and delivers its services and programs.

The competency-based learning experience of the EDGE Program is designed to increase skills and experience levels within the County's supervisor and upper-level manager and leaders. Exposure to new management ideas and business models, this learning series also reinforces for participants common language and processes across 54 departments, enhancing communications, Managing for Results, performance management, critical thinking, and customer orientation.

Innovations include guest lecturers, participant interviews of community leaders, journaling, and curriculum that follows the latest research in adult and accelerated learning techniques.

In March of 2005, a Supervision 101 School was added to compliment the two EDGE Schools. Designed for new supervisors, Supervision 101 is a 3-day School that covers human resources law and compliance topics and policies related to Maricopa County. The first two Schools graduated 36 new supervisors.

As of June 2005, three Leadership Schools have graduated 80 supervisors with 100% stating they had increased their knowledge and skills. As of December 2004, the first Executive Development School graduated 23 managers with 100% stating they had increased their knowledge and skills.

In July of 2005, the EDGE Program received a National Association of Counties Achievement Award. The EDGE program was recognized as an innovative program that contributes to and enhances county government in the United States.

Adjunct Faculty Program

Adjunct Faculty include managers, supervisors, and subject matter experts who are used extensively to deliver classes related to Maricopa County business practices and to facilitate the internationally known Achieve/Global classes on communication, leadership, and customer service topics. Extensive use of the Adjunct Faculty is a cost-effective method of service delivery for training and staff development. An upgrade to Achieve/Global instructor certification was delivered, bringing the number of Adjunct Faculty able to deliver all Achieve/Global modules to 29.

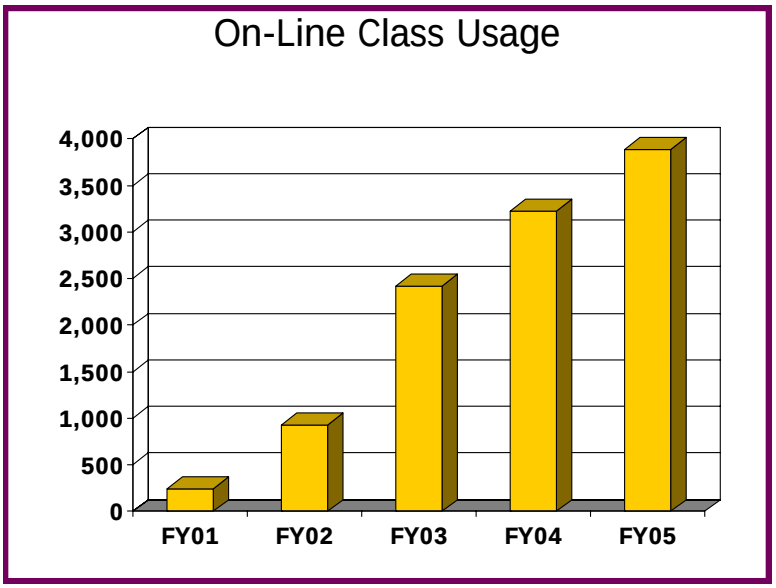
Employee Course Catalog

Human Resources Staff Development publishes an annual Employee Course Catalog that provides the description and relevance of all the courses and classes offered. Previously the catalog was published and made available to all employees in book form only. This year, fewer hard catalogs were published; instead, they were made available on-line and on CD saving hundreds of dollars in printing cost. In addition to the catalogs that list the course offerings for the year, Staff Development also publishes monthly training calendars

that list specific dates, times, and locations of all training classes. The calendars are sent to all County departments. These classes are also marketed through the Learning Resource Network for designated target audiences and posted at strategic locations throughout the County. Classes are organized using the Learning Management System according to skill building competencies. In FY 2004-05, Staff Development offered 266 courses and 7,049 employees attended 445 different classes. Maricopa County continues to be a learning leader!

On-line Classes

Online classes are fast becoming a major choice of training delivery in Maricopa County. In FY 2003-04 employees were able to choose from over 80 online learning modules. Online classes constitute over 33% of attendance in County classes. These classes are tracked by the County's Learning Management System and on employees' official County training transcript. On-line classes offer a good alternative to employees who cannot attend classroom training during the standard workweek or need 'just-in-time' training. This delivery method is used as a strategy for rolling-out curriculum on countywide initiatives quickly and cost-effectively. For instance, two County departments needed to take HIPAA compliance training within a very short timeframe. On-line classes were used as a solution to meet this need. On-line training was also used to train employees on the self-service modules for PeopleSoft. This proved to be effective and eliminated the need for costly and time-consuming classroom training.



On-Site Classes

Several onsite college degree programs are coordinated for employees to attend after work. Employees attend classes to earn degrees at the downtown Administration building. Four different cohorts of students attend undergraduate and graduate classes one night per week. A new Associate level degree program was coordinated through Rio Salado College in Public Administration. This program emphasizes the role of a public administrator in Maricopa County government, and acquaints students with the policies and procedures of the County. Classes with 25 – 30 County employees are on going in this exciting new program.

Educational Assistance

The Educational Assistance Program is designed to help employees gain skills for their current jobs and to give them the knowledge and credentials to promote within the County.

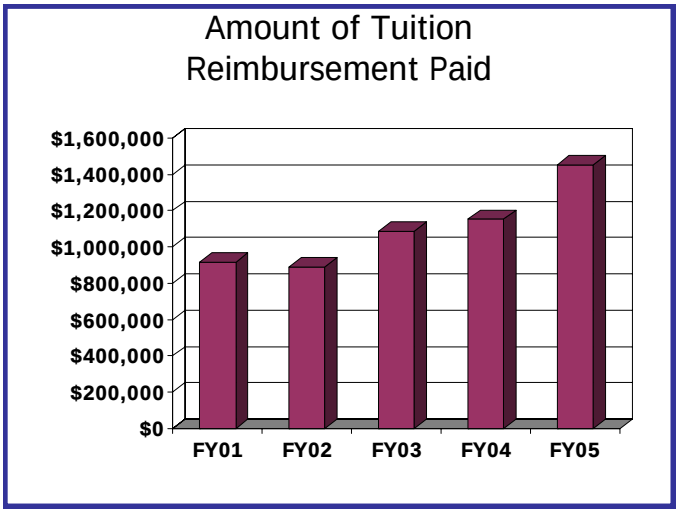
In response to a survey conducted by Maricopa County's Office of Staff Development last fall, the Tuition Reimbursement policy was revised and is now the Educational Assistance Policy. Employee suggestions were utilized to improve and extend the reach of the program.

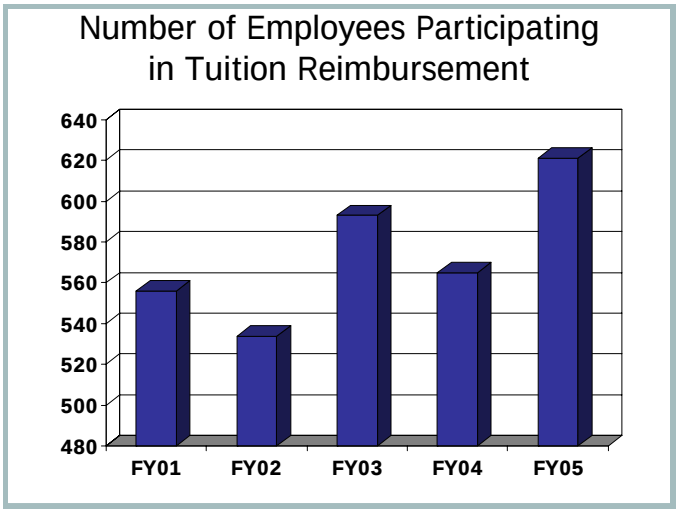
Educational Assistance can now be used for job-related classes and degree programs needed for employees to promote within their career path. Reimbursement of tuition and fees is based on the grade earned. A new feature of the policy allows employees attending community college classes to be reimbursed 100% , including textbooks, for any passing grade. This is to encourage employees to begin their education and to assist

employees at the lower pay scales in obtaining a degree. It also encourages employees to take classes at a lower overall cost to the County.

Another improvement was the automation of the program's application process. This improvement greatly streamlined the approval process. In the past, it took 1–3 weeks for an application to move through the approval process. It can now be done within minutes. With the online application, an employee completes the form and a web link is sent by email to their supervisor for approval. Upon their approval, the data moves to the automated tracking system. This eliminates the need for data entry and other manual processing.

Last year, 621 employees attended 2,061 college classes. The County invested $1,453,246.34 in employee education through the Educational Assistance Program. Besides increasing employee skills, the County has benefited from the program by having a very high retention rate among program participants. Since the inception of the Tuition Reimbursement/Educational Assistance program, an average of less than 4% of program participants per year have left County employment. That is compared to an average overall turnover rate of 15%,





Performance Management

Human Resources administers the County's Performance Management policy. This year, the performance management process was moved on-line, using the PeopleSoft system. The system was piloted in several departments and will roll-out Countywide in the coming year. The on-line format eliminates paper forms, and provides online tools to assist managers and supervisors in providing feedback and guiding developmental activities to enhance employee performance. The system will provide Personnel Liaisons with administrative access to monitor their department's performance management activity. The County's performance management system aligns employee goals with those of the department and focuses on the results achieved by the employee in reaching those goals.

Payroll & Records

Payroll continues to provide services to allow departments to pay employees accurately and on time so departments can effectively manage and forecast their labor expenses. The Records unit is responsible for maintaining and filing documents in personnel files for the County's 13,000+ employee base and accurately recording required employment actions on the Personnel Agenda for Board of Supervisor approval.

In the continual pursuit of going paperless, Payroll continues to explore ways to offer on-line services to employees. On-line W-2s continue to be successful. To date, over 7,000 employees have consented to receive their W-2s electronically. Maricopa County does not have to print paper W2s for employees who consent to receive them on-line, which is a significant savings to the taxpayers. Also, since W-2s are now electronic, employees are able to access their W-2s by January 4 each year instead of the January 31st deadline. Payroll introduced E-pay this past June. Employees are able to view their paycheck on-line, make changes to their tax withholding and update their direct deposit information. Since July 1, 2004, via ESS, there have been 2,399 changes made to direct deposit accounts and 2,309 changes to tax withholdings. To help facilitate an increase in direct deposit and print fewer live warrants, Payroll introduced the PayTM card May 1, 2005. To date, 132 employees have signed up for the new card. As of June 30, 2005, Maricopa County has a direct deposit rate of 87.56%

Records Activity

Records began the implementation of the new imaging system, Image Now, which will allow all personnel files to be maintained and retrieved electronically. New scanning stations were constructed within the Records area and Records staff have prepared over 25% of the active Personnel Files for scanning through July 2005. The goal is to have this project completed in the first six to nine months of FY 2006-07. Records began scanning all current Personnel Actions Forms and other related paperwork with an effective date of May 23, 2005 and after. An outside vendor will scan the backdated Personnel Files, which will include 2003, 2004 and 2005 terminations.

Since employees can now change their own personal data, such as name, address, phone numbers, marital status, e-mail addresses and emergency contact information, via ESS, the number Personal Data Forms that need to be submitted by departmental personnel liaisons on behalf of the employees has been reduced.

Employee Relations

Employee Relations (ER) staff provide a variety of services to Departments and individual employees of Maricopa County, including consultations on organizational alignments, proposed reorganizations, performance management, progressive discipline, and merit rule interpretation. The ER Analysts also receive, investigate and make appropriate recommendations to address allegations of unlawful discrimination and sexual harassment. ER Analysts serve as Adjunct Faculty to Staff Development, presenting multiple sessions annually on Workplace Professionalism and on Progressive Discipline. Additional training modules will be developed for FY 2005-2006 on identifying and addressing sexual harassment in the workplace. Departmental Human Resource Liaisons regularly consult with ER staff to determine accurate interpretation and consistent application of merit resolutions and rules.

During FY 2005-06, Human Resources outsourced the Ombudsman function to a third party vendor. Employees are encouraged to raise questions or concerns about the following issues:

- The application of Merit Rules and Human Resources Plans (Employee Leave Plan and the Employee Compensation Plan).
- Human Resources Administrative Procedures.
- Departmental Work Rules.
- Unsafe or unhealthy work environments.

Employees are encouraged to discuss these issues with their immediate supervisor and whenever possible, resolve their concerns. However, in those instances where an employee's concerns cannot be resolved through the supervisor to the employee's satisfaction, Maricopa County provides Ombudsman Services to mediate and resolve employee issues.

Merit Commission

The purpose of the Merit Commission Activity is to provide administrative and operational support to the Merit Commission so that employees who go before the Merit Commission can receive timely consideration for their appeal.

Special Corporate Initiatives

Trip Reduction Program (Commute Options)

In 1988 the Arizona Legislature passed the Air Quality Bill (A.R.S. 49-581 et seq.) to meet the Federal Ambient Air Quality Standards for carbon monoxide. Arizona's Air Quality Bill mandated a Trip Reduction program for employers and schools located in Maricopa County. To ensure compliance, Maricopa County passed an ordinance that required employers/schools with 100 or more employees and/or driving-age students to implement a Trip Reduction Program. However, the original County ordinance has been revised twice, and now requires employer/schools that have 50 employees and/or driving-age students, who report to a work/school site, at least three times a week or six months per year, to have a Trip Reduction Program.

Maricopa County commuter benefits program helps employees take advantage of alternatives to driving alone to work. Maricopa County's innovative program benefits both employees and the environment by contributing to a work-life balance, as well as reducing global warming and greenhouse gas emissions. The program is administered by the Human Resources Department and includes the following components: annual employee survey to measure our success; 100% bus transportation subsidy; $56 per month per employee Valley Metro Vanpool lease subsidy; free emergency ride home cab service for alternative mode users; designated carpool parking; compressed work week schedules; telecommuting; work site showers; secured bike parking; drawings for movie tickets to reward alternative mode users on a monthly basis and during high pollution advisories; annual training for agency Trip Reduction Coordinators, and special events such as Bike to Work Day. The Trip Reduction Program has successfully reduced the Single Occupancy Vehicle Rate of our workforce to 62%, with 4,000 employees using bus cards, 20 vanpools, 150 movie ticket giveaways each year, and a financial commitment of close to one-half million dollars each fiscal year. During the last quarter of FY 2004-05, Maricopa County received notification that it was going to be designated as one of the Best Workplaces for Commuters by the United States Environmental Protection Agency and the United States Department of Transportation.

Combined Charitable Campaign (CCC)

Staff Development also coordinated the Combined Charitable Campaign (CCC) intranet web page with the Office of the Chief Information Officer. Casual Day and the Craft Fair were two of the special events sponsored by Staff Development. These two events generated greater enthusiasm for the CCC and, along with the HR Baskets drawing, raised thousands for the CCC. Once again, Staff Development served as a collection point for pledge cards and cash from Special Events. The 2005 CCC raised $417,425; which was 87% of its goal.

Staff Development continues to administer the important Employees Assisting and Supporting Employees (EASE) Program. The EASE program is a contingency fund that is used to assist Maricopa County employees with unanticipated financial emergency situations. The EASE fund is designed to offer an alternative to eligible participants if other sources of financial aid are unavailable for emergency health or human services, such as housing, utilities, and food. As a result of this program, forty-one County employees were provided assistance that helped them avert mortgage foreclosures, rental evictions, and utility shut-offs. All the money from this program comes from the generous donations of our County employees.

Corporate Initiative Diversity

In partnership with the newly appointed Director of Diversity, Staff Development assembled a curriculum committee which identified the need for a diversity awareness class. Working in concert with the committee, Staff Development took the leadership role in the design and development of a 4-hour diversity class called *Organizational Values: Valuing Diversity*. Once completed and beta tested, a Train the Trainer was conducted for more that 50 instructors representing key departments in the organization.

The diversity class was designed as a resource to assist departments in reaching their diversity objectives. The trained instructors are continuing to deliver the training in their respective departments.

Staff Development also supported the Diversity initiative by publishing the Diversity site on the Intranet. Content is updated monthly to keep employees informed of diversity events and resources.

Compensation and Awards

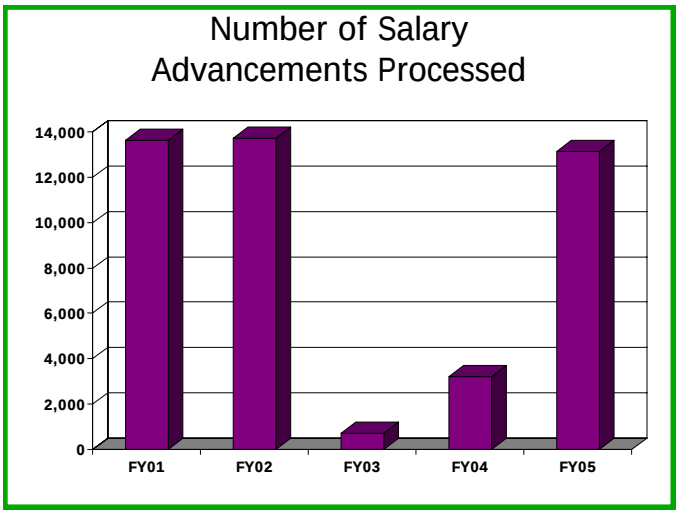
Gainsharing Initiative

Maricopa County continued the Gainsharing Initiative in FY 2005. This initiative offers County and Judicial Branch/Special District employees the opportunity to share in the benefits derived from their efforts to enhance revenues and improve efficiencies, while increasing service quality. The fiscal results of these programs are currently being evaluated. Several of these programs will continue into FY 2006 with additional programs being implemented.

Salary Advancements

Salary advancements are defined in the Maricopa County Compensation Plan as "An increase in an employee's base rate to a higher base rate as the result of any process other than a recruitment process". Salary advancements are typically market or merit based.

On July 4, 2005, the County implemented the FY 2005-2006 Performance-Based Salary Advancement Plan as a continuation of last year's plan. The goal of the plan is to provide employees with performance-based salary increases in an equitable and consistent manner so that they will be motivated to continue to perform. The average salary increase was 4.5%; however, the plan provided flexibility to department management to allow them to vary increases based on performance and recognize outstanding performers.



Employee Health Initiatives Program

Maricopa County continues to be able to offer a competitive benefits program to active, benefit-eligible employees and their families. This program enhances benefit choices and provides flexibility to balance payroll deductions for benefit premiums against sixteen health care coverage options. To accomplish this, 'consumerism' and 'cost-sharing' of health care expenses have been introduced to encourage using the most appropriate place of service when seeking medical care and choosing the most cost-effective prescription drugs.

To remain very competitive compared to other Arizona public sector entities, changes will be made to the texture, structure, shape and means by which this program is financed and delivered to Maricopa County employees and their families.

Market Range Salary Issues

Attracting competent, qualified applicants and retaining skilled, trained and experienced current employees is a goal of Maricopa County. In FY 2005-06, funds have been set aside to cover market adjustments for certain positions.

Due to limited funding for market increases, not all positions will be considered for market adjustments in FY 2005-06. Market studies are being prioritized based on demonstrated recruitment and retention difficulties, as well as the impact on service delivery and ability to meet departmental goals.

Future Directions for Human Resources

Human Resources will be implementing several new certificate programs to train department budget, finance, human resource, IT, and facilities management staff on policies and standard County business practices. A new Manager Center will be launched for Supervisors to manage their employee's development plans and training activities. The automated Performance Management system will be rolled out to all departments during the coming year.

HR will engage in the upgrade process of PeopleSoft further refining business processes into electronic modes. HR will expand the curriculum of its newly developed Diversity Training Program and create County-wide Diversity Council.

To assist employees with career mobility and to accurate predict future staffing needs Human Resources will engage in a County-wide succession planning process. A new succession plan will be launched to ensure that there is a pool of qualified internal candidates available for replacing key positions throughout the County and to deal with expected increases in retirement-based attrition.

As mentioned earlier, Human Resources recently changed its mission and vision statements to better reflect its future goals. Over the next five years, Human Resources will focus on the following strategic goals:

- By January 2006, HR will have 90% participation in either direct deposit or pay cards and reduce/eliminate live checks.
- By May 2006, Human Resources will develop metrics reporting and communication tools to monitor the implementation of the Maricopa County's Diversity Plan.
- By July 2006 HR will help seek opportunities to build partnerships and relationships with all area governments, including Tribal Nations, in order to create a fuller sense of community.
- By September 2006, Human Resources will develop a written succession plan for managers and directors that identify the leadership roles and associated skills necessary for upward mobility in County departments.
- By December 2006, Human Resources will complete a review and revision of all Human Resources policies to ensure legal compliance and compatibility with technology needs.
- By December 2006, increase accountability to the public for results-oriented government by fully implementing the Managing for Results and performance-based budgeting initiatives.
- By July 2007 HR will eliminate hard copy personnel files.
- By July 2007 ensure ethnicity base of the County employees is keeping pace with the changing demographics of our growing and diverse community.
- By January 2008 assist in the implementation of a total compensation package, workforce development plan to enhance recruitment, retention, and advancement that results in improved customer service to Maricopa County citizens.
- By May 2010, improve access to the services offered by the County to ensure the inclusion and participation of our diverse community.

Budgeted FTE Summary

In order to more accurately follow past staffing and human resource allocation decisions by program, a ten-year history of full-time equivalents by department is presented in the chart below. FTEs reflect the hours budgeted for part-time positions converted to an equal number of full-time positions (based on a standard of 40 hours per week.)

Budgeted FTEs										
	FY 1996-97 Actual	FY 1997-98 Actual	FY 1998-99 Actual	FY 1999-00 Actual	FY 2000-01 Actual	FY 2001-02 Actual	FY 2002-03 Acutal	FY 2003-04 Acutal	FY 2004-05 Actual	FY 2005-06 Adopted
ADULT PROBATION	851.00	937.00	949.00	1,045.00	1,120.50	1,175.00	1,092.00	1,144.00	1,166.00	1,193.00
AIR QUALITY	-	-	-	-	-	-	-	-	134.00	131.00
ANIMAL CARE & CONTROL	120.00	125.00	135.00	130.00	146.00	132.50	140.00	143.60	151.00	149.00
APPROPRIATED FUND BALANCE	-	-	-	-	1.00	-	-	-	-	-
ASSESSOR	297.00	334.00	329.00	325.00	326.00	321.80	322.00	321.00	321.00	331.00
BOARD OF SUPERVISORS CLERK	7.00	7.00	7.00	7.00	7.00	7.80	8.00	7.00	7.00	7.35
BOARD OF SUPERVISORS DIST 1	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00
BOARD OF SUPERVISORS DIST 2	3.00	4.00	3.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00
BOARD OF SUPERVISORS DIST 3	3.00	4.00	4.00	4.00	4.00	4.00	3.50	3.50	3.00	3.00
BOARD OF SUPERVISORS DIST 4	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00	3.00	3.00
BOARD OF SUPERVISORS DIST 5	4.00	4.00	3.00	4.00	4.00	3.50	3.50	3.50	3.00	3.00
CALL CENTER	10.00	20.00	20.00	32.00	33.00	33.00	34.00	33.00	33.00	33.00
CHIEF INFORMATION OFFICER	106.00	70.00	64.00	62.00	67.00	67.00	66.50	62.00	106.17	109.00
CLERK OF THE SUPERIOR COURT	596.25	589.00	596.00	599.00	620.00	666.00	689.00	695.00	683.00	743.00
COMMUNICATIONS	-	-	-	-	-	-	7.50	9.00	-	-
COMMUNITY DEVELOPMENT	10.00	11.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
CONSTABLES	26.00	27.00	29.00	29.00	30.00	30.00	30.00	30.00	30.00	30.00
CONTRACT COUNSEL	-	-	-	-	-	8.25	7.25	7.25	9.50	9.50
CORRECTIONAL HEALTH	135.78	165.00	177.00	223.00	220.40	263.75	264.78	363.75	380.63	348.10
COUNTY MANAGER'S OFFICE	12.00	13.00	15.00	13.00	16.00	18.00	11.33	13.50	21.00	21.00
COUNTY ATTORNEY	737.30	742.00	796.00	831.00	850.00	828.50	917.25	987.55	996.50	992.50
ELECTIONS	57.00	55.00	53.00	54.00	54.00	54.00	54.00	54.00	55.00	54.00
EMERGENCY MANAGEMENT	14.00	14.00	14.00	14.00	15.00	15.00	15.00	15.00	16.00	15.00
EMPLOYEE HEALTH INITIATIVES	-	-	-	-	-	15.00	16.00	24.00	30.00	23.00
ENVIRONMENTAL SERVICES	238.60	245.00	272.00	267.00	266.75	283.00	273.50	300.50	194.84	196.79
EQUIPMENT SERVICES	63.00	65.00	60.00	60.00	62.00	63.00	63.00	60.75	59.75	53.75
FACILITIES MANAGEMENT	183.40	158.00	158.00	192.00	202.50	235.00	248.25	269.00	301.00	263.50
FINANCE	53.00	49.00	46.00	42.00	36.00	43.00	44.00	42.00	44.00	44.00
FLOOD CONTROL DISTRICT	240.00	241.00	222.00	222.00	222.25	223.00	226.00	225.00	209.00	208.00
GENERAL GOVERNMENT	7.00	7.00	1.00	11.00	9.00	1.00	1.00	-	-	-
HEALTH CARE DELIVERY SYSTEM	2,630.50	2,099.00	1,812.00	1,766.00	3,013.25	3,326.01	3,326.01	3,528.29	3,691.44	-
HEALTH CARE MANDATES	1.00	1.00	1.00	1.00	46.00	41.00	34.00	31.00	31.00	31.00
HOUSING	64.00	63.00	64.00	64.00	64.00	64.00	64.00	-	-	-
HUMAN RESOURCES	96.00	81.00	82.00	79.00	81.00	67.25	66.20	51.00	55.00	55.00
HUMAN SERVICES	256.00	286.00	281.00	295.00	287.00	368.00	369.00	436.00	478.20	463.00
INDIGENT REPRESENTATION	349.19	421.00	459.00	446.00	466.25	-	-	-	-	-
INTEGRATED CRIMINAL JUST INFO	-	-	-	-	1.00	14.00	15.00	21.00	18.00	18.00
INTERNAL AUDIT	8.00	10.00	12.00	16.00	15.00	16.00	16.00	15.00	15.00	15.00
JUDICIAL MANDATES	-	-	-	36.00	-	-	-	-	-	-
JUSTICE COURTS	228.75	244.00	294.00	280.00	287.01	300.06	-	-	-	-
JUVENILE PROBATION	540.00	589.00	679.00	794.00	784.00	827.50	868.50	919.00	962.00	966.00
LEGAL ADVOCATE	-	-	-	-	-	53.00	60.50	63.50	78.50	79.50
LEGAL DEFENDER	-	-	-	-	-	69.00	74.75	79.00	96.00	96.00
LIBRARY DISTRICT	126.66	134.00	146.00	143.00	118.00	135.50	135.50	135.50	151.69	150.69
MANAGEMENT & BUDGET	22.00	21.00	22.00	24.00	18.00	22.00	22.00	21.00	25.00	32.00
MARICOPA MANAGED CARE SYSTEMS	377.50	444.00	361.00	353.00	345.70	357.47	357.47	415.43	364.49	368.67
MATERIALS MANAGEMENT	53.00	47.00	38.00	39.00	38.00	39.00	40.00	35.00	35.00	35.00
MEDICAL ELIGIBILITY	337.50	342.00	263.00	298.00	292.50	291.50	-	-	-	-
MEDICAL EXAMINER	45.50	47.00	50.00	52.00	54.00	64.00	63.00	66.00	66.00	70.00
PARKS & RECREATION	76.84	77.00	74.00	80.00	86.50	98.46	104.00	87.00	88.00	88.00
PLANNING & DEVELOPMENT	54.00	66.00	65.00	93.00	108.00	115.00	125.00	159.00	185.00	190.00
PUBLIC DEFENDER	-	-	-	-	-	433.30	430.30	435.80	470.10	470.10
PUBLIC FIDUCIARY	41.00	37.00	33.00	33.00	35.00	35.00	35.00	34.00	37.00	36.00
PUBLIC HEALTH	503.25	460.00	441.00	479.00	459.24	523.48	534.89	567.60	564.05	574.93
RECORDER	63.00	66.00	65.00	69.00	69.00	71.25	71.25	70.25	80.25	80.25
RESEARCH & REPORTING	14.50	14.00	8.00	7.00	34.50	9.50	6.75	8.75	8.75	7.25
RISK MANAGEMENT	12.00	19.00	19.00	19.00	19.00	20.00	19.00	19.00	20.00	20.00
SHERIFF	2,108.00	2,188.00	2,235.00	2,428.00	2,482.50	2,465.00	2,487.75	2,731.50	3,223.50	3,558.00
SOLID WASTE	45.00	19.00	17.00	18.00	18.00	12.00	14.00	13.00	12.00	13.00
STADIUM DISTRICT	7.00	7.00	7.00	8.00	4.00	4.00	4.00	4.00	5.00	5.00
SUPERINTENDENT OF SCHOOLS	28.00	29.00	29.00	29.00	30.00	30.00	30.00	32.00	32.00	33.00
SUPERIOR COURT	677.60	764.00	819.00	873.00	910.20	981.00	-	-	-	-
TELECOMMUNICATIONS	42.00	45.00	41.00	42.00	42.00	42.00	43.00	42.00	-	-
TRANSPORTATION	511.00	522.00	512.00	511.00	511.50	504.00	477.75	479.00	477.00	477.00
TREASURER	66.00	64.00	64.00	64.00	64.00	64.00	64.00	57.00	59.75	59.75
TRIAL COURTS	-	-	-	-	-	-	1,273.31	1,247.33	1,376.03	1,399.03
Total Departments	13,166.12	13,099.00	12,963.00	13,626.00	15,117.55	15,974.38	15,789.29	16,637.85	17,679.14	14,371.65

Within each department, positions may be budgeted from a variety of funding sources. In general, as discussed earlier, the General Fund and Special Revenue Fund cover the bulk of Personnel Services, with monies from Capital Project, Enterprise and Internal Service funds covering the rest. The following chart displays this breakdown.

FTE DISTRIBUTION BY FUNDING SOURCE - FY 2005-06 ADOPTED
BUDGETED FTE

DEPARTMENT	2 GENERAL FUND	3 SPECIAL REVENUE	4 DEBT SERVICE	5 CAPITAL PROJECTS	6 ENTERPRISE	7 INTERNAL SERVICE	9 TOTAL FUNDS
ADULT PROBATION	915.80	277.20	-	-	-	-	1,193.00
AIR QUALITY	-	131.00	-	-	-	-	131.00
ANIMAL CARE & CONTROL	-	149.00	-	-	-	-	149.00
ASSESSOR	331.00	-	-	-	-	-	331.00
BOARD OF SUPERVISORS DIST 1	3.00	-	-	-	-	-	3.00
BOARD OF SUPERVISORS DIST 2	3.00	-	-	-	-	-	3.00
BOARD OF SUPERVISORS DIST 3	3.00	-	-	-	-	-	3.00
BOARD OF SUPERVISORS DIST 4	3.00	-	-	-	-	-	3.00
BOARD OF SUPERVISORS DIST 5	3.00	-	-	-	-	-	3.00
CALL CENTER	33.00	-	-	-	-	-	33.00
CHIEF INFORMATION OFFICER	63.00	-	-	-	-	46.00	109.00
CLERK OF THE BOARD	7.35	-	-	-	-	-	7.35
CLERK OF THE SUPERIOR COURT	614.00	129.00	-	-	-	-	743.00
COMMUNITY DEVELOPMENT	-	10.00	-	-	-	-	10.00
CONSTABLES	30.00	-	-	-	-	-	30.00
CONTRACT COUNSEL	9.50	-	-	-	-	-	9.50
CORRECTIONAL HEALTH	21.00	327.10	-	-	-	-	348.10
COUNTY ATTORNEY	848.85	143.65	-	-	-	-	992.50
COUNTY MANAGERS OFFICE	21.00	-	-	-	-	-	21.00
ELECTIONS	54.00	-	-	-	-	-	54.00
EMERGENCY MANAGEMENT	2.00	13.00	-	-	-	-	15.00
EMPLOYEE HEALTH INITIATIVES	23.00	-	-	-	-	-	23.00
ENVIRONMENTAL SERVICES	19.00	177.79	-	-	-	-	196.79
EQUIPMENT SERVICES	-	-	-	-	-	53.75	53.75
FACILITIES MANAGEMENT	220.77	42.73	-	-	-	-	263.50
FINANCE	44.00	-	-	-	-	-	44.00
FLOOD CONTROL DISTRICT	-	208.00	-	-	-	-	208.00
HEALTH CARE MANDATES	31.00	-	-	-	-	-	31.00
HUMAN RESOURCES	55.00	-	-	-	-	-	55.00
HUMAN SERVICES	-	463.00	-	-	-	-	463.00
INTEGRATED CRIMINAL JUST INFO	-	18.00	-	-	-	-	18.00
INTERNAL AUDIT	15.00	-	-	-	-	-	15.00
JUVENILE PROBATION	219.00	747.00	-	-	-	-	966.00
LEGAL ADVOCATE	79.50	-	-	-	-	-	79.50
LEGAL DEFENDER	95.50	0.50	-	-	-	-	96.00
LIBRARY DISTRICT	-	150.69	-	-	-	-	150.69
MANAGEMENT & BUDGET	32.00	-	-	-	-	-	32.00
MARICOPA MANAGED CARE SYSTEMS	-	-	-	-	368.67	-	368.67
MATERIALS MANAGEMENT	24.00	-	-	-	-	11.00	35.00
MEDICAL EXAMINER	70.00	-	-	-	-	-	70.00
PARKS & RECREATION	16.00	72.00	-	-	-	-	88.00
PLANNING & DEVELOPMENT	-	190.00	-	-	-	-	190.00
PUBLIC DEFENDER	446.80	23.30	-	-	-	-	470.10
PUBLIC FIDUCIARY	36.00	-	-	-	-	-	36.00
PUBLIC HEALTH	131.51	443.42	-	-	-	-	574.93
RECORDER	44.25	36.00	-	-	-	-	80.25
RESEARCH & REPORTING	-	7.25	-	-	-	-	7.25
RISK MANAGEMENT	-	-	-	-	-	20.00	20.00
SHERIFF	998.00	2,560.00	-	-	-	-	3,558.00
SOLID WASTE	-	4.25	-	-	8.75	-	13.00
STADIUM DISTRICT	-	5.00	-	-	-	-	5.00
SUPERINTENDENT OF SCHOOLS	33.00	-	-	-	-	-	33.00
TRANSPORTATION	-	477.00	-	-	-	-	477.00
TREASURER	59.75	-	-	-	-	-	59.75
TRIAL COURTS	1,170.53	228.50	-	-	-	-	1,399.03
Total Departments	6,829.11	7,034.38	-	-	377.42	130.75	14,371.65

Countywide staffing from FY 2004-05 to FY 2005-06 decreased by 3,307.49 full-time equivalents (FTE's), or 18.71%. Significant changes in staffing levels from FY 2004-05 to FY 2005-06 are provided under the specific department in the Departmental Schedules later in this Annual Business Strategies document.

Significant Staffing Variances:

Adult Probation: Net increase due to approval of Results Initiative Requests associated with Supervision Services to address increased volume and improve results.

Clerk of the Court: Increase due to staffing for new facilities, increased demand for services and process improvement associated with the electronic data management system.

Correctional Health: Reduction due to reorganization and outsourcing of functions.

Facilities Management: Reduction due to transfer of detention facility janitorial function to Sheriff.

Healthcare Delivery System: Reduction of 3,691.44 FTE's due to the creation of the Special Health Care District on 1/1/05. All staff of this department became employees of the new district.

Human Services: Reduction due to loss of grant funding

Public Health: Increase associated with staffing of Results Initiative Requests addressing community health issue.

Sheriff: Increase associated with the staffing of the new detention facilities and the transfer of detention facility janitorial functions to the Sheriff from Facilities Management.

Trial Courts: Increase associated with staffing for new facilities, increased volume and staff necessary to process cases within established standards..

Capital Improvement Program

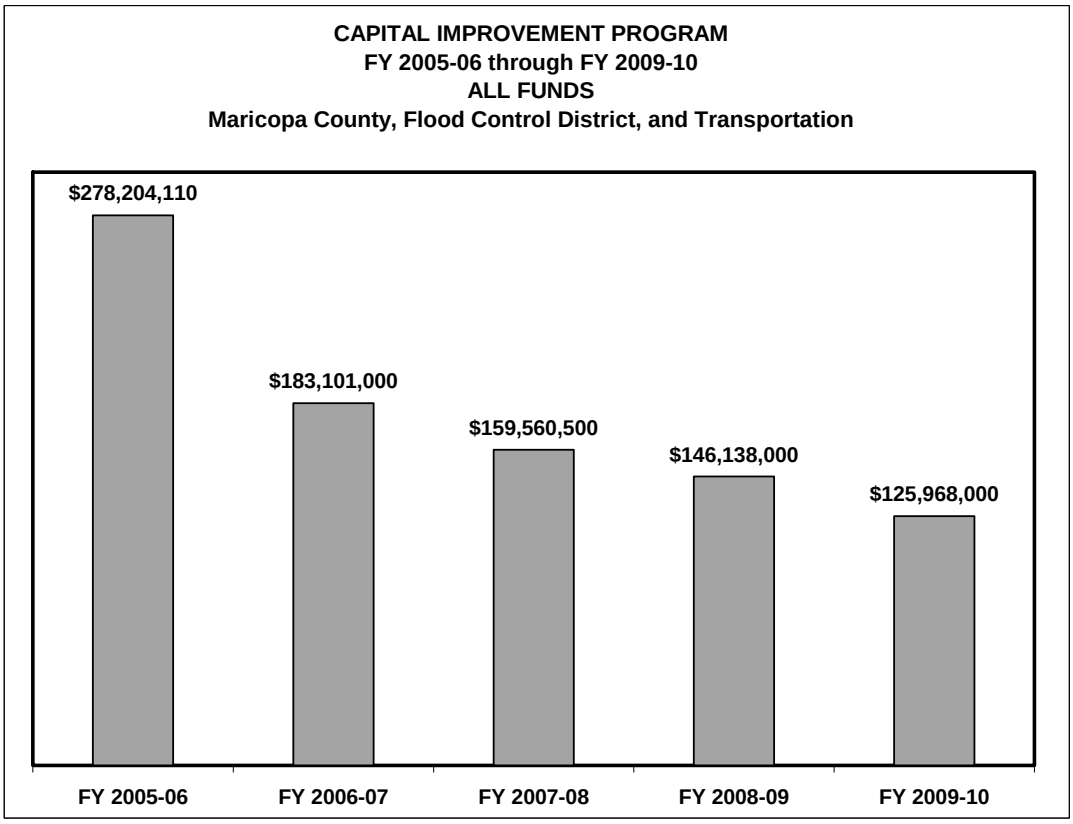
Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital projects to be completed over the next five years. The CIP integrates the Managing for Results (MfR) policy when outlining its funding sources, project costs, and future operating costs associated with each capital improvement. Because these projects typically span more than one fiscal year, the plan is updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts.

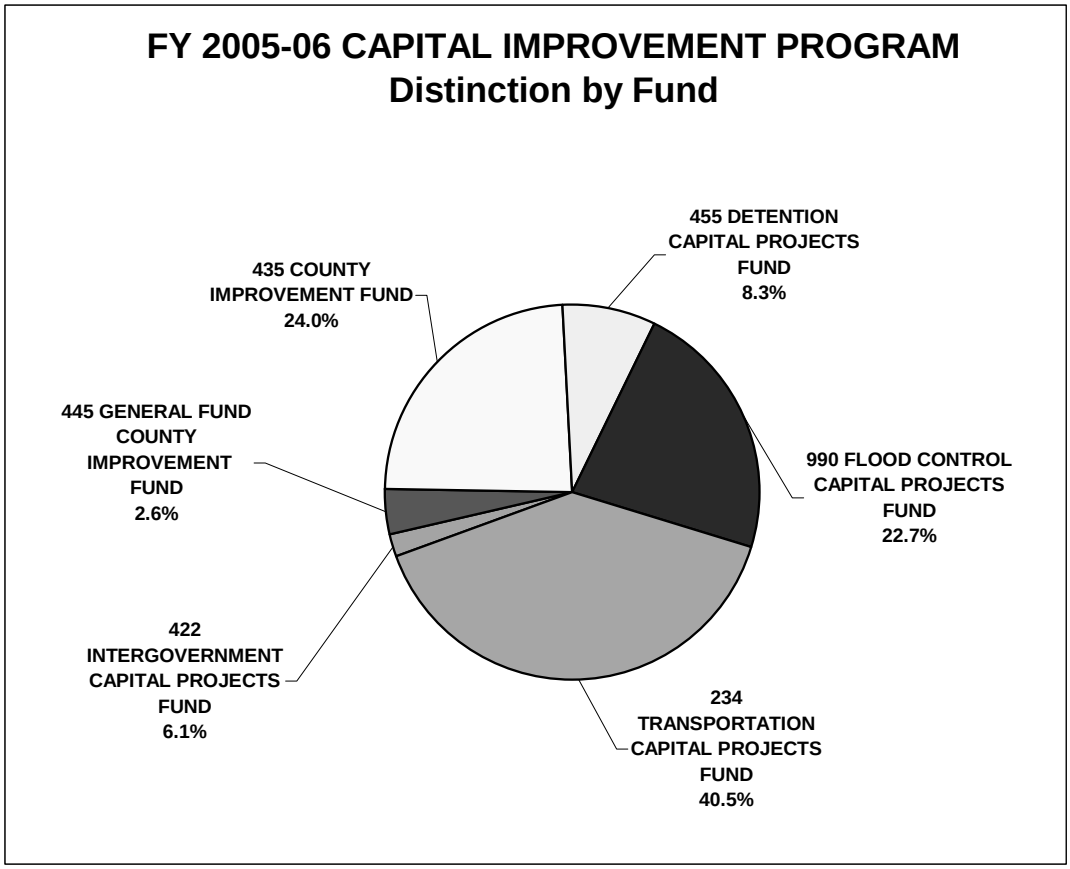
Capital Improvement Projects

A Capital Improvement Project is defined by County policy as a non-recurring project costing more than $150,000, resulting in the construction, renovation, or acquisition of land, infrastructure and/or building(s) with an expected useful life of many years. The most common examples include the purchase of land and buildings as well as construction of buildings, roads, and flood control improvements. Sources of funding for Capital Improvement Projects include voter-approved bonds, voter-authorized taxes, other forms of long-term financing such as Certificates of Participation (COPs), operating funds, contributions from other public and private entities, and grants.

The CIP spans a five-year period beginning with Fiscal Year 2005-06 and ending Fiscal Year 2009-10. The total anticipated cost for projects presented in the FY 2005-06 CIP is $893.0 million with the largest amount of planned spending, $278.2 million in Fiscal Year 2005-06 (see table below).



The largest portion of expenditures for the County's five-year Capital Improvement Program is the Department of Transportation with 40.5% of the total. Flood Control District Projects are next with 22.7%, followed by the County Improvement Fund (COPs) at 24.0%. The Detention Capital Projects Fund comprises 8.3% of the total expenditures, and the Intergovernmental Capital Projects Fund follows with 6.1% of the CIP. The remainder of the five-year program is funded by the General Fund County Improvements Fund with 2.6% of the total.



It should be noted that over the five-year period, the cost of a project and its projected completion date could vary from the initial plan due to changes in Board priorities, greater than anticipated costs, unforeseen events, and/or changes in funding assumptions. The following table highlights significant changes from the FY 2004-05 Capital Improvement Program.

FY 2005-06 CAPITAL IMPROVEMENT PROGRAM
Five-Year Total By Fund

CIP Allocation by Fund	REVISED RESTATED FY 2004-05 THROUGH FY 2008-09	ADOPTED FY 2005-06 THROUGH FY 2009-10	(Increase)/ Decrease
General Fund			
445 GENERAL FUND CTY IMPROV	$ 31,674,524	$ 20,387,404	$ 16,299,170
435 COUNTY IMPROVEMENT FUND	49,058,194	69,639,304	(8,019,820)
422 INTERGOVERNMENTAL CAP PROJ	26,467,997	8,101,348	6,799,260
Subtotal General Fund	$ 107,200,715	$ 98,128,056	$ 15,078,610
Special Revenue			
455 DETENTION CAPITAL PROJECTS	$ 111,990,198	$ 92,792,500	$ 19,197,698
234 TRANSPORTATION CAPITAL PROJECT	346,757,804	384,909,054	(38,151,250)
Subtotal Special Revenue	$ 458,748,002	$ 477,701,554	$ (18,953,552)
Maricopa County Total	$ 565,948,717	$ 575,829,610	$ (3,874,942)
Special Districts			
990 FLOOD CONTROL CAPITAL PROJECTS	$ 275,518,503	$ 317,142,000	$ (41,623,497)
Special DistrictsTotal	$ 275,518,503	$ 317,142,000	$ (41,623,497)
TOTAL COUNTY & DISTRICTS	$ 841,467,220	$ 892,971,610	$ (45,498,439)

Capital Projects Budget

The capital projects budget is the first year of the CIP. The recommended FY 2005-06 Maricopa County and Special Districts' capital project budget is $278.2 million and is comprised of projects for which funding has been clearly identified for the duration of the projects. Total budgeted expenditures by fund source compared with FY 2004-05 expenditures are shown in the table below.

CAPITAL BUDGET BY FUND

FUND	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACTUAL RESTATED	FY 2005-06 ADOPTED
General Fund				
445 GENERAL FUND CTY IMPROV	$ 22,175,674	$ 22,073,674	$ 18,404,452	$ 10,262,404
435 COUNTY IMPROVEMENT FUND	38,557,198	38,557,198	15,400,180	66,674,304
422 INTERGOVERNMENTAL CAP PROJ	21,095,594	20,642,997	10,252,260	5,691,348
Subtotal General Fund	$ 81,828,466	$ 81,273,869	$ 44,056,892	$ 82,628,056
Special Revenue Funds				
455 DETENTION CAPITAL PROJECTS	$ 40,162,409	$ 40,162,409	$ 19,197,700	$ 22,800,000
234 TRANSPORTATION CAPITAL PROJECT	77,959,051	77,505,281	57,909,254	110,634,054
Subtotal Special Revenue Funds	$ 118,121,460	$ 117,667,690	$ 77,106,953	$ 133,434,054
Maricopa County Total	**$ 199,949,926**	**$ 198,941,559**	**$ 121,163,846**	**$ 216,062,110**
Special Districts				
990 FLOOD CONTROL CAPITAL PROJECTS	$ 52,076,503	$ 54,576,503	$ 52,249,577	$ 62,142,000
Special Districts Total	**$ 52,076,503**	**$ 54,576,503**	**$ 52,249,577**	**$ 62,142,000**
TOTAL COUNTY & DISTRICTS	**$ 252,026,429**	**$ 253,518,062**	**$ 173,413,422**	**$ 278,204,110**

Operating & Capital Budgets – Their Relationship

A direct relationship exists between Maricopa County's capital and operating budgets. Operating cost estimates are the anticipated annual costs to operate facilities and improvements upon completion or acquisition. Completed capital projects generally require additional operating budget resources for upkeep, maintenance, security, and other costs associated with additional acreage, mileage, or square footage.

Future operating costs related to new facilities constructed or acquired through the CIP are carefully considered before project commitments are made. This is a particularly important budgetary consideration with the new jail and juvenile detention facilities. It is the County's philosophy and policy that new capital projects will be undertaken only if future operating revenues are reasonably estimated to be sufficient to support associated future operating costs. Operating costs associated with new facilities are budgeted by the user department in conjunction with the Facilities Management Department. Estimated operating costs, as well as anticipated savings in lease costs and operating costs of facilities to be replaced are factored into the County's ten-year financial forecast.

The estimated annual operating costs for the new general fund and detention facilities include utility costs, housekeeping staff, general maintenance commodities, e.g., janitorial supplies, and miscellaneous contract costs, e.g., janitorial contracts. The following table illustrates the estimated ongoing operating costs associated with the new facilities constructed or acquired through the CIP.

NEW FACILITY OPERATING COSTS

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10
GENERAL FUND PROJECTS					
Buckeye Hills Shooting Range	$ 231,501	$ 238,446	$ 245,600	$ 252,967	$ 260,556
Chandler Consolidated Justice Courts	14,893	108,347	103,120	97,530	91,772
Downtown Justice Center	273,204	1,052,673	1,065,838	1,079,399	1,093,366
Environmental Services Building (Public Health)	3,790	43,567	44,335	45,354	46,287
Human Services Campus	153,803	213,928	220,346	226,956	233,765
McDowell Track Comfort Station	-	-	1,500	1,500	1,500
Northeast Superior Court/Justice Court Expansion	177,347	182,638	188,087	193,700	57,763
Northwest Consolidated Justice Courts	140,769	188,271	193,889	199,676	205,636
Southeast Consolidated Justice Crts/Parking	-	-	170,579	175,696	180,967
Southwest Consolidated Justice Courts	-	144,946	238,191	239,454	246,608
Public Health Clinic	520,851	492,508	504,515	516,881	529,618
Security Building	615,648	634,117	653,141	672,735	692,917
Subtotal General Fund	$ 2,131,806	$ 3,299,441	$ 3,629,141	$ 3,701,848	$ 3,640,755
DETENTION FUND PROJECTS					
Durango Juvenile Detention/Treatment Center	$ 5,070,363	$ 5,218,128	$ 5,370,220	$ 5,527,493	$ 4,069,698
Fourth Avenue Jail	24,284,337	24,388,589	24,495,965	24,608,087	24,723,573
Lower Buckeye Jail	26,052,846	26,150,783	26,251,652	26,357,316	22,729,530
Subtotal Detention Fund	$ 55,407,546	$ 55,757,500	$ 56,117,837	$ 56,492,896	$ 51,522,801
TOTAL FUNDS	**$ 57,539,352**	**$ 59,056,941**	**$ 59,746,978**	**$ 60,194,744**	**$ 55,163,556**

County Departments

Intergovernmental and County Improvement Capital Projects

General Fund and Special Revenue Funds

Summary

In general, capital projects are budgeted separately from the operating budget in a series of capital project funds. During FY 1999-2000, the Board adopted a new policy (A1920), which may be found online at www.maricopa.gov/budget/policies/pdf/a1920.pdf, establishing a formal review and approval process for Capital Improvement Program project requests, excluding the Transportation Department and the Flood Control District, which have previously established processes for capital improvement plans. This policy requires each department to submit to the Facilities Review Committee (FRC) proposals for potential projects that may be undertaken during the next five-year period, regardless of the source of funds or building delivery method.

The FRC is comprised of the Facilities Management Director, senior representatives from the Office of Management and Budget (OMB), representatives from the Judicial Branch and elected offices, and the Chief Financial Officer. The committee also includes an elected official and an at-large representative, both of whom are committee appointees.

The process begins with the FRC approving instructions to be used for Capital Improvement Program project requests for the coming year. The instructions are typically provided no later than June 30th. By September 1st of each year, departmental requests need to be submitted to the FRC using the Justification Approval Request format. Departmental requests are not considered without an approved facilities master plan.

There are five phases in the Capital Budget and Planning Process:

1. Justification
2. Concept
3. Design
4. Construction
5. Occupancy

There are specific requirements for each phase as outlined in the aforementioned policy. Recommended projects are entered into the CIP in the latter portion of the concept phase and before the design phase. The new policy has resulted in more consistency and efficiency in capital project planning and implementation. It also ensures that projects are congruent with Countywide, long-term goals and initiatives.

Project Detail

A total of seven (7) capital projects are identified and recommended to the Board for support from the Intergovernmental Capital Project Fund (Fund 422). A total of eight (8) capital projects are identified and recommended to the Board for support from the County Improvements Fund (Fund 435). A total of six (6) projects are identified and recommended to the Board for support from the General Fund (Fund 445) by the Facilities Review Committee in the proposed CIP. The recommended projects are as follows.

422 INTERGOVERNMENTAL CAP PROJ	PRIOR YEARS	PROJECTED FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	5-YEAR TOTAL (FY 2006-2010)	TOTAL PROJECT	Page
Continuing Projects										
Buckeye Hills Shooting Range (Infrastructure)	$ 71,610	$ 150,000	$ 1,778,390	$ -	$ -	$ -	$ -	$ 1,778,390	$ 2,000,000	109
Comfort Station Improvements	-	-	244,801	-	-	-	-	244,801	244,801	114
Environmental Services Facility	522,081	1,880,757	100,000	-	-	-	-	100,000	2,502,838	120
Human Services Campus	4,667,710	8,000,000	-	-	-	-	-	-	12,667,710	122
McDowell Mountain Regional Park Competitive Track	-	-	219,100	-	-	-	-	219,100	219,100	126
Southeast Consolidated Justice Courts/Parking Structure	-	-	-	2,410,000	-	-	-	2,410,000	2,410,000	140
Southwest Consolidated Justice Courts	-	-	2,815,000	-	-	-	-	2,815,000	2,815,000	142
Project Reserve	-	-	534,057	-	-	-	-	534,057	534,057	
Subtotal	$ 5,261,401	$ 10,030,757	$ 5,691,348	$ 2,410,000	$ -	$ -	$ -	$ 8,101,348	$ 23,393,506	
Completed Projects										
Northeast Superior Court/Justice Court Expansion	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,000,000	
Elections Facility	3,079,012	2,872	-	-	-	-	-	-	3,081,884	
Sheriff's Property & Evidence Warehouse	6,587,916	218,631	-	-	-	-	-	-	6,806,547	
Sheriff's Training Facility	3,666,301	-	-	-	-	-	-	-	3,666,301	
West Regional Center	2,677,513	-	-	-	-	-	-	-	2,677,513	
Subtotal	$ 18,010,742	$ 221,503	$ -	$ -	$ -	$ -	$ -	$ -	$ 18,232,245	
TOTAL FUND 422	**$ 23,272,143**	**$ 10,252,260**	**$ 5,691,348**	**$ 2,410,000**	**$ -**	**$ -**	**$ -**	**$ 8,101,348**	**$ 41,625,751**	

435 COUNTY IMPROVEMENT FUND	PRIOR YEARS	PROJECTED FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	5-YEAR TOTAL (FY 2006-2010)	TOTAL PROJECT	Page
Continuing Projects										
Chandler Consolidated Justice Courts	$ -	$ 20,000	$ 5,080,000	$ -	$ -	$ -	$ -	$ 5,080,000	$ 5,100,000	111
Downtown Justice Center	-	2,000,000	30,250,000	-	-	-	-	30,250,000	32,250,000	114
Human Services Campus	-	-	11,981,290	-	-	-	-	11,981,290	11,981,290	122
New Administrative Services/Forensic Science Ctr. Parking	8,838,282	1,531	894,559	-	-	-	-	894,559	9,734,372	129
Public Health Clinic	3,215,773	9,211,327	600,000	-	-	-	-	600,000	13,027,100	133
Northwest Consolidated Justice Courts	-	3,500,000	3,000,000	-	-	-	-	3,000,000	6,500,000	133
Southeast Consolidated Justice Courts/Parking Structure	-	-	8,000,000	2,965,000	-	-	-	10,965,000	10,965,000	140
Southwest Consolidated Justice Courts	-	40,000	5,895,000	-	-	-	-	5,895,000	5,935,000	142
Project Reserve	-	-	973,455	-	-	-	-	973,455	973,455	
Subtotal	$ 12,054,055	$ 14,772,858	$ 66,674,304	$ 2,965,000	$ -	$ -	$ -	$ 69,639,304	$ 96,466,217	
Completed Projects										
New Administrative Services Building Closeout	$ 11,658,041	$ 627,322	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,285,363	
Downtown Development/Property Acquisition	614,957	-	-	-	-	-	-	-	614,957	
Facilities Mangement Building	2,134,980	-	-	-	-	-	-	-	2,134,980	
Medical Examiner/Forensic Science Facility	17,992,205	-	-	-	-	-	-	-	17,992,205	
Security Building (including CAFR adjustments)	9,868,130	-	-	-	-	-	-	-	9,868,130	
Clerk of the Court Service Center	12,384,465	-	-	-	-	-	-	-	12,384,465	
Cost of Issuance	1,251,182	-	-	-	-	-	-	-	1,251,182	
Jackson Street Garage	2,468,612	-	-	-	-	-	-	-	2,468,612	
Justice Court Co-location Projects	1,688,832	-	-	-	-	-	-	-	1,688,832	
Juvenile Detention 40-Bed Expansion	3,572,424	-	-	-	-	-	-	-	3,572,424	
Juvenile Detention 80-Bed Expansion	1,266,988	-	-	-	-	-	-	-	1,266,988	
Mesa Justice Court Facility	132,687	-	-	-	-	-	-	-	132,687	
Multi-purpose MMC Campus	23,939	-	-	-	-	-	-	-	23,939	
Regional Land Acquisition	254,124	-	-	-	-	-	-	-	254,124	
Relocation of Scottsdale Justice Courts	1,701,041	-	-	-	-	-	-	-	1,701,041	
Sheriff Replacement Vehicles	5,320,798	-	-	-	-	-	-	-	5,320,798	
Spur Cross Ranch (SCAAP grant)	3,698,970		-	-	-	-	-	-	3,698,970	
Subtotal	$ 76,032,375	$ 627,322	$ -	$ -	$ -	$ -	$ -	$ -	$ 76,659,697	
TOTAL FUND 435	**$ 88,086,430**	**$ 15,400,180**	**$ 66,674,304**	**$ 2,965,000**	**$ -**	**$ -**	**$ -**	**$ 69,639,304**	**$ 173,125,914**	

445 GENERAL FUND CTY IMPROV	PRIOR YEARS	PROJECTED FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	5-YEAR TOTAL (FY 2006-2010)	TOTAL PROJECT	Page
Continuing Projects										
Northeast Superior Court/Justice Court Expansion	$ 2,372,663	$ 11,727,337	$ 2,500,000	$ -	$ -	$ -	$ -	$ 2,500,000	$ 16,600,000	131
Comfort Station Improvements	-	60,724	908,376	-	-	-	-	908,376	969,100	111
Maricopa Regional Trail System	-	47,000	953,000	1,000,000	1,000,000	1,000,000	1,000,000	4,953,000	5,000,000	124
McDowell Mountain Regional Park Competitive Track	-	-	80,900	-	-	-	-	80,900	80,900	126
Southeast Consolidated Justice Courts/Parking Structure	-	-	-	6,125,000	-	-	-	6,125,000	6,125,000	140
Security Building	428,400	4,092,659	5,800,000	-	-	-	-	5,800,000	10,321,059	139
Project Reserve	-	-	20,128	-	-	-	-	20,128	20,128	
Subtotal	2,801,063	15,927,720	10,262,404	7,125,000	1,000,000	1,000,000	1,000,000	20,387,404	39,116,187	
Completed Projects										
New Administration Services Building Closeout	$ 2,299,642	$ 685,710	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,985,352	
New Administration Services Parking	893,930	-	-	-	-	-	-	-	893,930	
Downtown Justice Center	13	499,987	-	-	-	-	-	-	500,000	
Downtown Development/Property Acquisition	832,908	-	-	-	-	-	-	-	832,908	
Facilities Mangement Building	213,916	-	-	-	-	-	-	-	213,916	
Land Acquisition near Lake Pleasant	951,315	-	-	-	-	-	-	-	951,315	
McDowell Mountain Regional Park Visitor Center	-	100,000	-	-	-	-	-	-	100,000	
Medical Examiner/Forensic Science Facility	224,045	-	-	-	-	-	-	-	224,045	
Northwest Consolidated Justice Courts	320,762	479,238	-	-	-	-	-	-	800,000	
Star Call Center/R&R Buildout	1,403,366	70,000	-	-	-	-	-	-	1,473,366	
San Tan Mountain Park Improvement	56,203	591,797	-	-	-	-	-	-	648,000	
Southeast Regional Land Acquisition	11,000	-	-	-	-	-	-	-	11,000	
Water Tank Restoration	-	50,000	-	-	-	-	-	-	50,000	
Spur Cross Ranch	3,698,967	-	-	-	-	-	-	-	3,698,967	
Relocation of Scottsdale Justice Courts	130,632	-	-	-	-	-	-	-	130,632	
Justice Courts Consolidation	70,530	-	-	-	-	-	-	-	70,530	
Subtotal	$ 11,107,229	$ 2,476,732	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,683,832	
TOTAL FUND 445	**$ 13,908,292**	**$ 18,404,452**	**$ 10,262,404**	**$ 7,125,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 20,387,404**	**$ 48,800,019**	

Buckeye Hills Shooting Range (Infrastructure)

User Department: Sheriff's Office
Project Location: Buckeye Hills Recreation Area
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Arizona State Parks and Salt River Project (SRP)
Completion Date: June 2006 (Construction)

Project Description

This project involves two phases of construction. Phase I will cover infrastructure improvements for the general site and is estimated at $3,000,000. Additional funding beyond the current project budget of $1,500,000 will be required in order to complete the infrastructure. Phase II includes the construction of a regional facility for the Sheriff's Office and other regional law enforcement agencies for firearms training and certification. Phase II has not been completely funded to date and has a shortfall of $7.3 million. There may be a $500,000 contribution towards Phase II which could be available once the County funds the project.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Intergovernmental Cap Proj (422)	$ 71,610	$ 150,000	$ 1,278,390	$ -	$ -	$ -	$ -	$ 1,278,390	$ 1,500,000
Other Sources	-	-	500,000	-	-	-	-	500,000	500,000
Project Total	**$ 71,610**	**$ 150,000**	**$ 1,778,390**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,778,390**	**$ 2,000,000**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Post Construction Facilities Management Department Operating Costs							
Supplies & Services	$ -	$ -	$ 37,336	$ 38,456	$ 39,610	$ 40,798	$ 156,200
Capital Outlay	-	-	201,110	207,143	213,358	219,758	841,369
	$ -	$ -	$ 238,446	$ 245,599	$ 252,967	$ 260,556	$ 997,569
Net Facilities Management Department Operating Costs (post less current)							
Supplies & Services	$ -	$ -	$ 37,336	$ 38,456	$ 39,610	$ 40,798	$ 156,200
	$ -	$ -	$ 37,336	$ 38,456	$ 39,610	$ 40,798	$ 156,200
Total User and FMD Net Operating Costs (net plus net)							
Supplies & Services	$ -	$ -	$ 37,336	$ 38,456	$ 39,610	$ 40,798	$ 156,200
	$ -	$ -	$ 37,336	$ 38,456	$ 39,610	$ 40,798	$ 156,200

Managing for Results

Purpose Statement

The Purpose of the Buckeye Hills Shooting Range is to provide a place where sworn and non sworn personnel can practice marksmanship skills so that they can acquire and maintain mandated efficiency/proficiency standards.

Buckeye Hills Shooting Range (Infrastructure) (Continued)

Strategic Goals

By July 2007, and based on available funding, the Sheriff's Office will obtain the technology, equipment and tools required to meet the demands placed upon law enforcement and detention due to population and business growth in Maricopa County

Strategic Plan Program Supported

- Enforcement, Detention, and HR Programs

Strategic Activities Supported

- Mandated MCSO Training

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of FTE maintaining applicable efficiency standards	100%	100%	100%
OUTPUT: Number of FTE that meet efficiency standards mandated by the legislation and judicial system	2,377	2,185	2,454
DEMAND: Number of FTE that meet efficiency standards mandated by the legislation and judicial system	2,377	2,185	2,454
EFFICIENCY: Cost per Employee Maintaining Mandated Firearms Efficiency /Proficiency Standards	$ 1,988	$ 2,307	$ 2,105

Chandler Consolidated Justice Courts

User Department: Trial Courts and Clerk of the Court
Project Location: City of Chandler
Supervisor District: 1
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2006 (Construction)

Project Description

The project includes the design and construction of the Maricopa County Chandler Consolidated Justice Court. The Chandler Consolidated Justice Courts project will provide a single facility to house the Chandler Court and an unassigned court for a future precinct. The work consists of approximately 26,500 square feet of two courts, judicial suites, and administrative space.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
County Improvement Fund (435)	$ -	$ 20,000	$ 5,080,000	$ -	$ -	$ -	$ -	$ 5,080,000	$ 5,100,000
Project Total	**$ -**	**$ 20,000**	**$ 5,080,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,080,000**	**$ 5,100,000**

Chandler Consolidated Justice Courts (Continued)

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Sevices	$ 2,752,012	$ 2,907,267	$ 2,994,485	$ 3,084,320	$ 3,176,849	$ 3,272,155	$ 18,187,087
Supplies & Services	1,220,424	1,245,807	1,283,181	1,321,677	1,361,327	1,402,167	7,834,583
Capital Outlay	-	-	-	-	-	-	-
	$ 3,972,436	$ 4,153,074	$ 4,277,666	$ 4,405,996	$ 4,538,176	$ 4,674,321	$ 26,021,670
Post Construction User Department Operating Costs							
Personal Sevices	$ 2,752,012	$ 2,907,267	$ 2,994,485	$ 3,084,320	$ 3,176,849	$ 3,272,155	$ 18,187,087
Supplies & Services	1,220,424	939,187	967,362	996,383	1,026,275	1,057,063	6,206,694
Capital Outlay	-	289,056	289,056	289,056	289,056	289,056	1,445,280
	$ 3,972,436	$ 4,135,510	$ 4,250,903	$ 4,369,758	$ 4,492,180	$ 4,618,273	$ 25,839,061
Net User Department Operating Costs (post less current)							
Personal Sevices	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	(306,620)	(315,819)	(325,294)	(335,052)	(345,104)	(1,627,889)
Capital Outlay	-	289,056	289,056	289,056	289,056	289,056	1,445,280
	$ -	$ (17,564)	$ (26,763)	$ (36,238)	$ (45,996)	$ (56,048)	$ (182,609)
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 3,541	$ 21,246	$ 22,078	$ 22,728	$ 23,398	$ 92,991
Supplies & Services	-	28,916	113,864	117,280	120,798	124,422	505,280
	$ -	$ 32,457	$ 135,110	$ 139,358	$ 143,526	$ 147,820	$ 598,271
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 3,541	$ 21,246	$ 22,078	$ 22,728	$ 23,398	$ 92,991
Supplies & Services	-	28,916	113,864	117,280	120,798	124,422	505,280
	$ -	$ 32,457	$ 135,110	$ 139,358	$ 143,526	$ 147,820	$ 598,271
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ -	$ 3,541	$ 21,246	$ 22,078	$ 22,728	$ 23,398	$ 92,991
Supplies & Services	-	(277,704)	(201,955)	(208,014)	(214,254)	(220,682)	(1,122,609)
Capital Outlay	-	289,056	289,056	289,056	289,056	289,056	1,445,280
	$ -	$ 14,893	$ 108,347	$ 103,120	$ 97,530	$ 91,772	$ 415,662

Managing for Results

Purpose Statement

The purpose of the Chandler Consolidated Justice Courts project is to co-locate existing justice courts from leased building spaces into County-owned and geographically co-located facilities for Maricopa Count residents so their limited jurisdiction court needs can be handled in a more efficient and effective manner.

Chandler Consolidated Justice Courts (Continued)

Strategic Goals

By June 2005, the Court will provide speedy and fair justice in case processing as follows: 95% of all Justice Court cases shall be disposed in compliance with established limited jurisdiction court standards.

Strategic Plan Program Supported

- Case Management

Strategic Activities Supported

- Justice Courts Case flow Management

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent justice court cases resolved within established limited jurisdiction court standards	40%	45%	50%
OUTPUT: Number of justice court cases resolved within established limited jurisdiction court standards	6,476	7,290	8,499
DEMAND: Number of justice court cases filed	16,189	16,200	16,998
EFFICIENCY: Cost per justice court case resolved within established limited jurisdiction court standards	$89.68	$75.97	$78.00

Comfort Station Improvements

User Department: Parks and Recreation
Project Location: Usery, McDowell, Estrella, and White Tank Mountain Regional Parks
Supervisor District: 1, 2, 4, & 5
Managing Department: Parks and Recreation
Project Partner(s): Not Applicable
Completion Date: December 2005

Project Description

The purpose of this request is to fund the construction of replacement restroom buildings throughout the Maricopa County Park System (MCPRD). MCPRD is a non-mandated department; however, it is one of the most popular departments with the citizens of Maricopa County, thus our responsibility to respond to the public's needs and demands. The MCPRD Visitor Study, September 2003, conducted by Arizona State University Department of Recreation Management and Tourism, states that restrooms are the highest amenity requested by those surveyed. Comfort station improvements will include site planning, engineering, and construction of 5 new comfort stations. The old comfort stations will be demolished and new comfort stations built. MCPRD's comfort stations are literally coming apart, are a danger to the public, are a maintenance and operation nuisance, and are a cost-consuming problem to the staff and park system. Adding new comfort stations to the park system will reduce the maintenance costs and more importantly attract more visitors to the parks. The construction cost is estimated to be $1,135,445 and the architectural contract is $72,918, plus a change order of $5,538, for a total of $78,456.

There are no costs associated with Facilities Management for any Parks related projects, and there are no direct staffing increases due to the new comfort station. As these buildings are all replacement restrooms, there are no resulting increases in operating costs.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
General Fund Imp Fund (445)	$ -	$ 60,724	$ 908,376	$ -	$ -	$ -	$ -	$ 908,376	$ 969,100
Intergovernmental Cap Proj (422)	-		244,801	-	-	-	-	244,801	244,801
Project Total	**$ -**	**$ 60,724**	**$ 1,153,177**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,153,177**	**$ 1,213,901**

Comfort Station Improvements (Continued)

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Services	$ 3,893,075	$ 4,102,571	$ 4,102,571	$ -	$ -	$ -	$ 12,098,217
Supplies & Services	1,419,978	1,917,929	1,917,929	-	-	-	5,255,836
Capital Outlay	283,499	575,541	575,541	-	-	-	1,434,581
	$ 5,596,552	$ 6,596,041	$ 6,596,041	$ -	$ -	$ -	$ 18,788,634
Post Construction User Department Operating Costs							
Personal Services	$ 3,893,075	$ 4,102,571	$ 4,102,571	$ -	$ -	$ -	$ 12,098,217
Supplies & Services	1,419,978	1,917,929	1,917,929	-	-	-	5,255,836
Capital Outlay	283,499	575,541	575,541	-	-	-	1,434,581
	$ 5,596,552	$ 6,596,041	$ 6,596,041	$ -	$ -	$ -	$ 18,788,634
Net User Department Operating Costs (post less current)	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Managing for Results

Purpose Statement

The purpose of the Comfort Station Improvements Construction project is to build five new comfort stations at four MCPRD's parks for the Maricopa County citizens and out of town visitors so that they may have a pleasant outdoor experience and return to the parks.

Strategic Goals

We will increase community involvement and awareness through improved marketing and education programs in order to increase park attendance, revenues and funding.

By July 2006 we will identify and fund the additional needed facilities and operational costs for each park for the next five years.

Parks and Recreation will become non-reliant on the general fund, without reduction in our current funding level and without a reduction in customer satisfaction as assessed by an independent party.

Strategic Plan Program Supported

- Park Support Program

Strategic Activities Supported

- Maintenance and Development

Strategic Services Supported

- Utilities
- Clean Facilities
- Remodeled Structures/Improvements\

Comfort Station Improvements (Continued)

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of park user satisfaction as related to facilities	4.39	4.00	4.75
OUTPUT: Number of A/E contracts managed	9	9	5
OUTPUT: Number of construction contracts managed	11	11	8
DEMAND: Expected number of new structure/facility requests per year	9	100	8
EFFICIENCY: Amount per new structure/facility constructed	$300,000	$500,000	$400,000

Downtown Justice Center

User Department: Trial Courts, Clerk of the Court, Adult Probation, ICJIS, Public Defender, Office of Contract Counsel
Project Location: Between 6th Ave & 7th Ave, Jackson St & Madison St
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: November 2006 (Construction)

Project Description

The project includes the design and construction of the Maricopa County Downtown Consolidated Justice Courts. The Downtown Consolidated Justice Courts project will provide a single facility to house the East Phoenix # 1 Court, South Phoenix Court, Central Phoenix Court, West Phoenix Court, and East Phoenix # 2 Court. The facility consists of approximately 262,000 square feet within a five story building including: five courts, judicial suites, and administrative space for Superior Court, Clerk of Superior Court, Public Defender and Integrated Criminal Justice Information Systems.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
County Improvement Fund (435)	$ -	$ 2,000,000	$ 30,250,000	$ -	$ -	$ -	$ -	$ 30,250,000	$ 32,250,000
General Fund Imp Fund (445)	13	499,987	-	-	-	-	-	-	500,000
Project Total	**$ 13**	**$ 2,499,987**	**$ 30,250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,250,000**	**$ 32,750,000**

Downtown Justice Center (Continued)

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Services	$ 2,420,508	$ 2,518,152	$ 2,593,697	$ 2,671,507	$ 2,751,653	$ 2,834,202	$ 15,789,719
Supplies & Services	842,145	863,067	888,959	915,628	943,097	971,390	5,424,285
	$ 3,262,653	$ 3,381,219	$ 3,482,656	$ 3,587,135	$ 3,694,749	$ 3,805,592	$ 21,214,004
Post Construction User Department Operating Costs							
Personal Sevices	$ 2,420,508	$ 2,518,152	$ 2,593,697	$ 2,671,507	$ 2,751,653	$ 2,834,202	$ 15,789,719
Supplies & Services	842,145	122,082	125,745	129,517	133,403	137,405	1,490,296
Capital Outlay	-	613,824	613,824	613,824	613,824	613,824	3,069,120
	$ 3,262,653	$ 3,254,058	$ 3,333,266	$ 3,414,848	$ 3,498,879	$ 3,585,431	$ 20,349,135
Net User Department Operating Costs (post less current)							
Personal Sevices	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	(740,985)	(763,214)	(786,111)	(809,694)	(833,985)	(3,933,989)
Capital Outlay	-	613,824	613,824	613,824	613,824	613,824	3,069,120
	$ -	$ (127,161)	$ (149,390)	$ (172,287)	$ (195,870)	$ (220,161)	$ (864,869)
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 54,621	$ 163,864	$ 168,780	$ 173,843	$ 179,059	$ 740,167
Supplies & Services	-	345,744	1,038,199	1,069,345	1,101,425	1,134,468	4,689,181
	$ -	$ 400,365	$ 1,202,063	$ 1,238,125	$ 1,275,269	$ 1,313,527	$ 5,429,348
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 54,621	$ 163,864	$ 168,780	$ 173,843	$ 179,059	$ 740,167
Supplies & Services	-	345,744	1,038,199	1,069,345	1,101,425	1,134,468	4,689,181
	$ -	$ 400,365	$ 1,202,063	$ 1,238,125	$ 1,275,269	$ 1,313,527	$ 5,429,348
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ -	$ 54,621	$ 163,864	$ 168,780	$ 173,843	$ 179,059	$ 740,167
Supplies & Services	-	(395,241)	274,985	283,234	291,731	300,483	755,192
Capital Outlay	-	613,824	613,824	613,824	613,824	613,824	3,069,120
	$ -	$ 273,204	$ 1,052,673	$ 1,065,838	$ 1,079,399	$ 1,093,366	$ 4,564,479

Managing for Results

Purpose Statement

The purpose of the Downtown Consolidated Justice Courts project is to co-locate existing justice courts from leased building spaces into County-owned and geographically co-located facilities for Maricopa County residents so their limited jurisdiction court needs can be handled in a more efficient and effective manner.

Downtown Justice Center (Continued)

Strategic Goals

By June 2005, the Court will provide speedy and fair justice in case processing as follows: 95% of all Justice Court cases shall be disposed in compliance with established limited jurisdiction court standards.

Strategic Plan Program Supported

- Case Management

Strategic Activities Supported

- Justice Courts Case Flow Management

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of justice court cases resolved within established limited jurisdiction court standards	40%	45%	50%
OUTPUT: Number of justice court cases resolved within established limited jurisdiction court standards	6,476	7,290	8,499
DEMAND: Number of justice court cases filed	16,189	16,200	16,998
EFFICIENCY: Cost per justice court case resolved within established limited jurisdiction court standards	$89.68	$75.97	$78.00

Environmental Services Facility

User Department: Environmental Services
Project Location: 16th St and Roosevelt St
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: September 2005

Project Description

This project is an approximately 2,492 square foot facility, which has been incorporated into the Public Health Clinic project. The purpose of the Environmental Services Facility project is to improve delivery of services to the public and to provide County workers with a safe, space-effective, and operationally efficient environment. The site is located at Roosevelt and 16th Streets near the current Environmental Services site, which is ideal for air monitoring equipment currently in use and is one-half mile south of the freeway and close to other downtown facilities. The mobile food inspection component of the project provides a safe access site for both large and small vehicles.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Intergovernmental Cap Proj (422)	$ 522,081	$ 1,880,757	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	$ 2,502,838
Project Total	**$ 522,081**	**$ 1,880,757**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ 2,502,838**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Sevices	$ 990,070	$ 1,228,439	$ 1,253,008	$ 1,278,068	$ 1,303,629	$ 1,329,702	$ 7,382,916
Supplies & Services	163,600	163,600	195,400	163,600	163,600	163,600	1,013,400
Capital Outlay	-	-	36,000	-	-	-	36,000
	$ 1,153,670	$ 1,392,039	$ 1,484,408	$ 1,441,668	$ 1,467,229	$ 1,493,302	$ 8,432,316
Post Construction User Department Operating Costs							
Personal Sevices	$ 990,070	$ 1,228,912	$ 1,256,771	$ 1,281,944	$ 1,307,621	$ 1,333,814	$ 7,399,132
Supplies & Services	163,600	166,917	235,204	204,172	204,962	205,775	1,180,630
	$ 1,153,670	$ 1,395,829	$ 1,491,975	$ 1,486,116	$ 1,512,583	$ 1,539,589	$ 8,579,762
Net User Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 473	$ 3,763	$ 3,763	$ 3,992	$ 4,112	$ 16,103
Supplies & Services	-	3,317	39,804	40,572	41,362	42,175	167,230
	$ -	$ 3,790	$ 43,567	$ 44,335	$ 45,354	$ 46,287	$ 183,333

Environmental Services Facility (Continued)

Managing for Results

Purpose Statement

The purpose of the Environmental Services Facility Project is to construct a new facility that meets the requirements for Environmental Services to serve County residents so functions are provided in an efficient manner.

Strategic Goals

Manage department programs to meet the increasing demand for essential environmental services resulting from Maricopa County growth.

Strategic Plan Program Supported

- Environmental Health Services

Strategic Activities Supported

- Specialized Activities

Strategic Services Supported

- Foodborne and waterborne illness investigations

Performance Measures

Not Available.

Human Services Campus

User Department: Public Health
Project Location: Between 9th Ave & 13th Ave, and Madison St & Jackson St
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Human Services Campus LLC
Completion Date: December 2006 Phase I

Project Description

The Human Services Campus is a 150,000 square foot facility which will be an integrated service delivery facility located in downtown Phoenix designated to serve the homeless and the working poor. A group comprised of faith-based, non-profit, private, community, and governmental organizations working together to provide services for the most needy. The total project budget is $24,649,000 and is funded through a $6,996,000 contribution from the County and $17,653,000 in funding from non-County sources. The project is split into two phases. The first phase is under construction and will be complete in December 2006. The second phase is the completion of the NOVA Safe Haven building. NOVA will start construction once the existing CASS building is vacated at the end of calendar year 2005. The NOVA building is dependant upon public donations for funding.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Intergovernmental Cap Proj (422)	$ 4,667,710	$ 2,328,290	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,996,000
Other Sources	-	5,671,710	11,981,290	-	-	-	-	11,981,290	17,653,000
Project Total	**$ 4,667,710**	**$ 8,000,000**	**$ 11,981,290**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,981,290**	**$ 24,649,000**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 20,568	$ 47,394	$ 48,816	$ 50,280	$ 51,789	$ 218,847
Supplies & Services	-	133,235	166,534	171,530	176,676	181,976	829,951
	$ -	$ 153,803	$ 213,928	$ 220,346	$ 226,956	$ 233,765	$ 1,048,798
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 20,568	$ 47,394	$ 48,816	$ 50,280	$ 51,789	$ 218,847
Supplies & Services	-	133,235	166,534	171,530	176,676	181,976	829,951
	$ -	$ 153,803	$ 213,928	$ 220,346	$ 226,956	$ 233,765	$ 1,048,798
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ -	$ 20,568	$ 47,394	$ 48,816	$ 50,280	$ 51,789	$ 218,847
Supplies & Services	-	133,235	166,534	171,530	176,676	181,976	829,951
	$ -	$ 153,803	$ 213,928	$ 220,346	$ 226,956	$ 233,765	$ 1,048,798

Human Services Campus (Continued)

Managing for Results

Purpose Statement

The purpose of the Human Services Campus project is to deliver high-quality human services for the homeless and working poor in downtown Phoenix so the cycle of homelessness and poverty can be broken.

Strategic Goals

Provide regional leadership in critical public policy areas in a fiscally responsible manner and advance the proposed homeless assistance center to the point of assurance of success.

Strategic Plan Program Supported

- Health Care for the Homeless

Strategic Activities Supported

- Primary Care Clinic

Strategic Services Supported

- Examinations
- Laboratory tests
- Referrals for dental and vision care
- Mental health assessments and referrals
- Outreach encounters

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of homeless in metropolitan area seen at least once at clinic	26%	50%	51%
OUTPUT: Number of homeless seen in metropolitan area (unduplicated)	3,383	6,000	6,500
DEMAND: Number of homeless in metropolitan area presenting (unduplicated)	3,383	6,000	6,500
EFFICIENCY: Cost per patient contact	$59.13	$62.00	$61.00

Maricopa Regional Trail System

User Department: Parks and Recreation
Project Location: Multiple Locations
Supervisor District: All
Managing Department: Parks and Recreation Department
Project Partner(s): Not Applicable
Completion Date: August 2013

Project Description

The Maricopa Trail program will design and build a regional trail system to connect the Maricopa County Parks with a shared use, non-motorized recreational linear park experience. It will link and assist communities to become more livable and will create open space corridors to protect natural and cultural resources. It will provide an enhanced health, informed education and increased recreational opportunity and park amenity.

The Maricopa Trail was initiated and recommended by the Board of Supervisors in 2000.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
General Fund Imp Fund (445)	$ -	$ 47,000	$ 953,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 4,953,000	$ 5,000,000
Project Total	**$ -**	**$ 47,000**	**$ 953,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 4,953,000**	**$ 5,000,000**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Sevices	$ 110,346	$ 130,468	$ 130,468	$ 130,468	$ 130,468	$ 130,468	$ 762,686
Supplies & Services	11,024	43,532	43,532	43,532	43,532	43,532	228,684
	$ 121,370	$ 174,000	$ 174,000	$ 174,000	$ 174,000	$ 174,000	$ 991,370
Post Construction User Department Operating Costs							
Personal Sevices	$ 110,346	$ 130,468	$ 130,468	$ 130,468	$ 130,468	$ 130,468	$ 762,686
Supplies & Services	11,024	43,532	43,532	43,532	43,532	43,532	228,684
	$ 121,370	$ 174,000	$ 174,000	$ 174,000	$ 174,000	$ 174,000	$ 991,370
Net User Department Operating Costs (post less current)							
	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Maricopa Regional Trail System (Continued)

Managing for Results

Purpose Statement

The purpose of the project is to build a trail system for the citizens of Maricopa County and out of town visitors so they may have a pleasant outdoor experience.

Strategic Goals

- We will increase community involvement and awareness through improved marketing and education programs in order to increase park attendance, revenues and funding.
- By July 2006 we will identify and fund the additional needed facilities and operational costs for each park for the next five years.
- Parks and Recreation will become non-reliant on the general fund, without reduction in our current funding level and without a reduction in customer satisfaction as assessed by an independent party.

Strategic Plan Program Supported

- Park Support Program

Strategic Activities Supported

- Maintenance and Development

Strategic Services Supported

- New Structures

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Satisfaction rate of park users	91%	91%	92%
OUTPUT: Number of visitors at desert parks and Lake Pleasant	647,423	1,272,023	1,272,023
DEMAND: Expected number of visitors at desert parks and Lake Pleasant	647,423	1,272,023	1,272,023
EFFICIENCY: Cost per visitor	$ 1.42	$ 1.16	$ 1.30

McDowell Mountain Regional Park Competitive Track

User Department: Parks and Recreation
Project Location: McDowell Mountain Regional Park
Supervisor District: 2
Managing Department: Parks and Recreation
Project Partner(s): Arizona State Parks and Salt River Project
Completion Date: December 2006

Project Description

The purpose of this request is to fund the construction of a restroom building with showers at the McDowell Mountain Regional Park Competitive Track. The multi-use track is used frequently by casual recreational users and for special racing events and is composed of three routes of varying difficulty and length. The 2.9-mile technical loop is most difficult; the 3.0-mile Sport Loop is designed for beginners and intermediate riders and the 8.2-mile Long Loop is an intermediate test for all riders. Together, the 14.3 miles of track may be used in various combinations to test all riders from beginners to the local elite athletes who regularly use the track for training. It was completed in 1998 and immediately used to host the Cactus Cup Mountain Bike Race. It continues to host a stop on the Dust Devil Mountain Bike Series; 24-Hours of Adrenalin; and other locally sponsored races.

The Maricopa County Parks and Recreation Department (MCPRD) Visitor Study, September 2003, conducted by Arizona State University Department of Recreation Management and Tourism, states that restrooms are the highest amenity requested by those surveyed. Also, the study shows that 58.1% of McDowell Park visitors come to mountain bike. This project is a grant project and MCPRD staff, as a partial grant match, will provide site adaptation design, and construction administration and the comfort station construction will include constructing a new comfort station with showers. Adding a new comfort station to the McDowell competitive track, will provide new opportunities for more local and national events, such as mountain biking races, and increased day use activity by allowing visitors to come early, ride, and then shower before going to work; thus increasing revenue. The grant award is $150,000 by Arizona State Parks Local, Regional, and State Parks Heritage Fund; MCPRD will do a 50% match with $69,100 in labor value and $80,900 in monetary contribution. Further, Salt River Project will donate the installation of power to the new restroom building.

This project is highly needed because currently the closest restroom facility to this highly used track is 2.5 miles away. The park installs port-a-johns for large events but the capacity is such that these temporary restrooms are not sufficient to meet the demand and there is no available drinking fountain. The first and most important impact of not building a restroom facility would be the continued unsanitary conditions. Many competitive track users use the parking lot and desert as an alternative to the port-a-johns and this is hazardous to park staff cleaning up the human waste and to the desert where waste is washed into the surface and ground water and may contaminate the water system. Second, the competitive track restroom facility would serve a large recreating public that has not had access to reasonable restroom facilities; last year McDowell Mountain Regional Park (MMPR) had 60,550 visitors. Third, the negative impact of not having the restroom facility funded would cause MMPR to lose the economic opportunities to host local and national events that are profitable and vital to the park's operating budget. Last, the Maricopa County Parks and Recreation Department would not be meeting their mission statement to provide recreational and educational opportunities while protecting park resources for residents and visitors so they can enjoy a safe and meaningful outdoor experience.

McDowell Mountain Regional Park Competitive Track (Continued)

There are no costs incurred by the Facilities Management Department for any Parks related projects, and there are no direct staffing increases due to the new comfort station. Supply, utility, and operating costs will be minimal and will be more than offset by new event revenues.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Intergovernmental Cap Proj (422)	$ -	$ -	$ 219,100	$ -	$ -	$ -	$ -	$ 219,100	$ 219,100
General Fund Imp Fund (445)	-	-	80,900	-	-	-	-	80,900	80,900
Project Total	**$ -**	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**	**$ 300,000**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Sevices	$ 219,571	$ 213,434	$ 213,434	$ 213,434	$ 213,434	$ 213,434	$ 1,286,741
Supplies & Services	57,962	54,881	54,881	54,881	54,881	54,881	332,367
	$ 277,533	$ 268,315	$ 268,315	$ 268,315	$ 268,315	$ 268,315	$ 1,619,108
Post Construction User Department Operating Costs							
Personal Sevices	$ 219,571	$ 213,434	$ 213,434	$ 213,434	$ 213,434	$ 213,434	$ 1,286,741
Supplies & Services	57,962	54,881	54,881	56,381	56,381	56,381	336,867
	$ 277,533	$ 268,315	$ 268,315	$ 269,815	$ 269,815	$ 269,815	$ 1,623,608
Net User Department Operating Costs (post less current)							
Supplies & Services	$ -	$ -	$ -	$ 1,500	$ 1,500	$ 1,500	$ 4,500
	$ -	$ -	$ -	$ 1,500	$ 1,500	$ 1,500	$ 4,500
Total User and FMD Net Operating Costs (net plus net)							
Supplies & Services	$ -	$ -	$ -	$ 1,500	$ 1,500	$ 1,500	$ 4,500
	$ -	$ -	$ -	$ 1,500	$ 1,500	$ 1,500	$ 4,500

Managing for Results

Purpose Statement

The purpose of the project is to build a new comfort station at McDowell Mountain Regional Park for the park visitors, Maricopa County citizens, and out of town visitors so that they may have a pleasant outdoor experience and return to the parks.

- Direct purpose: Customers will visit and return to McDowell Regional Park and increase MCPRD's revenue, which is 80% revenue based. (58.1% McDowell visitors come to mountain bike, MCPRD Visitor Study, 2003).
- Direct customer: Maricopa County taxpayers, out of town visitors, and visitors at McDowell Mountain Regional Park.
- Direct result: Customers will return and enjoy the parks and this is measured the MCPRD Visitor Study.

McDowell Mountain Regional Park Competitive Track (Continued)

Strategic Goals

- We will increase community involvement and awareness through improved marketing and education programs in order to increase park attendance, revenues and funding.
- By July 2006 we will identify and fund the additional needed facilities and operational costs for each park for the next five years.
- Parks and Recreation will become non-reliant on the general fund, without reduction in our current funding level and without a reduction in customer satisfaction as assessed by an independent party.

Strategic Plan Program Supported

- Park Support Program

Strategic Activities Supported

- Maintenance and Development

Strategic Services Supported

- New Structures

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of park user satisfaction as related to facilities	4.39	4	4.75
OUTPUT: Number of construction contracts managed	11	11	8
DEMAND: Expected number of new structure/facility requests per year	9	10	8
EFFICIENCY: Cost per new structure/facility constructed	$300,000	$500,000	$400,000

New Administrative Services/Forensic Science Parking Garage

User Department: Various County Departments
Project Location: 301 West Jefferson St
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2006 (Construction)

Project Description

This project consists of an 8-level, 985-space parking structure. Downtown administrative services have 903 dedicated parking spaces and the Forensic Science Center has 82 spaces.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
County Improvement Fund (435)	$ 8,838,282	$ 1,531	$ 894,559	$ -	$ -	$ -	$ -	$ 894,559	$ 9,734,372
Project Total	**$ 8,838,282**	**$ 1,531**	**$ 894,559**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 894,559**	**$ 9,734,372**

Operating Cost Summary

Not Applicable.

Managing for Results

Purpose Statement

The Purpose of the New Administrative Services/Forensic Science Center Parking facility is to provide parking for County Departments, Agencies and visitors so that they can efficiently access parking close to their business or work site.

Strategic Goals

- By the end of FY07, the customer satisfaction rating for security services provided to all County owned, non-Court facilities, will be 98% or higher, as reported on the annual Research & Reporting customer service survey.

Strategic Plan Program Supported

- Protective Services Program

Strategic Activities Supported

- Parking Management

New Administrative Services/Forensic Science Parking Garage (Continued)

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of cars parked to the number of spaces available to employees within a 3 block area of their work site	100%	100%	100%
OUTPUT: Number of cars parked per day	2,298	2,500	2,500
DEMAND: Number of cars expected to be parked per day	2,298	2,500	2,500
EFFICIENCY: Average management cost per parking space	$0.33	$0.46	$0.46

Northeast Superior Court/Justice Court Expansion

User Department: Trial Courts, Superior Courts and Clerk of the Court
Project Location: Union Hills Rd and 40th St
Supervisor District: 3
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: August 2005 (Construction)

Project Description

The Northeast Superior Court Project is Phase I of what is planned to eventually become the Northeast Regional Center for Maricopa County. The facility houses 12 Superior Court courtrooms including court administration and support space in approximately 73,500 square feet. Four new justice courts are also included in the building with required support space. The total building square footage is 104,900.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
General Fund Imp Fund (445)	$ 2,372,663	$ 11,727,337	$ 2,500,000	$ -	$ -	$ -	$ -	$ 2,500,000	$ 16,600,000
Intergovernmental Cap Proj (422)	2,000,000	-	-	-	-	-	-	-	2,000,000
Project Total	**$ 4,372,663**	**$ 11,727,337**	**$ 2,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,500,000**	**$ 18,600,000**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 20,547	$ 21,134	$ 21,738	$ 22,360	$ -	$ 85,779
Supplies & Services	-	156,800	161,504	166,349	171,340	-	655,993
	$ -	$ 177,347	$ 182,638	$ 188,087	$ 193,700	$ -	$ 741,772
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 20,547	$ 21,134	$ 21,738	$ 22,360	$ -	$ 85,779
Supplies & Services	-	156,800	161,504	166,349	171,340	-	655,993
	$ -	$ 177,347	$ 182,638	$ 188,087	$ 193,700	$ -	$ 741,772
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ -	$ 20,547	$ 21,134	$ 21,738	$ 22,360	$ -	$ 85,779
Supplies & Services	-	156,800	161,504	166,349	171,340	-	655,993
	$ -	$ 177,347	$ 182,638	$ 188,087	$ 193,700	$ -	$ 741,772

Managing for Results

Purpose Statement

The purpose of the Northeast Superior Court/Justice Courts Expansion project is to provide cost efficient expansion space for the Superior Court and consolidated space for Justice Courts so that they may provide best in class services to Maricopa County residents.

Northeast Superior Court/Justice Court Expansion (Continued)

Strategic Goals

The public will experience increased access to the court system through improved affordability, convenience and understanding of court processes, while maintaining the efficiency and quality of court services.

Strategic Plan Program Supported

- Case Management

Strategic Activities Supported

- Justice Court Case Flow Management

Strategic Services Supported

- Active case management

Performance Measures

Not Available.

Northwest Consolidated Justice Courts

User Department: Trial Courts and Clerk of the Court
Project Location: Statler Blvd & Tierra Buena Ln
Supervisor District: 4
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: December 2005 (Construction)

Project Description

The Northwest Consolidated Justice Court will serve the Peoria, North Valley, Glendale, and Wickenburg Justice Courts. The court is a 35,271 square foot building which includes four courts, Clerk of the Court, Constables, and Court administration space.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
County Improvement Fund (435)	$ -	$ 3,500,000	$ 3,000,000	$ -	$ -	$ -	$ -	$ 3,000,000	$ 6,500,000
General Fund Imp Fund (445)	320,762	479,238	-	-	-	-	-	-	800,000
Project Total	**$ 320,762**	**$ 3,979,238**	**$ 3,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,000,000**	**$ 7,300,000**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 31,869	$ 43,092	$ 44,355	$ 45,656	$ 46,995	$ 211,967
Supplies & Services	-	108,900	145,179	149,534	154,020	158,641	716,274
	$ -	$ 140,769	$ 188,271	$ 193,889	$ 199,676	$ 205,636	$ 928,241
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 31,869	$ 43,092	$ 44,355	$ 45,656	$ 46,995	$ 211,967
Supplies & Services	-	108,900	145,179	149,534	154,020	158,641	716,274
	$ -	$ 140,769	$ 188,271	$ 193,889	$ 199,676	$ 205,636	$ 928,241
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ -	$ 31,869	$ 43,092	$ 44,355	$ 45,656	$ 46,995	$ 211,967
Supplies & Services	-	108,900	145,179	149,534	154,020	158,641	716,274
	$ -	$ 140,769	$ 188,271	$ 193,889	$ 199,676	$ 205,636	$ 928,241

Northwest Consolidated Justice Courts (Continued)

Managing for Results

Purpose Statement

The purpose of the Northeast Superior Court/Justice Courts Expansion project is to provide cost efficient expansion space for the Superior Court and consolidated space for Justice Courts so that they may provide best in class services to Maricopa County residents.

Strategic Goals

The public will experience increased access to the court system through improved affordability, convenience and understanding of court processes, while maintaining the efficiency and quality of court services.

Strategic Plan Program Supported

- Case Management

Strategic Activities Supported

- Justice Court Case Flow Management

Strategic Services Supported

- Active case management

Performance Measures

Not Available

Public Health Clinic

User Department: Public Health and Environmental Services
Project Location: 16th St & Roosevelt St
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: August 2005 (Construction)

Project Description

The Public Health Clinic upgrades and replaces an aging clinical facility for Public Health. The site is located near the current public health facility, which is one-half mile south of the freeway and in close proximity to other downtown facilities. Client visits to the Public Health Clinic are high volume year-round, peaking June through September for childhood immunizations. The building is approximately 53,500 square feet, which includes 2,492 square feet for the Environmental Services Facility (completed under a separate project). The facility also includes approximately 200 underground parking spaces.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
County Improvement Fund (435)	$ 3,215,773	$ 9,211,327	$ 600,000	$ -	$ -	$ -	$ -	$ 600,000	$ 13,027,100
Project Total	**$ 3,215,773**	**$ 9,211,327**	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**	**$ 13,027,100**

Public Health Clinic (Continued)

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Sevices	$ 6,508,819	$ 6,508,819	$ 6,508,819	$ 6,508,819	$ 6,508,819	$ 6,508,819	$ 39,052,914
Supplies & Services	2,522,644	2,522,644	2,522,644	2,522,644	2,522,644	2,522,644	15,135,864
Capital Outlay	10,169	10,169	10,169	10,169	10,169	10,169	61,014
	$ 9,041,632	$ 9,041,632	$ 9,041,632	$ 9,041,632	$ 9,041,632	$ 9,041,632	$ 54,249,792
Post Construction User Department Operating Costs							
Personal Sevices	$ 6,508,819	$ 6,508,819	$ 6,508,819	$ 6,508,819	$ 6,508,819	$ 6,508,819	$ 39,052,914
Supplies & Services	2,522,644	2,654,934	2,614,934	2,614,934	2,614,934	2,614,934	15,637,314
Capital Outlay	10,169	29,502	29,502	29,502	10,169	10,169	119,014
	$ 9,041,632	$ 9,193,255	$ 9,153,255	$ 9,153,255	$ 9,133,922	$ 9,133,922	$ 54,809,242
Net User Department Operating Costs (post less current)							
Supplies & Services	$ -	$ 132,290	$ 92,290	$ 92,290	$ 92,290	$ 92,290	$ 501,450
	$ -	$ 132,290	$ 92,290	$ 92,290	$ 92,290	$ 92,290	$ 501,450
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 106,561	$ 109,758	$ 113,051	$ 116,442	$ 119,935	$ 565,747
Supplies & Services	-	282,000	290,460	299,174	308,149	317,393	1,497,176
	$ -	$ 388,561	$ 400,218	$ 412,225	$ 424,591	$ 437,328	$ 2,062,923
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 106,561	$ 109,758	$ 113,051	$ 116,442	$ 119,935	$ 565,747
Supplies & Services	-	282,000	290,460	299,174	308,149	317,393	1,497,176
	$ -	$ 388,561	$ 400,218	$ 412,225	$ 424,591	$ 437,328	$ 2,062,923
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ -	$ 106,561	$ 109,758	$ 113,051	$ 116,442	$ 119,935	$ 565,747
Supplies & Services	-	414,290	382,750	391,464	400,439	409,683	1,998,626
	$ -	$ 520,851	$ 492,508	$ 504,515	$ 516,881	$ 529,618	$ 2,564,373

Managing for Results

Purpose Statement

The purpose of the Public Health Clinic Project is to construct a new facility that meets the requirements for the Public Health Department to serve County residents so functions are provided in an efficient manner.

Public Health Clinic (Continued)

Strategic Goals

By June 2007, develop public health facilities that will ensure that client service needs are met in safe, efficient and regionally located working environments.

Strategic Plan Programs Supported

- Chronic Disease and Tobacco Control
- Family Health
- HIV/HCV Services
- Immunization Services
- Infectious Disease Control and Treatment
- Nutrition
- Information Technology
- Oral Health

Strategic Activities Supported

- Childhood Injury Prevention/General Health Education
- HIV Counseling and Testing
- HIV Prevention
- Hepatitis Education, Prevention
- Adult and Childhood Immunizations
- Hansen's Disease Services
- Infectious Disease Control for Refugees
- Jail Work Release Examinations
- Public Health Laboratory
- Public Health Pharmacy
- Sexually Transmitted Disease Testing and Treatment
- Tuberculosis Services

Strategic Services Supported

- Examinations
- Laboratory tests
- Referrals for dental and vision care
- Mental health assessments and referrals
- Outreach encounters
- HIV tests and diagnoses
- Adult immunizations
- Foreign travel immunizations
- Jail work release screenings
- Pharmacy services
- STD testing and treatment
- Tuberculosis clinic service

Public Health Clinic (Continued)

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of clients who said their HIV test result was explained clearly and simply	88	88	90
OUTPUT: Number of clients receiving pretest counseling	3,786	4,800	4,800
DEMAND: Number of people needing HIV tests	3,786	4,800	4,800
EFFICIENCY: Average time spent per client (includes travel, paperwork, and time spent directly with client) in hours	1.2	1.5	1.5
RESULT: Percent of clients receiving adult immunizations	58%	57%	50%
OUTPUT: Number of clients served	2,622	3,400	3,500
DEMAND: Number of people calling to request service	4,536	6,000	7,000
EFFICIENCY: Number of clients per hour per nurse	1.8	1.8	2.5

Security Building

User Department: Various County Departments
Project Location: 234 N Central Ave
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2006 (Construction)

Project Description

This project covers tenant improvements within the Security Building historic 8th and 9th floors that are necessary to modify the current vacant space for future occupancy by County/Arizona State University tenants. The remaining vacant floors, with the exception of the Bureau of Land Management and Human Services located on the 2nd and 3rd floors, will be remodeled. The exterior east and west elevations are to be renovated to the original historic condition.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
General Fund Imp Fund (445)	$ 428,400	$ 4,092,659	$ 5,800,000	$ -	$ -	$ -	$ -	$ 5,800,000	$ 10,321,059
Project Total	**$ 428,400**	**$ 4,092,659**	**$ 5,800,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,800,000**	**$ 10,321,059**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current Facilities Management Department Operating Costs							
Personal Sevices	$ 239,768	$ -	$ -	$ -	$ -	$ -	$ 239,768
Supplies & Services	1,055,048	-	-	-	-	-	1,055,048
	$ 1,294,816	$ -	$ -	$ -	$ -	$ -	$ 1,294,816
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 265,648	$ 273,617	$ 281,826	$ 290,281	$ 298,989	$ 1,410,361
Supplies & Services	-	1,274,328	1,312,558	1,351,935	1,392,493	1,434,267	6,765,580
	$ -	$ 1,539,976	$ 1,586,175	$ 1,633,761	$ 1,682,773	$ 1,733,257	$ 8,175,942
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ (239,768)	$ 265,648	$ 273,617	$ 281,826	$ 290,281	$ 298,989	$ 1,170,593
Supplies & Services	(1,055,048)	350,000	360,500	371,315	382,454	393,928	803,150
	$ (1,294,816)	$ 615,648	$ 634,117	$ 653,141	$ 672,735	$ 692,917	$ 1,973,743
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ (239,768)	$ 265,648	$ 273,617	$ 281,826	$ 290,281	$ 298,989	$ 1,170,593
Supplies & Services	(1,055,048)	350,000	360,500	371,315	382,454	393,928	803,150
	$ (1,294,816)	$ 615,648	$ 634,117	$ 653,141	$ 672,735	$ 692,917	$ 1,973,743

Southeast Consolidated Justice Courts/Parking Structure

User Department: Trial Courts
Project Location: East Maricopa County
Supervisor District: 2
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: December 2007

Project Description

The project will include the design and construction of the Maricopa County Southeast Consolidated Justice Courts. The project will provide a single 36,000 square foot facility to house the North Mesa, East Mesa, West Mesa, and South Mesa/Gilbert Justice Courts. Other County facilities may be located at the site. The project funding also includes a 1,000-car parking garage based on the needs of the current County Southeast Mesa facility. Alternate site selection is currently ongoing.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
County Improvement Fund (435)	$ -		$ 8,000,000	$ 2,965,000	$ -	$ -	$ -	$ 2,965,000	$ 10,965,000
Intergovernmental Cap Proj (422)	-	-		2,410,000	-	-	-	2,410,000	2,410,000
General Fund Imp Fund (445)	-	-		6,125,000	-	-	-	6,125,000	6,125,000
Project Total	**$ -**	**$ -**	**$ 8,000,000**	**$ 11,500,000**	**$ -**	**$ -**	**$ -**	**$ 11,500,000**	**$ 19,500,000**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ -	$ -	$ 38,286	$ 39,435	$ 40,618	$ 118,338
Supplies & Services	-	-	-	132,293	136,262	140,350	408,904
	$ -	$ -	$ -	$ 170,579	$ 175,696	$ 180,967	$ 527,243
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ -	$ -	$ 38,286	$ 39,435	$ 40,618	$ 118,338
Supplies & Services	-	-	-	132,293	136,262	140,350	408,904
	$ -	$ -	$ -	$ 170,579	$ 175,696	$ 180,967	$ 527,243
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ -	$ -	$ -	$ 38,286	$ 39,435	$ 40,618	$ 118,338
Supplies & Services	-	-	-	132,293	136,262	140,350	408,904
	$ -	$ -	$ -	$ 170,579	$ 175,696	$ 180,967	$ 527,243

Southeast Consolidated Justice Courts/Parking Structure (Continued)

Managing for Results

Purpose Statement

The purpose of the Southeast Consolidated Justice Courts project is to co-locate existing justice courts from leased building spaces into County-owned and geographically co-located facilities for Maricopa County residents so their limited jurisdiction court needs can be handled in a more efficient and effective manner.

Strategic Goals

By June 2005, the Court will provide speedy and fair justice in case processing as follows: 95% of all Justice Court cases shall be disposed in compliance with established limited jurisdiction court standards.

Strategic Plan Program Supported

- Case Management

Strategic Activities Supported

- Justice Courts Case Flow Management

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of justice court cases resolved within established limited jurisdiction court standards	40%	45%	50%
OUTPUT: Number of justice court cases resolved within established limited jurisdiction court standards	6,476	7,290	8,499
DEMAND: Number of justice court cases filed	16,189	16,200	16,998
EFFICIENCY: Cost per justice court case resolved within established limited jurisdiction court standards	$89.68	$75.97	$78.00

Southwest Consolidated Justice Courts

User Department: Trial Courts and Clerk of the Court
Project Location: City of Avondale
Supervisor District: 4
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: January 2007 (Construction)

Project Description

The Southwest Consolidated Justice Court will serve the Buckeye, Gila Bend, Maryvale, and Tolleson Justice Courts, and a future growth court. The court is a 50,500 square foot building which includes 5 courts, Clerk of the Court, Constables, and Court administration space.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Intergovernmental Cap Proj (422)	$ -	$ -	$ 2,815,000	$ -	$ -	$ -	$ -	$ 2,815,000	$ 2,815,000
County Improvement Fund (435)	-	40,000	5,895,000	-	-	-	-	5,895,000	5,935,000
Project Total	**$ -**	**$ 40,000**	**$ 8,710,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,710,000**	**$ 8,750,000**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ -	$ 21,346	$ 43,092	$ 44,355	$ 45,656	$ 154,449
Supplies & Services	-	-	123,600	195,099	195,099	200,952	714,750
	$ -	$ -	$ 144,946	$ 238,191	$ 239,454	$ 246,608	$ 869,199
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ -	$ 21,346	$ 43,092	$ 44,355	$ 45,656	$ 154,449
Supplies & Services	-	-	123,600	195,099	195,099	200,952	714,750
	$ -	$ -	$ 144,946	$ 238,191	$ 239,454	$ 246,608	$ 869,199
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ -	$ -	$ 21,346	$ 43,092	$ 44,355	$ 45,656	$ 154,449
Supplies & Services	-	-	123,600	195,099	195,099	200,952	714,750
	$ -	$ -	$ 144,946	$ 238,191	$ 239,454	$ 246,608	$ 869,199

Southwest Consolidated Justice Courts (Continued)

Managing for Results

Purpose Statement

The purpose of the Southwest Consolidated Justice Courts project is to co-locate existing justice courts from leased building spaces into County-owned and geographically co-located facilities for Maricopa County residents so their limited jurisdiction court needs can be handled in a more efficient and effective manner.

Strategic Goals

By June 2005, the Court will provide speedy and fair justice in case processing as follows: 95% of all Justice Court cases shall be disposed in compliance with established limited jurisdiction court standards.

Strategic Plan Program Supported

- Case Management

Strategic Activities Supported

- Justice Courts Case Flow Management

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of justice court cases resolved within established limited jurisdiction court standards	40%	45%	50%
OUTPUT: Number of justice court cases resolved within established limited jurisdiction court standards	6,476	7,290	8,499
DEMAND: Number of justice court cases filed	16,189	16,200	16,998
EFFICIENCY: Cost per justice court case resolved within established limited jurisdiction court standards	$89.68	$75.97	$78.00

Detention Fund

Summary

Criminal Justice Facilities Capital Improvement Projects for adult jails and juvenile detention total $92.8 million, 8.3% of the recommended five-year CIP. These projects are funded by a sales tax increase approved by voters in November 1998. The programming phase, based on the Jail Master Plan, was finalized in July 1999, and the design phase was completed in 2001. The construction closeout phase for three projects continues into 2005 and includes completion of all work and closeout of contracts. In addition to the Facilities Review Committee (FRC) process, a Citizens' Jail Oversight Committee (CJOC) reviews projects funded by the Jail Excise Tax.

In 1997, a nine-member Citizens Advisory Committee on Jail Planning was appointed by the Maricopa County Board of Supervisors, the County Attorney, the Presiding Judge of the Superior Court, and the Sheriff for the purpose of conducting a criminal justice system Master Plan. The Committee selected a nationally recognized jail-planning consultant to assist in studying the subject of the Committee's charge. RNL Design, in association with Chinn Planning, Inc. and Liebert & Associates, was contracted by Maricopa County to complete a needs assessment and master plan of the adult and juvenile criminal justice detention system.

The Committee met on 15 occasions from March 21, 1997 to November 13, 1997. Meetings were conducted in each of the Board Districts. In the fall of 1997, RNL Design completed its final report, "The Maricopa County Report on Jail Planning", dated November 12, 1997. This comprehensive planning effort covered 15 years in the future and identified some $1.4 billion in needs. The Committee then used this report as the basis for four hearings conducted throughout the County. The final report of the Committee, the "Citizens Advisory Committee Report on Jail Planning", dated November 18, 1997 is based on the Executive Summary of the consultants' final report. The consultants gave the Committee permission to revise the Executive Summary to reflect the Committee's conclusions and recommendations. The Committee made certain changes and modifications to the consultants' work, which are reflected in its Final Report and in the budget figures attached to its Final Report. The consultants' work is contained in Volumes 1-5 of the Committee's Final Report, which constitutes the Maricopa County Criminal Justice System Master Plan.

In November 2002, the Maricopa County voters approved an extension of the November 1998 voter approved jail tax for an additional 20 years.

Project Detail

A total of six (6) capital projects are identified and recommended to the Board for support from the Detention Fund by the Facilities Review Committee in the proposed CIP. The recommended projects are noted in the table below.

455 DETENTION CAPITAL PROJECTS	PRIOR YEARS	PROJECTED FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	5-YEAR TOTAL (FY 2006-2010)	TOTAL PROJECT	Page
Continuing Projects										
Durango Jail Demolition	$ -	$ -	$ 50,000	$ -	$ -	$ 2,000,000	$ -	$ 2,050,000	$ 2,050,000	146
Fourth Avenue Jail	135,247,432	5,372,921	2,700,000	-	-	-	-	2,700,000	143,320,353	150
Durango Juvenile Detention/Treatment Center	76,127,337	6,155,680	11,100,000	-	-	-	-	11,100,000	93,383,017	147
Lower Buckeye Jail	215,474,690	7,661,599	4,000,000	-	-	-	-	4,000,000	227,136,289	153
Madison Street Jail Renovations	-	7,500	4,850,000	30,000,000	24,992,500	-	-	59,842,500	59,850,000	156
Towers Jail Renovations	-	-	100,000	3,000,000	10,000,000	-	-	13,100,000	13,100,000	158
Subtotal	$ 426,849,459	$ 19,197,700	$ 22,800,000	$ 33,000,000	$ 34,992,500	$ 2,000,000	$ -	$ 92,792,500	$ 538,839,659	
Completed Projects										
FMD Operations and Maintenance Building	$ 4,710,164	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,710,164	
Mesa Juvenile Detention Center	23,705,476	-	-	-	-	-	-	-	23,705,476	
Southeast Regional Courtroom Buildout	427,601	-	-	-	-	-	-	-	427,601	
MCSO Training Facility	8,764,831	-	-	-	-	-	-	-	8,764,831	
Jackson Street Garage	10,954,751	-	-	-	-	-	-	-	10,954,751	
			-	-	-	-	-	-	-	
Subtotal	$ 48,562,823	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 48,562,823	
TOTAL FUND 455	**$ 475,412,282**	**$ 19,197,700**	**$ 22,800,000**	**$ 33,000,000**	**$ 34,992,500**	**$ 2,000,000**	**$ -**	**$ 92,792,500**	**$ 587,402,482**	

Durango Jail Demolition

User Department: Sheriff's Office, Correctional Health
Project Location: 3225 W Gibson Ln
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2009

Project Description

This project is for the abatement and demolition of the Durango Jail. Planning for a replacement facility will be funded from a separate project, the Jail Master Plan Update.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Detention Fund (455)	$ -	$ -	$ 50,000	$ -	$ -	$ 2,000,000	$ -	$ 2,050,000	$ 2,050,000
Project Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ 2,000,000**	**$ -**	**$ 2,050,000**	**$ 2,050,000**

Operating Cost Summary

Not Applicable.

Managing for Results

Not Available.

Durango Juvenile Detention/Treatment Center

User Department: Juvenile Probation
Project Location: South of Durango St. between 27th Ave & 35th Ave
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2006 (Construction)

Project Description

The approximately 270,000 square foot project contains 220 beds, 12 new courts with judicial suites and associated office space for support staff and related functions. The Court building is currently open and occupied. The project includes the site improvements around the project, including repaving and realignment of Gibson Lane. The total project is scheduled to complete in Fiscal Year 2005-06.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Detention Fund (455)	$ 76,127,337	$ 6,155,680	$ 11,100,000	$ -	$ -	$ -	$ -	$ 11,100,000	$ 93,383,017
Project Total	**$ 76,127,337**	**$ 6,155,680**	**$ 11,100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,100,000**	**$ 93,383,017**

Durango Juvenile Detention/Treatment Center (Continued)

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current User Department Operating Costs							
Personal Sevices	$ 21,269,263	$ 23,154,691	$ 23,826,177	$ 24,517,136	$ 25,228,133	$ 25,959,749	$ 143,955,149
Supplies & Services	2,946,474	3,469,667	3,570,287	3,673,826	3,780,367	3,889,997	21,330,618
Capital Outlay	189,547	217,347	223,650	230,136	236,810	243,677	1,341,167
	$ 24,405,284	$ 26,841,705	$ 27,620,114	$ 28,421,098	$ 29,245,310	$ 30,093,424	$ 166,626,934
Post Construction User Department Operating Costs							
Personal Sevices	$ 21,783,441	$ 25,273,545	$ 26,006,478	$ 26,760,666	$ 27,536,725	$ 28,335,290	$ 155,696,144
Supplies & Services	2,984,316	4,980,763	5,125,205	5,273,836	5,426,777	5,584,154	29,375,051
Capital Outlay	190,581	217,347	223,650	230,136	236,810	243,677	1,342,201
	$ 24,958,338	$ 30,471,655	$ 31,355,333	$ 32,264,638	$ 33,200,312	$ 34,163,121	$ 186,413,397
Net User Department Operating Costs (post less current)							
Personal Sevices	$ 514,178	$ 2,118,854	$ 2,180,301	$ 2,243,529	$ 2,308,592	$ 2,375,541	$ 11,740,995
Supplies & Services	37,842	1,511,096	1,554,918	1,600,010	1,646,411	1,694,157	8,044,433
Capital Outlay	1,034	-	-	-	-	-	1,034
	$ 553,054	$ 3,629,950	$ 3,735,219	$ 3,843,540	$ 3,955,003	$ 4,069,698	$ 19,786,463
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 288,361	$ 297,011	$ 305,922	$ 315,100	$ -	$ 1,206,394
Supplies & Services	-	1,152,052	1,185,898	1,220,758	1,257,381	-	4,816,089
	$ -	$ 1,440,413	$ 1,482,909	$ 1,526,680	$ 1,572,480	$ -	$ 6,022,482
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 288,361	$ 297,011	$ 305,922	$ 315,100	$ -	$ 1,206,394
Supplies & Services	-	1,152,052	1,185,898	1,220,758	1,257,381	-	4,816,089
	$ -	$ 1,440,413	$ 1,482,909	$ 1,526,680	$ 1,572,480	$ -	$ 6,022,482
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ 514,178	$ 2,407,215	$ 2,477,312	$ 2,549,451	$ 2,623,692	$ 2,375,541	$ 12,947,389
Supplies & Services	37,842	2,663,148	2,740,816	2,820,768	2,903,791	1,694,157	12,860,522
Capital Outlay	1,034	-	-	-	-	-	1,034
	$ 553,054	$ 5,070,363	$ 5,218,128	$ 5,370,220	$ 5,527,483	$ 4,069,698	$ 25,808,945

Managing for Results

Purpose Statement

The purpose of the Juvenile Facility is to expand the number of beds available in detention for juveniles awaiting a court hearing or as a disposition alternative for judicial officers so juveniles can become responsible citizens and public safety is enhanced.

Strategic Goals

None

Durango Juvenile Detention/Treatment Center (Continued)

Strategic Plan Program Supported

- Detention Program

Strategic Activities Supported

- Juvenile Detention Assessment
- Juvenile Detention Medical Assessment
- Juvenile Pre-Disposition Secure Care
- Juvenile Detention Behavioral Health
- Juvenile Post-Disposition Secure Care

Strategic Services Supported

- Juvenile Detention Assessment
- Juvenile Clinic Medical Treatment
- Juvenile Clinic Medical Evaluation
- Juvenile Pre-Disposition Detention Supervision
- Juvenile Pre-Disposition Detention Transportation
- Juvenile Post-Disposition Aftercare
- Juvenile Post-Disposition Supervision
- Juvenile Detention Suicide Assessment/Review

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of juveniles ordered into Secure Care Detention who appear for court	100%	100%	100%
OUTPUT: Number of detained juveniles who appear for court	5,769	9,762	10,006
DEMAND: Number of juveniles admitted to Secure Care Detention	5,769	9,762	10,006
EFFICIENCY: Cost per detained juvenile who appears for court	$2,182.35	$2,159.43	$2,456.18

Fourth Avenue Jail

User Department: Sheriff's Office and Trial Courts
Project Location: 4th Ave and Madison St
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2006 (Construction)

Project Description

This project resulted in an approximate 560,000 square foot mid-rise jail in downtown Phoenix that consists of a basement, ground level and three levels with mezzanines. The jail accommodates 2,100 pre-trial jail beds, an intake-processing center, two initial appearance courtrooms, two early disposition courtrooms and administrative support space. A tunnel system connects the new facility with the existing Madison Street Jail and courts. Funds for Fiscal Year 2005-06 will cover any miscellaneous close-out costs for this project.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Detention Fund (455)	$ 135,247,432	$ 5,372,921	$ 2,700,000	$ -	$ -	$ -	$ -	$ 2,700,000	$ 143,320,353
Project Total	**$ 135,247,432**	**$ 5,372,921**	**$ 2,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,700,000**	**$ 143,320,353**

Fourth Avenue Jail (Continued)

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Post Construction User Department Operating Costs							
Personal Sevices	$ 2,201,326	$ 18,888,592	$ 18,888,592	$ 18,888,592	$ 18,888,592	$ 18,888,592	$ 96,644,286
Supplies & Services	314,134	1,869,971	1,869,971	1,869,971	1,869,971	1,869,971	9,663,989
Capital Outlay	7,167	14,334	14,334	14,334	14,334	14,334	78,837
	$ 2,522,627	$ 20,772,897	$ 20,772,897	$ 20,772,897	$ 20,772,897	$ 20,772,897	$ 106,387,112
Net User Department Operating Costs (post less current)							
Personal Sevices	$ 2,201,326	$ 18,888,592	$ 18,888,592	$ 18,888,592	$ 18,888,592	$ 18,888,592	$ 96,644,286
Supplies & Services	314,134	1,869,971	1,869,971	1,869,971	1,869,971	1,869,971	9,663,989
Capital Outlay	7,167	-	-	-	-	-	7,167
	$ 2,522,627	$ 20,758,563	$ 20,758,563	$ 20,758,563	$ 20,758,563	$ 20,758,563	$ 106,315,442
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 1,046,608	$ 1,078,006	$ 1,110,346	$ 1,143,656	$ 1,177,966	$ 5,556,582
Supplies & Services	-	2,479,166	2,552,020	2,627,056	2,705,868	2,787,044	13,151,153
	$ -	$ 3,525,774	$ 3,630,026	$ 3,737,402	$ 3,849,524	$ 3,965,010	$ 18,707,736
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 1,046,608	$ 1,078,006	$ 1,110,346	$ 1,143,656	$ 1,177,966	$ 5,556,582
Supplies & Services	-	2,479,166	2,552,020	2,627,056	2,705,868	2,787,044	13,151,153
	$ -	$ 3,525,774	$ 3,630,026	$ 3,737,402	$ 3,849,524	$ 3,965,010	$ 18,707,736
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ 2,201,326	$ 19,935,200	$ 19,966,598	$ 19,998,938	$ 20,032,248	$ 20,066,558	$ 102,200,868
Supplies & Services	314,134	4,349,137	4,421,991	4,497,027	4,575,839	4,657,015	22,815,142
Capital Outlay	7,167	-	-	-	-	-	7,167
	$ 2,522,627	$ 24,284,337	$ 24,388,589	$ 24,495,965	$ 24,608,087	$ 24,723,573	$ 125,023,178

Managing for Results

Purpose Statement

The purpose of the Fourth Avenue Jail project is to expand Maricopa County Jail Facilities for the general population so that the increased number of inmates processed through the judicial system can be detained in a controlled, secure, and safe environment for staff.

Strategic Goals

The Maricopa County Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.

Strategic Plan Program Supported

- Custody Management Program

Fourth Avenue Jail (Continued)

Strategic Activities Supported

- Detention Management Activity
- Inmate Processing Activity
- Mandated Inmate Programs and Services Activity

Strategic Services Supported

- Proactive detention management strategies
- Inmate intakes
- Inmate classifications
- Reactive detention management strategies
- Inmate releases
- Mandated inmate services

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of inmates properly processed	100%	100%	100%
OUTPUT: Number of inmates processed	78,701	120,931	124,759
DEMAND: Number of inmates expected to be received	78,701	120,931	124,759
EFFICIENCY: Cost per inmate per day	$47	$47	Not Available

Lower Buckeye Jail

User Department: Sheriff's Office and Correctional Health
Project Location: Lower Buckeye Rd, East of 35th Ave
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2006

Project Description

The Lower Buckeye Jail contains 2,449 beds including maximum custody adult beds, minimum custody adult beds, remanded juvenile beds, psychiatric beds, and infirmary beds. The Lower Buckeye Jail also includes intake, jail command offices, Correctional Health Services offices, a central infirmary and pharmacy, and Central Services (laundry, stores, warehouse/food factory and central plant). Funding for Fiscal Year 2005-06 will be for any miscellaneous close out costs and settlement of an SRP easement issue.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Detention Fund (455)	$ 215,474,690	$ 7,661,599	$ 4,000,000	$ -	$ -	$ -	$ -	$ 4,000,000	$ 227,136,289
Project Total	**$ 215,474,690**	**$ 7,661,599**	**$ 4,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,000,000**	**$ 227,136,289**

Lower Buckeye Jail (Continued)

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Post Construction User Department Operating Costs							
Personal Sevices	$ 1,541,487	$ 20,682,011	$ 20,682,011	$ 20,682,011	$ 20,682,011	$ 20,682,011	$ 104,951,542
Supplies & Services	321,745	2,047,519	2,047,519	2,047,519	2,047,519	2,047,519	10,559,340
Capital Outlay	4,333	14,334	14,334	14,334	14,334	14,334	76,003
	$ 1,867,565	$ 22,743,864	$ 22,743,864	$ 22,743,864	$ 22,743,864	$ 22,743,864	$ 115,586,885
Net User Department Operating Costs (post less current)							
Personal Sevices	$ 1,541,487	$ 20,682,011	$ 20,682,011	$ 20,682,011	$ 20,682,011	$ 20,682,011	$ 104,951,542
Supplies & Services	321,745	2,047,519	2,047,519	2,047,519	2,047,519	2,047,519	10,559,340
Capital Outlay	4,333	-	-	-	-	-	4,333
	$ 1,867,565	$ 22,729,530	$ 22,729,530	$ 22,729,530	$ 22,729,530	$ 22,729,530	$ 115,515,215
Post Construction Facilities Management Department Operating Costs							
Personal Sevices	$ -	$ 1,068,389	$ 1,100,441	$ 1,133,454	$ 1,167,458	$ -	$ 4,469,742
Supplies & Services	-	2,254,927	2,320,812	2,388,668	2,460,328	-	9,424,735
	$ -	$ 3,323,316	$ 3,421,253	$ 3,522,122	$ 3,627,786	$ -	$ 13,894,477
Net Facilities Management Department Operating Costs (post less current)							
Personal Sevices	$ -	$ 1,068,389	$ 1,100,441	$ 1,133,454	$ 1,167,458	$ -	$ 4,469,742
Supplies & Services	-	2,254,927	2,320,812	2,388,668	2,460,328	-	9,424,735
	$ -	$ 3,323,316	$ 3,421,253	$ 3,522,122	$ 3,627,786	$ -	$ 13,894,477
Total User and FMD Net Operating Costs (net plus net)							
Personal Sevices	$ 1,541,487	$ 21,750,400	$ 21,782,452	$ 21,815,465	$ 21,849,469	$ 20,682,011	$ 109,421,284
Supplies & Services	321,745	4,302,446	4,368,331	4,436,187	4,507,847	2,047,519	19,984,075
Capital Outlay	4,333	-	-	-	-	-	4,333
	$ 1,867,565	$ 26,052,846	$ 26,150,783	$ 26,251,652	$ 26,357,316	$ 22,729,530	$ 129,409,692

Managing for Results

Purpose Statement

The purpose of the Lower Buckeye Jail project is to expand Maricopa County Jail Facilities for the general population so that the increased number of inmates processed through the judicial system can be detained in a controlled, secure, and safe environment for staff.

Strategic Goals

The Maricopa County Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.

Strategic Plan Program Supported

- Custody Management Program

Lower Buckeye Jail (Continued)

Strategic Activities Supported

- Detention Management Activity
- Inmate Processing Activity
- Mandated Inmate Programs and Services Activity

Strategic Services Supported

- Proactive detention management strategies
- Inmate intakes
- Inmate classifications
- Reactive detention management strategies
- Inmate releases
- Mandated inmate services

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of inmates properly processed	100%	100%	100%
OUTPUT: Number of inmates processed	78,701	120,931	124,759
DEMAND: Number of inmates expected to be received	78,701	120,931	124,759
EFFICIENCY: Cost per inmate per day	$47	$47	Not Available

Madison Street Jail Renovations

User Department: Sheriff's Office, Correctional Health
Project Location: 225 W Madison St
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2008

Project Description

The first year will provide an analysis of facility upgrades and needs as well as a determination of how to best approach this future work. In addition the design phase will be completed. Years two and three will provide construction of necessary renovations based on the results of facility analysis and design.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Detention Fund (455)	$ -	$ 7,500	$ 4,850,000	$ 30,000,000	$ 24,992,500	$ -	$ -	$ 59,842,500	$ 59,850,000
Project Total	**$ -**	**$ 7,500**	**$ 4,850,000**	**$ 30,000,000**	**$ 24,992,500**	**$ -**	**$ -**	**$ 59,842,500**	**$ 59,850,000**

Operating Cost Summary

Not Applicable.

Managing for Results

Purpose Statement

The purpose of the Madison Street Jail Renovations project is to expand Maricopa County Jail Facilities for the general population so that the increased number of inmates processed through the judicial system can be detained in a controlled, secure, and safe environment for staff.

Strategic Goals

The Maricopa County Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.

Strategic Plan Program Supported

- Custody Management Program

Strategic Activities Supported

- Detention Management Activity
- Inmate Processing Activity
- Mandated Inmate Programs and Services Activity

Madison Street Jail Renovations (Continued)

Strategic Services Supported

- Proactive detention management strategies
- Inmate intakes
- Inmate classifications
- Reactive detention management strategies
- Inmate releases
- Mandated inmate services

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of inmates properly processed	100%	100%	100%
OUTPUT: Number of inmates processed	78,701	120,931	124,759
DEMAND: Number of inmates expected to be received	78,701	120,931	124,759
EFFICIENCY: Cost per inmate per day	$47	$47	Not Available

Towers Jail Renovations

User Department: Sheriff's Office, Correctional Health
Project Location: 3127 W Gibson Ln
Supervisor District: 5
Managing Department: Facilities Management
Project Partner(s): Not Applicable
Completion Date: June 2008

Project Description

This is for the remodel and renovation of the existing Towers Jail at the County's Durango Campus.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Detention Fund (455)	$ -	$ -	$ 100,000	$ 3,000,000	$ 10,000,000	$ -	$ -	$ 13,100,000	$ 13,100,000
Project Total	**$ -**	**$ -**	**$ 100,000**	**$ 3,000,000**	**$ 10,000,000**	**$ -**	**$ -**	**$ 13,100,000**	**$ 13,100,000**

Operating Cost Summary

Not Applicable.

Managing for Results

Purpose Statement

The purpose of the Towers Jail Renovations project is to expand Maricopa County Jail Facilities for the general population so that the increased number of inmates processed through the judicial system can be detained in a controlled, secure, and safe environment for staff.

Strategic Goals

The Maricopa County Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.

Strategic Plan Program Supported

- Custody Management Program

Strategic Activities Supported

- Detention Management Activity
- Inmate Processing Activity
- Mandated Inmate Programs and Services Activity

Towers Jail Renovations (Continued)

Strategic Services Supported

- Proactive detention management strategies
- Inmate intakes
- Inmate classifications
- Reactive detention management strategies
- Inmate releases
- Mandated inmate services

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of inmates properly processed	100%	100%	100%
OUTPUT: Number of inmates processed	78,701	120,931	124,759
DEMAND: Number of inmates expected to be received	78,701	120,931	124,759
EFFICIENCY: Cost per inmate per day	$47	$47	Not Available

Maricopa County Department of Transportation

Summary

The Maricopa County Department of Transportation (MCDOT) employs an objective planning procedure for evaluating and ranking potential projects for inclusion in its five-year Transportation Improvement Program (TIP). This procedure includes using equally weighted, objective criteria to score and rank potential projects. The ranking criteria used by the Department of Transportation for future roadway improvements include:

- Safety (crash history), pavement conditions, and current sufficiency levels of roadways
- Land use, regional travel usage, and environmental factors
- Current and future traffic volumes compared to the physical capacity of the roadway
- A benefit/cost analysis that measures reductions in delay due to improvements
- Joint sponsorship of the project and the actual commitment of funds by partnering agencies
- Bonus points for intelligent transportation systems, alternative modes and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian, and other multi-modal improvements.

The Maricopa County Board of Supervisors (BOS) annually approves the TIP. This annual approval authorizes expenditures by MCDOT for making transportation improvements to roadways and bridges, acquiring rights-of-way, developing Intelligent Transportation Systems (ITS) and conducting future studies of county roadways.

MCDOT staff, representatives from cities and towns, and the public recommend projects for inclusion in the TIP. MCDOT then internally prepares its recommendations for future roadway improvements. Funding from all available sources is then matched against the proposed projects. MCDOT typically considers the highest rated projects first and subsequently recommends improvements based on the rankings, potential financial partners, and available budget.

The recommended projects are then submitted to the Transportation Advisory Board for their review and input. The BOS makes the final decision regarding projects to be included in the TIP.

MCDOT funds the TIP through several resources. The primary source is the Highway User Revenue Fund (HURF). The County must spend these funds only on transportation-related items. In addition, the County occasionally receives funds from several federal agencies, such as the Federal Highway Administration (FHWA), the Maricopa Association of Governments, and the Federal Emergency Management Administration (FEMA). Other funding sources arise through partnerships with local jurisdictions, federal, state agencies, or private corporations.

Project Detail

A total of 99 capital projects are identified and recommended to the Board from MCDOT. The recommended projects are as follows:

234 TRANSPORTATION CAPITAL PROJECT	PRIOR YEARS	PROJECTED FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	5-YEAR TOTAL (FY 2006-2010)	TOTAL PROJECT	Page
TIP DEVELOPMENT	$ 725,983	$ 120,454	$ 363,045	$ 365,000	$ 365,000	$ 365,000	$ 365,000	$ 1,823,045	$ 2,669,482	257
PROJECT RESERVES ACCOUNT	-	1,176,389	5,950,000	3,450,000	12,950,000	25,950,000	44,700,000	93,000,000	94,176,389	240
SPECIAL PROJECTS	1,299	11,126	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,012,425	250
WARRANTED TRAFFIC IMPROVEMENTS	1,982	86	500,000	3,000,000	3,000,000	3,000,000	3,000,000	12,500,000	12,502,068	261
CANDIDATE ASSESSMENT REPORTS	719,652	195,289	800,000	800,000	800,000	850,000	850,000	4,100,000	5,014,941	183
UNALLOCATED FORCE ACCOUNT	55,156	290,982	1,401,595	2,539,000	2,751,000	2,842,000	3,173,000	12,706,595	13,052,733	258
PREVIOUS YEAR'S PROJECTS	1,873,530	1,726,396	350,000	350,000	350,000	350,000	-	1,400,000	4,999,926	239
PROP MGMT/PRIOR YEARS PROJECTS	54,151	143,813	50,000	50,000	50,000	50,000	50,000	250,000	447,964	241
SMALL CITIES ASSIST PROG	1,202,250	304,921	300,000	300,000	300,000	300,000	300,000	1,500,000	3,007,171	249
ROW IN-FILL/ROAD INVENTORY SYS	14,801,315	996,824	2,500,000	2,500,000	5,500,000	5,500,000	5,500,000	21,500,000	37,298,139	247
GENERAL CIVIL ENGINEERING	230,950	312,165	500,000	500,000	4,000,000	4,000,000	4,000,000	13,000,000	13,543,115	202
GDACS:GEOD DNSIF/CADAST SRVYS	5,040,600	1,669,752	250,000	-	-	-	-	250,000	6,960,352	201
SIGNAL MODERNIZATION	902,457	62,414	370,000	-	-	-	-	370,000	1,334,871	248
BELL RD: SR 303 -L101 ITS IMP	336,000	131,027	1,070,000	-	-	-	-	1,070,000	1,537,027	178
PM10 PROGRAM	2,074,952	788,370	100,000	100,000	3,150,000	3,150,000	-	6,500,000	9,363,322	230
PM10: (PH3) NE AREA	341,926	269,641	205,000	-	-	-	-	205,000	816,567	234
PM10: BOX BAR & NEEDLE ROCK	284,088	9,725	10,000	1,105,000	-	-	-	1,115,000	1,408,813	232
PM10: 12TH ST, CIR MTN - TNF	25,464	215,557	395,000	-	-	-	-	395,000	636,021	231
PM10: (PH4) IN SE VALLEY	10,494	742,536	800,000	-	-	-	-	800,000	1,553,030	235
PM10: (PH4) IN NORTH VALLEY	20,141	774,712	1,050,000	-	-	-	-	1,050,000	1,844,853	233
PM10: (PH4) IN SW VALLEY	10,497	461,067	770,000	-	-	-	-	770,000	1,241,564	236
115TH AVE BRIDGE AT GILA RIVER	9,687,557	1,067	2,000	2,000	2,000	-	-	6,000	9,694,624	170
CAVE CRK LONE MT - CRFREE HWY	1,008,803	30	1,000	1,000	-	-	-	2,000	1,010,833	184
ELLSWORTH: UIV - MCLELLAN	2,045,376	3,109,998	6,275,000	-	-	-	-	6,275,000	11,430,374	198
RAY RD LINDSAY - GREENFIELD	1,138	1,000	552,000	-	-	-	-	552,000	554,138	243
ELLSWORTH GERMAN - BASELINE	6,311,000	4,258,578	17,385,000	8,310,000	-	-	-	25,695,000	36,264,578	196
ALMA SCH:MCLELLAN - MCKELLIPS	119,879	369,790	1,000	2,101,000	-	-	-	2,102,000	2,591,669	172
51ST AVE: BROADWAY - BASELINE	1,949,423	6,866	2,946,000	-	-	-	-	2,946,000	4,902,289	165
GILBERT RD:MCDOWELL - SR 87	6,208,447	107,442	8,820,000	1,020,000	-	-	-	9,840,000	16,155,889	204
MC 85: COTTON LN-ESTRELLA PKWY	978,215	273,275	3,000	705,000	3,360,000	-	-	4,068,000	5,319,490	215
QUEEN CRK RD: AZ AVE - MCQUEEN	739,747	1,162,189	1,010,000	310,000	3,470,000	-	-	4,790,000	6,691,936	242
POWER RD: GUADALUPE - BSELINE	1,202,873	137,135	755,000	5,775,000	-	-	-	6,530,000	7,870,008	238
83RD AVE: NORTHERN OLIVE	656,966	5,056	710,000	2,540,000	-	-	-	3,250,000	3,912,022	169
CHAND HGTS: CULVER AT E CANAL	209,238	1,206,029	6,000	-	-	-	-	6,000	1,421,267	187
WILLIAMS FLD: GILBERT -LINDSAY	141,497	24,000	482,000	20,000	-	-	-	502,000	667,497	263
75TH AVE: MC 85 - VAN BUREN	441,041	280,019	2,670,000	-	-	-	-	2,670,000	3,391,060	168
OCOTILLO RD: EOM - PALO VERDE	197,641	-	-	-	500,000	-	-	500,000	697,641	226
WILLIAMS FLD AT HIGLEY	747,940	130,889	320,000	-	-	-	-	320,000	1,198,829	262
MCDOWELL: SHOULDERS WIDENING	123,702	34,000	10,000	1,320,000	-	-	-	1,330,000	1,487,702	220
MC 85: 107TH AVE - 91ST AVE	299,161	557,227	440,000	2,910,000	3,110,000	7,451,000	-	13,911,000	14,767,388	214
MC 85: 91ST AVE - 75TH AVE	287,517	6,067	950,000	3,450,000	2,640,000	8,130,000	-	15,170,000	15,463,584	213
CHAND HGTS AT SANOKI WASH	119,710	59,244	5,000	10,000	2,230,000	-	-	2,245,000	2,423,954	186
BELL RD AT R H JOHNSON	114,361	39,000	2,080,000	-	-	-	-	2,080,000	2,233,361	177
GLBRT RD: WARNER - WATER TANK	4,293	4,000	401,000	-	-	-	-	401,000	409,293	205
BROWN RD: ELLSWORTH - CRISMON	109,618	16,290	1,175,000	-	-	-	-	1,175,000	1,300,908	181
DEER VALLEY RD: 83RD - 91ST AV	19,441	82,028	85,000	-	-	-	-	85,000	186,469	190
BUSH HWY: USERY - STEWART MTN	7,810	40,017	10,000	-	-	-	-	10,000	57,827	182
67TH AVE: PINNACLE P - HAPPY V	-	54,023	55,000	-	-	-	-	55,000	109,023	167
MC85: JACKRABBIT - PERRYVILLE	-	-	1,000	225,000	5,000	-	-	231,000	231,000	216
MC85: PERRYVILLE - COTTON LN	-	1,015	1,000	440,000	-	-	-	441,000	442,015	217
ALMA SCH:N BRDG GRD CTRL STRC	154,101	110,023	1,000	2,545,000	1,155,000	-	-	3,701,000	3,965,124	173
POWER RD: ELLIOT TO GUADALUPE	438	-	-	450,000	-	-	-	450,000	450,438	237
VAL VISTA: THOMAS TO SOUTHERN	149,372	-	-	401,000	-	-	-	401,000	550,372	259
BELL RD:SR303L /GRAND AV (ITS)	-	4,000	5,000	389,000	-	-	-	394,000	398,000	179
NORTHERN AVE @ 107TH AVE	6,956	38,878	253,750	-	-	-	-	253,750	299,584	224
CHANDLER HTS RD @ 124TH ST	7,307	42,435	135,000	-	-	-	-	135,000	184,742	185
RIGGS RD @ SR347	38,346	21,000	287,500	-	-	-	-	287,500	346,846	244
LOWER BUCKEYE RD @ 67TH AVE	2,155	53,103	217,000	-	-	-	-	217,000	272,258	210
GREENWAY RD @ SR303	7,496	467,848	30,000	-	-	-	-	30,000	505,344	206
BETHANY HOME RD @ DYSART RD	9,353	29,674	367,500	-	-	-	-	367,500	406,527	180
MISSOURI AVE @ DYSART RD	12,018	24,500	265,000	-	-	-	-	265,000	301,518	222
MC 85 @ MILLER RD	22,688	18,049	150,000	-	-	-	-	150,000	190,737	211
MONTEREY AVE @ POWER RD	2,099	34,658	200,000	-	-	-	-	200,000	236,757	223
FIRE STA@11TH AV	3,644	6,855	53,750	-	-	-	-	53,750	64,249	200
MC85:SR85/75TH AV	-	321,000	110,000	-	-	-	-	110,000	431,000	218
EL MIRAGE:NORTH'N/BELL	-	13,000	150,000	-	-	-	-	150,000	163,000	195
51ST AVE: SANTA CRUZ-GRIC BDRY	-	103,000	85,000	-	-	-	-	85,000	188,000	166
MCDOWELL: ALMA SCHOOL - SR87	-	1,016	100,000	-	-	-	-	100,000	101,016	221
MC 85 EXT: SR 85 TO TURNER RD	369,000	426,500	1,702,914	-	-	-	-	1,702,914	2,498,414	212

234 TRANSPORTATION CAPITAL PROJECT	PRIOR YEARS	PROJECTED FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	5-YEAR TOTAL (FY 2006-2010)	TOTAL PROJECT	Page
SUN CITY MILL & OVERLAY: PH 1	-	3,510,000	2,020,000	-	-	-	-	2,020,000	5,530,000	251
SUN CITY MILL & OVERLAY: PH 2	-	-	-	3,520,000	-	-	-	3,520,000	3,520,000	252
SUN CITY MILL & OVERLAY: PH 3	-	-	-	-	2,220,000	-	-	2,220,000	2,220,000	253
SUN CITY MILL & OVERLAY: PH 4	-	-	-	-	-	1,920,000	-	1,920,000	1,920,000	254
LOW VOLUME ROADS PROGRAM	-	13,000	2,050,000	3,020,000	3,020,000	3,020,000	-	11,110,000	11,123,000	209
7THST:CAREFREEHWY-DESERT HILLS	-	-	470,000	-	-	-	-	470,000	470,000	164
ELLSWORTH RD: HUNT HWY - RIGGS	-	230	270,000	-	-	-	-	270,000	270,230	197
SUN VALLEY PKWY CORRIDOR STUDY	-	283,000	160,000	-	-	-	-	160,000	443,000	255
COTTON LN BRIDGE @ GILA RIVER	-	3,398,676	25,595,000	7,740,000	-	-	-	33,335,000	36,733,676	188
BEARDSLEY RD @ AGUA FRIA RIVER	-	253,000	205,000	-	-	-	-	205,000	458,000	176
DEER VALLEY @ AGUA FRIA RIVER	-	242,000	205,000	-	-	-	-	205,000	447,000	189
OLD STAGE: N RVR - COYOTE PASS	-	101,000	30,000	-	-	-	-	30,000	131,000	227
FIG SPRINGS: NEW RVR - TNF	-	102,000	30,000	-	-	-	-	30,000	132,000	199
DYNAMITE BLVD: CC RD - 56TH ST	-	100,000	290,000	-	-	-	-	290,000	390,000	193
INDIAN SCH: LITCHFIELD-DYSART	-	129,000	1,085,000	3,780,000	-	-	-	4,865,000	4,994,000	208
GILBERT RD: LOOP 202 - PECOS	-	1,630,000	835,000	30,000	-	-	-	865,000	2,495,000	203
OLD US 80 BRIDGE @ GILA RIVER	-	-	175,000	505,000	280,000	6,650,000	-	7,610,000	7,610,000	228
APACHE BL BRIDGE/TEMPE CANAL	-	-	1,000	501,000	-	-	-	502,000	502,000	174
DYSART BRIDGE @ COLTER CHANNEL	-	-	320,000	20,000	-	-	-	340,000	340,000	194
VINYARD/143RD AVE: PIR	-	-	4,500,000	500,000	-	-	-	5,000,000	5,000,000	260
RIO VERDE DR: FOREST TO 136TH	-	-	-	30,000	230,000	1,180,000	-	1,440,000	1,440,000	246
DESERT HILLS @ SKUNK CREEK	-	-	185,000	30,000	-	-	-	215,000	215,000	191
HONDA BOW: 7TH AVE TO 11TH AVE	-	-	85,000	-	-	-	-	85,000	85,000	207
NORTHERN AVE: SR 303 TO GRAND	-	-	510,000	3,540,000	2,030,000	2,030,000	2,030,000	10,140,000	10,140,000	225
TABLE MESA RD: I-17 TO TNF ROW	-	-	1,000	310,000	-	-	-	311,000	311,000	256
MCDOWELL MTN N PARK ENTRANCE	-	-	170,000	-	-	-	-	170,000	170,000	219
AVONDALE BLVD: I-10 - MCDOWELL	-	-	155,000	-	-	-	-	155,000	155,000	175
DOBSON RD BRIDGE @ SALT RIVER	-	-	280,000	-	-	-	-	280,000	280,000	192
OLIVE AVE @ BEARDSLEY CANAL	-	-	193,000	92,000	100,000	-	-	385,000	385,000	229
RIGGS RD: GILBERT TO VAL VISTA	-	-	-	-	-	400,000	-	400,000	400,000	245
AIRPORT INFORMATION SYSTEM	-	-	305,000	-	-	-	-	305,000	305,000	171
NON-PROJECT	-	255,450	510,000	-	-	-	-	510,000	765,450	
TOTAL FUND 234	**$ 63,230,254**	**$ 34,102,416**	**$ 110,634,054**	**$ 72,601,000**	**$ 58,568,000**	**$ 78,138,000**	**$ 64,968,000**	**$ 384,909,054**	**$ 482,241,723**	

Managing for Results

Purpose Statement

The purpose of the Build Roads and Bridges program is to provide design and construction of roads and bridges for the traveling public so that they can get to their destination in a safe and efficient manner.

Strategic Goals

By December 2006, MCDOT will demonstrate support for the MAG Regional Transportation Plan and cooperation with our regional partners by proactively establishing partnership agreements with other local governments on the regional arterial projects contained in the Plan.

Beginning in FY 2005, MCDOT will plan for and improve the consistency of our delivery of budgeted projects by improving our capital expenditure rate to 85% and our operations expenditure rate to more than 95%, but less than 98%.

Strategic Plan Program Supported

- Build Roads and Bridges

Strategic Activities Supported

- Roadway Construction

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of lane miles completed that were planned for completion	174%	187%	85%
OUTPUT: Number of lane miles constructed	174	187	67
DEMAND: Number of lane miles to be constructed	100	100	79
EFFICIENCY: Construction cost per lane mile	$55,699	$110,321	$118,880
RESULT: Percent of bridges completed that were planned for completion	20%	60%	100%
OUTPUT: Number of bridges completed	1	3	2
DEMAND: Number of bridges to be completed	5	5	2
EFFICIENCY: Construction cost per bridge completed	$1,526,165	$1,187,800	$10,150,000

Note: Efficiency increased for both measures due to the type of projects being completed compared to prior years.

7th St: Carefree Hwy – Desert Hills Dr

User Department: Transportation
Project Location: 7th St: Carefree Hwy - Desert Hills Dr
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters for widening the roadway so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway.

Total length of the project is approximately 3 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 470,000	$ -	$ -	$ -	$ -	$ 470,000	$ 470,000
Project Total	**$ -**	**$ -**	**$ 470,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 470,000**	**$ 470,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

51st Ave: Broadway Rd – Baseline Rd

User Department: Transportation
Project Location: 51st Ave: Broadway Rd - Baseline Rd
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): City of Phoenix
Completion Date: 2006

Project Description

The purpose of this project is to widen the road with two additional through lanes and a center left-turn lane. The City of Phoenix is the lead agency with the County contributing $2,945,000 toward construction. Total length of the project is 1.8 miles.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that the wider road will have increased capacity with improved drainage and be safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 1,949,423	$ 6,866	$ 2,946,000	$ -	$ -	$ -	$ -	$ 2,946,000	$ 4,902,289
Project Total	**$ 1,949,423**	**$ 6,866**	**$ 2,946,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,946,000**	**$ 4,902,289**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

51st Ave: Santa Cruz Rd – Gila River Indian Community Boundary Corridor Study

User Department: Transportation
Project Location: 51st Ave: Santa Cruz – Gila River Indian Community Boundary
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this corridor study is to examine current and proposed development along the corridor to identify what type and when roadway improvements will be required for widening the roadway for the traveling public so that right-of-way and roadway needs can be identified and used for future planning and programming.

Total length of the study is approximately 4 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that not only does it identify future roadway improvement phasing requirements so that when the roadway is eventually widened, the traveling public will have a roadway that is smoother, safer, less congested and more economical to travel. It also it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 103,000	$ 85,000	$ -	$ -	$ -	$ -	$ 85,000	$ 188,000
Project Total	**$ -**	**$ 103,000**	**$ 85,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 85,000**	**$ 188,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

67th Ave: Pinnacle Peak Rd – Happy Valley Rd DCR

User Department: Transportation
Project Location: 67th Ave: Pinnacle Peak Rd – Happy Valley Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project was to develop a design concept report (DCR) to establish design parameters for widening the roadway for the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

Total length of the study is approximately 1.0 miles.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 54,023	$ 55,000	$ -	$ -	$ -	$ -	$ 55,000	$ 109,023
Project Total	**$ -**	**$ 54,023**	**$ 55,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 55,000**	**$ 109,023**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

75th Ave: MC 85 – Van Buren St

User Department: Transportation
Project Location: 75th Ave: MC 85 – Van Buren St
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): City of Phoenix
Completion Date: 2006

Project Description

This project will result in the reconstruction of 75th Avenue from two lanes to five lanes including a continuous left-turn lane. It also includes utility relocations and upgrades to the Southern Pacific Railroad crossing.

The City of Phoenix will construct a storm sewer along 75th Ave and has requested to assume project lead. The County's portion of the project will be a cash contribution of $2,650,000.

Total length of the project is approximately 1.0 mile.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that the wider road will have increased capacity with improved drainage and be safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 441,041	$ 280,019	$ 2,670,000	$ -	$ -	$ -	$ -	$ 2,670,000	$ 3,391,060
Project Total	**$ 441,041**	**$ 280,019**	**$ 2,670,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,670,000**	**$ 3,391,060**

Operating Cost Summary

The City of Phoenix is expected to annex the roadway and assume maintenance responsibilities.

83rd Ave: Northern Ave – Olive Ave

User Department: Transportation
Project Location: 83rd Ave: Northern Ave – Olive Ave
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): City of Peoria
Completion Date: 2007

Project Description

The purpose of this project is to widen 83rd Avenue for the traveling public from two travel lanes to four travel lanes with a center left turn lane to reduce congestion and increase safety.

Construction is contingent upon finalization of an intergovernmental agreement with the City of Peoria for their financial participation in construction and for them to assume maintenance responsibilities for 83rd Ave.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that the wider road will have increased capacity with improved drainage and be smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 656,966	$ 5,056	$ 710,000	$ 2,540,000	$ -	$ -	$ -	$ 3,250,000	$ 3,912,022
Project Total	**$ 656,966**	**$ 5,056**	**$ 710,000**	**$ 2,540,000**	**$ -**	**$ -**	**$ -**	**$ 3,250,000**	**$ 3,912,022**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	-	400	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

115th Ave Bridge at Gila River

User Department: Transportation
Project Location: 115th Ave Bridge at Gila River
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): State of Arizona and City of Avondale
Completion Date: 2008

Project Description

The purpose of this project is to monitor for intergovernmental agreement (IGA) compliance of annual deferred payments from the State of Arizona and the City of Avondale for cost sharing in the bridge as constructed in FY 1999.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it provides better fiscal management by providing a means to track payments.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 9,163,890	$ 1,067	$ (521,667)	$ (521,667)	$ (521,667)	$ (523,667)	$ (523,667)	$ (2,612,335)	$ 6,552,622
Partnership Contributions/IGA/IDA	523,667	-	523,667	523,667	523,667	523,667	523,667	2,618,335	3,142,002
Project Total	**$ 9,687,557**	**$ 1,067**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ -**	**$ -**	**$ 6,000**	**$ 9,694,624**

Negative numbers indicate repayment of funds expended in an earlier year.

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Airport Information System

User Department: Transportation
Project Location: Sky Harbor Car Rental Facility
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): Federal Government
Completion Date: 2005

Project Description

The project will install travel time and traffic incident information dissemination systems at strategic locations at the new rental car facility currently under construction at Phoenix's Sky Harbor airport.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it will provide the traveling public with real time traffic information so that their travel is smoother, safer and more economical.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 305,000	$ -	$ -	$ -	$ -	$ 305,000	$ 305,000
Project Total	**$ -**	**$ -**	**$ 305,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 305,000**	**$ 305,000**

Operating Cost Summary

Estimated Cost to Maintain System	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 32,000
Supplies & Services	-	-	1,000	1,000	1,000	1,000	4,000
Total	**$ -**	**$ -**	**$ 9,000**	**$ 9,000**	**$ 9,000**	**$ 9,000**	**$ 36,000**

Alma School Rd: McLellan Rd – McKellips Rd

User Department: Transportation
Project Location: Alma School Rd: McLellan Rd – McKellips Rd
Supervisor District: 1 & 2
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

This project will widen the south bridge over the Salt River on Alma School Road from McLellan Road to the North Bridge. This project will consist of an expansion and overhaul of an existing structure.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that the wider road will have increased capacity and be smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 119,879	$ 369,790	$ 1,000	$ 2,101,000	$ -	$ -	$ -	$ 2,102,000	$ 2,591,669
Project Total	**$ 119,879**	**$ 369,790**	**$ 1,000**	**$ 2,101,000**	**$ -**	**$ -**	**$ -**	**$ 2,102,000**	**$ 2,591,669**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	-	400	400	400	2,000
Total	$ 4,635	$ 4,635	$ -	$ 4,635	$ 4,635	$ 4,635	$ 23,175

Alma School Rd: N Bridge Grade Control Structure

User Department: Transportation
Project Location: Alma School: N Bridge Grade Control Structure Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2008

Project Description

The project will replace the existing grade control structure, which is needed to protect the Alma School Road Bridge foundations from floodwater eroding the soil.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will better protect the bridge structure when water is flowing under the bridge so that the bridge will not have to be closed during water releases making their commute safer and easier.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 154,101	$ 110,023	$ 1,000	$ 2,545,000	$ 1,155,000	$ -	$ -	$ 3,701,000	$ 3,965,124
Project Total	**$ 154,101**	**$ 110,023**	**$ 1,000**	**$ 2,545,000**	**$ 1,155,000**	**$ -**	**$ -**	**$ 3,701,000**	**$ 3,965,124**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	400	-	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 23,175**

Apache Blvd Bridge at Tempe Canal

User Department: Transportation
Project Location: Apache Blvd Bridge at Tempe Canal
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2007

Project Description

The Apache Road Bridge over the Tempe Canal must be strengthened before the light rail line can use the bridge. Rather than reinforce the existing bridge it was decided to replace the bridge with a stronger wider bridge. Valley Metro Rail will replace the bridge with the County contributing $500,000 to the project.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once constructed, the new bridge will allow light rail line traffic.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 1,000	$ 501,000	$ -	$ -	$ -	$ 502,000	$ 502,000
Project Total	**$ -**	**$ -**	**$ 1,000**	**$ 501,000**	**$ -**	**$ -**	**$ -**	**$ 502,000**	**$ 502,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	-	400	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

Avondale Blvd: I-10 – McDowell Rd

User Department: Transportation
Project Location: Avondale Blvd: I-10 – McDowell Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters for widening the roadway so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Total length of the project is approximately 0.4 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 155,000	$ -	$ -	$ -	$ -	$ 155,000	$ 155,000
Project Total	**$ -**	**$ -**	**$ 155,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 155,000**	**$ 155,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The study has no impact on maintenance operations.

Beardsley Rd at Agua Fria River DCR

User Department: Transportation
Project Location: Beardsley Rd at Agua Fria River
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) on the feasibility of constructing a bridge over the Agua Fria River at Beardsley Road to improve traffic conditions in the Sun City West/Surprise Bell Road corridor. Construction is not scheduled at this time and is contingent on both the study results and the results of the Deer Valley Road Bridge at Agua Fria River DCR.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and preferred location for the bridge, it allows area residents and other concerned individuals an opportunity to express their view on the proposed bridge and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 253,000	$ 205,000	$ -	$ -	$ -	$ -	$ 205,000	$ 458,000
Project Total	**$ -**	**$ 253,000**	**$ 205,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 205,000**	**$ 458,000**

Operating Cost Summary

Not Applicable.

Bell Rd at R H Johnson Blvd

User Department: Transportation
Project Location: Bell Rd at R H Johnson Blvd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): City of Surprise
Completion Date: 2006

Project Description

The purpose of this project is to design a dedicated right-turn lane and other safety improvements for the traveling public so that an effective roadway design will be developed and when constructed, the improved roadway will reduce congestion and increase safety.

The City of Surprise has annexed this portion of Bell Road and will contribute $550,000 toward construction.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will improve traffic flow through the intersection by providing a dedicated right turn lane for traffic going into Sun City West so that the current curb lane can be used for through traffic.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 114,361	$ 39,000	$ 1,530,000	$ -	$ -	$ -	$ -	$ 1,530,000	$ 1,683,362
Partnership Contributions/IGA/IDA	-	-	550,000	-	-	-	-	550,000	550,000
Project Total	**$ 114,361**	**$ 39,000**	**$ 2,080,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,080,000**	**$ 2,233,362**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Bell Rd: SR 303 – Loop 101 (ITS)

User Department: Transportation
Project Location: Bell Rd: SR 303 – Loop 101
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): City of Peoria and City of Surprise
Completion Date: 2006

Project Description

The purpose of this project is to install an Intelligent Transportation System (ITS) "Smart Instrumentation". The project will involve design of vehicle detection systems (VDS), closed circuit TV (CCTV) and changeable message sign (CMS) and communications.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it provides real time traffic data to the cities and the county so that signal adjustments can be made and information provided to commuters so that they have a faster and safer commute.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 131,027	$ 295,000	$ -	$ -	$ -	$ -	$ 295,000	$ 426,027
Partnership Contributions/IGA/IDA	336,000	-	-	-	-	-	-	-	336,000
Federal Funds	-	-	775,000	-	-	-	-	775,000	775,000
Project Total	**$ 336,000**	**$ 131,027**	**$ 1,070,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,070,000**	**$ 1,537,027**

Operating Cost Summary

Estimated Cost to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 36,000
Supplies & Services	-	-	1,000	1,000	1,000	1,000	4,000
Total	**$ -**	**$ -**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 40,000**

The majority of the system will be maintained by the adjoining cities.

Bell Rd: SR 303 – Grand Ave (ITS)

User Department: Transportation
Project Location: Bell Rd: SR 303L – Grand Ave
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Federal Highway Administration
Completion Date: 2007

Project Description

The purpose of this project is to design and install an Intelligent Transportation System (ITS) "Smart Instrumentation". The project will involve design of vehicle detection systems (VDS), closed circuit TV (CCTV) and changeable message sign (CMS) and communications. This project will be funded from Highway User Revenue Funds (HURF) and from Federal monies.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will provide technological improvements to county roads for the traveling public so that congestion will be reduced and safety will be improved.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 4,000	$ 5,000	$ 85,800	$ -	$ -	$ -	$ 90,800	$ 94,800
Federal Funds	-	-	-	303,200	-	-	-	303,200	303,200
Project Total	**$ -**	**$ 4,000**	**$ 5,000**	**$ 389,000**	**$ -**	**$ -**	**$ -**	**$ 394,000**	**$ 398,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

Bethany Home Rd at Dysart Rd

User Department: Transportation
Project Location: Bethany Home Rd at Dysart Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that the intersection improvement provides traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer, smoother and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 9,353	$ 29,674	$ 367,500	$ -	$ -	$ -	$ -	$ 367,500	$ 406,527
Project Total	**$ 9,353**	**$ 29,674**	**$ 367,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 367,500**	**$ 406,527**

Operating Cost Summary

Average Maintenance Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

Brown Rd: Ellsworth Rd – Crismon Rd

User Department: Transportation
Project Location: Brown Rd: Ellsworth Rd – Crismon Rd
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to widen Brown Road from two to four lanes beginning at 94th Street and ending just short of Crismon Road.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it eliminates a scalloped street condition making travel safer.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 109,618	$ 16,290	$ 1,175,000	$ -	$ -	$ -	$ -	$ 1,175,000	$ 1,300,908
Project Total	**$ 109,618**	**$ 16,290**	**$ 1,175,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,175,000**	**$ 1,300,908**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Bush Hwy: Usery Pass Rd – Stewart Mountain Dam Rd

User Department: Transportation
Project Location: Bush Hwy: Usery Pass Rd – Stewart Mountain Dam Rd
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to widen the road to add bicycle lanes for the traveling public so that traffic congestion will be reduced and safety improved.

The Maricopa County Transportation Advisory Board recommended construction of this project with construction contingent on receiving federal funding. The benefit to the public is that it will add paved shoulders for bicycle lanes on this popular bicycling route increasing safety for cyclists and motorists.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 7,810	$ 40,017	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000	$ 57,828
Project Total	**$ 7,810**	**$ 40,017**	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**	**$ 57,828**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Candidate Assessment Reports

User Department: Transportation
Project Location: Various
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this fund is to reserve monies for advance planning studies and an initial assessment of potential projects (candidate assessment reports or CARS) so that sufficient information is developed to make further program development decisions.

The Maricopa County Transportation Advisory Board recommended this fund. The benefit to the public is that it provides funding for advance planning and more accurate initial assessments of projects, which results in a better use of public funds.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 719,652	$ 195,289	$ 800,000	$ 800,000	$ 800,000	$ 850,000	$ 850,000	$ 4,100,000	$ 5,014,941
Project Total	**$ 719,652**	**$ 195,289**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 850,000**	**$ 850,000**	**$ 4,100,000**	**$ 5,014,941**

Operating Cost Summary

Not Applicable.

Cave Creek Rd: Lone Mountain Rd – Carefree Hwy

User Department: Transportation
Project Location: Cave Creek Rd: Lone Mountain Rd – Carefree Hwy
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Town of Cave Creek
Completion Date: 2008

Project Description

The purpose of this project is to monitor for intergovernmental agreement (IGA) compliance of annual deferred payments from the Town of Cave Creek for construction completed in FY 2002.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it allowed early construction of improvements on Cave Creek Road making the road safer and easier to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 891,348	$ 30	$ (44,455)	$ (44,455)	$ (45,455)	$ -	$ -	$ (134,365)	$ 757,013
Partnership Contributions/IGA/IDA	117,455	-	45,455	45,455	45,455	-	-	136,365	253,820
Project Total	**$ 1,008,803**	**$ 30**	**$ 1,000**	**$ 1,000**	**$ -**	**$ -**	**$ -**	**$ 2,000**	**$ 1,010,833**

Negative numbers indicate repayment of funds expended in an earlier year.

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

Chandler Heights Rd at 124th St

User Department: Transportation
Project Location: Chandler Heights Rd at 124th St
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that these intersection improvement projects provide traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 7,307	$ 42,435	$ 135,000	$ -	$ -	$ -	$ -	$ 135,000	$ 184,743
Project Total	**$ 7,307**	**$ 42,435**	**$ 135,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 135,000**	**$ 184,743**

Operating Cost Summary

Average Maintenance Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

Chandler Heights Rd at Sonoqui Wash

User Department: Transportation
Project Location: Chandler Heights Rd at Sonoqui Wash
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2008

Project Description

The purpose of this project is to construct a five-lane bridge (68' wide) over Sonoqui Wash.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it will provide an all weather crossing making travel safer.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 119,710	$ 59,244	$ 5,000	$ 10,000	$ 2,230,000	$ -	$ -	$ 2,245,000	$ 2,423,954
Project Total	**$ 119,710**	**$ 59,244**	**$ 5,000**	**$ 10,000**	**$ 2,230,000**	**$ -**	**$ -**	**$ 2,245,000**	**$ 2,423,954**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	400	-	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 23,175**

Chandler Heights Rd Culvert at Eastern Canal

User Department: Transportation
Project Location: Chandler Heights Rd Culvert at Eastern Canal
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): City of Chandler and Roosevelt Water Conservation District
Completion Date: 2006

Project Description

The purpose of this project is to replace existing inadequate pipe with a wider box culvert to allow future widening of the road. The City of Chandler is participating financially in the project and the Roosevelt Water Conservation district is replacing a canal structure as part of the project.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that the wider road will have increased capacity with improved drainage and be smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 209,238	$ 1,206,029	$ (169,720)	$ -	$ -	$ -	$ -	$ (169,720)	$ 1,245,548
Partnership Contributions/IGA/IDA	-	-	175,720	-	-	-	-	175,720	175,720
Project Total	**$ 209,238**	**$ 1,206,029**	**$ 6,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,000**	**$ 1,421,268**

Negative numbers indicate repayment of funds expended in prior years.

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Cotton Ln Bridge at Gila River

User Department: Transportation
Project Location: MC 85 & Cotton Lane across the Gila River to Estrella Parkway
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): City of Goodyear
Completion Date: 2006

Project Description

The purpose of this project is to construct a new bridge over the Gila River on the Cotton lane alignment along with a new road beginning at MC 85 and extending to Estrella Parkway. At both MC 85 and at Estrella Parkway, new intersections will be constructed. The City of Goodyear will provide $15,000,000 in funding for construction and will assume maintenance responsibilities upon completion.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it provides another bridge crossing of the Gila River in the southwest valley so that the traveling public living south of the river in a rapidly developing area will have a safe and reliable commute.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 3,398,676	$ 12,095,000	$ 2,740,000	$ -	$ -	$ -	$ 14,835,000	$ 18,233,676
Partnership Contributions/IGA/IDA	-	-	13,500,000	5,000,000	-	-	-	18,500,000	18,500,000
Project Total	**$ -**	**$ 3,398,676**	**$ 25,595,000**	**$ 7,740,000**	**$ -**	**$ -**	**$ -**	**$ 33,335,000**	**$ 36,733,676**

Operating Cost Summary

The City of Goodyear will maintain the road and bridge upon completion.

Deer Valley Rd Bridge at Agua Fria River DCR

User Department: Transportation
Project Location: Deer Valley Rd at Agua Fria River
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) on the feasibility of constructing a bridge over the Agua Fria River at Deer Valley Road to improve traffic conditions in the Sun City West/Surprise Bell Road corridor. Construction is not scheduled at this time and is contingent on both the study results and the results of the Beardsley Road Bridge @ Agua Fria River DCR.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and preferred location for the bridge, it allows area residents and other concerned individuals an opportunity to express their view on the proposed bridge and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 242,000	$ 205,000	$ -	$ -	$ -	$ -	$ 205,000	$ 447,000
Project Total	**$ -**	**$ 242,000**	**$ 205,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 205,000**	**$ 447,000**

Operating Cost Summary

Not Applicable.

Deer Valley Rd: 83rd Ave – 91st Ave DCR

User Department: Transportation
Project Location: Deer Valley Rd: 83rd Ave – 91st Ave
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to complete a Design Concept Report (DCR) to establish design parameters for paving the roadway for the traveling public so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Total length of the study area is approximately 1 mile.

This project is adjacent to an area being studied by the Flood Control District. The results of their study may impact the DCR results.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 19,441	$ 82,028	$ 85,000	$ -	$ -	$ -	$ -	$ 85,000	$ 186,469
Project Total	**$ 19,441**	**$ 82,028**	**$ 85,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 85,000**	**$ 186,469**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Desert Hills Dr at Skunk Creek DCR

User Department: Transportation
Project Location: Desert Hills Drive west of 7th Ave
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2007

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters for an all weather crossing so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. At Skunk Creek there is a dip crossing, which during heavy storms, prevents emergency vehicles and school buses to cross. Total length of the project is approximately 0.1 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 185,000	$ 30,000	$ -	$ -	$ -	$ 215,000	$ 215,000
Project Total	**$ -**	**$ -**	**$ 185,000**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 215,000**	**$ 215,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The study will not impact current maintenance operations.

Dobson Rd Bridge at Salt River

User Department: Transportation
Project Location: Dobson Rd Bridge at Salt River
Supervisor District: 1 & 2
Managing Department: Transportation
Project Partner(s): Salt River Pima Maricopa Indian Community, City of Mesa and Maricopa Association of Governments
Completion Date: 2013

Project Description

This project will construct a new bridge across the Salt River from the current end of Dobson Rd to McKellips Rd. Total project length is approximately three miles.

This project is included in the Regional Transportation Plan as a phase I project with $15.3 million allocated to the project. Salt River Pima Maricopa Indian Community, City of Mesa and the County will provide additional local funding. The initial cost of the project is estimated to be $25 million.

The first step will be the completion of an environmental assessment and a design concept report (DCR) to identify the preferred bridge location and design.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 280,000	$ -	$ -	$ -	$ -	$ 280,000	$ 280,000
Project Total	**$ -**	**$ -**	**$ 280,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 280,000**	**$ 280,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The study has no impact on maintenance operations.

Dynamite Blvd: Cave Creek Rd – 56th St DCR

User Department: Transportation
Project Location: Dynamite Blvd: Cave Creek Rd – 56th St
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters for paving the roadway for the traveling public so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Currently, the road is two lanes and is in poor condition due to high traffic volume resulting from development in the area. The City of Phoenix is a potential funding partner. Total length of the project is approximately 2.2 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 100,000	$ 290,000	$ -	$ -	$ -	$ -	$ 290,000	$ 390,000
Project Total	**$ -**	**$ 100,000**	**$ 290,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 290,000**	**$ 390,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The study has no impact on maintenance operations.

Dysart Rd Bridge at Colter Channel

User Department: Transportation
Project Location: On Dysart Rd north of Camelback Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2007

Project Description

The purpose of this project is to replace the existing two-lane bridge with a new bridge that will accommodate four lanes of traffic.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once constructed, the new bridge will not create a bottleneck as development occurs.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 320,000	$ 20,000	$ -	$ -	$ -	$ 340,000	$ 340,000
Project Total	**$ -**	**$ -**	**$ 320,000**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ 340,000**	**$ 340,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	-	400	400	400	400	2,000
Total	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

El Mirage Rd: Northern Ave – Bell Rd Corridor Study

User Department: Transportation
Project Location: El Mirage Rd: Northern Ave – Bell Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this corridor study is to examine current and proposed development along the corridor to identify what type and when roadway improvements will be required for widening the roadway for the traveling public so that right-of-way and roadway needs can be identified and used for future planning and programming.

Total length of the study area is approximately 6 miles.

Construction is not scheduled at this time. The study results will identify future required projects.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies future roadway improvement phasing requirements so that when the roadway is eventually widened the traveling public will have a roadway that is smoother, safer, less congested and more economical to travel, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 13,000	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000	$ 163,000
Project Total	**$ -**	**$ 13,000**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ 163,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

Ellsworth Rd: Germann Rd – Baseline Rd

User Department: Transportation
Project Location: Ellsworth Rd: Germann Rd – Baseline Rd
Supervisor District: 1 & 2
Managing Department: Transportation
Project Partner(s): City of Mesa and Maricopa County Flood Control District
Completion Date: 2007

Project Description

This project will reconstruct and widen the existing two-lane road to provide four travel lanes with a raised median. The west half of the roadway between Pecos Road and the Powerline Floodway will be constructed with a third travel lane in the southbound direction. Other improvements include box culverts, a storm drain system, landscaping and two fully signalized intersections (one at Elliot Road and one at Germann Road).

The project will be constructed in two phases. Phase I is from Germann to Ray Rd. Phase II is from Ray to Elliot Rd.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that the wider road will have increased capacity and with improved drainage and signalized intersections, be safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 4,258,578	$ 10,087,200	$ 5,824,800	$ -	$ -	$ -	$ 15,912,000	$ 20,170,578
Project Total	**$ 6,311,000**	**$ 4,258,578**	**$ 17,385,000**	**$ 8,310,000**	**$ -**	**$ -**	**$ -**	**$ 25,695,000**	**$ 36,264,578**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	400	-	-	400	400	400	1,600
Total	**$ 4,635**	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Ellsworth Rd: Hunt Hwy – Riggs Rd

User Department: Transportation
Project Location: Ellsworth Rd: Hunt Hwy – Riggs Rd
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters for an all weather crossing so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Total length of the project is approximately 1 mile.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 230	$ 270,000	$ -	$ -	$ -	$ -	$ 270,000	$ 270,230
Project Total	**$ -**	**$ 230**	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 270,000**	**$ 270,230**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

Ellsworth Rd: University Dr – McLellan Rd

User Department: Transportation
Project Location: Ellsworth Rd: University Dr – McLellan Rd
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): City of Mesa
Completion Date: 2006

Project Description

This project will reconstruct and widen the existing two-lane road to provide four travel lanes (two in each direction) with a raised center median. Selected segments fronting new residential development will be constructed with a third travel lane in either the north or southbound direction, as appropriate. Additional improvements include a traffic signal at Brown Road, a storm drain system, street lighting, curb, gutter, sidewalk and landscaping. This will also reconstruct ¼ mile of Adobe Road.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed, the traveling public will have a roadway that is smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 3,109,998	$ 3,116,000	$ -	$ -	$ -	$ -	$ 3,116,000	$ 6,225,998
Partnership Contributions/IGA/IDA	2,045,376	-	3,159,000	-	-	-	-	3,159,000	5,204,376
Project Total	**$ 2,045,376**	**$ 3,109,998**	**$ 6,275,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,275,000**	**$ 11,430,374**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

-

Fig Springs Rd: New River Rd – Tonto National Forest DCR

User Department: Transportation
Project Location: Fig Springs Rd: New River Rd – Tonto National Forest
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters for paving the roadway for the traveling public so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Total length of the project is approximately 1.75 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 102,000	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000	$ 132,000
Project Total	**$ -**	**$ 102,000**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ 132,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The study has no impact on maintenance operations.

Fire Station at 111th Ave

User Department: Transportation
Project Location: 111th Ave, 2 blocks south of Grand Ave
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the fire station to improve safety, reduce congestion, and improve traffic flow.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that these intersection improvement projects provide traffic signals for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 3,644	$ 6,855	$ 53,750	$ -	$ -	$ -	$ -	$ 53,750	$ 64,249
Project Total	**$ 3,644**	**$ 6,855**	**$ 53,750**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 53,750**	**$ 64,249**

Operating Cost Summary

Average Maintenance Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

GDACS: Geodetic Densification and Cadastral Study

User Department: Transportation
Project Location: County-wide
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Maricopa County Flood Control District, Town of Gilbert, City of Glendale, City of Phoenix and Town of Queen Creek
Completion Date: 2006

Project Description

The purpose of this project is to provide more and better land survey points for a more accurate land survey system in Maricopa County for county, city, town, state and private surveyors so that survey costs and the time required to complete land surveys is decreased. This project will enrich county citizens by reducing the cost of surveying properties including road projects.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will provide a more accurate survey system for Maricopa County.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 4,485,545	$ 1,669,752	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000	$ 6,405,297
Partnership Contributions/IGA/IDA	555,055	-	-	-	-	-	-	-	555,055
Project Total	**$ 5,040,600**	**$ 1,669,752**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ 6,960,352**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 120,000
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 30,400**	**$ 30,400**	**$ 30,400**	**$ 30,400**	**$ 121,600**

General Civil Engineering

User Department: Transportation
Project Location: General Civil Engineering
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this reserve fund is to reserve monies for hiring on-call civil engineering consultants for MCDOT project designers so that project designs won't be delayed due to the need for unforeseen civil engineering work.

The Maricopa County Transportation Advisory Board recommended this fund. The benefit to the public is that it provides better fiscal management by providing a mechanism for funding unexpected work, reducing costly delays in projects.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 230,950	$ 312,165	$ 500,000	$ 500,000	$ 4,000,000	$ 4,000,000	$ 4,000,000	$ 13,000,000	$ 13,543,115
Project Total	**$ 230,950**	**$ 312,165**	**$ 500,000**	**$ 500,000**	**$ 4,000,000**	**$ 4,000,000**	**$ 4,000,000**	**$ 13,000,000**	**$ 13,543,115**

Operating Cost Summary

Not Applicable.

Gilbert Rd: Loop 202 – Pecos Rd

User Department: Transportation
Project Location: Gilbert Rd: Loop 202 – Pecos Rd
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Arizona Department of Transportation
Completion Date: 2007

Project Description

This project will result in the widening of Gilbert Road from SR 202 to Pecos as part of the work to construct the SR 202 Gilbert Rd intersection. The County agreed to pay $1,630,000 as our part of the cost and will make the final payment of $815,000 in FY 06 to complete our involvement.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed, motorists will have a roadway that is safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 1,630,000	$ 835,000	$ 30,000	$ -	$ -	$ -	$ 865,000	$ 2,495,000
Project Total	**$ -**	**$ 1,630,000**	**$ 835,000**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 865,000**	**$ 2,495,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	-	400	400	400	400	400	2,000
Total	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

Gilbert Rd: McDowell Rd – SR 87 with LWC

User Department: Transportation
Project Location: Gilbert Rd: McDowell Rd – SR 87
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): City of Mesa, Salt River Pima Maricopa Indian Community and Arizona Department of Transportation
Completion Date: 2007

Project Description

This project will result in the widening of Gilbert Road from McDowell Road to State Route 87. The roadway is to be built to the "Road of Regional Significance" standard, which are seven lanes with a curbed median or continuous two way left-turn lane. This project includes a low-water crossing over the Salt River and a sound wall along McDowell Rd. It includes the future purchase of right-of-way along Gilbert Rd.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed, motorists will have a roadway that is safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 6,051,658	$ 107,442	$ 8,820,000	$ 520,000	$ -	$ -	$ -	$ 9,340,000	$ 15,499,100
Partnership Contributions/IGA/IDA	156,789	-	-	500,000	-	-	-	500,000	656,789
Project Total	**$ 6,208,447**	**$ 107,442**	**$ 8,820,000**	**$ 1,020,000**	**$ -**	**$ -**	**$ -**	**$ 9,840,000**	**$ 16,155,889**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 12,705
Supplies & Services	-	-	-	400	400	400	1,200
Total	**$ -**	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 13,905**

Gilbert Rd: Warner Rd – Water Tank

User Department: Transportation
Project Location: Gilbert Rd: Warner Rd – Water Tank
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Town of Gilbert
Completion Date: 2006

Project Description

The purpose of this project is to widen Gilbert Rd north of Warner and eliminate scalloped sections of roadway that reduce the travel lanes to just one lane. The Town of Gilbert is lead on this project. The County will contribute to construction.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed, motorists will have a roadway that is safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 4,293	$ 4,000	$ 401,000	$ -	$ -	$ -	$ -	$ 401,000	$ 409,293
Project Total	**$ 4,293**	**$ 4,000**	**$ 401,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 401,000**	**$ 409,293**

Operating Cost Summary

The City of Gilbert will annex the roadway.

Greenway Rd at SR 303

User Department: Transportation
Project Location: Greenway Rd at SR 303
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): City of Surprise
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that the intersection improvements provide traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 7,496	$ 467,848	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000	$ 505,344
Project Total	**$ 7,496**	**$ 467,848**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ 505,344**

Operating Cost Summary

Average Maintenance Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

Honda Bow Rd: 7th Ave – 11th Ave DCR

User Department: Transportation
Project Location: Honda Bow Rd: 7th Ave – 11th Ave
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters for paving the roadway so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. At Skunk Creek, there is a dip crossing, which during heavy storms, prevents emergency vehicles and school buses to cross. Total length of the project is approximately 0.5 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 85,000	$ -	$ -	$ -	$ -	$ 85,000	$ 85,000
Project Total	**$ -**	**$ -**	**$ 85,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 85,000**	**$ 85,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The study will not impact current maintenance operations.

Indian School Rd: Litchfield Rd – Dysart Rd

User Department: Transportation
Project Location: Indian School Rd: Litchfield Rd – Dysart Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2007

Project Description

The purpose of this project is to widen Indian School Road from the current two lanes to four lanes plus a center dual left turn lane. Initially a Design Concept Report (DCR) will be prepared to establish design parameters, right-of-way, drainage, utility relocation and environmental requirements and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. The City of Litchfield Park borders the roadway on the north and the City of Avondale borders the roadway on the south. Both are potential construction funding partners. Total length of the project is approximately 1.4 miles.

Construction is planned for FY 2007 using either design-build or construction manager at risk procurement strategy. Construction is contingent on study results, partnership formation, and funding availability.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once constructed, it eliminates a congested portion of Indian School and the traveling public will have a roadway that is smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 129,000	$ 1,085,000	$ 3,780,000	$ -	$ -	$ -	$ 4,865,000	$ 4,994,000
Project Total	**$ -**	**$ 129,000**	**$ 1,085,000**	**$ 3,780,000**	**$ -**	**$ -**	**$ -**	**$ 4,865,000**	**$ 4,994,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ -	$ -	$ -	$ -	$ -	$ 4,235
Supplies & Services	400	-	-	-	-	-	400
Total	**$ 4,635**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,635**

Avondale and Litchfield Park will assume maintenance responsibilities upon construction.

Low Volume Roads Program

User Department: Transportation
Project Location: Various locations to be determined
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this program is to pave dirt roads that do not qualify for federal funding inside and outside of the PM10 Non-Attainment area for dust mitigation and make drainage improvements for the traveling public so that safety will be improved and dust problems will be reduced. Presently, a consultant is identifying and prioritizing all dirt roads in the county that meets the criteria for paving. Once completed, specific roads will be identified.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once repairs are completed to reduce dust particulate (PM10) pollution and improve safety, the traveling public will have a roadway that is smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 13,000	$ 2,050,000	$ 3,020,000	$ 3,020,000	$ 3,020,000	$ -	$ 11,110,000	$ 11,123,000
Project Total	**$ -**	**$ 13,000**	**$ 2,050,000**	**$ 3,020,000**	**$ 3,020,000**	**$ 3,020,000**	**$ -**	**$ 11,110,000**	**$ 11,123,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

Lower Buckeye Rd at 67th Ave

User Department: Transportation
Project Location: Lower Buckeye Rd at 67th Ave
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that this intersection improvement project provides traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 2,155	$ 53,103	$ 217,000	$ -	$ -	$ -	$ -	$ 217,000	$ 272,258
Project Total	**$ 2,155**	**$ 53,103**	**$ 217,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 217,000**	**$ 272,258**

Operating Cost Summary

Average Maintenance Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

MC 85 at Miller Rd

User Department: Transportation
Project Location: MC 85 at Miller Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Town of Buckeye
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow.

The Town of Buckeye has requested to become the lead agency. The county's involvement will be a payment of up to $150,000 or 50% of the construction costs, whichever is less.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that these intersection improvement projects provide traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 22,688	$ 18,049	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000	$ 190,737
Project Total	**$ 22,688**	**$ 18,049**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ 190,737**

Operating Cost Summary

Buckeye will maintain the signal.

MC 85 Extension: SR 85 – Turner Rd

User Department: Transportation
Project Location: MC 85 Extension: SR 85 – Turner Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Arizona Department of Transportation
Completion Date: 2006

Project Description

The intent of this project is to construct a new two-lane paved road to provide for local traffic to traverse between MC 85 and Old US 80. Presently, the traveling public and area residents use SR 85 to interconnect between these two roadways. The Arizona State Department of Transportation (ADOT) has plans to improve SR 85 to a higher speed, multi-lane, controlled access facility, and desires to have this slower moving local traffic rerouted.

ADOT will reimburse the costs to the County to build the MC 85 Extension.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that by building the extension, it eliminates a potential hazardous intersection and improves safety on both MC 85 and SR 85.

Total length of the project is approximately 1.0 mile.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 426,500	$ -	$ -	$ -	$ -	$ -	$ -	$ 426,500
Partnership Contributions/IGA/IDA	369,000	-	1,702,914	-	-	-	-	1,702,914	2,071,914
Project Total	**$ 369,000**	**$ 426,500**	**$ 1,702,914**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,702,914**	**$ 2,498,414**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Maintenance on this new road will begin approximately one year after completion.

MC 85: 91st Ave – 75th Ave

User Department: Transportation
Project Location: MC 85: 91st Ave – 75th Ave
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2009

Project Description

The project will design and construct a four-lane roadway with a raised center median.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed, motorists will have a roadway that is safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 287,517	$ 6,067	$ 950,000	$ 3,450,000	$ 2,640,000	$ 8,130,000	$ -	$ 15,170,000	$ 15,463,583
Project Total	**$ 287,517**	**$ 6,067**	**$ 950,000**	**$ 3,450,000**	**$ 2,640,000**	**$ 8,130,000**	**$ -**	**$ 15,170,000**	**$ 15,463,583**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ -	$ 4,235	$ 21,175
Supplies & Services	400	400	400	400	-	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 23,175**

MC 85: 107th Ave – 91st Ave

User Department: Transportation
Project Location: MC 85: 107th Ave – 91st Ave
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2009

Project Description

This project will design and construct a four-lane roadway with a raised center median.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed, motorists will have a roadway that is safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 299,161	$ 557,227	$ 440,000	$ 2,910,000	$ 3,110,000	$ 7,451,000	$ -	$ 13,911,000	$ 14,767,387
Project Total	**$ 299,161**	**$ 557,227**	**$ 440,000**	**$ 2,910,000**	**$ 3,110,000**	**$ 7,451,000**	**$ -**	**$ 13,911,000**	**$ 14,767,387**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ -	$ 4,235	$ 21,175
Supplies & Services	400	400	400	400	-	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 23,175**

MC 85: Cotton Ln – Estrella Pkwy

User Department: Transportation
Project Location: MC 85: Cotton Ln – Estrella Pkwy
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2008

Project Description

This project will result in the widening of the MC 85 from a two-lane arterial roadway to four lanes with a continuous left-turn lane and bike lanes.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed, motorists will have a roadway that is safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 978,215	$ 273,275	$ 3,000	$ 705,000	$ 3,360,000	$ -	$ -	$ 4,068,000	$ 5,319,490
Project Total	**$ 978,215**	**$ 273,275**	**$ 3,000**	**$ 705,000**	**$ 3,360,000**	**$ -**	**$ -**	**$ 4,068,000**	**$ 5,319,490**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

MC 85: Jackrabbit Tr – Perryville Rd DCR

User Department: Transportation
Project Location: MC 85: Jackrabbit Tr – Perryville Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2008

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Total length of the project is approximately 1 mile.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their views on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 1,000	$ 225,000	$ 5,000	$ -	$ -	$ 231,000	$ 231,000
Project Total	**$ -**	**$ -**	**$ 1,000**	**$ 225,000**	**$ 5,000**	**$ -**	**$ -**	**$ 231,000**	**$ 231,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	-	400	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

MC 85: Perryville Rd – Cotton Ln

User Department: Transportation
Project Location: MC 85: Perryville Rd – Cotton Ln
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2007

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Total length of the project is approximately 2 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their views on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 1,015	$ 1,000	$ 440,000	$ -	$ -	$ -	$ 441,000	$ 442,015
Project Total	**$ -**	**$ 1,015**	**$ 1,000**	**$ 440,000**	**$ -**	**$ -**	**$ -**	**$ 441,000**	**$ 442,015**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

MC 85: SR 85 – 75th Ave Corridor Study Update

User Department: Transportation
Project Location: MC 85: SR 85 – 75th Ave
Supervisor District: 4 & 5
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this corridor study is to examine current and proposed development along the corridor to identify what type and when roadway improvements will be required for widening the roadway for the traveling public so that right-of-way and roadway needs can be identified and used for future planning and programming.

Total length of the study area is approximately 23 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that not only identifies future roadway improvement phasing requirements so that when the roadway is eventually widened the traveling public will have a roadway that is smoother, safer, less congested and more economical to travel, it allows area residents and other concerned individuals an opportunity to express their views on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 321,000	$ 110,000	$ -	$ -	$ -	$ -	$ 110,000	$ 431,000
Project Total	**$ -**	**$ 321,000**	**$ 110,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 110,000**	**$ 431,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

McDowell Mountain Park North Entrance

User Department: Transportation
Project Location: McDowell Mountain Park
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Maricopa County Parks and Recreation Department
Completion Date: 2006

Project Description

This project will construct a paved road from Rio Verde Drive to the north entrance of the McDowell Mountain Park approximately along the 176th Street alignment, construct a north entrance for the park, and connect to existing park roads. This first phase is to complete a design concept report to identify the design parameters, right-of-way required and estimate the cost to pave the road.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it provides a new paved park entrance for the traveling public.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 170,000	$ -	$ -	$ -	$ -	$ 170,000	$ 170,000
Project Total	**$ -**	**$ -**	**$ 170,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 170,000**	**$ 170,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The study has no impact on maintenance operations.

McDowell Mountain Rd: Shoulders Widening

User Department: Transportation
Project Location: McDowell Mountain Rd North of Fountain Hills
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2007

Project Description

This project consists of widening the existing pavement by five feet on each side of the roadway from Fountain Hills city limits to Forest Road to create room for bicycle lanes on this popular bicycle route. Federal Funds will be used to help pay for construction.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed, motorists and cyclists will have a roadway that is safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 123,702	$ 34,000	$ 10,000	$ 787,000	$ -	$ -	$ -	$ 797,000	$ 954,702
Federal Funds	-	-	-	533,000	-	-	-	533,000	533,000
Project Total	**$ 123,702**	**$ 34,000**	**$ 10,000**	**$ 1,320,000**	**$ -**	**$ -**	**$ -**	**$ 1,330,000**	**$ 1,487,702**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	-	400	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

McDowell Rd: Alma School Rd – SR 87

User Department: Transportation
Project Location: McDowell Rd: Alma School to SR 87
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to design plans for the widening of this existing roadway to be consistent with the section to the west and to establish design parameters for paving the roadway for the traveling public so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Total length of the project is approximately 0.75 miles.

Construction is not scheduled at this time and is contingent on forming a partnership with the Salt River Indian Community and funding availability.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 1,016	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	$ 101,016
Project Total	**$ -**	**$ 1,016**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ 101,016**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

Missouri Ave at Dysart Rd

User Department: Transportation
Project Location: Missouri Ave at Dysart Rd
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that these intersection improvement projects provide traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 12,018	$ 24,500	$ 265,000	$ -	$ -	$ -	$ -	$ 265,000	$ 301,518
Project Total	**$ 12,018**	**$ 24,500**	**$ 265,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 265,000**	**$ 301,518**

Operating Cost Summary

Average Maintenace Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

Monterey Ave at Power Rd

User Department: Transportation
Project Location: Monterey Ave at Power Rd
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow. The City of Gilbert is responsible for one-fourth of the intersection and negotiations are underway to have them participate financially in this project.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that these intersection improvement projects provide traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 2,099	$ 34,658	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000	$ 236,757
Project Total	**$ 2,099**	**$ 34,658**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ 236,757**

Operating Cost Summary

Average Maintenance Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

Northern Ave at 107th Ave

User Department: Transportation
Project Location: Northern Ave at 107th Ave
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): City of Glendale and City of Peoria
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that these intersection improvement projects provide traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 6,956	$ 38,878	$ 253,750	$ -	$ -	$ -	$ -	$ 253,750	$ 299,584
Project Total	**$ 6,956**	**$ 38,878**	**$ 253,750**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 253,750**	**$ 299,584**

Operating Cost Summary

Average Maintenance Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

Northern Ave: SR 303 – Grand Ave

User Department: Transportation
Project Location: Northern Ave: SR 303 – Grand Ave
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): City of Glendale, City of Peoria and Maricopa Association of Governments
Completion Date: TBD

Project Description

Northern Avenue is included in the Regional Transportation Plan (RTP) as a major arterial improvement. This project begins the preliminary engineering work to identify the preferred alignment, identify the right-of-way needed, and to begin environmental clearances. Once the environmental assessment is completed, right-of-way acquisition will begin to preserve the corridor. The County is expected to take the lead on the project with financial participation from the cities of Glendale and Peoria and MAG (RTP funding).

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it identifies the cost and design parameters for construction, begins the right-of-way acquisition process for the corridor, and, allows area residents and other concerned individuals an opportunity to be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 510,000	$ 3,040,000	$ 2,030,000	$ 2,030,000	$ 2,030,000	$ 9,640,000	$ 9,640,000
Partnership Contributions/IGA/IDA	-	-	-	500,000	-	-	-	500,000	500,000
Project Total	**$ -**	**$ -**	**$ 510,000**	**$ 3,540,000**	**$ 2,030,000**	**$ 2,030,000**	**$ 2,030,000**	**$ 10,140,000**	**$ 10,140,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The study will not impact current maintenance operations.

Ocotillo Dr: EOM – Palo Verde

User Department: Transportation
Project Location: South of Wickenburg
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Town of Wickenburg
Completion Date: 2008

Project Description

The purpose of this project is to pave Ocotilla to reduce dust, improve safety, and improve traffic flow. The Town of Wickenburg has agreed to enter in an agreement to annex the roadway. The County's obligation will be to participate financially in the project by paying up to $500,000 towards construction once an agreement is completed.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that these intersection improvement projects provide traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 197,641	$ -	$ -	$ -	$ 500,000	$ -	$ -	$ 500,000	$ 697,641
Project Total	**$ 197,641**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ 500,000**	**$ 697,641**

Operating Cost Summary

The Town of Wickenburg is expected to annex the roadway and assume maintenance responsibilities.

Old Stage Rd: New River Rd – Coyote Pass

User Department: Transportation
Project Location: Old Stage Rd from New River Rd north to Coyote Pass then south on Coyote Pass to New River Rd
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to prepare a Design Concept Report (DCR) to establish design parameters for paving the roadway for the traveling public so that right-of-way, drainage, utility relocation and environmental requirements can be identified and an accurate cost estimate can be made for increasing the capacity and safety of the roadway. Total length of the project is approximately 4.5 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 101,000	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000	$ 131,000
Project Total	**$ -**	**$ 101,000**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ 131,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	4,235	400	400	400	400	400	6,235
Total	**$ 8,470**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 31,645**

The study has no impact on maintenance operations.

Old US 80 Bridge at Gila River

User Department: Transportation
Project Location: On Old US 80 B at the Gila River just south of the Gillespie Dam
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): Federal Highway Administration
Completion Date: 2009

Project Description

This historic bridge was constructed in 1929 and is in need of major repairs, which will require closing the bridge and constructing a temporary by-pass road. Federal funds will be requested to pay for a portion of the repairs. Initially, an assessment will be made to identify the extent of the repairs needed and their cost prior to requesting federal funding.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once repairs are completed the service life of the bridge will be extended for several years.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 175,000	$ 505,000	$ 280,000	$ 6,650,000	$ (1,000,000)	$ 6,610,000	$ 6,610,000
Federal Funds	-	-	-	-	-	-	1,000,000	1,000,000	1,000,000
Project Total	**$ -**	**$ -**	**$ 175,000**	**$ 505,000**	**$ 280,000**	**$ 6,650,000**	**$ -**	**$ 7,610,000**	**$ 7,610,000**

Negative numbers indicate repayment of funds spent in prior years.

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ -	$ -	$ 16,940
Supplies & Services	400	400	400	400	-	-	1,600
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ -**	**$ -**	**$ 18,540**

Olive Ave at Beardsley Canal

User Department: Transportation
Project Location: Olive Ave at Beardsley Canal
Supervisor District: 4
Managing Department: Maricopa County Flood Control District
Project Partner(s): Maricopa County Flood Control District
Completion Date: 2008

Project Description

The Flood Control District is constructing three culverts to accommodate storm water runoff on Olive Avenue and Reems Road. MCDOT will contribute $385,000 to widen the culverts to accommodate future road widening.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that by widening the box culverts now, it will not only accommodate storm water runoff, but also save money and accommodate future road widening.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 193,000	$ 92,000	$ 100,000	$ -	$ -	$ 385,000	$ 385,000
Project Total	**$ -**	**$ -**	**$ 193,000**	**$ 92,000**	**$ 100,000**	**$ -**	**$ -**	**$ 385,000**	**$ 385,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

The improved culverts will not have a significant impact on maintenance costs.

PM10 Program

User Department: Transportation
Project Location: County wide
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this program is to reduce dust on dirt roads within the PM10 area for travelers on the road and citizens living within the PM10 Non-Attainment area so that dust related health problems are reduced and to ensure compliance with federal mandates. As individual projects are identified for dust control and added to the capital program, funds are transferred to those projects.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 788,370	$ (900,000)	$ (900,000)	$ 3,150,000	$ 3,150,000	$ -	$ 4,500,000	$ 5,288,370
Federal Funds	2,074,952	-	1,000,000	1,000,000	-	-	-	2,000,000	4,074,952
Project Total	**$ 2,074,952**	**$ 788,370**	**$ 100,000**	**$ 100,000**	**$ 3,150,000**	**$ 3,150,000**	**$ -**	**$ 6,500,000**	**$ 9,363,322**

Operating Cost Summary

Not Applicable.

PM10: 12th St: Circle Mountain Rd – Tonto National Forest

User Department: Transportation
Project Location: 12th St, Circle Mountain Rd – Tonto National Forest
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to reduce dust on dirt roads within the PM10 area for travelers on the road and citizens living within the PM10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 25,464	$ 215,557	$ 395,000	$ -	$ -	$ -	$ -	$ 395,000	$ 636,021
Project Total	**$ 25,464**	**$ 215,557**	**$ 395,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 395,000**	**$ 636,021**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

PM10: Box Bar Rd & Needle Rock Rd

User Department: Transportation
Project Location: Northeast County
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): U. S. Forest Service
Completion Date: 2006

Project Description

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy. The U. S. Forest Service is completing the environmental assessment for this project.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 284,088	$ 9,725	$ 10,000	$ 1,105,000	$ -	$ -	$ -	$ 1,115,000	$ 1,408,813
Project Total	**$ 284,088**	**$ 9,725**	**$ 10,000**	**$ 1,105,000**	**$ -**	**$ -**	**$ -**	**$ 1,115,000**	**$ 1,408,813**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

PM10 Roads: (Ph4) In North Valley

User Department: Transportation
Project Location: North County north of Carefree Highway
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 20,141	$ 774,712	$ 1,050,000	$ -	$ -	$ -	$ -	$ 1,050,000	$ 1,844,853
Project Total	**$ 20,141**	**$ 774,712**	**$ 1,050,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,050,000**	**$ 1,844,853**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

PM10 Roads: (Ph3) Northeast Area

User Department: Transportation
Project Location: PM 10 Roads (Ph 3) in NE Area
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2005

Project Description

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 341,926	$ 269,641	$ 205,000	$ -	$ -	$ -	$ -	$ 205,000	$ 816,567
Project Total	**$ 341,926**	**$ 269,641**	**$ 205,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 205,000**	**$ 816,567**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

PM10 Roads: (Ph4) In Southeast Valley

User Department: Transportation
Project Location: Southeast County
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 10,494	$ 742,536	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000	$ 1,553,030
Project Total	**$ 10,494**	**$ 742,536**	**$ 800,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 800,000**	**$ 1,553,030**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

PM10 Roads: (Ph4) In Southwest Valley

User Department: Transportation
Project Location: South Central County
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 10,497	$ 461,067	$ 770,000	$ -	$ -	$ -	$ -	$ 770,000	$ 1,241,564
Project Total	**$ 10,497**	**$ 461,067**	**$ 770,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 770,000**	**$ 1,241,564**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Power Rd: Elliot Rd – Guadalupe Rd

User Department: Transportation
Project Location: Power Rd: Elliot Rd – Guadalupe Rd
Supervisor District: 1 & 2
Managing Department: Transportation
Project Partner(s): City of Mesa
Completion Date: 2007

Project Description

This is a project to improve Power Road to the City of Mesa standards. The City of Mesa is the lead agency. Maricopa County will participate under an intergovernmental agreement (IGA) and pay $450,000 towards construction of the road.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will result in the widening of the road to six through-lanes with a continuous center-turn lane that will be safer and more economical to drive.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 438	$ -	$ -	$ 450,000	$ -	$ -	$ -	$ 450,000	$ 450,438
Project Total	**$ 438**	**$ -**	**$ -**	**$ 450,000**	**$ -**	**$ -**	**$ -**	**$ 450,000**	**$ 450,438**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Power Rd: Guadalupe Rd – Baseline Rd

User Department: Transportation
Project Location: Power Rd: Guadalupe Rd – Baseline Rd
Supervisor District: 1 & 2
Managing Department: Transportation
Project Partner(s): City of Gilbert and City of Mesa
Completion Date: 2008

Project Description

This project will result in the widening of Power Road from four to six lanes. Both the City of Gilbert and the City of Mesa will participate financially in the project

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will result in the widening of the road to six through-lanes that will be safer and more economical to drive.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 1,202,873	$ 137,135	$ 755,000	$ 2,621,000	$ -	$ -	$ -	$ 3,376,000	$ 4,716,008
Partnership Contributions/IGA/IDA	-	-	-	3,154,000	-	-	-	3,154,000	3,154,000
Project Total	**$ 1,202,873**	**$ 137,135**	**$ 755,000**	**$ 5,775,000**	**$ -**	**$ -**	**$ -**	**$ 6,530,000**	**$ 7,870,008**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	-	400	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

Previous Year's Projects

User Department: Transportation
Project Location: N/A
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this reserve fund is to pay for project related expenses that occurred in the previous fiscal year so that prior year contractual debts are paid. This includes utility relocations, right-of-way, and construction back charges.

This Maricopa County Transportation Advisory Board recommended this reserve fund. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for unanticipated costs on completed projects.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 1,287,142	$ 1,726,396	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ -	$ 1,400,000	$ 4,413,538
Partnership Contributions/IGA/IDA	586,388	-	-	-	-	-	-	-	586,388
Project Total	**$ 1,873,530**	**$ 1,726,396**	**$ 350,000**	**$ 350,000**	**$ 350,000**	**$ 350,000**	**$ -**	**$ 1,400,000**	**$ 4,999,926**

Operating Cost Summary

Not Applicable.

Project Reserves Account

User Department: Transportation
Project Location: N/A
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this fund is to reserve monies to cover project costs increases so that county citizens receive new and improved roads on schedule.

This Maricopa County Transportation Advisory Board recommended this reserve. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for unanticipated project costs and helps to keep projects on schedule for completion by eliminating funding delays.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 1,176,389	$ 5,950,000	$ 3,450,000	$ 12,950,000	$ 40,450,000	$ 50,450,000	$113,250,000	$114,426,389
Project Total	**$ -**	**$ 1,176,389**	**$ 5,950,000**	**$ 3,450,000**	**$ 12,950,000**	**$ 40,450,000**	**$ 50,450,000**	**$113,250,000**	**$114,426,389**

Operating Cost Summary

Not Applicable.

Property Management on Prior Years Projects

User Department: Transportation
Project Location: N/A
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this reserve fund is to pay for land acquisition related expenses that occurred in previous fiscal years so that prior fiscal year contractual debts are paid.

This Maricopa County Transportation Advisory Board recommended this fund. The benefit to the public is that it provides for better fiscal management.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 45,781	$ 143,813	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	$ 439,594
Partnership Contributions/IGA/IDA	8,370	-	-	-	-	-	-	-	8,370
Project Total	**$ 54,151**	**$ 143,813**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 250,000**	**$ 447,964**

Operating Cost Summary

Not Applicable.

Queen Creek Rd: Arizona Ave – McQueen Rd

User Department: Transportation
Project Location: Queen Creek Rd: Arizona Ave – McQueen Rd
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2008

Project Description

This project will result in the widening of Queen Creek Road from four to six lanes.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will result in the widening of the road to six through-lanes that will be safer and more economical to drive.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 739,747	$ 1,162,189	$ 1,010,000	$ 310,000	$ 3,470,000	$ -	$ -	$ 4,790,000	$ 6,691,936
Project Total	**$ 739,747**	**$ 1,162,189**	**$ 1,010,000**	**$ 310,000**	**$ 3,470,000**	**$ -**	**$ -**	**$ 4,790,000**	**$ 6,691,936**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	400	-	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 23,175**

Ray Rd: Lindsay – Greenfield

User Department: Transportation
Project Location: Ray Rd: Lindsay – Greenfield
Supervisor District: 1 & 2
Managing Department: Transportation
Project Partner(s): Town of Gilbert
Completion Date: 2006

Project Description

This project will result in the widening of the roadway from two to four lanes. The Town of Gilbert is the lead agency on this project. The County will pay $550,000 toward construction of the road.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will result in the widening of the road and it will be safer and more economical to drive.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 1,138	$ 1,000	$ 552,000	$ -	$ -	$ -	$ -	$ 552,000	$ 554,138
Project Total	**$ 1,138**	**$ 1,000**	**$ 552,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 552,000**	**$ 554,138**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Riggs Rd at SR 347

User Department: Transportation
Project Location: Intersection of Riggs Rd & Maricopa Rd
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to install traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that these intersection improvement projects provide traffic signals and roadway widening for the traveling public so that they will have an intersection that is safer and experience less travel delay.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 38,346	$ 21,000	$ 287,500	$ -	$ -	$ -	$ -	$ 287,500	$ 346,847
Project Total	**$ 38,346**	**$ 21,000**	**$ 287,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 287,500**	**$ 346,847**

Operating Cost Summary

Average Maintenace Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

Riggs Rd: Gilbert Rd – Val Vista

User Department: Transportation
Project Location: Riggs Rd: Gilbert Rd – Val Vista
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): City of Chandler
Completion Date: 2009

Project Description

The purpose of this project is to widen the roadway from 2 & 4 lanes to 6 lanes. Total length of the project is approximately two miles.

The City of Chandler will be the lead agency and the County will contribute approximately $400,000 towards the cost of construction, which is expected to begin in FY 2009. The exact amount will be determined by an Intergovernmental Agreement to be developed. As part of the agreement, the City of Chandler will annex the road.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it will better accommodate the future traffic demand for the roadway providing the traveling public with a roadway that is smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ -	$ -	$ -	$ 400,000	$ -	$ 400,000	$ 400,000
Project Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ -**	**$ 400,000**	**$ 400,000**

Operating Cost Summary

The City of Chandler will maintain the road.

Rio Verde Dr: Forest Rd – 136th St

User Department: Transportation
Project Location: Rio Verde Dr: Forest Rd – 136th St
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Federal Highway Administration
Completion Date: 2009

Project Description

Rio Verde Drive is part of a popular bicycling route. The project will widen the existing road to provide adequate shoulders for use as a bicycle path.

Federal funds for this type of project are available and funds have been requested. Construction is contingent upon receipt of federal funds

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once constructed, both motorists and bicyclists will have a roadway that is safer to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ -	$ 30,000	$ 230,000	$ 1,180,000	$ -	$ 1,440,000	$ 1,440,000
Project Total	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ 230,000**	**$ 1,180,000**	**$ -**	**$ 1,440,000**	**$ 1,440,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 25,410
Supplies & Services	400	400	400	400	400	400	2,400
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 27,810**

Right Of Way In-Fill/Road Inventory System

User Department: Transportation
Project Location: Various
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this project is to obtain fee title on existing roads so that the traveling public has continued access to the existing roadway system. In the early years, the county roads were built to allow farmers to get their products to market. Citizens were happy to get the road and often title to the land used for the road was not transferred to the county. This fund is used to obtain fee title when these situations are identified.

This Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for acquisition of public right-of-way for existing county roads.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 14,796,603	$ 996,824	$ 2,500,000	$ 2,500,000	$ 5,500,000	$ 5,500,000	$ 5,500,000	$ 21,500,000	$ 37,293,427
Partnership Contributions/IGA/IDA	4,712	-	-	-	-	-	-	-	4,712
Project Total	**$ 14,801,315**	**$ 996,824**	**$ 2,500,000**	**$ 2,500,000**	**$ 5,500,000**	**$ 5,500,000**	**$ 5,500,000**	**$ 21,500,000**	**$ 37,298,139**

Operating Cost Summary

Not Applicable.

Signal Modernization

User Department: Transportation
Project Location: Various
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to upgrade the software and hardware on county traffic signals so that there will be a more efficient flow of traffic and a reduction in travel costs. The upgraded hardware allows signal timing changes to be made from a Traffic Control Center rather than on-site manual adjustment. This allows real time traffic management.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it allows real time traffic management, making it safer and more economical to drive.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 902,457	$ 62,414	$ 370,000	$ -	$ -	$ -	$ -	$ 370,000	$ 1,334,871
Project Total	**$ 902,457**	**$ 62,414**	**$ 370,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 370,000**	**$ 1,334,871**

Operating Cost Summary

Not Applicable.

Small Cities Transportation Assistance Program (SCTAP)

User Department: Transportation
Project Location: Various
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this project is to provide transportation project funding to smaller cities and towns of the county, so that a seamless transportation system will exist between jurisdictions and help poorly funded towns to improve their transportation systems.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it makes it possible for smaller cities to complete transportation projects that they would otherwise not be able to afford, making their roads smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 1,202,250	$ 304,921	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000	$ 3,007,171
Project Total	**$ 1,202,250**	**$ 304,921**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 1,500,000**	**$ 3,007,171**

Operating Cost Summary

Not Applicable.

Special Projects

User Department: Transportation
Project Location: To Be Determined
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2009

Project Description

The purpose of this project is to reserve monies for special needs projects recommended by Transportation Advisory Board (TAB) members so that MCDOT can take advantage of rapidly developing cost-sharing opportunities that may not be available in the future.

This Maricopa County Transportation Advisory Board recommended this fund. The benefit to the public is that it provides better fiscal management by providing a rapid funding mechanism for unanticipated projects that will benefit the residents of Maricopa County

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 1,299	$ 11,126	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 5,000,000	$ 5,012,425
Project Total	**$ 1,299**	**$ 11,126**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 5,000,000**	**$ 5,012,425**

Operating Cost Summary

Not Applicable.

Sun City Mill & Overlay: Phase 1

User Department: Transportation
Project Location: Sun City
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this project is to mill (remove the existing asphalt surface) and overlay (replace with new asphalt) to rehabilitate the existing deteriorated pavement. The developer constructed many of the roads in Sun City, 35 – 40 years ago. Maintenance efforts have increased in frequency over the last decade, and rehabilitation has become necessary. This is the first of four phases to complete the resurfacing. Total length of the project is approximately 28 miles.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once resurfaced, the traveling public will have a roadway that is smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 3,510,000	$ 2,020,000	$ -	$ -	$ -	$ -	$ 2,020,000	$ 5,530,000
Project Total	**$ -**	**$ 3,510,000**	**$ 2,020,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,020,000**	**$ 5,530,000**

Operating Cost Summary

Maintenance on this project will be minimal for the next five years.

Sun City Mill & Overlay: Phase 2

User Department: Transportation
Project Location: Sun City
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2007

Project Description

The purpose of this project is to mill (remove the existing asphalt surface) and overlay (replace with new asphalt) to rehabilitate the existing deteriorated pavement. The developer constructed many of the roads in Sun City, 35 – 40 years ago. Maintenance efforts have increased in frequency over the last decade, and rehabilitation has become necessary. This is the second of four phases to complete the resurfacing.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once resurfaced, the traveling public will have a roadway that is smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ -	$ 3,520,000	$ -	$ -	$ -	$ 3,520,000	$ 3,520,000
Project Total	**$ -**	**$ -**	**$ -**	**$ 3,520,000**	**$ -**	**$ -**	**$ -**	**$ 3,520,000**	**$ 3,520,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ -	$ -	$ -	$ -	$ 8,470
Supplies & Services	400	400	-	-	-	-	800
Total	**$ 4,635**	**$ 4,635**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,270**

Maintenance will be minimal after completion for the remainder of the five year plan.

Sun City Mill & Overlay: Phase 3

User Department: Transportation
Project Location: Sun City
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2008

Project Description

The purpose of this project is to mill (remove the existing asphalt surface) and overlay (replace with new asphalt) to rehabilitate the existing deteriorated pavement. The developer constructed many of the roads in Sun City, 35 – 40 years ago. Maintenance efforts have increased in frequency over the last decade, and rehabilitation has become necessary. This is the third of four phases to complete the resurfacing.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once resurfaced, the traveling public will have a roadway that is smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ -	$ -	$ 2,220,000	$ -	$ -	$ 2,220,000	$ 2,220,000
Project Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,220,000**	**$ -**	**$ -**	**$ 2,220,000**	**$ 2,220,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ 4,235	$ -	$ -	$ -	$ 12,705
Supplies & Services	400	400	400	-	-	-	1,200
Total	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ -**	**$ -**	**$ -**	**$ 13,905**

Maintenance will be minimal after completion for the remainder of the five year plan.

Sun City Mill & Overlay: Phase 4

User Department: Transportation
Project Location: Sun City
Supervisor District: 4
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2009

Project Description

The purpose of this project is to mill (remove the existing asphalt surface) and overlay (replace with new asphalt) to rehabilitate the existing deteriorated pavement. The developer constructed many of the roads in Sun City, 35 – 40 years ago. Maintenance efforts have increased in frequency over the last decade, and rehabilitation has become necessary. This is the fourth of four phases to complete the resurfacing.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that once resurfaced, the traveling public will have a roadway that is smoother, safer and more economical to travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ -	$ -	$ -	$ 1,920,000	$ -	$ 1,920,000	$ 1,920,000
Project Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,920,000**	**$ -**	**$ 1,920,000**	**$ 1,920,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ 4,235	$ 4,235	$ 4,235	$ -	$ -	$ 12,705
Supplies & Services	-	400	400	400	-	-	1,200
Total	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ -**	**$ -**	**$ 13,905**

Sun Valley Pkwy Corridor Study

User Department: Transportation
Project Location: Sun Valley Parkway: I-10 – SR 303
Supervisor District: 4 & 5
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

The purpose of this corridor study is to examine current and proposed development along the corridor to identify what type and when roadway improvements will be required for widening the roadway for the traveling public so that right-of-way and roadway needs can be identified and used for future planning and programming.

Total length of the study area is approximately 40 miles.

Construction is not scheduled at this time and is contingent on both the study results and funding availability.

The Maricopa County Transportation Advisory Board recommended this study. The benefit to the public is that it not only identifies future roadway improvement phasing requirements so that when the roadway is eventually widened, the traveling public will have a roadway that is smoother, safer, less congested and more economical to travel, it allows area residents and other concerned individuals an opportunity to express their view on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ 283,000	$ 160,000	$ -	$ -	$ -	$ -	$ 160,000	$ 443,000
Project Total	**$ -**	**$ 283,000**	**$ 160,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 160,000**	**$ 443,000**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	-	400	400	400	400	400	2,000
Total	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

Table Mesa Rd: I-17 – Tonto National Forest Row

User Department: Transportation
Project Location: Table Mesa Rd: I-17 – Tonto National Forest
Supervisor District: 3
Managing Department: Transportation
Project Partner(s): State of Arizona (Department of Game and Fish) and US Forest Service
Completion Date: TBD

Project Description

The purpose of this project is to identify and purchase the necessary right-of-way to preserve access to the national forest against future encroachment. Table Mesa Road is an unpaved road providing access to the Tonto National Forest from I-17. The County currently maintains a portion of the road. MCDOT was approached by Tonto National Forest and Arizona Department of Game and Fish to apply for a Heritage Fund Grant to preserve the right-of-way. If approved, the grant and other funding will be used to secure the necessary right-of-way. Initially, a survey will be performed to identify the location of the existing road and then a preliminary engineering effort will determine route suitability prior to identification of the right-of-way to be purchased. Total project length is approximately 5 miles.

The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it preserves access to the national forest for the traveling public.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 1,000	$ 160,000	$ -	$ -	$ -	$ 161,000	$ 161,000
Partnership Contributions/IGA/IDA	-	-	-	150,000	-	-	-	150,000	150,000
Project Total	**$ -**	**$ -**	**$ 1,000**	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ 311,000**	**$ 311,000**

Operating Cost Summary

The road will be designated a primitive road and will not receive regular maintenance.

Transportation Improvement Program Development

User Department: Transportation
Project Location: N/A
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2009

Project Description

The purpose of this project is to provide for overall management of the five-year Transportation Improvement Program (TIP) including budget monitoring and schedule support.

The Maricopa County Transportation Advisory Board recommended this fund. The benefit to the public is that it provides better fiscal management by providing a funding mechanism to identify project management costs.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 725,983	$ 120,454	$ 362,886	$ 365,000	$ 365,000	$ 365,000	$ 365,000	$ 1,822,886	$ 2,669,323
Project Total	**$ 725,983**	**$ 120,454**	**$ 362,886**	**$ 365,000**	**$ 365,000**	**$ 365,000**	**$ 365,000**	**$ 1,822,886**	**$ 2,669,323**

Operating Cost Summary

Not Applicable.

Unallocated Force Account

User Department: Transportation
Project Location: N/A
Supervisor District: All
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

The purpose of this project is to reserve monies to cover unallocated (or shortfall) in MCDOT labor costs on individual projects in the CIP, so that county citizens receive new and improved roads on schedule.

This Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for MCDOT labor charges consistent with historic averages.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 55,156	$ 290,982	$ 1,401,595	$ 2,539,000	$ 2,751,000	$ 2,842,000	$ 3,173,000	$ 12,706,595	$ 13,052,733
Project Total	**$ 55,156**	**$ 290,982**	**$ 1,401,595**	**$ 2,539,000**	**$ 2,751,000**	**$ 2,842,000**	**$ 3,173,000**	**$ 12,706,595**	**$ 13,052,733**

Operating Cost Summary

Not Applicable.

Val Vista Dr: Thomas Rd – Southern Canal

User Department: Transportation
Project Location: Val Vista Dr: Thomas Rd – Southern Canal
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): City of Mesa
Completion Date: 2007

Project Description

This is a project to improve Val Vista Road to the City of Mesa standards. The City of Mesa is the lead agency. Maricopa County will participate under an intergovernmental agreement (IGA) and pay $400,000 towards construction. Participation will be financial and costs will be those that would equate to MCDOT standard improvements. This project will result in the widening of the road to four through-lanes with a continuous center-turn lane.

This Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will result in the widening of the road and it will be safer and more economical to drive.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 149,372	$ -	$ -	$ 401,000	$ -	$ -	$ -	$ 401,000	$ 550,372
Project Total	**$ 149,372**	**$ -**	**$ -**	**$ 401,000**	**$ -**	**$ -**	**$ -**	**$ 401,000**	**$ 550,372**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ 4,235	$ 4,235	$ -	$ 4,235	$ 4,235	$ 4,235	$ 21,175
Supplies & Services	400	400	-	400	400	400	2,000
Total	**$ 4,635**	**$ 4,635**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 23,175**

Vineyard Ave and 143rd Ave: Phoenix International Raceway

User Department: Transportation
Project Location: Vineyard/143rd Ave: Estrella Pky to Indian Springs Rd
Supervisor District: 5
Managing Department: Transportation
Project Partner(s): State of Arizona and Phoenix International Raceway
Completion Date: 2007

Project Description

This project will widen Vineyard Road beginning at Estrella Parkway eastward to 143rd Ave and 143rd Ave south and eastward to the 115th Ave Bridge.

The state legislature approved the use of up to $5 million in state sales tax to fund construction of the project in 12 payments beginning in FY 2008. The County will provide up to $100,000 for design and site evaluation. If construction is authorized, the plan is to complete construction prior to the fall NASCAR race.

The Maricopa County Transportation Advisory Board recommended this project. The public benefits by improved access to Phoenix International Raceway by reducing race day congestion and air pollution.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 4,500,000	$ 83,333	$ (416,667)	$ (416,667)	$ (416,667)	$ 3,333,332	$ 3,333,332
Partnership Contributions/IGA/IDA	-	-	-	416,667	416,667	416,667	416,667	1,666,668	1,666,668
Project Total	**$ -**	**$ -**	**$ 4,500,000**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ 5,000,000**	**$ 5,000,000**

Negative numbers indicate repayment of funds expended in an earlier year.

Operating Cost Summary

The City of Goodyear will maintain the road upon completion.

Warranted Traffic Improvements

User Department: Transportation
Project Location: Various
Supervisor District: 2
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: Ongoing

Project Description

Growth in the valley creates changes in traffic patterns that often require the addition of traffic signals at intersections or the addition of turning lanes at locations that previously were quiet county roads. The purpose of this project is to reserve money for safety projects that are immediately needed. As a safety project is identified, funds are allocated to that project by Board action.

The Maricopa County Transportation Advisory Board recommended this fund. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for unanticipated traffic improvements resulting in safer and more economical travel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 1,982	$ 86	$ 500,000	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 12,500,000	$ 12,502,068
Project Total	**$ 1,982**	**$ 86**	**$ 500,000**	**$ 3,000,000**	**$ 3,000,000**	**$ 3,000,000**	**$ 3,000,000**	**$ 12,500,000**	**$ 12,502,068**

Operating Cost Summary

Not Applicable.

Williams Field Rd at Higley Rd

User Department: Transportation
Project Location: Williams Field Rd at Higley Rd
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

This project will widen Williams Field Road at the Higley Road intersection and upgrade signals at the intersection. Also included will be the installation of curb on the south side of Williams Field Road to control parking in the vicinity of the intersection. The north side utilities will be relocated, and a drainage basin will be installed to address intersection drainage issues.

The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that it will result in the widening of the road and it will be safer and more economical to drive.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 747,940	$ 130,889	$ 320,000	$ -	$ -	$ -	$ -	$ 320,000	$ 1,198,829
Project Total	**$ 747,940**	**$ 130,889**	**$ 320,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 320,000**	**$ 1,198,829**

Operating Cost Summary

Average Maintenace Cost per Signalized Intersection	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 2,600	$ 2,600	$ 2,600	$ 2,600	$ 10,400
Supplies & Services	-	-	3,200	3,200	3,200	3,200	12,800
Total	**$ -**	**$ -**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 5,800**	**$ 23,200**

Signalized intersections require periodic maintenance to replace light bulbs, clean or replace lenses, repaint striping, adjust timing etc. Routine maintenance begins in the year following construction with materials being the largest portion.

Williams Field Rd: Gilbert Rd – Lindsay Rd

User Department: Transportation
Project Location: Williams Field Rd: Gilbert Rd – Lindsay Rd
Supervisor District: 1
Managing Department: Transportation
Project Partner(s): Not Applicable
Completion Date: 2007

Project Description

This is a design project for the reconstruct and widening of the existing four-lane roadway to provide either six travel lanes with raised center median or four travel lanes with raised center median and a frontage road in each direction. Additional improvements include curb, gutter, sidewalk, a storm drain system, widening of the Eastern Canal Bridge and a traffic signal at the Lindsay Road intersection.

Construction is not scheduled at this time and is contingent on funding availability and partnership formation. The Town of Gilbert is a potential funding partner.

The Maricopa County Transportation Advisory Board recommended this design effort. The benefit to the public is that not only does it identify the cost and design parameters for construction, it allows area residents and other concerned individuals an opportunity to express their views on the proposed project and be involved in the decision making process.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Highway User Revenue Funds	$ 141,497	$ 24,000	$ 482,000	$ 20,000	$ -	$ -	$ -	$ 502,000	$ 667,497
Project Total	**$ 141,497**	**$ 24,000**	**$ 482,000**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ 502,000**	**$ 667,497**

Operating Cost Summary

Average Cost per Mile to Maintain Project	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Personal Sevices	$ -	$ -	$ 4,235	$ 4,235	$ 4,235	$ 4,235	$ 16,940
Supplies & Services	-	-	400	400	400	400	1,600
Total	**$ -**	**$ -**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 4,635**	**$ 18,540**

Flood Control District of Maricopa County

Summary

The Flood Control District employs a separate planning procedure than that utilized by the County at large. The procedure includes intergovernmental agency collaboration and prioritization based on an established list of ranking criteria for designated types of projects. The Flood Control District project ranking criteria follows:

- Submitting agency priority
- Master plan element
- Hydrologic/hydraulic significance
- Level of protection
- Area protected
- Environmental quality
- Area-wide benefits
- Total projected cost
- Level of partner(s) participation
- Operational and maintenance costs
- Operational and maintenance responsibility

The prioritization procedure used by the Flood Control District is a multi-step decision process intended to implement previously approved fiscal policies from the District's Strategic Plan. Potential CIP projects are identified primarily through agency requests and/or the Area Drainage Master Studies/Area Drainage Master Plans (ADMS/ADMP), flood plain delineation studies, or other District programs.

As ADMPs are completed and adopted, it is anticipated that a significant number of future CIP project requests will be generated through this program. Input received annually concerning project priorities coming from these, or other plans, as well as other submitted projects, will continue to be sought and prioritized on a County-wide basis using this procedure.

The Flood Control District utilizes its CIP prioritization procedure to limit additional future structural maintenance responsibility to only those projects that are multi-jurisdictional and regional in nature and involve main watercourses.

Project Detail

A total of 23 capital projects are identified and recommended to the Board by the Flood Control District. The recommended projects are as follows:

990 FLOOD CONTROL CAPITAL PROJECTS	PRIOR YEARS	PROJECTED FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	5-YEAR TOTAL (FY 2006-2010)	TOTAL PROJECT	Page
PROJECT RESERVES (FLOOD)	$ -	$ 611,291	$ 350,000	$ 2,199,000	$ 2,200,000	$ 3,290,000	$ 4,750,000	$ 12,789,000	$ 13,400,291	
CITY OF CHANDLER	4,301,141	760,528	-	-	-	-	-	-	5,061,669	
TOWN OF GUADALUPE	8,650,363	-	-	-	385,000	-	-	385,000	9,035,363	294
S PHOENIX DRAINAGE IMPROVEMENT	27,395,548	7,132,600	1,037,000	1,210,000	440,000	3,620,000	3,660,000	9,967,000	44,495,148	291
PARADISE VLY, SCOTTSDALE,PHX	3,030,581	1,917,800	1,817,000	-	-	-	-	1,817,000	6,765,381	285
EAST MARICOPA FLOODWAY	34,739,880	6,474,386	4,709,000	6,515,000	9,120,000	9,160,000	5,250,000	34,754,000	75,968,266	273
SALT/GILA RIVER	840,267	1,104,000	50,000	1,040,000	40,000	40,000	-	1,170,000	3,114,266	288
WHITE TANKS DAM #4	2,246,579	-	20,000	1,510,000	3,970,000	4,110,000	-	9,610,000	11,856,579	298
MCMICKEN DAM	7,422,677	1,622,063	2,665,000	-	-	-	-	2,665,000	11,709,740	282
BUCKEYE #1	12,406	-	20,000	810,000	1,820,000	8,180,000	8,260,000	19,090,000	19,102,406	270
WICKENBURG ADMS	3,941,461	565,000	650,000	340,000	1,040,000	4,200,000	-	6,230,000	10,736,461	299
SKUNK CREEK/NEW RIVER	57,267,110	2,221,849	9,853,000	10,000	-	-	-	9,863,000	69,351,959	290
SPOOK HILL ADMP	4,990,017	357,601	1,162,000	2,620,000	4,910,000	4,750,000	4,200,000	17,642,000	22,989,617	293
EAST MESA ADMP	25,734,795	3,504,199	2,861,000	5,400,000	6,220,000	-	-	14,481,000	43,719,995	275
GLENDALE/PEORIA ADMP	46,009,608	1,663,713	4,028,000	5,180,000	2,465,000	4,080,000	5,250,000	21,003,000	68,676,321	277
WHITE TANKS ADMP	53,665,158	6,332,001	12,227,000	11,466,000	10,730,000	8,080,000	9,210,000	51,713,000	111,710,159	295
QUEEN CREEK ADMP	7,996,336	3,507,799	580,000	5,700,000	3,890,000	1,060,000	1,600,000	12,830,000	24,334,136	286
HIGLEY ADMP	5,034,232	510,000	10,000	-	-	-	-	10,000	5,554,231	279
ADOBE DAM ADMP	3,764,771	1,079,105	20,000	330,000	2,780,000	1,050,000	5,200,000	9,380,000	14,223,876	267
DURANGO ADMP	3,424,049	3,264,619	4,315,000	4,690,000	2,080,000	4,160,000	6,300,000	21,545,000	28,233,669	272
ACDC ADMP	27,946,665	109,000	335,000	1,570,000	1,060,000	-	-	2,965,000	31,020,665	268
SCATTER WASH CHANNEL	1,498,149	10,000	630,000	400,000	-	-	-	1,030,000	2,538,149	289
MARYVALE ADMP	40,062,206	6,855,551	10,433,000	7,550,000	5,510,000	3,460,000	-	26,953,000	73,870,757	280
METRO ADMP	142,914	1,150,000	1,118,000	1,260,000	1,140,000	540,000	1,060,000	5,118,000	6,410,914	283
NON-PROJECT	-	23,322	3,252,000	5,200,000	5,200,000	5,220,000	5,260,000	24,132,000	24,155,322	
TOTAL FUND 990	**$ 370,116,913**	**$ 50,776,428**	**$ 62,142,000**	**$ 65,000,000**	**$ 65,000,000**	**$ 65,000,000**	**$ 60,000,000**	**$ 317,142,000**	**$ 738,035,340**	

Managing for Results

Purpose Statement

The purpose of the project in terms of the Flood Hazard Remediation program is to provide protection to the public from flood hazards through structural mitigation and buy-out so that they can live with an acceptable risk of loss of life or property due to flooding.

Strategic Goals

Beginning in FY 2004-05 and for each year for the next five years, the Flood Control District will continue to provide maximum flood hazard mitigation to the people who live and work in Maricopa County by completing 10% of the structural projects listed in the 5-year CIP plan (40). To the extent allowed by its enabling statutes, the District will include provisions for multiple use opportunities incorporating the principles of landscape architecture and land use planning in their siting, planning, and design.

Strategic Plan Program Supported

- Flood Hazard Remediation

Strategic Activities Supported

- Flood Control Structures

Performance Measures

Measure	FY 2004-05 YTD Actual	FY 2004-05 Estimated	FY 2005-06 Estimated with Capital Improvement
RESULT: Percent of structural projects on the current 5-year capital project plan that are completed in the current fiscal year	0%	10%	18%
OUTPUT: Number of structural projects on the current 5-year capital project plan that are completed	0	4	7
DEMAND: Total number of structural projects on the current 5-year capital project plan	40	40	40
EFFICIENCY: Cost per structural project completed	$355,436	$864,872	$3,215,250

Adobe Dam Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: North Phoenix – Multiple Locations
Supervisor District: 3
Managing Department: To Be Determined
Project Partner(s): City of Phoenix and possibly Maricopa County Department of Transportation, Arizona Department of Transportation, City of Phoenix, and Central Arizona Project
Completion Date: 2011

Project Description

Adobe Dam/Desert Hills ADMP

The major objectives of the Adobe Dam/Desert Hill ADMP are to quantify selected drainage, flooding, and erosion hazards within the study area; identify solutions to alleviate potential flood and erosion damage within the watershed by mitigating the expected increase in runoff due to development and preserving the ability of the primary wash corridors to convey storm water; develop a plan that area floodplain managers, municipalities, and developers will use as a basis for drainage and watershed regulation, improvements, and design; and identify cost-effective, sustainable flood and erosion control solutions for the study area that may be implemented together or individually, based on scheduling, funding, and cost sharing.

Skunk Creek Channel at 35th Avenue

The project includes a bridge to be constructed by the City of Phoenix across Skunk Creek, associated channelization work, bank protection, and removing and relocating a drop structure. The proposed channel improvements will bridge the gap between the south edges of the existing Skunk Creek Channel and the drop structure upstream of the Pinnacle Peak Road Bridge. Currently, the 100-year design floodwater breaks over the levee and flows across the Pinnacle Peak Road into the Paseo Highlands Park on the south side. The channel improvement project will eliminate the split flow over the existing levee and also any potential flooding on the west bank of the Skunk Creek Channel.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 3,764,771	$ 1,079,105	$ 20,000	$ 330,000	$ 2,780,000	$ 1,050,000	$ 5,200,000	$ 9,380,000	$ 14,223,876
Project Total	**$ 3,764,771**	**$ 1,079,105**	**$ 20,000**	**$ 330,000**	**$ 2,780,000**	**$ 1,050,000**	**$ 5,200,000**	**$ 9,380,000**	**$ 14,223,876**

Operating Cost Summary

Not Applicable.

Arizona Canal Diversion Channel Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: Vicinity of 9th St to 10th St, North of Arizona Canal Diversion Channel
Supervisor District: 3
Managing Department: Flood Control District of Maricopa County
Project Partner(s): City of Phoenix
Completion Date: 2008

Project Description

10th Street Wash Improvements (Alice to ACDC)

The Flood Control District of Maricopa County (District) conducted the Arizona Canal Diversion Channel (ACDC) Area Drainage Master Study in June of 1992. The study recommended this project to be completed along with upstream improvements such as 10th Street Wash Basin #1, Basin #2a and #2b. The portion of the 10th Street Wash to be improved is from Alice Avenue to ACDC.

The project is located within the jurisdiction of City of Phoenix, Township 3N, Range 3E, Section 33 of GSRBM. The project is about 3,000 feet in length starting at just south of Alice Avenue along 10th Street to ACDC. Most of the project will be within the existing drainage rights-of-way. The project will include multiple pipes or box culvert with small open channel on top of the box and/or pipes. Several inlet structures (catch basins etc…) will be located along the east side of the channel to capture sheet flows. Several utilities may need to be relocated to facilitate the new pipe/box culverts.

The 10th Street Improvements Project:

- Eliminates the existing floodplain containing 84 homes and commercial properties,
- Eliminates the existing hazard of a deep and unsafe open channel without any type of security fence and/or guard rail,
- Provides positive outfall for the storm drain coming from the east along El Caminito Blvd.
- Connects the east and west neighborhood currently divided by the drainage channel,
- Enhances the quality of life through diminishing the impacts of flooding; and
- Increases opportunities for multi-use corridor facilities

The District anticipated starting the final design by January 2005 with the completion date of September 2005. The construction funding may not be available until the District's fiscal year 2006/2007. The anticipated construction time frame is approximately six (6) months. The City will be responsible for operation and maintenance of the completed project.

9th Avenue Storm Drain

The 9th Avenue Storm Drain Project is located in the Sunnyslope Area of the Cave Creek Watershed. This project has a high priority with the City of Phoenix and is a recommendation from the Sunnyslope Candidate Assessment Report. The 9th Avenue Storm Drain will collect and convey the 10-year flood event from Peoria Avenue downstream to the ACDC, providing a 10-year level of flood protection. The number of structures in the protected area is approximately 480, many of which have been flooded in the past. The watershed includes a significant amount of mountain runoff as well as the outflows from two upstream flood control dams.

Arizona Canal Diversion Channel Area Drainage Master Plan (Continued)

The storm drain project includes four laterals, which are the following: 1) North Lane Lateral, west of 9th Avenue, which will collect the flow that currently runs through private property in an undersized culvert. A downstream privately owned culvert can be abandoned; 2) Cheryl Drive Lateral from 9th to 7th Avenues will collect flow from the existing channel outfall at 7th Avenue and Cheryl. The Cheryl lateral would also collect flow from the intersection at 8th Avenue, allowing a downstream private culvert to be abandoned; 3) Cinnabar Avenue Lateral from 9th to 7th Avenues will collect a significant concentration of runoff at the southwest corner of Mountain View Park, which includes the discharge from the upstream flood control dam. This lateral will also collect the discharge from the middle school detention basin at 9th Avenue, allowing a privately owned 60-inch culvert downstream to be abandoned; and 4) The Cochise Street Lateral will connect to the existing 11th Avenue storm drain. It will drain the low spot in Cochise Street and allow a privately owned culvert downstream to be abandoned. The area protected by this project is inclusive of all properties between 7th and 11th Avenues from Peoria Avenue to Mountain View Road and properties between 9th and 11th Avenues, from Mountain View Road to the ACDC. The City of Phoenix will be the lead agency for the project and will be responsible for operation and maintenance of the completed project.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 27,946,665	$ 109,000	$ 87,000	$ 820,000	$ 560,000	$ -	$ -	1,467,000	$ 29,522,665
Partnership Contributions/IGA/IDA	-	-	248,000	750,000	500,000	-	-	1,498,000	1,498,000
Project Total	**$ 27,946,665**	**$ 109,000**	**$ 335,000**	**$ 1,570,000**	**$ 1,060,000**	**$ -**	**$ -**	**$ 2,965,000**	**$ 31,020,665**

Operating Cost Summary

Not Applicable.

Buckeye #1

User Department: Flood Control District of Maricopa County
Project Location: Western slopes of the White Tank Mountains, the north side of I-10 for 7.1 miles to the Hassayampa River
Supervisor District: 4
Managing Department: Flood Control District of Maricopa County
Project Partner(s): Possibly Natural Resources Conservation Service
Completion Date: 2010

Project Description

Buckeye FRS #1 is the western most dam of the series of three flood control dams that were all designed and built by the Soil Conservation Service (now the Natural Resources Conservation Service – NRCS) between 1973 and 1975. The dam is located along the western slopes of the White Tank Mountains and parallels the north side of Interstate 10 for 7.1 miles west to the Hassayampa River. The dam is operated and maintained by the Flood Control District of Maricopa County (District) and is regulated under the jurisdiction of the Arizona Department of Water Resources (ADWR).

Since the dam's original construction, the dam has experienced considerable transverse cracking. ADWR has identified the transverse cracking in Buckeye FRS #1 as a dam safety deficiency that must be corrected. The District has completed Phase I Assessments of the dam and has requested federal cost share assistance under Public Law 106-472, The Small Watershed Amendment, with NRCS for a rehabilitation project to address the dam safety concerns and to maintain flood control benefits to downstream properties for the next 100 years. Alternatives may include a modified dam, floodways, or basins, which will provide a minimum of 100-year flood protection.

Buckeye FRS #1 has been identified as a major component of the proposed Maricopa Regional Trail Phase 3 Master Plan. Project planning will include the coordination of any interested stakeholders for the incorporation of a recreational federal cost share component to the rehabilitation project. Initially, the reconstructed dam will not require the current level of maintenance; however, the long-term maintenance requirements will be similar to today's efforts.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 12,406	-	$ 20,000	$ 810,000	$ 610,000	$ 1,740,000	$ 1,820,000	5,000,000	$ 5,012,406
Partnership Contributions/IGA/IDA	-	-	-	-	1,210,000	6,440,000	6,440,000	14,090,000	14,090,000
Project Total	**$ 12,406**	**$ -**	**$ 20,000**	**$ 810,000**	**$ 1,820,000**	**$ 8,180,000**	**$ 8,260,000**	**$ 19,090,000**	**$ 19,102,406**

Buckeye #1 (Continued)

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current Operating Costs							
Personal Services	$ 46,000	$ 47,000	$ 48,000	$ 36,000	$ -	$ -	$ 177,000
Supplies & Services	28,000	28,000	29,000	18,000	-	-	103,000
Subtotal	$ 74,000	$ 75,000	$ 77,000	$ 54,000	$ -	$ -	$ 280,000
Total Current Costs	$ 74,000	$ 75,000	$ 77,000	$ 54,000	$ -	$ -	$ 280,000
TOTAL PROJECT COSTS	**$ 74,000**	**$ 75,000**	**$ 77,000**	**$ 54,000**	**$ -**	**$ -**	**$ 280,000**

Durango Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: I-10 south to the Salt River and Gila River, and from approximately 27th Ave west to the Agua Fria River, and along 75th Ave., Van Buren St to the Salt River
Supervisor District: 5
Managing Department: City of Phoenix and To Be Determined
Project Partner(s): City of Phoenix
Completion Date: 2011

Project Description

Durango ADMP

The study consists of an area drainage master plan to determine guidelines for storm water management and structural mitigation measures for flooding in the Durango Study area. The study includes analysis of approximately 68 square miles of watershed, which extends from I-10 south to the Salt/Gila Rivers and from approximately 27th Avenue west to the Agua Fria River. The study identifies drainage problems, updates the existing hydrology due to development and new hydrologic methodology, develops cost effective solutions for a storm water collection and conveyance system and identifies potential outfall alternatives. The design and construction phase will involve the implementation of solutions to flooding that are identified once the planning and conceptual design phases have been completed, and remedial actions have been specified. Total expenditures proposed for the CIP are now estimated at $130 million for identified projects, which includes the costs for the 75th Avenue Storm Drain & Durango Regional Conveyance Channel.

75th Avenue Storm Drain/Durango Regional Conveyance Channel

The 75th Avenue Storm Drain and Durango Regional Conveyance Channel Project will provide an interim regional outfall for the City of Phoenix, and is the first phase of the Durango Regional Conveyance Channel Project. The area north of the UPRR railroad has associated flooding hazards. The improvements will reduce the flooding hazards and remove approximately 71 structures from an identified floodplain. The project was requested by the City of Phoenix for inclusion into the District's CIP in the Fiscal Year 2001-02 Prioritization Procedure. The City of Phoenix will operate and maintain the completed project.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 3,424,049	$ 2,798,620	$ 2,830,000	$ 2,955,000	$ 1,080,000	$ 2,160,000	$ 3,300,000	12,325,000	$ 18,547,669
Partnership Contributions/IGA/IDA	-	466,000	1,485,000	1,735,000	1,000,000	2,000,000	3,000,000	9,220,000	9,686,000
Project Total	**$ 3,424,049**	**$ 3,264,620**	**$ 4,315,000**	**$ 4,690,000**	**$ 2,080,000**	**$ 4,160,000**	**$ 6,300,000**	**$ 21,545,000**	**$ 28,233,669**

Operating Cost Summary

Not Applicable.

East Maricopa Floodway

User Department: Flood Control District of Maricopa County
Project Location: East Maricopa Floodway – Multiple Locations
Supervisor District: 1
Managing Department: Flood Control District of Maricopa County
Project Partner(s): Town of Gilbert
Completion Date: 2008

Project Description

Rittenhouse Basin

The District has completed the East Maricopa Floodway (EMF) Mitigation Study. The study identified several drainage and flooding problems along the EMF. The capacity of the EMF is at about 8,500 cfs. The existing condition 100-yr. is about 15,000 cfs. The study proposed to mitigate the problem by constructing two large off line detention basins. The Rittenhouse Basin is one of those two off line basins, and it will mitigate flows from the EMF channel.

This project is being accomplished solely by the District, and consists of a pre-design, a final design and construction. The design has been completed, and construction began 3rd quarter Fiscal Year 2004-05. Because of the size of the basin and because of the cost, construction will be phased over a number of years. The District is negotiating an Intergovernmental Agreement with the Town of Gilbert for the town's recreational use of the basin. The Town of Gilbert would fund the recreation amenities and assume responsibility for certain operation and maintenance obligations.

Chandler Heights Basin

The District has completed the East Maricopa Floodway (EMF) Mitigation Study. The study identified several drainage and flooding problems along the EMF. The capacity of the EMF is at about 8,500 cfs. The existing condition 100-yr. is about 15,000 cfs. The study proposed to mitigate the problem by constructing two large off line detention basins. The Chandler Heights Basin is one of those two off line basins, and it will mitigate flows from the Queen Creek and Sonoqui Washes into the EMF.

This project is being accomplished solely by the District, and consists of a pre-design, a final design and construction. The design has been completed, and construction has begun. Because of the size of the basin and the cost, construction will be phased over a number of years. The District will be negotiating an Intergovernmental Agreement with the Town of Gilbert for the town's recreational use of the basin in the future. The Town of Gilbert would fund the recreation amenities and assume responsibility for certain operation and maintenance obligations. District operation and maintenance will be increased, unless the Town of Gilbert implements park facilities, in which case the District maintenance will be minor.

East Maricopa Floodway (Continued)

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 34,739,880	$6,474,386	$ 4,459,000	$ 6,515,000	$ 9,120,000	$ 9,160,000	$ 5,250,000	34,504,000	$ 75,718,266
Partnership Contributions/IGA/IDA	-	-	250,000	-	-	-	-	250,000	250,000
Project Total	**$ 34,739,880**	**$ 6,474,386**	**$ 4,709,000**	**$ 6,515,000**	**$ 9,120,000**	**$ 9,160,000**	**$ 5,250,000**	**$ 34,754,000**	**$ 75,968,266**

Operating Cost Summary

Not Applicable.

East Mesa Area Drainage Master Plan

User Department:	Flood Control District of Maricopa County
Project Location:	Mesa – Multiple Locations
Supervisor District:	1 & 2
Managing Department:	Flood Control District of Maricopa County and Maricopa County Department of Transportation
Project Partner(s):	City of Mesa, Maricopa County Department of Transportation
Completion Date:	2008

Project Description

Elliot Basin & Channel

The Elliot Basin & Channel is a project that is identified in the East Mesa Area Drainage Master Plan. The East Mesa ADMP identifies drainage problems and develops solutions for a storm water collection and basin system for eastern Maricopa County including portions of the City of Mesa, the Town of Gilbert, the Town of Queen Creek, and unincorporated Maricopa County. The Elliot Road Channel component of the project extends along Elliot Road from the 104th Street alignment to the East Maricopa Floodway. A large diameter storm drain collects storm flow from the Siphon Draw Wash and extends west along Elliot Road to west of Ellsworth Road where it will connect to the Santan Freeway Drainage System. Most improvements have been constructed. The remaining features are a channel, extending from Ellsworth Road to the future San Tan Freeway, and a channel along the Crismon Road Alignment, from Paloma Avenue to Elliot Road. The City of Mesa, MCDOT and the District have cooperated on the completed features and will share in the costs of the remaining features. The City of Mesa will operate and maintain the completed project.

Ellsworth Channel

Design and construction of the Ellsworth Channel will be included in MCDOT's Ellsworth Road - Germann to Baseline project (Project). Ellsworth Channel was identified as a high priority component of the regional flood plan in the East Mesa Area Drainage Master Plan. MCDOT developed a Design Concept Report (DCR) for the Project, which provided a preliminary design for the flood control features. Ellsworth Channel will begin at Pecos and Ellsworth roads and convey the future 100-year storm flows and Ellsworth Road drainage to the East Maricopa Floodway, and alleviate significant flooding problems for the upgraded Ellsworth Road. MCDOT is the lead agency for the Project. IGA 2000A002 authorizes design and construction of the Ellsworth Channel, and identifies a cost share of 50 percent FCD, 40 percent City of Mesa, and 10 percent MCDOT, for the channel part of the project. The City of Mesa will assume operation and maintenance of the completed project.

East Mesa Area Drainage Master Plan (Continued)

Siphon Draw Drainage Improvements

This project is the final element of the recommended plan for the East Mesa ADMP for the area south of the Superstition Freeway and north of Warner Road. This project, as currently envisioned, will collect sheet flow from east of Meridian Road and convey it along the existing power-lines and along Siphon Draw Wash through new basins on City of Mesa owned rights-of-way. The basins will outlet into a new storm drain connecting into the Elliot Basin and Channel project near the 104th Street alignment. It is assumed that the District will be the lead agency for design and construction and that the City of Mesa will assume operation and maintenance responsibilities.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 25,734,795	$ 3,137,200	$ 2,253,000	$ 4,100,000	$ 5,120,000	$ -	$ -	$ 11,473,000	$ 40,344,995
Partnership Contributions/IGA/IDA	-	367,000	608,000	1,300,000	1,100,000	-	-	3,008,000	3,375,000
Project Total	**$ 25,734,795**	**$ 3,504,200**	**$ 2,861,000**	**$ 5,400,000**	**$ 6,220,000**	**$ -**	**$ -**	**$ 14,481,000**	**$ 43,719,995**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current Operating Costs							
Personal Services	$ 212,000	$ 216,000	$ 220,000	$ 225,000	$ 230,000	$ 235,000	$ 1,338,000
Supplies & Services	96,000	98,000	100,000	102,000	104,000	106,000	606,000
Subtotal	$ 308,000	$ 314,000	$ 320,000	$ 327,000	$ 334,000	$ 341,000	$ 1,944,000
Total Current Costs	$ 308,000	$ 314,000	$ 320,000	$ 327,000	$ 334,000	$ 341,000	$ 1,944,000
TOTAL PROJECT COSTS	**$ 308,000**	**$ 314,000**	**$ 320,000**	**$ 327,000**	**$ 334,000**	**$ 341,000**	**$ 1,944,000**

Glendale/Peoria Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: North Peoria and Glendale – Multiple Locations
Supervisor District: 4
Managing Department: Flood Control District of Maricopa County, City of Glendale and City of Peoria
Project Partner(s): City of Glendale and City of Peoria
Completion Date: 2011

Project Description

Glendale/Peoria ADMP

The District and the cities of Glendale and Peoria developed the Glendale/Peoria ADMP Update study to identify existing and future drainage and flooding problems in the watershed, and to develop cost-effective solutions to alleviate those problems. The ADMP Update study assisted the Cities and the District in the prioritization and development of drainage infrastructure needs for the area, and included preliminary design plans for a recommended 9-Phase Improvement Projects program. The Improvement Projects program consists of channel improvements, detention basins, open channel conveyances, storm drains, and other storm water collection and disposal systems that provide 100-year protection for the 85-square mile watershed. The estimated total cost for the multi-year Improvement Projects program is $34.3 million with several potential cost-sharing partners, including the City of Peoria as the primary partner. The Peoria City Council adopted the recommendations of the ADMP Update study, and submitted Phases 1, 2, and part of 3 to the District during the FY 01/02 Prioritization Procedure. The submittals were favorably evaluated and the District's 5-year CIP budget includes this funding to begin implementation of these phases, dependent upon priorities and cost-sharing availability. Six other phased projects will be addressed as funding becomes available in the future.

Rose Garden Lane Channel

The District completed the Glendale/Peoria Area Drainage Master Plan Update Study (G/P ADMP) in May 2001. The Study made several recommendations for regional drainage infrastructure to provide 100-year protection for the G/P ADMP watershed. The Rose Garden Lane Channel is a high priority recommendation of the G/P ADMP and ranks as a high priority flood control project for the City of Peoria. The Peoria City Council adopted the recommendations of the G/P ADMP in May 2001, and the Board of Directors for the District adopted the G/P ADMP recommendations in December 2001 (Resolution FCD 2001R012).

The channel is an open channel along the north side of Rose Garden Lane and will provide 100-year level of protection, though a lesser level of protection may be appropriate if agreed to by Peoria and the District. The channel will benefit an area between approximately Lake Pleasant Road and the Agua Fria River, south of Rose Garden Lane. The channel will accept flows, which currently flow over Rose Garden Lane and overflow the Beardsley Channel, and divert them to the Agua Fria River. An approved intergovernmental agreement between the District and the City of Peoria defines the project partners' responsibilities for construction, construction management and operations and maintenance. The City of Peoria is the project lead agency with the District as a 50% cost-share partner. The City of Peoria will operate and maintain the completed project.

Glendale/Peoria Area Drainage Master Plan (Continued)

83rd Avenue/Pinnacle Peak Road Improvements

The 83rd Avenue/Pinnacle Peak Road Drainage Improvements Project is a high priority recommendation of the Glendale/Peoria (G/P) ADMP and ranks as a high priority flood control project for the City of Peoria. Resolution FCD 2001R012 authorized the District to cost share in the project, and to undertake the design, land and rights-of-way (R/W) acquisitions, construction, construction management, and operation and maintenance of the Project. An intergovernmental agreement (IGA) for design has been approved and the District is the lead agency. A draft IGA has been negotiated for construction and operation and maintenance.

The project will provide 100-year level of protection, though a lesser level of protection may be appropriate if agreed to by the Peoria and the District. The project will benefit an area between approximately 83rd and 89th Avenues, south of Calle Lejos (one-half mile north of Pinnacle Peak Road), and ties in to existing infrastructure on the east side of 83rd Avenue, south of Williams Road. The project includes the following components: 1) Two detention basins - one near the northeast corner of Calle Lejos and 88th Avenue (the Calle Lejos Basin), and the other at the northwest corner of 83rd Avenue and Pinnacle Peak Road (the Pinnacle Peak Road Basin); 2) A storm drain outlet flowing east from the Calle Lejos Basin to 83rd Avenue; 3) An open channel collector flowing south on the west side of 83rd Avenue from Calle Lejos to the Pinnacle Peak Road Basin; 4) A storm drain collector along the north side of Pinnacle Peak Road flowing east to the Pinnacle Peak Road Basin from approximately 87th Avenue; and 5) A storm drain outlet from the Pinnacle Peak Road Basin flowing south along 83rd Avenue to an existing open channel on the east side of 83rd Avenue, south of Williams Road. The City of Peoria will be responsible for operations and maintenance of the completed project.

67th Avenue Storm Drain

The project has been proposed by the City of Glendale and will provide 10-year storm drainage protection for a three square mile area lying within jurisdictional boundaries of both the cities of Glendale and Peoria. The project will consist of drainage pipes and catch basins and will be constructed in rights-of-way provided by Glendale. The outfalls for the project were constructed by the District along Cactus Road and Olive Avenue and are presently owned and operated by the City of Peoria. The District is contributing 50% of the project costs. The estimated cost for the project is $3 million, which includes the design, land acquisition, utility relocations, construction and construction management. The City of Glendale is the lead agency for the design and construction of the project, and will own, operate and maintain the completed project. The Phases of the project include:

Phase 1 – 200' Storm Drain Installation at Intersection with Peoria Avenue – Construction Completed

Phase 2 – Remainder of Storm Drain Installation to Cactus – Construction scheduled for FY 07/08

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 46,009,608	$ 977,713	$ 2,199,000	$ 3,661,000	$ 1,965,000	$ 2,080,000	$ 2,750,000	$ 12,655,000	$ 59,642,321
Partnership Contributions/IGA/IDA	-	686,000	1,829,000	1,519,000	500,000	2,000,000	2,500,000	8,348,000	9,034,000
Project Total	**$ 46,009,608**	**$ 1,663,713**	**$ 4,028,000**	**$ 5,180,000**	**$ 2,465,000**	**$ 4,080,000**	**$ 5,250,000**	**$ 21,003,000**	**$ 68,676,321**

Operating Cost Summary

Not Applicable.

Higley Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: SE Corner Queen Creek Rd and McQueen Rd
Supervisor District: 1
Managing Department: City of Chandler
Project Partner(s): City of Chandler
Completion Date: 2007

Project Description

The City of Chandler submitted to the CIP Prioritization a request for the design and construction of the Queen Creek Road Basin, which is an element of the Higley ADMP. The City asked that the District prepare a rough grading plan and excavate the Basin to contain the 100-year storm flows. The City would then prepare a final design, which would incorporate landscaping, and a multi-use facility, which the City would then construct. Previously, the District and the City of Chandler cost shared in the acquisition of the basin site.

The Basin is needed to prevent development from occurring within the 100-year floodplain and to help prevent flows from overtopping the Consolidated Canal. It is anticipated that this Basin may eventually be part of a regional drainage system. The flow in the area drains to the west from the Eastern Canal across Cooper Road to the Consolidated Canal where the flow ponds, creating a floodplain during large storm events.

This area is experiencing significant residential development. Upon completion of the basin excavation, the City will landscape the basin and add park amenities.

An estimated cost for the rough grading plan and excavation of the retention basin is $1,500,000.

The City is going to be the lead agency for the advertising for a consultant, design and construction of the basin. The District's cost share amount is not to exceed $1,500,000. The District will also be involved with the selection of the design consultant and Contractor and will review plan submittals. The City will prepare final design plans, fine grade the basin, furnish landscaping and park amenities and be responsible for operation and maintenance.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 5,034,232	$ 509,999	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000	$ 5,554,231
Project Total	**$ 5,034,232**	**$ 509,999**	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**	**$ 5,554,231**

Operating Cost Summary

Not Applicable.

Maryvale Area Drainage Master Plan

User Department:	Flood Control District of Maricopa County
Project Location:	Along the Grand Canal extending westerly from 63rd Ave to the New River and 25th Dr and 26th Dr, north of Thomas Rd
Supervisor District:	4 & 5
Managing Department:	Flood Control District of Maricopa County and City of Phoenix
Project Partner(s):	City of Glendale, City of Phoenix
Completion Date:	2009

Project Description

Bethany Home Outfall

The Bethany Home Road Outfall Channel project includes a linear basin and channel along the Grand Canal extending westerly from 63rd Avenue to the New River. The project will have a 100-year capacity removing approximately 745 structures from the floodplain. The channel alignment (Phase I and II) is in Phoenix, Glendale, and unincorporated Maricopa County. Portions of the channel are being used as a trail corridor and linear park.

Phase I of the project has been completed by ADOT, with District participation. Phase I extends west from the Agua Fria Freeway to the New River following the Bethany Home Road Alignment. ADOT increased the size of their freeway drainage channel to accommodate additional flows from the Maryvale area.

Phase II of the project includes a channel from the Agua Fria Freeway alignment to 73rd Avenue and an earthen, linear, on-line detention basin from 67th Avenue to 73rd Avenue. The ADMP also recommends ten-year capacity storm drains, located within Bethany Home Road and Camelback Road, extending from 59th Avenue to the Outfall Channel. Preliminary estimates indicate that the cost to construct this 100-year channel and 10-year storm drains is approximately $67 million. The cost share for the project is approximately 50% District and 25% each for the cities of Glendale and Phoenix. The first reach of the Phase II project (Loop 101 to 83rd Avenue) is completed. Design and construction of the remainder or the improvements will be phased over several years, with completion anticipated in 2009. Each of the cities will own, operate and maintain the completed project within their jurisdictions.

Maryvale Area Drainage Master Plan (Continued)

26th Avenue/Verde Lane Basin

The City of Phoenix has accepted the Maryvale Area Drainage Master Plan (ADMP) as the hydrological basis for future drainage improvements within the ADMP watershed. A Design Concept Report for 26th Avenue & Verde Lane area was prepared by the City of Phoenix. The recommended basin alternative will provide a retention volume for the 100-year, 24-hour storm. The recommended alternative will incorporate a storm drain system designed to intercept flow from along the I-17 frontage road. Flows will be intercepted along 25th and 26th Drives, eliminating flooding for storms up to and including the 10-year event. The Verde Lane Detention Basin will provide a positive outfall location for the proposed storm drains thereby precluding ponding from occurring within the streets and houses. The new basin will drain into the existing 27th Avenue storm drain system after the peak flows have passed. This project cost will be shared equally with the city.

Design is underway and many of the houses that have been previously flooded have been acquired by the City of Phoenix. After asbestos is removed from the houses, they will be demolished, allowing the basin's construction. The City of Phoenix will own, operate and maintain the completed project.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 40,062,206	$ 3,341,551	$ 6,366,000	$ 3,310,000	$ 3,439,000	$ 91,000	$ -	$ 13,206,000	$ 56,609,757
Partnership Contributions/IGA/IDA	-	3,514,000	4,067,000	4,240,000	2,071,000	3,369,000	-	13,747,000	17,261,000
Project Total	**$ 40,062,206**	**$ 6,855,551**	**$ 10,433,000**	**$ 7,550,000**	**$ 5,510,000**	**$ 3,460,000**	**$ -**	**$ 26,953,000**	**$ 73,870,757**

Operating Cost Summary

Not Applicable.

McMicken Dam

User Department: Flood Control District of Maricopa County
Project Location: East of the Beardsley Canal, north of Olive Ave
Supervisor District: 4
Managing Department: Flood Control District of Maricopa County
Project Partner(s): Not Applicable
Completion Date: 2006

Project Description

McMicken Dam was constructed by the U.S. Army Corps of Engineers (Corps) in 1954 to alleviate significant flooding in the west valley and to protect Luke Air Force Base. The District rehabilitated the dam in 1985. A geotechnical investigation has determined that significant ground subsidence has occurred in the area and that the embankment has significant transverse cracks. Portions of the dam have settled three to four feet. In addition, ground fissures were found within a quarter of a mile of the south end of the dam. The modifications that were completed in 1985 included reconstruction of the dam to its original design elevation and the installation of a central geofabric filter to protect the dam from piping failure of the embankment. The dam provides significant flood protection to the west valley and to Luke Air Force Base.

The District initiated Structures Assessment Program Phase I studies for McMicken Dam and several Geotechnical Investigations for McMicken Dam. The results of a geotechnical study indicate that ground subsidence has continued to occur at the site and that earth fissures have been found both upstream and downstream of McMicken Dam. The District believes the ground subsidence and presence of earth fissures in close proximity to the dam poses a risk to dam safety that necessitates corrective action in a timely manner. The District has initiated an alternatives analysis to determine the best plan for mitigation of the fissures and other immediate McMicken Dam deficiencies. Initially, the reconstructed dam will not require the current level of maintenance; however, the long-term, maintenance requirements will be similar to today's efforts.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 7,422,677	$ 1,622,063	$ 2,665,000	$ -	$ -	$ -	$ -	$ 2,665,000	$ 11,709,740
Project Total	**$ 7,422,677**	**$ 1,622,063**	**$ 2,665,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,665,000**	**$ 11,709,740**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current Operating Costs							
Personal Services	$ 84,000	$ 68,000	$ 88,000	$ 90,000	$ 92,000	$ 94,000	$ 516,000
Supplies & Services	74,000	60,000	77,000	78,000	80,000	82,000	451,000
Subtotal	$ 158,000	$ 128,000	$ 165,000	$ 168,000	$ 172,000	$ 176,000	$ 967,000
Total Current Costs	$ 158,000	$ 128,000	$ 165,000	$ 168,000	$ 172,000	$ 176,000	$ 967,000
TOTAL PROJECT COSTS	**$ 158,000**	**$ 128,000**	**$ 165,000**	**$ 168,000**	**$ 172,000**	**$ 176,000**	**$ 967,000**

Metro Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: From the Arizona Canal Diversion Channel on the North to the Grand Canal in the South and between I-17 on the West to 19th Ave on the East
Supervisor District: 3
Managing Department: City of Phoenix
Project Partner(s): City of Phoenix
Completion Date: 2011

Project Description

24th Avenue/Camelback Basin

A Drainage Study was prepared by the City of Phoenix in 2003 to identify the extent of flooding problems, evaluate alternative facilities to minimize flooding, and establish a recommended plan to provide flood protection and public safety of the local residents and adjacent businesses within a 3.6 square mile drainage area in the vicinity of 24th Avenue and Camelback Road. The watershed extends from the ACDC on the North to the Grand Canal in the South and between I-17 on the West to 19th Avenue on the East. The study recommends construction of four basins and associated storm drains to collect and dispose of the floodwater. The basins are located at the Grand Canal, Camelback Road, at Washington Park and at Northern Avenue. The basins are proposed to be constructed in phases with the basin and storm drain in the vicinity of 24th Avenue and Camelback Road constructed in Phase 1. The basins are designed to contain runoff from a 100-year flood. Phoenix will be the lead agency for Phase I of this project. Phase I includes design, utility relocations, construction and construction management. The project cost will be shared equally between the District and the City. Design commenced in Fiscal Year 2004-05 and construction is scheduled in Fiscal Year 2005-06. The City of Phoenix will own, operate and maintain the completed project.

24th Avenue/Camelback Basin Phase 4

A Design Concept Report (DCR) was prepared by the City of Phoenix in 2003 to identify the extent of flooding problems, evaluate alternative facilities to minimize flooding and establish a recommended plan to provide flood protection and public safety of the local residents and adjacent businesses within a drainage area in the vicinity of 24th Avenue and Camelback Road. The watershed extends from the ACDC on the North to the Grand Canal in the South and between I-17 on the West to 19th Avenue on the East. The study recommends construction of four basins and associated storm drains to collect and dispose of the floodwater. The basins are located at the Grand Canal, Camelback Road, at Washington Park and at Northern Avenue. The basins are proposed to be constructed in phases with the basin and storm drain in the vicinity of 20th Avenue and Turney Avenue at the Grand Canal constructed in Phase IV. The basins are designed to contain runoff from a 100-year flood. Phoenix will be the lead agency for Phase IV of this project. Phase IV includes design, utility relocations, construction and construction management. The project cost will be shared equally between the District and the City. Design is proposed to commence in Fiscal Year 2006-07 and construction in Fiscal Year 2007-08. It is anticipated that the City will be responsible for operation and maintenance of the completed project.

Metro Area Drainage Master Plan (Continued)

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 142,914	$ 1,150,000	$ 1,118,000	$ 1,260,000	$ 1,140,000	$ 540,000	$ 1,060,000	$ 5,118,000	$ 6,410,914
Project Total	**$ 142,914**	**$ 1,150,000**	**$ 1,118,000**	**$ 1,260,000**	**$ 1,140,000**	**$ 540,000**	**$ 1,060,000**	**$ 5,118,000**	**$ 6,410,914**

Operating Cost Summary

Not Applicable.

Paradise Valley, Scottsdale, Phoenix

User Department: Flood Control District of Maricopa County
Project Location: East of Scottsdale Rd from Thunderbird Rd to Sweetwater Ave along 71st St from Cactus Rd to the Mescal Basin
Supervisor District: 2
Managing Department: Flood Control District of Maricopa County and City of Scottsdale
Project Partner(s): City of Scottsdale
Completion Date: 2006

Project Description

This project includes improving an existing earthen drainage channel just east of Scottsdale Road from Thunderbird Road to Sweetwater Avenue with a closed system such as pipe and/or box culvert. The City will be the lead agency for the Scottsdale Road Drainage components of the project. The improvements will be designed to convey 10-year flows. The City will own, operate and maintain the system once constructed. The District will be the lead agency for the 71st Street Storm Drain, Mescal Basin and Cactus Basin components of the project. The City of Scottsdale will operate and maintain the completed projects.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 3,030,581	$1,478,800	$ 1,378,000	$ -	$ -	$ -	$ -	$ 1,378,000	$ 5,887,381
Partnership Contributions/IGA/IDA	-	439,000	439,000	-	-	-	-	439,000	878,000
Project Total	**$ 3,030,581**	**$ 1,917,800**	**$ 1,817,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,817,000**	**$ 6,765,381**

Operating Cost Summary

Not Applicable.

Queen Creek Area Drainage Master Plan

User Department:	Flood Control District of Maricopa County
Project Location:	Sonoqui Wash, west of Higley Rd to Chandler Heights Rd, and Sonoqui Wash, Chandler Heights Rd to Riggs Rd, and Queen Creek Wash, from Recker Rd to Higley Rd
Supervisor District:	1
Managing Department:	Flood Control District of Maricopa County and Town of Gilbert
Project Partner(s):	Town of Gilbert and Town of Queen Creek
Completion Date:	2011

Project Description

Sonoqui Wash Channelization

The project design includes channelization from Queen Creek Wash, just west of Higley Road to Chandler Heights Road. The existing wash does not contain 100-yr flows and is subject to flooding adjacent property owners. The proposed channel will be designed to collect and convey the 100-year flow. The current floodplain encompasses approximately 800 acres of land. After completion of the project, a 200' wide strip of land will be conveying most of the floodwaters and remaining land can be removed from the floodplain. This is a joint project between the District, and both the towns of Gilbert and Queen Creek. The District will be the lead agency for the design of the project including bank improvements, major roadway crossings, channel stabilization, and landscape and trail improvements. The District will be constructing the channel grading as shown on construction plans and both of the towns will be required to implement the proposed landscaping of the channel at their own expense. Both of the towns are expected to take responsibility of owning, operating and maintaining their portion of the channel. The adjacent developers, as per their development agreement with the towns, will dedicate most of the land required for construction of the channel.

Sonoqui Wash Channelization (Chandler Heights Road to Riggs Road)

The Sonoqui Wash Floodplain Delineation Study from Higley Road to Riggs Road indicated that significant ponding and breakouts of flood flows occur along the wash. Results from the Queen Creek & Sonoqui Wash Hydraulic Master Plan for Queen Creek and Sonoqui Washes indicate that the most feasible solution to contain breakouts from Sonoqui Wash is to increase the cross section of the wash to contain the 100-year flood flows.

In conjunction with the Town of Queen Creek, the District is undertaking this project. The project design includes channelization from Chandler Heights Road to Riggs Road. The proposed channel will be designed to collect and convey the 100-year flow. The total length of the project is approximately 2 miles. The District will be the lead agency for the design and other related tasks including bank improvements, major roadway crossings, channel stability analysis and landscape and trail improvements. The existing floodplain within this reach contains 115 acres of developable land. Once the project is constructed, the floodplain can be removed from these properties. The Town of Queen Creek has requested the project and will be required to assume the maintenance responsibilities of the project after completion.

Queen Creek Area Drainage Master Plan (Continued)

Queen Creek Wash (Recker to Higley)

The Town of Gilbert has proposed improvements to Queen Creek Wash from Recker to Higley Roads. Improvements have already been made to the wash upstream of Recker Road, and have been designed for the wash downstream of Higley Road as part of the District's EMF Basins project. The Queen Creek Wash improvements downstream of Higley Road will be constructed in FY05/06. The Town of Gilbert s proposed to be the lead agency for design, utility relocation, construction, and construction management. They will also be the lead agency for rights-of-way acquisition and will own, operate and maintain the completed project. The proposed improvements are to replace the existing wash with a natural desert vegetated 100-year, 24-hour capacity channel. The total cost of the project, excluding force, is estimated to be $2,400,000 and will be shared between the District and the Town of Gilbert with the District's cost-share capped at $1,000,000.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 7,996,336	$ 3,012,800	$ 580,000	$ 3,200,000	$ 2,240,000	$ 1,060,000	$ 1,600,000	$ 8,680,000	$ 19,689,136
Partnership Contributions/IGA/IDA	-	495,000	-	2,500,000	1,650,000	-	-	4,150,000	4,645,000
Project Total	**$ 7,996,336**	**$ 3,507,800**	**$ 580,000**	**$ 5,700,000**	**$ 3,890,000**	**$ 1,060,000**	**$ 1,600,000**	**$ 12,830,000**	**$ 24,334,136**

Operating Cost Summary

Not Applicable.

Salt River/Gila River Regional Master Plan

User Department: Flood Control District of Maricopa County
Project Location: Along the Salt and Gila Rivers from about 83rd Ave to the Agua Fria River
Supervisor District: 5
Managing Department: US Army Corps of Engineers
Project Partner(s): City of Avondale, City of Phoenix and Maricopa County
Completion Date: 2007

Project Description

The Tres Rios Project is a federal project under the auspices of the U.S. Army Corps of Engineers. The local sponsor is the City of Phoenix. The project is located in and along the Salt and Gila Rivers from about 83rd Avenue to the Agua Fria River. The project consists of the restoration of habitat within and along the river, including constructed wetlands, open water marshes, and riparian corridors. Along the north bank of the river from approximately 105th Avenue to the Agua Fria River will be constructed a flood control levee with interior drainage facilities to remove property and homes along the river from the floodplain. The District's participation is presently limited to attending meetings, reviewing design concepts and contributing input pertaining to the design of the levee. The Board of Directors has approved a Resolution. An Intergovernmental Agreement with the city is currently being negotiated which will identify the District's future role in the project, including cost sharing for the levee. It is anticipated that the District's current operation and maintenance of the Holly Acres Levee (113th Ave – 123rd Ave) will be doubled when the Tres Rios north bank levee (105th Ave – Agua Fria River) is completed.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 840,267	$1,103,999	$ 50,000	$ 1,040,000	$ 40,000	$ 40,000	$ -	$ 1,170,000	$ 3,114,266
Project Total	**$ 840,267**	**$ 1,103,999**	**$ 50,000**	**$ 1,040,000**	**$ 40,000**	**$ 40,000**	**$ -**	**$ 1,170,000**	**$ 3,114,266**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current Operating Costs							
Personal Services	$ 9,000	$ 9,400	$ -	$ -	$ -	$ -	$ 18,400
Supplies & Services	4,000	4,100	-	-	-	-	8,100
Subtotal	$ 13,000	$ 13,500	$ -	$ -	$ -	$ -	$ 26,500
Total Current Costs	$ 13,000	$ 13,500	$ -	$ -	$ -	$ -	$ 26,500
Post Construction/Managing Department Operating Costs							
Personal Services	$ -	$ -	$ -	$ -	$ 41,000	$ 42,000	$ 83,000
Supplies & Services	-	-	-	-	18,000	18,000	36,000
Subtotal	$ -	$ -	$ -	$ -	$ 59,000	$ 60,000	$ 119,000
Total Post Construction Costs	$ -	$ -	$ -	$ -	$ 59,000	$ 60,000	$ 119,000
TOTAL PROJECT COSTS	**$ 13,000**	**$ 13,500**	**$ -**	**$ -**	**$ 59,000**	**$ 60,000**	**$ 145,500**

Scatter Wash Channel

User Department: Flood Control District of Maricopa County
Project Location: Scatter Wash immediately downstream of I-17
Supervisor District: 3 & 4
Managing Department: Arizona Department of Transportation
Project Partner(s): Arizona Department of Transportation and City of Phoenix
Completion Date: 2007

Project Description

The Arizona Department of Transportation (ADOT) has proposed a channel and basin improvement project for Scatter Wash immediately downstream west of Interstate 17 (I-17). This project would be a joint project among ADOT, the City of Phoenix and the Flood Control District. The project would provide 100-year flood protection to this reach of Scatter Wash, and it would consist of improvements to Scatter Wash at the I-17 crossing, channel improvements downstream of I-17 and construction of an off-line basin. It is proposed that ADOT be the lead agency for design and construction and that the city would own, operate and maintain the channel and basin improvements. The project partners are now in the process of developing an Intergovernmental Agreement. ADOT has a consultant under contract for the design of the project in conjunction with improvements planned for I-17.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 1,498,149	$ 10,000	$ 630,000	$ 400,000	$ -	$ -	$ -	$ 1,030,000	$ 2,538,149
Project Total	**$ 1,498,149**	**$ 10,000**	**$ 630,000**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ 1,030,000**	**$ 2,538,149**

Operating Cost Summary

Not Applicable.

Skunk Creek and New River

User Department: Flood Control District of Maricopa County
Project Location: The reach of New River from Grand Ave north to the Skunk Creek confluence with New River
Supervisor District: 4
Managing Department: Flood Control District of Maricopa County
Project Partner(s): City of Peoria
Completion Date: 2006

Project Description

The Middle New River Watercourse Master Plan (MNRWCMP) study undertaken by the District identified projects to improve the conveyance capacity and provide bank protection along the New River. One of the recommended project areas is the reach of New River from Grand Avenue north to the Skunk Creek confluence with New River. Recommended improvements include channelization and bank protection for approximately 2 miles of New River, and an 800-foot reach on the west side of New River south of Bell Road. The City of Peoria will be a project partner. The city and the District are property owners along and within the New River alignment. Intergovernmental agreements have been entered into with the city for design, construction, and operations and maintenance of the project. This is the last reach of the New River that has not been improved consistent with the Corps of Engineers' “Phoenix, Arizona and Vicinity including New River” project. The project was requested by the City of Peoria and approved for inclusion in the District's CIP. Construction will be completed in 2006, and the City of Peoria will assume the operations and maintenance responsibilities.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 57,267,110	$ -	$ 6,029,849	$ 10,000	$ -	$ -	$ -	$ 6,039,849	$ 63,306,959
Partnership Contributions/IGA/IDA	-	2,221,849	3,823,151	-	-	-	-	3,823,151	6,045,000
Project Total	**$ 57,267,110**	**$ 2,221,849**	**$ 9,853,000**	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ 9,863,000**	**$ 69,351,959**

Operating Cost Summary

Not Applicable.

South Phoenix Drainage Improvement

User Department:	Flood Control District of Maricopa County
Project Location:	Laveen Area Conveyance Channel, 23rd Ave & Roeser Rd Basin, 43rd Ave and Baseline Rd & 27th Ave and South Mountain Ave Basins
Supervisor District:	5
Managing Department:	Flood Control District of Maricopa County and City of Phoenix
Project Partner(s):	City of Phoenix
Completion Date:	2010

Project Description

Laveen Area Conveyance Channel (LACC)

The Laveen Area Conveyance Channel (LACC) is a public and private partnership to improve the existing Maricopa Drain into a regional flood control facility. This project, consisting of 5.8 miles of conveyance channel and a detention basin at 43rd Avenue and Southern Avenue will reduce flooding in the Laveen area. The channel and basin will also function as park facilities for the city. Construction of the channel is complete. The irrigation and landscaping for the channel has begun and will be completed in 2005.

23rd Avenue/Roeser Road Storm Drain & Detention Basin

The 23rd Avenue/Roeser Road Storm Drain & Detention Basin is identified as an element for regional flood control infrastructure as defined by the recommended plan for the South Phoenix / Laveen Drainage Improvement Project. The Preliminary Design Report was completed in July 1997. A proposed 10-acre detention basin, to be located on the northeast corner of 23rd Avenue and Roeser Road, will intercept flows from the north and the east. The Basin will be designed to intercept flows from a 100-year storm and will then discharge approximately 40cfs to a storm drain that will be constructed along Roeser Road. This storm drain will then discharge to a new storm drain to be constructed along 27th Avenue from Roeser Road to Broadway Road. An existing 108-inch storm drain will then convey the flow from Broadway Road to the Salt River. The City of Phoenix will operate and maintain the completed project.

South Phoenix Drainage Improvement (Continued)

South Phoenix Detention Basins

Residents in the South Phoenix area have been flooded during relatively minor storm events, including those considered to be less than 10-year storms. The South Phoenix Drainage Improvement Project will provide protection from a 100-year flood event to residences and developing farmland within the City of Phoenix. The project will be built in phases to maximize the potential for cost sharing with other agencies. The 100-year protection will be in place once all of the phases are completed. The South Phoenix Detention Basins are located at the intersections of 43rd Avenue and Baseline Road, and 27th Avenue and South Mountain Avenue. Preliminary designs have been prepared for each of the detention basins. The Basins were submitted by the City of Phoenix in the 1999 Prioritization Procedure, and approved by the Prioritization Committee. The City of Phoenix does not have funding in their current bond program for this project. The proposed schedule assumes that the City of Phoenix is able to appropriate funds in its 2006 bond program for this project. The goal is for the District to contribute approximately 50% of the project cost of the South Phoenix Drainage Improvements. The District acquired the basin sites when Baseline Road was widened and the Baseline Road Storm Drain was constructed. The City of Phoenix will operate and maintain the completed project.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 27,395,548	$4,782,600	$ 1,000	$ 496,000	$ 240,000	$ 1,870,000	$ 1,910,000	$ 4,517,000	$ 36,695,148
Partnership Contributions/IGA/IDA	-	2,350,000	1,036,000	714,000	200,000	1,750,000	1,750,000	5,450,000	7,800,000
Project Total	**$ 27,395,548**	**$ 7,132,600**	**$ 1,037,000**	**$ 1,210,000**	**$ 440,000**	**$ 3,620,000**	**$ 3,660,000**	**$ 9,967,000**	**$ 44,495,148**

Operating Cost Summary

Not Applicable.

Spook Hill Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: 16 square miles in east Mesa (Future projects) and McDowell Rd/Hermosa Vista Rd Drainage System
Supervisor District: 2
Managing Department: Flood Control District of Maricopa County
Project Partner(s): City of Mesa, Possibly Maricopa County Department of Transportation
Completion Date: 2011

Project Description

Spook Hill ADMP

The Spook Hill Area Drainage Master Plan updated and expanded the existing Spook Hill Area Drainage Master Study conducted in 1987. Since the 1987 study, much of the watershed has been developed, additional drainage infrastructure now exists, and man-made changes have occurred in the watershed. The Spook Hill area in east Mesa currently does not have the flood control and drainage facilities in place to handle its regional flood problems. The approximate watershed area is 16 square miles. The study identified current area flooding problems and produced a recommended alternative to resolve the current flooding problems. A preferred alternative has been chosen and adopted by the City and County officials. The recommended plan is a series of underground pipes, open channels, and offline detention basins to reduce the flooding in the area and provide a 100-year level of protection. The total cost for the design and construction of the plan is estimated at $32 million. An intergovernmental agreement (IGA) has been drafted and approved between the City of Mesa and the District for the purchase of lands necessary for the detention basins and for the design of the McDowell Road/Hermosa Vista features. Much of the City of Mesa's funding will be included in future City bond programs.

McDowell Road/Hermosa Vista Drainage System

The Spook Hill Area Drainage Master Plan updated and expanded the existing Spook Hill Area Drainage Master Study conducted in 1987. A preferred alternative has been chosen and adopted by the City of Mesa City Council and Flood Control District Board of Directors. Two elements of the preferred plan are the McDowell Road / Hermosa Vista Road Drainage System. The system includes an underground storm drain as well as off line basins. An intergovernmental agreement (IGA) between the City of Mesa and the District has been approved and design is underway. A separate IGA will be negotiated for the project construction. It is anticipated that the City of Mesa will assume operation and maintenance of the features constructed in Mesa and that MCDOT will assume operations and maintenance of the McDowell Road storm drain features.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 4,990,017	$ 287,600	$ 952,000	$ 1,885,000	$ 3,125,000	$ 3,525,000	$ 4,200,000	$ 13,687,000	$ 18,964,617
Partnership Contributions/IGA/IDA	-	70,000	210,000	735,000	1,785,000	1,225,000	-	3,955,000	4,025,000
Project Total	**$ 4,990,017**	**$ 357,600**	**$ 1,162,000**	**$ 2,620,000**	**$ 4,910,000**	**$ 4,750,000**	**$ 4,200,000**	**$ 17,642,000**	**$ 22,989,617**

Operating Cost Summary

Not Applicable.

Town Of Guadalupe

User Department: Flood Control District of Maricopa County
Project Location: Near I-10 & Warner Road
Supervisor District: 5
Managing Department: City of Tempe
Project Partner(s): City of Tempe
Completion Date: 2008

Project Description

The project provides a storm drain collection system and four retention basins located along the Highline Canal that will capture and convey the 10-year storm event within Tempe and east of Avenida Del Yaqui. Runoff from within the city results in flooding of low-lying houses and collects along the Highline Canal where it eventually overtops the canal and causes damage to downstream properties within Tempe. Three of the basins are located within the city, and one along the east side of the canal in Tempe. The three basins within the Tempe have been landscaped and now serve as city parks. The basin in Tempe, because of its small size and its depth, has been landscaped and fenced. Tempe owns, operates and maintains the storm drain system and the four basins. Construction of the project has been completed with the exception of a future pump station that will be designed and constructed by the City of Tempe as part of this project. The District will share in the cost of the pump station. The pump station will be located in a large drainage basin near I-10 & Warner Road. The City of Tempe will own, operate and maintain the pump station after it is completed.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 8,650,363	$ -	$ -	$ -	$ 385,000	$ -	$ -	$ 385,000	$ 9,035,363
Project Total	**$ 8,650,363**	**$ -**	**$ -**	**$ -**	**$ 385,000**	**$ -**	**$ -**	**$ 385,000**	**$ 9,035,363**

Operating Cost Summary

Not Applicable.

White Tanks Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: East to the Agua Fria River – Multiple Locations
Supervisor District: 4 & 5
Managing Department: Flood Control District of Maricopa County
Project Partner(s): City of Goodyear, City of Surprise and Maricopa Water District
Completion Date: 2011

Project Description

White Tanks FRS #3 Modifications

White Tanks FRS #3 is ranked first in the nation by Natural Resources Conservation Service (NRCS) under their dam rehabilitation priority ranking process. The District and NRCS, therefore, propose to proceed with the Project under "The Small Watershed Rehabilitation Amendment" (Public Law 106-472), which authorizes NRCS to assist watershed project sponsors with rehabilitation of aging dams on a 65% federal, 35% local cost share basis. The District and NRCS completed the final work plan and environmental assessment in 2004. The District developed and signed an IGA with NRCS in 2004.

In Fiscal Year 2003-2004, under Contract FCD 2003C014, alternatives were evaluated that would maintain the same flood protection as the existing dam. The project alternative selected was a dam modification. The dam modification design will be completed during fiscal year 2004-2005 and the District will initiate construction of the modified dam in 2005. It is intended that White Tanks FRS #3 Rehabilitation Project will be constructed in three phases as follows:

- Phase I: White Tanks FRS #3 Rehabilitation Phase I
- Phase II: White Tanks FRS #3 Rehabilitation Phase II
- Phase III: White Tanks FRS #3 North Inlet Channel Improvements

The federal cost share for Phase I is estimated to be $6 million. Federal funds for Phase I have been allocated for future fiscal years. It is intended that cost sharing of Phase II and Phase III will be supplements to the IGA; however, federal funding of Phase II and III will be subject to future approval of federal appropriations. The District will continue to operate and maintain the rehabilitated dam.

White Tanks FRS #3 North Inlet Channel

The White Tanks FRS #3 North Inlet Channel (NIC) Project includes a two-mile long earthen flood control channel from just north of Olive Avenue to the Glendale Avenue alignment, out letting to the White Tanks FRS#3; diversion structures/box culverts at Olive and Northern Avenues; erosion protection at Cholla Wash; and aesthetic treatments per District policy. The NIC Project will provide 100-year level of protection. Construction of the Channel will cut off flows from Waterfall Wash and Cholla Wash from flowing southeast over the Beardsley Canal, protecting existing and future development. The Maricopa Water District will be responsible for maintaining the channel north of Northern Avenue and the District will maintain it south of Northern Avenue.

White Tanks Area Drainage Master Plan (Continued)

Reems Road Channel

This project will provide a flood control channel along the west side of Reems Road, south of Peoria Avenue south of Peoria and a new 42-acre basin north of Olive Avenue. The channel and basin will provide 100-year flood protection and outlet to the Dysart Drain within the Falcon Dunes Golf Course. The City of Surprise is constructing the channel from Peoria Avenue north to Waddell Road, and the District is constructing the channel and basin south of Peoria Avenue, and also cost-sharing with the City of Surprise on the box culvert to be constructed at Cactus Road. The District will operate the channel south of Peoria Avenue and the new basin until a recreation/park partner can be identified.

Bullard Wash Phase 2

Bullard Wash is included within the Loop 303 Corridor/White Tanks Area Drainage Master Plan (ADMP), which recommends improvements be made to the wash. Phase I of the Bullard Wash Improvements Project, from the Gila River to Lower Buckeye Road, was constructed as a previous District/City of Goodyear project. Phase II includes an earthen/greenbelt channel along the Bullard Wash alignment from Lower Buckeye Road to McDowell Road. A diversion channel will take high storm flows from Bullard Wash at McDowell Road through the detention basins north of I-10 and west of Dysart Road, with an outlet to the Agua Fria River. Landscaping, fencing and other multi-use facilities are anticipated along the channel alignment and within the basins.

The project will channelize the floodplain north of the Phoenix-Goodyear Airport. It will reduce the floodplain width and protect the Phoenix-Goodyear Airport and nearby development from flooding. For the area north of I-10, the project will collect and convey storm-water currently draining by sheet flow to Bullard Wash. This storm water will otherwise collect in streets, businesses, farm fields, and residential areas.

The District has entered an intergovernmental agreement with the city for design of the project, and design of the project from Lower Buckeye Road to I-10 will be completed in 2005. An intergovernmental agreement with the city for construction of the project, is awaiting city approval. Construction is tentatively scheduled to commence during FY 07/08. The City of Goodyear will operate and maintain the completed project.

White Tanks ADMP/Loop 303 Corridor

The study consists of an area drainage master plan to determine guidelines for storm water management and structural mitigation measures for flooding in the White Tanks area. The study includes analysis of approximately 208 square miles of watershed, which extends from Grand Avenue south to the Gila Rivers, and from the White Tank Mountains east to the Agua Fria River. The study identifies drainage problems, updates the existing hydrology due to development and new hydrologic methodology, develops cost effective solutions for a storm water collection and conveyance system and identifies potential outfall alternatives. The design and construction phase will involve the implementation of solutions to flooding that are identified once the planning and conceptual design phases have been completed, and remedial actions have been specified. Total expenditures proposed for the CIP are now estimated at $400 million for identified projects, which includes the costs for the Loop 303 Regional Drainage Channel and Basins. It is anticipated that the District and ADOT will enter into IGAs to define agency responsibilities.

White Tanks Area Drainage Master Plan (Continued)

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 53,665,158	$ 4,460,001	$ 2,204,000	$ 4,537,000	$ 9,130,000	$ 5,855,000	$ 7,635,000	$ 29,361,000	$ 87,486,159
Partnership Contributions/IGA/IDA	-	1,872,000	10,023,000	6,929,000	1,600,000	2,225,000	1,575,000	22,352,000	24,224,000
Project Total	**$ 53,665,158**	**$ 6,332,001**	**$ 12,227,000**	**$ 11,466,000**	**$ 10,730,000**	**$ 8,080,000**	**$ 9,210,000**	**$ 51,713,000**	**$ 111,710,159**

Operating Cost Summary

Not Applicable.

White Tanks Dam #4

User Department: Flood Control District of Maricopa County
Project Location: Van Buren St, west of Tuthill Rd
Supervisor District: 4
Managing Department: Flood Control District of Maricopa County
Project Partner(s): Possibly Natural Resources Conservation Service
Completion Date: 2009

Project Description

White Tanks Flood Retarding Structure #4 (White Tanks FRS #4), operated and maintained by the District, requires corrective action to bring the structure into compliance with current dam safety standards and requirements. In addition, an inlet from White Tanks FRS #3 to #4 is required, and an outlet channel from White Tanks FRS #4 to the Gila River is required.

The District has completed Phase I Assessments for White Tanks FRS #4. The Arizona Department of Water Resources (state agency with regulatory authority) has classified the dam as having safety deficiencies that require corrective action. These deficiencies include transverse cracking of the embankment, left spillway adequacy, and unprotected corrugated metal pipe outlets. The Natural Resources Conservation Service (NRCS) has also identified these same deficiencies that require corrective action. The District submitted an Application to NRCS for federal funding assistance under Public Law 106-472 (Small Watershed Amendment) in May 2004. The District has initiated the alternatives evaluation and pre-design efforts under the operating budget for the project in FY 2004-05. Initially, the reconstructed dam will not require the current level of maintenance; however, the long-term maintenance requirements will be similar to today's efforts.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 2,246,579	$ -	$ 20,000	$ 1,510,000	$ 720,000	$ 200,000	$ -	$ 2,450,000	$ 4,696,579
Partnership Contributions/IGA/IDA	-	-	-	-	3,250,000	3,910,000	-	7,160,000	7,160,000
Project Total	**$ 2,246,579**	**$ -**	**$ 20,000**	**$ 1,510,000**	**$ 3,970,000**	**$ 4,110,000**	**$ -**	**$ 9,610,000**	**$ 11,856,579**

Operating Cost Summary

	Current Year	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	Total Project
Current Operating Costs							
Personal Services	$ 30,000	$ 31,000	$ 32,000	$ -	$ -	$ -	$ 93,000
Supplies & Services	11,000	12,000	12,000	-	-	-	35,000
Subtotal	$ 41,000	$ 43,000	$ 44,000	$ -	$ -	$ -	$ 128,000
Total Current Costs	$ 41,000	$ 43,000	$ 44,000	$ -	$ -	$ -	$ 128,000
Post Construction/Managing Department Operating Costs							
Personal Services	$ -	$ -	$ -	$ -	$ -	$ 30,000	$ 30,000
Supplies & Services	-	-	-	-	-	10,000	10,000
Subtotal	$ -	$ -	$ -	$ -	$ -	$ 40,000	$ 40,000
Total Post Construction Costs	$ -	$ -	$ -	$ -	$ -	$ 40,000	$ 40,000
TOTAL PROJECT COSTS	**$ 41,000**	**$ 43,000**	**$ 44,000**	**$ -**	**$ -**	**$ 40,000**	**$ 168,000**

Wickenburg Area Drainage Master Plan

User Department: Flood Control District of Maricopa County
Project Location: Along the Sols Wash from the proposed SR 93/ Hassayampa River to approximately Hospital Wash
Supervisor District: 4
Managing Department: Flood Control District of Maricopa County
Project Partner(s): Town of Wickenburg and Arizona Department of Transportation
Completion Date: 2009

Project Description

The project includes facilities along the Sols Wash from the proposed SR 93/Hassayampa River to approximately Hospital Wash to mitigate 100-year storm flows that cause flooding hazards to downtown Wickenburg. Additionally, this project is contingent on the enhancement of the proposed ADOT SR-93 Interim Bypass Project roadway embankment to be certified as a FEMA levee to protect the downtown of Wickenburg from the existing Hassayampa FEMA delineated floodplain. The Town of Wickenburg will assume operation and maintenance responsibility for the flood control improvements.

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	FY04-05 Projected	Year 1 FY 05-06	Year 2 FY 06-07	Year 3 FY 07-08	Year 4 FY 08-09	Year 5 FY 09-10	5-Year Total	Total Project
Flood Control Dist. Property Taxes	$ 3,941,461	$ 565,000	$ 650,000	$ 340,000	$ 1,040,000	$ 4,200,000	$ -	$ 6,230,000	$ 10,736,461
Project Total	**$ 3,941,461**	**$ 565,000**	**$ 650,000**	**$ 340,000**	**$ 1,040,000**	**$ 4,200,000**	**$ -**	**$ 6,230,000**	**$ 10,736,461**

Operating Cost Summary

Not Applicable.

Debt Service

Debt Management Plan

Introduction To Debt

A comprehensive debt plan should be developed by all jurisdictions intending to issue debt. The purpose of Maricopa County's Debt Management Plan is to set forth the parameters for issuing debt, to manage the debt portfolio and provide guidance to decision makers regarding the timing and purposes for which debt may be issued.

Provisions of the debt plan must be compatible with the County's goals pertaining to the capital program and budget, the financial plan, and the operating budget. A debt plan should strike an appropriate balance between establishing limits on the debt program and providing sufficient flexibility to enable the County to respond to unforeseen circumstances and new opportunities that may benefit the County. This document is not intended to review the County's total financial position. It is a study of the County's debt position, as growth in the County could result in an increased need for capital financing. Revenues, as well as needs, should drive the County's debt issuance program.

Decisions regarding the use of debt will be based in part on the long-term needs of the County and the amount of equity (cash) dedicated in a given fiscal year to capital outlay. A disciplined, systematic approach to debt management should allow the County to enhance its credit ratings.

The information contained herein reflects the current debt status of Maricopa County for the fiscal year ended June 30, 2004. The tables have been compiled by the Department of Finance. Portions of this Debt Management Plan are contained in the Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2004. A copy of the CAFR can be viewed at: http://www.maricopa.gov/finance.

Current Debt Situation

It is recognized that all debt, regardless of the source of revenue pledged for repayment, represents some sort of cost to taxpayers or ratepayers. Therefore, all types of County debt/obligations are considered herein. While lease-secured and certificate of participation obligations may not be debt under strict legal definitions, they still require future appropriations and are a fixed charge. These lease payments and other non-bonded obligations are added by most security analysts when calculating an issuer's debt ratios.

Debt Issuance History

The County has used debt financing for many years to finance capital projects. The following chart illustrates the amount of debt, as well as, categories of outstanding debt for the fiscal year ended June 30, 2004.

LONG-TERM LIABILITIES
All Categories of Debt (2)
Maricopa County, Arizona
As of June 30, 2004

	Year Ending June 30				
	2000	**2001**	**2002**	**2003**	**2004**
GOVERNMENTAL ACTIVITES:					
Bonds, loans, and other payables:					
General obligation bonds	$ 99,910,000	$ 79,595,000	$ 58,370,000	$ 39,515,000	$ 20,165,000
Lease revenue bonds	-	104,355,000	104,355,000	91,558,756	93,569,383
Stadium District revenue bonds [1]	25,504,259	28,658,512	58,225,000	57,225,000	55,225,000
Stadium District contractual obligations [1]	-	-	-	7,888,888	6,428,888
Stadium District debt with governmental commitment [1]	29,125,000	27,935,000	-	-	-
Special assessment debt with governmental commitment [1]	729,448	589,431	458,977	368,573	343,102
Housing Department bonds [3]	95,975	81,862	64,925	50,811	-
Housing Department loans [3]	1,976,984	1,861,500	1,754,922	1,641,310	-
Certificates of Participation	17,222,210	13,575,118	9,804,315	5,808,084	-
Capital leases	18,121,511	14,225,356	19,442,376	19,414,904	10,820,105
Total Governmental activities	$ 192,685,387	$ 270,876,779	$ 252,475,515	$ 223,471,326	$ 186,551,478
BUSINESS-TYPE ACTIVITES:					
Bonds and other payables:					
Lease revenue bonds	$ -	$ 20,500,000	$ 20,500,000	$ 17,986,244	$ 16,670,618
Certificates of Participation	5,666,171	11,824,853	11,768,519	10,940,368	5,865,000
Capital leases	608,794	229,159	-	-	-
Installment purchase agreements	-	3,023,111	2,607,815	2,350,524	1,252,094
Advances from other funds	-	-	-	-	493,243
Total Business-type activities	$ 6,274,965	$ 35,577,123	$ 34,876,334	$ 31,277,136	$ 24,280,955

Notes:
[1] *Does not represent an obligation of the County.*
[2] *Long-term liabilities excludes claims and judgments payable, reported and incurred but not reported claims, and liabilities for closure and post closure costs.*
[3] *On July 1, 2003, the Housing Authority of Maricopa County became a legally separate entity and will be reported as a discretely presented component unit. During fiscal year 2004, the Authority implemented HUD Flyer No. 4. As a result, long-term debt (bonds and loans) were written off as the debt is ultimately secured by HUD.*

Financing Alternatives

The County should evaluate all potential funding sources before considering which method of financing may be the most appropriate. Sources of funding may include: current revenues and fund balances; intergovernmental grants from federal, state or other sources; state revolving funds or loan pools; private sector contributions through impact fees or public/private partnerships; and leasing.

There are many sources of funding, depending on the type of debt to be incurred and the length of time for repayment. Short-term financing is defined as debt maturing not later than one year after the date of its issuance. There are basically three reasons for using short-term debt:

- A vehicle to deal with temporary cash flow difficulties. This situation arises when cash receipts do not follow the same pattern as cash outlays.
- To handle unexpected costs resulting from natural emergencies or other significant unexpected events.
- In anticipation of issuing a long-term bond for capital financing. This form of financing offers an opportunity to borrow for short periods until the true, final costs of a project are known.

Pay-As-You-Go Financing

This method means that capital projects are paid for from the government's current revenue base. The County does not issue bonds and does not have to repay the borrowings over time.

There are several advantages to this method. For example, pay-as-you-go financing will save the amount of interest which otherwise would be paid on bonds issued to finance the program. The government is not encumbered by as much debt service when economic conditions deteriorate due to normal business cycles. Since the use of current revenues can be adjusted in a given budget year, pay-as-you-go financing can provide greater budgetary flexibility than does a debt issue. The jurisdiction's long-term debt capacity is preserved for the future. Finally, lower debt ratios may have a positive effect upon the jurisdiction's credit rating.

Relying on current revenues to finance capital improvements also presents several disadvantages. Exclusive reliance upon pay-as-you-go funds for capital improvements means that existing residents are obliged to pay for improvements that will benefit new residents who relocate to the area. If the jurisdiction is forced to finance the improvements within a single budget, the large capital outlay required for some projects may result in an onerous tax burden. The County must be careful to ensure that the use of current revenues for capital projects does not diminish its availability to respond to emergencies and ongoing mandated services.

Grants

Government grants stem from a variety of sources, but the majority of grant revenues for capital projects come from federal and state governments. Grants often require a County matching contribution. Most grants require an application from the County, identifying specific improvements or equipment that will be purchased with the grant money.

Short-Term Borrowing (Notes)

Tax Anticipation Notes (TANs) are notes issued in anticipation of the collection of taxes, as referenced in the Arizona Revised Statutes (A.R.S.), Title 35, Chapter 3, Article 3.1. They provide operating funds to meet regular payroll and other operating expenses. During the fiscal year when tax payments are received, sufficient sums are used to retire the note. The timing of the note sale, the note's due date, and repayment of funds are all components of cash flow and cash management analysis.

The County last issued a TAN in August 1995 for $40 million, which matured on July 31, 1996. The TAN was retired and the County has not needed to issue additional TANs.

Lines and Letter of Credit – Where their use is judged by the Chief Financial Officer to be prudent and advantageous to the County, the County has the power to enter into agreements with commercial banks or other financial entities for purposes of acquiring lines or letters of credit. The Board of Supervisors must approve any agreement with financial institutions for the acquisition of lines or letters of credit.

On July 1, 2001, the County entered into a $35,000,000 municipal revolving line of credit with an interest rate of 65% of the bank's prime rate and a maturity date of June 30, 2004. The municipal revolving line of credit was renewed to July 1, 2005, for $35,000,000. Outstanding principal and interest is due on June 30 of each year. During fiscal year 2004, the County had not borrowed against the line of credit.

On July 1, 2003, the County entered into a $9,058,610 irrevocable standby letter of credit issued to the Industrial Commission of Arizona for unfunded workers' compensation claims. The irrevocable standby letter of credit matured on July 1, 2004. The letter of credit was reserved against the municipal revolving line of credit. During fiscal year 2004, the letter of credit had not been drawn upon. The irrevocable standby letter of credit was renewed to July 1, 2005 for $8,503,093.

General Obligation Bonds (GO)

Bond security is the taxing power of the state or local government, as referenced in the A.R.S., Title 35, Chapter 3, Article 3, for new GO bonds and Title 35, Chapter 3, Article 4 for refunding bonds. An issuer selling a GO bond secured by its full faith and credit attaches to that issue its broadest pledge. This makes the security of these bonds very high. The full faith and credit backing of a GO bond includes the pledge of all

general revenues, unless specifically limited, as well as, the legal means to raise tax rates to cover debt service. The public entity is authorized to levy property taxes or to draw from other unrestricted revenue streams such as sales or income taxes to pay the bond's principal and interest. Interest rates on these bonds are generally the lowest of any public securities due to this superior security. Prior to issuance, Arizona GO bonds must have a majority vote approval from the residents of the County.

Revenue Bonds

Revenue bonds are long-term debt instruments retired by specific dedicated revenues. Often these revenues are generated by the project funded out of debt proceeds. Revenue bonds are designed to be self-supporting through user fees or other special revenues. The general taxing powers of the jurisdiction are not pledged. The debt created through the issuance of revenue bonds is to be repaid by the earnings from the operations of a revenue producing enterprise, from special taxes, or from contract leases or rental agreements. County revenue bonds do not burden the constitutional or statutory debt limitation placed on the County because they are not backed by the full faith and credit of the issuer. The underlying security is the only revenue stream pledged to pay the bond principal and interest.

Special Assessment Bonds

Special Assessment Bonds are issued to districts that are within a legally designated geographic area located within the County, which through the consent of the affected property owners, pay for basic infrastructure and public improvements to the area through a supplemental assessment. This financing approach achieves the objective of tying the repayment of debt to those property owners who most directly benefit from the improvements financed.

Certificates of Participation (COP)

COP's represent proportionate interests in semiannual lease payments. Participation in the lease is sold in the capital markets. The County's obligation to make lease payments is subject to annual appropriations made by the County for that purpose. Rating agencies typically give COP issues a grade below that of General Obligation Bonds. A.R.S., Title 11, Chapter 2, Article 4, §11-251, Paragraph 46, provides for a maximum repayment term of twenty five years for the purchase or improvement of real property.

Lease-Purchase

Lease-Purchase financing provides long-term financing through a lease (with a mandatory purchase provision). This method does not constitute indebtedness under a state or local government's constitutional debt limit and does not require voter approval. In a lease-purchase transaction, the asset being financed can include new capital asset needs or assets under existing lease agreements.

Installment Purchase Agreement

Same as a lease purchase agreement with the exception that the County takes title to the property up front.

Debt Limit

The Arizona Constitution, Article 9, Section 8, states that a County may become indebted for an amount not to exceed fifteen percent of taxable property.

The following table represents the County's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation.

2003-04 Constitutional General Obligation Bonding Capacity Maricopa County, Arizona		
2003-04 Secondary Assessed Valuation	$	24,477,987,528
15% of Secondary Assessed Valuation		4,121,698,129
Less: GO Bonded Debt Outstanding		(20,165,000)
Plus: GO Debt Service Fund Balance		-
Unused Fifteen Percent Borrowing Capacity	$	4,101,533,129

Rating Agency Analysis

Independent assessments of the relative credit worthiness of municipal securities are provided by rating agencies. They furnish letter grades that convey their assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch Ratings are the three major rating agencies that rate municipal debt. These rating agencies have provided a rating assessment of credit worthiness for Maricopa County. There are five primary factors that comprise their ratings:

- Economic conditions – stability of trends,
- Debt-history of County – debt and debt position,
- Governmental/administration – organizational structure of the County,
- Financial performance – current financial status and the history of financial reports,
- Debt management – debt policies, including long-term planning.

Each of the rating agencies has their own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate existing and proposed debt issuance. The following shows how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS Explanation of corporate/municipal bond ratings	RATING AGENCIES Fitch	Moody's	Standard & Poor's
Premium quality High quality Medium quality	AAA AA A	Aaa Aa A	AAA AA A
Medium grade, lower quality Predominantly speculative Speculative, low grade	BBB BB B	Baa Ba B	BBB BB B
Poor to default Highest speculation Lowest quality, no interest	CCC CC C	Caa Ca C	CCC CC C
In default, in arrears Questionable value	DDD DD D		DDD DD D

Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

History of Debt Rating

On November 11, 2003, Maricopa County received a bond rating upgrade from AA to AA+ from Fitch Ratings. Fitch Ratings Press Release dated November 11, 2003, states that the bond rating "upgrades are based on the imminent transfer of the county's health care delivery system to a separate voter-approved special health district with its own property tax levy. The upgrades also reflect continued financial improvement despite slower growth in the county's predominant revenue source, a record of continued economic growth and diversification, successful fiscal reforms, and the county's very modest debt profile."

The following illustrates a history of the County's various debt ratings.

Type of Debt	Fitch	Date Rating Assigned	Moody's	Date Rating Assigned	Standard & Poor's	Date Rating Assigned
General Obligation	AA+	11/11/03	Aa3	12/6/01	A+	4/11/97
	AA	12/4/01	Aa3	5/26/00	A	5/27/94
	AA	4/5/00	A-1	11/6/98	AA	6/2/76
			A-2	3/17/97		
			A	6/13/94		
			Aa	7/26/93		
			Aa-1	8/21/81		
			Aa	12/6/72		
Stadium District Revenue Bonds			Aaa[1]		AAA[1]	

Note:
[1] *Bonds are insured, no underlying rating.*

Ratio Analysis

Rating analysts compare direct net debt to the population in order to measure the size or magnitude of the County's debt. This ratio is referred to as the Direct Net Debt Per Capita Ratio. The same ratio is applied to all debt within the County which includes School Districts, Cities and Towns, and Special Districts. This ratio is

referred to as the Overall Net Debt Per Capita Ratio. The taxable value of the County is a measure of the County's wealth. It also reflects the capacity of the County's ability to service current and future debt. The ratio of Direct Net Debt as a percentage of Full Value (FV) Property is the comparison of direct net debt to the County's taxable value. The same ratio is applied to all debt within the County and is referred to as the Overall Net Debt as a percentage of Full Value Property. The Full Value Property Per Capita ratio represents the per capita value of taxable property in the County. An explanation of how each ratio is calculated is included in the notes adjacent to the following tables.

There are an infinite number of ratios, which could be calculated to measure the County's debt burden. The following analysis focuses on commonly used ratios instead of creating customized ones. The ratios calculated are for governmental activities and do not include business-type activities. The source of repayment is from either the secondary tax levy or by appropriation from the general fund for debt service payments. Debt for which there is a source of repayment; i.e. pledged revenues for car rental service charge, debt service has been excluded.

DIRECT AND OVERALL NET DEBT
MARICOPA COUNTY, ARIZONA

GOVERNMENTAL ACTIVITES	Audited 6/30/03	Unaudited 6/30/04	Projected 6/30/05	Projected 6/30/06
General Obligation	$ 39,515,000	$ 20,165,000	$ -	$ -
Less: Amount available for Retirement of General Obligation Debt	(722,346)	-	-	-
Lease Revenue Bonds	91,558,756	93,569,383	85,894,077	78,044,580
Certificate of Participation	5,808,084	-	-	-
Capital Leases	19,414,905	10,820,105	5,620,713	2,210,131
Direct Net Debt	$ 155,574,399	$ 124,554,488	$ 91,514,790	$ 80,254,711
Overlapping Debt [1]	5,216,661,101	5,343,308,638	5,460,861,428	5,581,000,379
Overall Net Debt	$ 5,372,235,500	$ 5,467,863,126	$ 5,552,376,218	$ 5,661,255,090
Population Estimate [2]	3,296,250	3,396,875	3,515,766	3,638,817
Full Value of Taxable Property [3]	$ 194,235,322	$ 226,293,569	$ 246,659,990	$ 268,859,389
Ratios [4]				
Direct Net Debt Per Capita	$ 47.20	$ 36.67	$ 26.03	$ 22.06
Overall Net Debt Per Capita	$ 1,629.80	$ 1,609.67	$ 1,579.28	$ 1,555.80
Direct Net Debt As Percentage Of Full Value Property	.0801%	.0550%	.0371%	.0299%
Overall Net Debt As % Of FV Property	2.77%	2.42%	2.25%	2.11%
FV Property Per Capita	$ 58,926.15	$ 66,618.16	$ 70,158.25	$ 73,886.48

Notes:

[1] *Projected overlapping debt for 2005 and 2006 was based on a three year average of 2.2%.*

[2] *Source: Arizona Department of Economic Security. Projections for 2005 and 2006 are based on a 3.5% estimated annual growth rate.*

[3] *Taxable Property Estimates: 2004 provided by the Assessor's Office; 2005 and 2006 based on a 9% estimated annual growth; amounts are in billions (000's omitted).*

[4] *Summary of Debt Ratios:*

- *Direct net debt per capita = Direct net debt/Population*
- *Overall net debt per capita = Overall net debt/Population*
- *Direct net debt as a percentage of full value property (FV) = Direct net debt/FV property*
- *Overall net debt a percentage of FV property = Overall net debt/FV property*
- *FV property per capita = FV property/Population*

The following section of the Debt Management Plan contains information on the obligations of Maricopa County by debt type.

General Obligation Bonds

Long-term General Obligation Bonds shall be issued to finance significant capital improvements for purposes set forth by voters in bond elections. Interest rates on these bonds are generally the lowest of any public securities. Prior to issuance, Arizona GO Bonds must have a majority vote approval from the residents of the County.

General Obligation Bonds currently outstanding were the result of the 1986 general election where the voters authorized the County to issue long-term debt. The resulting proceeds from the sale of the bonds were used for the purpose of making improvements in the County which included Criminal and Civil Courts Facilities, Juvenile Court – Juvenile Treatment and Detention Facilities, Law Enforcement and Public Safety, Regional Park Improvements, Environmental Protection, Sanitary Landfill, Public Health Facilities, Infrastructure, Communication Improvements, etc.

Legal Debt Margin – County indebtedness pertaining to general obligation bonds may not exceed six percent of the value of the County's taxable property ascertained by the last assessment. However, with voter approval, the County may become indebted for an amount not to exceed 15 percent of such taxable property. At June 30, 2004, the County net general obligation debt was $20,165,000, (0.07% of taxable property), while the 6 percent limit was $1,648,679,252 and the 15 percent limit was $4,121,698,129.

The following tables and chart illustrate the existing debt service for the outstanding general obligation bonded debt currently paid by ad valorem taxes as of June 30, 2004. As of July 1, 2004, all general obligation bonds for Maricopa County have been paid in full.

DEBT SERVICE REQUIREMENTS TO MATURITY
General Obligation Bonds
Maricopa County, Arizona
As of June 30, 2004

Year Ending June 30	Principal	Interest	Debt Service
2005	$ 20,165,000	$ 403,300	$ 20,568,300
TOTAL	$ 20,165,000	$ 403,300	$ 20,568,300

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2004

Bond Issue	Amount
2001 Bond Issue – Refunding	$ 20,165,000
TOTAL	$ 20,165,000

Lease Revenue Bonds

On June 1, 2001, the Maricopa County Public Finance Corporation issued $124,855,000 of Lease Revenue Bonds to pay for the acquisition, construction and equipment for a planned Public Service Building, Forensic Science Center, Superior Court Customer Service Center, parking garages and related projects. Under the terms of the bond indentures, the Corporation received the proceeds to construct and purchase these assets. The County will make lease payments to extinguish the debt. Lease payments will equal the aggregate amount of principal and interest due at that date. Upon the final lease payment, the title to the assets will transfer to the County. The County's obligation to make lease payments will be subject to and dependent upon annual appropriations made by the County.

On December 3, 2003, the Maricopa County Public Finance Corporation issued Lease Revenue Refunding Bonds, Series 2003, of $16,880,000 (par value) with an interest rate ranging from 2.5% to 4% and maturing on July 1, 2012. The proceeds were used to advance refund the 2000 certificates of participation principal of

$4,103,000, 1996 certificates of participation principal of $1,576,452, 1994 certificates of participation principal of $3,815,000, 1993 certificates of participation principal of $580,000, and several capital leases aggregating $11,104,817. The bonds were issued at a premium of $457,156 and debt service reserve accounts previously established totaling $4,461,354 were used for the advance refunding and to pay cost of issuance expense.

Under the terms of the bond indentures, the Corporation received the proceeds to advance refund County debt obligations and the County will make lease payments to extinguish the debt. The County will be obligated to pay on each lease payment date an amount equal to the lease payments then due. The County's obligation to pay the lease payments will continue until all lease payments due under the lease have been paid. The County's obligation to make lease payments will be subject to and dependent upon annual appropriations made by the County.

DEBT SERVICE REQUIREMENTS TO MATURITY
Lease Revenue Bonds
Maricopa County, Arizona
As of June 30, 2004

Year Ending	Governmental Activities		Business-Type Activities	
June 30	Principal	Interest	Principal	Interest
2005	$ 7,675,306	$ 4,495,656	$ 1,419,694	$ 823,323
2006	7,849,497	4,179,726	1,465,503	695,633
2007	7,967,462	3,807,995	1,537,538	627,290
2008	6,871,009	3,481,208	1,613,991	564,171
2009	7,114,314	3,168,611	1,485,686	503,768
2010-14	38,723,846	9,985,613	6,551,154	1,509,229
2015	17,367,949	956,846	2,597,051	143,079
Total	$ 93,569,383	$ 30,075,655	$ 16,670,617	$ 4,866,493

SUMMARY OF LEASE REVENUE BOND AMOUNTS OUTSTANDING BY ISSUE
As of June 30, 2004

Bond Issue	Amount
2001 Lease Revenue Bonds	$ 93,360,000
2003 Refunding Lease Revenue Bonds	16,880,000
TOTAL	$ 110,240,000

Stadium District

The Stadium District was formed through action of the Maricopa County Board of Supervisors in September 1991 pursuant to the A.R.S., Title 48, Chapter 26. The Stadium District has two purposes:

- To oversee the operation and maintenance of Bank One Ballpark, a major league baseball stadium, and
- Enhance and promote major league baseball spring training in the County through the development of new, and the improvement of, existing baseball training facilities.

To accomplish this purpose, the Stadium District possesses the statutory authority to issue special obligation bonds to provide financial assistance for the development and improvement of baseball training facilities located within the County. Ten major league baseball teams hold spring training in Arizona as part of the Cactus League: California Angels, Chicago Cubs, Colorado Rockies, Milwaukee Brewers, Oakland Athletics, San Diego Padres, San Francisco Giants, Seattle Mariners, Chicago White Sox and Arizona Diamondbacks.

The Stadium District Revenue Bonds are special obligations of the District. The bonds are payable solely from pledged revenues, consisting of car rental surcharges levied and collected by the District pursuant to A.R.S.,

Title 48, Chapter 26, Article 2, §48-4234. Under the statute, the District may set the surcharge at $2.50 on each lease or rental of a motor vehicle licensed for hire, for less than one year, and designed to carry fewer than 15 passengers, regardless of whether such vehicle is licensed in the State of Arizona. The District Board of Directors initially levied a surcharge at a rate of $1.50 beginning in January 1992. The District Board of Directors increased the surcharge to $2.50, the maximum amount permitted by statute, in January 1993. The bonds do not constitute a debt or a pledge of the faith or credit of Maricopa County, the State of Arizona, or any other political subdivision. The payment of the bonds is enforceable solely out of the pledged revenues and no owner shall have any right to compel any exercise of taxing power of the District, except for surcharges.

The following tables illustrate the existing debt service for the outstanding Stadium District Revenue Bonds.

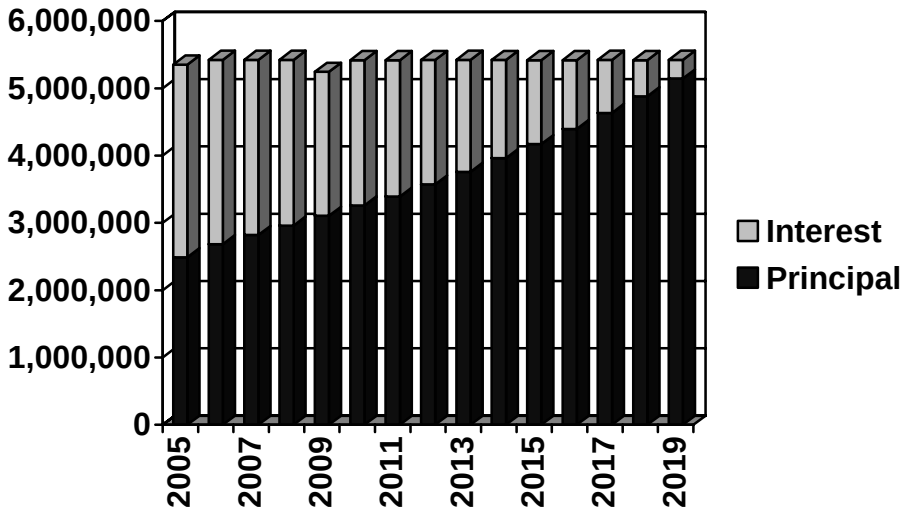
DEBT SERVICE REQUIREMENTS TO MATURITY
Stadium District Revenue Bonds
Maricopa County, Arizona
As of June 30, 2004

Year Ending June 30	Principal	Interest	Total Debt Service
2005	$ 2,490,000	$ 2,862,094	$ 5,352,094
2006	2,685,000	2,737,592	5,422,592
2007	2,820,000	2,603,345	5,423,345
2008	2,960,000	2,462,344	5,422,344
2009	3,105,000	2,314,344	5,419,344
2010-14	17,940,000	9,162,994	27,102,994
2015-19	23,225,000	3,875,912	27,100,912
TOTAL	$ 55,225,000	$ 26,018,625	$ 81,243,625

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2004

Bond Issue	Amount
Total Stadium District Revenue Bonds, Series 2002	$ 55,225,000

DEBT SERVICE REQUIREMENTS
Stadium District Revenue Bonds



Stadium District Contractual Commitments

On February 17, 1994, the Stadium District entered into an agreement with the Arizona Diamondbacks (Team) to provide for the financing of a portion of the costs of acquisitions and construction of a new major league baseball stadium. In connection with the agreement, the Stadium District committed to provide up to $253,000,000 for the cost of the new stadium. The $253,000,000 was funded through the use of $238,000,000 of the special sales tax levy imposed on April 1, 1995. Under the Facility Development Agreement for the major league baseball stadium, the Stadium District was obligated to obtain a loan in the amount not to exceed $15 million to pay for part of the Stadium District's portion of construction costs. The Team agreed to include the Stadium District loan in its financing in order to allow the Stadium District to obtain more favorable financing terms, and the Stadium District agreed to repay the Team for this increase in the Team's borrowing. At June 30, 2004, the Stadium District had contractual commitments outstanding of $6,428,888 with a fixed interest rate of 7.15%.

DEBT SERVICE REQUIREMENTS TO MATURITY
Stadium District Contractual Commitments
Maricopa County, Arizona
As of June 30, 2004

Year Ending June 30	Principal	Interest	Total Debt Service
2005	$ -	$ 459,921	$ 459,921
2006	-	459,921	459,921
2007	-	459,921	459,921
2008	-	459,921	459,921
2009	-	459,921	459,921
2010-14	1,666,668	2,120,753	3,787,421
2015-19	2,777,780	1,206,635	3,984,415
2020-24	1,984,440	258,416	2,242,856
TOTAL	$ 6,428,888	$ 5,885,409	$ 12,314,297

Special Assessment Districts

A Special Assessment District (County Improvement District) process begins with the circulation of a petition. The petition must be signed by either a majority of the persons owning real property or by the owners of fifty-one percent or more of the real property within the limits of the proposed district. With the approval of the petition by the Board of Supervisors, a new improvement district is established. County Improvement Districts are further described in A.R.S., Title 48, Chapter 6, Article 1.

With the Board of Supervisors acting as the Board of Directors for each district, approval of an engineer, and the approval of plans, specifications and cost estimates soon follow. Each of these early phases of the improvement district process contain regulations for public notification through posting of the property, publication in the local newspaper, and the set up of a protest period.

Once the Board approves the awarding of the bid, construction follows. Since the residents pay for these improvements, an assessment is levied against each property owner. Depending on the type of improvement, some assessments are carried on the property tax roll, while others are collected through the County Improvement District Office. If the property owners are unable to prepay the improvement assessment within 30 days after the completion of the work, bonds are sold for the balance of the construction amount. The bonds are collateralized by properties within the District. The receivable is held by the Improvement District, and billed on a semi-annual basis.

In cases of a delinquent payment of an assessment, the lien including penalty and interest may be sold at a public auction. If there is no purchaser for the lien, the District (not the County) will assume, as a general obligation, the amount of the assessment and interest accruing thereon.

The following table illustrates the outstanding principal amount by issue for the Special Assessment District Bonds.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2004

Bond Issue	Amount
Grandview Manor	$ 20,860
Queen Creek Water	76,597
Fairview Lane	6,155
East Fairview Lane	10,755
White Fence Farms	33,092
104th Place/University Drive	17,928
Central Avenue	75,276
Billings Street	2,766
Marquerite Drive	39,614
7th Street North	60,059
TOTAL	$ 343,102

Certificates of Participation

Certificates of Participation represent proportionate interests in semiannual lease payments. The County's obligation to make lease payments is subject to annual appropriations made by the County for that purpose.

On November 1, 2000, Maricopa County Public Finance Corporation issued $6,975,000 of Certificates of Participation to pay for the cost of construction for the Desert Vista Health Center.

The following illustrates the debt service for the outstanding Certificates of Participation.

DEBT SERVICE REQUIREMENTS TO MATURITY
Certificates of Participation
Maricopa County, Arizona
As of June 30, 2004

Year Ending June 30	Business-Type Activities Principal	Business-Type Activities Interest
2005	$ 365,000	$ 289,508
2006	385,000	271,786
2007	400,000	253,043
2008	420,000	233,258
2009	445,000	212,170
2010-14	2,595,000	692,961
2015-16	1,255,000	69,683
TOTAL	$ 5,865,000	$ 2,022,409

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2004

Certificate of Participation Issue	Amount
Series 2000 Certificates of Participation	$ 5,865,000
TOTAL	$ 5,865,000

Capital Leases (Lease-Purchase Obligations)

Maricopa County uses lease-purchase financing to expand its borrowing power. This financing technique provides long-term financing through a lease (with a mandatory purchase provision). Lease-purchase agreements use non-appropriation clauses to avoid being classified as long-term debt, which might be subject to State legal restrictions. This clause allows the government to terminate the lease without penalty. However, because it is not likely that the County would be willing to forego the property, lease-purchase agreements are considered long-term obligations for policy planning purposes, regardless of the legal structure.

The County maintains many capital leases, with the majority relating to the computer equipment refresh program where most personal computers are replaced every three years.

The security for lease-purchase financing is the lease payments made by the County and, where legally permitted, also the asset being financed. The following schedule shows all outstanding capital leases as of June 30, 2004.

Capital Leases Governmental Activities Maricopa County, Arizona Fiscal Year Ending June 30, 2004	
2005	$ 5,398,977
2006	3,503,240
2007	2,176,267
2008	62,860
Total minimum lease payments	11,141,344
Less: Amount representing interest	(321,239)
Present value of net minimum lease payments	$ 10,820,105

Installment Purchase Contracts Payable

The County has entered into installment purchase contracts payable for the acquisition of medical equipment used in the Medical Center Fund (Business-type Activities), at a total purchase price of $2,382,705.

The future minimum payments required under the contracts at June 30, 2004, are as follows.

Installment Purchase Contracts Payable Business-Type Activities Maricopa County, Arizona Fiscal Year Ending June 30, 2004		
2005	$	404,040
2006		378,731
2007		358,051
2008		208,863
Total minimum lease payments		1,349,685
Less: Amount representing interest		(97,636)
Present value of net minimum lease payments	$	1,252,049

Debt Policies

Regular, updated debt policies can be an important tool to ensure the use of the County's resources to meet its commitments to provide needed services to the citizens of Maricopa County and to maintain sound financial practices.

Administration of Policy

The County Manager is the Chief Executive of the County. With the exception of those responsibilities specifically assigned by state statute to the Chief Financial Officer, the County Manager is ultimately responsible for the approval of any form of County borrowing. The Chief Financial Officer coordinates the administration and issuance of debt, as designated by the County Manager.

The Chief Financial Officer is also responsible for attestation of disclosure and other bond related documents. References to the "County Manager or his designee" in bond documents are hereinafter assumed to assign the Chief Financial Officer as the "designee" for administration of this policy.

Use of Debt Financing

Debt financing includes General Obligation Bonds, Revenue Bonds, Certificates of Participation, Lease/Purchase agreements, and other obligations permitted to be issued or incurred under Arizona law.

Method of Sale

Debt issues of the County may be sold by competitive, negotiated, or private placement sale methods unless otherwise limited by state law. The selected method of sale will be the option which is expected to result in the lowest cost and most favorable terms given the financial structure used, market conditions, and prior experience.

Competitive Sale

The County will use the competitive sale method unless there are compelling reasons which indicate that a negotiated sale or private placement would have a more favorable result due to prevailing conditions in the market, a financing structure which requires special premarketing efforts, or factors are present that are

expected to result in an insufficient number or competitive bids. Advantages of using a competitive sale is that the issuer is getting the lowest net interest cost on that day time and all parties are given an equal opportunity, but timing is very inflexible.

Negotiated Sale

When determined appropriate, the County may elect to sell its debt obligations through a negotiated sale. Such determination may be made on an issue by issue basis, for a series of issues, or for part or all of a specific financing program. Negotiated underwriting may be considered upon recommendation of the Chief Financial Officer. Advantages of a negotiated sale is that timing is extremely flexible, the size of the issue can be easily changed at last minute and the issuer has influence over the underwriter selection and bond distribution.

Use of Bond Insurance

This is an insurance policy purchased by an issuer or an underwriter for either an entire issue or specific maturities. It will guarantee the payment of principal and interest, which in turn provides a higher credit rating and thus a lower borrowing cost for an issuer.

The present value of the estimated debt service savings from insurance should be at least equal to or greater than the insurance premium when insurance is purchased directly by the County. The bond insurance company will usually be chosen based on an estimate of the greatest net present value insurance benefit (present value of debt service savings less insurance premium).

Arbitrage Liability Management

Arbitrage is defined as the practice of simultaneously buying and selling an item in different markets in order to profit from a spread in prices or yields resulting from market conditions.

Arbitrage profits are made by selling tax-exempt bonds and investing the proceeds in higher-yielding taxable securities, when referencing municipal bonds. Municipal issuers are allowed to make arbitrage profits under certain restricted conditions. The sale of tax-exempt bonds primarily for the purpose for making arbitrage profits is prohibited by Section 103(c) of the Internal Revenue Code.

The Debt Management Division of the Department of Finance shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This will include tracking investment earnings on bond proceeds, using outside experts to assist in calculating rebate payments, preparing returns, and making payments in a timely manner in order to preserve the tax exempt status of the County's outstanding debt issues. Additionally, general financial reporting and certification requirements embodied in bond covenants will be monitored to ensure that all covenants are met. The County will structure its financing in such a way as to reduce or eliminate future Arbitrage Rebate liability, wherever feasible.

Selection of Professional Services

The Chief Financial Officer shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the County's debt program. Goals of the solicitation and selection process shall include encouraging participation from qualified service providers, both local and national, and securing services at competitive prices.

Bond Counsel – To render opinions on the validity, enforceability and tax exempt status of the debt and related legal matters, and to prepare the necessary resolutions, agreements and other documents.

Financial Advisor – To advise on the structuring of obligations to be issued, inform the County of various options, advise the County as to how choices will impact the marketability of County obligations and provide

other services as defined by contract. To ensure independence, the financial advisor will not bid on nor underwrite any County debt issues.

Competitive proposals will be taken periodically for services to be provided over a period of one year with annual renewal options.

Other professional services will be retained, when required, including managing underwriters, credit agencies, escrow agents, trustees, printers, and others. These services will be procured when in the best interest of the County by a competitive selection process.

Continuing Disclosure of County Financial Information

Annual financial statements and other pertinent credit information, including the Comprehensive Annual Financial Report (CAFR), will be provided by the County upon request. A copy of the CAFR can be viewed from the Maricopa County home page at: http://www.maricopa.gov/finance/. All material that has a pertinent bearing on County finances will be provided to the agencies that maintain a rating on County securities.

The Chief Financial Officer shall be responsible for providing ongoing disclosure information to established national information repositories and for maintaining compliance with disclosure standards dictated by state and national regulatory bodies.

Copies of official statements for future issuance's of its bonds will be available through the following recognized municipal repositories:

Bloomberg Municipal Repositories
100 Business Park Drive
Skillman, NJ 08558
Phone: (609) 279-3225
Fax: (609) 279-5962
Email: Munis@Bloomberg.com

DPC Data Inc.
One Executive Drive
Fort Lee, NJ 07024
Phone: (201) 346-0701
Fax: (201) 947-0107
Email: nrmsir@dpcdata.com

FT Interactive Data
Attn: NRMSIR
100 Williams Street
New York, NY 10038
Phone (212) 771-6999
Fax: (212) 771-7390
Email: NRMSIR@FTID.com

Standard & Poor's
Security Evaluations, Inc.
55 Water Street – 45th Floor
New York, NY 10041
Phone: (212) 438-4595
Fax: (212) 438-3975
Email: nrmsir_repository@sandp.com

The Securities and Exchange Commission released final "continuing disclosure" rules (the "Rules") for municipal bond issues on November 10, 1994, (amended existing Rule 15c2-12). The Rules, which in general were effective on July 3, 1995, impact nearly every issuer of municipal securities. The stated purpose of the Rules is to deter fraud and manipulation in the municipal securities market by prohibiting the underwriting and subsequent recommendation of securities for which adequate information is not available. No underwriter can purchase or sell bonds in an offering of more than $1,000,000 after July 3, 1995, unless it has reasonably determined that an issuer has undertaken to provide to the public information repositories on a continuing basis both annual financial information and notices of specified material events affecting the issuer or its securities.

This is applicable unless an exemption applies. The County intends to fully comply with the "continuing disclosure" rules.

Maturity Structures

Principal payment schedules should not extend beyond the economic life of the project or equipment financed.

The structure of debt issued by the County should be to provide for either level principal or level debt service. Except in select instances, deferring the repayment of principal should be avoided.

Ratings

The County's goal is to maintain or improve its bond ratings. To that end, prudent financial management policies will be adhered to in all areas. The Chief Financial Officer shall be responsible for maintaining relationships with the rating agencies that currently assign ratings to the County's various debt obligations. The County will maintain a line of communication with the rating agencies informing them of major financial events in the County as they occur. Full disclosure of operations will be made to the bond rating agencies. County staff, with the assistance of the financial advisor and bond counsel, will prepare the necessary materials for presentation to the rating agencies. A personal meeting with representatives of the rating agencies will be scheduled every few years or whenever a major project is initiated.

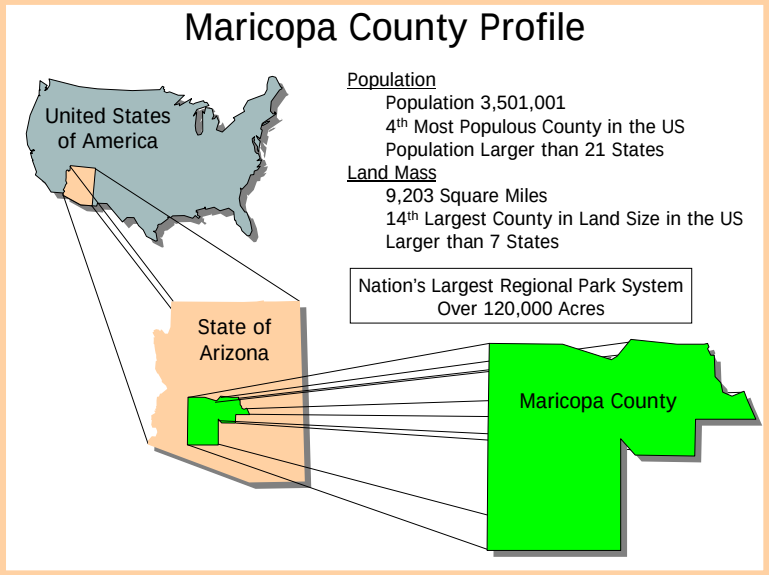
Modification to Policies

These policies will be reviewed annually and significant changes may be made with the approval of the County Manager. Significant policy changes will be presented to the Board of Supervisors for approval.

County At A Glance

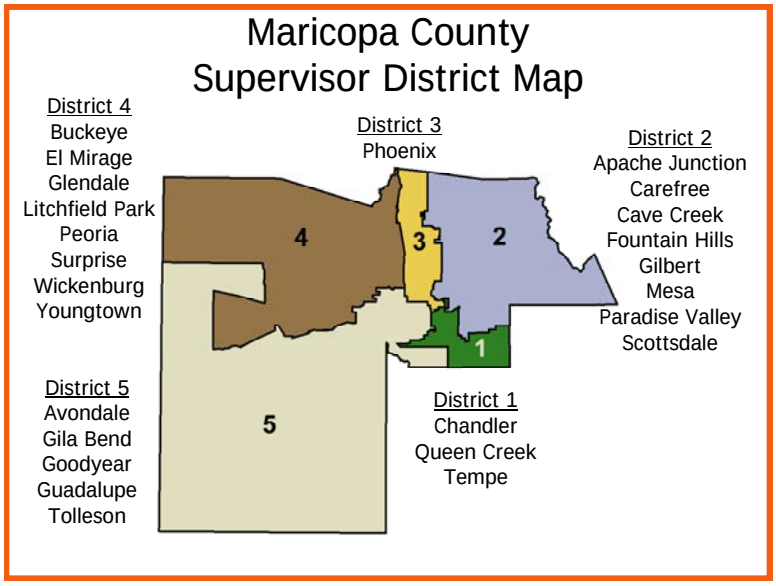
County Profile

Maricopa County was created in 1871 from Yavapai and Pima Counties. It was named after the Maricopa Indian Tribe, which is known to have inhabited the area as early at 1775. Maricopa was the fifth county formed in Arizona. Today, more than half of the state's population resides in Maricopa County. In addition, Indian Reservations make-up 5% of the total land ownership while individuals and corporations own 29%, the Bureau of Land Management 28%, the U.S. Forest Services 11%, and the State of Arizona 11%, leaving the remaining 16% publicly owned land.



Maricopa County's total size of 9,224 square miles is comprised of 6,996 square miles are unincorporated and 2,228 incorporated square miles. The County measures 132 miles from east to west and 103 miles from north to south. Within the boundaries are 9,126 square miles of land and 98 square miles of water, making it the 14th largest county in size in the United States. In addition, Maricopa County is larger than seven states (Connecticut, Delaware, Hawaii, Massachusetts, New Hampshire, New Jersey and Rhode Island) and the District of Columbia.

Maricopa County faces many challenges as one of the fastest growing counties in the nation with a population of over 3.5 million. These challenges are inferred in Maricopa County's mission, to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community. Maricopa County is Arizona's largest local government; it operates without powers of self government. Maricopa County houses the State Capital of Arizona. The State Legislature represents a key external factor whose actions greatly influence County finances and operations in five major areas: State shared revenues; State budget; Tax law changes; Mandates and County powers. The Maricopa County Board of Supervisors is the governing body for the county. Each member represents one of the five supervisorial districts, which are divided geographically and by population to include a mix of urban and rural constituencies. Members are elected to four-year terms and may serve an unlimited number of terms. A County Manager, appointed by the Board of Supervisors, is responsible for the administration of Maricopa County.

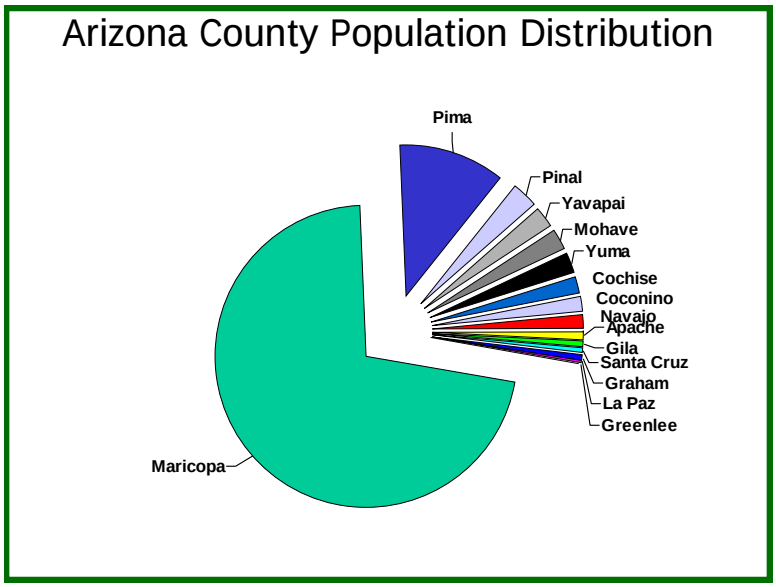


As demonstrated on the Maricopa County Supervisorial District Map at the left, Maricopa County has five supervisorial district and twenty-five incorporated municipalities.

In addition, the table below lists each supervisorial district of Maricopa County, the Board member, or Supervisor, population of each district, and incorporated municipalities. Overlapping of some district boundaries occurs. The County's boundaries have not changed since 1881.

	District 1	District 2	District 3	District 4	District 5
Supervisor	**Fulton Brock**	**Don Stapley**	**Andrew Kunasek**	**Max Wilson**	**Mary Rose Wilcox**
Population°	597,949	609,493	607,783	629,606	627,318
Incorporated Municipalities	Chandler Queen Creek* Tempe	Apache Junction* Carefree Cave Creek Fountain Hills Gilbert Mesa Paradise Valley Scottsdale	Phoenix	Buckeye El Mirage Glendale Litchfield Park Peoria* Surprise Wickenburg Youngtown	Avondale Gila Bend Goodyear Guadalupe Tolleson

° The population listed is information from the 2000 U.S. Census.
* The boundaries of this municipality crosses Maricopa County boundaries into another county.



Maricopa County has the largest population of the 15 counties in the State of Arizona. Additionally, Maricopa County houses the largest city in the state, the City of Phoenix, and 28 additional cities within the County's outer boundaries. Collectively, the cities of Maricopa County make up what is known as the Valley of the Sun.

Maricopa County enjoys an average annual daily temperature of 72 degrees with 300 days of sunshine per year. Rainfall averages only 7.6 inches per year. The monthly average temperatures and precipitation are listed below.

Maricopa County Monthly Average Tempatures and Precipitation												
	Jan	**Feb**	**Mar**	**Apr**	**May**	**Jun**	**Jul**	**Aug**	**Sep**	**Oct**	**Nov**	**Dec**
Avg Temp (F)	53.5	57.6	62.3	69.9	78.6	87.8	92.9	91.2	85.7	74.5	61.8	54.0
Avg Max Temp (F)	65.7	70.4	75.5	84.1	93.2	102.8	105.2	103.4	98.6	88.2	75.0	66.4
Avg Min Temp (F)	41.4	44.8	49.1	55.6	64.0	72.9	80.6	79.0	72.7	60.8	48.5	41.6
Avg Rain (Inches)	0.82	0.68	0.89	0.27	0.14	0.11	0.89	1.02	0.72	0.62	0.61	0.89

Maricopa County offers a broad range of community and cultural facilities and activities. Professional sports prosper in Maricopa County. Teams include the **Arizona Cardinals** (National Football League); **Arizona Diamondbacks** (National Baseball League); **Arizona Rattlers** (Arena Football League), the **Arizona Sting** (National Lacrosse League), the **Phoenix Coyotes** (National Hockey League), the **Phoenix Mercury** (Women's National Basketball Association); and the **Phoenix Suns** (National Basketball Association). Maricopa County is home to many other professionals sports and events including outdoor soccer, and thoroughbred and greyhound racing. In addition, college fans can enjoy a variety of inter-collegiate athletics. There are also golf tournaments sanctioned by the Professional Golf Association, Ladies Professional Golf Association and the Senior Professional Golf Association, such as the Phoenix Open. Maricopa County is home to the Phoenix International Raceway where residents and visitors can witness a variety of NASCAR races.

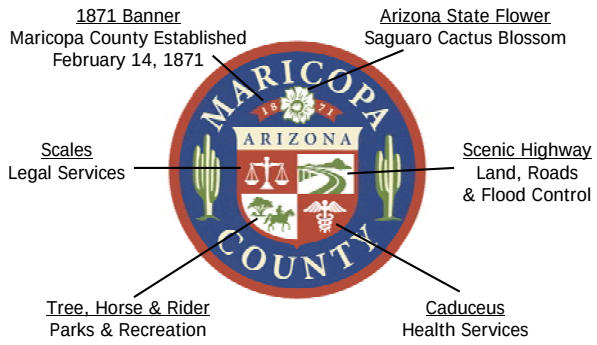
Maricopa County owns Chase Field, formerly Bank One Ballpark, home to the 2001 World Series Major League Baseball team the Arizona Diamondbacks. The spring training baseball parks, located within the boundaries of Maricopa County, provide the majority of the Major League spring training games for Arizona's Cactus League. In

addition, the City of Glendale will be home to the new Cardinal Football Stadium, currently under construction and expected to open 2006.

Maricopa County is also home to the nation's largest regional parks system measuring over 120,000 acres. There are 26 major hospitals within the County, including the Maricopa Medical Center that offers the only regional burn center in the State of Arizona. Maricopa County's Library District offers 3 Regional Libraries, 11 branch libraries, a bookmobile, outreach services and books-by-mail for the homebound and visually impaired. There are nine community colleges and 13 colleges and universities within the boundaries of Maricopa County.

County Seal and Flag

Maricopa County Seal



The current County Seal was redesigned and adopted in 2001. When the seal was updated, great care was taken to maintain many of the key elements of the old seal while taking the opportunity to update and improve. The colors used in the seal reflect our unique desert environment.

The seal contains icons that are relevant to Maricopa County. The Saguaro Cactus is indigenous to the area and is found throughout Maricopa County. The Saguaro Cactus Blossom, which is the State Flower, blooms in the spring. The Scales of Justice refer to our legal system and law enforcement. Our health services are represented by the Caduceus and the Scenic Highway scene represents our public works departments. Lastly, the tree, horse and rider represent our Parks and Recreation facilities that can be found throughout the County.

Maricopa County Flag

The County flag is divided into three main color blocks: red, yellow and blue. The Seal of Maricopa County is emblazoned on a block of red, symbolizing the striking beauty of the sunrises and sunsets and the desert flowers and the energy and lifeblood commitment of so many citizens who have built and continue to build Maricopa County, thereby safeguarding it for future generations. The central golden band signifies the great abundance of what gives the Valley of the Sun its moniker. It also represents one of the first stimulants to local commerce – the gold mines of the Wickenburg area that brought settlers into the area and led to the creation of the original concept of a county called Maricopa. It symbolizes the continuing prosperity of Maricopa County, which truly is the "golden corridor" of economic growth for the State of Arizona.

The blue field represents the infinite blue skies that embrace the county nearly every day of the year, and the waters of the rivers, lakes and canals, which have made our desert lush with vegetation and ripe with recreation. It represents the dreams of all who have come here and those who have gone before us, leaving their mark for others to see.

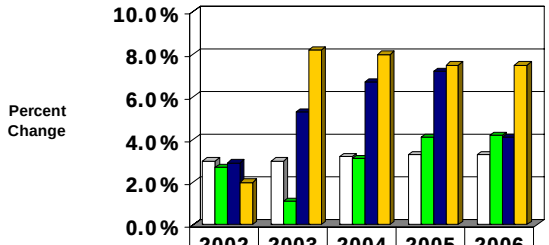
In the blue field are five stars. They represent the five groups of Yuman-speaking Native Americans—the "Maricopa" for whom the county is named. They represent the five influxes of diversified peoples: Native Americans, Europeans, Hispanics, Americans, and the people of all other nationalities. Together, we have created a cultural dynamic in the Sonoran desert in which heritage and future are symbiotic. The five stars also represent the five supervisory districts into which the County is divided. This flag is a banner for the people of

Maricopa County – a prosperous, environmentally beautiful community where everyone can aspire to their full potential.

Economy

After more than two years of declining interest rates, jobs, and production, Maricopa County's economy is beginning to improve, although somewhat slowly. Short of some catastrophic event such as a large-scale terrorism attack on U.S. soil, the Maricopa County economy is expected to perform nicely for the next several quarters. The combination of fiscal and monetary incentives, along with low interest rates, has properly supported the economy through its weak stages. Although the current recovery is expected to be moderate by industry standards, inflation is not expected to place a significant threat.

Maricopa County
Actual/Forecast



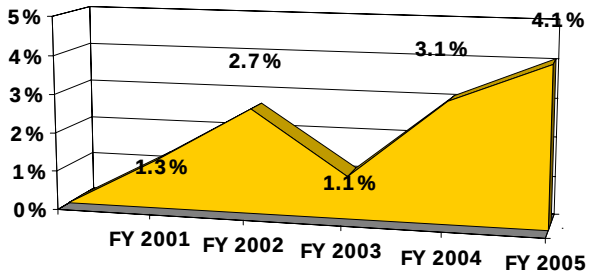
	2002	2003	2004	2005	2006
Population	3.0%	3.0%	3.2%	3.3%	3.3%
Employment	2.7%	1.1%	3.1%	4.1%	4.2%
Personal Income	2.9%	5.3%	6.7%	7.2%	4.1%
Retail Sales	2.0%	8.2%	8.0%	7.5%	7.5%

Source: Elliott D. Pollack & Co.

Local economist Elliott D. Pollack, states factors that affect the County's current economic condition include population, employment, personal income and retail sales. The growth of these indicators is shown in the chart at the right. Population continues to grow at a steady pace while local employment increased significantly in 2005 and retail sales showed a considerable increase, which is expected to continue throughout 2006.

According to the Department of Economic Security, employment will grow by more than 3.5% in 2005, which equates to more than 70,000 jobs and represents the strongest job performance since 2000. High productivity may hinder job growth in the short-term, but in the long-term employment and wages will increase and Maricopa County's economy will certainly benefit.

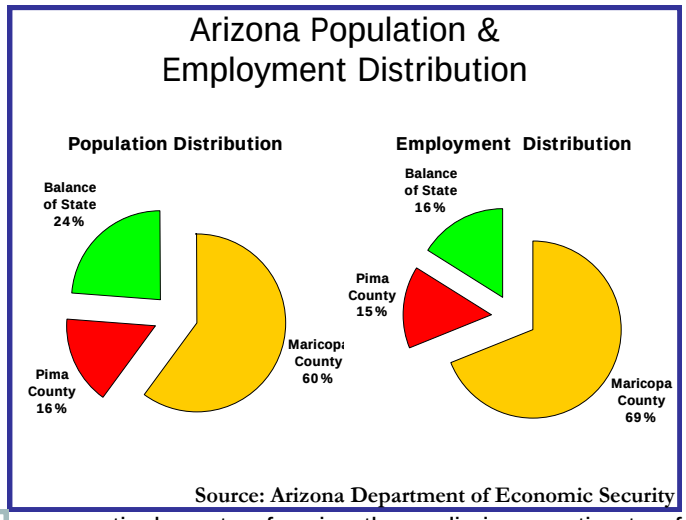
Maricopa County Employment
Actual/Forecast



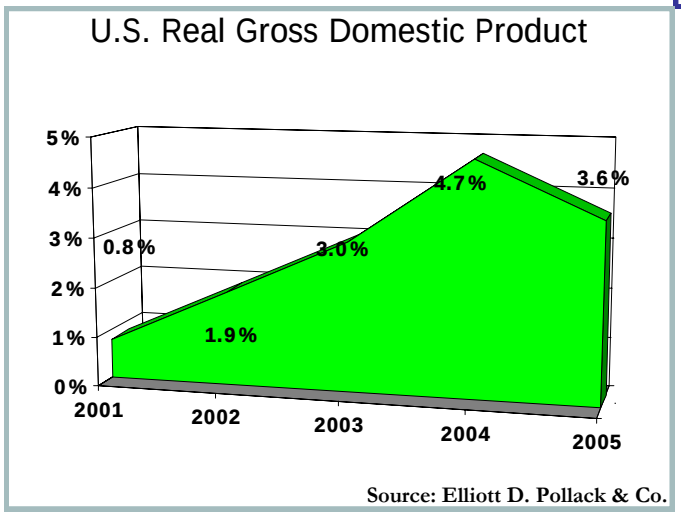
Source: Elliott D. Pollack & Co.

Maricopa County's employment numbers are improving as shown in the chart at the left. This improvement creates disposable income and additional spending power for the consumer. Maricopa County's tourism industry, which the County depends heavily upon, appears to be improving along with the economy. Leisure and hospitality employment is expected to grow 3.9% in FY 2005. Workforce figures reveal that Arizona's economy continued to grow at a pace of 2.4% over the same period one year earlier according to the Department of Economic Security.

The Arizona State University Center for Business Research reports that Maricopa County's annual population grew more in the last year than in the prior year, due primarily to migration. The chart at the right compares the current population distribution to that of employment in the State of Arizona by largest counties. The two largest counties in the state are Maricopa County (encompassing the greater Phoenix area) and Pima County (encompassing the greater Tucson area).



Real gross domestic product (GDP) represents the output of goods and services produced by labor and property in the United States. According to the Bureau of Economic Analysis, GDP increased by 3.6% in the first and second quarters in 2005, respectively, outperforming the preliminary estimate of 2.8%. The major contributors to the increase in real GDP were nonresidential fixed investment, personal consumption expenditures (PCE), residential fixed investment, private inventory investment, exports, and government spending. Imports, which are a subtraction in the calculation of GDP, increased. The chart at the left demonstrates the impact that the events of September 11, 2001 combined with a national recession had on real GDP, and the improvement of the economy in the years following.



Other qualities of Maricopa County that contributed to improving the economy include quality of life, cost of living, a skilled work force, good universities and a favorable business climate. Phoenix, the largest city within Maricopa County, and the State of Arizona, was ranked as one of the top 10 cities in the 7th annual "America's 50 Hottest Cities" report, published in the January 2005 issue of Expansion Management magazine. The International Genomics Consortium and the Transnational Genomics Research Institute (TGEN) are evidence of Maricopa County's leadership in bioscience, and will provide a base of expertise and knowledge that will enhance the area's ability to develop and attract bioscience related companies. In addition, the new Arizona State University-Capital Center campus, being built downtown, will enhance downtown and the businesses located there.

Population

According to the U.S. Census Bureau, Maricopa County's estimated population as of July 1, 2004 stands at 3,501,001. Of the 3,141 counties in the nation, Maricopa County ranks 4th in population. Maricopa County's population exceeds the population of 21 states and the District of Columbia. 61 percent of Arizona's population resides in Maricopa County.

As reported by the U.S. Census Bureau, Maricopa County was first in the nation, among large population counties, in gaining residents from July 2003 to July 2004. The chart at the right illustrates the top six counties in population gains.

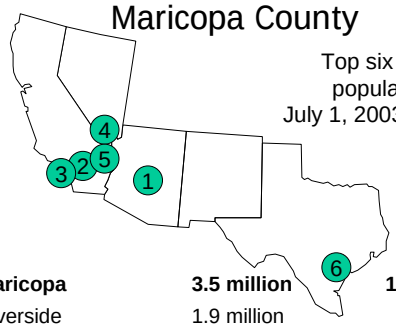
According to a statewide economic study prepared by Eller College of Business & Public Administration at the University of Arizona, annual population and employment growth is expected to be 3.3% and 3.4% respectively. The state's employment to population ratio will continue to increase.

The chart at the right compares Maricopa County's incremental population growth to that of Arizona and the United States. Population growth in Maricopa County is expected to continue to outpace that of Arizona and the nation as a whole. Maricopa County is expected to gain 75,198 citizens in the coming year, reflecting a 2.2% increase in population.

Maricopa County's actual population, including projections through the year 2014, are displayed on the chart below. Population projections are based on estimated births, deaths and net migration. The County's growth reflects a national trend of population shifts to the Sunbelt states. Employment opportunity is the most significant migration driver in Maricopa County.

Maricopa County

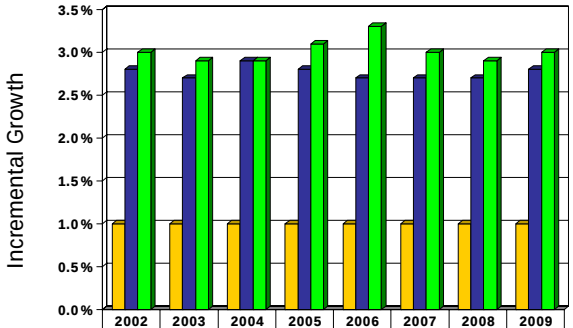
Top six counties in population gains
July 1, 2003 - July 1, 2004



1. Maricopa	**3.5 million**	**112,233**	**3.3%**
2. Riverside	1.9 million	89,128	5.0%
3. Los Angeles	9.9 million	77,357	0.8%
4. Clark	1.7 million	75,285	4.8%
5. San Bernardino	1.9 million	58,936	3.2%
6. Harris	3.6 million	51,278	1.4%

Source: U.S. Census Bureau

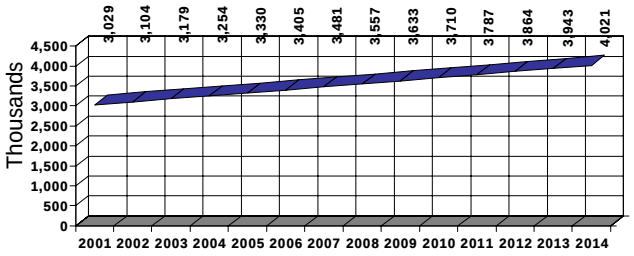
Incremental Population Growth Comparison



	2002	2003	2004	2005	2006	2007	2008	2009
United States	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Arizona	2.8%	2.7%	2.9%	2.8%	2.7%	2.7%	2.7%	2.8%
Maricopa County	3.0%	2.9%	2.9%	3.1%	3.3%	3.0%	2.9%	3.0%

Source: U.S. Census Bureau, Arizona Department of Economic Security, Elliott D. Pollack & Co.

Maricopa County Population Projections

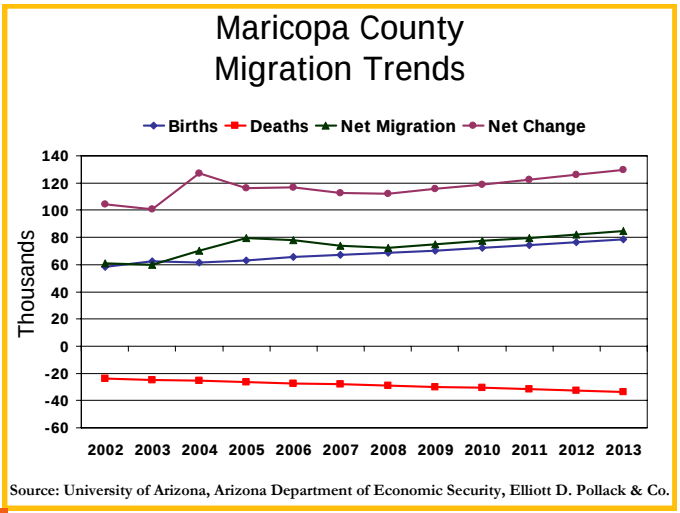


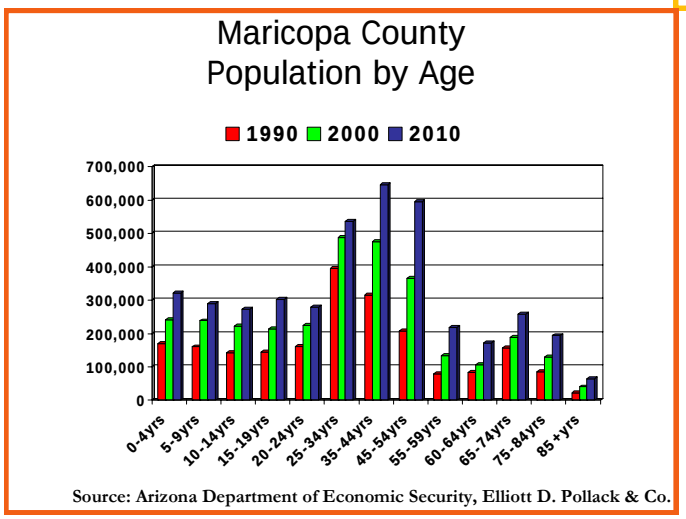
Source: Arizona Department of Economic Security

According to the economic consulting firm, Elliott D. Pollack & Company, the number of births in Maricopa County is expected to rise due to the increase in net migration, which is projected to rise over the next 10 years due to the increases in the national population and changes in the age structure of the population.

Net migration, as used within this document, represents the sum of the number of people moving into Maricopa County and those moving out of the County. Migration flows to and from Maricopa County are primarily with other U.S. states, mainly California and other neighboring states, or more distant but populous states such as New York and Illinois.

As provided on the chart below, the largest portion of our current population lies in the 25-34 and 35-44 age groups. Significant growth is projected in the 35-44 and the 45-54 age groups by 2010. Such trends must be considered in the County's long range financial forecast, as average citizen age may impact revenues (through changes in consumer spending patterns) and expenditures (as a result of services needs).





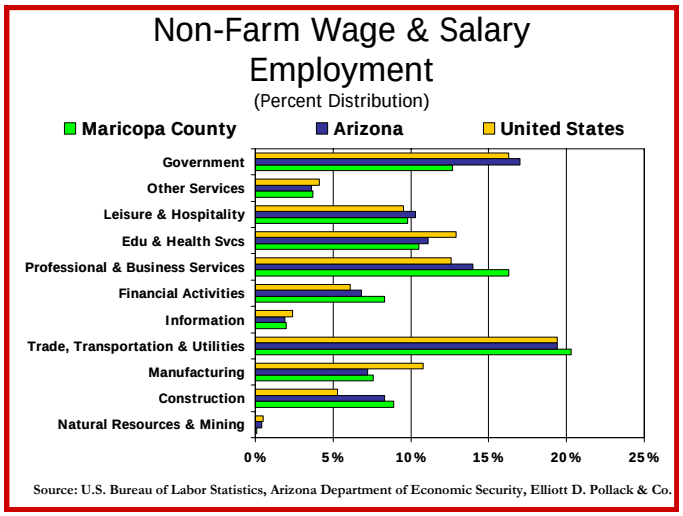
Data from the U.S. Census Bureau, shown in the table below, indicates that growth in the Hispanic/Latino population was significantly higher than that of other ethnic groups from 2001 to 2002

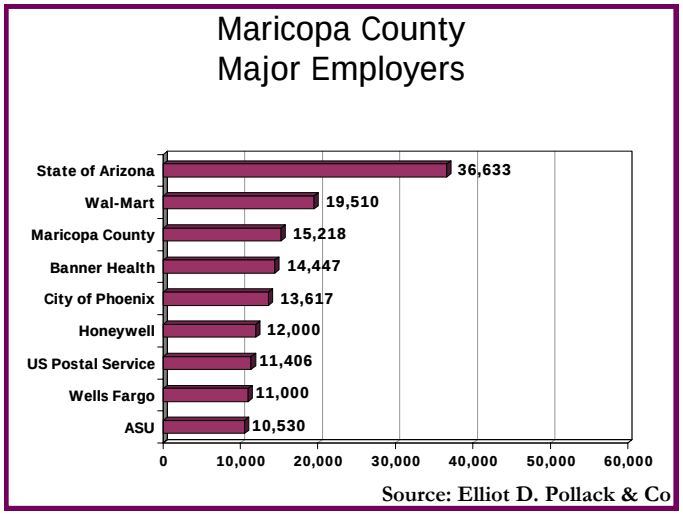
RACE	JULY 1, 2001	JULY 1, 2002	INCREASE/ DECREASE
White Persons	63.4%	64.1%	1.1%
Persons of Hispanic or Latino Origin	20.4%	27.1%	33.0%
Other Origins	9.8%	1.2%	-8.8%
Black or African American Persons	3.1%	3.6%	16.0%
Asian Persons	1.8%	2.3%	28.0%
American Indian and Alaska Native Persons	1.5%	1.6%	6.7%

Employment

Maricopa County makes up 68.9% of the state's employment base. According to the July 2005 edition of the University of Arizona's Economic Outlook, between 2004 and 2005, the percent of increase for non-farm employment in Maricopa County was 5.8%. The State of Arizona's increase during that same time was 5.3%.

The chart at right compares the composition of Maricopa County's non-farm wage and salary employment to that of Arizona and the United States. The largest proportion is in Trade, Transportation, and Utilities, at 19.4% in the United States, 19.2% in Arizona and 20.3% in Maricopa County. The smallest proportion is in Natural Resources and Mining, at 0.4% in the United States, 0.3% in Arizona, and 0.1% in Maricopa County.

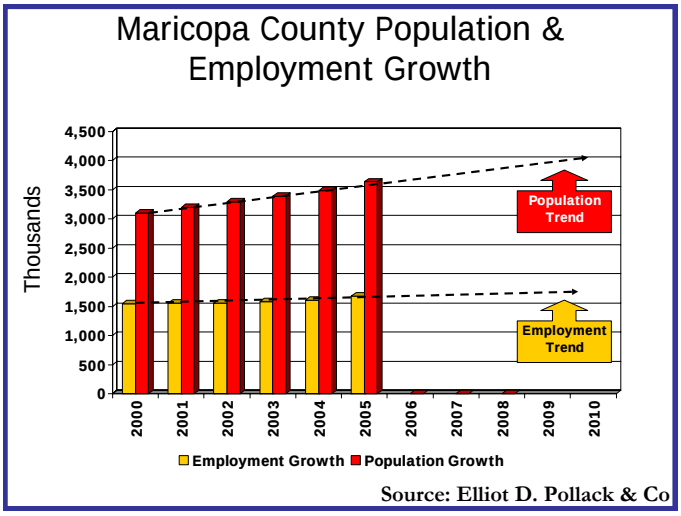


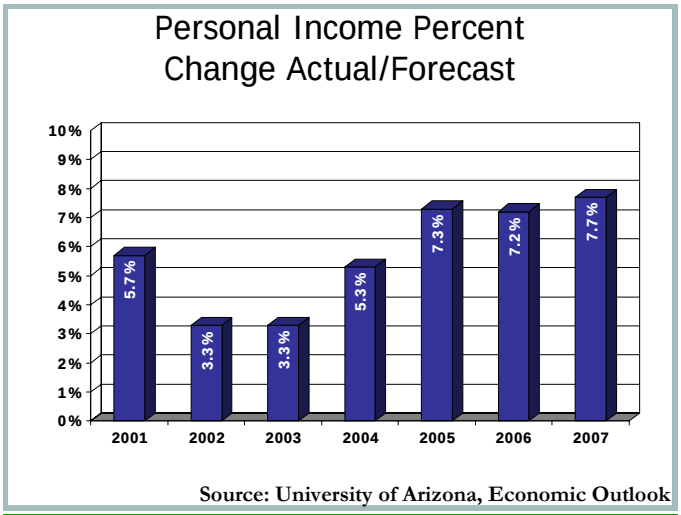


According to Elliott D. Pollack & Company, Maricopa County government is the 3rd largest employer in Maricopa County. Maricopa County employment figures are based upon actual number of regular employees. However, as of January 1, 2005, the Maricopa Medical Center belongs to a new Special Health Care District. When that transition took place, approximately 3,700 jobs also moved to the District.

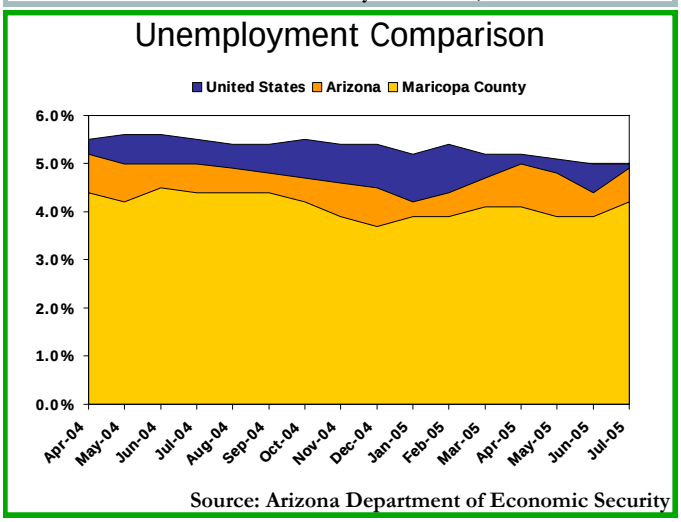
Employers with more than 9,000 employees working within Maricopa County are listed on the chart at left.

The trends in population and employment growth, shown at the right, continue to increase, although at a slower rate than that of a decade ago.





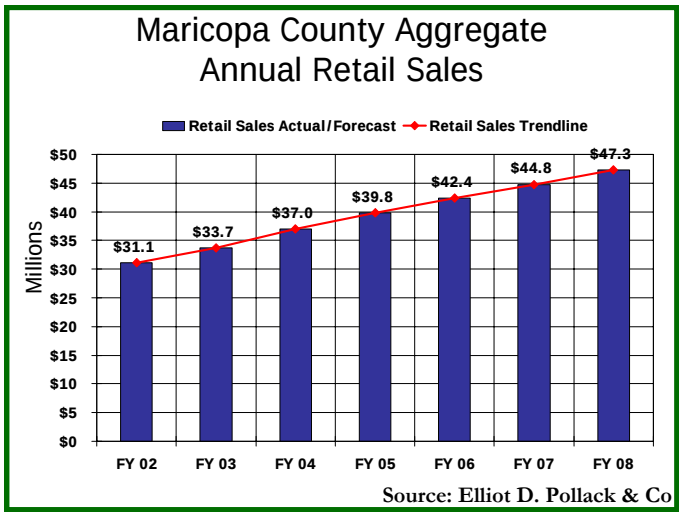
According to the University of Arizona Economic Outlook, in 2004, higher productivity allowed companies to provide employees with real wage increases in 2004, as reflected in the chart at the left. Real compensation rose by 2.0% last year, creating additional consumer spending power which helped to fuel the economic recovery.



Since April 2004, Maricopa County's unemployment rate has fluctuated between 4.5% and 3.9%, as illustrated on the chart at the left. According to local economists, Arizona and Maricopa County's job market is recovering, and local unemployment rates continue to be lower than national levels. The Department of Economic Security recently updated the economic forecast for 2005, and shows a job growth estimate of 3.5%, which equates to 70,000 more jobs.

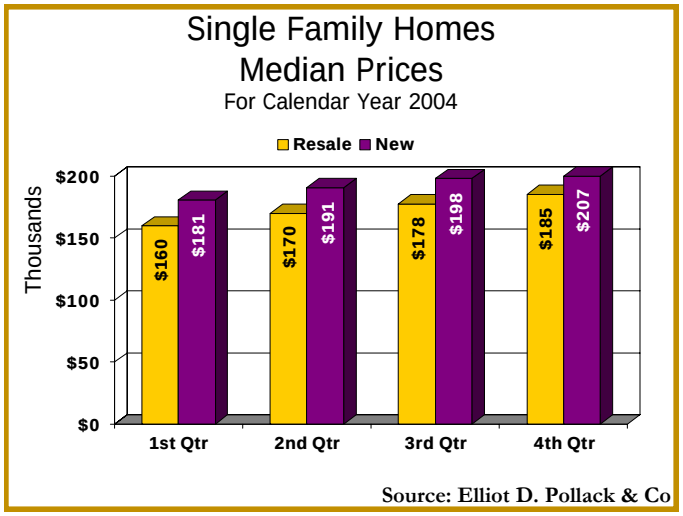
Retail Sales

Maricopa County's retail sales continue to increase at a greater rate than that of Arizona as a whole. Maricopa County's retail sales represent nearly 70% of total retail sales in the state. Aggregate annual retail sales for Maricopa County are provided in the chart at the right. The year-over-year retail sales growth trend line shows moderate growth through FY 2007-08.



Construction and Real Estate Market

Maricopa County residents continue to benefit from low interest rates and affordable housing. Maricopa County is part of the Arizona Affordable Housing Profile which determines the affordability of housing and identifies efforts undertaken to produce new affordable units by community, county and statewide. One of the objectives in the housing profile is to identify the "affordability gap" for the State. The "gap" is the difference between the number of households within each income range and the number of housing units affordable to the households. It typically occurs at the lower end of the income range where there are more households than affordable units. For these households to find housing in the community, they must invest more than 28% of their income in shelter. For the first quarter in 2005, the Housing Opportunity Index indicates that Phoenix-Mesa is at 60.1% of the share of homes affordable for median income of $58,300 which is ranked 87th compared to other cities in the United States.

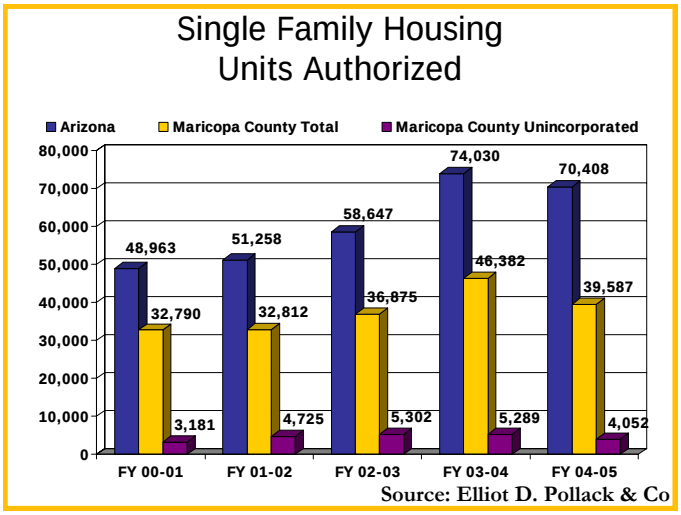


As indicated in the chart at the left, the median price of single-family homes (resale and new) have increased by $27,789 since last year, an average of $6,947 per quarter. Home sales continued to grow as well. The increase in single-family home sales may be due to the continually low interest rates and the relative ease of obtaining a mortgage. According to Elliott D. Pollack & Company "as much as 25% of the recent housing market activity can be attributed to investors, second home purchases, and those moving from apartments or double occupancies.

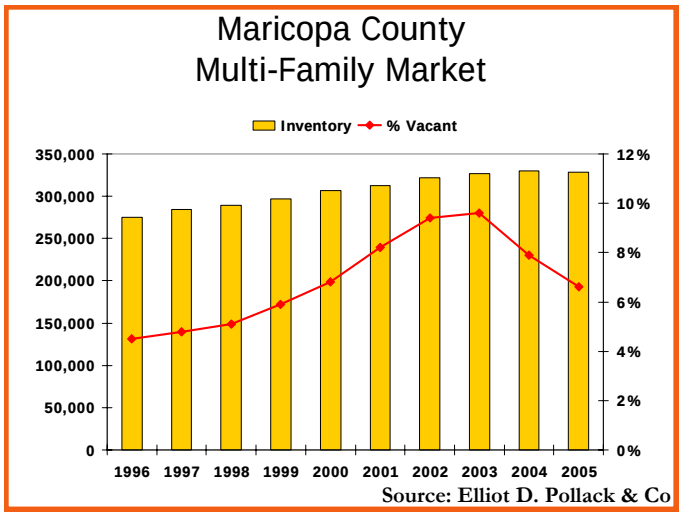
Elliott D. Pollack & Company further states "despite concerns about the housing bubble bursting in the Greater Phoenix Area, the County can consider this a low probability event. Current supply/demand imbalances would assure that even if large quantities of investor homes enter the market at the same time, the excess supply would be consumed within a matter of months, rather than years."

Maricopa County's housing permits continue to increase at record levels. As indicated on the chart below, of the 70,408 single-family housing units authorized in Arizona during FY 2004-05*, 39,587 or 56% were authorized for Maricopa County. 4,052 County units, or nearly 6% of Maricopa County's total single-family housing units, were authorized for unincorporated areas.

Recent numbers also show that Maricopa County still has a strong forward momentum in home sales, housing starts and house prices. Housing permits for the first quarter of FY 2004-05 were only 3,622 less than the total number issued for FY 2003-04.



*Fiscal year to date through March 2005



Multi-Family housing inventory grew by 1.2% during 2004, and the vacancy rate of 7.9% for 2004 is a 1.7% decrease from last year. Vacancy rates are expected to continue to decline, remaining in the mid 6 to 7% range at the end of 2005 as indicated by Elliott D. Pollack and Company. Between 1994 and 2004 multi-family unit inventories have increased by 46% and vacancy rates have increased by 4.1%. The chart at the left shows the growth pattern. According to Grubb & Ellis Annual Report, mortgage rates remained low in 2004 but started to rise toward the end of the year. If interest rates continue to rise during 2005, the number of first-time buyers will decrease, increasing the demand for multi-family housing.

The office market will benefit from a recovery in vacancy rates in the years to come. As stated by Elliott D. Pollack & Company, absorption actually exceeded new supply in 2004, as indicated in the chart at the right and is projected to do the same in 2005. Currently, the vacancy rate is 16.4%; however, the vacancy rate is expected to drop to 15.2% by the end of 2005 mainly due to two years of relatively modest construction.

Maricopa County
Office Market

Year	Inventory	New Supply	Absorption	% Vacant
2000	52,456,482	2,618,765	3,068,284	9.9%
2001	57,480,257	4,460,813	1,535,151	16.0%
2002	59,785,848	2,282,876	707,037	18.8%
2003	60,111,965	388,992	1,245,156	18.3%
2004	61,732,827	1,385,444	2,222,880	16.4%

Source: Elliot D. Pollack & Co

Health Care

Year of Transition

The FY 2005-06 Adopted Budget reflects major changes in Maricopa County's role in health care delivery. For over a century, Maricopa County operated a public hospital, Maricopa Medical Center. The Maricopa Integrated Healthcare System (MISH) eventually grew into a network of medical and behavioral health delivery institutions and health plans with over 4,000 employees and a consolidated annual budget of nearly $780 million.

MIHS could not operate without a subsidy from the County General Fund, and the system's needs could not be met within the County's fiscal structure. Counties in Arizona are not mandated to operate hospitals, while demands have continued to increase for criminal justice, public safety and public health services that are mandated. In early 2003, a Citizen's Task Force appointed by the County Board of Supervisors recommended transferring MIHS to a separate District entity with its own dedicated source of tax revenue.

In November 2003, County voters approved the creation of a new Special Health Care District. The MIHS Healthcare Delivery System (Maricopa Medical Center, Desert Vista Behavioral Health Facility, and several outpatient clinics) was transferred to the District and its newly-elected Board of Directors in January 2005. The remaining components of MIHS, the health plans operated by the Maricopa Managed Care System, are either being transferred to the District or being phased out.

Health Plans

The Health Plans operated by MIHS are insurance programs responsible for managing, contracting, and paying for the health care services provided to enrolled members. By FY 2004-05, two health plans remained in operation. The Maricopa Health Plan provided coverage for acute medical care for enrollees in the Arizona Health Care Cost Containment System (AHCCCS), the State's Medicaid program. The Maricopa Long Term Care Plan

covered long-term care for enrollees in the Arizona Long Term Care System (ALTCS), the AHCCCS long-term care program.

The county set out to stabilize the financial position of the health plans before transferring them to the Special Health Care District. The Intergovernmental Agreement between the County and the District did not set a specific date for transfer of the plans, but provided a schedule of periodic status discussions. However, the financial position of the Health Plans remained difficult to determine given problems associated with the OAO claims payment system. In order to resolve these problems, ongoing medical claims processing was outsourced by the County early in FY 2004-05.

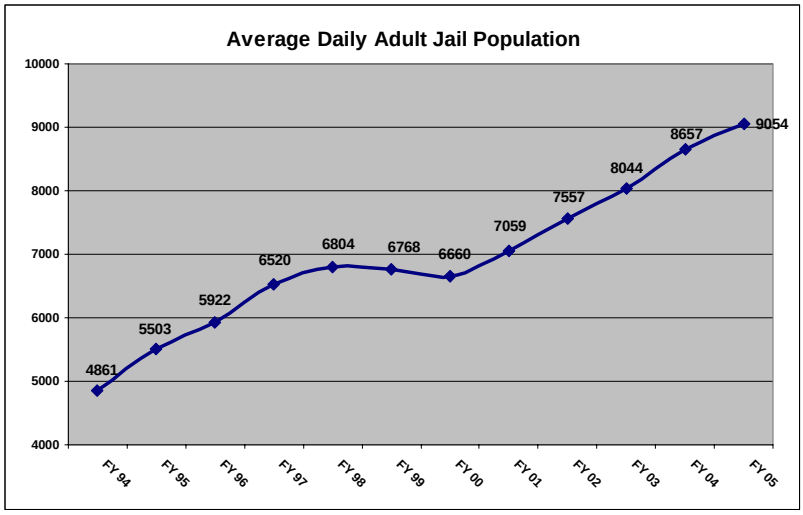
The most serious issue has been the inability of the Health Plans to pay their medical claims on a timely basis, and as a result properly calculate the amount to report as Incurred But Not Reported (IBNR) liabilities. Additionally, it appears that IBNR had been understated prior to OAO implementation.

Through Fiscal Years 2003-04 and 2004-05, the health plans drained significant financial resources from the County General Fund. In March 2005, it was projected that General Fund cash infusions to the health plans would reach $95 million through the end of the fiscal year. A review by an outside actuarial firm concluded that the losses would not be reduced enough to forestall further cash infusion from the General Fund. Consequently, the Maricopa County Board of Supervisors voted in May 2005 to ask the District to decide whether or not it would take one or both of the plans by September 30, 2005; the Board stated its intention to close either or both plans by that date if the District declined to take them on. In June 2005, the District notified the County of its intention to take over the Maricopa Health Plan, but declined to transfer the Maricopa Long Term Care Plan. The district took over operation of MHP on September 30, 2005, and on that date the MLTCP was closed and its members transferred to other ALTCS plans. As of this date, the transition to the Special Healthy Care District was complete.

Criminal Justice

Sheriff's Office

The mission of the Maricopa County Sheriff's Office is to provide law enforcement, detention and crime prevention to the public so that they can be safe and secure in our community. The Sheriff's Office provides professional law enforcement, detention, and support services to the citizens of Maricopa County and to other criminal justice agencies, including cities that contract with the Sheriff's Office for basic enforcement. The Sheriff's Office operates one of the largest jail systems operated by a sheriff in the nation.



In FY 2004-05, Maricopa County's jail facilities housed an average of 9,054 inmates daily, an increase of 4.6 percent over the previous year. Last year the Sheriff's Office booked 119,694 adult inmates. Adults make-up approximately 95 percent of Maricopa County's inmate population while remanded juveniles comprise the remaining 5 percent.

The Sheriff's Office houses approximately 1,500 sentenced inmates, both men and women, in tents. A gleaning program results in costs of less than 23 cents per inmate meal served. The Sheriff's Office utilizes men and women on chain gangs, and has a volunteer posse of over 3,000 men and women. These volunteers spend their time and money to train to be volunteers helping to keep the county free from crime.

In 1998, County voters approved a 1/5-cent Jail Excise tax for construction of new adult and juvenile detention facilities. Construction was completed and phased-in operations began in FY 2004-05. Details on each new adult detention facility are as follows:

- **4th Avenue Jail** – The new 4th Avenue Jail is a mid-rise high-security jail located in downtown Phoenix. This Jail contains 1,360 cells, including 144 special management cells for close-custody ("Super Max") inmates. 4th Avenue Jail will house the new Central Intake Unity (capable of handling 600 bookings every 12 hours), two Initial Appearance (IA) courts (one for the County and one for the City of Phoenix) as well as a high-security Superior Court room and a new Early Felony Disposition courtroom. Phased-in operations for this new facility began in FY 2004-05.
- **Lower Buckeye Jail** – The Lower Buckeye Jail contains 1,867 cells as well as units for remanded juveniles and maximum sentenced adults, a psychiatric unit and a minimum-security adult dormitory. In addition, the Jail will house a new Infirmary, medical clinic, Correctional Health Services Administration and Programs/Education Administration. Phased-in operations for this new facility began in FY 2004-05.

County Attorney's Office

The mission of the Maricopa County Attorney's Office is to provide quality prosecution, victim services, crime prevention and legal counsel for County government on behalf of the people of Maricopa County so that they can live in a safe and well-governed community.

As the chief advocate for the State and the citizens of the community in criminal matters, the County Attorney seeks to provide the highest quality service and to maintain the integrity of the criminal justice system. Criminals must be held accountable, while assuring that the statutory right and emotional needs of the victims and witnesses are properly addressed. In addition, the County Attorney seeks to implement, promote and participate in programs that reduce crime and enhance the quality of community life.

Indigent Representation System: Public Defender, Legal Defender, Legal Advocate and Contract Counsel

The collective mission of the Indigent Representation Agencies is to provide quality legal representation to indigent individuals as assigned by the court, thus safeguarding the fundamental legal rights of each member of the community.

In order to provide constitutionally mandated legal representation to indigent individuals in the most cost-effective manner, Maricopa County created three in-house defender offices and maintains a limited number of contracts with private attorneys. Multiple offices are necessary to address legal conflicts of interest that rise primarily because of prior representation by attorneys of co-defendants, victims, or witnesses. Collectively, the Indigent Representation agencies provide legal defense services to indigent defendants in the following instances:

- Criminal proceedings including felony, misdemeanor, probation violation, appeals, post-conviction relief, and cases in which defendants oppose extradition;
- Juveniles facing delinquency or incorrigibility charges;
- Witnesses in criminal cases, when assigned by the court;
- Indigent individuals at risk of a loss of liberty in civil mental health proceedings; and
- Those involved in civil child dependency or severance proceedings.

Clerk of the Superior Court

The mission of the Clerk of Superior Court is to demonstrate flexibility and make innovative changes in order to meet customers' expectations when providing access to court-related records, financial and family support services to the public, legal community and Superior Court.

The Clerk of the Superior Court provides legally mandated services, including fiduciary, family support and court records information management. The Clerk of the Superior Court further supports the Superior Court of Arizona by maintaining court files, records, and exhibits in a timely and accurate manner.

Constables

The mission of the Constables is to provide execution of mandated civil and criminal process to citizens of Maricopa County so that they can receive timely, cost effective and professional service. Maricopa County's 23 elected Constables serve the criminal and civil process of the Justice Courts and other legal parties. Constables are the Executive and Enforcement Branch of the Justice Courts.

The duties of the Constables are to execute and return writs of possession or restitution (evictions); serve orders of protection and orders prohibiting harassment; summons Jurors; serve criminal and civil summons and subpoenas; judicial security; levy and return writs of execution (seize property to satisfy judgments); store personal property levied on; and conduct Constable sales of property levied on to satisfy judgments.

Judicial Branch

The Judicial Branch includes the Superior Court, Justice Courts, Adult Probation and Juvenile Probation as follows.

Superior Court

The mission of the Superior Court of Arizona in Maricopa County and Maricopa County Justice Courts is to provide people with access to a public forum for dispute resolution and court services so citizens can realize timely, fair, economical, individualized justice, and to also serve the community by assisting children and families in need.

The Superior Court in Maricopa County integrates the use of cutting-edge technology in the courtroom. By operating new, high tech e-courtrooms offering state-of-the-art equipment and technology, the Superior Court reduces court times, court costs and complications for court customers. Each e-courtroom features flat-screen video monitors for jurors, listening enhancement devices for hearing impaired individuals, instant video recording, and monitors throughout the courtroom for evidence display and presentations.

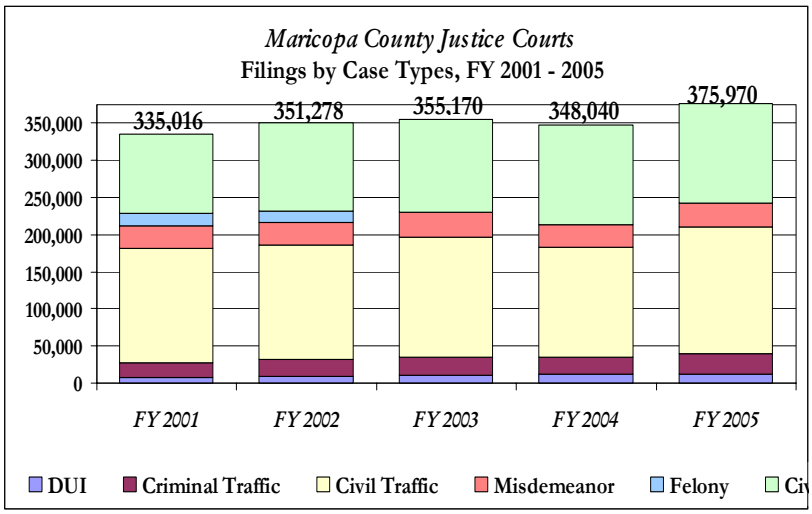
During FY 2004-05, a total of 154,996 cases were filed in Superior Court versus 155,460 cases filed in FY 2003-04, representing a 0.3 percent decrease. Superior Court criminal cases and juvenile court cases decreased 0.2 percent and 2.5 percent respectively, while family court cases increased by 1.7 percent.

SUPERIOR COURT CASE FILINGS

COURT DEPT	FY 2001	%	FY 2002	%	FY 2003	%	FY 2004	%	FY 2005	%
Civil	28,052	*24.4%*	31,188	*26.1%*	35,956	*28.0%*	37,840	*24.3%*	38,016	*24.5%*
Criminal	28,106	*24.4%*	30,020	*25.1%*	35,200	*27.4%*	38,685	*24.9%*	38,605	*24.9%*
Family Court	30,695	*26.6%*	29,894	*25.0%*	29,414	*22.9%*	49,098	*31.6%*	49,918	*32.2%*
Juvenile	18,984	*16.5%*	18,367	*15.3%*	17,847	*13.9%*	19,317	*12.4%*	18,825	*12.1%*
Probate	6,569	*5.7%*	7,047	*5.9%*	6,740	*5.3%*	7,067	*4.5%*	6,624	*4.3%*
Mental Health	1,640	*1.4%*	2,104	*1.8%*	2,163	*1.7%*	2,178	*1.4%*	1,994	*1.3%*
Tax Court	1,140	*1.0%*	1,008	*0.8%*	1,053	*0.8%*	1,275	*0.8%*	1,014	*0.7%*
Annual Totals	**115,186**		**119,628**		**128,373**		**155,460**		**154,996**	

Justice Courts

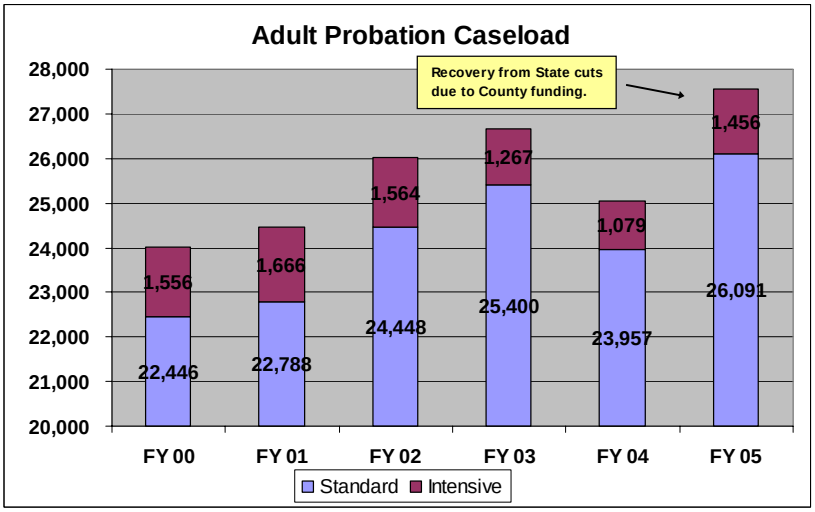
Maricopa County's 23 Justice Courts are limited jurisdiction courts that process traffic and civil cases, and are responsible for some criminal misdemeanors through preliminary hearing. Statistics regarding Justice Court case filings are illustrated in the following chart.



Adult Probation

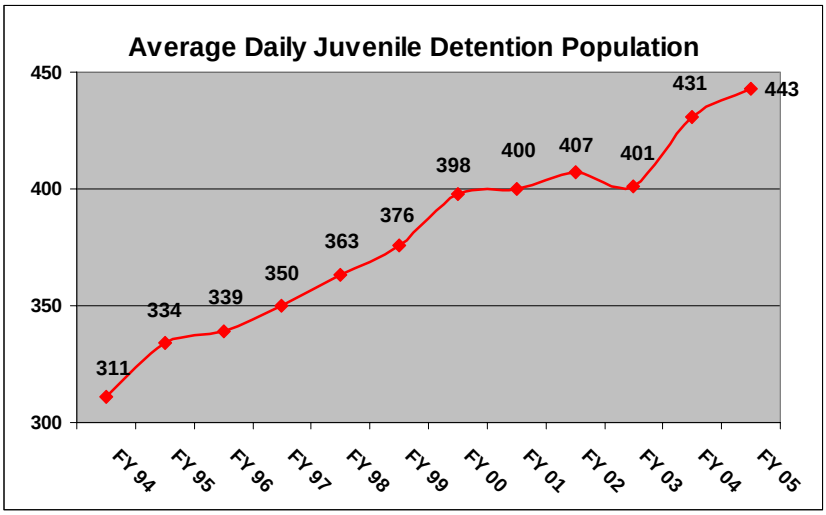
The mission of the Maricopa County Adult Probation Department is to provide assistance and adult probation services to neighborhoods, courts, adult probationers and victims so that they experience enhanced safety and well-being. The duties of the Adult Probation Department are as follows:

- Managing offender risk by enforcing Court orders;
- Encouraging probationers to engage in pro-social change, law-abiding behavior, and personal accountability under general and intensive supervision;
- Providing pre-sentence reports to assess offender risk and needs in order to help guide Court decisions and to apply the appropriate level of service.
- Working in community partnerships to provide crime prevention and intervention services.
- Facilitating victim involvement and restorative justice services.



In FY 2003-04, Maricopa County assumed program responsibility for funding most Adult Probation services, including intensive probation supervision, State Aid Enhancement, Interstate Compact and the Community Punishment Program. From FY 2003-04 to FY 2004-05, the average annual Standard Probation caseload increased by 8.9 percent from 23,597 to 26,091. The average annual Intensive Probation caseload increased by 34.9 percent from 1,079 to 1,456. During FY 2003-04, additional County funding was applied to restore caseload capacity. The full turnaround can be seen with the FY 2004-05 caseload as noted in the chart on the left.

Juvenile Probation



The mission of the Juvenile Probation Department is to provide information, services, and programs to county residents so that they can resolve problems associated with juvenile crime. The Juvenile Court has jurisdiction over the illegal acts of juveniles, except juveniles 15 and older accuse of homicide, aggravated assault and other violent crimes. The Juvenile Probation Department operates two juvenile detention centers, supervises the probation of juvenile offenders and administers community-based crime prevention programs targeted at the County's youth population.

As noted in the table on the left, the average daily juvenile detention population increased from 431 to 443, or 2.8 percent, from FY 2003-04 to FY 2004-05. Per Juvenile Probation, the increase can be attributed to three things: (1) an overall increase in the average length of stay; (2) Judges are keeping more juveniles in detention after having been detained on warrants; and (3) Judges are using detention more frequently as a post-disposition consequence.

The Jail Excise Tax also supports construction and operation of new Juvenile Detention facilities. Phased-in operation of the new facilities was complete in FY 2004-05. Details on each new juvenile detention facility are as follows:

Southeast (SEF) – The approximately 80,000 square foot project contains a court building, 128 juvenile beds, a parking structure with 400 parking spaces for staff as well as space for supporting educational, program and administrative functions. Construction of this facility began in 2001 and was complete in 2003. Phased-in operation of this facility began in FY 2003-04 and was complete in FY 2004-05.

Durango - The approximately 270,000 square feet project contains 220 beds, 12 new courts with judicial suites and associated office space for central administrative support staff and related functions. Operation of this facility began in FY 2003-04 and was complete in FY 2004-05.

Residential Treatment Center – The Residential Treatment Center is located at the corner of Durango and 35th Avenue. Construction of this facility began in 2001 and was complete in 2003. The Juvenile Probation Department is currently under contract with Spectrum Health System to provide substance abuse treatment to male juveniles utilizing the first 24 beds. Operation of the remaining 24 beds will begin this fiscal year and will provide residential substance abuse treatment to the female juvenile population

Legislative Strategies

2005 Legislative Session

For Maricopa County, the First Regular Session of the 47th Arizona State Legislature brought a number of very beneficial changes. All of Maricopa County's top legislative objectives were achieved, in that the proposals contained in the Board of Supervisors' 2005 legislative package were passed, and even more importantly, all of Maricopa County's innovative budgetary initiatives remained intact, surviving an initial gubernatorial veto of the first package of budget bills passed by the Legislature and contained within the final state budget as ultimately passed by the Legislature and signed into law by the Governor.

In addition, defeat of unfavorable proposed legislation must also always be, unfortunately, a major part of the Board's annual legislative program. Maricopa County was required to play a great deal of defense during the 2005 legislative session, but the hoped-for outcome was achieved in that none of the unfavorable bills targeted for defeat were enacted into law; they were either stopped during the legislative process or were vetoed.

2005 Budget Highlights:

This year, Maricopa County's highest priority was to seek a budget agreement with the State that recognized Maricopa County's significant financial and programmatic contributions to assisting with the State budget deficit over the past several years. Given the improvement in the State's fiscal situation, Maricopa County sought offsetting relief for the $32 million in mutually agreed-upon cost-shifts absorbed in FY 2003-04. This was achieved. This year's state budget passed and signed by the Governor included the following elements of direct benefit to Maricopa County:

- Complete elimination of the "County contribution fund" which cost Maricopa County $5.4 million last year and the "County transportation contribution fund" which cost the County $4.8 million. One of the County's top priorities was to make sure these contribution funds were not reauthorized.

- The State must re-assume its responsibility for 50% of the ALTCS growth and an adjustment made to Maricopa AHCCCS payments to reflect Maricopa County's continuing assumption of Adult Probation program. This item has two pieces:
  (1) Eliminate the $6.5 million in additional ALTCS contributions by Maricopa County imposed for FY 2002-03, thereby restoring the statutory funding formula; and
  (2) Reduce the base AHCCCS Acute Care contribution for Maricopa County by $6.7 million. The savings will increase each year with an annual downward adjustment for inflation.

- Eliminate Maricopa County Contribution to AHCCCS Administration
  (This will eliminate the County's $3.3 million mandatory contribution to AHCCCS for eligibility costs related to implementation of previously voter-passed Proposition 204, plus avoidance of subsequent annual increases that would have occurred.)

- Eliminate Maricopa County Disproportionate Uncompensated Share ("DUC") contribution
  (This will eliminate the County's $3.9 million mandatory Disproportionate Uncompensated Care contribution to AHCCCS, which was originally intended to expire in FY 2003-04.)

- Allow Maricopa County to retain the money it collects from the $5 Probation Surcharge placed on civil and criminal traffic violations within the county, which is deposited in the Judicial Collection Enhancement Fund (JCEF).
  (This will redirect some Probation Surcharge funds collected in Maricopa County to Maricopa County's probation programs. These funds have been diverted to fund probation in other counties. The actual amount that will accrue to Maricopa County has yet to be determined.)

- Revise Maricopa County's mandated reimbursement to the Arizona State Hospital from 100% down to 86% of the costs of a defendant's inpatient restoration to competency (RTC) treatment in FY 2005-2006. (This should provide a savings of at least $200,000 with the potential of much more. This will depend on ASH rates and how many county inmates are sent to ASH for treatment rather than using the County's own in-house RTC program.)

- The impact on counties of diversion of HURF (Highway User Revenue Fund) monies was ultimately much less than what was originally proposed. This continues to be a problem every year as HURF money is diverted as a way to relieve pressure on the general fund, rather than keeping HURF dollars directed solely to the transportation purposes they were intended for. At various points during the process the Senate and Executive budgets included a $5.5 million shift in HURF monies to the

Department of Public Safety to pay for officer salary increases and equipment purchases. In the end, the hit to all counties combined was approx. $1.4 million.

▪The only elements in the state budget package that we have ascertained as unfavorable to counties as a whole statewide include:

- Sweeping of the air quality "in-lieu" fund this year and elimination of the fund next year. This was considered a priority item for Republican leadership, and the Governor agreed to the item in her compromise on the budget. Counties receive a portion of this money for important air quality programs.
- Elimination of the Summer Youth Program. The Legislature made a policy decision not to fund this program this year and again, this was agreed to in the budget compromise with the Governor.

■ Also passed by the Legislature and signed by the Governor as part of the budget package was a bill to reduce businesses' commercial property taxes. Commercial property tax relief was a long-simmering idea whose time had come this year. A bill was passed as part of the budget package (HB 2779) that phases in over five years a reduction in the commercial assessment ratio from 25% to 20% of full cash value. At our and other local governments' insistence, the period of time for the decrease was lengthened out to ten years instead of the five years originally proposed. The idea of the longer phase-in period was to slow down the speed of the decrease so that growth will help cover the impact. The bill attempts to hold homeowners harmless through an increase in the homeowners' rebate program, which will result in increased state General Fund costs.

2005 Bill Highlights:

■ All of the bills in the Board's legislative package were passed and signed by the Governor, discussed in detail below:

SB 1013 RESTORATION OF COMPETENCY (Chapter 252) (Jarrett)

This strike-everything bill is comprised of two separately introduced bills in the Board's package, SB 1217; Restoration to Competency, and HB 2236; Competency Evaluation Examinations; Costs.

The two-part legislation requires the court to commit a defendant to the competency restoration treatment program designated by the county board of supervisors if the county has such a program, and requires non-indigent defendants to pay for court-ordered mental health competency evaluations**.** The bill requires the court to commit the defendant to the Restoration to Competency (RTC) program designated by the county board of supervisors (Board) if the court determines that confinement is necessary for treatment and allows the court to commit the defendant to the Arizona State Hospital (ASH) for RTC treatment if the Board has not designated an RTC program. Thus, a county's in-house RTC program would become the "default" restoration of competency provider, which courts shall use first, before sending inmates to the much more expensive ASH.

The bill also transfers responsibility of payment for court-ordered competency examinations from the courts to non-indigent defendants. The county or city will still pay for all or part of the evaluation if the court finds the defendant is unable to pay the cost or if the prosecution requested the examination. Currently, counties are required to pay for all competency examinations regardless of the requesting party or the status of the defendant.

SB 1019 COUNTY PROPERTY LEASES; PROCEDURES (Chapter 43) (Waring)

The legislation eliminates notice and public auction requirements relating to county leases of land or buildings under specific circumstances. Previously, Maricopa County's Department of Transportation was required to lease land and buildings by public auction only. The bill removes the requirement for public auction if the lease expires

in less than four years of the date that the county acquired the property or the county leases to the immediate past possessor at the time of purchase or condemnation of the property.

This is a time/cost benefit that will allow the County to enter into short-term leases with the immediate seller without going through the longer public auction process, a process which is often not advantageous to the immediate past possessor as they must often wait months before knowing if they can stay in their homes or businesses. This change would apply most often in cases where the County has purchased property for roadway improvement projects. This allows the County to give assurances during negotiations with property owners that the owner will be able to lease back the property until the project for which the property was needed begins. The legislation would also allow the County to lease the property to a third party for a period not exceeding four years. Enactment of this legislation will add much-needed flexibility to the process while assuring that tax dollars are used wisely.

SB 1127 HEALTH CARE DISTRICTS; SINGLE LICENSURE (Chapter 88) (C. Allen)

This legislation extends current single licensure provisions to allow the Arizona Department of Health Services (ADHS) to provide a Special Health Care District a single group health care institution license for its hospital and its separately located facilities. Following the Maricopa County Special Health Care District's (District) takeover of responsibility for the Maricopa Integrated Health System (MIHS), including the county hospital and eleven health care facilities, a statutory change became necessary to allow the District to continue to license its hospital and associated clinics under a single group license. The bill authorizes ADHS to issue a single group health care institution license to a Special Health Care District in a county with a population of more than one million persons and stipulates that any sale, lease or management agreement of the Special Health Care District does not affect its licensure.

This legislation will assist the new Special Health Care District, and assure, as well, that the State continues to receive the highest level of reimbursement for services to the Seriously Mentally Ill. The District operates a psychiatric hospital in Mesa, Desert Vista, which serves many seriously mentally ill patients, particularly those covered under Title XIX. Because this facility has been under the license of the main hospital, the reimbursement from the Federal government has been at the highest rate. If Desert Vista had no longer been licensed under the District's general hospital and considered a separate facility, the reimbursement rate could have dropped significantly, with an attendant loss of federal dollars.

SB 1144 SERVICE TO INDIGENT DEFENDANTS; FEES (Chapter 145) (Huppenthal, Flake, Gould, Harper, Jarrett)

In an effort to try to help contain the County's ever-growing costs for indigent representation, the legislation provides that expert witnesses and investigators appointed for indigent defendants shall be reimbursed only at the rates that the county contracts for those services. Current statute provides that indigent defendants in capital cases may have investigators and expert witnesses appointed by the court to assist in presenting the defendant's case at trial and at any other subsequent proceeding. Compensation is paid by the county and established by the court. This bill allows reimbursement for expert witnesses and investigators appointed for indigent defendants in felony cases at the rates that the county contracts for those services. The bill also states that if an expert witness represents a discipline or has a skill that the county does not have a contract for, the county may either promptly procure those services, or ask the court to establish a reasonable fee for that witness. It also requires the court to establish a reasonable fee for expert witnesses or investigators serving an indigent defendant if no investigator or expert witness under contract with the county is available, and the defendant is unable to obtain the services at the county rate.

SB 1318 FLOOD CONTROL OMNIBUS LEGISLATION (Chapter 257) (Flake, Arzberger, Bee, Blendu, Chase, Nelson)

Maricopa County proposed this legislation to reflect changes in the language of the Federal Code and Regulations of the National Flood Insurance Program, meet Federal enforcement requirements and make clarifying changes in language.

The bill allows a County Flood Control District to inspect development on properties located in a floodplain, allows a District to enter into contracts to implement flood control enhancement solutions, and modifies the definition of development as it relates to management of floodplains and watercourses. Further, the bill expands the District's authority to utilize property owner assistance, floodplain restoration and out-of-district flood warning systems. The legislation provides explicit authorization for the District or its agent to obtain access during business hours for exterior inspection of any development on property that is located in a floodplain or erosion-prone area. It also prohibits any development in a delineated floodplain that will divert, retard or obstruct the flow of waters in any watercourse without authorization from the District in which the watercourse is located.

The Federal Emergency Management Agency offers federally subsidized flood insurance through the National Flood Insurance Program. This program underwrites flood insurance normally required for mortgages on and protection of property in floodplains. But in order for a community to participate in the program it must have adopted adequate flood plain management regulations and pursue appropriate enforcement of those regulations. The purpose of the legislation is to incorporate some of the new federal language in the Arizona statutes, which will benefit homeowners and help keep more people and structures safe from flooding.

Lastly, the bill allows corporations, partnerships, trustees, administrators of estates and guardians of minors who own real property within the boundaries of a Flood Protection District to register and cast votes as qualified electors and serve as Directors of a division.

HB 2242 MENTAL HEALTH SERVICES; LEGAL REPRESENTATIVES (Chapter 291) (Hershberger, Bradley, O'Halleran, Giffords)

The legislation requires persons who are considered persistently or acutely disabled (PAD) and placed on court-ordered treatment to receive an annual examination, review, and evaluation. Current statute requires that gravely disabled persons submit to an annual exam in order to evaluate their court-ordered treatment. While persons with PAD are also ordered into treatment, PAD cases are not required to submit to this annual review. Instead, statute requires a PAD person who has completed his or her treatment to be discharged from treatment at the end of the court order unless the person accepts voluntary treatment or a new petition is filed to continue the treatment. This bill requires people who have been diagnosed as PAD, put on court-ordered treatment and have not been successfully restored after a year and is noncompliant with their court order to be subject to the same annual review and examination process as gravely disabled persons. The Maricopa County Board worked closely with Superior Court Presiding Judge-elect Barbara Mundell on this legislation which will assist with the County's SMI efforts.

HB 2344 COUNTY ANIMAL CONTROL; CHARITABLE ORGANIZATIONS (Chapter 75) (McClure, Gray C., Reagan)

The legislation allows counties with animal control enforcement agencies to establish or acquire charitable organizations. These organizations will be able to solicit and accept donations to support the performance of non-mandated programs and services or for funding capital improvements for animal control. Many concerned citizens have repeatedly attempted to donate money and services to assist in this endeavor. Residents will be able to donate for low-cost spay and neuter services, comprehensive public outreach and education campaigns, pet adoption efforts, care for pets that are victims of cruelty or neglect and support for volunteer programs, and other preventive programs designed to reduce pet overpopulation and increase pet retention. The charitable foundation will be subject to annual audit by an independent party as designated by the county board of supervisors.

HB 2364 COUNTY DEVELOPMENT RIGHTS; TRANSFER

(Chapter 273) (Nelson)

The legislation allows counties to establish procedures for the transfer of development rights between consenting property owners, a new authority long-sought by counties. The transfer of development rights is a technique that encourages the voluntary transfer of growth from areas where a community would like to see less development (sending areas) to areas where a community would like to see more development (receiving areas). Sending areas are areas with floodplains, natural habitats, recreation areas or parklands or lands that have unique aesthetic, architectural or historic value. Receiving areas are areas the local community has agreed are appropriate for extra development because they are close to jobs, shopping, schools, transportation and other public infrastructure. The bill allows the county board of supervisors to establish procedures, methods and standards for the transfer of development rights and requires the transfer of development rights to be subject to the approval and consent of the sending and receiving property owners. It also allows a county with more than 1.2 million persons to enter into an intergovernmental agreement with a municipality to allow the municipality to enforce county ordinances regulating adult entertainment and building codes in county islands (only), excluding licensing and permits. The bill repeals the authority to transfer development rights on December 31, 2009.

What's Next:

The Governor's vetoes, after the session ended, of several major provisions in the compromise budget package has precipitated a significant rift between the Governor and legislative leadership and most rank and file Republicans. It appeared as if a number of major issues under contention had been settled by session's end – full-day kindergarten; funding for a downtown medical center; corporate tuition tax credits for private schools; additional funding for Child Protective Services, the Department of Water Resources, juvenile corrections, and child care subsidies; a judges' 12.5% salary increase, commercial property tax relief, etc.

In addition, the Legislature took up the "Flores vs. Arizona" issue in the last few days of the session, a federal court case brought by the Arizona Center for Law in the Public Interest requiring the State to appropriate more money to provide sufficient educational funding for non-English speaking students. The Governor had turned all the negotiations on this issue over to Democrat leadership, but in the end no compromise on Flores could be reached by the parties involved and virtually all of the Democrats in both the House and Senate angrily voted against the bill. The federal court had ruled that Arizona must comply with the court order by the end of the session or risk losing federal funding for state programs. A lawsuit has since been brought over this issue that could place federal highway funds in jeopardy.

The Governor's subsequent vetoes of the Flores bill and the corporate tuition tax credit bill, her three line-item vetoes including reversing the Legislature's elimination of a state subsidy to the Arizona Cardinals stadium, and her vetoes of a number of immigration bills have all now contributed to poor relations between the Executive and the legislative majority. It is unclear what will happen next; there may be a special legislative session to resolve these outstanding issues, but when is unknown.

Finally, one major issue of great interest to the County that legislators were not able to reach consensus on during the 2005 legislative session was the subject of State Trust Land Reform. A coalition of interested parties is now attempting to gather sufficient signatures for a citizens' initiative to be placed on the 2006 general election ballot.

The 2006 Legislative Session opens on Monday, January 9, 2006, and in an election year promises to be a very volatile session. Development of the Maricopa County Board of Supervisors 2006 legislative package is currently underway. While the Board has not yet adopted its package, a key objective will likely be securing the statutory changes necessary to permanently shift funding responsibility for Adult Probation to Maricopa County, and seeking a base reduction in the County's significant, mandatory financial contributions it is required to make to help fund the State AHCCCS and ALTCS programs.

Managing For Results

Introduction

For the past four years, Maricopa County has been one of the nation's local government leaders in Managing and Budgeting for Results. It has become part of our culture, our identity, and is a major part of how we manage our organization. We expect the Managing for Results (MfR) process to become even more valuable as we get better data to utilize, and start seeing the results and achieving our strategic visions. Effective cost accounting is one of the most important elements of MfR, and is the linchpin of Budgeting for Results. The implementation of the PeopleSoft Human Resource Information System in January 2004 has helped us improve the tracking of our personnel costs. That, along with a renewed emphasis on correctly allocating supplies and services costs will go a long way towards improving our cost accounting accuracy. Accurately reporting the cost to provide services allows policy-makers and managers to gauge the efficiency of services, as well as analyze expenditure trends and develop meaningful budgets. Managing for Results and Budgeting for Results require that Program/Activity/Service expenditures and revenues are aligned with outputs and results. Furthermore, aligning program revenues with expenditures by Activity (or Service) provides information useful for determining how well program revenues recover program costs. In order to facilitate this, departments are now required to match revenue received to one of their Programs or Activities.

Maricopa County utilizes its Managing for Results and Budgeting for Results processes to ensure successful implementation and achievement of its strategic plan and, in 2005, the County completed an update to its entire strategic plan. Starting in December 2004, County departments were asked to conduct "environmental scans" with their customers, employees, advisory/community boards, and other interested stakeholders to identify issues and trends for consideration by the County strategic planning team (Corporate Review Team). Submissions from County departments were reviewed by the Corporate Review Team and grouped into like categories. A two-day strategic planning session was then held with the Board of Supervisors and the County Manager to review and discuss the issues and to identify areas where the County would need to focus its attention and resources over the next 2-5 years in order to ensure the successful, sound and stable delivery of County services to a rapidly growing and changing community. A draft set of strategic priorities and goals were shared with County departments for additional review and comment and a final strategic plan, summarized as follows, was approved by the Board on June 6, 2004.

Maricopa County Mission Statement:

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Strategic Priorities:

- Ensure safe communities and a streamlined, integrated justice system.
- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well.
- Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

Strategic Goals:

In support of each priority, the Board of Supervisors established a set of strategic goals which are included in the Attachments section of this document.

Managing for Results continues to be a part of the budgeting process. The Office of Management and Budget annually evaluates departmental funding requests based on the Board of Supervisors' strategic direction and budget goals, ensuring that requests align with departments' strategic plans. The financial cost accounting system and the budgeting software were re-structured to include Programs, Activities, and Services (PAS) delineated within each department strategic plan.

Why Are We Doing This?

Strategic plans are developed to support management by:

- Providing the right information to make good decisions;
- Aligning every employee to organizational success; and
- Compiling and reporting information to tell customers (citizens) what they are getting for their investment (taxes).

The Managing for Results management system is designed to allow employees in Maricopa County to be able to make the following three statements:

- What we are doing today contributes to our strategic direction. (Every department has a strategic plan linked to their operational plan and each employee's performance plan.)
- We know what we have done has been effective. (Performance measures are identified and managed by Activity, demonstrating the results produced.)
- We know how much it costs to deliver our programs efficiently. (All human and financial resources are tied to the services delivered so we can tell how much they cost and how efficiently services are delivered.)

Managing for Results System

Managing for Results (MfR) is a comprehensive and integrated management system that focuses on achieving results for the customer and makes it possible for departments to demonstrate accountability to taxpayers. This on-going and cyclical system is depicted below:

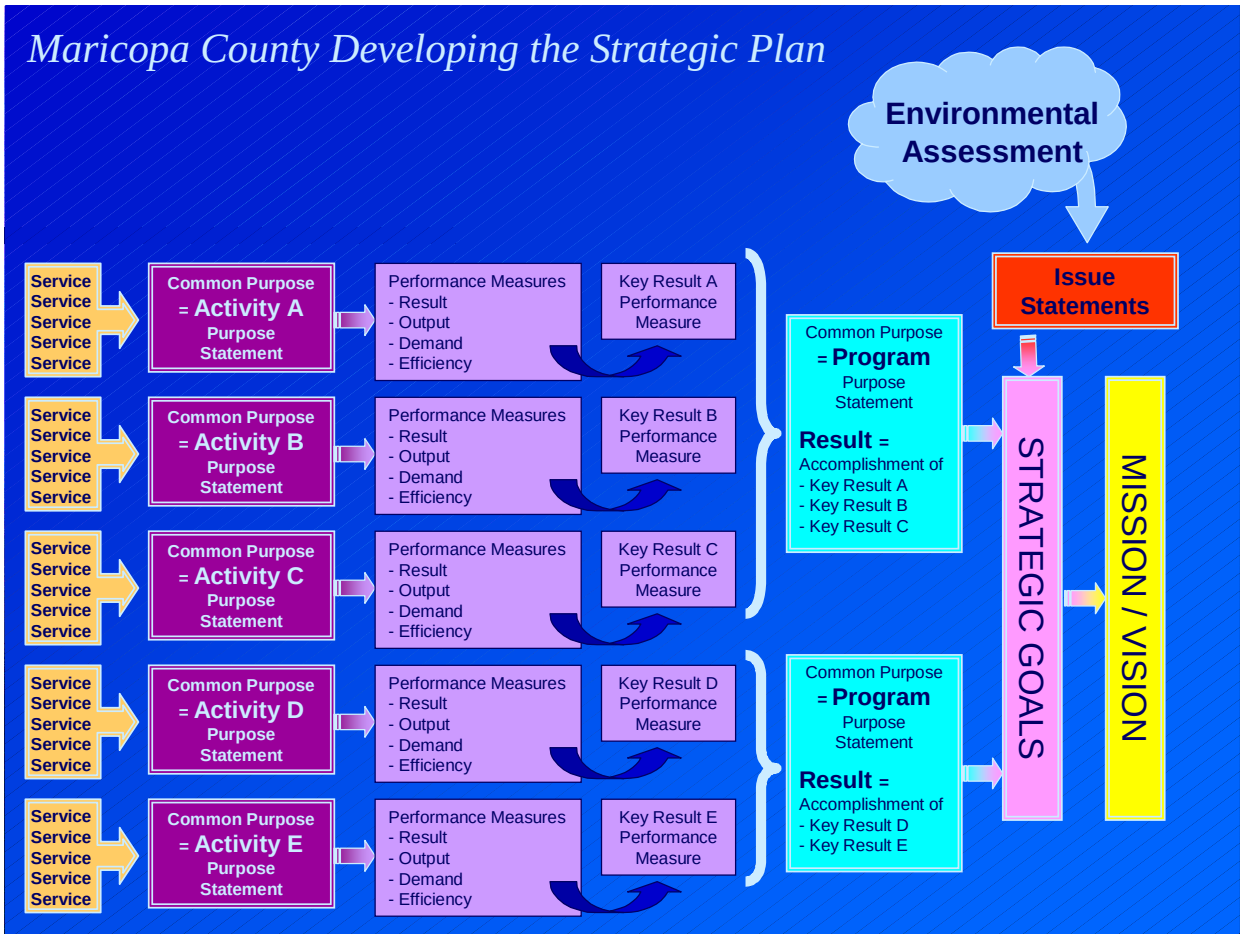
Through the Managing for Results system, Maricopa County has engaged in substantive planning and performance measurement. This comprehensive planning methodology supports the:

- Systematic creation of strategic goals that link to programs;
- Use of measures to track performance, support operational improvement, and make informed resource allocation decisions; and
- Communication of goals and progress both to employees and the public.

Planning for Results

A well-executed strategic plan promotes common understanding of the department's/agency's overall direction and purpose so that individual employees can readily determine how their work, actions and behavior support the strategic direction and business success. In Planning for Results, current and future trends are examined in terms of how they may affect business. Strategic goals and operational results are developed to best manage the anticipated challenges. Results are projected based on demand and internal capacity.

Each departmental strategic plan includes three key strategic elements: Issue Statements, a Mission Statement, and Strategic Goals. Operationally, departmental strategic plans organize how the department will deliver results into three levels: Services, Activity, and Program. Services describe the deliverables that the customer receives and, as such, are quantifiable. An activity is a set of services grouped together around a common output, for a common purpose or result. Sets of activities that have a common purpose or result are then grouped into programs. Programs provide operational and performance information for strategic decision-making. The chart below graphically depicts the strategic planning process.



Defining levels of operation in this manner makes it possible to demonstrate how each level contributes to results at higher levels, creating an aligned organization. The following table depicts this alignment strategy:

ALIGNMENT BY ACTIVITY	
Strategic Plan Element	Result
Maricopa County Vision	
Maricopa County Mission	
Department Vision	
Department Mission	
Department Strategic Goals	
Program	
Program Purpose Statement	
Key Result(s)	
Activity	
Activity Purpose Statement	
Services that comprise the Activity	
Activity Performance Measures	Results Outputs Demand Efficiency

Activities and programs have a purpose statement that readily identifies the customer and the intended results for that customer. Managers are thereby able to make day-to-day decisions about resource allocation and service improvements in ways that align with the next higher level of results and ultimately ensure alignment with the department's mission and goals.

Budgeting for Results

Maricopa County is committed to developing a budget system that provides financial and performance information to help decision-makers make informed business decisions that achieve results. The County uses the operational structure developed in the strategic plan to structure financial planning and reporting for each department/agency. This ensures that the budget is driven by Board policy and customer needs. Integrating Budgeting for Results with strategic planning is critical to creating an integrated management system where financial resources, policy, department operations, and County staff are all aligned to achieve results.

Budgeting for Results is linked to and informed by performance measurements. Budgets are developed to provide resources to achieve desired levels of output to meet anticipated service demand. The expected output is directed to achieve desired measurable results.

Delivering Services & Collecting Data

Based on available resources established through the budgeting process, departments then deliver services and collect data about their performance. The financial cost accounting system parallels the Programs, Activities and Services (PAS) delineated within each department's strategic plan. This allows departments to collect expenditure and revenue data associated with their Services, Activities and Programs.

Along with collection of financial information, or inputs, departments also collect non-financial performance data related to demand, output, and results. Input data, or cost, is combined with output data to measure efficiency.

Reporting Results

Maricopa County is accountable to its residents by communicating what it does or does not achieve. The strategic plans, and the performance measures included within the plans, provide information about results that are meaningful both to employees and the public.

During the planning process, departments develop a family of performance measures for each Activity. Each Activity includes at least one of each of the following performance measurements:

Result: The impact or benefit customers receive from the Activity; expressed as a percentage or rate.

Output: The number of units of service delivered or products produced for the customer; expressed as a number.

Demand: The number of total units of service or product demanded or needed by the customer; expressed as a number.

Efficiency: The average Activity cost per Output or Result; expressed as a dollar cost.

Countywide, on a quarterly basis, departments report performance measure information via the Managing for Results on-line database. This process provides an efficient and timely vehicle to ensure that data is complete or to identify incomplete reporting.

In addition to specialized performance data created by individual departments, the Administrative Services Program provides standardized performance data on a variety of internal administrative and support services. This comprehensive, standardized Program is included within each departmental plan and ensures consistent data collection, measurement, and reporting of key administrative functions, including human resources, risk management, budgeting, financial services, procurement, and the office of the director/elected official Activities.

Through the quarterly web-based reporting, performance data can be viewed on an individual department basis and consolidated to obtain countywide results, outputs, demands and efficiencies. Individual departments may also use the data to benchmark their results against other County departments and agencies.

Each department's strategic plan can be viewed at http://www.maricopa.gov/mfr.

Evaluating Results

The integrity of the Managing for Results process and the information produced by the planning and budgeting systems are critical to the County's efforts in Managing for Results and in sustaining public support. Maricopa County is committed to a management system founded on accurate information.

The Maricopa County Internal Audit Department has established specific procedures to ensure that department performance information is sufficiently complete, accurate, valid and consistent. Performance audits provide assurance that reported data can be relied upon for decision-making purposes.

In addition, taxpayers and other organizations are interested in determining the effectiveness of results produced by governments. One well-known evaluation of governments was the Government Performance Project (GPP). The GPP was a national project conducted by the Maxwell School of Citizenship and Public Affairs at Syracuse University in partnership with *Governing* magazine. The study collected, evaluated, and compared information about how well governmental jurisdictions were managed in five key areas: financial management, human resources, information technology, capital management, and managing for results.

The specific criteria evaluated within the managing for results section of the study included:

- Does the government engage in results-oriented strategic planning in which strategic objectives are identified and provide a clear purpose; government leadership effectively communicates objectives to employees; government plans are responsive to input from citizens and other stakeholders including employees; agency plans are coordinated with central government plans?
- Does the government develop indicators and evaluative data that can measure progress toward results and accomplishments and does it take steps to ensure that these data are valid and accurate?
- Do leaders and managers use results data for policymaking, budgeting, management and evaluation of progress?
- Are there organizations within the government whose responsibility it is to evaluate programs or agencies, and are their conclusions utilized?
- Does government communicate the results of its activities to stakeholders?

Since the time of the project's initiation in 1996, four studies were conducted at the county, state, and city level. In 2001, Maricopa County was selected as one of 40 leading counties to participate in the project. The comparative results of the study were published in a special issue of *Governing* in February 2002. Maricopa County was identified as one of the best-run counties in the country and was one of only two counties in the nation to receive the highest overall scores of "A-".

One of the most powerful tools available to high-performing organizations is the employee performance management system. Maricopa County uses this system to make it possible for employees to see how they contribute at operational, departmental and corporate levels.

Contributions to the achievement of departmental strategic goals and performance measures are the cornerstones of Maricopa County's employee performance management and evaluation system. The Managing for Results process strengthens the alignment to the County's strategic goals with the department's strategic goals. This alignment, in turn, directly links to the performance expectations of each employee. Employee performance ratings are based on the employee's contributions to the department's performance results.

Decision Making

Based on the validated performance information gathered, decisions can be made more logically and rationally. Having supportable data allows the County to make decisions about resource allocation adjustments based on changes in demand or service delivery. If performance targets are not met, the County has information to decide if those targets were set appropriately or if there is a need for operation or process improvements.

In July of 2001, Maricopa County implemented an enhanced Board agenda process, aligning it with the County's Managing for Results (MfR) initiative. This process mandates that departments include performance-related information from their strategic plan within each agenda item being presented for Board approval. This allows the Board to use performance information to help make fact-based decisions and know what projected results are to be achieved. Implementation of this enhanced process further aligned the actions of the Board with Managing for Results. Decision making at all levels of the County organization has become results-based. Managing for Results and the information contained in each department's strategic plan are used on a daily basis to help County managers make decisions.

Most Maricopa County employees use MfR as part of their every workday lives. It is embedded in nearly all of our processes. The chart below shows many of the ways the County uses MfR information.

We must plan ahead to make the best possible business decisions concerning future use of our limited resources. Good decisions produce results that make a difference in people's lives and give taxpayers value for their money. In order to make the best business decisions, citizens and County government need the highest quality of performance information available. Department strategic plans provide essential information for making policy and budget decisions that produce a high return on taxpayer dollars.

Financial Forecast

Executive Summary

Since 1994, the Maricopa County Office of Management and Budget has developed a financial forecast to assist in both short- and long-range financial planning. The FY 2005-06 version forecasts revenues, expenditures and ending fund balances for five years, beginning with the FY 2005-06 Adopted Budget. Following is a summary and detailed narrative description of the assumptions used in this forecast. Two forecast scenarios are developed, "Most Likely" and "Pessimistic". Schedules for the "Most Likely" are included for the following major funds:

- General Fund
- Transportation - Operating and Capital Projects
- Flood Control District - Operating and Capital Projects
- Library District - Operating
- Detention (Jail Excise Tax) Fund – Operating and Capital Projects

"Pessimistic" versions and years 6-10 for both versions of these schedules are not published in this document, but may be provided on request.

General Assumptions

This forecast provides a conservative estimate of the County's fiscal condition through the next five years given realistic economic forecasts, current Board policies and existing laws. The forecast does not incorporate anticipated policy changes, spending priorities, or proposed new revenue sources; as such, the forecast provides the County with a useful assessment of the long-term impact of current policies. The forecast is based on the following assumptions:

- Continued steady growth in assessed values, but at lower levels than current. As Maricopa County's primary (general operating) property tax levy is at its constitutional limit starting in FY 2005-06, increases in assessed values due to market appreciation will drive reductions in the primary property tax rate.
- Maricopa County will discontinue its role as an operator of Arizona Health Care Cost Containment System (AHCCCS) and Arizona Long Term Care System (ALTCS) health plans, and no further patient care liabilities for these plans will accrue beyond FY 2005-06. The County will, nonetheless, continue to make mandated contributions to the State to fund the non-Federal match for these programs overall. The County's discontinuation of its ALTCS plan will cause an increase in capitation rates, which will drive up County contributions in the near term.
- There will be no future liabilities associated with operating losses of the Maricopa Integrated Health System (MIHS), which has been transferred to the new Special Health Care District.
- A key assumption is that the County will continue to pursue its policy of "pay-as-you-go" financing of capital improvements. In the Most Likely scenario, General Fund operating surpluses are applied to debt service payments associated with funding the Capital Improvement Program in lieu of a bond issue supported by dedicated taxes.

Overall Fiscal Position

The overall forecast is based on econometric forecasts of major revenues and demographic/economic cost drivers developed for Maricopa County by the consulting firm of Elliott D. Pollack and Company. In keeping with conservative planning practices, forecast information is provided to the County under both "most likely" and "pessimistic" scenarios; a "high" or "optimistic" scenario is provided in some instances, but is not considered in the County's financial plan.

The key issues in the latest forecast update include:

- Slowed growth in property tax revenues as a result of the constitutional primary property tax levy limit.
- Escalating costs associated with jail and juvenile detention operations due to opening of new facilities, as well as the general impact of criminal justice system caseloads that are increasing faster than the growth in the overall population.
- Sizable increases in mandated payments to the State of Arizona for health care, in particular the ALTCS program. On a positive note, the FY 2005-06 budget reflects the discontinuation of several mandated contributions to AHCCCS and a reduction in the base ALTCS contribution, altogether totaling over $20 million in additional operating budget capacity. These reductions were made in exchange for Maricopa County's assumption of funding responsibility for Adult Probation in FY 2003-04. Nonetheless, the growth in these programs, particularly ALTCS, will continue to strain County resources.
- Steady increases in employee compensation and health care, including continuing efforts to restore salary levels to market-competitive levels.
- Funding requirements for the Capital Improvement Program.

The Most Likely scenario in this year's forecast indicates that the health of the General Fund will decline throughout this forecast period, as property tax levy limits do not meet increasing service demands and cost drivers. Though the General Fund forecast reflects operating surpluses through FY 2008-09, operating expenditure increases in excess of forecasted revenue growth cause growing operating deficits in subsequent years. In addition, one-time expenditures (largely associated with major maintenance) are projected to contribute to a decline in the unreserved fund balance. The Pessimistic scenario indicates a General Fund operating deficit beginning in FY 2007-08, with the fund balance exhausted the following year. In the Most Likely scenario, annual General Fund revenue growth declines over the five year period (from a high of 8.7% in FY 2006-07 to a low of 5.1% in FY 2012-13), while expenditures and fund transfers increase by 5.7%-8.3%. In the Pessimistic scenario, General Fund revenue growth rates are lower, ranging from 3.5% to 5.0%, while expenditure increases are higher.

The Detention Fund Most Likely scenario projects operating surpluses to continue throughout the forecast period, though excess fund balances decline and funds will not be available for funding CIP after FY 2006-07. By FY 2007-08, the balance in the Detention Capital Projects Fund is forecasted to be in deficit. The Pessimistic scenario reflects operating deficits beginning in FY 2009-10, with a deficit fund balance by the end of FY 2007-08. Neither scenario includes provisions for new detention capital construction, which will very likely be a necessity by the end of the forecast period. If shortfalls were to occur in the Detention Fund, they would likely need to be offset by additional transfers from the General Fund in addition to the statutory Maintenance of Effort.

Revenue

The Board of Supervisors reduced the primary property tax rate for FY 2005-06 by $0.0137 from the prior year's level, while holding the Flood Control District and Library District rates flat. The primary rate is projected to continue to naturally decline throughout the forecast period, as a result of continued growth in assessed values and the statutory cap on the County's levy amount. The Library District and Flood Control District rates were held flat through the forecast horizon.

Estimated growth rates in net assessed values are conservative; market and growth estimates are based on local historical trends. However, assessed value could very well experience lower or no growth if the State Legislature makes

further changes in the property tax system. Forecasts of other revenue sources are based on economic forecasts and historical trends.

Expenditures

Expenditure projections include relatively small increases in the cost of existing programs, plus estimated annual increases in staffing levels consistent with population growth. Projections include funding for annual performance-based pay increases averaging 5%. Consistent with the increases seen in the employer contribution rate for the Arizona State Retirement System in FY 2005-06, the forecast assumes annual increases to the contribution rates for all retirement plans. Major maintenance for current facilities continues through the end of the forecast period.

County contributions to the Arizona Health Care Cost Containment System (AHCCCS) and the Arizona Long-Term Care System (ALTCS) are an important factor in the forecast results. For over a decade, the AHCCCS contribution has been held at a flat dollar amount in annual State appropriations bills, and the Most Likely scenario assumes that this practice will continue. In the Pessimistic scenario, it is assumed that the AHCCCS contribution begins to increase in light with forecasted annual increases in the overall program. Forecasted ALTCS contributions in both scenarios assume continuation of current State law requiring the State and the County to share the annual growth in the non-federal match. ALTCS growth rates are forecasted higher because the withdrawal of Maricopa County as a program contractor to ALTCS has caused a significant increase in capitation rates.

Revenue Assumption Detail

Net Assessed Value: Net assessed value includes:

- locally assessed real property and improvements,
- secured and unsecured personal property, and
- centrally assessed real property and improvements.

The assessed value of each of these elements changes from year to year due to market trends, legislative changes and addition of new taxable property. For purposes of this forecast, each component of change was projected separately for each category of property. Market and growth estimates are based on historical trends; the impacts of legislative changes are also factored in where they are known. The forecasts should be considered conservative.

Penalties and Interest: The base forecast assumes that revenue from this source will remain at current levels relative to property tax collections.

Licenses and Permits: Overall, license and permit revenue is forecast to grow in line with the Consumer Price Index. General Fund license and permit revenue sources include liquor licenses, fiber optic franchise permits, and permits for peddlers and pawnbrokers.

Intergovernmental Revenue (Excluding State Shared Sales Tax and Vehicle License Tax): Intergovernmental revenue is projected to grow in line with inflation; where appropriate, population growth is also considered. The major sources of intergovernmental revenue are Sheriff's Office Patrol Service reimbursements, election reimbursements, Justice of the Peace salary reimbursements, and Disproportionate Share (though this revenue is essentially a pass-through between the State and the Special Health Care District). Election reimbursements are adjusted to coincide with the timing of primary and general elections.

State Shared Sales Taxes: Based on econometric forecasts, growth in state shared sales tax revenue is expected to normalize between 4.5% to 5.6% annually, depending on the forecast scenario.

State Shared Vehicle License Taxes: Vehicle License Tax (VLT) revenue grew rapidly in prior years due to biennial registration and the strong economy, and remained strong through FY 2003-04 due to special financing incentives. Both VLT forecast scenarios assume continued growth, ranging from 4.0% to 7.0% annually, depending on the forecast scenario. Because the existing stock of vehicles continually depreciates, growth in VLT is dependent on sales of new vehicles and importation of existing vehicles from out of state by new residents. Movements to cut or eliminate VLT by the State Legislature could reduce the amount of revenue to Maricopa County.

Charges for Services: Major sources of charges for services are recording fees, court fees, and tax sale fees. Most charges for service are expected to increase in line with County population growth.

Fines and Forfeits: General Fund fine and forfeit revenue is primarily from Justice Court traffic fines. Fines are expected to grow in line with County population growth. The forecast assumes no change in fine rates.

Patient Revenue: Patient charges collected in the General Fund consist of partial reimbursements by County residual long-term care patients for their cost of care. These revenues are projected to decline gradually in line with expenditures for residual long-term care, which are decreasing as the capped patient population decreases.

Interest Earnings: Interest earnings are forecasted proportionate to recent historical interest earnings relative to total revenue and fund balances.

Miscellaneous Revenue: Major sources of miscellaneous revenue include Trial Courts fees for copies and other miscellaneous services, Recorder fees for micro-graphics, and Assessor Map and Copy fees. The forecast assumes no change in current miscellaneous fee rates.

Sale of Fixed Assets: No major property liquidations are anticipated through the forecast period. No revenue is projected through the forecast period.

Operating Transfers-In: Operating transfers-in represent General Fund Departments' central service cost allocation. Prior years also reflected the reimbursement from the Maricopa Integrated Health System for Disproportionate Share withholding, which is now reflected as an Intergovernmental Revenue as a result of the creation of the Special Health Care District. The forecast assumes that Central Service transfers-in will increase with inflation.

Expenditure Assumption Detail

Wages & Salaries: Wages and salaries include the performance pay increases of 4.5% in FY 2005-06, and 5.0% annually thereafter.

Employee Benefits: Fiscal Year 2005-06 forecasted benefit costs are predicated upon known and projected increases in all retirement plans. Annual increases to all retirement plans are assumed to continue for several more fiscal years thereafter. The forecast also predicts the continuing rise in employee health and dental insurance costs based on recent historical trends.

Supplies and Services: Supplies and services are projected to increase at the anticipated rates of inflation and population growth.

Capital Outlay: Capital outlay expenditures are projected to increase at the anticipated rates of inflation and population growth.

General Government: General Government is presented as a separate item because it is comprised of many program elements that must be projected individually. These programs include the following:

- General Contingency - the FY 2005-06 General Fund budget of approximately $23.6 million increases each year at 5%, similar to the increases in the overall General Fund budget.
- Major maintenance for current facilities continues through the end of the forecast period.
- Vehicle Replacement - replacement of vehicles operated by General Fund departments is projected to increase with inflation and population growth through the forecast period.
- Debt service payments are included in the Most Likely scenario to support "pay-as-you-go" financing of capital improvement projects.

Jail/Juvenile Detention Maintenance of Effort: The General Fund contribution is projected to continue at the required statutory base through the forecast period. The tax revenue combined with the General Fund Maintenance of Effort is not forecasted to fully cover existing and future detention facility operating costs. New facility operations have been and will continue to be phased in over several years.

Election Costs: The incremental cost of administering primary and general elections is forecasted based on a four year recurring cycle.

Health Care Mandates: Health Care Mandates include a variety of mandated and Board-sponsored health care related costs: the *Arnold v. Sarn* Court Order requirements for treatment of the seriously mentally ill, an intergovernmental agreement for general mental health assistance, and the Long Term Care Residual program. The *Arnold v. Sarn* Court Order forecast includes anticipated medical inflation and an additional 2% inflation to account for a possible change in the pharmaceuticals weighting in future Intergovernmental Agreement formulae. For certain programs in Health Care Mandates, no growth is projected, while costs for some programs are projected to increase based on population growth and medical inflation.

Capital Projects

Capital Project expenditures are forecasted based on the current approved Five-Year Capital Improvement Program for the Detention Fund, Transportation, and Flood Control District. For the General Fund, the forecast assumes debt service payments and one-time resources finance a $420 million capital improvement program that includes a new downtown criminal court tower and regional court facilities, major park improvements, downtown office space for attorneys, and administrative and support buildings for the Sheriff's Office to replace leased space and clear the First Avenue Jail site for other uses.

General Fund Forecast

	Adopted FY 2005-06	2 FY 2006-07	3 FY 2007-08	4 FY 2008-09	5 FY 2009-10
Most Likely					
Sources of Funds:					
Revenue					
Property Taxes	$ 371,224,118	$ 398,220,868	$ 433,078,421	$ 460,413,759	$ 496,416,182
Tax Penalties & Interest	11,834,653	12,986,000	13,930,000	15,149,000	16,105,000
Licenses & Permits	1,854,000	1,901,475	1,950,179	2,000,143	2,051,402
Other Intergovernmental	72,854,181	74,495,373	75,272,073	75,210,173	73,784,973
Payments in Lieu of Taxes	8,029,157	8,184,921	8,180,697	8,340,098	8,490,210
State Shared Sales Tax	407,330,479	450,177,034	475,386,948	502,008,617	530,121,099
State Shared Vehicle License Tax	126,127,849	139,751,934	149,534,570	160,001,990	171,202,129
Internal Service Charges	4,831,073	4,947,019	5,065,747	5,187,325	5,311,821
Other Charges for Services	23,125,479	28,867,190	29,703,476	30,563,667	31,458,063
Patient Service Revenue	52,848	42,278	29,066	-	-
Fines & Forfeits	12,457,158	12,830,800	13,215,600	13,611,900	14,020,100
Interest Earnings	4,503,265	2,615,079	1,638,602	1,150,945	372,124
Miscellaneous Revenue	2,336,555	2,379,404	2,453,194	2,529,342	2,607,866
Total Revenue	$ 1,046,560,815	$ 1,137,399,375	$ 1,209,438,572	$ 1,276,166,959	$ 1,351,940,970
Net Growth Rate		8.7%	6.3%	5.5%	5.9%
Fund Transfers-In					
Central Service Allocation	$ 9,541,283	$ 9,770,000	$ 10,000,000	$ 10,240,000	$ 10,490,000
Total Transfers In	$ 9,541,283	$ 9,770,000	$ 10,000,000	$ 10,240,000	$ 10,490,000
Total Sources	$ 1,056,102,098	$ 1,147,169,375	$ 1,219,438,572	$ 1,286,406,959	$ 1,362,430,970
Net Growth Rate		8.6%	6.3%	5.5%	5.9%
Uses of Funds:					
Expenditures:					
Personal Services	$ 356,851,394	$ 434,593,618	$ 494,149,442	$ 556,804,414	$ 617,053,152
Supplies & Services	65,729,300	72,963,378	75,662,919	81,161,469	81,340,668
Capital Outlay	4,414,489	4,656,050	4,910,829	5,179,549	5,462,974
General Government	171,375,031	143,536,554	151,856,635	158,962,412	166,670,183
AHCCCS/ALTCS Contributions	161,962,300	173,086,722	184,507,795	196,032,696	207,442,348
Transfer Out to Detention Fund	145,724,861	160,896,071	168,572,971	172,618,722	176,761,571
Other Mandated Health Care	75,904,794	51,350,570	52,664,145	51,219,757	53,860,884
Disproportionate Share Match	63,366,600	63,366,600	63,366,600	63,366,600	63,366,600
Total Uses	$ 1,045,328,769	$ 1,104,449,563	$ 1,195,691,336	$ 1,285,345,619	$ 1,371,958,380
Net Growth Rate		5.66%	8.26%	7.50%	6.74%
Projected Surplus/Deficit:	$ 10,773,329	$ 42,719,812	$ 23,747,236	$ 1,061,340	$ (9,527,410)
Percent of Total Expenditures		3.87%	1.99%	0.08%	-0.69%
Fund Balance:					
Beg. Unreserved Balance	$ 286,068,307	$ 183,734,835	$ 179,249,647	$ 129,054,347	$ 57,955,058
Designation for Cash Flow	(85,471,404)	(91,700,000)	(99,700,000)	(106,000,000)	(114,300,000)
Designation for Budget Stabilization	(79,899,509)	(55,222,478)	(59,784,567)	(64,267,281)	(54,739,871)
Designation for Health Plans	(18,363,921)	-	-	-	-
Unreserved/Undesig. Balance	$ 102,333,473	$ 36,812,357	$ 19,765,080	$ (41,212,934)	$ (111,084,813)
Net Surplus/Deficit	10,773,329	42,719,812	23,747,236	1,061,340	(9,527,410)
Appropriated Fund Balance	(113,106,801)	(47,205,000)	(73,942,536)	(72,160,629)	(66,789,629)
Ending Unres./Undesig. Fund Bal.	$ -	$ 32,327,168	$ (30,430,220)	$ (112,312,223)	$ (187,401,852)
Ending Unres. Fund Balance	$ 183,734,835	$ 179,249,647	$ 129,054,347	$ 57,955,058	$ (18,361,981)

Detention Fund – Operations Forecast

	Adopted FY 2005-06	2 FY 2006-07	3 FY 2007-08	4 FY 2008-09	5 FY 2009-10
OPERATIONS (Fund 255)					
Most Likely					
Sources of Funds					
Revenues:					
Jail Excise Tax	$ 121,632,044	$ 134,189,333	$ 141,703,936	$ 149,639,356	$ 158,019,160
Jail Per Diem & Miscellaneous	26,262,947	29,195,858	30,793,456	32,478,474	34,255,696
Charges for Services	8,900	9,114	9,332	9,556	9,786
Interest Income	110,000	30,039	-	13,255	18,068
Total Revenues	$ 148,013,891	$ 163,424,344	$ 172,506,724	$ 182,140,641	$ 192,302,709
Fund Transfers In:					
Base Maintenance of Effort	$ 145,724,861	$ 160,896,071	$ 168,572,971	$ 172,618,722	$ 176,761,571
Above Base Maintenance of Effort	-	-	-	-	-
Total Transfers In	$ 145,724,861	$ 160,896,071	$ 168,572,971	$ 172,618,722	$ 176,761,571
Total sources	$ 293,738,752	$ 324,320,415	$ 341,079,695	$ 354,759,363	$ 369,064,280
Uses of Funds:					
Operating Expenditures					
Personal Services	$ 176,834,491	$ 211,414,952	$ 236,334,447	$ 253,019,391	$ 268,452,947
Supplies & Services	43,745,064	46,138,794	48,663,509	51,326,376	54,134,955
Capital Outlay	1,453,243	1,532,764	1,616,637	1,705,100	1,798,403
Subtotal - Current Operations	$ 222,032,798	$ 259,086,511	$ 286,614,593	$ 306,050,866	$ 324,386,305
Non-Departmental/Contingencies (Includes Major Maintenance)	$ 69,050,556	$ 27,175,473	$ 28,233,977	$ 27,433,149	$ 28,566,012
Total Operating Expenditures	$ 291,083,354	$ 286,261,983	$ 314,848,570	$ 333,484,015	$ 352,952,317
Operating Surplus/(Deficit)	$ 2,655,398	$ 38,058,432	$ 26,231,124	$ 21,275,348	$ 16,111,963
Non-Recurring Expenditures					
Appropriated Fund Balance	$ 33,854,807	$ 13,857,000	$ 18,136,180	$ 18,336,180	$ 17,536,180
Integ. Crim. Justice Info. Sys. Projects	$ 2,655,398	$ 2,160,760	$ -	$ -	$ -
Sub-Total Non-Recurring	$ 36,510,205	$ 16,017,760	$ 18,136,180	$ 18,336,180	$ 17,536,180
Transfer to Detention Cap. Projects	$ 14,977,841	$ 40,385,798	$ -	$ -	$ -
Total Non-Operating Expenditures	$ 51,488,046	$ 56,403,558	$ 18,136,180	$ 18,336,180	$ 17,536,180
Total Expenditures (Operating Plus Non-Operating)	$ 342,571,400	$ 342,665,541	$ 332,984,750	$ 351,820,195	$ 370,488,497
Total Projected Surplus/Deficit *(Operating Plus Non-Operating)*	$ (48,832,648)	$ (18,345,126)	$ 8,094,944	$ 2,939,168	$ (1,424,217)
Fund Balance:					
Beginning Fund Balance	$ 67,177,774	$ 18,345,126	$ -	$ 8,094,944	$ 11,034,112
Projected Surplus/Deficit	(48,832,648)	(18,345,126)	8,094,944	2,939,168	(1,424,217)
Ending Fund Balance	$ 18,345,126	$ -	$ 8,094,944	$ 11,034,112	$ 9,609,895

Detention Fund – Capital Projects Forecast

CAPITAL PROJECTS (Fund 455)	Adopted FY 2005-06	2 FY 2006-07	3 FY 2007-08	4 FY 2008-09	5 FY 2009-10
Most Likely					
Sources of Funds:					
Transfer-In from Detention Operating Fund	$ 14,977,841	$ 40,385,798	$ -	$ -	$ -
Total Sources	$ 14,977,841	$ 40,385,798	$ -	$ -	$ -
Uses of Funds	$ 22,800,000	$ 33,000,000	$ 34,992,500	$ 2,000,000	$ -
Projected Surplus/Deficit:	$ (7,822,159)	$ 7,385,798	$ (34,992,500)	$ (2,000,000)	$ -
Unreserved Fund Balance:					
Beginning Balance	$ 9,164,377	$ 1,342,218	$ 8,728,016	$ (26,264,484)	$ (28,264,484)
Net Surplus/Deficit	(7,822,159)	7,385,798	(34,992,500)	(2,000,000)	-
Ending Balance	$ 1,342,218	$ 8,728,016	$ (26,264,484)	$ (28,264,484)	$ (28,264,484)

Transportation Forecast – Operations and Capital Projects Forecast

	Adopted FY 2005-06	2 FY 2006-07	3 FY 2007-08	4 FY 2008-09	5 FY 2009-10
OPERATIONS (FUND 232)					
Most Likely					
Sources of Funds:					
Revenue					
Licenses & Permits	$ 1,800,000	$ 1,898,496	$ 2,002,382	$ 2,111,952	$ 2,227,518
Other Intergovernmental	63,460	64,983	66,543	68,140	69,775
State Shared Highway User Rev.	94,948,883	100,128,773	104,602,889	108,834,097	113,340,128
State Shared Vehicle License Taxes	8,530,000	9,127,100	9,765,997	10,449,617	11,181,090
Interest Earnings	380,000	350,952	367,394	383,230	400,101
Miscellaneous Revenue	145,000	148,480	152,044	155,693	159,429
Gain on Fixed Assets	200,000	204,800	209,715	214,748	219,902
Proceeds of Financing	-	-	-	-	-
Total Sources	$ 106,067,343	$ 111,923,584	$ 117,166,963	$ 122,217,477	$ 127,597,944
Net Growth Rate	8.68%	5.52%	4.68%	4.31%	4.40%
	106,067,343				
Uses of Funds:					
Expenditures					
Personal Services	$ 22,063,910	$ 24,018,521	$ 25,827,320	$ 27,788,729	$ 29,917,717
Supplies & Services	26,288,889	27,727,417	29,244,661	30,844,929	32,532,764
Capital Outlay	3,774,304	3,864,887	3,957,645	4,052,628	4,149,891
Total Expenditures	$ 52,127,103	$ 55,610,825	$ 59,029,626	$ 62,686,286	$ 66,600,372
Net Growth Rate	4.01%	6.68%	6.15%	6.19%	6.24%
Fund Transfers Out					
Gen. Fund-Central Service Alloc.	$ 1,584,445	$ 1,730,904	$ 1,881,410	$ 2,045,907	$ 2,225,820
Debt Service Allocation	-	-	-	-	-
Capital Projects Fund	67,475,788	54,581,855	56,255,927	57,485,283	58,771,752
Total Transfers Out	$ 69,060,233	$ 56,312,759	$ 58,137,337	$ 59,531,190	$ 60,997,572
Total Uses	$ 121,187,336	$ 111,923,584	$ 117,166,963	$ 122,217,477	$ 127,597,944
Projected Surplus/Deficit:	$ (15,119,993)	$ -	$ -	$ -	$ -
Fund Balance:					
Beginning Unreserved Balance	$ 15,119,993	$ -	$ -	$ -	$ -
Net Surplus/Deficit	(15,119,993)	-	-	-	-
Ending Balance	$ -	$ -	$ -	$ -	$ -
CAPITAL PROJECTS (FUND 234)					
Most Likely					
Sources of Funds:					
Revenue	$ 29,366,281	$ 735,250	$ 2,942,100	$ 57,000	$ -
Fund Transfers In	67,475,788	54,581,855	56,255,927	57,485,283	58,771,752
Total Sources	$ 96,842,069	$ 55,317,105	$ 59,198,027	$ 57,542,283	$ 58,771,752
Uses of Funds:	$ 110,634,054	$ 72,601,000	$ 58,568,000	$ 78,138,000	$ 64,968,000
Fund Balance:					
Beginning Unreserved Balance	$ 38,672,702	$ 24,880,717	$ 7,596,822	$ 8,226,849	$ (12,368,868)
Sources Less Uses	(13,791,985)	(17,283,895)	630,027	(20,595,717)	(6,196,248)
Ending Unreserved Fund Balance	$ 24,880,717	$ 7,596,822	$ 8,226,849	$ (12,368,868)	$ (18,565,116)

Flood Control District – Operations Forecast

	Adopted FY 2005-06	2 FY 2006-07	3 FY 2007-08	4 FY 2008-09	5 FY 2009-10
OPERATIONS (FUND 991)					
Most Likely					
Sources of Funds:					
Revenue					
Property Taxes	$ 62,733,411	$ 67,695,865	$ 76,115,149	$ 80,664,772	$ 87,486,144
Licenses & Permits	505,000	530,250	545,627	561,450	577,733
Other Intergovernmental	23,288,000	23,846,912	24,419,238	25,005,300	25,605,427
Payments in Lieu of Taxes	191,727	196,329	201,041	205,866	210,806
Interest Earnings	325,000	324,939	354,119	373,004	397,463
Miscellaneous	10,159,000	10,402,816	10,652,484	10,908,143	11,169,939
Gain on Fixed Assets	-	-	-	-	-
Total Sources	$ 97,202,138	$ 102,997,111	$ 112,287,657	$ 117,718,535	$ 125,447,511
Net Growth Rate	37.43%	5.96%	9.02%	4.84%	6.57%
Uses of Funds:					
Expenditures:					
Personal Services	$ 11,023,651	$ 12,007,873	$ 12,900,863	$ 13,867,723	$ 14,915,532
Supplies & Services	18,606,197	19,624,328	20,698,171	21,830,775	23,025,355
Capital Outlay	1,430,829	1,509,124	1,591,703	1,678,801	1,770,665
Total Expenditures	$ 31,060,677	$ 33,141,325	$ 35,190,737	$ 37,377,300	$ 39,711,553
	40.19%	6.70%	6.18%	6.21%	6.25%
Fund Transfers Out					
Gen. Fund-Central Service Alloc.	$ 1,140,805	$ 1,246,437	$ 1,355,279	$ 1,474,037	$ 1,603,678
Capital Projects Fund	70,816,471	67,963,278	74,741,641	78,267,198	83,332,280
Total Transfers Out	$ 71,957,276	$ 69,209,715	$ 76,096,920	$ 79,741,235	$ 84,935,958
Total Uses	$ 103,017,953	$ 102,351,040	$ 111,287,657	$ 117,118,535	$ 124,647,511
Projected Surplus/(Deficit):	$ (5,815,815)	$ 646,071	$ 1,000,000	$ 600,000	$ 800,000
Fund Balance:					
Beginning Unreserved Balance	$ 13,469,744	$ 7,653,929	$ 8,300,000	$ 9,300,000	$ 9,900,000
Fund Balance Designations	(7,653,929)	(8,300,000)	(9,300,000)	(9,900,000)	(10,700,000)
Unreserved/Undesignated Balance	$ 5,815,815	$ (646,071)	$ (1,000,000)	$ (600,000)	$ (800,000)
Net Surplus/Deficit	(5,815,815)	646,071	1,000,000	600,000	800,000
Ending Unres./Undesig. Fund Bal.	$ -	$ -	$ -	$ -	$ -
Ending Unreserved Fund Balance	$ 7,653,929	$ 8,300,000	$ 9,300,000	$ 9,900,000	$ 10,700,000

Flood Control District – Capital Projects Forecast

	Adopted FY 2005-06	2 FY 2006-07	3 FY 2007-08	4 FY 2008-09	5 FY 2009-10
CAPITAL PROJECTS (FUND 990)					
Most Likely					
Sources of Funds:					
Revenue	$ -	$ 1,301,481	$ 1,339,481	$ 63,000	$ 1,873,585
Fund Transfers In	70,816,471	67,963,278	74,741,641	78,267,198	83,332,280
Total Sources	$ 70,816,471	$ 69,264,759	$ 76,081,122	$ 78,330,198	$ 85,205,865
Uses of Funds:	$ 62,142,000	$ 65,000,000	$ 65,000,000	$ 65,000,000	$ 60,000,000
Fund Balance:					
Beginning Unreserved Balance	$ 5,980,426	$ 14,654,897	$ 18,919,656	$ 30,000,778	$ 43,330,976
Sources Less Uses	8,674,471	4,264,759	11,081,122	13,330,198	25,205,865
Ending Unreserved Fund Balance	$ 14,654,897	$ 18,919,656	$ 30,000,778	$ 43,330,976	$ 68,536,841

Library District Forecast

	Adopted FY 2005-06	2 FY 2006-07	3 FY 2007-08	4 FY 2008-09	5 FY 2009-10
OPERATIONS (FUND 244)					
Most Likely					
Source of Funds:					
Revenue					
Property Taxes	17,694,550	18,251,101	19,442,774	20,243,863	21,557,684
Grants	-	-	-	-	-
Other Intergovernmental	2,000,000	1,299,920	1,763,278	2,253,267	2,771,068
Payments in Lieu of Taxes	228,248	289,243	296,184	303,293	310,572
Other Charges for Services	58,069	59,463	60,890	62,351	63,848
Fines & Forfeits	480,420	494,833	447,417	404,456	380,773
Interest Earnings	50,000	48,281	50,739	54,731	59,999
Miscellaneous	309,758	58,295	67,379	75,303	83,170
Total Sources	$ 20,821,045	$ 20,501,135	$ 22,128,660	$ 23,397,264	$ 25,227,114
Net Growth Rate	31.31%	-1.54%	7.94%	5.73%	7.82%
Uses of Funds:					
Expenditures					
Personal Services	$ 8,300,584	$ 9,222,851	$ 10,061,444	$ 10,982,600	$ 11,995,371
Supplies & Services	3,995,729	4,091,626	4,189,826	4,290,381	4,393,350
Capital Outlay	8,239,074	6,553,949	6,000,460	6,031,967	5,333,657
Total Expenditures	$ 20,535,387	$ 19,868,427	$ 20,251,729	$ 21,304,948	$ 21,722,378
Net Growth Rate	30.91%	-3.25%	1.93%	5.20%	1.96%
Fund Transfers Out					
Gen. Fund-Central Service Alloc.	$ 913,635	$ 905,176	$ 944,783	$ 1,017,771	$ 1,062,618
Debt Service Allocation	-	-	-	-	-
Capital Projects Fund	-	-	-	-	-
Total Transfers Out	$ 913,635	$ 905,176	$ 944,783	$ 1,017,771	$ 1,062,618
Total Uses	$ 21,449,022	$ 20,773,603	$ 21,196,512	$ 22,322,719	$ 22,784,996
Projected Surplus/Deficit:	$ (627,977)	$ (272,468)	$ 932,148	$ 1,074,545	$ 2,442,118
Fund Balance:					
Beginning Unreserved Balance	$ 6,743,154	$ 6,115,177	$ 5,842,709	$ 6,774,857	$ 7,849,401
Fund Balance Designations	(2,701,481)	(2,800,000)	(3,000,000)	(3,100,000)	(3,300,000)
Unreserved/Undesignated Balance	$ 4,041,673	$ 3,315,177	$ 2,842,709	$ 3,674,857	$ 4,549,401
Net Surplus/Deficit	(627,977)	(272,468)	932,148	1,074,545	2,442,118
Ending Unres./Undesig. Fund Bal.	$ 3,413,696	$ 3,042,709	$ 3,774,857	$ 4,749,401	$ 6,991,519
Ending Unreserved Fund Balance	$ 6,115,177	$ 5,842,709	$ 6,774,857	$ 7,849,401	$ 10,291,519

Mandates

Introduction

Maricopa County faces major issues relating to the vast growth in and significant cost of providing mandated services. A significant portion of the County's budget is committed to satisfying unfunded mandates. Mandated services influence Maricopa County's strategic planning process, operating policies and financial structure.

Mandates, as defined for this study, are functions or services that meet constitutional, statutory or court-ordered requirements from either Federal or State entities. These mandates are generally not funded by the State or Federal government, forcing the County to provide funding. They create expenditures Maricopa County might not otherwise incur. They represent the portion of the County budget over which the Board of Supervisors has little or no discretion.

Administrative mandates, as used throughout this document, refers to functions that provide essential support to State or Federally mandated programs, without which, those mandated provisions would either cease to exist, or function in a less than complete capacity. Due to the necessity of administrative mandates in support of mandated services, summary schedules, charts and tables provided within this section consolidate both mandates and administrative mandates.

In preparation for the FY 2005-06 budget process, the Office of Management and Budget surveyed every County department in order to update the mandate study performed during FY 2004-05. County departments supplied the information contained herein. The mandate financial information provided within the Annual Business Strategies does not include expenditures made in debt service funds or eliminations. The FY 2005-06 mandate summary section provides the citizens of Maricopa County with a comprehensive understanding of the County's use of funds while ensuring that mandate compliance is maintained at a minimum service level. Summary mandate study results are presented on the following pages. Individual mandated programs and administrative mandates, including their associated costs, are located in the Department Summaries section of this Annual Business Strategies document. Please refer to the table of contents to find specific department information.

Executive Summary

Maricopa County faces a number of challenges in providing services to its citizens. Increased demands for basic services continue to expand as the County's population increases. Maricopa County remains one of the fastest growing counties in the nation in terms of population, employment and personal income. County efforts to meet ever-growing citizen needs are undermined by the vast growth in and significant cost of providing mandated services, many of which are unfunded. These services include, but are not limited to, energy, water, land, building and infrastructure services, as well as criminal justice related activities and health care to its citizens.

As demonstrated on the table below, the County's expenditure growth trend expands at a greater rate than the population increases.

Maricopa County Population & Expenditure Growth Comparison

	FY 2002	FY 2003		FY 2004		FY 2005		FY 2006	
Population	3,289,600	3,386,100	2.8%	3,487,500	2.9%	3,595,700	3.0%	3,689,113	2.5%
Expenditures	$ 2,130,670,774	$ 2,359,608,623	9.7%	$ 2,332,530,390	-1.2%	$ 2,230,724,731	-4.6%	$ 2,486,639,585	10.3%

As illustrated in the table on the following page, $1,610,721,986 or 64.8% of the Maricopa County FY 2005-06 budgeted expenditures of $2,486,639,585 (not including debt service of $23,341,996, and eliminations of -$403,668,169) are committed to satisfying mandated services. In addition, $492,185,922 or 19.8% in administrative mandates provides essential support to mandated services. The remaining expenditures of $383,731,677 or 15.4% are non-mandated.

FY 2005-06 Budget Expenditures

Fund	Mandates	Percent of Budget	Administrative Mandates	Percent of Budget	Non-Mandates	Percent of Budget
General Fund	$ 835,186,803	33.6%	$ 319,156,982	12.8%	$ 4,091,787	0.2%
Special Revenue	562,387,964	22.6%	93,188,714	3.7%	203,017,206	8.2%
Capital Projects	213,030,720	8.6%	3,031,390	0.1%	62,145,000	2.5%
Enterprise	-	0.0%	-	0.0%	88,346,783	3.6%
Internal Service	116,499	0.0%	76,808,836	3.1%	26,130,901	1.1%
Total All Funds	$ 1,610,721,986	64.8%	$ 492,185,922	19.8%	$ 383,731,677	15.4%

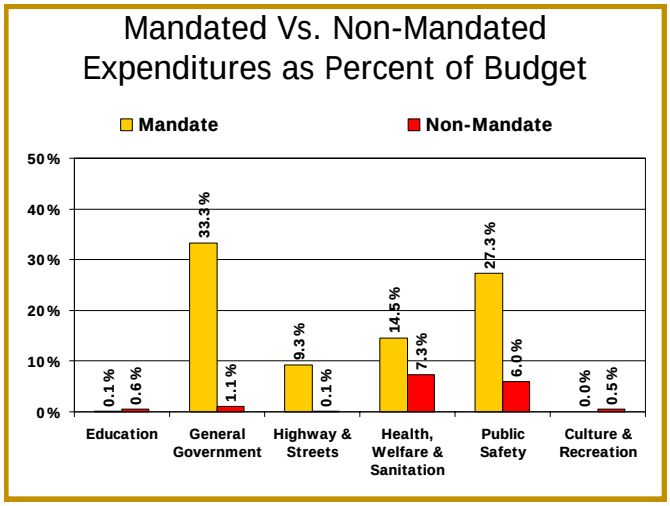
The table below shows the dollar amount allocated for each fund type for the FY 2005-06 consolidated mandates (i.e., Mandates and Administrative Mandates) as well as each fund's percentage of total mandates. Consolidated General Fund mandates of $1.15 billion represents 54.9% of all mandated expenditures, while Special Revenue, Capital & Internal Services Funds represent 31.2%, 10.3% and 3.7% of mandated expenditures, respectively.

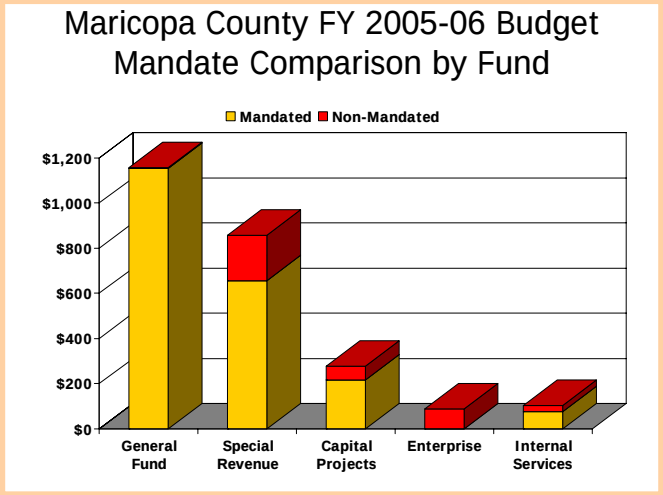
FY 2005-06 Consolidated Mandates by Fund

Fund	Mandates	Percent of Total Mandates
General Fund	$ 1,154,343,785	54.9%
Special Revenue Fund	$ 655,576,678	31.2%
Capital Projects Fund	$ 216,062,110	10.3%
Internal Service Fund	$ 76,925,335	3.7%

The chart at right shows the breakdown of mandated and non-mandated expenditures, by fund, in the FY 2005-06 budget.

Expenditures are categorized as Education, Culture & Recreation, General Government, Highways and Streets, Health, Welfare and Sanitation, or Public Safety. There are no mandates that fall under the Culture & Recreation category. The bulk of mandated expenditures fall in the areas of Public Safety, General Government and Health, Welfare and Sanitation.





Maricopa County's FY 2005-06 mandated versus non-mandated expenditures as a percent of the total budget are shown on the chart on the left. The expenditures are presented by category and include all funds.

FY 2005-06 Mandates For All Funds

Mandated services benefit residents, as well as visitors to Maricopa County, by affording a better way of life in a safer environment. Maricopa County's total FY 2005-06 budget, excluding debt service funds and eliminations, is comprised of 84.6% mandated services. The following tables below show total budgeted expenditures versus mandated expenditures by expenditure category.

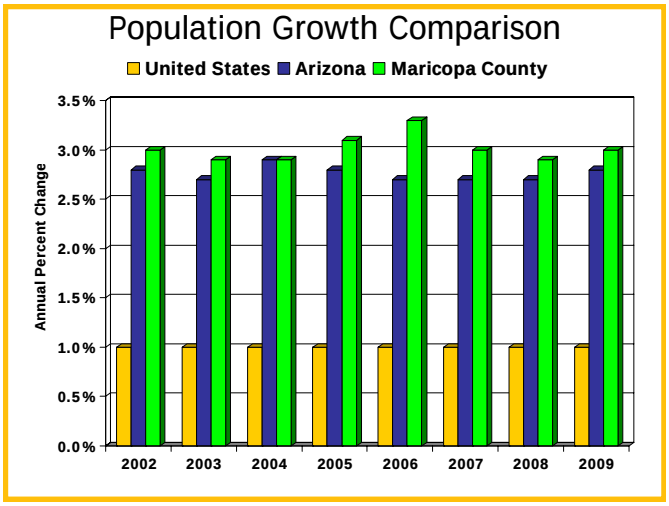
Mandated Expenditures By Category and Type
For All Funds

Expenditure Category	Judicial Branch	Elected Officials	Appointed Departments	Special Districts	Total
Education	$ -	$ 2,165,072	$ -	$ -	$ 2,165,072
General Government	-	42,233,951	787,023,184	-	829,257,135
Highways & Streets	-	-	231,821,390	-	231,821,390
Health, Welfare & Sanitation	-	-	361,498,885	-	361,498,885
Public Safety	206,321,799	328,647,019	120,995,295	22,201,313	678,165,426
Totals	$ 206,321,799	$ 373,046,042	$ 1,501,338,754	$ 22,201,313	$ 2,102,907,908

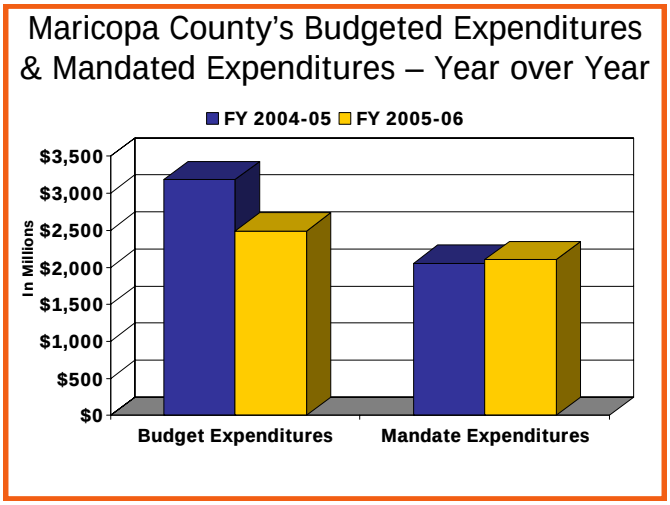
FY 2005-06 Budgeted Expenditures vs. Mandated Expenditures
For All Funds

Expenditure Category	Budget Expenditures FY 2005-06	Mandated Expenditures FY 2005-06	% Mandates of Total Expenditures	% Mandates of Total Mandates
Education	$ 17,421,366	$ 2,165,072	0.1%	0.1%
Culture & Recreation	11,201,327	-	0.0%	0.0%
General Government	856,219,895	829,257,135	33.3%	39.4%
Highways & Streets	233,714,352	231,821,390	9.3%	11.0%
Health, Welfare & Sanitation	541,942,766	361,498,885	14.5%	17.2%
Public Safety	826,139,878	678,165,426	27.3%	32.2%
Total	$ 2,486,639,585	$ 2,102,907,908	84.6%	100.0%

The chart on the right compares actual and projected population growth for the United States, Arizona and Maricopa County. Maricopa County's population growth continues to expand. Maricopa County's population grew by nearly 2.9% during 2004, which mirrored the state's population increase for the same period. The nation's population increased by 1.0% in 2004. Growth of this magnitude requires additional resources to support additional services.



As shown below, Maricopa County's total budgeted expenditures decreased $696.7 million or 21.8% from FY 2004-05. The decrease is attributed to the Maricopa Health Care Delivery System transitioning operations to the newly created Special Health Care District in January 2005 and the anticipated closure of the Maricopa Managed Care Plans effective September 30, 2005. However, mandated expenditures increased by $52.1 million or 2.5% over the same period of time.



FY 2005-06 General Fund Mandates

General Fund mandates total $1,154,343,785, or 99.6% of the General Fund budget. Maricopa County's General Fund budgeted expenditures decreased $7,760,035, or .7% from FY 2004-05. Mandated expenditures decreased similarly by $7,652,400, or .7% over the same period of time.

The following tables provide General Fund mandated expenditures by category and type, and a General Fund expenditure and mandate summary:

Mandated General Fund Expenditures By Category and Type

Expenditure Category	Judicial Branch	Elected Officials	Appointed Departments	Special Districts	Total
Education	$ -	$ 2,165,072	$ -	$ -	$ 2,165,072
General Government	-	34,724,665	465,651,857	-	500,376,522
Highways & Streets	-	-	-	-	-
Health, Welfare & Sanitation	-	-	317,106,387	-	317,106,387
Public Safety	129,119,473	140,542,755	65,033,576	-	334,695,804
Totals	$ 129,119,473	$ 177,432,492	$ 847,791,820	$ -	$ 1,154,343,785

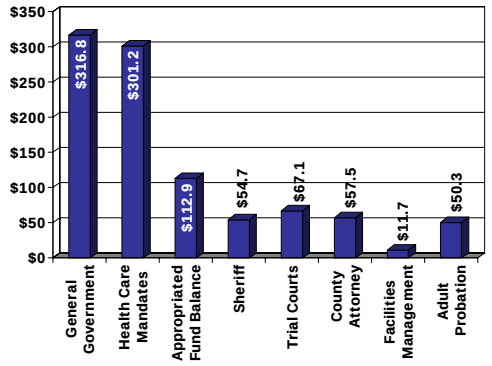
General Fund Expenditure & Mandate Summary

	FY 2005-06 Budget Expenditures	FY 2005-06 Budget Mandates	% Variance Total Budget	FY 2005-06 Budget Non-Mandated	% Variance Total Budget
Judicial Branch	$ 129,119,473	$ 129,119,473	11.1%	$ -	0.0%
Elected Officials	177,432,492	177,432,492	15.3%	-	0.0%
Appointed Departments	851,883,607	847,791,820	73.2%	4,091,787	0.4%
Totals	$ 1,158,435,572	$ 1,154,343,785	99.6%	$ 4,091,787	0.4%

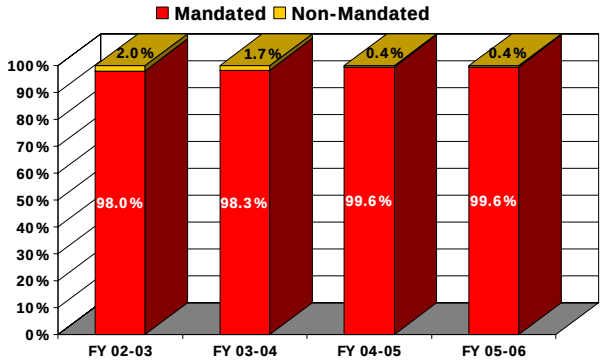
General Fund mandates of $1.54 billion equate to 46.4% of all funds budgeted for FY 2005-06; and total 54.9% of FY 2005-06 budgeted mandates for all funds.

FY 2005-06 General Fund mandated expenditures by major department are shown on the chart below.

General Fund Mandated Expenditures by Major Departments



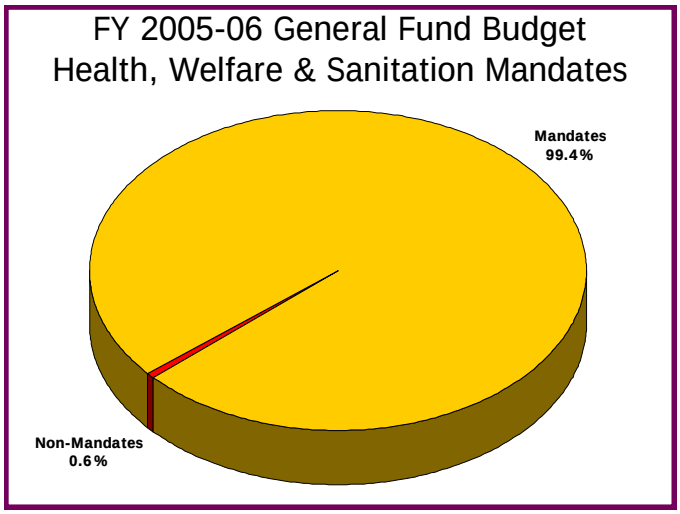
General Fund Mandates Year-Over-Year Comparison



General Fund non-mandated expenditures represent $4.1 million or 0.35% of the FY 2005-06 General Fund budget, as outlined on the table on the following page.

FY 2005-06 General Fund Non-Mandated Expenditures		
Appropriated Fund Balance	$	167,053
General Government		330,806
Human Services		2,067,234
Parks & Recreation		1,526,694
Total	$	4,091,787

General Fund Health, Welfare & Sanitation Mandates



Expenditures for Health, Welfare and Sanitation activities in the General Fund total $317.1 million or 27.5% of General Fund mandates. The only non-mandated, General Fund expenditures in Health, Welfare and Sanitation are for Human Services at $2.06 million for FY 2005-06. The distribution of mandates versus non-mandates in the FY 2005-06 General Fund budget for Health, Welfare & Sanitation is shown on the chart on the left.

100% of all General Fund expenditures in Animal Care & Control, Environmental Services, Medical Examiner, Public Health and Health Care Mandates departments are mandated. 100% of the Human Services General Fund Expenditures are non-mandated.

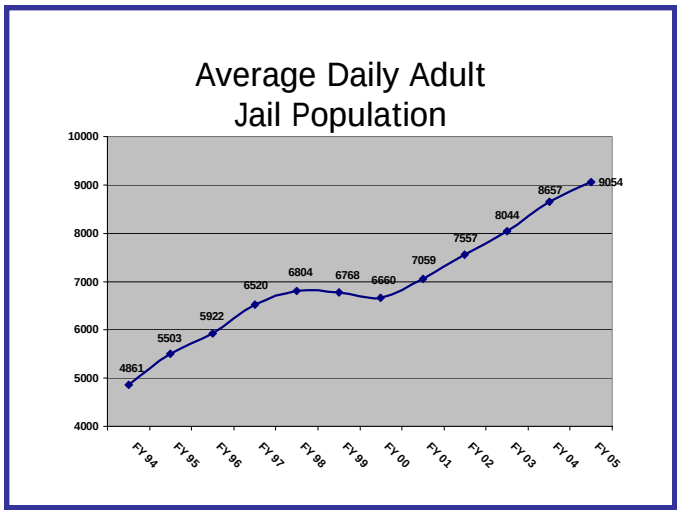
Maricopa County is responsible for the protection of the food and water supplies, the detection and abatement of environmentally transmitted disease and public health nuisances, and programs that control the release of hazardous air pollutants into the atmosphere. Maricopa County is required to provide for the indigent sick and general mental health of its indigent population. The County is mandated to enforce rabies quarantine and animal vaccine requirements.

General Fund Public Safety Mandates

General Fund Public Safety mandates total $334.7 million or 29.0% of total General Fund mandates. 100% of all General Fund Public Safety expenditures in the FY 2005-06 budget are mandated. These expenditures provide for the safety of Maricopa County citizens while protecting their unalienable rights by providing due process. Maricopa County funds prosecutors, defenders, the Judicial Branch, jails and policing activities, among other Criminal Justice activities.

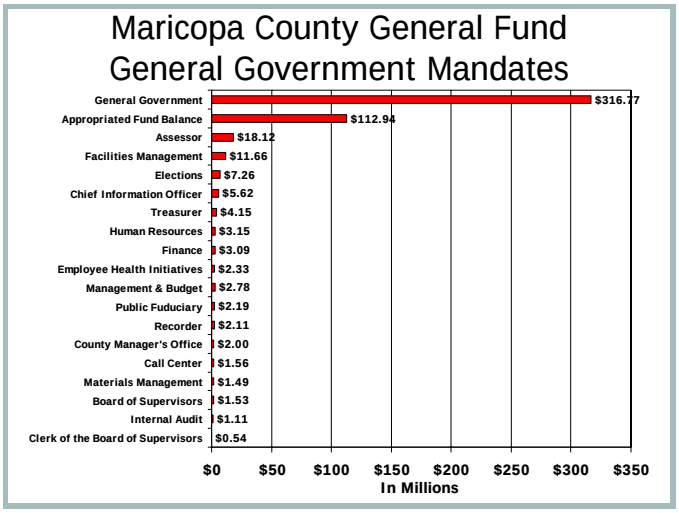
The departments of Contract Counsel, Emergency Management, Legal Defender, Office of Legal Advocate, Public Defender, Clerk of Superior Court, Constables, County Attorney, Adult Probation, Juvenile Probation, Trial Courts, and the Sheriff's Office comprise General Fund Public Safety mandated expenditures.

Maricopa County's population growth, particularly in the unincorporated areas of the County, impacts public safety expenditures. The chart at right shows the average daily adult jail population in Maricopa County. Since 1991, Maricopa County's adult jail population has almost doubled, which has significantly increased mandated Public Safety expenditures.



General Fund General Government Mandates

The General Government category includes a broad range of mandated citizen oriented services. Taxation, elections, property assessment, revenue and expenditure accountability, support and care of persons, and legal proceedings make up the majority of these services. The governing body of the County, the Board of Supervisors, is also a mandated function.



The General Fund County departments that provide General Government mandated services are shown on the chart at right.

The General Government category includes a department called General Government. The majority of the General Fund General Government expenditures reside in this department. General Government department expenditures benefit the County as a whole. Examples of these General Government department expenditures include: Major Maintenance, Debt Service, Outside Legal Counsel, Tax Appeals, and Indigent Burials.

General Fund Education Mandates

The Maricopa County Superintendent of Schools is responsible for providing mandated services to the school districts within the County. Maricopa County's Superintendent of Schools supports Accommodation Schools through a Special School Reserve Fund. Expenses are set aside annually for the establishment and operation of schools in the unincorporated areas of Maricopa County. The department of Superintendent of Schools is the only department within the education category in the General Fund.

FY 2005-06 Mandates Excluding the General Fund

The rapid population growth in Maricopa County over the past decade continues to place increased demands for services on County government. Excluding the General Fund, all other mandates total $948.6 million. The table below provides a breakdown of these mandates.

Fund	Mandates	% Budget	Non-Mandates	% Budget
Special Revenue	$ 655,576,678	76.4%	$ 203,017,206	23.6%
Capital Projects	216,062,110	77.7%	62,145,000	22.3%
Enterprise	-	0.0%	88,346,783	100.0%
Internal Service	76,925,335	74.6%	26,130,901	25.4%
Total	$ 948,564,123	71.4%	$ 379,639,890	28.6%

Mandate Study - Summary Schedules

Consolidated Mandates – Including All Funds

Consolidated Mandates - All Funds by Category

Expenditure Category	FY 2005-06 Budgeted Expenditures	FY 2005-06 Mandated Expenditures	Percent of Budget	FY 2005-06 Non-Mandated Expenditures	Percent of Budget
Culture & Recreation	$ 11,201,327	$ -	0.0%	$ 11,201,327	100.0%
Education	17,421,366	2,165,072	12.4%	15,256,294	87.6%
General Government	856,219,895	829,257,135	96.9%	26,962,760	3.1%
Highways & Streets	233,714,352	231,821,390	99.2%	1,892,962	0.8%
Health, Welfare & Sanitation	541,942,766	361,498,885	66.7%	180,443,881	33.3%
Public Safety	826,139,878	678,165,426	82.1%	147,974,452	17.9%
Totals	$ 2,486,639,585	$ 2,102,907,908	84.6%	$ 383,731,677	15.4%

Consolidated Mandates - All Funds by Department Type

Expenditure Type	FY 2005-06 Budgeted Expenditures	FY 2005-06 Mandated Expenditures	Percent of Budget	FY 2005-06 Non-Mandated Expenditures	Percent of Budget
Judicial Branch	$ 206,321,799	$ 206,321,799	100.0%	$ -	0.0%
Elected Officials	373,046,042	373,046,042	100.0%	-	0.0%
Appointed Departments	1,722,754,702	1,501,338,754	87.1%	221,415,948	12.9%
Special Districts	184,517,042	22,201,313	12.0%	162,315,729	88.0%
Totals	$ 2,486,639,585	$ 2,102,907,908	84.6%	$ 383,731,677	15.4%

Consolidated Mandates - By Fund Type

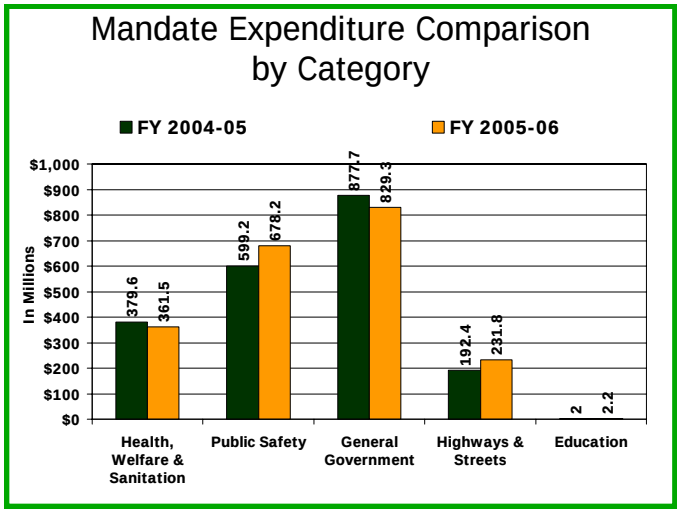
Expenditure Type	FY 2005-06 Budgeted Expenditures	FY 2005-06 Mandated Expenditures	Percent of Budget	FY 2005-06 Non-Mandated Expenditures	Percent of Budget
General Fund	$ 1,158,435,572	$ 1,154,343,785	99.6%	$ 4,091,787	0.4%
Speical Revenue Fund	858,593,884	655,576,678	76.4%	203,017,206	23.6%
Capital Projects	278,207,110	216,062,110	77.7%	62,145,000	22.3%
Enterprise	88,346,783	-	0.0%	88,346,783	100.0%
Internal Service Fund	103,056,236	76,925,335	74.6%	26,130,901	25.4%
Totals	$ 2,486,639,585	$ 2,102,907,908	84.6%	$ 383,731,677	15.4%

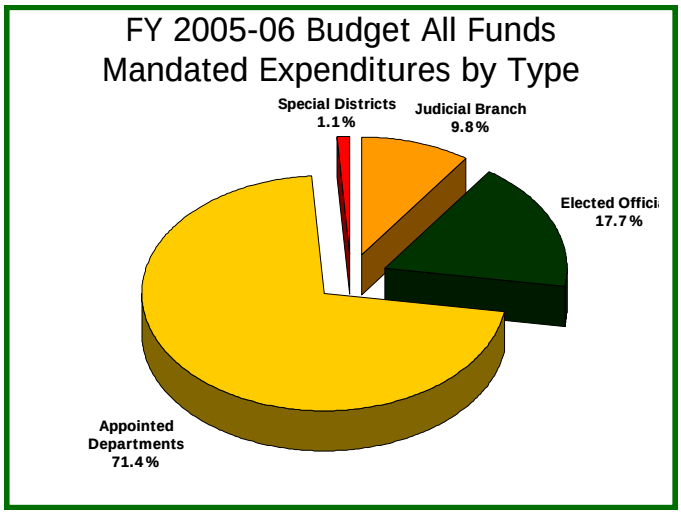
FY 2005-06 Budgeted Mandates by Department and Fund

Department	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total Mandates
Judicial Branch						
Adult Probation	$ 50,303,044	$ 14,536,894	$ -	$ -	$ -	$ 64,839,938
Juvenile Probation	11,680,865	45,991,188	-	-	-	57,672,053
Trial Courts	67,135,564	16,674,244	-	-	-	83,809,808
Sub-Total	$ 129,119,473	$ 77,202,326	$ -	$ -	$ -	$ 206,321,799
Elected Officials						
Assessor	$ 18,118,945	$ -	$ -	$ -	$ -	$ 18,118,945
Board of Supervisors	1,532,575	-	-	-	-	1,532,575
Call Center	1,555,385	-	-	-	-	1,555,385
Clerk of the Court	26,383,155	8,874,258	-	-	-	35,257,413
Constables	1,908,645	-	-	-	-	1,908,645
County Attorney	57,520,494	12,799,672	-	-	-	70,320,166
Elections	7,255,771	-	-	-	-	7,255,771
Recorder	2,114,696	7,509,286	-	-	-	9,623,982
Sheriff	54,730,461	166,430,334	-	-	-	221,160,795
Superintendent of Schools	2,165,072	-	-	-	-	2,165,072
Treasurer	4,147,293	-	-	-	-	4,147,293
Sub-Total	$ 177,432,492	$ 195,613,550	$ -	$ -	$ -	$ 373,046,042
Appointed Departments						
Air Quality	-	10,798,684	-	-	-	$ 10,798,684
Animal Care & Control	375,193	8,307,587	-	-	-	8,682,780
Appropriated Fund Balance	112,939,748	48,832,648	-	-	-	161,772,396
Board of Supervisors Clerk	536,893	-	-	-	-	536,893
Chief Information Officer	5,623,616	-	-	-	14,886,562	20,510,178
Community Development	-	-	-	-	-	-
Contract Counsel	14,162,317	-	-	-	-	14,162,317
Correctional Health	3,580,434	39,120,480	-	-	-	42,700,914
County Manager's Office	1,996,561	-	-	-	-	1,996,561
Emergency Management	233,760	893,537	-	-	-	1,127,297
Employee Health Initiatives	2,326,033	-	-	-	50,596,799	52,922,832
Environmental Services	1,738,045	11,518,469	-	-	-	13,256,514
Equipment Services	-	-	-	-	10,575,177	10,575,177
Facilities Management	11,660,411	2,178,614	22,800,000	-	-	36,639,025
Finance	3,086,638	-	-	-	-	3,086,638
General Government	316,769,087	88,006,674	82,628,056	-	-	487,403,817
Health Care Mandates	301,233,694	-	-	-	-	301,233,694
Health Plans	-	-	-	-	-	-
Human Recources	3,150,296	-	-	-	-	3,150,296
Human Services	-	-	-	-	-	-
Integrated Criminal Justice Information System	-	4,398,212	-	-	-	4,398,212
Internal Audit	1,109,254	-	-	-	-	1,109,254
Legal Advocate	6,794,249	19,500	-	-	-	6,813,749
Legal Defender	7,431,420	105,542	-	-	-	7,536,962
Management & Budget	2,777,491	-	-	-	-	2,777,491
Materials Management	1,489,584	-	-	-	866,797	2,356,381
Medical Examiner	4,970,959	12,689	-	-	-	4,983,648
Parks & Recreation	-	-	-	-	-	-
Planning & Development	-	9,196,784	-	-	-	9,196,784
Public Defender	32,831,396	2,227,664	-	-	-	35,059,060
Public Fiduciary	2,186,245	-	-	-	-	2,186,245
Public Health	8,788,496	9,679,516	-	-	-	18,468,012
Research & Reporting	-	-	-	-	-	-
Risk Management	-	-	-	-	-	-
Solid Waste	-	4,075,553	-	-	-	4,075,553
Transportation	-	121,187,336	110,634,054	-	-	231,821,390
Sub-Total	$ 847,791,820	$ 360,559,489	$ 216,062,110	$ -	$ 76,925,335	$ 1,501,338,754
Special Districts						
Flood Control District	$ -	$ 22,201,313	$ -	$ -	$ -	$ 22,201,313
Library District	-	-	-	-	-	-
Stadium District	-	-	-	-	-	-
Sub-Total	$ -	$ 22,201,313	$ -	$ -	$ -	$ 22,201,313
Total Mandates	$ 1,154,343,785	$ 655,576,678	$ 216,062,110	$ -	$ 76,925,335	$ 2,102,907,908

Departments with the greatest allocation of mandated dollars budgeted include General Government with $487.4 million, Health Care Mandates 301.2 million, Appropriated Fund Balance with $161.8, the Sheriff's Office with $222.2 million, Transportation with $231.8 million, and the Trial Courts with $83.8 million.

The chart on the right compares mandated FY 2004-05 budgeted expenditures for all funds to those of FY 2005-06, by category. Overall, expenditures for mandates increased by 2.5% from FY 2004-05. The largest increase occurred in Public Safety followed by Highways & Streets. Mandated Expenditures for General Government and Health, Welfare & Sanitation decreased from FY 2004-05. The Public Safety increases are associated with the on-going operating expenses associated with the new detention facilities. Highways and Streets expenditures increased for capital projects in the Transportation Department's Build Roads and Bridges Program. Decreases in General Government category occurred primarily in Appropriated Fund Balance and were due to one-time expenditures incurred in FY 2004-05 for new facility start-up costs, property acquisition, and transfers to the benefits trust funds.





The chart at left and table below provides mandated expenditures by type for all funds as a percent of total mandates.

FY 2005-06 Mandated Expenditures By Type for All Funds

Mandate Type		Total Funds
Judicial Branch	$	206,321,799
Elected Officials		373,046,042
Appointed Departments		1,501,338,754
Special Districts		22,201,313
Total	$	2,102,907,908

The table below compares year-over-year budgeted expenditures and year-over-year mandated expenditures for all funds. The total FY 2005-06 expenditure budget for all funds decreased by 28.0% from FY 2004-05, whereas mandated expenditure increased by 2.5% over the same period of time.

Expenditure Category	Budget Expenditures FY 2004-05	Budget Expenditures FY 2005-06	% Budget Variance	Mandate Expenditures FY 2004-05	Mandate Expenditures FY 2005-06	% Mandate Variance
Culture & Recreation	$ 9,356,833	$ 11,201,327	16.5%	$ -	$ -	0.0%
Education	18,330,538	17,421,366	-5.2%	1,984,742	2,165,072	8.3%
General Government	906,820,910	856,219,895	-5.9%	877,697,766	829,257,135	-5.8%
Highways & Streets	192,636,002	233,714,352	17.6%	192,386,002	231,821,390	17.0%
Health, Welfare & Sanitation	1,329,907,373	541,942,766	-145.4%	379,560,575	361,498,885	-5.0%
Public Safety	726,245,930	826,139,878	12.1%	599,184,519	678,165,426	11.6%
Totals	$ 3,183,297,586	$ 2,486,639,585	-28.0%	$ 2,050,813,604	$ 2,102,907,908	2.5%

FY 2005-06 Budget and Mandate Comparison by Category for All Funds

Expenditure Category	Budget Expenditures	Mandated Expenditures	Administrative Mandates	Non-Mandated Expenditures	% Mandates of Department Expenditures	% Mandates of Total Expenditures
Culture & Recreation						
Parks & Recreation	$ 7,100,532	$ -	$ -	$ 7,100,532	0.00%	0.00%
Stadium District	4,100,795	-	-	4,100,795	0.00%	0.00%
Culture & Recreation Total	$ 11,201,327	$ -	$ -	$ 11,201,327	0.00%	0.00%
Education						
Superintendent of Schools	$ 2,165,072	$ 2,165,072	$ -	$ -	100.00%	0.10%
Library District	15,256,294	-	-	15,256,294	0.00%	0.00%
Education Total	$ 17,421,366	$ 2,165,072	$ -	$ 15,256,294	12.43%	0.10%
General Government						
Appropriated Fund Balance	$ 161,939,449	$ 500,000	$ 161,272,396	$ 167,053	99.90%	7.69%
Assessor	18,118,945	18,118,945	-	-	100.00%	0.86%
Board of Supervisors	1,532,575	1,532,575	-	-	100.00%	0.07%
Call Center	1,555,385	1,555,385	-	-	100.00%	0.07%
Chief Information Officer	20,510,178	-	20,510,178	-	100.00%	0.98%
Clerk of the Board of Supervisors	536,893	536,893	-	-	100.00%	0.03%
County Manager' Office	1,996,561	-	1,996,561	-	100.00%	0.09%
Elections	7,255,771	7,255,771	-	-	100.00%	0.35%
Employee Health Initiatives	52,922,832	-	52,922,832	-	100.00%	2.52%
Equipment Services	10,575,177	116,499	10,458,678	-	100.00%	0.50%
Facilities Management	36,639,025	22,950,000	13,689,025	-	100.00%	1.74%
Finance	3,086,638	-	3,086,638	-	100.00%	0.15%
General Government	487,734,623	281,355,466	206,048,351	330,806	99.93%	23.18%
Human Resources	3,150,296	-	3,150,296	-	100.00%	0.15%
Internal Audit	1,109,254	36,500	1,072,754	-	100.00%	0.05%
Management & Budget	2,777,491	-	2,777,491	-	100.00%	0.13%
Materials Management	2,356,381	-	2,356,381	-	100.00%	0.11%
Public Fuduciary	2,186,245	2,186,245	-	-	100.00%	0.10%
Recorder	9,623,982	9,623,982	-	-	100.00%	0.46%
Research & Reporting	334,000	-	-	334,000	0.00%	0.00%
Risk Management	26,130,901	-	-	26,130,901	0.00%	0.00%
Treasurer	4,147,293	4,147,293	-	-	100.00%	0.20%
General Government Total	$ 856,219,895	$ 349,915,554	$ 479,341,581	$ 26,962,760	96.85%	39.43%
Highways & Streets						
Transportation	$ 233,714,352	$ 231,821,390	$ -	$ 1,892,962	99.19%	11.02%
Highways & Streets Total	$ 233,714,352	$ 231,821,390	$ -	$ 1,892,962	99.19%	11.02%
Health, Welfare & Sanitation						
Air Quality	$ 10,798,684	10,798,684	-	-	100.00%	0.51%
Animal Care & Control	9,039,506	8,682,780	-	356,726	96.05%	0.41%
Community Development	15,997,531	-	-	15,997,531	0.00%	0.00%
Environmental Services	13,294,382	13,256,514	-	37,868	99.72%	0.63%
Health Care Mandates	301,233,694	291,956,678	9,277,016	-	100.00%	14.32%
Human Services	40,045,082	-	-	40,045,082	0.00%	0.00%
Maricopa Managed Care	87,540,957	-	-	87,540,957	0.00%	0.00%
Medical Examiner	4,983,648	4,983,648	-	-	100.00%	0.24%
Public Health	54,127,904	14,900,687	3,567,325	35,659,892	34.12%	0.88%
Solid Waste	4,881,379	4,075,553	-	805,826	83.49%	0.19%
Health, Welfare & Sanitation Total	$ 541,942,766	$ 348,654,544	$ 12,844,341	$ 180,443,882	66.70%	17.19%
Public Safety						
Adult Probation	$ 64,839,938	$ 64,839,938	$ -	$ -	100.00%	3.08%
Clerk of the Superior Court	35,257,413	35,257,413	-	-	100.00%	1.68%
Constables	1,908,645	1,908,645	-	-	100.00%	0.09%
Contract Counsel	14,162,317	14,162,317	-	-	100.00%	0.67%
Correctional Health	43,214,809	42,700,914	-	513,895	98.81%	2.03%
County Attorney	70,320,166	70,320,166	-	-	100.00%	3.34%
Emergency Management	1,127,297	1,127,297	-	-	100.00%	0.05%
Flood Control District	165,159,953	22,201,313	-	142,958,640	13.44%	1.06%
Integrated Criminal Justice Information System	4,398,212	4,398,212	-	-	100.00%	0.21%
Juvenile Probation	57,672,053	57,672,053	-	-	100.00%	2.74%
Legal Advocate	6,813,749	6,813,749	-	-	100.00%	0.32%
Legal Defender	7,536,962	7,536,962	-	-	100.00%	0.36%
Planning & Development	13,698,701	9,196,784	-	4,501,917	67.14%	0.44%
Public Defender	35,059,060	35,059,060	-	-	100.00%	1.67%
Sheriff	221,160,795	221,160,795	-	-	100.00%	10.52%
Trial Courts	83,809,808	83,809,808	-	-	100.00%	3.99%
Public Safety Total	$ 826,139,878	$ 678,165,426	$ -	$ 147,974,452	82.09%	32.25%
Grand Total	$ 2,486,639,585	$ 1,610,721,986	$ 492,185,922	$ 383,731,677	84.57%	100.00%

Mandates

The table below compares year-over-year budgeted expenditures and year-over-year mandated expenditures for all funds. The total FY 2005-06 expenditure budget for all funds decreased by 28.0% from FY 2004-05, whereas mandated expenditure increased by 2.5% over the same period of time.

Expenditure Category	Budget Expenditures FY 2004-05	Budget Expenditures FY 2005-06	% Budget Variance	Mandate Expenditures FY 2004-05	Mandate Expenditures FY 2005-06	% Mandate Variance
Culture & Recreation	$ 9,356,833	$ 11,201,327	16.5%	$ -	$ -	0.0%
Education	18,330,538	17,421,366	-5.2%	1,984,742	2,165,072	8.3%
General Government	906,820,910	856,219,895	-5.9%	877,697,766	829,257,135	-5.8%
Highways & Streets	192,636,002	233,714,352	17.6%	192,386,002	231,821,390	17.0%
Health, Welfare & Sanitation	1,329,907,373	541,942,766	-145.4%	379,560,575	361,498,885	-5.0%
Public Safety	726,245,930	826,139,878	12.1%	599,184,519	678,165,426	11.6%
Totals	$ 3,183,297,586	$ 2,486,639,585	-28.0%	$ 2,050,813,604	$ 2,102,907,908	2.5%

General Fund Budgeted Mandates FY 2005-06
By Category and Department

	Mandates	Administrative Mandates	Consolidated Mandates
Education			
Superintendent of Schools	$ 2,165,072	$ -	$ 2,165,072
Education Total	$ 2,165,072	$ -	$ 2,165,072
General Government			
Appropriated Fund Balance	$ 500,000	$ 112,439,748	$ 112,939,748
Assessor	18,118,945	-	18,118,945
Board of Supervisors	1,532,575	-	1,532,575
Call Center	1,555,385	-	1,555,385
Chief Information Officer	-	5,623,616	5,623,616
Clerk of the Board of Supervisors	536,893	-	536,893
County Manager's Office	-	1,996,561	1,996,561
Elections	7,255,771	-	7,255,771
Employee Health Initiatives	-	2,326,033	2,326,033
Facilities Management	150,000	11,510,411	11,660,411
Finance	-	3,086,638	3,086,638
General Government	155,929,578	160,839,509	316,769,087
Human Resources	-	3,150,296	3,150,296
Internal Audit	36,500	1,072,754	1,109,254
Management & Budget	-	2,777,491	2,777,491
Materials Management	-	1,489,584	1,489,584
Public Fiduciary	2,186,245	-	2,186,245
Recorder	2,114,696	-	2,114,696
Treasurer	4,147,293	-	4,147,293
General Government Total	$ 194,063,881	$ 306,312,641	$ 500,376,522
Health, Welfare & Sanitation			
Animal Care & Control	$ 375,193	$ -	$ 375,193
Environmental Services	1,738,045	-	1,738,045
Health Care Mandates	291,956,678	9,277,016	301,233,694
Medical Examiner	4,970,959	-	4,970,959
Public Health	5,221,171	3,567,325	8,788,496
Health, Welfare & Sanitation Total	$ 304,262,046	$ 12,844,341	$ 317,106,387
Public Safety			
Adult Probation	$ 50,303,044	$ -	$ 50,303,044
Clerk of the Superior Court	26,383,155	-	26,383,155
Constables	1,908,645	-	1,908,645
Contract Counsel	14,162,317	-	14,162,317
Correctional Health	3,580,434	-	3,580,434
County Attorney	57,520,494	-	57,520,494
Emergency Management	233,760	-	233,760
Juvenile Probation	11,680,865	-	11,680,865
Legal Advocate	6,794,249	-	6,794,249
Legal Defender	7,431,420	-	7,431,420
Public Defender	32,831,396	-	32,831,396
Sheriff	54,730,461	-	54,730,461
Trial Courts	67,135,564	-	67,135,564
Public Safety Total	$ 334,695,804	$ -	$ 334,695,804
Total General Fund Mandates	$ 835,186,803	$ 319,156,982	$ 1,154,343,785

General Fund Mandate Comparison

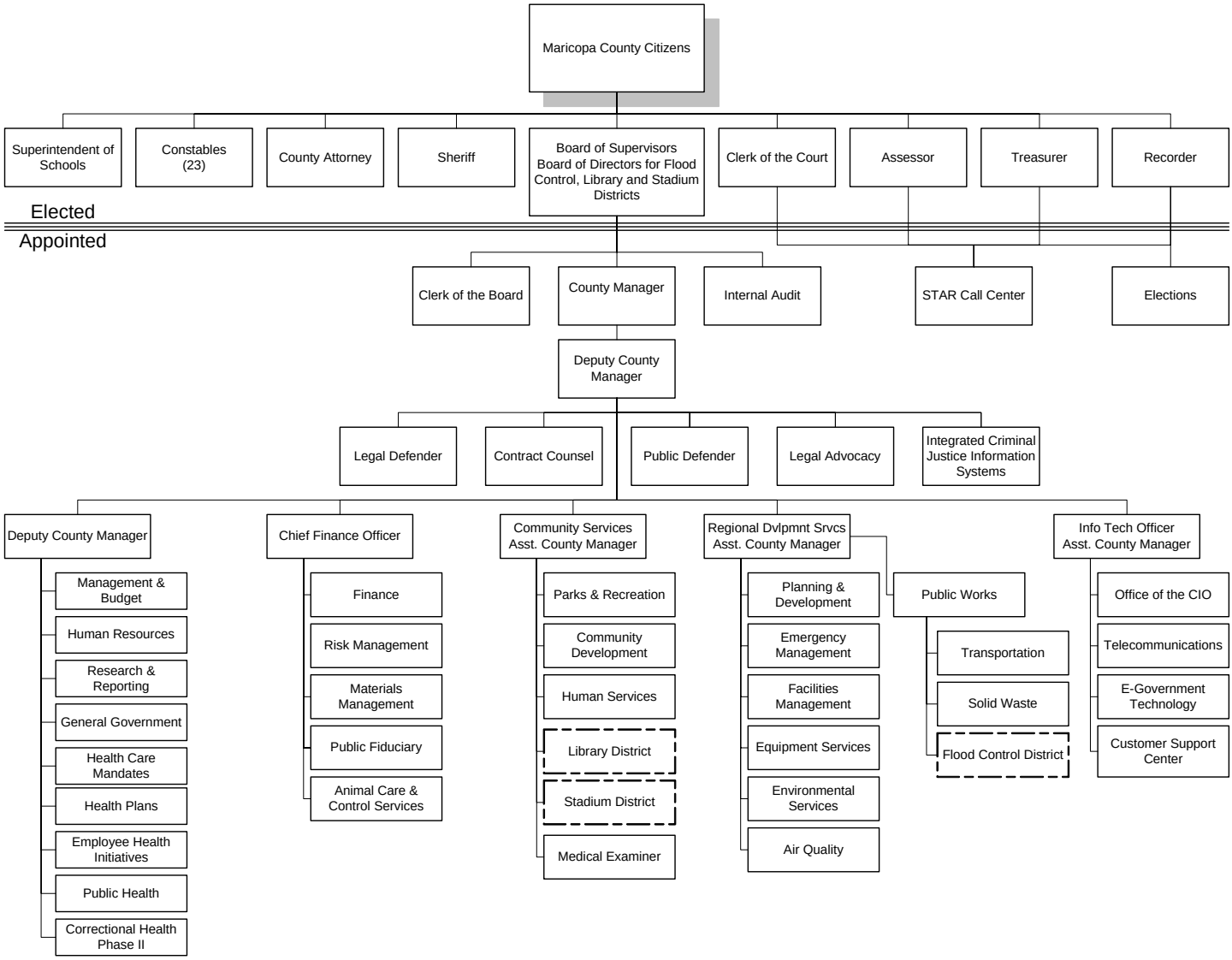
	General Fund Budgeted Mandates FY 2004-05	General Fund Budgeted Mandates FY 2005-06	$ Variance Increase (Decrease)	% Variance Increase (-)Decrease
Mandated Services				
Judicial Branch				
Adult Probation	$ 45,668,897	$ 50,303,044	$ 4,634,147	9.2%
Juvenile Probation	11,832,089	11,680,865	(151,224)	-1.3%
Trial Courts	61,268,643	67,135,564	5,866,921	8.7%
Judicial Branch Total	$ 118,769,629	$ 129,119,473	$ 10,349,844	8.0%
Elected Officials				
Assessor	$ 15,808,896	$ 18,118,945	$ 2,310,049	12.7%
Board of Supervisors	1,248,380	1,532,575	284,195	18.5%
Call Center	1,298,676	1,555,385	256,709	16.5%
Clerk of the Superior Court	23,181,209	26,383,155	3,201,946	12.1%
Constables	1,780,046	1,908,645	128,599	6.7%
County Attorney	50,280,208	57,520,494	7,240,286	12.6%
Elections	10,494,469	7,255,771	(3,238,698)	-44.6%
Recorder	1,991,183	2,114,696	123,513	5.8%
Sheriff	47,355,136	54,730,461	7,375,325	13.5%
Superintendent of Schools	1,984,742	2,165,072	180,330	8.3%
Treasurer	3,952,730	4,147,293	194,563	4.7%
Elected Officials Total	$ 159,375,675	$ 177,432,492	$ 18,056,817	10.2%
Appointed Departments				
Animal Care & Control	$ 385,109	$ 375,193	$ (9,916)	-2.6%
Appropriated Fund Balance	500,000	500,000	-	0.0%
Clerk of the Board	478,788	536,893	58,105	10.8%
Communications	707,968	-	(707,968)	#DIV/0!
Contract Counsel	9,384,406	14,162,317	4,777,911	33.7%
Correctional Health	3,461,426	3,580,434	119,008	3.3%
Emergency Management	155,628	233,760	78,132	33.4%
Environmental Services	1,369,912	1,738,045	368,133	21.2%
Facilities Management	200,000	150,000	(50,000)	-33.3%
General Government	145,869,051	155,929,578	10,060,527	6.5%
Health Care Mandates	317,071,747	291,956,678	(25,115,069)	-8.6%
Internal Audit	35,000	36,500	1,500	4.1%
Legal Advocate	6,383,337	6,794,249	410,912	6.0%
Legal Defender	7,021,181	7,431,420	410,239	5.5%
Medical Examiner	4,189,649	4,970,959	781,310	15.7%
Public Defender	31,100,074	32,831,396	1,731,322	5.3%
Public Fiduciary	1,983,422	2,186,245	202,823	9.3%
Public Health	3,853,494	5,221,171	1,367,677	26.2%
Appointed Departments Total	$ 534,150,192	$ 528,634,838	$ (5,515,354)	-1.0%
Total Mandated Services	$ 812,295,496	$ 835,186,803	$ 22,891,307	2.7%
Percent of General Fund Expenditures	69.7%	72.1%		
Non-Mandated Services				
Appropriated Fund Balance	$ 991,074	$ 167,053	$ (824,021)	-493.3%
General Government	150,000	330,806	180,806	54.7%
Health Care Mandates	-	-	-	-100.0%
Human Services	1,787,032	2,067,234	280,202	13.6%
Parks & Recreation	1,271,316	1,526,694	255,378	16.7%
Non-Mandated Services Total	$ 4,199,422	$ 4,091,787	$ (107,635)	-2.6%
Total Non-Mandated Services	$ 4,199,422	$ 4,091,787	$ (107,635)	-2.6%
Percent of General Fund Expenditures	0.4%	0.4%		
Administrative Mandates				
Appropriated Fund Balance	$ 195,198,195	$ 112,439,748	$ (82,758,447)	-73.6%
Chief Information Officer	5,208,429	5,623,616	415,187	7.4%
County Manager's Office	1,358,665	1,996,561	637,896	31.9%
Employee Health Initiatives	2,649,479	2,326,033	(323,446)	-13.9%
Facilities Management	17,133,572	11,510,411	(5,623,161)	-48.9%
Finance	2,532,036	3,086,638	554,602	18.0%
General Government	111,834,449	160,839,509	49,005,060	30.5%
Health Care Mandates	4,058,238	9,277,016	5,218,778	56.3%
Human Resources	2,872,815	3,150,296	277,481	8.8%
Internal Audit	1,000,910	1,072,754	71,844	6.7%
Management & Budget	1,762,186	2,777,491	1,015,305	36.6%
Materials Management	1,354,842	1,489,584	134,742	9.0%
Public Health	2,736,873	3,567,325	830,452	23.3%
Administrative Mandates Total	$ 349,700,689	$ 319,156,982	$ (30,543,707)	-9.6%
Total Administrative Mandates	$ 349,700,689	$ 319,156,982	$ (30,543,707)	-9.6%
Percent of General Fund Expenditures	30.0%	27.6%		
Grand Total of General Fund Expenditures	$ 1,166,195,607	$ 1,158,435,572	$ (7,760,035)	-0.7%

Department Budget Schedules

Maricopa County Organization

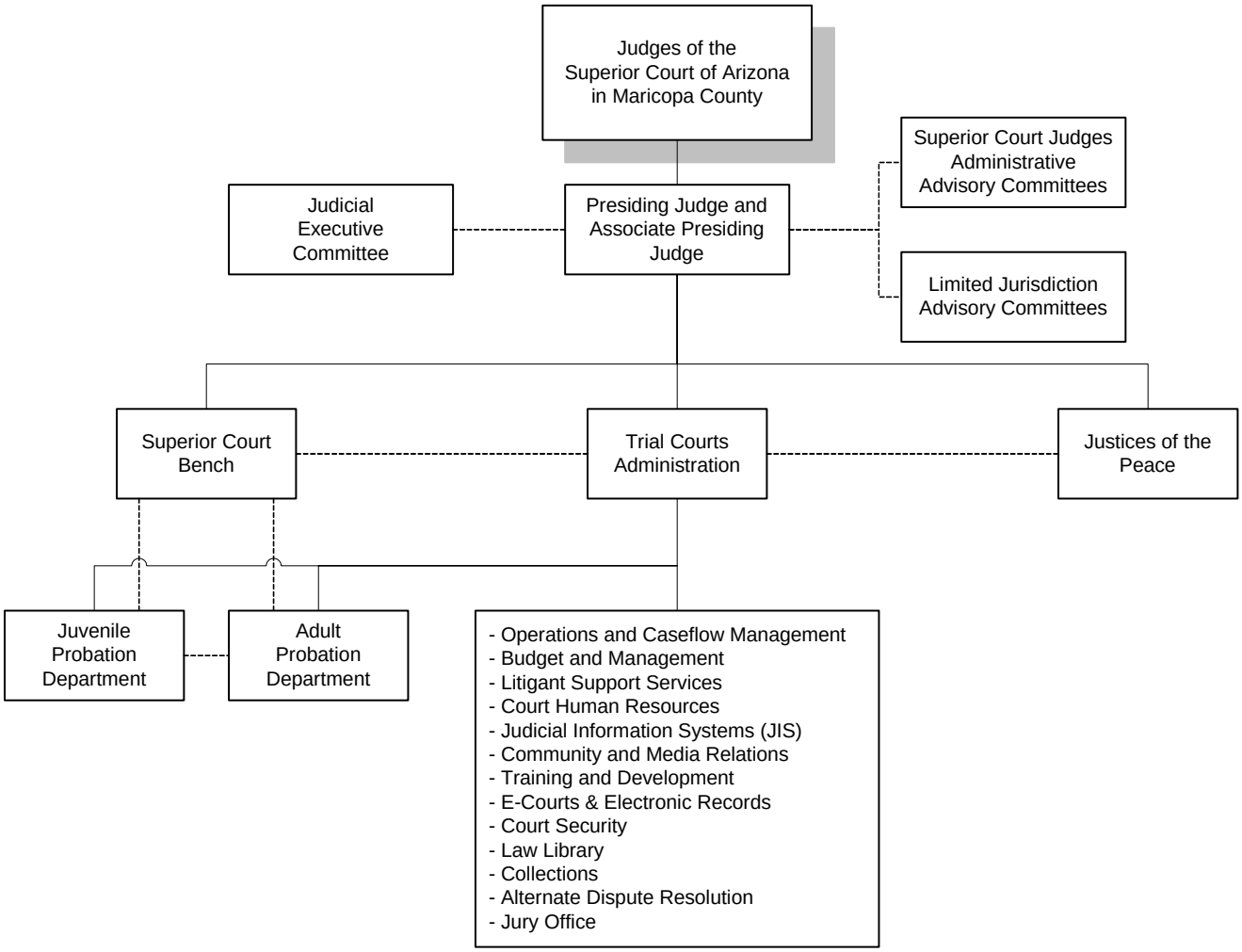
Maricopa County is organized according to its accountability to the citizens it serves. There are Elected Officials, Appointed Departments and Special Districts. There is also a Judicial Branch, which includes the Trial Courts organization structure made up of Adult Probation, Justice Courts, Juvenile Probation, and Superior Court departments. Within the Judicial Branch are elected Superior Court Judges and Justices of the Peace. The citizens of Maricopa County elect a Board of Supervisors who serves as the responsible governing body, and a County Attorney, Sheriff, Clerk of the Superior Court, Treasurer, Assessor, Recorder, Superintendent of Schools and 23 Constables. There are 47 appointed departments, including 3 Special Districts, for which the County Board of Supervisors acts as the Board of Directors.

Countywide Organization Chart



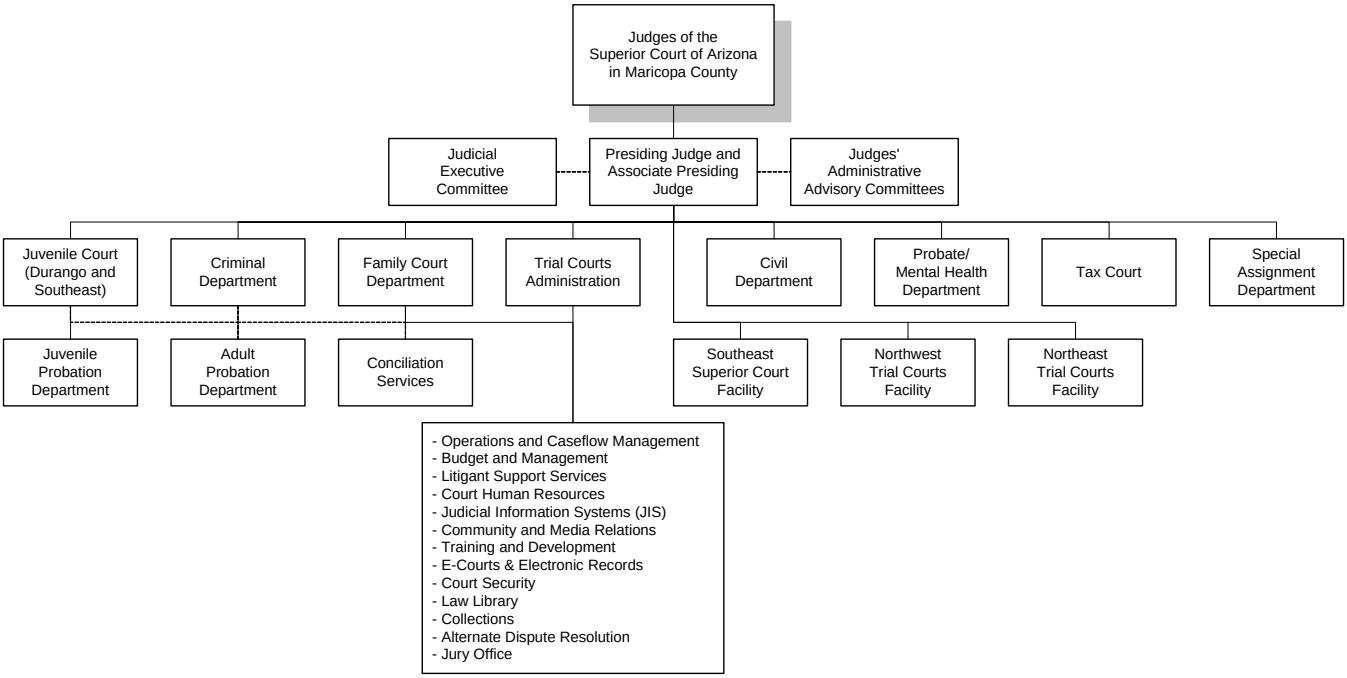
Countywide Organization Chart (Continued)

Integrated Judicial Branch of Arizona in Maricopa County



Judicial Branch

Judicial Organization Chart



Court Jurisdiction

The Judicial Branch of Arizona is responsible for the operational oversight of both general and limited jurisdiction courts in Maricopa County. Superior Court is a court of general jurisdiction and is funded both through the County and by the State of Arizona. Superior Court of Arizona in Maricopa County presides over legal cases relating to; criminal (felonies), juvenile, family, probate/mental health, tax and civil (proposed settlements of 10,000 dollars or more). The Superior Court is part of an integrated judicial system in the State under administrative authority of the Arizona Supreme Court.

Maricopa County

Over 3.6 million of Arizona's 5.5 million people reside in Maricopa County. The land mass of Maricopa County is approximately 10,000 square miles and has the largest population of the 15 counties in Arizona. The Court has five facilities and is located throughout Maricopa County, the locations are; downtown Phoenix (four buildings), Durango (Phoenix, juvenile cases only), Southeast (Mesa), Northwest (Surprise) and Northeast (Scottsdale).

Judges Of The Court

Superior Court's judicial bench is comprised of 93 judges and 49 commissioners. Under the Merit Selection System, patterned after the 'Missouri Plan', judges are appointed by the governor and must stand for retention every four years. During local elections voters must decide, in addition to voting for local politicians or officials, which judges should retain their position by a simple yes-no vote. The Court also utilizes volunteer judges called 'pro tempores' who are attorneys in good standing with the Arizona Bar. These attorneys are utilized on an 'as needed' basis.

Judicial Organization Chart (Continued)

Court Judicial Departments

The Court is comprised of five departments; family, criminal, tax, probate/mental health, and civil. Each department has an assigned presiding judge and administrator. The departmental presiding judges generally serve in that assignment for two to four years. The Court rotates judges' calendar assignments approximately every two years. After the filing process, cases are assigned to a calendar and will remain with that calendar until adjudication. When a judge leaves a calendar for rotation purposes, already assigned cases will remain with the calendar and not the judge.

The Presiding Judge

The Court's presiding judge oversees the Trial Courts, Adult and Juvenile Probation departments in Maricopa County, both the Superior Court and the justice courts (limited jurisdiction courts). The presiding judge is appointed by, and serves at the pleasure of, the Arizona Supreme Court. Associate presiding judges are selected by the presiding judge to assist with administrative duties.

The Trial Courts Administrator

The Trial Courts Administrator functions in the capacity of assisting the Presiding Judge charged with the responsibility of overseeing non-judicial personnel for both Superior Court and Justice Courts, long-term future growth, caseflow management and is involved with many national and statewide committees committed to sharing information and pursuing excellence in the field of court administration.

Non-Judicial Staffing

Trial Courts Administration, Adult Probation, Juvenile Probation, and the Clerk of the Court comprise the four groups of non-judicial staff. Within the Trial Courts Administration ancillary services such as Court Technical Services, Law Library, Conciliation and the Copy Center provides needed services to the Court and the public.

Presiding Superior Court Judge – Biography

Hon. Barbara Rodriquez Mundell, Presiding Judge – Superior Court

Barbara Rodriguez Mundell was appointed to the Superior Court of Arizona bench in 1991. She is presently serving a 5-year term as the Presiding Judge for the Maricopa County Superior Court as of July 1, 2005. In her tenure as a judge, she has served on Civil, Juvenile, Family Court, Criminal, and Probate and Mental Health assignments. Prior to her appointment, Judge Mundell was with the juvenile department as a Maricopa County Superior Court Commissioner. As an attorney, she was in private practice, specializing in Workers' Compensation and Social Security cases. She received her B.A. and J.D. degrees from Arizona State University. Judge Mundell has served on a number of Arizona Supreme Court committees including the Committee on Keeping the Record, the Fiduciary Advisory Committee, the Committee on Superior Court, and as the past chair of the Commission on Judicial Conduct. She is a member of a number of civic and professional organizations including the Maricopa County Bar Association and the Los Abogados Hispanic Bar Association.

Maricopa County Judges and Justices of the Peace

Judge	Div	Judge	Div	Judge	Div
Thomas W. O'Toole	1	James H. Keppel	32	John A. Buttrick	63
Rebecca A. Albrecht	2	Linda A. Akers	33	Cari A. Harrison	64
Frank T. Galati	3	Crane McClennen	34	Sherry K. Stephens	65
Ronald S. Reinstein	4	Eddward P. Ballinger, Jr.	35	Andrew G. Klein	66
Ruth H. Hilliard	5	Robert H. Oberbillig	36	Teresa A. Sanders	67
Barry C. Schneider	6	Peter C. Reinstein	37	Richard J. Trujillo	68
Jeffrey A. Hotham	7	David M. Talamante	38	David K. Udall	69
Michael O. Wilkinson	8	Bethany G. Hicks	39	Connie Contes	70
Mark W. Armstrong	9	F. Pendleton Gaines, III	40	Craig Blakey	71
Kenneth L. Fields	10	Edward O. Burke	41	Linda H. Miles	72
Pamela J. Franks	11	Cathy M. Holt	42	Margaret R. Mahoney	73
David R. Cole	12	Maria del Mar Verdin	43	Robert C. Houser	74
Thomas Dunevant, III	13	Arthur T. Anderson	44	Harriett Chavez	75
Gregory H. Martin	14	Joseph B. Heilman	45	Larry Grant	76
Paul A. Katz	15	Eileen S. Willett	46	George H. Foster, Jr.	77
Steven D. Sheldon	16	Alfred M. Fenzel	47	Peter B. Swann	78
Colin F. Campbell	17	Karen L. O'Connor	48	Raymond Lee	79
Silvia R. Arellano	18	Warren J. Granville	49	Sally S. Duncan	80
J. Kenneth Mangum	19	John M. Gaylord	50	John Rea	81
Johnathan H. Schwartz	20	Margaret H. Downie	51	Rosa Mroz	82
Brian R. Hauser	21	Emmet J. Ronan	52	Jeanne M. Garcia	83
Barbara R. Mundell	22	Douglas L. Rayes	53	Michael W. Kemp	84
Dennis W. Dairman	23	J. Richard Gama	54	Helene F. Abrams	85
Michael R. McVey	24	Gary E. Donahoe	55	Bruce R. Cohen	86
Louis A. Araneta	25	Janet E. Barton	56	Jo Lynn Gentry-Lewis	87
Anna M. Baca	26	Robert A. Budoff	57	Kristin C. Hoffman	88
Brian K. Ishikawa	27	Carey Snyder Hyatt	58	Timothy J. Ryan	89
Norman J. Davis	28	Mark R. Santana	59	Michael D. Gordon	90
Mark F. Aceto	29	Colleen A. McNally	60		
Michael D. Jones	30	Roland J. Steinle, III	61		
Marion J. Hoag	31	John R. Ditsworth	62	Effective October 11, 2005	

	Department	Judicial Officer		Department	Judicial Officer
a	Trial Courts	Hon. B. R. Mundell	**b**	Associate	Hon. M. Downie
c	Juvenile	Hon. E. Ronan	**d**	Civil	Hon A. Baca
e	Criminal	Hon. J. Keppel	**f**	Family	Hon. Norman Davis
g	Probate/Mental Health	Hon. K. O'Connor	**h**	Tax	Hon. M. Armstrong
i	Southeast	Hon. S. Arellano	**j**	Northeast	Hon C. McNally
k	Northwest	Hon. E. Ballinger			Effective July 1, 2005

Justice of the Peace	Precinct	Justice of the Peace	Precinct
G Michael Osterfeld	Buckeye	Lex E Anderson	Peoria
C Steven McMurry	Central Phoenix	Sam Goodman	South Mesa/Gilbert
Ronald D Johnson	Chandler	Pamela C Gutierrez	South Phoenix
R Wayne Johnson	East Mesa	Joe "Pep" Guzman	Tolleson
Carlos Mendoza	East Phoenix #1	Clayton Hamblen	West Mesa
Michael W Orcutt	East Phoenix #2	Rachel Torres Carrillo	West Phoenix
John R Ore	East Tempe	Victor Wilkins	West Tempe
Joe B Getzwiller	Gila Bend	John Henry	Wickenburg
Quentin V Tolby	Glendale	Jacqueline McVay	Dreamy Draw
Hercules Dellas	Maryvale	Michael Reagan	McDowell Mountain
Lester Pearce	North Mesa	Rebecca Macbeth	Moon Valley
Gerald A. Williams	North Valley		Effective as of October 24, 2005

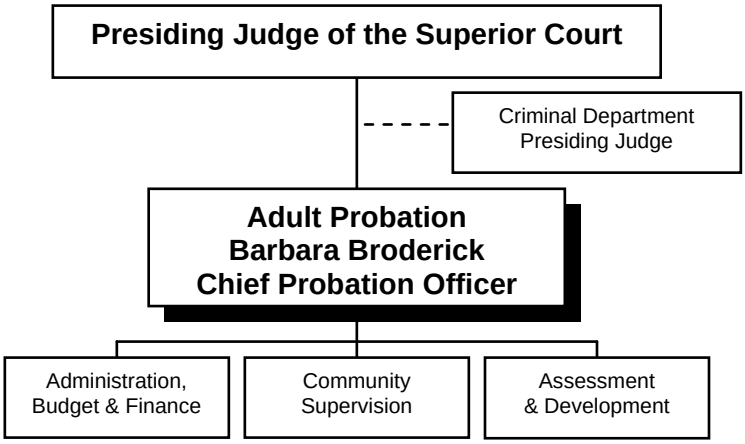
Departmental Schedules

Adult Probation

Analysis by Ryan Wimmer, Senior Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Adult Probation Department (MCAPD) is to provide assistance and adult pre-trial and probation services to neighborhoods, courts, offenders and victims so that they experience enhanced safety and well being.

Vision

An agency of professionals committed to continuous improvement in the quality of community life by offering hope to neighborhoods, victims and offenders.

Strategic Goals

- "Crime Reduction" -- by the end of fiscal year 2007, MCAPD will enhance public safety by: - Reducing the number of probationers committed to the Department of Corrections to 20%. - Reducing the number of probationers convicted of a new felony offense to 10% - Increase the rate of successful completions from probation to 65% - Increase the rate of successful completions from Pretrial Supervision to 80%. Status: Department of Corrections' commitment rates and new felony offense rates are reported annually. Successful completion for Standard Probation is 66% and is 79% for Pretrial Services.
- "Compensation/Retention" -- By the end of fiscal year 2007, employee resignations from MCAPD because of pay will be reduced to 30%. Status: The FY 2005-06 Adopted Budget includes funding to address county-wide compensation issues.

Adult Probation (Continued)

- "Process Improvement" -- By the end of fiscal year 2007, MCAPD will improve case processing as evidenced by: - Maintaining at least a 97% on-time rate for submitting pre-sentence reports to the Court without a continuance. - Increasing the rate of restitution collected to 80%. - Increasing the rate of community work service completed to 50%. - Increasing use of the Offender Screening Tool to 75% for newly sentenced probationers. - Making use of the Field Reassessment Offender Screening Tool to develop case management plans at least 67% of the time. Status: The department is achieving progress in each facet of this goal, and anticipates attaining each part of the goal by the end of fiscal year 2007. In a preliminary sample, the Offender Screening Tool was used with 70.4% of newly sentenced probationers.
- "Customer Satisfaction" -- By the end of fiscal year 2007, MCAPD will improve customer satisfaction as evidenced by the following measurable increase in customers who report satisfaction: - 60% of victims will be satisfied with services provided by MCAPD. - 67% of offenders will be satisfied with services provided by MCAPD. - 75% of criminal court judges will be satisfied with services provided by MCAPD. - Staff satisfied with MCAPD will improve to an overall satisfaction score of 5.50 on the Employee Satisfaction Survey - The percentage of community and criminal justice partners satisfied with MCAPD will be maintained at level of 90% or higher. Status: The department is progressing in each facet of in this goal, and anticipates attaining each part of the goal by the end of fiscal year 2007.
- "Infrastructure" -- By the end of fiscal year 2007, MCAPD will have the equipment, facilities, support services and technological interconnectivity with agencies to provide efficient and effective probation services, and promote staff safety as evidenced by: - A minimum mean score of 5 on a scale of 2 to 8 on employee surveys that rate staff's satisfaction level with equipment, facilities, support services and staff safety services. - Attaining 100% of technology standards and replacement schedules recommended by the County Chief Information Officer. Status: The department has achieved progress in each facet of in this goal, and anticipates being able to attain each part of the goal by the end of fiscal year 2007.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
BEHAVIORAL CHANGE	$ 3,675,550	$ 5,347,037	$ 5,347,037	$ 4,459,539	$ 4,112,317	$ (1,234,720)	-23.1%
COMMUNITY JUSTICE	8,520,402	8,572,739	8,789,030	9,003,655	10,370,627	1,581,597	18.0%
ADMINISTRATIVE SERVICES PROG	694,966	-	-	-	-	-	
TOTAL REVENUES	$ 12,890,918	$ 13,919,776	$ 14,136,067	$ 13,463,194	$ 14,482,944	$ 346,877	2.5%
EXPENDITURES							
BEHAVIORAL CHANGE	$ 13,952,863	$ 14,747,434	$ 14,949,366	$ 13,498,302	$ 15,988,088	$ (1,038,722)	-6.9%
COMMUNITY JUSTICE	37,754,619	40,520,336	41,827,762	39,959,742	44,192,323	(2,364,561)	-5.7%
ADMINISTRATIVE SERVICES PROG	2,585,202	2,812,583	2,938,804	3,280,685	3,123,143	(184,339)	-6.3%
INFORMATION TECHNOLOGY PROGRAM	1,497,320	1,508,320	1,535,807	1,532,413	1,536,384	(577)	0.0%
TOTAL EXPENDITURES	$ 55,790,004	$ 59,588,673	$ 61,251,739	$ 58,271,142	$ 64,839,938	$ (3,588,199)	-5.9%

Note: Budgeted expenditures for the Department Administrative Services Program include $378,485 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Adult Probation (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ASSESSMENT and BEHAVIORAL CHANGE								
	Percent of probationers who successfully completed MCAPD operated and/or funded treatment and residential services during the reporting period	57.0%	60.0%	60.0%	60.0%	60.0%	0.0%	0.0%
	Percent of students who successfully complete MCAPD operated education classes during the reporting period	63.0%	60.0%	60.0%	62.0%	63.0%	3.0%	5.0%
	Percent of presentence investigation reports submitted to the Court that did not have continuances submitted by MCAPD during the reporting period	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
	Percent of defendants who successfully complete release conditions without termination during the reporting period	78.0%	78.0%	78.0%	78.0%	80.0%	2.0%	2.6%
COMMUNITY JUSTICE								
	Percent of Standard probationers who successfully complete probation	61.0%	62.0%	62.0%	63.0%	64.0%	2.0%	3.2%
	Percent of active IPS probationers not convicted of a new felony offense while supervised	86.0%	85.0%	85.0%	86.0%	86.0%	1.0%	1.2%
	Percent of probationers paying restitution and/or performing community work service during the reporting period	85.0%	85.0%	85.0%	85.0%	85.0%	0.0%	0.0%
	Percent of warrants cleared during the reporting period	84.0%	85.0%	85.0%	86.0%	86.0%	1.0%	1.2%
	Percent of probationers appropriately monitored according to Indirect Services standards	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
	Percent of jailed probationers who receive services under the In-Custody Management Activity	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 4,705,818	$ 5,457,776	$ 5,457,776	$ 4,600,834	$ 5,499,944	$ 42,168	0.8%
CHARGES FOR SERVICES	8,039,210	8,305,000	8,521,291	8,677,361	8,843,000	321,709	3.8%
FINES & FORFEITS	111,429	105,000	105,000	85,000	90,000	(15,000)	-14.3%
MISCELLANEOUS REVENUE	34,461	52,000	52,000	99,999	50,000	(2,000)	-3.8%
TOTAL REVENUE	$ 12,890,918	$ 13,919,776	$ 14,136,067	$ 13,463,194	$ 14,482,944	$ 346,877	2.5%
EXPENDITURES							
PERSONAL SERVICES	$ 49,078,857	$ 54,384,553	$ 56,550,910	$ 53,192,691	$ 59,222,994	$ (2,672,084)	-4.7%
SUPPLIES	754,580	628,277	700,785	639,968	586,580	114,205	16.3%
SERVICES	5,259,260	4,319,666	3,743,867	4,159,563	4,422,575	(678,708)	-18.1%
CAPITAL OUTLAY	697,306	256,177	256,177	278,921	607,789	(351,612)	-137.3%
TOTAL EXPENDITURES	$ 55,790,004	$ 59,588,673	$ 61,251,739	$ 58,271,142	$ 64,839,938	$ (3,588,199)	-5.9%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
201 ADULT PROBATION FEES	$ 8,069,775	$ 8,300,000	$ 8,516,291	$ 8,727,361	$ 8,843,000	$ 326,709	3.8%
211 ADULT PROBATION GRANTS	4,821,143	5,619,776	5,619,776	4,735,833	5,639,944	20,168	0.4%
ALL FUNDS	$ 12,890,918	$ 13,919,776	$ 14,136,067	$ 13,463,194	$ 14,482,944	$ 346,877	2.5%
EXPENDITURES							
100 GENERAL	$ 43,162,423	$ 45,668,897	$ 47,115,672	$ 45,305,680	$ 50,303,044	$ (3,187,372)	-6.8%
201 ADULT PROBATION FEES	7,857,866	8,300,000	8,516,291	8,366,787	8,896,950	(380,659)	-4.5%
211 ADULT PROBATION GRANTS	4,769,715	5,619,776	5,619,776	4,598,675	5,639,944	(20,168)	-0.4%
ALL FUNDS	$ 55,790,004	$ 59,588,673	$ 61,251,739	$ 58,271,142	$ 64,839,938	$ (3,588,199)	-5.9%

Adult Probation (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	886.30	890.80	915.80	25.00
201 ADULT PROBATION FEES	173.20	176.70	178.70	2.00
211 ADULT PROBATION GRANTS	93.50	98.50	98.50	-
TOTAL FUNDS	1,153.00	1,166.00	1,193.00	27.00

- FY 2004-05 Mid-year Increase for Pretrial Services - (5.0) FTE (General Fund).
- Transferred positions to Clerk of the Superior Court - (3.0) FTE (General Fund).
- Pre-Trial Bail/Bond Review Results Initiative - 4.0 FTE (General Fund).
- Standard Probation Supervision Results Initiative - 19.0 FTE (17.0 General Fund, 2.0 Adult Probation Fees Fund).
- Pre-trial Supervision & Electronic Monitoring Results Initiative - 12.0 FTE (General Fund).

Base Adjustments

Revenue

- Grant revenue increase from Justice Assistance Grant.
- Forecasted increase in Probation Fee collections.

Expenditures

- Reduced expenditures due to increasing budgeted Personnel Savings rate from 4% to 5%.
- Increased expenditures to fund increase in Shift Differential pay rates.
- Community Restoration Activity reallocated from the General Fund to the Grant Fund based on anticipated increases in the Justice Assistance Grant.
- Annualized mid-year increases in the Pre-trial Supervision Activity.
- Increased Other Benefits in the Adult Probation Fees Fund for projected CY 2006 employee health and dental premium increases.
- Increased Debt Service in the Adult Probation Fees Fund for payment of capital leases.

Results Initiatives

The following Results Initiatives are recommended for FY 2005-06:

- **Pre-trial Services Bail/Bond Unit - $172,830 ($164,980 annualized) General Fund:** Initiative adds 4.0 FTE to start a new Bail/Bond Review Activity. The new Activity will allow for review of in-custody defendants who are awaiting adjudication to determine if there is a change in status that would allow a modification to their release decision. Expected Result: 25% of inmates reviewed will be appropriately released from custody, thereby relieving jail overcrowding
- **Standard Probation Field Services - $783,092 ($860,949 annualized) General Fund/ $77,957 Adult Probation Fees Fund:** Initiative adds 19.0 FTE to meet current and projected increases in demand. $53,950 will be funded from the Adult Probation Fees Fund (201) Fund Balance. Expected Result: The percentage of offenders who successfully complete probation will be maintained, and slightly increased to 64%.

Adult Probation (Continued)

- **Pre-trial Supervision and Electronic Monitoring Services - $558,486 ($543,006 annualized) General Fund:** Initiative adds 12.0 FTE and associated supplies and equipment to meet increased demand in the Pre-trial Supervision Activity. Expected Result: The percentage of defendants who successfully complete release conditions without termination during the reporting period will be increased from a projected 78 percent in FY 2004-05 to 81 percent in FY 2005-06 and 82 percent in FY 2006-07.

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 45,668,897**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 1,144,547
Health and Dental Benefits Increases	-	302,228
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,446,775**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 47,115,672**
FY 2004-05 REVISED RESTATED BUDGET:	**$ -**	**$ 47,115,672**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 604,456
Retirement Contributions	-	882,303
Pay for Performance Annualization	-	232,074
Annualization of FY 2004-05 Desktop PC Replacement	-	271,504
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,990,337**
FY 2005-06 BUDGET TARGET:	**$ -**	**$ 49,106,009**
BASE ADJUSTMENTS:		
Request Under Target-Transfer 3.0 FTE to Clerk of Court	$ -	$ (98,732)
Personnel Savings Adjustment	-	(414,319)
Increase Employee Shift Differential	-	46,379
Adjustment to Community Restoration Activity	-	(53,000)
Increase Pretrial Services Activity	-	202,299
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (317,373)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ -**	**$ 48,788,636**
RESULTS INITIATIVES:		
Pre-trial Bail/Bond Unit	$ -	$ 172,830
Standard Probation Field Services	-	783,092
Pre-trial Supervision & Electronic Monitoring	-	558,486
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 1,514,408**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ 50,303,044**

Adult Probation (Continued)

Adult Probation Fees (201) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**8,300,000**	**$**	**8,300,000**
MID-YEAR ADJUSTMENTS:				
Performance Pay Increase	$	216,291	$	216,291
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**216,291**	**$**	**216,291**
FY 2004-05 REVISED BUDGET:	**$**	**8,516,291**	**$**	**8,516,291**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**8,516,291**	**$**	**8,516,291**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	118,123
Retirement Contributions		-		168,935
Structural Balance		-		(454,579)
CY 2006 Health and Dental Premium Increases		-		123,665
Pay for Performance Annualization		-		43,856
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**8,516,291**	**$**	**8,516,291**
BASE ADJUSTMENTS:				
Revenue Request Above Target	$	326,709	$	-
Personnel Savings Adjustment		-		(77,857)
Increase Employee Shift Differential		-		18,194
Adjustment for Anticipated Fixed Benefit Increases		-		164,417
Increase Debt Service		-		144,098
BASE ADJUSTMENTS SUBTOTAL:	**$**	**326,709**	**$**	**248,852**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**8,843,000**	**$**	**8,765,143**
RESULTS INITIATIVES:				
Standard Probation Field Services	$	-	$	77,857
RESULTS INITIATIVE SUBTOTAL:	**$**	**-**	**$**	**77,857**
NON-RECURRING EXPENDITURES FROM FUND BALANCE:				
Standard Probation Field Services RIR - Equipment	$	-	$	53,950
NON-RECURRING FUND BALANCE SUBTOTAL:	**$**	**-**	**$**	**53,950**
FY 2005-06 ADOPTED BUDGET:	**$**	**8,843,000**	**$**	**8,896,950**

Adult Probation (Continued)

Adult Probation Grants (211) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**5,619,776**	**$**	**5,619,776**
FY 2004-05 REVISED BUDGET:	**$**	**5,619,776**	**$**	**5,619,776**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**5,619,776**	**$**	**5,619,776**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	63,767
Retirement Contributions		-		85,943
Structural Balance		-		(216,469)
CY 2006 Health and Dental Premium Increases		-		66,759
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**5,619,776**	**$**	**5,619,776**
BASE ADJUSTMENTS:				
Request Under Target	$	(32,832)	$	(32,832)
Community Restoration Activity - Increase Justice Assistance Grant		53,000		53,000
BASE ADJUSTMENTS SUBTOTAL:	**$**	**20,168**	**$**	**20,168**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**5,639,944**	**$**	**5,639,944**
FY 2005-06 ADOPTED BUDGET:	**$**	**5,639,944**	**$**	**5,639,944**

Adult Probation (Continued)

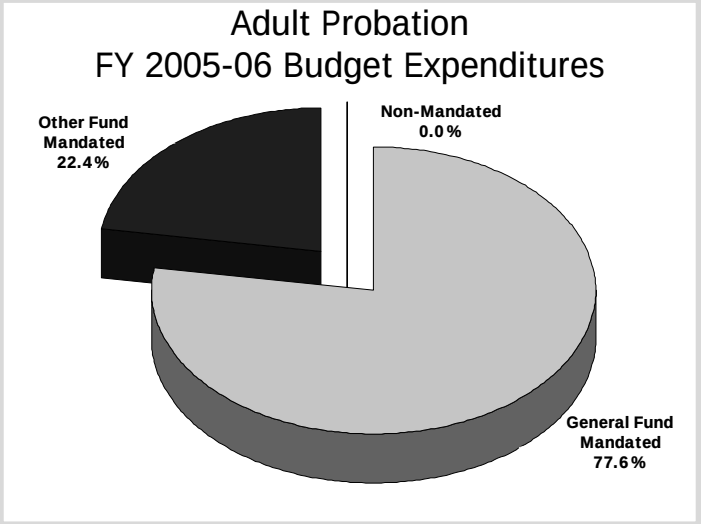
Mandate Consolidated Financial Data

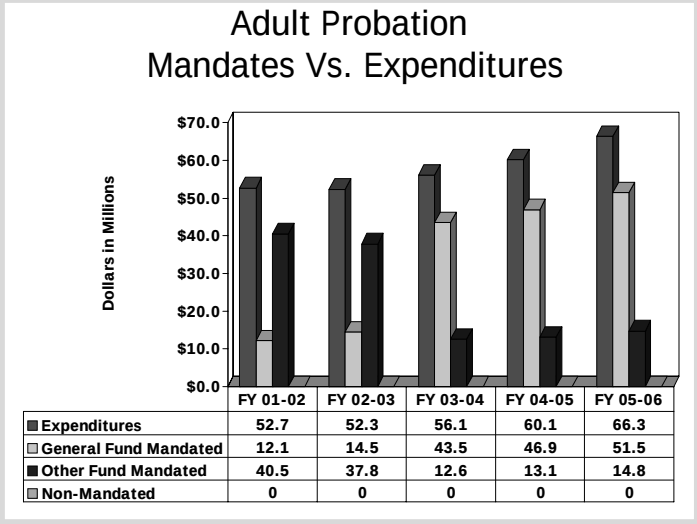
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 12,094,117	$ 40,556,800	$ -	$ -	$ -	$ 52,650,917
FY 2002-03 Actuals	$ 14,521,960	$ 37,826,109	$ -	$ -	$ -	$ 52,348,069
FY 2003-04 Actuals	$ 43,502,800	$ 12,627,583	$ -	$ -	$ -	$ 56,130,383
FY 2004-05 Actuals	$ 46,924,525	$ 13,125,677	$ -	$ -	$ -	$ 60,050,202
FY 2005-06 Adopted Budget	$ 50,303,044	$ 14,536,894	$ -	$ -	$ -	$ 64,839,938

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 12,094,117	$ 40,510,322	$ -	$ -	$ -	$ 52,604,439
FY 2002-03 Actuals	$ 14,521,960	$ 37,826,109	$ -	$ -	$ -	$ 52,348,069
FY 2003-04 Actuals	$ 43,502,800	$ 12,627,583	$ -	$ -	$ -	$ 56,130,383
FY 2004-05 Actuals	$ 46,924,525	$ 13,125,677	$ -	$ -	$ -	$ 60,050,202
FY 2005-06 Adopted Budget	$ 50,303,044	$ 14,536,894	$ -	$ -	$ -	$ 64,839,938

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 46,478	$ -	$ -	$ -	$ 46,478
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Adult Probation (Continued)

Mandate Information

TITLE	Community Punishment Program, Literacy Programs
AUTHORITY	ARS §12-299.01(A) Community Punishment Programs, Submission Of Plan; Use Of Monies; Prohibitions
HISTORY/ BACKGROUND	This statute created probation treatment programs to both enhance the supervision of offenders and present an alternative to prison commitments for class 4,5, and 6 felonies.
MANDATE DESCRIPTION	Enhance the adult probation services system by developing additional probation conditions, programs and services for offenders placed on supervised probation and intensive probation. Provide programs, services and increased supervision, surveillance and control to special probation populations.

Community Punishment Program, Literacy Programs	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 328,885	$ 2,660,870	$ -	$ -	$ -	$ 2,989,755
FY 2002-03 Actuals	$ 848,249	$ 1,887,624	$ -	$ -	$ -	$ 2,735,873
FY 2003-04 Actuals	$ 924,762	$ 2,031,739	$ -	$ -	$ -	$ 2,956,501
FY 2004-05 Actuals	$ 1,148,125	$ 1,027,777	$ -	$ -	$ -	$ 2,175,902
FY 2005-06 Adopted Budget	$ 1,325,365	$ 1,409,324	$ -	$ -	$ -	$ 2,734,689

TITLE	Adult Intensive Probation
AUTHORITY	A.R.S. §§ 13-913 through 13-920 Intensive Probation
HISTORY/ BACKGROUND	Based on programs in Georgia, the legislature created another level of probation intensity. Intensive Probation (IPS) was a last chance effort for those who failed on standard probation.
MANDATE DESCRIPTION	A two-person intensive probation team shall supervise no more than twenty-five persons at one time, and a three-person intensive probation team shall supervise no more than forty persons at one time. The intensive probation team shall…exercise close supervision and observation over persons sentenced to intensive probation including (a) visual contact with each probationer at least 4 times per week, and (b) weekly contact with the employer of the probationer.

Adult Intensive Probation	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 593,870	$ 8,009,213	$ -	$ -	$ -	$ 8,603,083
FY 2002-03 Actuals	$ 660,083	$ 7,169,684	$ -	$ -	$ -	$ 7,829,767
FY 2003-04 Actuals	$ 7,565,679	$ 378,219	$ -	$ -	$ -	$ 7,943,898
FY 2004-05 Actuals	$ 7,990,824	$ 398,004	$ -	$ -	$ -	$ 8,388,828
FY 2005-06 Adopted Budget	$ 8,789,311	$ 397,120	$ -	$ -	$ -	$ 9,186,431

Adult Probation (Continued)

TITLE — Victim Notification

AUTHORITY — A.R.S. § 13-4415 Notice Of Probation Modification, Termination Or Revocation Disposition Matters; Notice Of Arrest

HISTORY/ BACKGROUND — This mandate was a major portion of the victims' rights legislation. Probation has a duty to inform opted-in victims at every step of the process.

MANDATE DESCRIPTION — On request of the victim, the court shall notify the victim of any probation revocation disposition proceeding or any proceeding in which the court is asked to terminate the probation or intensive probation of a person who is convicted of committing a criminal offense against the victim. On request of the victim, the court shall notify the victim of a modification of the terms of probation or intensive probation of a person only if the modification will substantially affect the persons; contact with or safety of the victim or if notification affects restitution or incarceration status. On request of the victim, the court shall notify the victim of the arrest of a person who is on supervised probation and who is arrested pursuant to a warrant issued for a probation violation.

Victim Notification	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 27,211	$ 151,781	$ -	$ -	$ -	$ 178,992
FY 2002-03 Actuals	$ 27,551	$ 151,868	$ -	$ -	$ -	$ 179,419
FY 2003-04 Actuals	$ 317,570	$ 105,861	$ -	$ -	$ -	$ 423,431
FY 2004-05 Actuals	$ 329,152	$ 125,448	$ -	$ -	$ -	$ 454,600
FY 2005-06 Adopted Budget	$ 383,463	$ 138,852	$ -	$ -	$ -	$ 522,315

TITLE — DNA Testing

AUTHORITY — A.R.S. § 13-610 Deoxyribonucleic Acid (DNA) Testing; Exception

HISTORY/ BACKGROUND — The legislature decided that sex offenders' DNA needed to be recorded for future investigation of offenses. Probation was viewed as an ideal point to enforce compliance.

MANDATE DESCRIPTION — The County Probation Department shall secure a blood sample sufficient for DNA testing ad extraction within 15 days after a person is convicted or adjudicated delinquent of a sexual offense* and is sentenced to a term of probation and within thirty days after the arrival of a person who is accepted under the interstate compact for the supervision of probationers. The County Probation Department shall secure a blood sample sufficient for deoxyribonucleic acid testing as extraction. The County department shall transmit the sample to the Department of Public Safety.

*Since the inception of this statute the legislature has broadened the groups of offenses for which DNA testing is mandated. In addition to sex offenders, those convicted of burglary, use of a deadly weapon or dangerous instrument, or knowing infliction of serious physical injury have been added to the mandate. Beginning January 1, 2003, those convicted of drug offenses will be required to submit to DNA testing**. Beginning January 1, 2004, all felons will be required to submit to DNA testing.**

Adult Probation (Continued)

TITLE	Drug Treatment and Education Fund
AUTHORITY	A.R.S. § 13-3422 Drug Court Programs; Establishment; Participation
HISTORY/ BACKGROUND	This mandate was passed as a voter initiative. The proposition mandates treatment of drug offenders rather than incarceration, and provides funding for treatment.
MANDATE DESCRIPTION	To cover the costs of placing persons in drug education and treatment programs administered by a qualified agency or organization that provides such programs to persons who abuse controlled substances.

Drug Treatment and Education Fund	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 62,169	$ 1,502,961	$ -	$ -	$ -	$ 1,565,130
FY 2002-03 Actuals	$ 63,223	$ 2,051,119	$ -	$ -	$ -	$ 2,114,342
FY 2003-04 Actuals	$ 489,397	$ 1,626,182	$ -	$ -	$ -	$ 2,115,579
FY 2004-05 Actuals	$ 658,460	$ 1,660,618	$ -	$ -	$ -	$ 2,319,078
FY 2005-06 Adopted Budget	$ 1,474,323	$ 1,755,996	$ -	$ -	$ -	$ 3,230,319

TITLE	Community Service
AUTHORITY	A.R.S. § 12-299.01(B) Community Punishment Program; A.R.S. § 13-914 Intensive Probation; Evaluation; Sentence; Criteria; Limit; Conditions; Court Order
HISTORY/ BACKGROUND	Community service is a politically popular and a good public relations program. It is a good example of Restorative Justice. It contributes extensively to the improvement of the community. Clean up and graffiti abatement programs have a major impact on our neighborhoods. The concept of giving "giving back to society" by those who have violated the law is its objective. The Chief Justice has incorporated community service into his "2002 Initiative."
MANDATE DESCRIPTION	Intensive probation shall be conditioned on the offender…being involved in…community service work at least six days a week throughout his term of intensive probation…performing not less than forty hours of community service each month. Promote accountability of offenders to their local community by requiring…community work service to local governments and community agencies.

Community Service	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 148,122	$ 442,496	$ -	$ -	$ -	$ 590,618
FY 2002-03 Actuals	$ 166,289	$ 446,156	$ -	$ -	$ -	$ 612,445
FY 2003-04 Actuals	$ 739,566	$ 235,688	$ -	$ -	$ -	$ 975,254
FY 2004-05 Actuals	$ 662,027	$ 199,063	$ -	$ -	$ -	$ 861,090
FY 2005-06 Adopted Budget	$ 746,336	$ 224,012	$ -	$ -	$ -	$ 970,348

Adult Probation (Continued)

TITLE	Community Notification Of Sex Offenders
AUTHORITY	A.R.S. § 13-3825 Community Notification
HISTORY/ BACKGROUND	Responding to the massive public pressure, the legislature decided that the community needed to be notified of sex offender residence. Probation and law enforcement are held responsible.
MANDATE DESCRIPTION	Within seventy-two hours after a person who was accepted under the interstate compact for the supervision of probationers has arrived in the state, the agency that has accepted supervision shall provide information to the department of public safety. A law enforcement agency may delegate all or part of the notification process for offenders on community supervision to the county probation department as appropriate.

TITLE	Drug Court
AUTHORITY	A.R.S. § 13-3422 Drug Court Programs; Establishment; Participation
HISTORY/ BACKGROUND	The Drug Court was created because of the success of Drug Courts in other jurisdictions in dealing with first time drug offenders.
MANDATE DESCRIPTION	The Presiding Judge of the Superior Court in each county may establish a drug court program. Cases assigned to a drug court program shall consist of defendants who are drug dependent persons and who are charged with a probation eligible offense under this chapter, including preparatory offenses. The terms and conditions of probation shall provide for the treatment of the drug dependent person and shall include any other conditions and requirements that the court deems appropriate.

Drug Court	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 163,301	$ 1,337,999	$ -	$ -	$ -	$ 1,501,300
FY 2002-03 Actuals	$ 114,548	$ 940,669	$ -	$ -	$ -	$ 1,055,217
FY 2003-04 Actuals	$ 365,960	$ 517,664	$ -	$ -	$ -	$ 883,624
FY 2004-05 Actuals	$ 527,804	$ 465,390	$ -	$ -	$ -	$ 993,194
FY 2005-06 Adopted Budget	$ 538,998	$ 556,454	$ -	$ -	$ -	$ 1,095,452

Adult Probation (Continued)

TITLE — Field Services Supervision

AUTHORITY — A.R.S. § 12-251 (A) Adult Probation Officers and support staff; appointment; qualifications

HISTORY/ BACKGROUND — Why is the service level at 60:1? In order to be effective, the probation officer must have the time to effectively manage offenders. In many states, where the ratio is much higher, probation has become purely a prison diversion.

MANDATE DESCRIPTION — The Chief Adult Probation Officer, with the approval of the Presiding Judge of the Superior Court, shall appoint such deputy adult probation officers and support staff as are necessary to provide pre-sentence investigations and supervision services to the court. Those deputy adult probation officers engaged in case supervision shall supervise no more than an average of sixty adults who reside in the county on probation to the court.

Field Services Supervision	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 6,231,604	$ 20,239,348	$ -	$ -	$ -	$ 26,470,952
FY 2002-03 Actuals	$ 6,180,150	$ 19,242,684	$ -	$ -	$ -	$ 25,422,834
FY 2003-04 Actuals	$ 24,316,152	$ 3,865,560	$ -	$ -	$ -	$ 28,181,712
FY 2004-05 Actuals	$ 25,721,120	$ 5,049,493	$ -	$ -	$ -	$ 30,770,613
FY 2005-06 Adopted Budget	$ 26,333,857	$ 5,247,669	$ -	$ -	$ -	$ 31,581,526

TITLE — Indirect Services

AUTHORITY — A.R.S. § 31-461 through 31-467 Compact Agreement/Adult Probation Procedures

HISTORY/ BACKGROUND — The Indirect Services Unit manages felony offenders who are sentenced in Maricopa County and leave the state to reside elsewhere, and supervises felons sentenced in another state who come to reside in Maricopa County. The objective is to protect the community from and provide treatment resources to felony offenders whom, if not for the Interstate Compact Agreement, would be residing in Maricopa County without the knowledge or consent of the authorities or citizens of the County.

MANDATE DESCRIPTION — That each receiving state will assume the duties of visitation of and supervision over probationers or parolees of any sending state and in the exercise of those duties will be governed by the same standards that prevail for its own probationers and parolees.

Indirect Services	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 35,173	$ 1,120,219	$ -	$ -	$ -	$ 1,155,392
FY 2002-03 Actuals	$ 119,555	$ 1,125,184	$ -	$ -	$ -	$ 1,244,739
FY 2003-04 Actuals	$ 615,603	$ 192,623	$ -	$ -	$ -	$ 808,226
FY 2004-05 Actuals	$ 508,362	$ 195,574	$ -	$ -	$ -	$ 703,936
FY 2005-06 Adopted Budget	$ 552,468	$ 210,731	$ -	$ -	$ -	$ 763,199

Adult Probation (Continued)

TITLE — Presentence Investigations

AUTHORITY — A.R.S. § 12-251 (A) Adult Probation Officers And Support Staff; Appointment; Qualifications; A.R.S. § 12-253 (4) Adult Probation Officers Powers And Duties; A.R.S. § 13-914 (A) Intensive Probation; Evaluation; Sentence; Criteria; Limit; Conditions; A.R.S. § 13-701 (B) Sentence Of Imprisonment For Felony; Presentence Report; Rule 26.4 - Rules Of Criminal Procedure

HISTORY/ BACKGROUND — A 1988 amendment included all class felonies. In 1993, it was mandated that any person who committed a felony after January 1, 1994 needed a copy of a recent Presentence Investigation (PSI) report when transferring to the Department of Corrections.

MANDATE DESCRIPTION — An Adult Probation Officer shall investigate cases referred to him for investigation by the court in which he is serving and report thereon to the court. An Adult Probation Officer shall prepare a presentence report for every offender who has either been convicted of a felony and for whom the granting of probation is not prohibited by law, or violated probation by commission of a technical violation that was not chargeable or indictable as a criminal offense. No prisoner shall be transferred to the custody of the State Department of Corrections without a copy of a recent PSI report unless the court has waived preparation of the report.

Presentence Investigations	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 3,835,925	$ 4,203,750	$ -	$ -	$ -	$ 8,039,675
FY 2002-03 Actuals	$ 3,641,076	$ 3,500,662	$ -	$ -	$ -	$ 7,141,738
FY 2003-04 Actuals	$ 3,866,174	$ 3,040,386	$ -	$ -	$ -	$ 6,906,560
FY 2004-05 Actuals	$ 4,998,174	$ 3,300,845	$ -	$ -	$ -	$ 8,299,019
FY 2005-06 Adopted Budget	$ 4,749,973	$ 3,480,338	$ -	$ -	$ -	$ 8,230,311

TITLE — Warrants

AUTHORITY — A.R.S. § 13-901 (C) (D) Probation

HISTORY/ BACKGROUND — The Warrants Locator Unit was created due to the safety risks posed to the community of leaving individuals, for whom warrants have been issued, to exist in the community without consequence.

MANDATE DESCRIPTION — The court may in its discretion issue a warrant for the re-arrest of the defendant. At any time during the probationary term of the person released on probation, any probation officer may, without warrant or other process, at any time until the final disposition of the case, re-arrest any person and bring the person before the court.

Warrants	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 282,867	$ 479,889	$ -	$ -	$ -	$ 762,756
FY 2002-03 Actuals	$ 304,544	$ 591,121	$ -	$ -	$ -	$ 895,665
FY 2003-04 Actuals	$ 566,104	$ 528,811	$ -	$ -	$ -	$ 1,094,915
FY 2004-05 Actuals	$ 526,170	$ 479,810	$ -	$ -	$ -	$ 1,005,980
FY 2005-06 Adopted Budget	$ 795,292	$ 624,442		$ -	$ -	$ 1,419,734

Adult Probation (Continued)

TITLE Work Furlough

AUTHORITY A.R.S. 13-901

HISTORY/ BACKGROUND Work Furlough reduces full time jail bed occupancy and allows an offender to serve jail term as part of probation, yet be employed, pay restitution to victim and to be assessed a Work Furlough fee to offset part of the cost of the Work Furlough program.

Work Furlough	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 384,990	$ 261,796	$ -	$ -	$ -	$ 646,786
FY 2002-03 Actuals	$ 384,347	$ 190,848	$ -	$ -	$ -	$ 575,195
FY 2003-04 Actuals	$ 380,621	$ 104,850	$ -	$ -	$ -	$ 485,471
FY 2004-05 Actuals	$ 373,015	$ 89,712	$ -	$ -	$ -	$ 462,727
FY 2005-06 Adopted Budget	$ 435,678	$ 110,102	$ -	$ -	$ -	$ 545,780

TITLE Officer Safety/Arming

AUTHORITY A.R.S. 12-253 Probation Officer's Peace Officer status, A.R.S. 12-251, A.R.S. 13-916, Supreme Court Administrative Order 2002-70

HISTORY/ BACKGROUND The statute describing the duties of a probation officer as a peace officer authorizes the carrying of a firearm in the performance of the duties of an officer. During the last legislative session, a strong push was made to authorize any probation officer to carry a weapon without the department's authorization while on duty. A compromise was reached stating that the AOC would create a Safety Committee with the purpose of establishing statewide policies on safety, use of force, firearms, and safety training.

MANDATE/ DESCRIPTION The Administrative Orders allow any probation of surveillance officer who can qualify according to stated standards and training to request permission to carry a department authorized weapon in the performance of their duties. The orders also outline the specifics and required hours of training which the department must provide not only for firearms but in defensive tactics and safety. There is an increased cost to provide the training armory, and ongoing certification as well as to purchase firearms, ammunition, and to provide a shooting range for target practice.

Officer Safety/Arming	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000
FY 2002-03 Actuals	$ 105,048	$ 47,589	$ -	$ -	$ -	$ 152,637
FY 2003-04 Actuals	$ 320,720	$ -	$ -	$ -	$ -	$ 320,720
FY 2004-05 Actuals	$ 272,506	$ 19,926	$ -	$ -	$ -	$ 292,432
FY 2005-06 Adopted Budget	$ 300,000	$ 136,800	$ -	$ -	$ -	$ 436,800

TITLE Pretrial Services

Pretrial Services	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2003-04 Actuals	$ 3,034,492	$ -	$ -	$ -	$ -	$ 3,034,492
FY 2004-05 Actuals	$ 3,208,786	$ 114,017	$ -	$ -	$ -	$ 3,322,803
FY 2005-06 Adopted Budget	$ 3,877,980	$ 245,054	$ -	$ -	$ -	$ 4,123,034

Adult Probation (Continued)

TITLE Mandatory Payment to State of Arizona

Mandatory Payment to State of Arizona	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2002-03 Actuals	$ 1,907,297	$ 480,901	$ -	$ -	$ -	$ 2,388,198
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -
* No longer mandated						

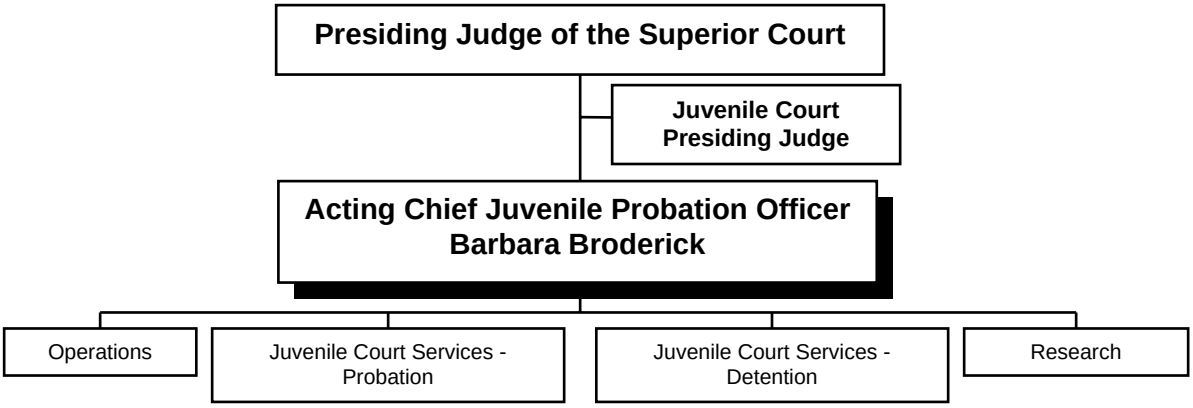
Glenn Thomas as he receives the Justice for a Better Arizona 2004 Award for Protecting Children, Families, ad Communities.

Juvenile Probation

Analysis by Ryan Wimmer, Senior Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Juvenile Probation Department is to provide information, services, and programs to county residents so that they can resolve problems associated with juvenile crime.

Vision

We envision Maricopa County as being a place where: Juveniles who come into contact with the Department become responsible citizens; Victims of juvenile crime experience justice; The Public feels safer.

Strategic Goals

- To reduce the dangers to children and staff and the increased expenses resulting from overcrowding, by July 2006 our detention facilities will be at or below capacity every day. Status: Planned new Juvenile Detention facilities funded by the 1/5th cent Jail Excise Tax are now operational.
- To provide high quality services to juveniles, and to provide awareness of that to the public, by July 2006 our detention facilities will be accredited by the American Correctional Association. Status: The department is making procedural changes to achieve this goal.
- We will retain and develop staff positions to achieve the following retention rates by July 2006: Youth Supervisor: 0 - 2 years at 85% 3 - 5 years at 90% Over 5 years at 95% All Other Positions: 0 - 2 years at 90% 3 - 5 years at 90% Over 5 years at 95% and achieve and maintain an average staffing of 96.5% filled positions by July 2006. Status: The department is meeting or exceeding retention rate goals in five of the six areas (with the exception of Youth Supervisors over 5 years = 94%).

Juvenile Probation (Continued)

- To provide a higher level of service to those families whose primary language is Spanish, by July 2006 all documents used by the public will be printed in both Spanish and English; 15% of our staff will be proficient in Spanish. Status: The department has not yet reviewed public documents to determine availability in Spanish. 11.4% of staff is proficient in Spanish.
- To provide judicial officers with reliable and validated information about a juvenile's risk to the community, and to facilitate the use of the Risk/Needs instrument as a casework tool for probation officers, by July 2006 computer programs will be written that incorporate the Risk/Needs Instrument required by statute in all probation officer reports and case plans. Status: The department estimates that this goal is 20% complete.
- By July 2006 we will have reviewed all our programs and practices based on risk, needs, and benchmarks for successful outcomes. We will also match them to one or more of the competing needs of our stakeholders, including juveniles and their families. Status: The department is pursuing a number of initiatives to benchmark current programs and develop new programs consistent with best practices and outcomes. The FY 2005-06 budget reflects a significant update of the department's Managing For Results structure and performance measures.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
JUVENILE EARLY INTERVENTION	$ 4,924,495	$ 5,050,925	$ 5,050,925	$ 4,858,814	$ 5,596,985	$ 546,060	10.8%
JUVENILE DETENTION	-	-	-	-	786,634	786,634	
JUVENILE PROBATION SUPERVISION	7,195,729	9,797,044	9,348,236	9,322,676	9,048,637	(299,599)	-3.2%
ADMINISTRATIVE SERVICES PROG	3,821,494	2,096,514	2,096,514	1,524,679	8,001	(2,088,513)	-99.6%
INFORMATION TECHNOLOGY PROGRAM	100,933	70,000	70,000	55,803	53,276	(16,724)	-23.9%
TOTAL REVENUES	$ 16,042,651	$ 17,014,483	$ 16,565,675	$ 15,761,972	$ 15,493,533	$ (1,072,142)	-6.5%
EXPENDITURES							
JUVENILE EARLY INTERVENTION	$ 6,682,738	$ 6,462,190	$ 6,737,110	$ 6,311,330	$ 6,217,691	$ 519,419	7.7%
JUVENILE DETENTION	801,111	1,760,843	2,365,350	1,847,342	26,583,256	(24,217,906)	-1023.9%
JUVENILE INFORMATION	-	-	-	-	408,443	(408,443)	
JUVENILE PROBATION SUPERVISION	31,498,888	38,140,266	37,319,693	34,812,845	14,642,101	22,677,592	60.8%
JUVENILE TREATMENT	1,757,858	1,644,981	1,667,694	1,663,262	4,378,187	(2,710,493)	-162.5%
ADMINISTRATIVE SERVICES PROG	3,686,269	4,035,649	4,307,185	3,773,396	3,687,408	619,777	14.4%
INFORMATION TECHNOLOGY PROGRAM	1,311,218	1,626,462	1,700,975	1,408,484	1,754,966	(53,991)	-3.2%
TOTAL EXPENDITURES	$ 45,738,082	$ 53,670,391	$ 54,098,007	$ 49,816,659	$ 57,672,053	$ (3,574,046)	-6.6%

Notes:

- *Due to a major revision of the department's Managing for Results structure, significant expenditure shifts between Programs occurred from FY 2004-05 to FY 2005-06.*
- *Budgeted expenditures for the Department Administrative Services Program include $297,292 reserved for funding performance-based salary adjustments that will be reallocated to other programs.*

Juvenile Probation (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
JUVENILE EARLY INTERVENTION								
	Percent of at-risk youth and families who received Prevention and/or Diversion services							0.0%
JUVENILE TREATMENT								
	Percent of juveniles who received Juvenile Treatment Services							0.0%
JUVENILE PROBATION SUPERVISION								
	Percent of juveniles supervised by Standard or JIPS Probation that comply with the orders of the Court							0.0%
JUVENILE DETENTION								
	Percent of juveniles who receive services through Alternatives to Juvenile Secure Care, Pre-Disposition Secure Care or Post-Disposition Secure care that appear in Court as required by the law							0.0%
JUVENILE INFORMATION								
	Percent of juvenile records that are entered into the department IT system, within 48 hours of receipt, during the reporting period							0.0%

Note: Due to the recent revision of the Department's Managing for Results structure, Key Results information was not yet available at the time this report was completed.

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 14,683,452	$ 15,728,057	$ 15,279,249	$ 14,551,052	$ 14,290,903	$ (988,346)	-6.5%
CHARGES FOR SERVICES	1,176,456	1,276,426	1,276,426	1,173,574	1,192,630	(83,796)	-6.6%
MISCELLANEOUS REVENUE	44,069	10,000	10,000	37,346	10,000	-	0.0%
OTHER FINANCING SOURCES	138,675	-	-	-	-	-	
TOTAL REVENUE	$ 16,042,651	$ 17,014,483	$ 16,565,675	$ 15,761,972	$ 15,493,533	$ (1,072,142)	-6.5%
EXPENDITURES							
PERSONAL SERVICES	$ 39,084,296	$ 47,046,571	$ 47,218,717	$ 43,428,730	$ 48,192,652	$ (973,935)	-2.1%
SUPPLIES	1,419,442	1,586,774	1,595,886	1,418,440	1,496,662	99,224	6.2%
SERVICES	4,950,186	4,581,945	4,827,269	4,658,927	7,470,748	(2,643,479)	-54.8%
OTHER FINANCING USES	138,675	-	-	-	-	-	
CAPITAL OUTLAY	145,483	455,101	456,135	310,562	511,991	(55,856)	-12.2%
TOTAL EXPENDITURES	$ 45,738,082	$ 53,670,391	$ 54,098,007	$ 49,816,659	$ 57,672,053	$ (3,574,046)	-6.6%

Juvenile Probation (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 14,283	$ 14,000	$ 14,000	$ 22,973	$ 14,000	$ -	0.0%
227 JUVENILE PROBATION GRANTS	14,830,483	15,722,058	15,273,250	14,547,604	14,284,904	(988,346)	-6.5%
228 JUVENILE PROBATION SPECIAL FEES	845,817	1,000,000	1,000,000	889,950	900,000	(100,000)	-10.0%
229 JUVENILE RESTITUTION FUND	97,076	10,000	10,000	11,444	10,000	-	0.0%
275 JUVENILE PROBATION DIVERSION	254,994	268,425	268,425	290,001	284,629	16,204	6.0%
ALL FUNDS	$ 16,042,651	$ 17,014,483	$ 16,565,675	$ 15,761,972	$ 15,493,533	$ (1,072,142)	-6.5%
EXPENDITURES							
100 GENERAL	$ 11,244,792	$ 11,832,089	$ 12,155,459	$ 11,210,807	$ 11,680,865	$ 474,594	3.9%
227 JUVENILE PROBATION GRANTS	14,635,885	15,722,058	15,273,250	14,547,604	14,284,904	988,346	6.5%
228 JUVENILE PROBATION SPECIAL FEES	831,189	1,000,000	1,000,000	962,905	900,000	100,000	10.0%
229 JUVENILE RESTITUTION FUND	49,515	50,000	50,000	43,811	50,000	-	0.0%
255 DETENTION OPERATIONS	18,117,678	24,405,284	24,958,338	22,501,907	30,471,655	(5,513,317)	-22.1%
275 JUVENILE PROBATION DIVERSION	216,401	268,425	268,425	229,980	284,629	(16,204)	-6.0%
455 DETENTION CAPITAL PROJECTS	642,622	392,535	392,535	319,645	-	392,535	100.0%
ALL FUNDS	$ 45,738,082	$ 53,670,391	$ 54,098,007	$ 49,816,659	$ 57,672,053	$ (3,574,046)	-6.6%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	218.00	216.00	219.00	3.00
227 JUVENILE PROBATION GRANTS	302.50	264.00	262.00	(2.00)
228 JUVENILE PROBATION SPECIAL FEES	18.00	18.00	17.00	(1.00)
255 DETENTION OPERATIONS	461.00	460.00	464.00	4.00
275 JUVENILE PROBATION DIVERSION	4.00	4.00	4.00	-
455 DETENTION CAPITAL PROJECTS	9.00	-	-	-
TOTAL FUNDS	1,012.50	962.00	966.00	4.00

- Net increase of office support positions as well as the creation of additional Probation Officer positions in the Diversion Activity – 3.0 FTE (General Fund)
- Reduction of Grant funding – (2.0) FTE (Grants Fund)
- Reduction of a Human Resources position due to Court consolidation of administrative services – (1.0) FTE (Special Fees Fund)
- Results Initiative increase of Alternatives to Juvenile Secure Care positions – 3.0 FTE (Detention Operations Fund).
- Results Initiative increase of Youth Recovery Academy position – 1.0 FTE (Detention Operations Fund)

Base Adjustments

Revenue

- Reduced Probation Fee revenue collections.

Juvenile Probation (Continued)

Expenditures

- Increase in Shift Differential pay rates.
- Reduced expenditures due to increase in the Detention Fund Personnel Savings rate from 8.8% to 10%.
- Authorization to spend Juvenile Restitution Fund balance on restitution payments.
- Increased expenditure authority in the Juvenile (Crime) Prevention Activity to correspond with increased Juvenile Probation Diversion Fund revenue.
- Corrections to allocation of expenditures from General Fund to Detention Fund for the Juvenile Detention Assessment Activity and the Alternatives to Juvenile Secure Care Activity.
- Four security guards funded to staff intake and patrol the parking lots at both the Southeast and Durango facilities.

Results Initiatives

The following Results Initiatives are recommended for FY 2005-06:

- **(Juvenile) Competency Restoration - $600,000 ($600,000 annualized) General Fund:** Initiative adds $600,000 to fund competency restoration services for juveniles that are not wards of the Court. Expected Result: 70% of juveniles receiving services will attain competency within 180 days.
- **Youth Recovery Academy Expansion - $1,511,096 ($1,700,350 annualized) Detention Fund:** Initiative adds 1.0 FTE and expands the Youth Recovery Academy (formerly called the "Residential Treatment Center") to operate an additional 24 beds, specifically for female offenders. The additional funding allows for gender-specific, family-based programming to include physical, emotional, psychiatric, substance abuse and academic services. Expected Result: 70% of juveniles will successfully complete treatment and not receive a new delinquent referral within 6 months.
- **Alternatives to Juvenile Secure Care - $483,585 ($660,127 annualized) Detention Fund:** Initiative adds 3.0 FTE and funding to expand community-based alternatives to detention. Expected Result: 89% of juveniles ordered to Alternatives to Juvenile Secure Care Detention will not receive a new delinquent referral while in the program.

Juvenile Probation (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 14,000**	**$ 11,832,089**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 272,903
Health and Dental Benefits Increases	-	50,467
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 323,370**
FY 2004-05 REVISED BUDGET:	**$ 14,000**	**$ 12,155,459**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 14,000**	**$ 12,155,459**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 100,934
Retirement Contributions	-	221,946
Pay for Performance Annualization	-	55,335
Annualization of FY 2004-05 Desktop PC Replacement	-	98,660
Departmental Overhead Reallocation	-	(267,596)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 209,279**
FY 2005-06 BUDGET TARGET:	**$ 14,000**	**$ 12,364,738**
BASE ADJUSTMENTS:		
Increase Employee Shift Differential	$ -	$ 43,040
Re-allocate Juvenile Detention Assessment Activity to Detention Fund	-	(552,607)
Re-allocate Alternatives to Juvenile Secure Care Activity to Detention Fund	-	(774,306)
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (1,283,873)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 14,000**	**$ 11,080,865**
RESULTS INITIATIVES:		
(Juvenile) Competency Restoration	$ -	$ 600,000
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 600,000**
FY 2005-06 ADOPTED BUDGET:	**$ 14,000**	**$ 11,680,865**

Juvenile Probation (Continued)

Juvenile Probation Grants (227) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**15,722,058**	**$**	**15,722,058**
MID-YEAR ADJUSTMENTS:				
Reduced Grant Awards	$	(448,808)	$	(448,808)
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**(448,808)**	**$**	**(448,808)**
FY 2004-05 REVISED BUDGET:	**$**	**15,273,250**	**$**	**15,273,250**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**15,273,250**	**$**	**15,273,250**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	140,057
Retirement Contributions		-		269,383
CY 2006 Health and Dental Premium Increases		-		220,523
Structural Balance		-		(629,963)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**15,273,250**	**$**	**15,273,250**
BASE ADJUSTMENTS:				
Request Under Target	$	(988,346)	$	(988,346)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(988,346)**	**$**	**(988,346)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**14,284,904**	**$**	**14,284,904**
FY 2005-06 ADOPTED BUDGET:	**$**	**14,284,904**	**$**	**14,284,904**

Juvenile Probation (Continued)

Juvenile Probation Special Fees (228) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**1,000,000**	**$**	**1,000,000**
FY 2004-05 REVISED BUDGET:	**$**	**1,000,000**	**$**	**1,000,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**1,000,000**	**$**	**1,000,000**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	8,334
Retirement Contributions		-		16,803
CY 2006 Health and Dental Premium Increases		-		13,122
Structural Balance		-		(38,259)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**1,000,000**	**$**	**1,000,000**
BASE ADJUSTMENTS:				
Reduction to Interest Revenue - Financial Services Activity	$	(100,000)	$	(100,000)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(100,000)**	**$**	**(100,000)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**900,000**	**$**	**900,000**
FY 2005-06 ADOPTED BUDGET:	**$**	**900,000**	**$**	**900,000**

Juvenile Probation Restitution (229) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**10,000**	**$**	**50,000**
FY 2004-05 REVISED BUDGET:	**$**	**10,000**	**$**	**50,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**10,000**	**$**	**50,000**
TARGET ADJUSTMENTS:				
One Time Expenses	$	-	$	(40,000)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**(40,000)**
FY 2005-06 BUDGET TARGET:	**$**	**10,000**	**$**	**10,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**10,000**	**$**	**10,000**
NON-RECURRING EXPENDITURES FROM FUND BALANCE:				
Diversion - Restitution Payments	$	-	$	40,000
NON-RECURRING FUND BALANCE SUBTOTAL:	**$**	**-**	**$**	**40,000**
FY 2005-06 ADOPTED BUDGET:	**$**	**10,000**	**$**	**50,000**

Juvenile Probation (Continued)

Juvenile Probation Detention Operations (255) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 24,405,284**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 375,174
Health and Dental Benefits Increases	-	106,722
	-	71,158
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 553,054**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 24,958,338**
FY 2004-05 REVISED RESTATED BUDGET:	**$ -**	**$ 24,958,338**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 213,443
Retirement Contributions	-	400,510
Pay for Performance Annualization	-	76,072
Annualization of FY 2004-05 Desktop PC Replacement	-	46,282
Annualization of Mid-Year Adjustments		
Juvenile Detention Assessment	-	(8,986)
Nurse Market Increase Adjustment	-	30,697
Detention Psychologist - 50% of cost allocated to APD Fees	-	41,945
Annualization of FY 2005 Initiatives - Durango Staffing	-	815,808
Departmental Overhead Reallocation	-	267,596
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,883,367**
FY 2005-06 BUDGET TARGET:	**$ -**	**$ 26,841,705**
BASE ADJUSTMENTS:		
Personnel Savings Adjustment	$ -	$ (254,400)
Increase Employee Shift Differential	-	448,276
Re-allocate Juvenile Detention Assessment Activity from General Fund		552,607
Re-allocate Alternatives to Juvenile Secure Care Activity from General Fund	-	774,306
Court Security Guards for Intake and Parking Lots	-	114,480
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,635,269**
FY 2005-06 ADOPTED BASE BUDGET:	**$ -**	**$ 28,476,974**
RESULTS INITIATIVES:		
Youth Recovery Academy	$ -	$ 1,511,096
Alternatives to Juvenile Secure Care	-	483,585
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 1,994,681**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ 30,471,655**

Juvenile Probation (Continued)

Juvenile Probation Diversion (275) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 268,425**	**$ 268,425**
FY 2004-05 REVISED BUDGET:	**$ 268,425**	**$ 268,425**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 268,425**	**$ 268,425**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 1,852
Retirement Contributions	-	4,309
CY 2006 Health and Dental Premium Increases	-	2,916
Structural Balance	-	(9,077)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 268,425**	**$ 268,425**
BASE ADJUSTMENTS:		
Adjustment to Juvenile Crime Prevention Activity	$ 16,204	$ 16,204
BASE ADJUSTMENTS SUBTOTAL:	**$ 16,204**	**$ 16,204**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 284,629**	**$ 284,629**
FY 2005-06 ADOPTED BUDGET:	**$ 284,629**	**$ 284,629**

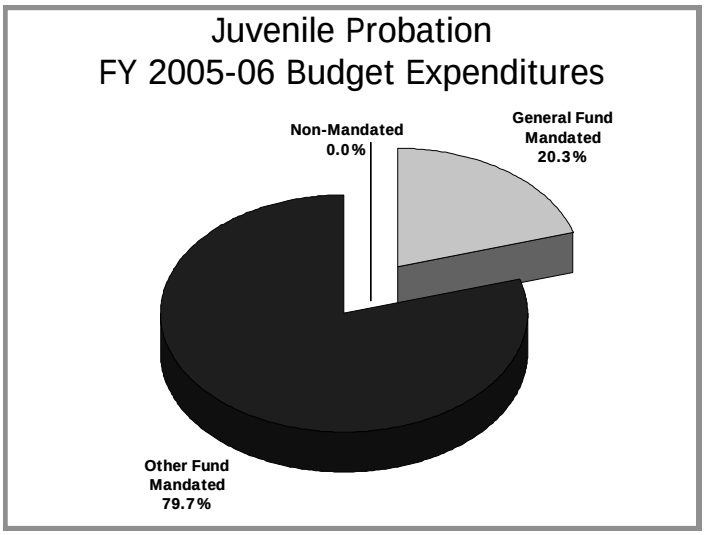
Juvenile Probation (Continued)

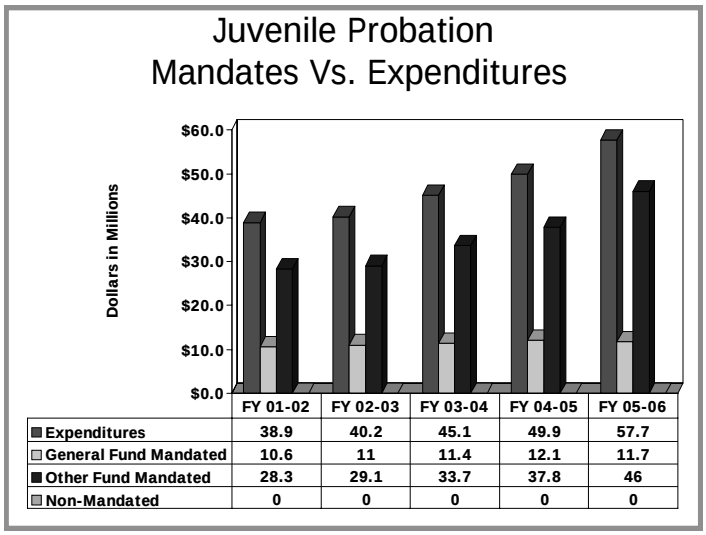
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 10,601,402	$ 28,318,438	$ -	$ -	$ -	$ 38,919,840
FY 2002-03 Actuals	$ 11,038,054	$ 28,632,843	$ 506,121	$ -	$ -	$ 40,177,018
FY 2003-04 Actuals	$ 11,434,359	$ 33,049,533	$ 642,622	$ -	$ -	$ 45,126,514
FY 2004-05 Actuals	$ 12,101,681	$ 37,504,633	$ 326,166	$ -	$ -	$ 49,932,480
FY 2005-06 Adopted Budget	$ 11,680,865	$ 45,991,188	$ -	$ -	$ -	$ 57,672,053

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 10,601,402	$ 28,318,438	$ -	$ -	$ -	$ 38,919,840
FY 2002-03 Actuals	$ 11,038,054	$ 28,632,843	$ 506,121	$ -	$ -	$ 40,177,018
FY 2003-04 Actuals	$ 11,434,359	$ 33,049,533	$ 642,622	$ -	$ -	$ 45,126,514
FY 2004-05 Actuals	$ 12,101,681	$ 37,504,633	$ 326,166	$ -	$ -	$ 49,932,480
FY 2005-06 Adopted Budget	$ 11,680,865	$ 45,991,188	$ -	$ -	$ -	$ 57,672,053

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	38.9	40.2	45.1	49.9	57.7
General Fund Mandated	10.6	11	11.4	12.1	11.7
Other Fund Mandated	28.3	29.1	33.7	37.8	46
Non-Mandated	0	0	0	0	0

Juvenile Probation (Continued)

Mandate Information

TITLE: Juvenile Community Services

AUTHORITY:
Arizona Revised Statutes § 8-205: Powers and duties of juvenile court personnel
Arizona Revised Statutes § 8-234: Treatment, community restitution, restraining and protective orders
Arizona Revised Statutes § 8-321: Referrals; diversions; conditions; community based alternative programs; definition
Arizona Revised Statutes § 8-322: Juvenile probation services fund; program and contract requirements
Arizona Revised Statutes § 8-342: Residential treatment services
Arizona Revised Statutes § 8-388: Notice of diversion
Laws of 1994, 2nd Session, Ch. 201 § 23,25,33: Safe Schools programs

HISTORY/ BACKGROUND: The purpose of the Juvenile Community Services: Early Intervention Program is to provide Prevention and Diversion opportunities to juveniles and families to prevent them from entering the juvenile court process.

MANDATE DESCRIPTION: Diversion services to provide eligible juveniles with information and opportunities so they can participate in community based programs as required by A.R.S.

Failure to fulfill this mandate would result in: Increased costs to the State and County, increased child welfare concerns and decreased public safety. Community Justice Intervention is the most cost effect means available to deal with Juvenile crime. Lack of programs available for early intervention. Inability to “divert” juveniles from entering the formal Court system. Inability to meet ARS statute mandates for diverting cases. Increased delinquency, crime and increased incarceration rates. Inability to meet victim rights legislation. Inability to participate in school safety and law related education programs.

Community Services	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 1,826,850	$ 5,748,255	$ -	$ -	$ -	$ 7,575,104
FY 2002-03 Actuals	$ 1,727,593	$ 6,076,756	$ -	$ -	$ -	$ 7,804,349
FY 2003-04 Actuals	$ 1,989,739	$ 5,484,903	$ -	$ -	$ -	$ 7,474,642
FY 2004-05 Actuals	$ 2,210,710	$ 5,367,459	$ -	$ -	$ -	$ 7,578,169
FY 2005-06 Adopted Budget	$ 1,970,798	$ 5,616,451	$ -	$ -	$ -	$ 7,587,249

Juvenile Probation (Continued)

TITLE	Juvenile Probation Services
AUTHORITY	Arizona Revised Statutes § 12-268: Juvenile probation fund; use Arizona Revised Statutes § 8-203: Court employees; appointment; certification; qualifications; salary; bond Arizona Revised Statutes § 8-203.01: Fingerprinting juvenile probation officers; affidavit Arizona Revised Statutes § 8-205: Powers and duties of juvenile court personnel Arizona Revised Statutes § 8-321: Referrals; diversions; conditions; community based alternative programs; definition Arizona Revised Statutes § 8-341: Disposition and commitment; definitions Arizona Revised Statutes § 8-350: Dangerous offenders; sex offenders; notification to schools; definition Arizona Revised Statutes § 8-394: Notice of delinquent's status Arizona Revised Statutes § 8-396: Notice of probation modification, termination or revocation disposition matters; notice of arrest Arizona Revised Statutes § 8-404: Impact statement; predisposition report Arizona Revised Statutes § 8-406: Probation modification, revocation disposition or termination proceedings Arizona Revised Statutes § 8-407: Victim's discretion; form of statement Arizona Revised Statutes Annotated Rules of Procedure for the Juvenile Court: Delinquency and incorrigibility proceedings
HISTORY/ BACKGROUND	The purpose of the Juvenile Probation Supervision Program is to provide appropriate levels of community supervision to adjudicated juveniles who have been placed on probation so that they can become law abiding members of the community and public safety is enhanced. In addition to Probation Supervision, the Juvenile Treatment Program provides individualized treatment to juveniles so that they receive necessary therapy in order to meet legal obligations and reduce future court involvement.

Juvenile Probation (Continued)

MANDATE DESCRIPTION

The director of juvenile court services shall recommend the appointment of deputy probation officers, detention personnel, other personnel and office assistants as the director deems necessary.

Subject to the limitations of this chapter and chapter 3 of this title or as imposed by the juvenile court, an authorized juvenile court officer shall:
1. Except as provided by section 8-323, receive and examine all referrals or Arizona uniform traffic ticket and complaint forms involving an alleged delinquent juvenile or incorrigible child.
2. Perform other duties as required or prescribed by the presiding judge of the juvenile court.
3. Have the authority of a peace officer in the performance of the court officer's duties.
4. Receive petitions alleging a child or children as dependent and transmit the petitions to the juvenile court.

After receiving and considering the evidence on the proper disposition of the case, the court may enter judgment as follows:
1. It may award a delinquent juvenile:
(b) To a probation department, subject to any conditions as the court may impose, including a period of incarceration in a juvenile detention center of not more than one year.
2. It may award an incorrigible child:
(b) To the protective supervision of a probation department, subject to any conditions as the court may impose.

A juvenile probation officer shall prepare a disposition summary report for every juvenile who has been adjudicated of a delinquent act or of a technical violation of probation.

Probation Services	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 6,354,048	$ 4,921,144	$ -	$ -	$ -	$ 11,275,191
FY 2002-03 Actuals	$ 6,261,740	$ 4,813,743	$ -	$ -	$ -	$ 11,075,483
FY 2003-04 Actuals	$ 5,900,316	$ 4,348,405	$ -	$ -	$ -	$ 10,248,721
FY 2004-05 Actuals	$ 5,867,495	$ 4,102,226	$ -	$ -	$ -	$ 9,969,721
FY 2005-06 Adopted Budget	$ 5,192,155	$ 5,628,513	$ -	$ -	$ -	$ 10,820,668

Juvenile Probation (Continued)

TITLE	Juvenile Detention Center
AUTHORITY	Arizona Revised Statutes § 8-305: Detention center; jail; separate custody Arizona Revised Statutes § 8-306: Supervision and inspection of juvenile detention center and shelter care facilities Arizona Revised Statutes § 8-321: Referrals; diversions; conditions; community based alternative programs; definition Arizona Revised Statutes § 8-341: Disposition and commitment; definitions Arizona Revised Statutes § 8-393: Notice of release or escape Arizona Revised Statutes § 8-394: Notice of delinquent's status Arizona Revised Statutes § 8-401: Detention hearing Arizona Revised Statutes § 8-402: Post-arrest detention decisions
HISTORY/ BACKGROUND	The purpose of the Juvenile Detention Center is to provide a structured detention setting for juveniles so that they appear for court hearings and public safety is enhanced.
MANDATE DESCRIPTION	The county board of supervisors or the county jail district, if authorized pursuant to title 48, chapter 25, shall maintain a detention center that is separate and apart from a jail or lockup in which adults are confined and where juveniles who are alleged to be delinquent or children who are incorrigible and within the provisions of this article shall be detained when necessary before or after a hearing or as a condition of probation. The board of supervisors or the county jail district, if authorized pursuant to title 48, chapter 25, may provide for the detention of juveniles who are accused or convicted of a criminal offense in a jail or lockup in which adults are confined. A juvenile who is confined in a jail or lockup in which adults are confined shall be kept in a physically separate section from any adult who is charged with or convicted of a criminal offense, and no sight or sound contact between the juvenile and any charged or convicted adult is permitted, except to the extent authorized under federal laws or regulations. A juvenile, pending a juvenile hearing, shall not be confined with adults charged with or convicted of a crime, except that: 1. A juvenile who is accused of a criminal offense or who is alleged to be delinquent may be securely detained in such location for up to six hours until transportation to a juvenile detention center can be arranged if the juvenile is kept in a physically separate section from any adult who is charged with or convicted of a crime and no sight or sound contact between the juvenile and any charged or convicted adult is permitted, except to the extent authorized under federal laws or regulations.

Juvenile Probation (Continued)

2. A juvenile who is transferred as provided in section 8-327 to the criminal division of the superior court may be securely detained if the juvenile is kept in a physically separate section from any adult charged with or convicted of a crime, and no sight or sound contact with any charged or convicted adult is permitted, except to the extent authorized under federal laws or regulations.
3. A juvenile who is arrested for an offense listed in section 13-501 may be detained in a juvenile facility until formally charged as an adult. After a juvenile has been formally charged as an adult the juvenile may be securely detained in an adult facility if the juvenile is detained separately from any adult charged with or convicted of a crime, except to the extent authorized under federal laws or regulations.

A child who is alleged to be delinquent or who is alleged to be incorrigible shall not be securely detained in a jail or lockup in which adults charged with or convicted of a crime are detained. A child may be non-securely detained if necessary to obtain the child's name, age, residence or other identifying information for up to six hours until arrangements for transportation to any shelter care facility, home or other appropriate place can be made. A child who is non-securely detained shall be detained separately from any adult charged with or convicted of a crime, and no sight or sound contact with any charged or convicted adult is permitted, except to the extent authorized under federal laws or regulations.

Juvenile Detention Center	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 73,052	$ 12,832,636	$ -	$ -	$ -	$ 12,905,688
FY 2002-03 Actuals	$ 79,220	$ 12,802,714	$ 506,121	$ -	$ -	$ 13,388,055
FY 2003-04 Actuals	$ 64,712	$ 17,293,044	$ 642,622	$ -	$ -	$ 18,000,378
FY 2004-05 Actuals	$ 1,923	$ 21,865,491	$ 326,166	$ -	$ -	$ 22,193,580
FY 2005-06 Adopted Budget	$ 47,656	$ 27,732,499	$ -	$ -	$ -	$ 27,780,155

Juvenile Probation (Continued)

TITLE **Juvenile Research and Planning Services (RAPS)**

AUTHORITY
Arizona Code of Judicial Administration 1-501: Court automation standards
Arizona Code of Judicial Administration 6-302: Juvenile Intensive Probation Supervision
Arizona Revised Statutes § 8-203: Court employees; appointment; certification; qualifications; salary; bond
Arizona Revised Statutes § 8-205: Powers and duties of juvenile court personnel
Arizona Revised Statutes § 8-208: Juvenile court records; public inspection; exceptions
Arizona Supreme Court Administrative Order 2005-37: Special access to records and information concerning dependent and delinquent minors
Arizona Supreme Court Administrative Order 2005-41: Probation Personnel Practices
Arizona Supreme Court Administrative Order 90-55: Order Directing Development of Statistical Reporting Standards for Arizona Courts

HISTORY/ BACKGROUND
Arizona Supreme Court Administrative Order 90-55 ordered that the Administrative Office of the Courts develop a plan for the adoption and implementation of such a [court statistical reporting] system.

MANDATE DESCRIPTION
The system and standards shall include reporting requirements for caseload, financial, and personnel information, and such other information as deemed necessary. It is further ordered that all segments of the judicial department cooperate and assist as needed in the development and implementation of this plan.

Research and Planning Services (RAPS)	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 912,293	$ 351,298	$ -	$ -	$ -	$ 1,263,591
FY 2002-03 Actuals	$ 977,585	$ 659,160	$ -	$ -	$ -	$ 1,636,745
FY 2003-04 Actuals	$ 1,148,098	$ 280,757	$ -	$ -	$ -	$ 1,428,855
FY 2004-05 Actuals	$ 1,632,208	$ 328,137	$ -	$ -	$ -	$ 1,960,345
FY 2005-06 Adopted Budget	$ 1,596,256	$ 577,656	$ -	$ -	$ -	$ 2,173,912

Juvenile Probation (Continued)

TITLE **Juvenile Executive Services**

AUTHORITY
Arizona Revised Statutes § 12-268: Juvenile probation fund; use
Arizona Revised Statutes § 8-203: Court employees; appointment; certification; qualifications; salary; bond
Arizona Revised Statutes § 8-357: Budget requests
Arizona Supreme Court Administrative Order 2005-32: Presiding Judges Authority

HISTORY/ BACKGROUND
The Juvenile Court is a part of the Superior Court, headed by a Juvenile Presiding Judge. While most of the funding for Juvenile Court is provided by County revenue sources, a significant portion is funded through Federal and State grant awards.

MANDATE DESCRIPTION
The executive office provides administrative and managerial direction to an organization of over 800 staff responsible for provision of services in accordance with statutory and court directed mandates. The executive office consist of the position of the Director and Appointing Authority for the department, two Assistant Directors, and administrative staff specialists, including the transition team that is responsible for facilities and programs associated with the Jail Tax.

The Director/Appointing Authority and designees are responsible for the overall operations of the organization, have signatory authority over all personnel, financial and program matters, and are responsible to insure that the appointed staff fulfills their statutory obligations. Failure to fulfill these obligations will place the Court in jeopardy of not having the information required to make legal decisions regarding cases and compromise the health and safety of the youth in custodial care, as well as those under the supervision of the Court in the community.

Executive Services	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 256,478	$ 183,808	$ -	$ -	$ -	$ 440,286
FY 2002-03 Actuals	$ 221,292	$ 140,628	$ -	$ -	$ -	$ 361,920
FY 2003-04 Actuals	$ 245,623	$ 154,304	$ -	$ -	$ -	$ 399,927
FY 2004-05 Actuals	$ 296,211	$ 224,107	$ -	$ -	$ -	$ 520,318
FY 2005-06 Adopted Budget	$ 358,759	$ 643,406	$ -	$ -	$ -	$ 1,002,165

Juvenile Probation (Continued)

TITLE	**Juvenile Administrative Services**
AUTHORITY	Americans with Disabilities Act: Federal regulations regarding persons with disabilities Arizona Code of Judicial Administration 1-501: Court automation standards Arizona Code of Judicial Administration 5-204: Administration of Victims Rights Arizona Code of Judicial Administration 6-102: Probation general administration financial requirements Arizona Code of Judicial Administration 6-103: Victims' Rights Requirements for Probation Personnel Arizona Code of Judicial Administration 6-106: Probation Personnel Practices Arizona Revised Statutes § 12-268: Juvenile probation fund; use Arizona Revised Statutes § 25-502: Jurisdiction, venue and procedure; additional enforcement provisions Arizona Revised Statutes § 33-964: Lien of judgment; duration; exemption of homestead; acknowledgment of satisfaction by judgment creditor Arizona Revised Statutes § 41-1750: Central state repository; department of public safety; duties; funds; accounts; definitions Arizona Revised Statutes § 8-203.01: Fingerprinting juvenile probation officers; affidavit Arizona Revised Statutes § 8-321: Referrals; diversions; conditions; community based alternative programs; definition Arizona Revised Statutes § 8-344: Restitution Payments Arizona Revised Statutes § 8-346: Restitution fund; restitution contracts Arizona Revised Statutes § 8-349: Destruction of juvenile records; electronic research records Arizona Supreme Court Administrative Order 2000-71: Procurement Rules for the Judicial Branch Arizona Supreme Court Administrative Order 2004-56: Probation Treatment and Education Payments Arizona Supreme Court Administrative Order 2004-94: Arizona Code of Judicial Administration §5-204: Administration of Victims' Rights; and §6-103: Victims' Rights Requirements for Probation Personnel Arizona Supreme Court Administrative Order 2005-32 : Presiding Judges Authority Arizona Supreme Court Administrative Order 92-33: Arizona Judiciary Sexual Harassment Policy

Juvenile Probation (Continued)

Arizona Supreme Court Administrative Order 97-62 : Revised Minimum Accounting Standards for Arizona Courts
Arizona Supreme Court Rules, Rule 123(g)(5): Access to Audiotape, Videotape, Microfilm, Computer or Electronic Based Records.
Fair Labor Standards Act: Federal regulations regarding employment
Family & Medical Leave Act: Federal regulations regarding employment
Maricopa County Superior Court Administrative Order 2002-036: Adoption of the Procurement Rules for the Judicial Branch, authorizing purchasing authority and approvals

HISTORY/ BACKGROUND

The purpose of Administrative Services is to provide standardized performance data on a variety of internal administrative and support services for County departments and the Board of Supervisors so they can conduct benchmarking analyses and track program performance and costs.

MANDATE DESCRIPTION

Administrative Services supports the entire department. The Finance unit ensures fiscal accountability, bills for fees, prepares delinquent accounts for the State Debt Set-Off Program and private collection agencies and procures services and supplies in accordance with the Judicial Procurement Code. The Personnel Unit is responsible for human resource activities in accordance with State and Federal Laws, as well as County and Court policies and procedures. The Staff Development Unit monitors department compliance with COJET educational standards.

Administrative Services	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 1,178,681	$ 515,372	$ -	$ -	$ -	$ 1,694,053
FY 2002-03 Actuals	$ 1,770,624	$ 500,812	$ -	$ -	$ -	$ 2,271,436
FY 2003-04 Actuals	$ 1,332,058	$ 753,022	$ -	$ -	$ -	$ 2,085,080
FY 2004-05 Actuals	$ 1,436,718	$ 1,018,445	$ -	$ -	$ -	$ 2,455,163
FY 2005-06 Adopted Budget	$ 1,855,700	$ 1,388,602	$ -	$ -	$ -	$ 3,244,302

Juvenile Probation (Continued)

TITLE	**Juvenile Intensive Probation Services (JIPS)**
AUTHORITY	Arizona Code of Judicial Administration 6-302: Juvenile Intensive Probation Supervision Arizona Revised Statutes § 8-350: Dangerous offenders; sex offenders; notification to schools; definition Arizona Revised Statutes § 8-352: Intensive probation; evaluation; criteria; limit; conditions Arizona Revised Statutes § 8-353: Juvenile intensive probation teams; duties; case load limit Arizona Revised Statutes § 8-354: Modification of supervision Arizona Revised Statutes § 8-355: School; employment; community restitution programs Arizona Revised Statutes § 8-356: Waiver of standards Arizona Revised Statutes § 8-358: Juvenile intensive probation guidelines; report Arizona Revised Statutes § 8-394: Notice of delinquent's status Arizona Revised Statutes § 8-396: Notice of probation modification, termination or revocation disposition matters; notice of arrest Arizona Revised Statutes § 8-406: Probation modification, revocation disposition or termination proceedings
HISTORY/ BACKGROUND	The purpose of Juvenile Intensive Probation Supervision is to provide juveniles with statutorily mandated supervision so that they comply with the orders of the Court.
MANDATE DESCRIPTION	The chief juvenile probation officer or the director of court services in each county, with approval of the presiding juvenile court judge of the superior court, shall appoint juvenile probation teams consisting of two juvenile probation officers or one juvenile probation officer and one surveillance officer or one juvenile probation officer and two surveillance officers. A two person intensive probation team shall supervise no more than twenty-five juveniles at one time. A three person team shall supervise no more than forty juveniles at one time.

Juvenile Probation (Continued)

The juvenile intensive probation team shall do all of the following:
Secure and keep a complete identification record of each juvenile supervised by the team and a written statement of the conditions of the probation; Exercise close supervision and observation over juveniles who are ordered to participate in the intensive probation program including both of the following; Obtain and maintain information concerning the conduct of the juvenile participating in the intensive probation program; Request the county attorney to bring a noncompliant probationer before the court; Monitor the payment of restitution and probation fees and request the county attorney to bring before the court any probationer who fails to pay restitution or probation fees; and Perform any other responsibilities required by the terms and conditions imposed by the court.

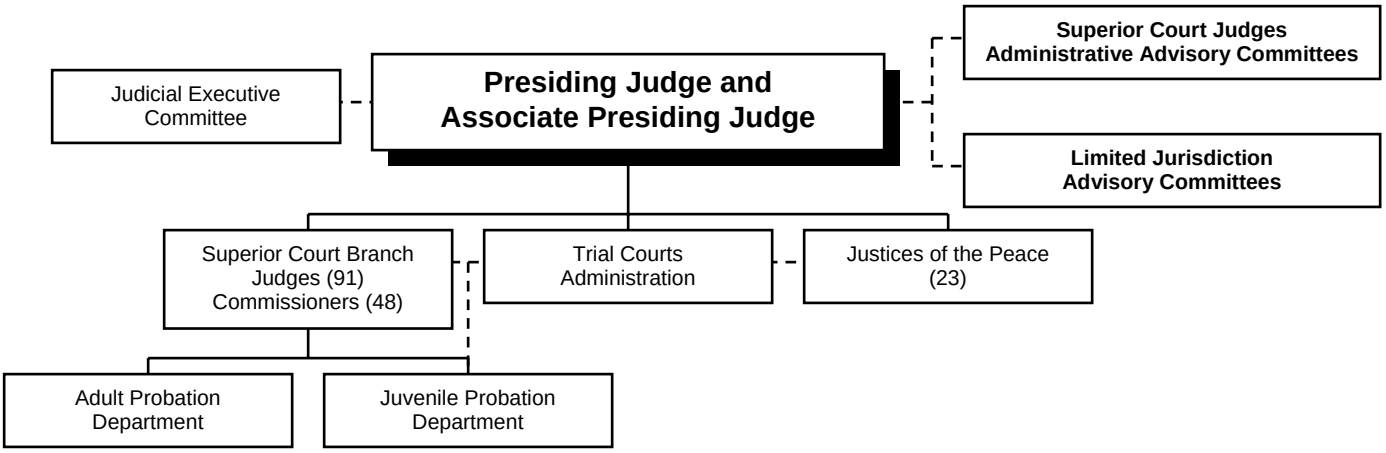
JIPS	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 3,765,925	$ -	$ -	$ -	$ 3,765,925
FY 2002-03 Actuals	$ -	$ 3,639,030	$ -	$ -	$ -	$ 3,639,030
FY 2003-04 Actuals	$ 753,813	$ 4,735,098	$ -	$ -	$ -	$ 5,488,911
FY 2004-05 Actuals	$ 656,416	$ 4,598,768	$ -	$ -	$ -	$ 5,255,184
FY 2005-06 Adopted Budget	$ 659,541	$ 4,404,061	$ -	$ -	$ -	$ 5,063,602

Trial Courts

Analysis by Lisa Johnson, Management & Budget Coordinator

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Trial Courts is to provide people with access to a public forum for dispute resolution and court services so that citizens can realize timely, fair, economical, individualized justice, and to also serve the community by assisting children and families in need.

Vision

The Superior Court and Justice Courts in Maricopa County continually explore ways to improve services by experimenting with better methods to resolve disputes and designing programs that address family, civil, and criminal issues fairly and without undue delay. We focus on how to be the best at what we do, whether providing a judicial forum or specific customer-centered programs and how to position ourselves to anticipate change, rather than react to it.

Strategic Goals

- By June 2005, the Court will provide speedy and fair justice in case processing as follows: -95% of all cases, Superior Court and Justice Courts, shall be disposed in compliance with established trial court and limited jurisdiction court standards. Status: 93% of civil cases, 88% of Family Court cases, 83% of criminal cases, and 80% Juvenile delinquency and Juvenile dependency cases are processed within established trial court standards. Results Initiative will maintain or improve this performance in criminal and family court.
- To prevent delay in judicial decisions, by June 2005, 95% of needs assessments, screenings, and evaluative reports will be made available to judges within guidelines adopted by the court. Status: Unnecessary delay has been reduced in judicial decisions, evidenced by 75% of needs assessments, 85% of CASA reports, and 97% of competency evaluations submitted to judges within guidelines.

Trial Courts (Continued)

- Families will experience satisfactory resolution of their legal issues through earlier assessment, more individualized, appropriate decision-making, and coordinated use of available resources and court services as evidenced by: 80% of cases referred to alternative dispute resolution (ADR) through June 2005 will be resolved by ADR. Status: 87% of the cases referred to ADR are resolved in ADR.
- The public will experience increased access to the court system through improved affordability, convenience and understanding of court processes, while maintaining the efficiency of court services, as evidenced by: 85% of customers surveyed through June 2005 report satisfaction with the services and education provided through the Court's Self Service Centers. Status: The court is currently developing a survey instrument to measure customer satisfaction. After testing, implementation of the survey court-side is anticipated in the Fall 2005.
- By September 2004, the court and justice agencies will make informed decisions using timely, accurate and coordinated information provided through an enhanced, integrated Court Information System (iCIS), expanded to include Juvenile Detention Management. In addition, by June 2005, Maricopa County Justice Courts and Adult Probation Pretrial Services Agency will be fully integrated within iCIS. By December 2005, Juvenile Court and Juvenile Probation Department will also be fully integrated within iCIS. Status: The Trial Courts are currently on schedule to achieve all the incremental IT goals listed. ICIS, the court's Integrated Court Information System, was enhanced in September 2004 with a fully functioning Juvenile Detention Management module. Pretrial Services Agency is on schedule to be fully integrated within iCIS by June 2005. The first three Maricopa County Justice Courts to be integrated with iCIS will coincide with the opening of the Northeast Regional Court Facility in September 2005. This facility includes the Scottsdale, Northeast, and Northwest Justice Courts.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
PRE-ADJUDICATION PROGRAM	$ 523,493	$ 460,224	$ 454,388	$ 464,305	$ 463,831	$ 9,443	2.1%
COURT INFORMATION SERVICES	1,021,203	1,128,700	1,304,109	1,211,163	1,163,000	(141,109)	-10.8%
CASE MANAGEMENT	6,050,056	7,544,980	7,567,229	6,193,196	24,116,355	16,549,126	218.7%
ADR/EARLY ASSESSMENT	1,599,975	1,664,010	1,859,209	1,809,325	1,787,450	(71,759)	-3.9%
COURT OPERATIONS SUPPORT	897,701	684,246	732,847	608,882	699,102	(33,745)	-4.6%
TRIAL DELIVERY	14,940,598	16,455,330	17,500,643	18,764,736	1,892,757	(15,607,886)	-89.2%
ADMINISTRATIVE SERVICES PROG	3,063,427	1,132,001	478,704	156,349	495,518	16,814	3.5%
INFORMATION TECHNOLOGY PROGRAM	314,032	1,591,433	1,199,448	564,851	1,084,493	(114,955)	-9.6%
TOTAL REVENUES	$ 28,410,485	$ 30,660,924	$ 31,096,577	$ 29,772,808	$ 31,702,506	$ 605,929	1.9%
EXPENDITURES							
PRE-ADJUDICATION PROGRAM	$ 547,307	$ 507,371	$ 532,474	$ 550,454	$ 538,448	$ (5,974)	-1.1%
COURT INFORMATION SERVICES	2,512,065	2,659,784	2,695,603	2,527,515	2,690,476	5,127	0.2%
CASE MANAGEMENT	16,439,880	18,861,476	20,410,032	19,211,246	22,674,337	(2,264,305)	-11.1%
ADR/EARLY ASSESSMENT	1,790,082	1,937,085	2,664,604	2,642,231	2,708,358	(43,754)	-1.6%
COURT OPERATIONS SUPPORT	9,171,804	9,686,792	10,899,542	9,638,613	11,999,524	(1,099,982)	-10.1%
TRIAL DELIVERY	29,084,322	32,460,822	27,444,684	27,785,964	28,866,025	(1,421,341)	-5.2%
ADMINISTRATIVE SERVICES PROG	7,042,926	7,039,470	9,837,361	8,616,322	9,937,419	(100,058)	-1.0%
INFORMATION TECHNOLOGY PROGRAM	3,603,149	3,782,021	4,477,633	4,089,763	4,395,221	82,412	1.8%
TOTAL EXPENDITURES	$ 70,191,535	$ 76,934,821	$ 78,961,933	$ 75,062,108	$ 83,809,808	$ (4,847,875)	-6.1%

Notes:

- *Trial Courts is working to restructure its Programs and Activities. Expenditures and revenue shifts reflect corrections to current allocations by Program and Activity.*
- *Budgeted expenditures for the Department Administrative Services, Case Management, and ADR/Early Assessment Programs include $376,669 reserved for funding performance-based salary adjustments that will be reallocated to other programs.*

Trial Courts (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
PRE-ADJUDICATION PROGRAM								
	Percent of reports submitted within guidelines established by C.A.S.A. standards	75.0%	80.0%	80.0%	80.0%	85.0%	5.0%	6.2%
COURT INFORMATION SERVICES								
	Percent self-represented litigants reporting that they are better prepared for litigation or judicial proceedings	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CASE MANAGEMENT								
	Percent of criminal cases resolved within established trial court standards	83.3%	91.0%	92.0%	94.0%	94.0%	2.0%	2.2%
	Percent of civil cases resolved within established trial court standards	93.9%	97.0%	97.0%	96.0%	99.0%	2.0%	2.1%
	Percent of Family Court cases (pre-decree) resolved within established trial court standards	85.2%	93.0%	93.0%	90.0%	90.0%	-3.0%	-3.2%
	Percent of Juvenile Dependency cases (pre-finding) resolved within established statutory standards	88.1%	95.0%	95.0%	90.0%	95.0%	0.0%	0.0%
	Percent of DUI cases resolved within established limited jurisdiction court standards	48.0%	70.0%	70.0%	60.0%	46.0%	-24.0%	-34.3%
ADR/EARLY ASSESSMENT								
	Percent cases referred to ADR reach resolution through ADR services provided	57.4%	75.0%	75.0%	65.0%	65.0%	-10.0%	-13.3%
COURT OPERATIONS SUPPORT								
	Percent of security alarms received with the appropriate and timely response from court security	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Percent of monies (revenues) collected in relation to the total amounts assessed in Justice Courts	92.9%	97.0%	97.0%	95.0%	100.0%	3.0%	3.1%
	Percent of defendants determined by IDR to have the ability to contribute to the cost of their defense	N/A	N/A	N/A	N/A	N/A	N/A	N/A
TRIAL DELIVERY								
	Percent judges receiving Judicial Performance Review (JPR) with a minimum 80% approval rating	95.0%	N/A	N/A	N/A	N/A	N/A	N/A
	Percent of jurors reporting for service that are sent to a courtroom	86.9%	95.0%	95.0%	85.0%	80.0%	-15.0%	-15.8%

Note: Trial Courts is working to restructure its Programs and Activities. Expenditures and revenue shifts reflect corrections to current allocations by Program and Activity.

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 4,951,023	$ 5,113,581	$ 5,728,367	$ 5,012,169	$ 5,668,560	$ (59,807)	-1.0%
CHARGES FOR SERVICES	11,504,292	14,158,833	13,970,430	12,698,843	14,391,262	420,832	3.0%
FINES & FORFEITS	11,296,090	10,642,442	10,582,272	11,195,617	10,833,027	250,755	2.4%
MISCELLANEOUS REVENUE	659,079	746,068	815,508	866,178	809,657	(5,851)	-0.7%
TOTAL REVENUE	$ 28,410,485	$ 30,660,924	$ 31,096,577	$ 29,772,808	$ 31,702,506	$ 605,929	1.9%
EXPENDITURES							
PERSONAL SERVICES	$ 57,827,625	$ 63,761,768	$ 66,109,618	$ 62,956,231	$ 70,492,786	$ (4,383,168)	-6.6%
SUPPLIES	2,928,113	3,525,968	2,542,276	2,000,416	2,358,841	183,435	7.2%
SERVICES	8,588,370	8,826,771	9,258,499	8,962,819	9,971,096	(712,597)	-7.7%
CAPITAL OUTLAY	847,428	820,314	1,051,540	1,142,642	987,085	64,455	6.1%
TOTAL EXPENDITURES	$ 70,191,535	$ 76,934,821	$ 78,961,933	$ 75,062,108	$ 83,809,808	$ (4,847,875)	-6.1%

Trial Courts (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 15,298,078	$ 15,028,261	$ 15,028,261	$ 15,631,096	$ 15,028,261	$ -	0.0%
204 JUSTICE CT JUDICIAL ENHANCEMNT	589,393	608,704	608,704	627,918	608,704	-	0.0%
208 JUDICIAL ENHANCEMENT	394,510	600,000	600,000	395,565	600,000	-	0.0%
238 TRIAL COURTS GRANTS	1,376,303	1,565,584	1,930,131	1,357,384	1,930,131	-	0.0%
245 JUSTICE COURTS SPECIAL REVENUE	1,335,484	2,062,052	2,062,052	1,998,346	2,062,052	-	0.0%
256 PROBATE FEES	386,020	392,000	392,000	370,212	372,000	(20,000)	-5.1%
257 CONCILIATION COURT FEES	1,483,608	1,554,010	1,597,801	1,544,283	1,545,000	(52,801)	-3.3%
259 TRIAL COURTS SPECIAL REVENUE	4,321,666	5,707,262	5,707,262	4,623,357	6,307,262	600,000	10.5%
261 LAW LIBRARY FEES	840,719	810,700	810,700	874,238	875,000	64,300	7.9%
264 SUPERIOR COURT FILL THE GAP	1,606,251	1,525,690	1,547,846	1,525,644	1,547,846	-	0.0%
271 EXPEDITED CHILD SUPPORT	399,298	425,661	425,661	444,251	444,500	18,839	4.4%
276 SPOUSAL MAINT ENF ENHANCEMENT	89,210	95,000	95,000	111,408	111,750	16,750	17.6%
281 CHILDRENS ISSUES EDUCATION	116,367	110,000	110,000	99,581	100,000	(10,000)	-9.1%
282 DOM REL MEDIATION EDUCATION	173,577	176,000	181,159	169,524	170,000	(11,159)	-6.2%
ALL FUNDS	$ 28,410,485	$ 30,660,924	$ 31,096,577	$ 29,772,808	$ 31,702,506	$ 605,929	1.9%
100 GENERAL	$ 60,031,460	$ 61,302,158	$ 62,893,617	$ 62,471,511	$ 67,135,563	$ (4,241,946)	-6.7%
204 JUSTICE CT JUDICIAL ENHANCEMNT	163,717	608,704	608,704	285,226	608,704	-	0.0%
208 JUDICIAL ENHANCEMENT	186,942	600,000	600,000	238,464	600,000	-	0.0%
238 TRIAL COURTS GRANTS	1,333,872	1,565,584	1,930,131	1,374,423	1,930,131	-	0.0%
245 JUSTICE COURTS SPECIAL REVENUE	64,970	2,062,052	2,062,052	1,144,268	2,062,052	-	0.0%
256 PROBATE FEES	376,742	392,000	392,000	323,153	372,000	20,000	5.1%
257 CONCILIATION COURT FEES	1,454,155	1,554,010	1,597,801	1,595,493	1,545,000	52,801	3.3%
259 TRIAL COURTS SPECIAL REVENUE	3,762,368	5,707,262	5,707,262	4,550,872	6,307,262	(600,000)	-10.5%
261 LAW LIBRARY FEES	778,625	810,700	810,700	755,010	875,000	(64,300)	-7.9%
264 SUPERIOR COURT FILL THE GAP	1,400,654	1,525,690	1,547,846	1,547,067	1,547,846	-	0.0%
271 EXPEDITED CHILD SUPPORT	398,233	425,661	425,661	413,921	444,500	(18,839)	-4.4%
276 SPOUSAL MAINT ENF ENHANCEMENT	69,027	95,000	95,000	79,887	111,750	(16,750)	-17.6%
281 CHILDRENS ISSUES EDUCATION	49,000	110,000	110,000	109,157	100,000	10,000	9.1%
282 DOM REL MEDIATION EDUCATION	121,770	176,000	181,159	173,656	170,000	11,159	6.2%
ALL FUNDS	$ 70,191,535	$ 76,934,821	$ 78,961,933	$ 75,062,108	$ 83,809,808	$ (4,847,875)	-6.1%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	1,130.83	1,140.53	1,170.53	30.00
204 JUSTICE CT JUDICIAL ENHANCEMNT	-	5.00	5.00	-
208 JUDICIAL ENHANCEMENT	-	7.00	7.00	-
238 TRIAL COURTS GRANTS	32.00	33.00	33.00	-
245 JUSTICE COURTS SPECIAL REVENUE	18.00	21.00	21.00	-
256 PROBATE FEES	9.00	9.00	9.00	-
257 CONCILIATION COURT FEES	31.00	29.00	30.00	1.00
259 TRIAL COURTS SPECIAL REVENUE	61.50	80.50	72.50	(8.00)
264 SUPERIOR COURT FILL THE GAP	30.00	33.00	33.00	-
271 EXPEDITED CHILD SUPPORT	12.00	11.00	11.00	-
272 CHILD SUPPORT AUTOMATION	-	-	-	-
276 SPOUSAL MAINT ENF ENHANCEMENT	2.00	2.00	2.00	-
280 OLD COURTHOUSE RESTORATION	-	-	-	-
281 CHILDRENS ISSUES EDUCATION	1.00	2.00	2.00	-
282 DOM REL MEDIATION EDUCATION	3.00	3.00	3.00	-
TOTAL FUNDS	1,330.33	1,376.03	1,399.03	23.00

- Results Initiative - Court Expansion – Divisions 92 & 93 – 6.0 FTEs (General Fund)
- Results Initiative - Court Expansion – Post Dissolution Commissioner – 3.0 FTEs (General Fund)
- Results Initiative - Court Expansion – DUI Commissioner (Blakely Case) – 3.0 FTEs (General Fund)
- Results Initiative - Interpreters – 3.0 FTEs (General Fund)
- Results Initiative - Court Expansion – Second Commissioner Northwest RCC – 3.0 FTEs (General Fund)
- Results Initiative - Mental Health Consolidation – 3.0 FTEs (General Fund)
- Results Initiative - Probate Case Monitoring – 2.0 FTEs (General Fund)
- Results Initiative - E-Courtroom Expansion at the NE Regional Courts – 2.0 FTEs (General Fund)

Trial Courts (Continued)

- 2.0 FTEs added to General Fund for creation of Indigent Defense Reimbursement Unit (IDRU).
- Net reduction of 4.0 FTEs (General Fund, Conciliation Court Fees Fund and Trial Courts Special Revenue Fund) for general position adjustments made by Court Administration.

Base Adjustments

Revenue

- Decreased revenue (based on current projections) for the following funds: Probate Fees, Conciliation Court Fees, Trial Courts Special Revenue, Children's Issues Education, and Domestic Relations Medication Education.
- Increased revenue authority (based on current projections) for the following funds: Law Library Fees, Expedited Child Support, and Spousal Maintenance Enforcement Enhancement.

Expenditures

- Increased General Fund for continuation of the Juror Shuttle Bus, Employee Shift Differential, Judicial Conference travel expenses, and Juror mileage per diem.
- Increased General Fund for annualization of mid-year adjustment for Security Staffing currently pending Board of Supervisor approval for mid-year funding.
- Budgeted Personnel Savings was eliminated in the following funds: Probate Fees, Expedited Child Support and Domestic Relation Mediation Education.
- Decreased expenditures in line with revenue reductions for the following funds: Probate Fees, Conciliation Court Fees, Trial Courts Special Revenue, Children's Issues Education, and Domestic Relations Medication Education.
- Increased expenditure authority (based on current projections) for the following funds: Law Library Fees, Expedited Child Support, and Spousal Maintenance Enforcement Enhancement.
- Transferred money to the General Fund for Special Revenue costs not supported by projected revenue in the following funds: Probate Fees, Conciliation Court Fees, Superior Court Fill the Gap, and Domestic Relations Mediation Education.

Results Initiatives

The following Results Initiatives are recommended for FY 2005-06:

- **Family Court Judgeships – Divisions 92 & 93 - $283,801 ($283,801 annualized) General Fund:** Initiative adds 6.0 FTEs, including two Superior Court Judges, to expand the Family Court Original Case Filings Activity. Expected Result: The Courts will be able to better meet their obligation to resolve original case filings within established trial court standards.
- **Family Court Post Dissolution Commissioner - $185,065 ($185,065 annualized) General Fund:** Initiative adds 3.0 FTEs, including one commissioner, to expand the Family Court Case Modifications and Enforcement Activity. Expected Result: The Courts will be able to better resolve Family Court case modifications and enforcements within established trial court standards.
- **DUI Commissioner (Blakely) - $185,065 ($185,065 annualized) General Fund:** Initiative adds 3.0 FTEs, including one commissioner, to the DUI Court. Expected Result: This will enable the temporary commissioner to return to his/her regular assignment without any negative DUI case processing effects.

Trial Courts (Continued)

- **Interpreters: Phase I Expansion - $161,324 ($161,324 annualized) General Fund:** Initiative adds 3.0 FTEs to meet the growing demand for interpretation and translation services. Expected Result: These additional interpreters will address the immediate increase in demand for these services so that established trial court standards are met.
- **Commissioner for Northwest (Glendale) RCC - $92,533 ($185,065 annualized) General Fund:** Initiative adds 3.0 FTEs, including one commissioner and two support staff, to expand the services provided at the Northwest RCC. Expected Result: More judicial services will be available to the public at the Northwest RCC. This will enable cases to be processed within the established trial court standards.
- **Mental Health Consolidation - $116,642 ($116,642 annualized) General Fund:** Initiative adds 3.0 FTEs to provide a consolidated Mental Health Court Department that would address the issues of early identification, increased communication between the court that deals with this population and the increasing problem of recidivism by combining the administration of the civil and criminal departments. Expected Result: More effective sharing of information and collaborative decision-making in order to provide more supervision and treatment services to reduce the number that return to Mental Health Court.
- **Probate Case Monitoring - $92,243 ($92,243 annualized) General Fund:** Initiative add two case management FTEs to the Probate Department to meet the existing and increasing demand due to additional mandated and court-ordered file reviews. Expected Result: This will allow Probate cases to be reviewed within 30 days of the required due date.
- **E-Courtroom Expansion at the NE Regional Courts (Central Monitors) - $65,417 ($65,417 annualized) General Fund:** Initiative adds 2.0 FTEs to provide digital recordings. Expected Result: This will expedite caseflow and allow judicial officers to review matters under advisement without having to wait for transcript preparation. This will allow for an increase in efficiency while minimizing future staffing needs.

Trial Courts (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 15,028,261**	**$ 61,268,643**
MID-YEAR ADJUSTMENTS:		
Pay for Performance Adjustment	$ -	$ 1,079,141
Fringe Benefit Rate Adjustment	-	219,381
Cost Recovery Program for Indigent Defense Representation	-	113,462
Salary Adjustment from Clerk of the Superior Court	-	99,023
Pay for Performance Increase	-	80,452
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,591,459**
FY 2004-05 REVISED BUDGET:	**$ 15,028,261**	**$ 62,860,102**
RESTATEMENTS:		
Special Work Assignment Wages from the Clerk of the Superior Court	$ -	$ 33,515
RESTATEMENTS SUBTOTAL:	**$ -**	**$ 33,515**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 15,028,261**	**$ 62,893,617**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 438,762
Retirement Contributions	-	1,427,349
Annualization of Mid-Year Adjustments	-	221,638
Annualization of FY 2005 Initiatives		(214,044)
Pay for Performance Annualization	-	218,812
Annualization of FY 2004-05 Desktop PC Replacement	-	156,986
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 2,249,503**
FY 2005-06 BUDGET TARGET:	**$ 15,028,261**	**$ 65,143,120**
BASE ADJUSTMENTS:		
Increase Juror Mgmt Activity for Juror Shuttle Bus	$ -	$ 120,000
Increase Juror Mgmt Activity for Increase in Juror Mileage Per Diem	-	100,000
Increase for Employee Shift Differential	-	25,000
Increase Judicial Division Activity for Judicial Conference Travel Expenses	-	50,000
Increase for Transfer of Special Revenue Costs Not Supported by Revenue	-	137,608
Increase for Court Security Staffing	-	476,496
Increase Court Security Staffing Amount to Include Start-up Costs		23,284
Allocation Out of Juvenile Security Costs	-	(114,480)
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 817,908**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 15,028,261**	**$ 65,961,028**
RESULTS INITIATIVES:		
Family Court Judgeships	$ -	$ 283,801
Family Court Post Dissolution Commissioner	-	185,065
DUI Commissioner	-	185,065
Interpreters: Phase I Expansion	-	161,324
Northwest (Glendale) RCC	-	92,533
Mental Health Consolidation	-	109,087
Probate Case Monitoring		92,243
NE Regional Court E-Courtroom Expansion	-	65,417
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 1,174,535**
FY 2005-06 ADOPTED BUDGET:	**$ 15,028,261**	**$ 67,135,563**

Trial Courts (Continued)

Justice Court Judicial Enhancement (204) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 608,704**	**$ 608,704**
FY 2004-05 REVISED BUDGET:	**$ 608,704**	**$ 608,704**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 608,704**	**$ 608,704**
TARGET ADJUSTMENTS:		
Retirement Contributions	$ -	$ 6,960
Structural Balance	-	(6,960)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 608,704**	**$ 608,704**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 608,704**	**$ 608,704**
FY 2005-06 ADOPTED BUDGET:	**$ 608,704**	**$ 608,704**

Judicial Enhancement (208) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 600,000**	**$ 600,000**
FY 2004-05 REVISED BUDGET:	**$ 600,000**	**$ 600,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 600,000**	**$ 600,000**
TARGET ADJUSTMENTS:		
Retirement Contributions	$ -	$ 7,863
Structural Balance	-	(7,863)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 600,000**	**$ 600,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 600,000**	**$ 600,000**
FY 2005-06 ADOPTED BUDGET:	**$ 600,000**	**$ 600,000**

Trial Courts (Continued)

Trial Courts Grants (238) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**1,356,000**	**$**	**1,356,000**
MID-YEAR ADJUSTMENTS:				
Indirect Costs associated with Grant Funding	$	364,547	$	364,547
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**364,547**	**$**	**364,547**
FY 2004-05 REVISED BUDGET:	**$**	**1,720,547**	**$**	**1,720,547**
RESTATEMENTS:				
Fund Consolidated to Trial Courts Grants from Fund 246	$	209,584	$	209,584
RESTATEMENTS SUBTOTAL:	**$**	**209,584**	**$**	**209,584**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**1,930,131**	**$**	**1,930,131**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	12,416
Retirement Contributions		-		24,489
Structural Balance		-		(57,147)
CY 2006 Health and Dental Premium Increases		-		20,242
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**1,930,131**	**$**	**1,930,131**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**1,930,131**	**$**	**1,930,131**
FY 2005-06 ADOPTED BUDGET:	**$**	**1,930,131**	**$**	**1,930,131**

Justice Courts Special Revenue (245) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**2,062,052**	**$**	**2,062,052**
FY 2004-05 REVISED BUDGET:	**$**	**2,062,052**	**$**	**2,062,052**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**2,062,052**	**$**	**2,062,052**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	6,984
Retirement Contributions		-		18,512
Structural Balance		-		(38,060)
CY 2006 Health and Dental Premium Increases		-		12,564
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**2,062,052**	**$**	**2,062,052**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**2,062,052**	**$**	**2,062,052**
FY 2005-06 ADOPTED BUDGET:	**$**	**2,062,052**	**$**	**2,062,052**

Trial Courts (Continued)

Probate Fees (256) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 392,000**	**$ 392,000**
FY 2004-05 REVISED BUDGET:	**$ 392,000**	**$ 392,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 392,000**	**$ 392,000**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 3,492
Retirement Contributions	-	7,622
Structural Balance	-	(17,396)
CY 2006 Health and Dental Premium Increases	-	6,282
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 392,000**	**$ 392,000**
BASE ADJUSTMENTS:		
Reduced Revenue in Superior Court & Juvenile Court	$ (20,000)	$ -
Caseflow Management Activity		
Increase in Fixed Benefits Reserve	-	4,655
Personnel Savings Adjustment	-	2,898
Transfer of Costs not supported by Revenue to General Fund	-	(27,553)
BASE ADJUSTMENTS SUBTOTAL:	**$ (20,000)**	**$ (20,000)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 372,000**	**$ 372,000**
FY 2005-06 ADOPTED BUDGET:	**$ 372,000**	**$ 372,000**

Trial Courts (Continued)

Conciliation Court Fees (257) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**1,554,010**	**$**	**1,554,010**
MID-YEAR ADJUSTMENTS:				
Pay for Performance Adjustment	$	43,791	$	43,791
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**43,791**		**$43,791**
FY 2004-05 REVISED BUDGET:	**$**	**1,597,801**	**$**	**1,597,801**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**1,597,801**	**$**	**1,597,801**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	12,028
Retirement Contributions		-		32,426
Structural Balance		-		(74,971)
CY 2006 Health and Dental Premium Increases		-		21,638
Pay for Performance Annualization		-		8,879
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**1,597,801**	**$**	**1,597,801**
BASE ADJUSTMENTS:				
Reduced Revenue in Early Intervention Activity	$	(52,801)	$	-
Increase for Fixed Benefits Reserve		-		21,638
Transfer of Costs Not Supported by Revenue to General Fund		-		(74,439)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(52,801)**	**$**	**(52,801)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**1,545,000**	**$**	**1,545,000**
FY 2005-06 ADOPTED BUDGET:	**$**	**1,545,000**	**$**	**1,545,000**

Trial Courts (Continued)

Trial Courts Special Revenue (259) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**4,989,262**	**$**	**4,989,262**
FY 2004-05 REVISED BUDGET:	**$**	**4,989,262**	**$**	**4,989,262**
RESTATEMENTS:				
Fund Consolidated to Trial Courts Special Revenue from Funds 258/280/748	$	718,000	$	718,000
RESTATEMENTS SUBTOTAL:	**$**	**718,000**	**$**	**718,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**5,707,262**	**$**	**5,707,262**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	23,862
Retirement Contributions		-		69,727
Structural Balance		-		(136,516)
CY 2006 Health and Dental Premium Increases		-		42,927
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**5,707,262**	**$**	**5,707,262**
BASE ADJUSTMENTS:				
Adjustment to Fixed Benefits Reserve	$	-	$	(152,911)
Increase in Superior Court and Juvenile Court Caseflow Management Activity		600,000		752,911
BASE ADJUSTMENTS SUBTOTAL:	**$**	**600,000**	**$**	**600,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**6,307,262**	**$**	**6,307,262**
FY 2005-06 ADOPTED BUDGET:	**$**	**6,307,262**	**$**	**6,307,262**

Law Library Fees (261) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**810,700**	**$**	**810,700**
FY 2004-05 REVISED BUDGET:	**$**	**810,700**	**$**	**810,700**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**810,700**	**$**	**810,700**
FY 2005-06 BUDGET TARGET:	**$**	**810,700**	**$**	**810,700**
BASE ADJUSTMENTS:				
Increased Revenue in Law Library Activity	$	64,300	$	64,300
BASE ADJUSTMENTS SUBTOTAL:	**$**	**64,300**	**$**	**64,300**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**875,000**	**$**	**875,000**
FY 2005-06 ADOPTED BUDGET:	**$**	**875,000**	**$**	**875,000**

Trial Courts (Continued)

Superior Court Fill the Gap (264) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,525,690**	**$ 1,525,690**
MID-YEAR ADJUSTMENTS:		
Indirect Costs associated with Grant Funding	$ 22,156	$ 22,156
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 22,156**	**$ 22,156**
FY 2004-05 REVISED BUDGET:	**$ 1,547,846**	**$ 1,547,846**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,547,846**	**$ 1,547,846**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 11,640
Retirement Contributions	-	28,870
Structural Balance	-	(61,450)
CY 2006 Health and Dental Premium Increases	-	20,940
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 1,547,846**	**$ 1,547,846**
BASE ADJUSTMENTS:		
Increase for Fixed Benefits Reserve	$ -	$ 20,490
Transfer of Costs Not Supported by Revenue to General Fund	-	(20,490)
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 ADOPTED BUDGET:	**$ 1,547,846**	**$ 1,547,846**
FY 2005-06 ADOPTED BUDGET:	**$ 1,547,846**	**$ 1,547,846**

Trial Courts (Continued)

Expedited Child Support (271) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 425,661**	**$ 425,661**
FY 2004-05 REVISED BUDGET:	**$ 425,661**	**$ 425,661**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 425,661**	**$ 425,661**
TARGET ADJUSTMENTS:		
Retirement Contributions	$ -	$ 8,147
Structural Balance	-	(8,147)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 425,661**	**$ 425,661**
BASE ADJUSTMENTS:		
Increased Revenue in Superor Court and Juvenile Court Caseflow	$ 18,839	$ -
Increase for Fixed Benefits Reserve		8,748
Personnel Savings Adjustment		4,030
Increase in Superior Court and Juvenile Court Caseflow Management Activity		6,061
BASE ADJUSTMENTS SUBTOTAL:	**$ 18,839**	**$ 18,839**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 444,500**	**$ 444,500**
FY 2005-06 ADOPTED BUDGET:	**$ 444,500**	**$ 444,500**

Spousal Maint. Enf Enhancement (276) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 95,000**	**$ 95,000**
FY 2004-05 REVISED BUDGET:	**$ 95,000**	**$ 95,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 95,000**	**$ 95,000**
TARGET ADJUSTMENTS:		
Retirement Contributions	$ -	$ 1,543
Structural Balance	-	(1,543)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 95,000**	**$ 95,000**
BASE ADJUSTMENTS:		
Increase in Superior Court and Juvenile Court Caseflow Management Activity	$ 16,750	$ 16,750
BASE ADJUSTMENTS SUBTOTAL:	**$ 16,750**	**$ 16,750**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 111,750**	**$ 111,750**
FY 2005-06 ADOPTED BUDGET:	**$ 111,750**	**$ 111,750**

Trial Courts (Continued)

Children's Issues Education (281) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 110,000**	**$ 110,000**
FY 2004-05 REVISED BUDGET:	**$ 110,000**	**$ 110,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 110,000**	**$ 110,000**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 388
Retirement Contributions	-	1,745
Structural Balance	-	(2,831)
CY 2006 Health and Dental Premium Increases	-	698
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 110,000**	**$ 110,000**
BASE ADJUSTMENTS:		
Reduced Revenue in Early Intervention Activity	$ (10,000)	$ -
Increase for Fixed Benefits Reserve		698
Decrease Other Services in Early Intervention Activity		(10,698)
BASE ADJUSTMENTS SUBTOTAL:	**$ (10,000)**	**$ (10,000)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 100,000**	**$ 100,000**
FY 2005-06 ADOPTED BUDGET:	**$ 100,000**	**$ 100,000**

Trial Courts (Continued)

Dom Rel Mediation Education (282) Appropriated Budget Reconciliation

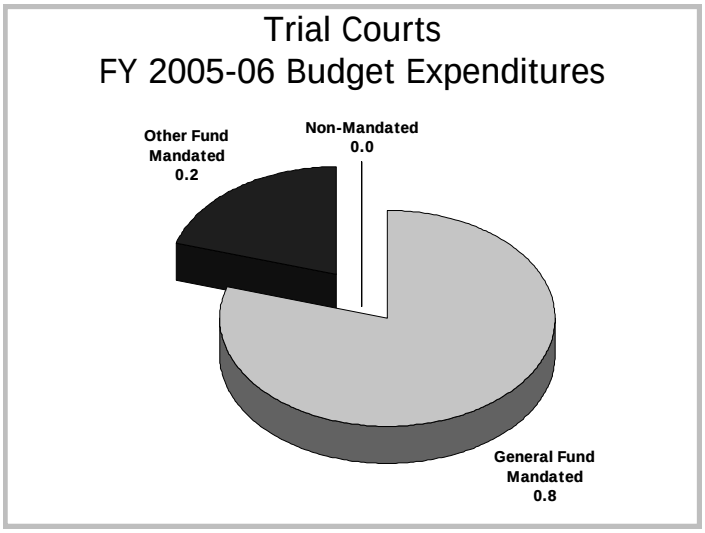
	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 176,000**	**$ 176,000**
MID-YEAR ADJUSTMENTS:		
Pay for Performance Adjustment	$ 5,159	$ 5,159
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 5,159**	**$ 5,159**
FY 2004-05 REVISED BUDGET:	**$ 181,159**	**$ 181,159**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 181,159**	**$ 181,159**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 1,164
Retirement Contributions	-	3,648
Structural Balance	-	(7,952)
CY 2006 Health and Dental Premium Increases	-	2,094
Pay for Performance Annualization	-	1,046
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 181,159**	**$ 181,159**
BASE ADJUSTMENTS:		
Reduced Revenue in Early Intervention Activity	$ (1,786)	$ -
Reduced Revenue in Superor Court and Juvenile Court Caseflow	(9,373)	
Adjustment to Fixed Benefits Reserve		(901)
Personnel Savings Adjustment		4,868
Transfer of Costs Not Supported by Revenue to General Fund		(15,126)
BASE ADJUSTMENTS SUBTOTAL:	**$ (11,159)**	**$ (11,159)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 170,000**	**$ 170,000**
FY 2005-06 ADOPTED BUDGET:	**$ 170,000**	**$ 170,000**

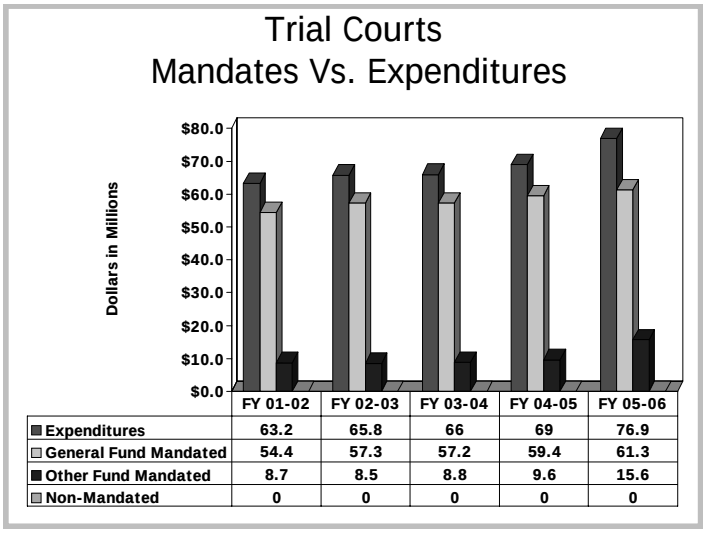
Trial Courts (Continued)

Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 57,338,629	$ 8,451,710	$ -	$ -	$ -	$ 65,790,339
FY 2002-03 Actuals	$ 57,242,411	$ 8,778,463	$ -	$ -	$ -	$ 66,020,873
FY 2003-04 Actuals	$ 59,357,714	$ 9,626,749	$ -	$ -	$ -	$ 68,984,463
FY 2004-05 Actuals	$ 63,389,589	$ 13,721,523	$ -	$ -	$ -	$ 77,111,113
FY 2005-06 Adopted Budget	$ 67,135,564	$ 16,674,244	$ -	$ -	$ -	$ 83,809,808

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 57,338,629	$ 8,451,710	$ -	$ -	$ -	$ 65,790,339
FY 2002-03 Actuals	$ 57,242,411	$ 8,778,463	$ -	$ -	$ -	$ 66,020,873
FY 2003-04 Actuals	$ 59,357,714	$ 9,626,749	$ -	$ -	$ -	$ 68,984,463
FY 2004-05 Actuals	$ 63,389,589	$ 13,721,523	$ -	$ -	$ -	$ 77,111,113
FY 2005-06 Adopted Budget	$ 67,135,564	$ 16,674,244	$ -	$ -	$ -	$ 83,809,808





Trial Courts (Continued)

Mandate Information

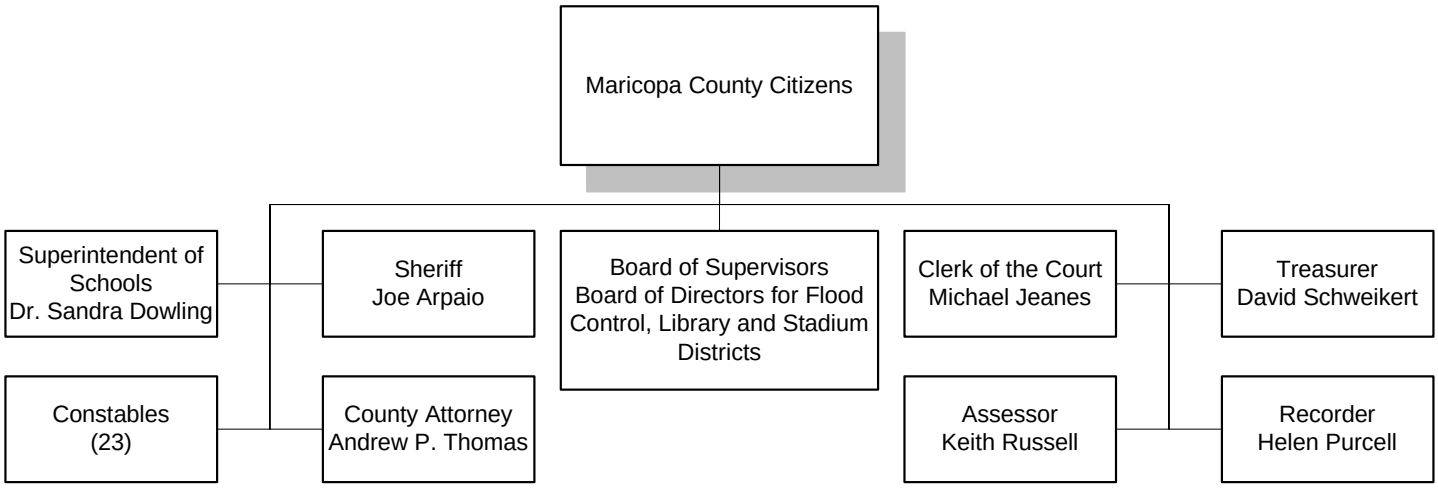
TITLE	Superior Court
AUTHORITY	Constitution Article VI. §10 Superior Court; Number Of Judges; Constitution Article VI. §11 Superior Court; Presiding Judges; Duties Constitution Article VI. §24 Superior Court; Court Commissioners, Masters And Referees; Constitution. Article VI. §31 Judges Pro Tempore; A.R.S. §12-128 Salary Of Judges; Payment By State And Counties; A.R.S. §12-141 Appointment Of Judges Pro Tempore; A.R.S. §12-143 Payment Of Salaries And Other Expenses; Providing Facilities; Judicial Employees; A.R.S. §12-161 Definition Of Tax Court; A.R.S.§12-162 Administration Of The Tax Court; Principal Office; Travel Expenses; Facilities; Employees; A.R.S. §12-211, Appointment; Qualifications And Residence (Court Commissioners); A.R.S. §12-213 Commissioners In Certain Counties; Appointment; Powers And Duties; Salary; A.R.S. §12-221, Appointment And Oath (Court Reporter); A.R.S. §12-223 Attendance At And Report Of Proceedings; Sale Of Transcripts; A.R.S. §12-224 Salary; Fees For Transcripts; Free Transcripts; Office Supplies; A.R.S. §12-225 Appointment Of Deputies; Compensation; A.R.S. §12-231 Appointment And Duties (Bailiff); A.R.S. §12-241 Appointment; Court Attendance (Interpreters); A.R.S. §12-242 Interpreters For Deaf Persons; Proceedings; Definitions.
HISTORY/ BACKGROUND	The status of the courts as a separate branch of the government is established by the Federal and state constitutions.
MANDATE DESCRIPTION	Judges/Commissioners/Pro Tems: Every county must have at least one judge of the superior court, and may have additional judges up to a limit of one judge per 30,000 county residents. Superior Court judges may appoint court commissioners, masters, and referees; the presiding judge in counties with three or more superior court judges can appoint commissioners. Judges Salaries are set by the legislature and paid one half by the state and one half by the counties. The presiding judge can request authority from the chief justice of the supreme court to appoint judges pro tempore "subject to the approval of the board of supervisors of the county." The associated support personnel and other operating costs of judges pro tempore must be paid by the county. Tax Court: The Arizona Tax Court is required to be in the Superior Court in Maricopa County. The "county shall fund the personnel and budget requirements' of the Tax Court "as determined by the presiding Judge." Court Reporters: The statutes specify that "each judge of the superior court shall appoint a court reporter." Court Reporters' salaries are fixed by the presiding judge with the approval of the board of supervisors, and must be funded by the county. Bailiffs: "Each Judge … may appoint such bailiffs as necessary to ensure the orderly transaction of the business court." Interpreters: The court is required to provide interpreters for witness and defendants. Aside from the above, a number of laws, court rules, and judicial orders regulate the policies and procedures followed by the Superior Court.

Trial Courts (Continued)

TITLE	Justices of the Peace
AUTHORITY	Constitution Article 6, § 32 Superior and other courts; qualification of judges; A.R.S. §§ 22-101 through 22-125 Justice Precincts and Precinct Officers; A.R.S. §§ 22-201 through 22-284 Civil Proceedings in Justice Courts; A.R.S. §§ 22-301 through 22-375 Criminal Proceedings in Justice Courts, and Small Claims A.R.S. §§ 22-501 through 22-524
HISTORY/ BACKGROUND	The office of the Justice of the Peace is established in the Arizona Constitution. The Constitution was amended in 1990 to increase Civil Jurisdiction to $10,000 or less.
MANDATE DESCRIPTION	The Board of Supervisors can create, change and abolish justice precincts, but may not abolish a precinct until the expiration of terms of office of the present Justice and Constable. Justices of the Peace may act in other precincts within the County. The County must pay for office rent, stationary, telephone, lights, official travel expenses when the Justice of the Peace is outside of h/her precinct and 60% of the salary and benefits of the Justice. Justices of the Peace salaries are established by judicial productivity credits, which entitle them to varying percentages of the salary of the Superior Court Judge ranging from 25% to 70% (A.R.S §§ 22-125). Justices of the Peace are required to prepare a schedule of misdemeanor traffic violations and specific amounts of bail each; they are also required to prepare a schedule of civil traffic violations and the specific amount of deposit for each.

ELECTED OFFICIALS

Elected Officials Organization Chart



The five-member Board of Supervisors is the governing body of Maricopa County. Members are elected to four-year terms and the supervisors elect a chairman during their first meeting each January. Appointed by the Board are the Internal Auditor, the Clerk of the Board, and the County Administrative Officer.

Special functions of the Board of Supervisors are to also serve as the Board of Directors for the Flood Control District, the Library and Stadium Districts. Other duties include the Board of Equalization and the Planning and Zoning Commission.

The board holds statutory and formal meetings that generally are scheduled twice each month on Wednesdays. Informal meetings generally are held on the Monday preceding the formal meetings. Although the adopted schedule can change, meetings are posted at least 24 hours in advance, in compliance with Arizona's Open Meeting Law.

Citizens are encouraged to attend. All meetings are videotaped and air on local government access channels throughout Maricopa County. Check your nearest cable company or city office for scheduling information.

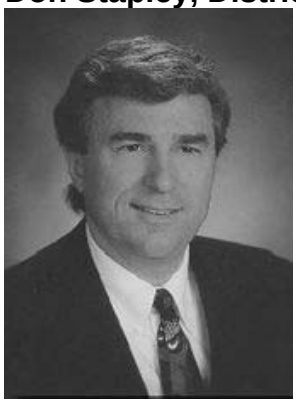
Elected Officials (Continued)

Elected Biographies

Fulton Brock, District 1

(Republican) R. Fulton Brock was elected to the Maricopa County Board of Supervisors in 1996 and was reelected to the office in 2000 and 2004. Supervisor Brock has twice served as Chairman of the Board of Supervisors and three times as Vice Chairman. He has served as Chairman of Maricopa County Hospital Board. He currently serves on the Greater Phoenix Economic Council Board of Directors, the Maricopa Association of Governments' (MAG) Regional Aviation System Planning Committee and the Phoenix & Valley of the Sun Convention & Visitors Bureau. A former member of the Arizona House of Representatives, he also served on the Governor's Science and Technology Council. Other activities include the Governor's Merit Award; National Federation of Independent Business Guardian of Small Business Award; Arizona Management Society; Tempe YMCA fund-raiser; Boy Scouts of America Eagle Scout and Scoutmaster; Pop Warner and Little League sports, Mesa Rotary Club, and advisor to United Food Bank. Mr. Brock is active in private business as an investment advisor. Supervisor Brock, his wife of 23 years, Susan, and their three daughters are residents of Chandler.

Don Stapley, District 2



(Republican) Don Stapley was elected to his second term as Chairman of the Maricopa County Board of Supervisors in January 2002. Currently in his fourth term representing District 2, Mr. Stapley also served as chairman and vice-chairman in previous years. In addition, he served as the Chairman of the Maricopa County Board of Adjustments as a private citizen. Mr. Stapley was named County Leader of the Year in 2004 by the American City & County Magazine for his leadership locally and nationally. In July 2005, he was elected second vice-president of the National Association of Counties. Mr. Stapley is serving on the following NACo task forces: Medicaid/Medicare Reform, Homeland Security, and NACo Governance. In addition, Mr. Stapley was the past Chairman of the Large Urban County Caucus (LUCC). Mr. Stapley has also served as a member of the Board of Directors of the Lutheran Health Care Network for more than 10 years. Mr. Stapley is an honorary member of the Mesa Baseline Rotary Club. He is the owner of Stapley and Company, a real estate management firm and holds an active broker's license. Mr. Stapley lives in the East Valley. He is active in his church and the youth activities his church sponsors. Mr. Stapley is married to Kathy. They have four children and four grandchildren.

Elected Officials (Continued)

Andrew Kunasek, District 3

(Republican) By the unanimous vote of his fellow members, Andy Kunasek was appointed to the Board of Supervisors in September of 1997. Supervisor Kunasek was subsequently elected by the constituency of District 3 in 1998 and reelected in 2000 and 2004. He was then elected Chair of the Board for 2000 and again in 2004. Supervisor Kunasek is an Arizona native and is a graduate of Mountain View High School. He earned a bachelor degree in management from Arizona State University in 1986. Mr. Kunasek owns interests in citrus and cattle operations, and is president of Mercado Management, a diversified land acquisition and real estate management company. Mr. Kunasek has been active in his community having served as treasurer of the Maricopa County Republican Party; Maricopa County Trail Court Selection Committee; Maricopa County Charter Committee; and the Maricopa County Citizens Judicial Advisory Council. He was also a 1996 Delegate to the Republican National Convention. In 2003, the National Association of County Parks and Recreation voted him the county's Outstanding Public Official of the Year. Mr. Kunasek serves on the Public Lands Steering Committee and the Large Urban Caucus Steering Committee for National Association of Counties. Mr. Kunasek, his wife Kim, and their three children live in North Phoenix.

Max Wilson, District 4 - Chairman

(Republican) Max Wilson has lived and worked in Maricopa County for the past thirty-five years. His efforts have met with a great deal of success and he has had wonderful experiences along the way. Mr. Wilson's management skills have been honed even further by his election to the Maricopa County Board of Supervisors. He now believe it is time to give back to the state and county he has enjoyed for so long, and he thinks the experience and knowledge he has gained over the years has put him in a position to do that service. Mr. Wilson was born in Salt Lake City, Utah and has attended Glendale Community College in Glendale, Arizona. He is married to Judith and has five children and eight grandchildren. Mr. Wilson currently serves on the Arizona Board of Realtors, the Southwest Valley Chamber of Commerce, and the Peeples Valley/Yarnell Historical Society Board of Directors. He has recently served on the Arizona Diamondbacks Charity Board of Directors and the Sun Health La Loma Board of Directors.

Elected Officials (Continued)

Mary Rose Garrido Wilcox, District 5

(Democrat) Mary Rose Garrido Wilcox was born in Superior, Arizona and is a fourth generation Arizona native from a pioneer Mexican-American family. Ms. Wilcox was re-elected to the Maricopa County Board of Supervisors in 2004 for a fourth four-year term. Ms. Wilcox previously served on the Phoenix City Council for nine years. She was honored as being the first Hispanic women ever to serve on the Phoenix City Council and the Maricopa County Board of Supervisors. Ms. Wilcox is involved with numerous boards and commissions, which include the Downtown Phoenix Partnership; the Governor's Latino Advisory Council, and the Ryan White Policy Council. She is the Chairwoman for the National Association of Latino Elected and Appointed Officials (NALEO). As an advocate for housing, she received the Governor's Housing HERO Award in 2005. Ms. Wilcox and her husband Earl have a daughter and five grandsons.

Keith Russell, Assessor

(Republican) Keith Russell has been involved in the real estate market in Arizona since 1976. In 1985 he formed Sunset Appraisal which is an appraisal firm specializing in commercial real estate throughout Arizona. Mr. Russell has done work throughout Arizona including a large number of the rural counties and communities. Mr. Russell is a member of the Appraisal Institute and has earned the Institute's highest designation, the MAI. He is and has been very active in the Appraisal Institute on a local level as well as regionally and nationally. Mr. Russell served as the President of the Phoenix Chapter of the Appraisal Institute in 2002 and has recently been approved as an Associate Instructor with the Appraisal Institute. He is a Certified General Real Estate Appraiser with the Arizona State Board of Appraisal and had the opportunity to serve as a member of the State Board of Appraisal from 1998 to 2000.

Elected Officials (Continued)

Andrew P Thomas, Attorney

(Republican) Elected Maricopa County Attorney in November 2004, Andrew Thomas is recognized as a noted author and leading authority on the criminal justice system. He received his B.A. in political science from the University of Missouri in 1988 and his law degree from Harvard Law School in 1991. After graduating from law school, Andrew moved to the Valley of the Sun and joined a large law firm in Phoenix, where he practiced civil litigation. Leaving private practice in 1994 to serve as an Assistant Attorney General for Arizona, he prosecuted both civil and criminal cases. Andrew subsequently served as deputy counsel and criminal justice policy advisor to the governor of Arizona. In this capacity he helped draft and campaign for the Stop Juvenile Crime Initiative, which Arizona voters approved in 1996. After his service in the governor's office, Andrew became the chief attorney at the Arizona Department of Corrections. There, he helped lead a successful crackdown on prison gangs. Joining the Maricopa County Attorney's staff as a deputy county attorney in 2003, he prosecuted numerous felonies in both the pretrial and juvenile divisions. In 2004, Andrew ran successfully for the office of Maricopa County Attorney. He took office in January 2005. Andrew is the author of four books. His most recent book is *The People vs. Harvard Law: How America's Oldest Law School Turned Its Back on Free Speech.* He is also the author of *Clarence Thomas*: *A Biography* and *Crime and Sacking of America*: *The Roots of Chaos,* both of which received wide critical acclaim. His writings on crime, law and public policy have appeared in the *Wall Street Journal*, *Weekly Standard*, *National Review* and many other publications. Andrew has testified before the U.S. Senate Judiciary Committee and other legislative bodies regarding criminal justice issues. Andrew and his wife, Ann Estrada Thomas, have four children and reside in Phoenix, Arizona.

Michael K Jeanes, Clerk of the Superior Court

(Republican) Michael K. Jeanes is the Clerk of the Superior Court in Maricopa County. He was elected to this position in November 1998 by the voters of Maricopa County. In November 2002, he was re-elected to the Office to serve a second four-year term. He earned his Bachelor of Arts Degree in Political Science from Loyola University of Chicago and a Master of Public Administration Degree from Arizona State University. He has 25 years of court/county management and policy experience, which include 18 years with the Clerk's Office. As Clerk of the Court, Mr. Jeanes is the official record keeper and financial officer for the Superior Court. He is responsible for administering a $37+ million budget; processing over $105 million in victim restitution, trust monies, fines and fees and over 7.4 million new pieces of paper per year; overseeing 720 employees; and providing services to over 140 judges and commissioners. He leads an office that serves the fourth largest county in the nation. In effect, he is the public's liaison to the Superior Court in Maricopa County. Mr. Jeanes is active in many local and national professional organizations. Michael and his wife, Jill, have three sons.

Elected Officials (Continued)

Helen Purcell, Recorder

(Republican) Helen Purcell was elected to the Office of Maricopa County Recorder in November 1988, re-elected in 1992, 1996, and 2000. She has been a member of the Board of Directors of the National Association of Counties since 1997, and a member of the Board of Directors of the Kids Voting-Arizona. In 2002 she received three awards for her redistricting internet sites: a NACo eGovernance Award of Merit, a NACo Achievement Award, and a Special Achievement in GIS award from Environmental Systems Research Institute. In 2000 she was presented with an award designating the Elections Department Vote-by-Mail technology as part of the 2000 Computerworld Collection at the Smithsonian's National Museum of American History in Washington, D.C. In July of 2001 she received the NACo Achievement Award for Digital Recording. She was appointed to the U.S. Election Assistance Commission (EAC) Advisory Board and is the only County member appointed by the Chairman of the EAC to the Technical Guidelines Development Committee. She was recently appointed at NACO's 2005 Annual Conference as Vice Chair of NACo's Member Programs and Services Committee and Chair of the Technology Subcommittee of the Telecommunications & Technology Steering Committee. Her responsibilities include recording and maintaining 8,000 to 10,000 documents for public record per day and administering the Elections Department that conducts all national, state and county wide elections, and provide support for cities, towns, schools, and other jurisdictions. She has two sons, Mark and Todd, and four grandsons.

Joseph M Arpaio, Sheriff

(Republican) Joseph M. Arpaio took office as Sheriff of Maricopa County in January 1993 and won re-election in 1996, 2000 and again in 2004. Labeled "the toughest Sheriff in America" after he opened the largest tent city jail in the U.S. and demanded spartan conditions in all county jails, Sheriff Arpaio is equally renowned for his extensive use of posse volunteers in major law enforcement operations. He has enjoyed a distinguished law enforcement career spanning more than 45 years, primarily with the U.S. Drug Enforcement Administration. That experience shaped the philosophy that guides his actions today as Sheriff. Programs that have made him a national and international leader in the anti-crime movement have simultaneously saved the county taxpayers millions of dollars.

Elected Officials (Continued)

Sandra Dowling, Ed.D., Superintendent of Schools

(Republican) was first elected School Superintendent in 1988. She was re-elected by a wide margin in 1992, 1996, 2000 & 2004. As Superintendent, her responsibilities include serving as fiscal agent for 40 school districts, providing educational programs, maintaining payroll services for 20,000 school district employees, conducting school district elections and technological support for school districts. Dr. Dowling is a member of over two dozen civic, educational, county and state organizations. Dr. Dowling earned a Bachelor's degree in secondary education and a master's in educational administration from Arizona State University. In 1994, she received her doctorate degree in school finance and education law from Northern Arizona University. Dr. Dowling and her husband Dennis live in Litchfield Park. They have four children and two grandchildren.

David Schweikert, Treasurer

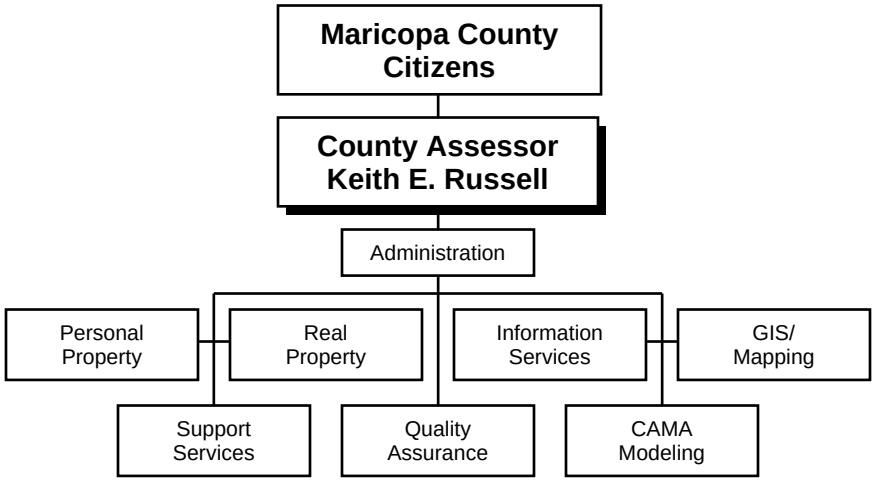
(Republican) Maricopa County is now the third most populated county in the United States, with over 1.5-million parcels. The Treasurer's Office maintains an investment pool that exceeds 3-billion dollars. In December 2004, David Schweikert was sworn-in as Maricopa County Treasurer. He has both a Bachelor's Degree in Finance/Real Estate and a MBA from W.P. Carey/Arizona State University. Before becoming Treasurer, David served as Chief Deputy Treasurer. Prior to that, he served as Chairman of the Arizona State Board of Equalization. David has worked as an investment analyst for numerous real estate projects. He has been involved in the Real Estate industry and property tax issues for 25 years. In 1990, David was elected to represent Northeast Maricopa County in the Arizona House of Representatives. In 1992 he was selected to the position of Majority Whip.

Assessor

Analysis by Cynthia Goelz, Principal Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Assessor's Office is to efficiently administer state property tax laws and to provide quality information to the taxpayers and various taxing jurisdictions to assure that all county property is valued fairly and equitably.

Vision

The Vision of the Maricopa County Assessor's Office is to do our very best.

Strategic Goals

- By June 2005 and annually thereafter, maintain an employee retention rate of at least 95% of quality, experienced employees exclusive of retirees. Status: The recent market adjustment and adopted budget support this goal.
- By June 2005 and annually thereafter, make fair and equitable valuation of property that continues to meet or exceed Department of Revenue guidelines. Status: The adopted budget for the Property Assessment Program and the addition of the 10 staff for the Real and Personal Property Assessment Team supports this goal.
- By June 2006 and annually thereafter, have quality customer service and information that annually "satisfies" at least 95% of the public and taxing jurisdictions based upon satisfaction surveys. Status: The adopted budget for the Information Resource Program supports this goal.

- By June 2005 and annually thereafter, achieve timely and accurate identification of property owners that are updated within 30 days of a recorded change 95% of the time. Status: The adopted budget for the Property Assessment Program supports this goal.

Assessor (Continued)

- By June 2005 and annually thereafter, have new construction added to our system within 30 days of completion 99% of the time and passing audit compliance 98% of the time. Status: The adopted budget for the Property Assessment Program supports this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
INFORMATION RESOURCE	$ 117,380	$ 133,669	$ 133,669	$ 179,012	$ 133,669	$ -	0.0%
ADMINISTRATIVE SERVICES PROG	42,076	-	-	-	-	-	
TOTAL REVENUES	$ 159,456	$ 133,669	$ 133,669	$ 179,012	$ 133,669	$ -	0.0%
EXPENDITURES							
INFORMATION RESOURCE	$ 537,288	$ 1,012,426	$ 968,461	$ 936,494	$ 1,052,706	$ (84,245)	-8.7%
PROPERTY ASSESSMENT	6,127,668	12,071,583	12,622,511	12,432,377	13,920,035	(1,297,524)	-10.3%
ADMINISTRATIVE SERVICES PROG	7,193,652	655,125	853,680	798,348	898,470	(44,790)	-5.2%
INFORMATION TECHNOLOGY PROGRAM	1,766,221	2,069,762	2,061,637	1,736,425	2,247,734	(186,097)	-9.0%
TOTAL EXPENDITURES	$ 15,624,828	$ 15,808,896	$ 16,506,289	$ 15,903,644	$ 18,118,945	$ (1,612,656)	-9.8%

Note: Budgeted expenditures for the Administrative Services Program include $102,492 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
INFORMATION RESOURCE								
	Percent of public and other government agencies that rate our quality customer service as "satisfied" or better.	NA	NA	NA	NA	NA	NA	NA
	Percent of satisfied data distribution customers	NA	NA	NA	NA	NA	NA	NA
PROPERTY ASSESSMENT								
	Percent of recorded documents processed within 45 days	NA	NA	NA	NA	NA	NA	NA
	Percent of accurate digitized maps completed within 30 days	NA	NA	NA	NA	NA	NA	NA
	Percent of new construction parcels processed within 30 days of completion	NA	NA	NA	NA	NA	NA	NA
	Percent of fair and equitable valuations that meet or exceed DOR guidelines	NA	NA	NA	NA	NA	NA	NA
	Percent of accurate and informative notifications	NA	NA	NA	NA	NA	NA	NA
	Percent of property owners satisfied with their valuations	NA	NA	NA	NA	NA	NA	NA
	Percent of Property Assessment services reviewed within a two year cycle	NA	NA	NA	NA	NA	NA	NA

Assessor (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
MISCELLANEOUS REVENUE	$ 159,456	$ 133,669	$ 133,669	$ 179,012	$ 133,669	$ -	0.0%
TOTAL REVENUE	$ 159,456	$ 133,669	$ 133,669	$ 179,012	$ 133,669	$ -	0.0%
EXPENDITURES							
PERSONAL SERVICES	$ 13,022,021	$ 13,563,023	$ 14,311,079	$ 13,612,887	$ 15,595,526	$ (1,284,447)	-9.0%
SUPPLIES	562,604	319,598	272,594	367,086	302,034	(29,440)	-10.8%
SERVICES	1,742,700	1,813,796	1,810,137	1,766,883	1,988,127	(177,990)	-9.8%
CAPITAL OUTLAY	297,503	112,479	112,479	156,787	233,258	(120,779)	-107.4%
TOTAL EXPENDITURES	$ 15,624,828	$ 15,808,896	$ 16,506,289	$ 15,903,644	$ 18,118,945	$ (1,612,656)	-9.8%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 159,456	$ 133,669	$ 133,669	$ 179,012	$ 133,669	$ -	0.0%
ALL FUNDS	$ 159,456	$ 133,669	$ 133,669	$ 179,012	$ 133,669	$ -	0.0%
EXPENDITURES							
100 GENERAL	$ 15,624,828	$ 15,808,896	$ 16,506,289	$ 15,903,644	$ 18,118,945	$ (1,612,656)	-9.8%
ALL FUNDS	$ 15,624,828	$ 15,808,896	$ 16,506,289	$ 15,903,644	$ 18,118,945	$ (1,612,656)	-9.8%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	321.00	321.00	331.00	10.00
TOTAL FUNDS	321.00	321.00	331.00	10.00

- Adopted Budget increases FTE by 10 Appraiser III positions to establish a Real and Personal Property Audit Team.

Base Adjustments

Expenditures

- Adjustment to Personnel Savings based on historical experience of 7.16%.
- Adjustment to Regular Pay and Regular Benefits for over budgeted positions.
- Adjustment to Customer Service Activity for over budgeted Internal Service Charges.

Results Initiatives

The following Results Initiatives are recommended for FY 2005-06:

- **Real & Personal Property Team - $528,981 ($528,981 annualized) General Fund:** Initiative adds 10.0 FTE to establish a team used to verify the field appraisers' collection of data, data entry, and valuations. Additionally they will be utilized to conduct reviews of specific areas or types of property, both real and personal, in problematic areas.
- **Information Technology Hardware Needs - $29,969 ($29,969 annualized) General Fund:** Initiative will enable current staff to maximize their efficiency through the purchase of precision dual processing CPUs for the modeling and mapping work units.

Assessor (Continued)

- **Network Copiers - $50,000 ($50,000 annualized) General Fund:** Initiative will enable the upgrade of current leased copier fleet to networked copiers, including assorted network connection on-going costs. By utilizing network copiers, department will decrease reliance on desktop printers and the associated maintenance, supplies, and replacement costs.
- **Annual Land Valuation Modelers - $100,000 ($100,000 annualized) General Fund:** Initiative will assist department in meeting Arizona Department of Revenue goals associated with moving the Land Valuation Cycle from a 2-year to a 1-year basis by allowing for outsourcing of a portion of this additional demand. Demand and staff/contract output will be studied during FY 2005-06 to gauge proper future staff sizing.

The following Results Initiatives will be considered after further review and clarification of costs and expected results:

- **Computer Assisted Mass Appraisal Software and Conversion – estimated $5,000,000 (estimated $175,000 annualized) General Fund:** Request would allow Assessor's Office to purchase software and services associated with additional storage on an existing Storage Area Network server. Successful implementation of the software will assist the Assessor's Office in producing reports, maintaining storage, and meeting Department of Revenue statutory mandates in a timely manner.
- **Drawing Program – estimated $3,000,000 (estimated $90,000 annualized) General Fund:** Request would allow Assessor's Office to purchase software and services that will allow complex structures, drawn by the appraisal staff, to be captured digitally. Successful implementation of the software will assist the Assessor's Office in producing reports, accurate valuations, and will reduce possible litigation.
- **Document Storage and Retrieval Service – estimated $3,000,000 (estimated $90,000 annualized) General Fund:** Request would allow Assessor's Office to purchase software and services associated with document storage and retrieval. Successful implementation will allow for the reduction in reliance on paper documents and will increase service to internal and external customers. Current filing space will be used to provide space for employees.
- **High Speed Scanners - $60,000 ($0 annualized) General Fund:** Request would allow Assessor's Office to purchase high speed scanners to digitize documents and ready them for storage. Successful implementation will allow the Assessor's Office to meet ARS Title 42 mandates relating to document retrieval and will also allow for more consistent report presentation.
- **Geodetic Densification and Cadastral Survey - $2,437,300 (estimated $75,000 annually) General Fund:** Request would allow the Assessor's Office to purchase software, engage a contract vendor, and hire four technical temporary employees that would implement a process for the sharing of digitally registered parcels and associated land based data with the public and other governmental entities. Successful implementation will allow the Assessor's Office to settle discrepancies in the accurate use of land based information systems in the region.

Assessor (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 133,669**	**$ 15,808,896**
MID-YEAR ADJUSTMENTS:			
Pay for Performance Increase	C-49-05-008-6-00	$ -	$349,432
CY 2005 Health and Dental Premium Changes	C-49-05-024-8-00	-	69,336
Market Adjustments	C-49-05-015-6-00	-	341,177
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$759,945**
FY 2004-05 REVISED BUDGET:		**$ 133,669**	**$ 16,568,841**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 133,669**	**$ 16,568,841**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 138,672
Retirement Contributions		-	283,172
Pay for Performance Annualization		-	78,506
Annualization of FY 2004-05 Desktop PC Replacement		-	24,033
Annualization of Mid-Year Adjustment for Market Adjustments		-	1,018,220
Elected Official Pay Increase		-	7,501
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 1,550,104**
FY 2005-06 BUDGET TARGET:		**$ 133,669**	**$18,118,945**
BASE ADJUSTMENTS:			
Adjustment to Regular Pay Personnel Savings		$ -	$ (505,012)
Adjusment to Benefits Personnel Savings		-	(176,176)
Adjustment to Regular Salary Pay		-	(21,234)
Adjustment to Regular Benefits		-	(3,375)
Reduction to Internal Service Charges in CUST activity		-	(3,153)
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (708,950)**
FY 2005-06 ADOPTED BASE BUDGET:		**$ 133,669**	**$ 17,409,995**
RESULTS INITIATIVES:			
Real & Personal Property Audit Team		$ -	$ 528,981
Information Technology Hardware Needs		-	29,969
Network Copiers		-	50,000
Annual Land Valuation Modelers		-	100,000
RESULTS INITIATIVE SUBTOTAL:		**$ -**	**$ 708,950**
FY 2005-06 ADOPTED BUDGET:		**$ 133,669**	**$ 18,118,945**

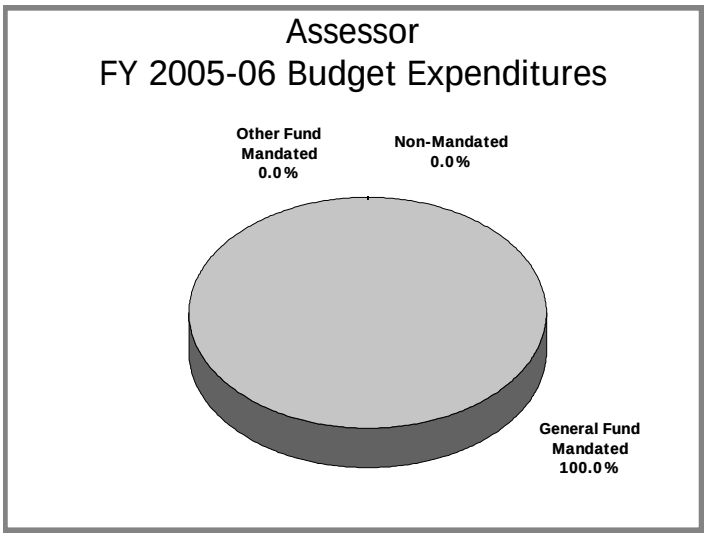
Assessor (Continued)

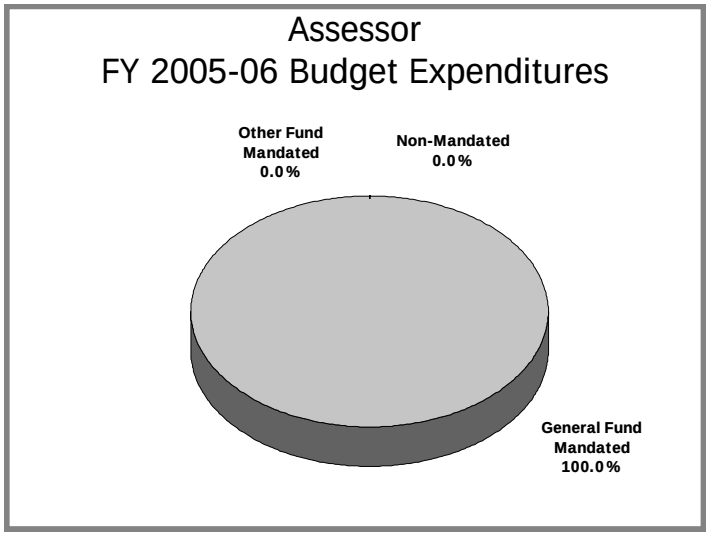
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 14,494,126	$ -	$ -	$ -	$ -	$ 14,494,126
FY 2002-03 Actuals	$ 14,410,210	$ -	$ -	$ -	$ -	$ 14,410,210
FY 2003-04 Actuals	$ 15,623,329	$ -	$ -	$ -	$ -	$ 15,623,329
FY 2004-05 Actuals	$ 15,624,828	$ -	$ -	$ -	$ -	$ 15,624,828
FY 2005-06 Adopted Budget	$ 18,118,945	$ -	$ -	$ -	$ -	$ 18,118,945

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 14,494,126	$ -	$ -	$ -	$ -	$ 14,494,126
FY 2002-03 Actuals	$ 14,410,210	$ -	$ -	$ -	$ -	$ 14,410,210
FY 2003-04 Actuals	$ 15,623,329	$ -	$ -	$ -	$ -	$ 15,623,329
FY 2004-05 Actuals	$ 15,624,828	$ -	$ -	$ -	$ -	$ 15,624,828
FY 2005-06 Adopted Budget	$ 18,118,945	$ -	$ -	$ -	$ -	$ 18,118,945

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Assessor (Continued)

Mandate Information

TITLE	Assessor
AUTHORITY	A.R.S. § 11-401 Enumeration Of Officers; A.R.S. § 11-541 Powers And Duties Generally; A.R.S. § 11-542 Bond, Oath; A.R.S. § 11-401; Liability For Taxes On Property Unassessed Through Negligence; A.R.S. § 42 Taxation.
HISTORY/ BACKGROUND	The County Assessor is an elected official of Maricopa County.
MANDATE DESCRIPTION	The Assessor will, to the best of his knowledge and ability, truly and fairly determine the valuation, without favor or partiality of all the taxable property in the County at its full cash value. The Assessor and his sureties shall be liable for all taxes on taxable property within the County, which through the neglect of the Assessor remains unassessed. The primary duties are dictated by ARS 42, Chapters 11-17 and include, but are not limited to the following: On any date before March 1 of each year the County Assessor shall notify each owner of record, or purchaser under a deed of trust or an agreement of sale, of property that is valued by the Assessor as to the property's full cash value and the limited value, if applicable, to be used for assessment purposes. For property that is valued by the Assessor, in the case of new construction, additions to or deletions from assessment parcels and changes in property use that occur after January 1 of the valuation year, the Assessor shall notify the owner of the property of any change in valuation on or before September 30 of the valuation year. The County Assessor shall prepare the assessment roll in the form and containing the information prescribed by the department. On or before December 1 of each year, the County Assessor shall complete property and mines listed in the roll, showing the ownership of the real property and mines and all assessment lists from which the roll was compiled. The Assessor shall deliver the list and certified roll to the Clerk of the Board of Supervisors who shall file them in the Clerk's office. On or before February 10 of the tax year, the county assessor shall transmit and certify to the property tax oversight commission and to the governing body of the political subdivision or district in the county the values that are required to compute the levy limit prescribed by section 42-17051.

Assessor (Continued)

On or before February 10 of the tax year, the county assessor shall determine the limited property value for the current tax year of each school district in the county and shall transmit the values to the county school superintendent to assist the superintendent in computing equalization assistance for education as provided in section 15-991.

On or before February 10 of the tax year, the county assessor shall transmit to the staff of the joint legislative budget committee and to the governor's office of strategic planning and budgeting the values that are required to compute the truth in taxation rates prescribed by section 41-1276

Board of Supervisors

Mission

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- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
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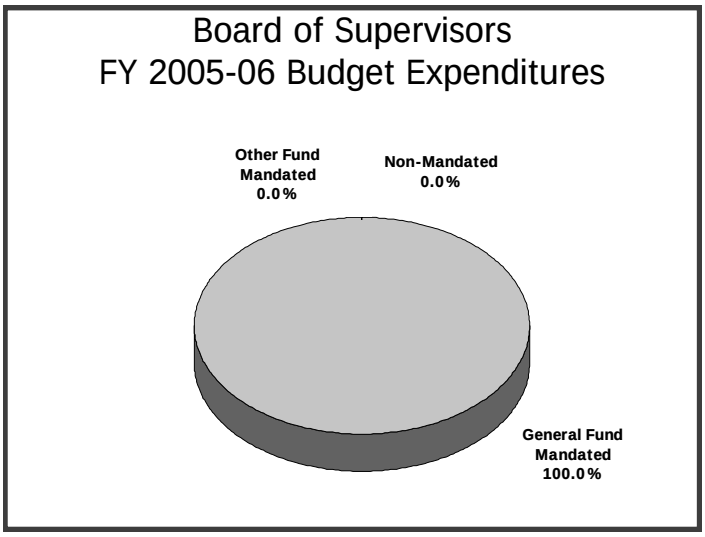
Mandate Consolidated Financial Data

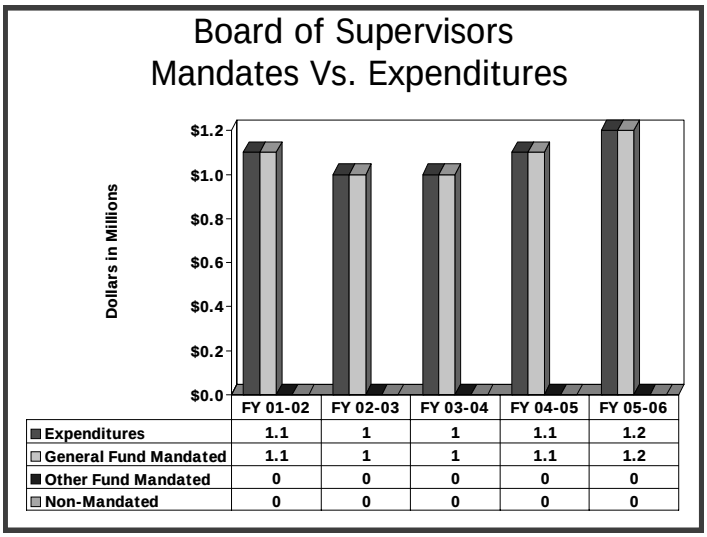
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,041,302	$ -	$ -	$ -	$ -	$ 1,041,302
FY 2002-03 Actuals	$ 1,047,197	$ -	$ -	$ -	$ -	$ 1,047,197
FY 2003-04 Actuals	$ 1,090,007	$ -	$ -	$ -	$ -	$ 1,090,007
FY 2004-05 Actuals	$ 1,235,304	$ -	$ -	$ -	$ -	$ 1,235,304
FY 2005-06 Adopted Budget	$ 1,532,575	$ -	$ -	$ -	$ -	$ 1,532,575

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,041,302	$ -	$ -	$ -	$ -	$ 1,041,302
FY 2002-03 Actuals	$ 1,047,197	$ -	$ -	$ -	$ -	$ 1,047,197
FY 2003-04 Actuals	$ 1,090,007	$ -	$ -	$ -	$ -	$ 1,090,007
FY 2004-05 Actuals	$ 1,235,304	$ -	$ -	$ -	$ -	$ 1,235,304
FY 2005-06 Adopted Budget	$ 1,532,575	$ -	$ -	$ -	$ -	$ 1,532,575

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Board of Supervisors (Continued)





	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	1.1	1	1	1.1	1.2
General Fund Mandated	1.1	1	1	1.1	1.2
Other Fund Mandated	0	0	0	0	0
Non-Mandated	0	0	0	0	0

Mandate Information

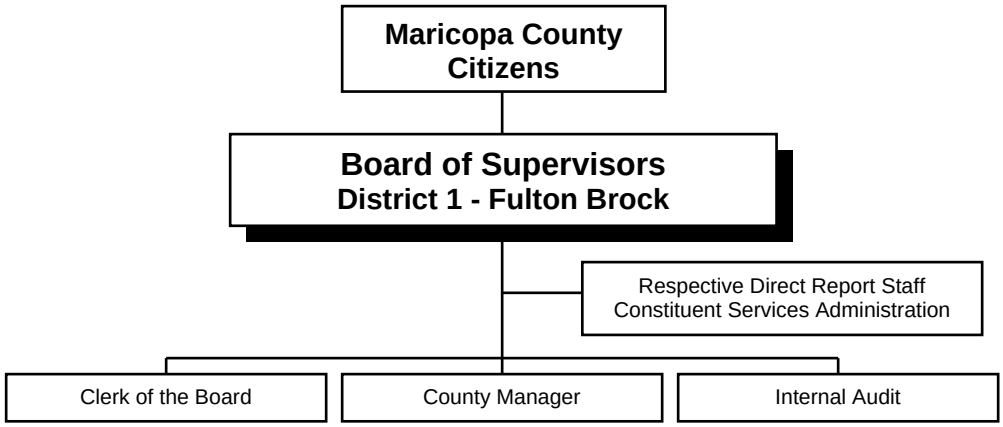
TITLE	Board of Supervisors
AUTHORITY	A.R.S. §11-201 Powers of county; A.R.S. §11-251 Powers of board; A.R.S. §11-214 Regular and special meetings. There are other statutory references regarding the Board of Supervisors, far too many to detail in this type of report. Everything the Board does is in some way mandated by statute; A.R.S. §11-251 lists some sixty (60) powers and duties of the Board. The Board of Supervisors are also the Board of Directors of the Flood Control District A.R.S. § 48-3602, Library District A.R.S. § 48-3901, and the Stadium District A.R.S. § 48-4202, as well as numerous special districts.
HISTORY/ BACKGROUND	The Board of Supervisors is the governing body of Maricopa County with specific statutory duties. Boards of Supervisors in general and Maricopa County jurisdiction boundaries are delineated in A.R.S. § 11-211 and 11-109.
MANDATE DESCRIPTION	The powers of a County shall be exercised only by the Board of Supervisors or by agents and officers acting under its authority and authority of law. Action of the Board of Supervisors shall determine the budgets of all elected and appointed County officers. Regular meetings of the Board shall be held each month as designated by the Board. Special meetings may also be called with appropriate notice. Powers of the Board include, but are not limited to the following: supervise the official conduct of all county officers and officers of all districts; divide the counties into such districts as required by law; establish, abolish, and change election precincts; lay out, maintain, control and manage public roads; provide for the care and maintenance of the indigent sick of the County; cause to be erected and furnished buildings as necessary including jails; sell at public auction property of the County as may be necessary to defray general current expenses thereof; and direct and control prosecution and defense of all actions to which the County is a party.

Board of Supervisors District 1

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



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Board Of Supervisors District 1 (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
ADMINISTRATIVE SERVICES PROG	$ 219,407	$ 249,676	$ 257,627	$ 221,157	$ 306,515	$ (48,888)	-19.0%
TOTAL EXPENDITURES	$ 219,407	$ 249,676	$ 257,627	$ 221,157	$ 306,515	$ (48,888)	-19.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
PERSONAL SERVICES	$ 209,356	$ 221,752	$ 230,722	$ 213,171	$ 277,967	$ (47,245)	-20.5%
SUPPLIES	3,472	9,727	8,709	1,500	8,009	700	8.0%
SERVICES	3,439	15,200	15,199	4,254	18,860	(3,661)	-24.1%
CAPITAL OUTLAY	3,141	2,997	2,997	2,232	1,679	1,318	44.0%
TOTAL EXPENDITURES	$ 219,407	$ 249,676	$ 257,627	$ 221,157	$ 306,515	$ (48,888)	-19.0%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
100 GENERAL	$ 219,407	$ 249,676	$ 257,627	$ 221,157	$ 306,515	$ (48,888)	-19.0%
ALL FUNDS	$ 219,407	$ 249,676	$ 257,627	$ 221,157	$ 306,515	$ (48,888)	-19.0%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	3.00	3.00	3.00	-
TOTAL FUNDS	3.00	3.00	3.00	-

Base Adjustments

Expenditures

- Increase to expenditures associated with Employee Heath/Dental Plan Enrollment Changes.
- Increase to expenditures associated with Retirement Contributions.
- Increase to expenditures associated with Annualization of Pay for Performance Increases.
- Increase to expenditures associated with Annualization of FY 2004-05 Desktop/Laptop Replacement.
- Increase to expenditures associated with Mandated Elected Official Salary Increase.

Board Of Supervisors District 1 (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

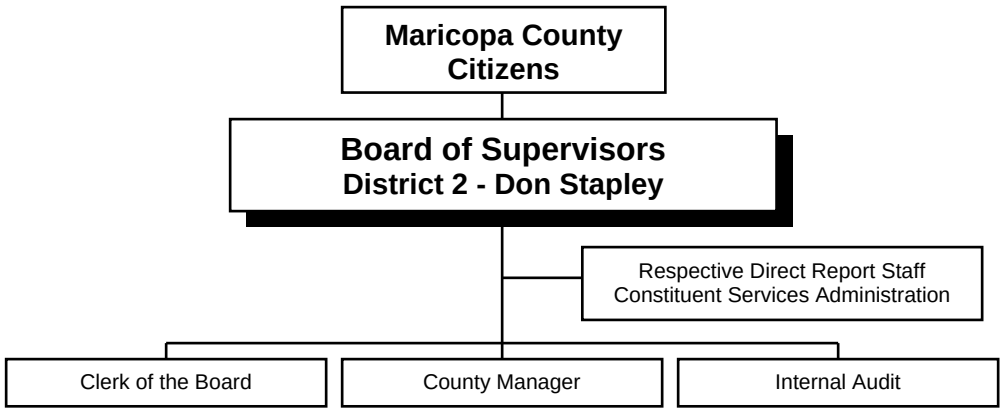
		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 249,676**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$4,337
Health and Dental Benefits Increases	C-49-05-024-8-00	-	3,614
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$7,951**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 257,627**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 257,627**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 7,227
Retirement Contributions		-	8,037
Pay for Performance Annualization		-	2,124
Annualization of FY 2004-05 Desktop PC Replacement		-	807
Elected Official Salary Increase 2005-2006		-	7,501
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 25,696**
FY 2005-06 BUDGET TARGET:		**$ -**	**$283,323**
BASE ADJUSTMENTS:			
Adjustment to Other Pay		-	23,192
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 23,192**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 306,515**

Board Of Supervisors District 2

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



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Board Of Supervisors District 2 (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
ADMINISTRATIVE SERVICES PROG	$ 222,073	$ 249,676	$ 257,627	$ 224,201	$ 306,515	$ (48,888)	-19.0%
TOTAL EXPENDITURES	$ 222,073	$ 249,676	$ 257,627	$ 224,201	$ 306,515	$ (48,888)	-19.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
PERSONAL SERVICES	$ 201,251	$ 212,723	$ 229,518	$ 209,315	$ 277,048	$ (47,530)	-20.7%
SUPPLIES	1,981	12,107	3,773	1,237	7,334	(3,561)	-94.4%
SERVICES	17,746	22,859	22,349	11,617	19,983	2,366	10.6%
CAPITAL OUTLAY	1,095	1,987	1,987	2,032	2,150	(163)	-8.2%
TOTAL EXPENDITURES	$ 222,073	$ 249,676	$ 257,627	$ 224,201	$ 306,515	$ (48,888)	-19.0%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
100 GENERAL	$ 222,073	$ 249,676	$ 257,627	$ 224,201	$ 306,515	$ (48,888)	-19.0%
ALL FUNDS	$ 222,073	$ 249,676	$ 257,627	$ 224,201	$ 306,515	$ (48,888)	-19.0%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	3.00	3.00	3.00	-
TOTAL FUNDS	3.00	3.00	3.00	-

Base Adjustments

Expenditures

- Increase to expenditures associated with Employee Heath/Dental Plan Enrollment Changes.
- Increase to expenditures associated with Retirement Contributions.
- Increase to expenditures associated with Annualization of Pay for Performance Increases.
- Increase to expenditures associated with Annualization of FY 2004-05 Desktop/Laptop Replacement.
- Increase to expenditures associated with Mandated Elected Official Salary Increase.

Board Of Supervisors District 2 (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

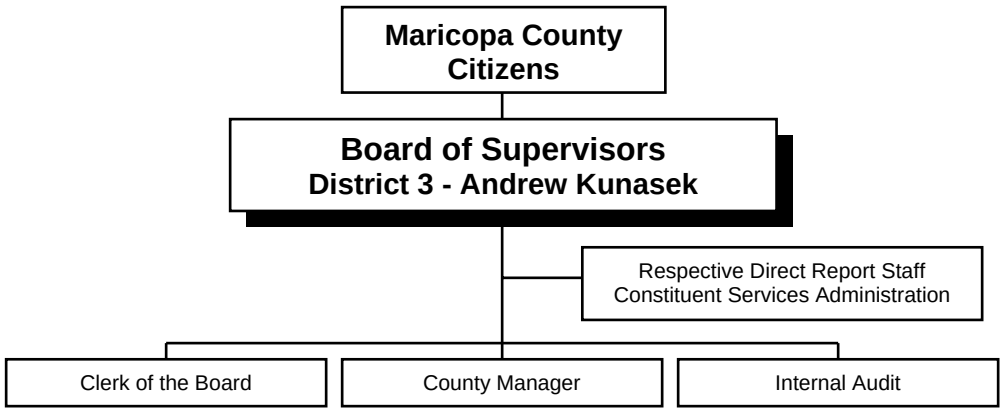
		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 249,676**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$4,337
Health and Dental Benefits Increases	C-49-05-024-8-00	-	3,614
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$7,951**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 257,627**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 257,627**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 7,227
Retirement Contributions		-	8,037
Pay for Performance Annualization		-	2,124
Annualization of FY 2004-05 Desktop PC Replacement		-	807
Elected Official Salary Increase 2005-2006		-	7,501
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 25,696**
FY 2005-06 BUDGET TARGET:		**$ -**	**$283,323**
BASE ADJUSTMENTS:			
Adjustment to Other Pay		-	23,192
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 23,192**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 306,515**

Board Of Supervisors District 3

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



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Board Of Supervisors District 3 (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
ADMINISTRATIVE SERVICES PROG	$ 228,062	$ 249,676	$ 257,627	$ 225,252	$ 306,515	$ (48,888)	-19.0%
TOTAL EXPENDITURES	$ 228,062	$ 249,676	$ 257,627	$ 225,252	$ 306,515	$ (48,888)	-19.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
PERSONAL SERVICES	$ 220,032	$ 227,814	$ 235,761	$ 218,287	$ 289,066	$ (53,305)	-22.6%
SUPPLIES	1,558	8,564	8,566	1,500	6,362	2,204	25.7%
SERVICES	5,983	11,955	11,957	4,422	9,532	2,425	20.3%
CAPITAL OUTLAY	489	1,343	1,343	1,043	1,555	(212)	-15.8%
TOTAL EXPENDITURES	$ 228,062	$ 249,676	$ 257,627	$ 225,252	$ 306,515	$ (48,888)	-19.0%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
100 GENERAL	$ 228,062	$ 249,676	$ 257,627	$ 225,252	$ 306,515	$ (48,888)	-19.0%
ALL FUNDS	$ 228,062	$ 249,676	$ 257,627	$ 225,252	$ 306,515	$ (48,888)	-19.0%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	3.50	3.00	3.00	-
TOTAL FUNDS	3.50	3.00	3.00	-

Base Adjustments

Expenditures

- Increase to expenditures associated with Employee Heath/Dental Plan Enrollment Changes.
- Increase to expenditures associated with Retirement Contributions.
- Increase to expenditures associated with Annualization of Pay for Performance Increases.
- Increase to expenditures associated with Annualization of FY 2004-05 Desktop/Laptop Replacement.
- Increase to expenditures associated with Mandated Elected Official Salary Increase.

Board Of Supervisors District 3 (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 249,676**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$4,337
Health and Dental Benefits Increases	C-49-05-024-8-00	-	3,614
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$7,951**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 257,627**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 257,627**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 7,227
Retirement Contributions		-	8,037
Pay for Performance Annualization		-	2,124
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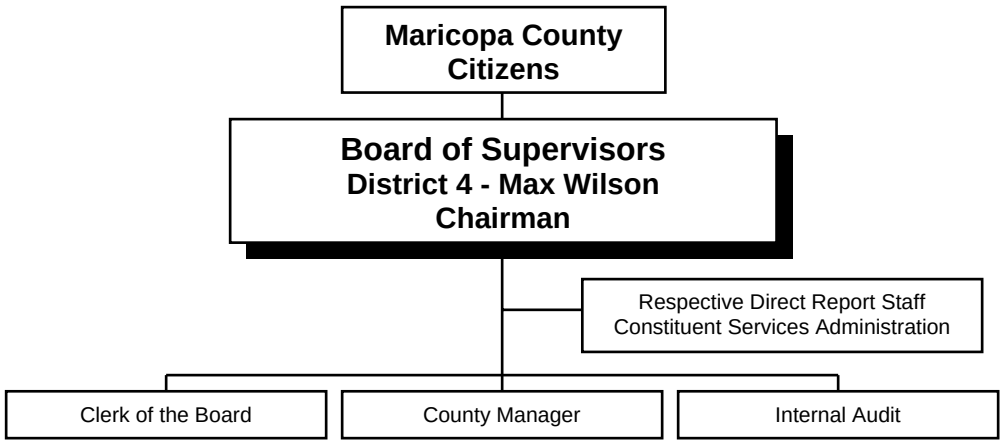
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 25,696**
FY 2005-06 BUDGET TARGET:		**$ -**	**$283,323**
BASE ADJUSTMENTS:			
Adjustment to Other Pay		-	23,192
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 23,192**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 306,515**

Board Of Supervisors District 4

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



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Board Of Supervisors District 4 (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
ADMINISTRATIVE SERVICES PROG	$ 186,943	$ 249,676	$ 257,627	$ 194,959	$ 306,515	$ (48,888)	-19.0%
TOTAL EXPENDITURES	$ 186,943	$ 249,676	$ 257,627	$ 194,959	$ 306,515	$ (48,888)	-19.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
PERSONAL SERVICES	$ 184,813	$ 215,826	$ 226,118	$ 191,249	$ 272,739	$ (46,621)	-20.6%
SUPPLIES	1,341	17,856	15,516	1,500	6,898	8,618	55.5%
SERVICES	789	15,237	15,236	1,460	25,326	(10,090)	-66.2%
CAPITAL OUTLAY	-	757	757	750	1,552	(795)	-105.0%
TOTAL EXPENDITURES	$ 186,943	$ 249,676	$ 257,627	$ 194,959	$ 306,515	$ (48,888)	-19.0%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
100 GENERAL	$ 186,943	$ 249,676	$ 257,627	$ 194,959	$ 306,515	$ (48,888)	-19.0%
ALL FUNDS	$ 186,943	$ 249,676	$ 257,627	$ 194,959	$ 306,515	$ (48,888)	-19.0%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	4.00	3.00	3.00	-
TOTAL FUNDS	4.00	3.00	3.00	-

Base Adjustments

Expenditures

- Increase to expenditures associated with Employee Heath/Dental Plan Enrollment Changes.
- Increase to expenditures associated with Retirement Contributions.
- Increase to expenditures associated with Annualization of Pay for Performance Increases.
- Increase to expenditures associated with Annualization of FY 2004-05 Desktop/Laptop Replacement.
- Increase to expenditures associated with Mandated Elected Official Salary Increase.

Board Of Supervisors District 4 (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

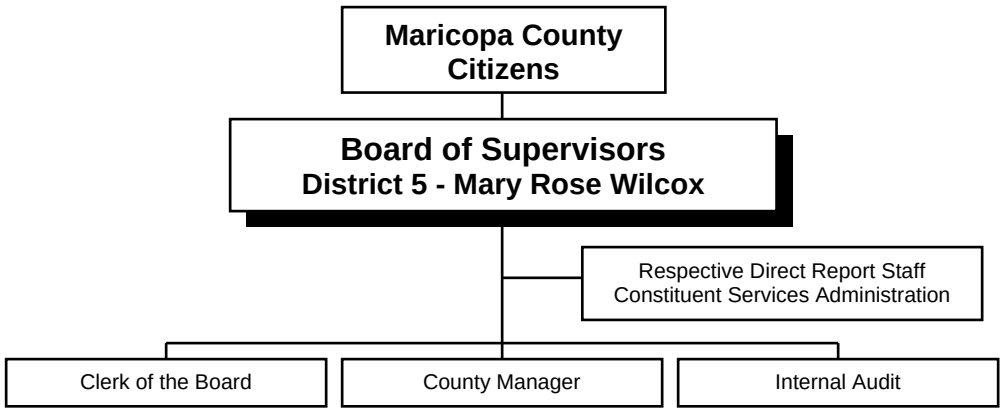
		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 249,676**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$4,337
Health and Dental Benefits Increases	C-49-05-024-8-00	-	3,614
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$7,951**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 257,627**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 257,627**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 7,227
Retirement Contributions		-	8,037
Pay for Performance Annualization		-	2,124
Annualization of FY 2004-05 Desktop PC Replacement		-	807
Elected Official Salary Increase 2005-2006		-	7,501
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 25,696**
FY 2005-06 BUDGET TARGET:		**$ -**	**$283,323**
BASE ADJUSTMENTS:			
Adjustment to Other Pay		-	23,192
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 23,192**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 306,515**

Board Of Supervisors District 5

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Priorities

- Ensure safe communities and a streamlined, integrated justice system.
- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well.
- Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

Board Of Supervisors District 5 (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
ADMINISTRATIVE SERVICES PROG	$ 233,522	$ 249,676	$ 257,627	$ 227,827	$ 306,515	$ (48,888)	-19.0%
TOTAL EXPENDITURES	$ 233,522	$ 249,676	$ 257,627	$ 227,827	$ 306,515	$ (48,888)	-19.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
PERSONAL SERVICES	$ 217,963	$ 234,240	$ 244,419	$ 215,589	$ 279,298	$ (34,879)	-14.3%
SUPPLIES	1,781	3,420	2,695	1,725	6,420	(3,725)	-138.2%
SERVICES	12,926	9,901	8,398	8,410	17,896	(9,498)	-113.1%
CAPITAL OUTLAY	853	2,115	2,115	2,103	2,901	(786)	-37.2%
TOTAL EXPENDITURES	$ 233,522	$ 249,676	$ 257,627	$ 227,827	$ 306,515	$ (48,888)	-19.0%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
100 GENERAL	$ 233,522	$ 249,676	$ 257,627	$ 227,827	$ 306,515	$ (48,888)	-19.0%
ALL FUNDS	$ 233,522	$ 249,676	$ 257,627	$ 227,827	$ 306,515	$ (48,888)	-19.0%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	3.50	3.00	3.00	-
TOTAL FUNDS	3.50	3.00	3.00	-

Base Adjustments

Expenditures

- Increase to expenditures associated with Employee Heath/Dental Plan Enrollment Changes.
- Increase to expenditures associated with Retirement Contributions.
- Increase to expenditures associated with Annualization of Pay for Performance Increases.
- Increase to expenditures associated with Annualization of FY 2004-05 Desktop/Laptop Replacement.
- Increase to expenditures associated with Mandated Elected Official Salary Increase.

Board Of Supervisors District 5 (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

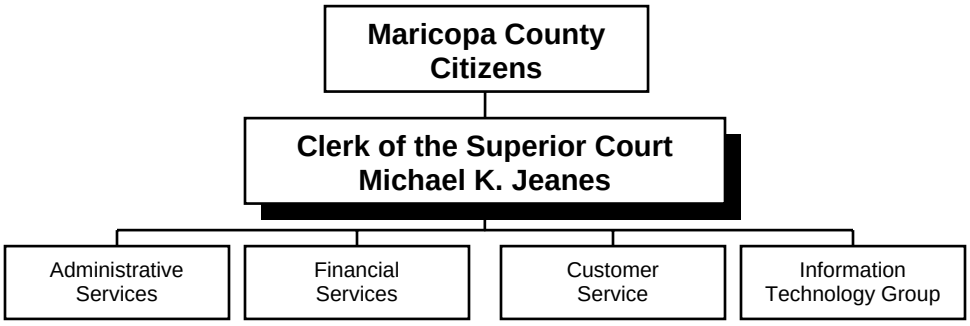
		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 249,676**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$4,337
Health and Dental Benefits Increases	C-49-05-024-8-00	-	3,614
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$7,951**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 257,627**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 257,627**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 7,227
Retirement Contributions		-	8,037
Pay for Performance Annualization		-	2,124
Annualization of FY 2004-05 Desktop PC Replacement		-	807
Elected Official Salary Increase 2005-2006		-	7,501
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 25,696**
FY 2005-06 BUDGET TARGET:		**$ -**	**$283,323**
BASE ADJUSTMENTS:			
Adjustment to Other Pay		-	23,192
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 23,192**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 306,515**

Clerk Of The Superior Court

Analysis by Wendy Johnson, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Clerk of Superior Court is to demonstrate flexibility and make innovative changes in order to meet customers' expectations when providing access to court-related records, financial and family support services to the public, legal community and Superior Court.

Vision

The vision of the Clerk of Superior Court is to anticipate, meet, and exceed the expectations of our customers.

Strategic Goals

- By January 2007, the Clerk of Superior Court will have implemented the appropriate electronic system(s) by which up-to-date court/case user-appropriate data can be accessed appropriately by its customers. Status: An Electronic Document Management fee increase was approved in March 2005 to financially support the implementation process.
- By January 2006, the Clerk of Superior Court's restructured Human Resources program will have developed and implemented a written employee development plan which offers essential training, clarifies opportunities for personal and professional advancement, and encourages greater work schedule flexibility. Status: A training and development program is under development; a revised version of this goal will be implemented in FY 2005-06.
- By the beginning of FY 2005-06 customer expectations will be more fully met when the Clerk of Superior Court begins providing family and civil court services at the new Northeast Court Facility, and by initiating criminal case electronic filings from County justice entities. Status: The Northeast Court Facility is scheduled to open mid-FY 2005-06. Additionally, an electronic filing pilot program was initiated in mid- April FY 2004-05.

Clerk Of The Superior Court (Continued)

- By July 2007, the Clerk of Superior Court will have drafted, proposed, and (if approved) implemented revisions to the Supreme Court Rule 123 to balance privacy concerns with public access needs. Status: The draft is pending review and comment by the public. The revised version is anticipated to be voted on by the Supreme Court in May 2005 with an effective date of January 1, 2007.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
COURT RECORDS	$ 5,701,978	$ 5,799,189	$ 5,799,189	$ 6,182,643	$ 7,509,177	$ 1,709,988	29.5%
FIDUCIARY SERVICES	4,542,857	6,121,426	6,214,426	6,364,767	5,494,565	(719,861)	-11.6%
PUBLIC SERVICES	404,979	-	-	370,808	800,000	800,000	
ADMINISTRATIVE SERVICES PROG	2,123,066	-	-	102,682	-	-	
INFORMATION TECHNOLOGY PROGRAM	173,512	181,000	181,000	176,537	181,000	-	0.0%
TOTAL REVENUES	$ 12,946,392	$ 12,101,615	$ 12,194,615	$ 13,197,437	$ 13,984,742	$ 1,790,127	14.7%
EXPENDITURES							
COURT RECORDS	$ 21,331,886	$ 22,236,447	$ 22,459,544	$ 20,949,327	$ 25,913,402	$ (3,453,858)	-15.4%
FIDUCIARY SERVICES	1,716,439	1,762,633	1,821,975	1,722,083	2,019,801	(197,826)	-10.9%
PUBLIC SERVICES	224,062	215,442	230,957	221,383	317,306	(86,349)	-37.4%
ADMINISTRATIVE SERVICES PROG	3,024,543	3,218,099	3,152,237	3,024,607	3,393,123	(240,886)	-7.6%
INFORMATION TECHNOLOGY PROGRAM	2,874,402	2,350,693	2,849,924	2,588,206	3,613,781	(763,857)	-26.8%
TOTAL EXPENDITURES	$ 29,171,332	$ 29,783,314	$ 30,514,637	$ 28,505,605	$ 35,257,413	$ (4,742,776)	-15.5%

Note: Budgeted expenditures for the Department Administrative Services, Information Technology, and Fiduciary Services Programs include $190,932 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
COURT RECORDS								
	Percent of docketed and indexed documents processed within set time frames.	NA	NA	NA	NA	NA		
	Percent of documents filed within established time frames.	98.0%	98.0%	98.0%	98.0%	98.0%	0.0%	0.0%
	Percent of Writs of Execution are served withing sixty days of issue.	NA	NA	NA	NA	NA		
	Percent of minute entries generated within established time frame.	93.2%	93.2%	93.2%	93.2%	93.2%	0.0%	0.0%
	Percent of Juvenile minute entries generated within established time frame.	97.6%	97.6%	97.6%	97.6%	97.6%	0.0%	0.0%
FIDUCIARY SERVICES								
	Percent CFO payments posted within established time frames.	94.0%	94.0%	94.0%	94.0%	94.0%	0.0%	0.0%
	Percent billing payments posted within established time frames.	NA	NA	NA	NA	NA		
	Percent checks disbursed within established timeframes.	NA	NA	NA	NA	NA		
PUBLIC SERVICES								
	Percent applications (notary, marriage and passports) completed within established time standards.	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%

Clerk Of The Superior Court (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
LICENSES & PERMITS	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000	
INTERGOVERNMENTAL REVENUES	3,078,763	1,887,755	1,980,756	2,876,735	2,265,345	284,589	14.4%
CHARGES FOR SERVICES	7,587,141	7,992,505	8,000,121	7,492,774	9,101,520	1,101,399	13.8%
FINES & FORFEITS	2,121,086	2,165,000	2,165,000	2,792,607	2,180,000	15,000	0.7%
MISCELLANEOUS REVENUE	159,401	56,355	48,738	35,321	37,877	(10,861)	-22.3%
TOTAL REVENUE	$ 12,946,392	$ 12,101,615	$ 12,194,615	$ 13,197,437	$ 13,984,742	$ 1,790,127	14.7%
EXPENDITURES							
PERSONAL SERVICES	$ 25,931,751	$ 26,546,600	$ 27,262,524	$ 25,655,457	$ 31,035,975	$ (3,773,451)	-13.8%
SUPPLIES	954,989	944,285	746,838	657,982	1,222,056	(475,218)	-63.6%
SERVICES	1,787,764	1,926,000	2,118,761	1,755,571	2,376,302	(257,541)	-12.2%
CAPITAL OUTLAY	496,828	366,429	386,514	436,596	623,080	(236,566)	-61.2%
TOTAL EXPENDITURES	$ 29,171,332	$ 29,783,314	$ 30,514,637	$ 28,505,605	$ 35,257,413	$ (4,742,776)	-15.5%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 6,616,189	$ 6,105,265	$ 6,105,265	$ 6,547,768	$ 6,105,265	$ -	0.0%
205 COURT DOCUMENT RETRIEVAL	1,042,292	1,098,925	1,098,925	1,059,100	1,098,925	-	0.0%
208 JUDICIAL ENHANCEMENT	728,598	501,192	594,192	687,000	687,192	93,000	15.7%
216 CLERK OF THE COURT GRANTS	1,490,516	1,326,528	1,326,528	1,376,272	1,476,516	149,988	11.3%
218 CLERK OF COURT FILL THE GAP	1,469,623	1,427,544	1,427,544	1,410,542	1,487,544	60,000	4.2%
259 TRIAL COURTS SPECIAL REVENUE	173,512	181,000	181,000	176,537	181,000	-	0.0%
270 CHILD SUPPORT ENHANCEMENT	34,478	45,000	45,000	47,336	45,000	-	0.0%
273 VICTIM LOCATION	3,319	16,161	16,161	3,332	3,300	(12,861)	-79.6%
274 CLERK OF THE COURT EDMS	1,387,864	1,400,000	1,400,000	1,889,550	2,900,000	1,500,000	107.1%
ALL FUNDS	$ 12,946,392	$ 12,101,615	$ 12,194,615	$ 13,197,437	$ 13,984,742	$ 1,790,127	14.7%
EXPENDITURES							
100 GENERAL	$ 23,148,142	$ 23,147,694	$ 23,786,017	$ 22,411,823	$ 26,383,155	$ (2,597,138)	-10.9%
205 COURT DOCUMENT RETRIEVAL	1,082,404	1,098,925	1,098,925	1,092,831	1,223,925	(125,000)	-11.4%
208 JUDICIAL ENHANCEMENT	773,070	1,065,055	1,158,055	489,727	1,161,555	(3,500)	-0.3%
216 CLERK OF THE COURT GRANTS	1,242,827	1,326,528	1,326,528	1,235,856	1,476,516	(149,988)	-11.3%
218 CLERK OF COURT FILL THE GAP	1,332,987	1,427,544	1,427,544	1,375,091	1,527,544	(100,000)	-7.0%
259 TRIAL COURTS SPECIAL REVENUE	174,964	181,000	181,000	133,146	262,000	(81,000)	-44.8%
270 CHILD SUPPORT ENHANCEMENT	91,411	100,000	100,000	36,472	85,000	15,000	15.0%
273 VICTIM LOCATION	-	36,568	36,568	12,166	37,718	(1,150)	-3.1%
274 CLERK OF THE COURT EDMS	1,325,528	1,400,000	1,400,000	1,718,495	3,100,000	(1,700,000)	-121.4%
ALL FUNDS	$ 29,171,332	$ 29,783,314	$ 30,514,637	$ 28,505,605	$ 35,257,413	$ (4,742,776)	-15.5%

Clerk Of The Superior Court (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	565.69	571.00	614.00	43.00
205 COURT DOCUMENT RETRIEVAL	36.00	35.00	29.00	(6.00)
208 JUDICIAL ENHANCEMENT	2.00	5.00	5.00	-
216 CLERK OF THE COURT GRANTS	25.26	5.00	5.00	-
218 CLERK OF COURT FILL THE GAP	38.00	38.00	38.00	-
273 VICTIM LOCATION	1.00	1.00	1.00	-
274 CLERK OF THE COURT EDMS	28.00	28.00	51.00	23.00
TOTAL FUNDS	695.95	683.00	743.00	60.00

- 23.0 FTEs added for Electronic Document Management in FY 2004-05 (EDMS Fund)
- Transfer of 3.0 Courier FTEs from Adult Probation General Fund (General Fund)
- Results Initiative Court Expansion – Divisions 92 & 93– 5.0 FTE (General Fund)
- Results Initiative Court Expansion – Post Decree Commissioner – 6.0 FTE (General Fund)
- Results Initiative Court Expansion – DUI Commissioner (Blakely Case) – 2.0 FTE (General Fund)
- Results Initiative Court Expansion – Second Commissioner Glendale RCC – 2.0 FTE (General Fund)
- Results Initiative Northeast Facility – 19.0 FTE (General Fund)

Base Adjustments

Revenue

- Annualized mid-year increase in the Document Filing Activity from fee increase as approved by the Board of Supervisors in February 2005.
- Decreased Fiduciary Services Activity to reflect the anticipated reduction of interest revenue in the Victim Location Fund.

Expenditures

- Increased expenditures to Document Filing Activity to include the full annualization of the mid-year adjustment for a fee increase approved by the Board of Supervisors in February 2005.
- Non-recurring expenditures from Fund Balance:

CLERK OF THE SUPERIOR COURT
FY 2005-06 REQUESTED EXPENDITURES FROM FUND BALANCE

Fund	Summary of Request	Est. Avail. Fund Balance	Amount Requested	Amount Adopted
Court Document Retrieval Fund (205)	Shelving Units for Document File Storage	$ 133,795	$ 30,000	$ -
	Micrographic Film Operation Expansion Start Up Costs		45,000	45,000
	Micrographic Film Operation Expansion		80,000	80,000
Subtotal Court Document Retrieval Fund (205)		$ 133,795	$ 155,000	$ 125,000
Judicial Enhancement Fund (208)	Carryover Projects and New One-time Technology Initiatives	$ 1,797,101	$ 474,363	$ 474,363
Clerk of the Court Fill-the-Gap (218)	One-time Program Support for the ICJIS TADS Disposition Reporting and Electronic Warrants Processing Projects	193,689	40,000	40,000
Court Automated Services Fund (258)	One-time Technology Related Items	345,302	81,000	81,000
Child Support Enhancement (270)	One-time Technology Related Items	145,257	40,000	40,000
Victim Location Fund (273)	USPS Automatic Address Service	79,148	45,000	-
Clerk of the Court EDMS Fund (274)	One-time Software Licensing, hardware/software maintenance contracts and upgrade/refresh of equpment necessary to support the EDM system	583,932	200,000	200,000
		$ 3,278,223	$ 1,035,363	$ 960,363

Clerk Of The Superior Court (Continued)

Results Initiatives

The following Results Initiatives are recommended for FY 2005-06:

- **Court Expansion – Divisions 92 & 93 - $263,348 ($251,348 annualized) General Fund:** Initiative adds 11.0 FTEs and associated supplies and equipment to support two new judicial divisions as requested by the Court. Expected Result: Assist the Courts to better meet their obligation to ensure efficient and effective processing of legal disputes.
- **Court Expansion – Post Decree Commissioner - $246,009 ($231,609 annualized) General Fund:** Initiative adds 6.0 FTEs and associated supplies to support the addition of a new Court Commissioner as requested by the Court. Expected Result: Assist the Courts to better meet the needs of litigants and other affected parties for timely resolution of family cases.
- **Court Expansion – DUI Commissioner (Blakely Case) - $96,559 ($91,759 annualized) General Fund:** Initiative adds 2.0 FTEs and associated supplies and equipment to support the addition of a new Court Commissioner as requested by the Court. Expected Result: Assist the Courts to meet their obligation to ensure efficient and effective processing of DUI cases so the temporary commissioner is able to return to his/her regular assignment without any negative DUI case processing effects.
- **Court Expansion – Second Commissioner Glendale RCC - $96,559 ($91,759 annualized) General Fund:** Initiative adds 2.0 FTEs and associated supplies and equipment to support the addition of a new Court Commissioner as requested by the Court. Expected Result: More judicial services will be available to the public at the Northwest RCC.
- **Northeast Facility - $817,465 ($881,774 annualized) General Fund:** Initiative adds 19.0 FTEs and associated supplies and equipment to support the 12 Superior Court divisions that are being planned for the new Northeast Regional Court Complex. Expected Result: Judicial services will be available to the public at an additional location with the opening of a new Court Complex.

Clerk Of The Superior Court (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 6,105,265**	**$ 23,181,209**
MID-YEAR ADJUSTMENTS:		
Pay for Performance Adjustment	$ -	$ 584,981
Fringe Benefit Rate Adjustment	-	132,280
One Time Expenditure (Cash Receipt System)	-	20,085
Salary Adjustments to Trial Courts	-	(99,023)
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 638,323**
FY 2004-05 REVISED BUDGET:	**$ 6,105,265**	**$ 23,819,532**
RESTATEMENTS:		
Special Work Assignment Wages to Trial Courts	$ -	$ (33,515)
RESTATEMENTS SUBTOTAL:	**$ -**	**$ (33,515)**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 6,105,265**	**$ 23,786,017**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 264,559
Retirement Contributions	-	465,613
Annualization of Mid-Year Adjustments	-	43,564
Pay for Performance Annualization	-	155,465
Annualization of FY 2004-05 Desktop PC Replacement	-	49,265
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 978,466**
FY 2005-06 BUDGET TARGET:	**$ 6,105,265**	**$ 24,764,483**
BASE ADJUSTMENTS:		
Transfer of 3.0 FTEs from Adult Probation	$ -	$ 98,732
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 98,732**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 6,105,265**	**$ 24,863,215**
RESULTS INITIATIVES:		
Court Expansion-Division 92 & 93	$ -	$ 263,348
Court Expansion-Post Decree Commissioner	-	246,009
Court Expansion-DUI Commissioner	-	96,559
Court Expansion-Second Commissioner Glendale RCC	-	96,559
Northeast Facility	-	817,465
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 1,519,940**
FY 2005-06 ADOPTED BUDGET:	**$ 6,105,265**	**$ 26,383,155**

Clerk Of The Superior Court (Continued)

Court Document Retrieval (205) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**1,098,925**	**$**	**1,098,925**
FY 2004-05 REVISED BUDGET:	**$**	**1,098,925**	**$**	**1,098,925**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**1,098,925**	**$**	**1,098,925**
TARGET ADJUSTMENTS:				
Employee Health/Dentral Enrollment Changes	$	-	$	17,496
Retirement Contributions		-		22,015
Structural Balance		-		(65,755)
CY 2006 Health and Dental Premium Increases		-		26,244
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**1,098,925**	**$**	**1,098,925**
BASE ADJUSTMENTS:				
Non-Recurring Expenses from Fund Balance	$	-	$	125,000
BASE ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**125,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**1,098,925**	**$**	**1,223,925**
FY 2005-06 ADOPTED BUDGET:	**$**	**1,098,925**	**$**	**1,223,925**

Clerk Of The Superior Court (Continued)

Judicial Enhancement (208) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 501,192**	**$ 1,065,055**
MID-YEAR ADJUSTMENTS:		
Newly Awarded JCEF State Grant	$ 93,000	$ 93,000
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 93,000**	**$93,000**
FY 2004-05 REVISED BUDGET:	**$ 594,192**	**$ 1,158,055**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 594,192**	**$ 1,158,055**
TARGET ADJUSTMENTS:		
Employee Health/Dentral Enrollment Changes	$ -	$ 1,458
Retirement Contributions	-	2,881
Structural Balance	-	(79,982)
CY 2006 Health and Dental Premium Increases	-	2,187
One Time Revenue/Expenditures	(93,000)	(583,407)
TARGET ADJUSTMENTS SUBTOTAL:	**$ (93,000)**	**$ (656,863)**
FY 2005-06 BUDGET TARGET:	**$ 501,192**	**$ 501,192**
BASE ADJUSTMENTS:		
JCEF-IFIS Project Grant	$ 186,000	$ -
Non-Recurring Expenses from Fund Balance	-	660,363
BASE ADJUSTMENTS SUBTOTAL:	**$ 186,000**	**$ 660,363**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 687,192**	**$ 1,161,555**
FY 2005-06 ADOPTED BUDGET:	**$ 687,192**	**$ 1,161,555**

Clerk Of The Superior Court (Continued)

Clerk Of The Court Grants (216) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,326,528**	**$ 1,326,528**
FY 2004-05 REVISED BUDGET:	**$ 1,326,528**	**$ 1,326,528**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,326,528**	**$ 1,326,528**
TARGET ADJUSTMENTS:		
Employee Health/Dentral Enrollment Changes	$ -	$ 15,508
Retirement Contributions	-	17,509
Structural Balance	-	(56,279)
CY 2006 Health and Dental Premium Increases	-	23,262
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 1,326,528**	**$ 1,326,528**
BASE ADJUSTMENTS:		
Additional Grant Revenue in Adult Court Proceedings Activity	$ 149,988	$ 149,988
BASE ADJUSTMENTS SUBTOTAL:	**$ 149,988**	**$ 149,988**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,476,516**	**$ 1,476,516**
FY 2005-06 ADOPTED BUDGET:	**$ 1,476,516**	**$ 1,476,516**

Clerk Of Court Fill The Gap (218) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,427,544**	**$ 1,427,544**
FY 2004-05 REVISED BUDGET:	**$ 1,427,544**	**$ 1,427,544**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,427,544**	**$ 1,427,544**
TARGET ADJUSTMENTS:		
Employee Health/Dentral Enrollment Changes	$ -	$ 18,468
Retirement Contributions	-	27,826
Structural Balance	-	(73,996)
CY 2006 Health and Dental Premium Increases	-	27,702
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 1,427,544**	**$ 1,427,544**
BASE ADJUSTMENTS:		
Increased Collections Trend	$ 60,000	$ -
Non-Recurring Expenses from Fund Balance	-	40,000
Salary/Benefits Increase	-	60,000
BASE ADJUSTMENTS SUBTOTAL:	**$ 60,000**	**$ 100,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,487,544**	**$ 1,527,544**
FY 2005-06 ADOPTED BUDGET:	**$ 1,487,544**	**$ 1,527,544**

Clerk Of The Superior Court (Continued)

Trial Courts Special Revenue (259) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 181,000**	**$ 181,000**
FY 2004-05 REVISED BUDGET:	**$ 181,000**	**$ 181,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 181,000**	**$ 181,000**
FY 2005-06 BUDGET TARGET:	**$ 181,000**	**$ 181,000**
BASE ADJUSTMENTS:		
Non-Recurring Expenses from Fund Balance	$ -	$ 81,000
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 81,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 181,000**	**$ 262,000**
FY 2005-06 ADOPTED BUDGET:	**$ 181,000**	**$ 262,000**

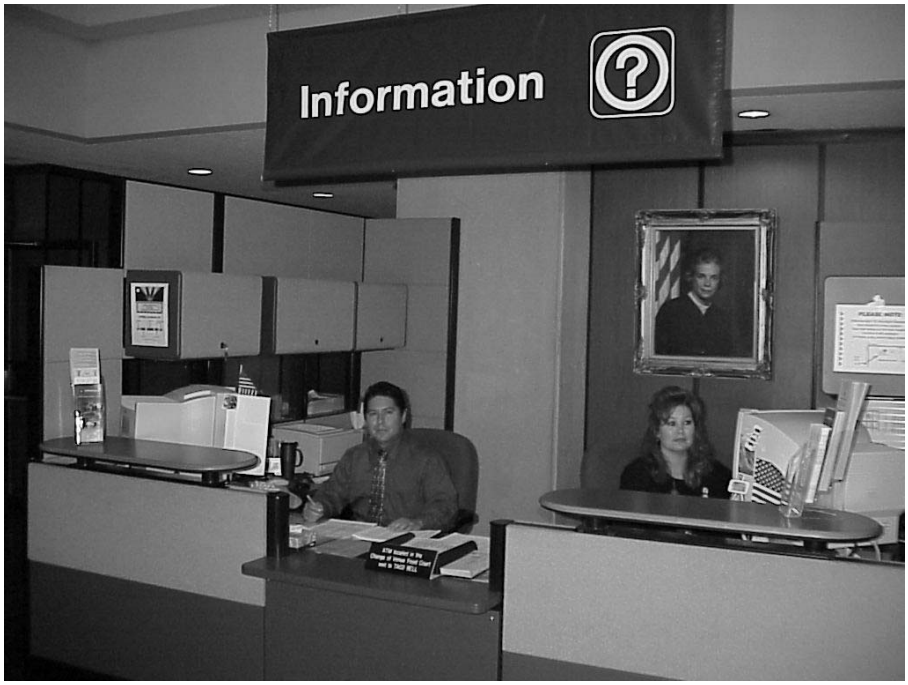
Child Support Enhancement (270) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 45,000**	**$ 100,000**
FY 2004-05 REVISED BUDGET:	**$ 45,000**	**$ 100,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 45,000**	**$ 100,000**
TARGET ADJUSTMENTS:		
One Time Expenditures	$ -	$ (55,000)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (55,000)**
FY 2005-06 BUDGET TARGET:	**$ 45,000**	**$ 45,000**
BASE ADJUSTMENTS:		
Non-Recurring Expenses from Fund Balance	$ -	$ 40,000
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 40,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 45,000**	**$ 85,000**
FY 2005-06 ADOPTED BUDGET:	**$ 45,000**	**$ 85,000**

Clerk Of The Superior Court (Continued)

Victim Location (273) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**16,161**	**$**	**36,568**
FY 2004-05 REVISED BUDGET:	**$**	**16,161**	**$**	**36,568**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**16,161**	**$**	**36,568**
TARGET ADJUSTMENTS:				
Employee Health/Dentral Enrollment Changes	$	-	$	486
Retirement Contributions		-		684
Structural Balance		-		(1,899)
CY 2006 Health and Dental Premium Increases		-		729
One Time Expenditures		-		(20,407)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**(20,407)**
FY 2005-06 BUDGET TARGET:	**$**	**16,161**	**$**	**16,161**
BASE ADJUSTMENTS:				
Reduced Revenue due to Lower Interest Rate	$	(12,861)	$	-
Temporary Clerical Position from Fund Balance		-		21,557
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(12,861)**	**$**	**21,557**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**3,300**	**$**	**37,718**
FY 2005-06 ADOPTED BUDGET:	**$**	**3,300**	**$**	**37,718**



Clerk Of The Superior Court (Continued)

Clerk Of The Court EDMS (274) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**1,400,000**	**$**	**1,400,000**
FY 2004-05 REVISED BUDGET:	**$**	**1,400,000**	**$**	**1,400,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**1,400,000**	**$**	**1,400,000**
TARGET ADJUSTMENTS:				
Employee Health/Dentral Enrollment Changes	$	-	$	13,608
Retirement Contributions		-		19,885
Structural Balance		-		(53,905)
CY 2006 Health and Dental Premium Increases		-		20,412
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**1,400,000**	**$**	**1,400,000**
BASE ADJUSTMENTS:				
Electronic Document Management System Fee Increase	$	1,450,000	$	1,450,000
Revenue Trend Increase		50,000		-
Non-Recurring Expenses from Fund Balance		-		200,000
Misc. Expenditures as result of Fee Increase		-		50,000
BASE ADJUSTMENTS SUBTOTAL:	**$**	**1,500,000**	**$**	**1,700,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**2,900,000**	**$**	**3,100,000**
FY 2005-06 ADOPTED BUDGET:	**$**	**2,900,000**	**$**	**3,100,000**

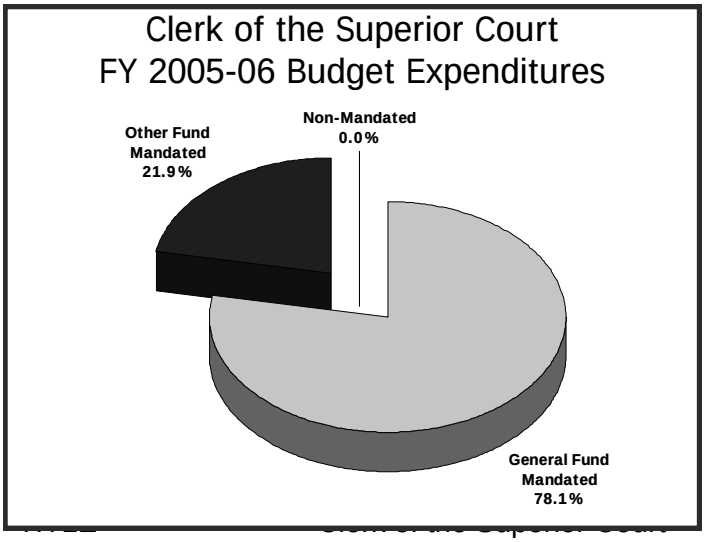
Clerk Of The Superior Court (Continued)

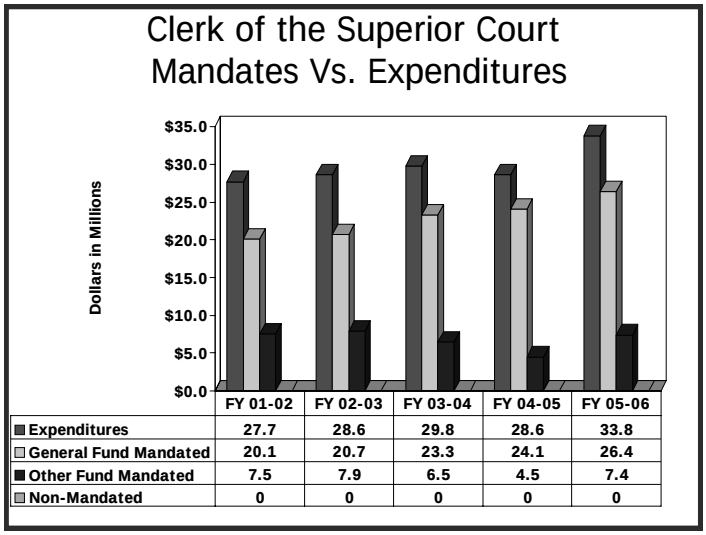
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 20,147,782	$ 7,513,068	$ -	$ -	$ -	$ 27,660,850
FY 2002-03 Actuals	$ 20,713,646	$ 7,927,268	$ -	$ -	$ -	$ 28,640,914
FY 2003-04 Actuals	$ 23,257,552	$ 6,513,125	$ -	$ -	$ -	$ 29,770,677
FY 2004-05 Actuals	$ 24,118,052	$ 4,482,495	$ -	$ -	$ -	$ 28,600,547
FY 2005-06 Adopted Budget	$ 26,383,155	$ 8,874,258	$ -	$ -	$ -	$ 35,257,413

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 20,147,782	$ 7,513,068	$ -	$ -	$ -	$ 27,660,850
FY 2002-03 Actuals	$ 20,713,646	$ 7,927,268	$ -	$ -	$ -	$ 28,640,914
FY 2003-04 Actuals	$ 23,257,552	$ 6,513,125	$ -	$ -	$ -	$ 29,770,677
FY 2004-05 Actuals	$ 24,118,052	$ 4,482,495	$ -	$ -	$ -	$ 28,600,547
FY 2005-06 Adopted Budget	$ 26,383,155	$ 8,874,258	$ -	$ -	$ -	$ 35,257,413

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Clerk Of The Superior Court (Continued)

Mandate Information

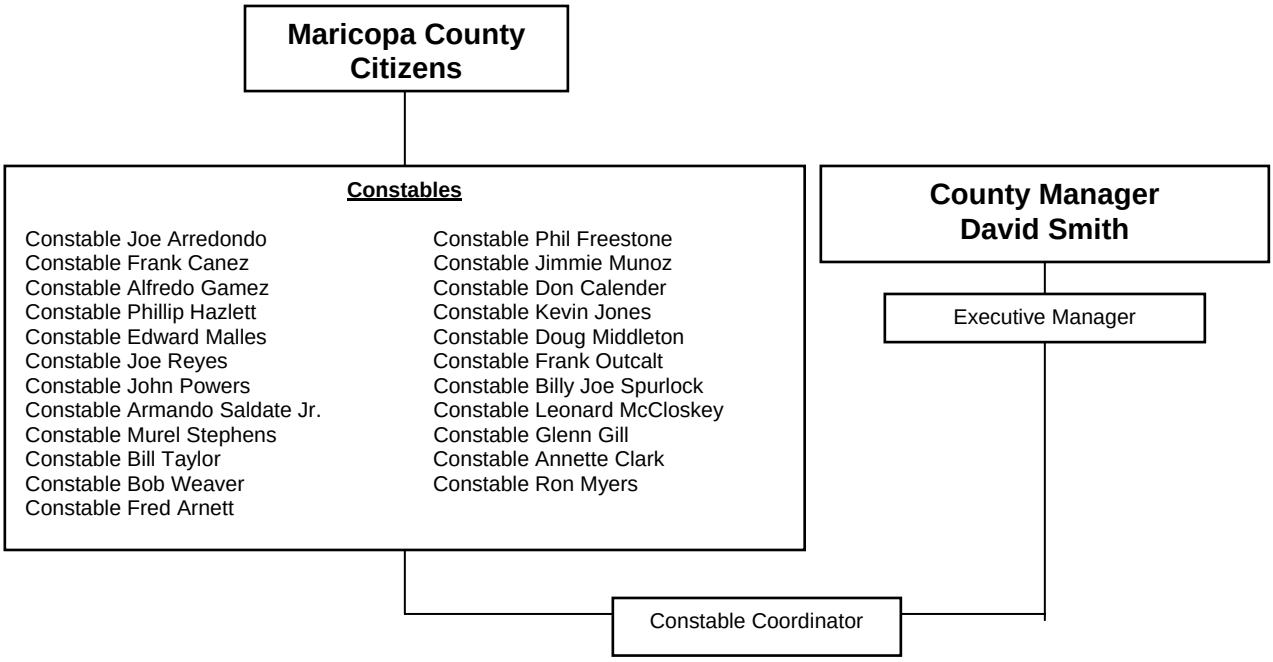
TITLE	Clerk of the Superior Court
AUTHORITY	Arizona Constitution, Article VI, Section 23 – Superior Court Clerk, Arizona Revised Statutes. Supreme Court Administrative Orders. Local Rules.
HISTORY/ BACKGROUND	The Clerk of the Superior Court is an elected office established by the Arizona Constitution, Article VI, Section 23. Prior to 1982, the Clerk of Superior Court was defined as a "county officer." In Laws 1982, Chapter 168, Section 1 amended A.R.S. Section 11-401 to delete the Clerk of the Superior Court from that statute. The duties of Superior Court Clerks were moved to Title 12 which relates to the courts, recognizing the Clerk as a judicial officer. Duties and responsibilities of this Constitutional Office are prescribed in state statute, court rule, and case law. Supreme Court Administrative Order 93-30 provides that the Presiding Judge may prescribe powers and duties of the Clerk of the Court, in addition to those prescribed by the Supreme Court. State law (A.R.S. 12-283) was further amended to clarify the Clerk authority to manage its own staff and operations. The Maricopa County Clerk of the Superior Court's Office serves one of the largest and fastest growing counties in the nation.
MANDATE DESCRIPTION	The Clerk of the Superior Court is mandated to be the official record-keeper of the court and acts as a safeguard and processor of all monies collected. The functions of the Clerk of the Court satisfy more than 500 state statutes and court rules, i.e., provide public access to the records of the Superior Court in Maricopa County; attend each Superior Court session to record the actions of the court; be the first stop in initiating any Superior Court action in civil, criminal, probate, juvenile, tax, or family court matters; collect and disburse court-ordered fees, fines, and victim restitution in an expedient manner; provide various family support services to the public; receive, distribute and preserve official court documents; provide minute entries to all parties in a case; keep a docket of all actions and proceedings; process records in juvenile dependency, delinquency, severance, and adoption cases; process applications for certification to adopt and store these confidential records; issue and record marriage licenses; process passport application; and store exhibits for all court cases.

Constables

Analysis by Scott Rothe, Principal Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Constables is to provide execution of mandated civil and criminal process to citizens of Maricopa County so that they can receive timely, cost effective and professional service.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- By calendar year end 2006, all Writs of Restitution shall be served within 5 business days of issuance from the court. Status: Constables fully expect to attain this goal.
- By calendar year end 2006, all Writs of Execution shall be served within 60 working days of issuance from the court. Status: By more evenly assigning Deputy Constables, the Constables intend to meet this goal.
- By the end of FY 2006, all citizen concerns and complaints will be resolved within 3 days of receipt. Status: Constables intend to meet this goal.

Constables (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
SERVICE OF PROCESS	$ 1,705,336	$ 1,517,468	$ 1,517,468	$ 1,771,057	$ 1,771,057	$ 253,589	16.7%
TOTAL REVENUES	$ 1,705,336	$ 1,517,468	$ 1,517,468	$ 1,771,057	$ 1,771,057	$ 253,589	16.7%
EXPENDITURES							
SERVICE OF PROCESS	$ 1,670,254	$ 1,723,186	$ 1,795,681	$ 1,778,197	$ 1,865,075	$ (69,394)	-3.9%
ADMINISTRATIVE SERVICES PROG	46,055	56,860	59,242	60,741	43,570	15,672	26.5%
TOTAL EXPENDITURES	$ 1,716,309	$ 1,780,046	$ 1,854,923	$ 1,838,939	$ 1,908,645	$ (53,722)	-2.9%

Note: Budget Expenditures for the Constable Administrative Services Program include $2,001 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
SERVICE OF PROCESS								
	Percent of Writs of Restitution served within five working days.	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
	Percent of Writs of Execution served within sixty days of issue.	NA	NA	NA	NA	NA	NA	NA

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ 1,705,336	$ 1,517,468	$ 1,517,468	$ 1,771,057	$ 1,771,057	$ 253,589	16.7%
TOTAL REVENUE	$ 1,705,336	$ 1,517,468	$ 1,517,468	$ 1,771,057	$ 1,771,057	$ 253,589	16.7%
EXPENDITURES							
PERSONAL SERVICES	$ 1,645,984	$ 1,698,664	$ 1,739,137	$ 1,756,170	$ 1,816,756	$ (77,619)	-4.5%
SUPPLIES	35,027	38,547	53,709	40,656	49,242	4,467	8.3%
SERVICES	35,298	36,778	56,020	36,796	36,590	19,430	34.7%
CAPITAL OUTLAY	-	6,057	6,057	5,316	6,057	-	0.0%
TOTAL EXPENDITURES	$ 1,716,309	$ 1,780,046	$ 1,854,923	$ 1,838,939	$ 1,908,645	$ (53,722)	-2.9%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 1,705,336	$ 1,517,468	$ 1,517,468	$ 1,771,057	$ 1,771,057	$ 253,589	16.7%
ALL FUNDS	$ 1,705,336	$ 1,517,468	$ 1,517,468	$ 1,771,057	$ 1,771,057	$ 253,589	16.7%
EXPENDITURES							
100 GENERAL	$ 1,716,309	$ 1,780,046	$ 1,854,923	$ 1,838,939	$ 1,908,645	$ (53,722)	-2.9%
ALL FUNDS	$ 1,716,309	$ 1,780,046	$ 1,854,923	$ 1,838,939	$ 1,908,645	$ (53,722)	-2.9%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	30.00	30.00	30.00	-
TOTAL FUNDS	30.00	30.00	30.00	-

Constables (Continued)

Base Adjustments

Revenue

- Service of Process revenue continues to increase.

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,517,468**	**$ 1,780,046**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 7,968
Health and Dental Benefits Increases	-	9,105
Process Server Market Range Increase	-	20,507
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 37,580**
FY 2004-05 REVISED BUDGET:	**$ 1,517,468**	**$ 1,817,626**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,517,468**	**$ 1,817,626**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 18,210
Retirement Contributions	-	84,663
Pay for Performance Annualization	-	2,313
Annualization of Mid-Year Adjustments		
Contract Deputy Constable	-	20,710
Salary Adjustment for 6 Constables	-	25,094
Non-Recurring Expenses		
Temporary Deputy Constables	-	(59,971)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 91,019**
FY 2005-06 BUDGET TARGET:	**$ 1,517,468**	**$ 1,908,645**
BASE ADJUSTMENTS:		
Increased Revenue in Service of Process Activity	$ 253,589	$ -
BASE ADJUSTMENTS SUBTOTAL:	**$ 253,589**	**$ -**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,771,057**	**$ 1,908,645**
FY 2005-06 ADOPTED BUDGET:	**$ 1,771,057**	**$ 1,908,645**

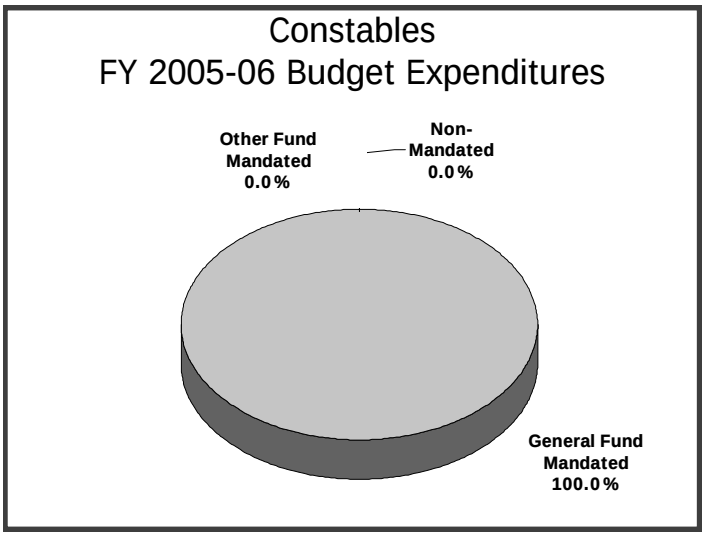
Constables (Continued)

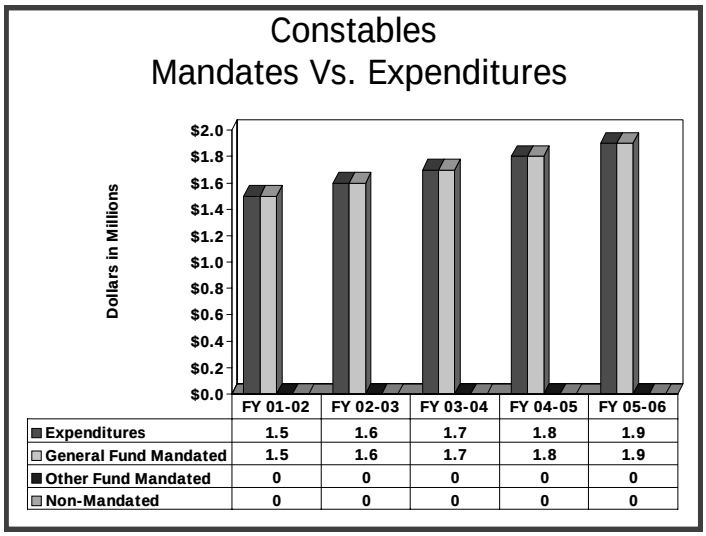
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,535,013	$ -	$ -	$ -	$ -	$ 1,535,013
FY 2002-03 Actuals	$ 1,575,484	$ -	$ -	$ -	$ -	$ 1,575,484
FY 2003-04 Actuals	$ 1,716,309	$ -	$ -	$ -	$ -	$ 1,716,309
FY 2004-05 Actuals	$ 1,815,868	$ -	$ -	$ -	$ -	$ 1,815,868
FY 2005-06 Adopted Budget	$ 1,908,645	$ -	$ -	$ -	$ -	$ 1,908,645

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,535,013	$ -	$ -	$ -	$ -	$ 1,535,013
FY 2002-03 Actuals	$ 1,575,484	$ -	$ -	$ -	$ -	$ 1,575,484
FY 2003-04 Actuals	$ 1,716,309	$ -	$ -	$ -	$ -	$ 1,716,309
FY 2004-05 Actuals	$ 1,815,868	$ -	$ -	$ -	$ -	$ 1,815,868
FY 2005-06 Adopted Budget	$ 1,908,645	$ -	$ -	$ -	$ -	$ 1,908,645

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Constables (Continued)

Mandate Information

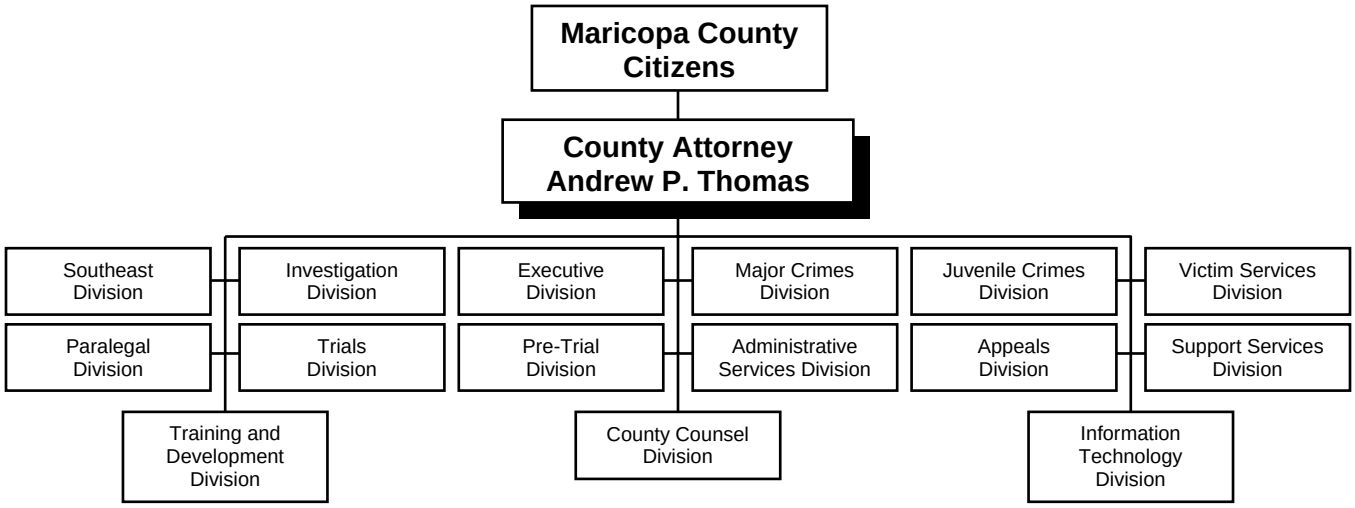
TITLE	Constables
AUTHORITY	A.R.S. § 22-101 Justice Precincts; A.R.S. § 22-102 Officers and Term of Office; A.R.S. § 22-131 Powers and Duties; A.R.S. § 22-132 Expenses
HISTORY/ BACKGROUND	The Constables were among the original elected County officers. The law provides for establishment of Justice precincts in each county. The officers of a justice precinct are the Justice of the Peace and the Constable. The Board of Supervisors can establish, change or abolish justice precincts, but cannot abolish them until the end of the term of the Justice of the Peace and Constable. The Board of Supervisors sets Constables' salaries within specific ranges according to the number of registered voters in the precincts (A.R.S. § 11-424.01).
MANDATE DESCRIPTION	The Constables are mandated to: 1) Attend Justice Courts when required. 2) Execute, serve and return all processes and notices directed or delivered to them by a Justice of the Peace of the county or by other competent authority.

County Attorney

Analysis by Scott Rothe, Principal Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Attorney's Office is to provide quality prosecution, victim services, crime prevention and legal counsel for county government on behalf of the people of Maricopa County so that they can live in a safe and well-governed community.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- Identify and implement strategies that provide market appropriate salaries for employees, salary advancements commensurate with performance and experience, career development counseling, training and other employee benefits and work/personal life balance issues to reduce turnover. Status: A market range study for Attorneys is underway.
- Annually assess crime distribution trends and legislative changes to determine if additional enforcement initiatives and/or prosecution programs are needed, if staffing resources and facilities are required, and if changes to state statutes or court rules are needed; analyze the need for enhanced victim services and community interaction; analyze the case processing impact of Rule 8, Rule 15 and Capital Death Penalty cases, in order to incorporate this information into future strategic plans. Status: This is an ongoing goal.
- Reduce the percentage of criminal cases open longer than 180 days each year over the next five years while adhering to MCAO policies & procedures, quality standards and attorney ethics. Status: New goals will be established during FY 2005-06.

County Attorney (Continued)

- By 2005, implement computer applications that will integrate existing applications internal to MCAO in order to reduce redundant data entry, ensure data integrity, improve the MCAO's ability to adhere to statutory and county mandated deadlines, and enhance management processes and reports. This includes further enhancements to CAIS and VNS. Status: New goals will be established during FY 2005-06.
- By 2005, implement designated projects in accordance with the Maricopa County Integrated Criminal Justice Information System strategic business plan to share case information data between other criminal justice agencies in a timely, secured manner in order to increase data integrity and reduce redundant data entry. Status: MCAO has worked closely with ICJIS in completing Phase I projects. Continuation of this goal will depend on future ICJIS financing.
- By 2005, develop and implement a case tracking system for the Division of County Counsel to track and report information concerning civil lawsuits and advisory matters for Maricopa County, which will enable the Division to formulate and track measurable goals to increase the quantity and quality of legal services delivered, reduce the response time and/or completion time for the legal services delivered, and improve client satisfaction. Status: New goals will be established during FY 2005-06.
- Ensure that the MCAO will keep pace with the increased number of criminal filings by regularly assessing staffing and related resource needs. Status: This is an ongoing goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
CIVIL LEGAL SERVICES	$ 4,024,668	$ 4,356,585	$ 4,419,538	$ 4,367,902	$ 5,045,751	$ 626,213	14.2%
COMMUNITY SERVICES	2,692,739	1,570,295	2,032,922	2,436,727	2,219,602	186,680	9.2%
PROSECUTION	9,538,772	9,931,818	10,141,341	9,049,784	10,101,341	(40,000)	-0.4%
ADMINISTRATIVE SERVICES PROG	(1,561,983)	65,515	-	-	-	-	
TOTAL REVENUES	$ 14,694,196	$ 15,924,213	$ 16,593,801	$ 15,854,414	$ 17,366,694	$ 772,893	4.7%
EXPENDITURES							
CIVIL LEGAL SERVICES	$ 5,927,342	$ 6,320,221	$ 6,479,583	$ 6,084,230	$ 6,775,664	$ (296,081)	-4.6%
COMMUNITY SERVICES	2,754,191	2,067,758	2,553,336	2,505,850	2,932,191	(378,855)	-14.8%
PROSECUTION	45,948,188	52,353,547	53,282,322	51,273,190	52,862,989	419,333	0.8%
EMPLOYEE TRNG AND DEVELOPMENT	1,237,035	1,138,357	1,190,231	1,187,218	1,217,823	(27,592)	-2.3%
ADMINISTRATIVE SERVICES PROG	4,426,611	2,555,463	2,934,936	3,339,246	3,415,515	(480,579)	-16.4%
INFORMATION TECHNOLOGY PROGRAM	3,490,137	2,989,323	3,046,517	2,879,072	3,115,984	(69,467)	-2.3%
TOTAL EXPENDITURES	$ 63,783,504	$ 67,424,669	$ 69,486,925	$ 67,268,807	$ 70,320,166	$ (833,241)	-1.2%

Note: Budget Expenditures for the Office's Administrative Services Program include $396,482 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

County Attorney (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
CIVIL LEGAL SERVICES								
	Percent of requests for advice, claims, protests, lawsuits and appeals completed.	0.0%	NA	NA	NA	NA	NA	NA
COMMUNITY SERVICES								
	Percent of uncontested adoptions cases completed.	100.0%	NA	NA	NA	NA	NA	NA
	Percent of Writs of Execution are served withing sixty days of issue.							
	Percent of victim compensation claims completed.	84.0%	69.0%	69.0%	69.0%	71.0%	2.0%	2.9%
	Percent of sexually violent predator cases completed.	32.0%	NA	NA	NA	NA	NA	NA
EMPLOYEE TRAINING & DEVELOPMENT								
	Percent of MCAO employees who received training.	74.0%	70.0%	70.0%	70.0%	73.0%	3.0%	4.3%
PROSECUTION								
	Percent of cases closed within expected timeframes.	70.0%	70.0%	70.0%	70.0%	65.0%	-5.0%	-7.1%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 7,748,776	$ 7,652,314	$ 8,233,918	$ 7,986,789	$ 8,922,855	$ 688,937	8.4%
CHARGES FOR SERVICES	4,688,829	5,149,141	5,212,094	5,078,432	5,296,050	83,956	1.6%
FINES & FORFEITS	2,167,844	3,036,000	3,056,031	2,724,839	3,056,031	-	0.0%
MISCELLANEOUS REVENUE	88,747	86,758	91,758	64,354	91,758	-	0.0%
TOTAL REVENUE	$ 14,694,196	$ 15,924,213	$ 16,593,801	$ 15,854,414	$ 17,366,694	$ 772,893	4.7%
EXPENDITURES							
PERSONAL SERVICES	$ 52,203,403	$ 55,892,316	$ 56,978,371	$ 55,447,783	$ 58,456,377	$ (1,478,006)	-2.6%
SUPPLIES	2,332,741	1,512,606	1,629,940	1,841,240	1,624,221	5,719	0.4%
SERVICES	8,281,095	9,551,321	10,335,188	9,357,470	9,643,202	691,986	6.7%
CAPITAL OUTLAY	966,265	468,426	543,426	622,315	596,366	(52,940)	-9.7%
TOTAL EXPENDITURES	$ 63,783,504	$ 67,424,669	$ 69,486,925	$ 67,268,807	$ 70,320,166	$ (833,241)	-1.2%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 4,060,559	$ 4,392,856	$ 4,455,809	$ 4,404,305	$ 5,082,022	$ 626,213	14.1%
213 COUNTY ATTORNEY RICO	560,238	1,300,000	1,300,000	1,000,000	1,300,000	-	0.0%
219 COUNTY ATTORNEY GRANTS	5,977,888	5,827,233	6,413,837	6,396,916	6,560,517	146,680	2.3%
220 DIVERSION	739,669	1,000,000	1,000,000	917,917	1,000,000	-	0.0%
221 COUNTY ATTORNEY FILL THE GAP	1,119,392	1,266,624	1,266,624	1,176,934	1,266,624	-	0.0%
266 CHECK ENFORCEMENT PROGRAM	799,599	700,000	720,031	720,031	720,031	-	0.0%
267 CRIM JUSTICE ENHANCEMENT	1,339,011	1,361,500	1,361,500	1,136,811	1,361,500	-	0.0%
268 VICTIM COMP AND ASSISTANCE	87,478	36,000	36,000	89,300	36,000	-	0.0%
269 VICTIM COMP RESTITUTION INT	10,361	40,000	40,000	12,200	40,000	-	0.0%
ALL FUNDS	$ 14,694,196	$ 15,924,213	$ 16,593,801	$ 15,854,414	$ 17,366,694	$ 772,893	4.7%
EXPENDITURES							
100 GENERAL	$ 52,897,504	$ 54,621,793	$ 56,077,414	$ 55,153,971	$ 57,520,494	$ (1,443,080)	-2.6%
213 COUNTY ATTORNEY RICO	560,238	1,300,000	1,300,000	1,000,000	1,300,000	-	0.0%
219 COUNTY ATTORNEY GRANTS	5,985,011	5,827,233	6,413,837	6,396,916	6,560,517	(146,680)	-2.3%
220 DIVERSION	907,805	1,000,000	1,000,000	917,917	1,000,000	-	0.0%
221 COUNTY ATTORNEY FILL THE GAP	1,549,021	2,023,143	2,023,143	1,841,661	1,266,624	756,519	37.4%
266 CHECK ENFORCEMENT PROGRAM	698,309	700,000	720,031	720,031	720,031	-	0.0%
267 CRIM JUSTICE ENHANCEMENT	1,160,914	1,361,500	1,361,500	1,136,811	1,361,500	-	0.0%
268 VICTIM COMP AND ASSISTANCE	23,844	126,000	126,000	89,300	126,000	-	0.0%
269 VICTIM COMP RESTITUTION INT	858	465,000	465,000	12,200	465,000	-	0.0%
ALL FUNDS	$ 63,783,504	$ 67,424,669	$ 69,486,925	$ 67,268,807	$ 70,320,166	$ (833,241)	-1.2%

County Attorney (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	841.10	848.05	848.85	0.80
219 COUNTY ATTORNEY GRANTS	77.45	76.45	72.65	(3.80)
220 DIVERSION	3.00	3.00	3.00	-
221 COUNTY ATTORNEY FILL THE GAP	26.50	26.50	26.50	-
266 CHECK ENFORCEMENT PROGRAM	15.50	16.50	15.50	(1.00)
267 CRIM JUSTICE ENHANCEMENT	26.00	26.00	26.00	-
TOTAL FUNDS	989.55	996.50	992.50	(4.00)

- Reductions in grants resulted in the shift of a 0.8 FTE position to the General Fund and the loss of 3.0 FTE grant-funded positions.
- Reduction of 1.0 FTE position to maintain structural balance of Check Enforcement Program Fund.

Base Adjustments

Expenditures

- $384,904 requested for salary adjustments from the General Fund was reallocated to support anticipated performance-based and market salary adjustments.
- Increase Grant Fund Revenue and Expenditures by $146,680 to reflect greater than anticipated grant revenue.
- Authorized non-recurring expenditures from the fund balances of the Victim Compensation Restitution Fund ($126,000) and the Victim Compensation Interest Fund ($465,000).

County Attorney (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 51,271**	**$ 50,280,208**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 1,248,840
Health and Dental Benefits Increases	-	143,828
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,392,668**
FY 2004-05 REVISED BUDGET:	**$ 51,271**	**$ 51,672,876**
RESTATEMENTS:		
County Counsel Retainer Restatement	$ 4,404,538	$ 4,404,538
RESTATEMENTS SUBTOTAL:	**$ 4,404,538**	**$ 4,404,538**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 4,455,809**	**$ 56,077,414**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 287,656
Retirement Contributions	-	1,061,564
Pay for Performance Annualization	-	253,221
Annualization of Mid-Year Adjustments	626,213	317,928
Increase in County Counsel expenditures to reflect indirect cost recovery, other negotiated increases and decreases		
Annualization of FY 2004-05 Desktop PC Replacement	-	116,541
Non-Recurring Expenses	-	(216,228)
Start-up Costs -- Initial Appearance Court ($17,270); IT Debt Services Service Financing ($198,958)		
Elected Official Pay Increase	-	7,302
TARGET ADJUSTMENTS SUBTOTAL:	**$ 626,213**	**$ 1,827,984**
FY 2005-06 BUDGET TARGET:	**$ 5,082,022**	**$ 57,905,398**
BASE ADJUSTMENTS:		
Reallocate Other Pay for possible market adjustments from Legal	$ -	$ (384,904)
Advice Activity ($28,636) & Office of the Director Activity ($356,268)	-	-
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (384,904)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 5,082,022**	**$ 57,520,494**
FY 2005-06 ADOPTED BUDGET:	**$ 5,082,022**	**$ 57,520,494**

County Attorney (Continued)

RICO Fund (213) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,300,000**	**$ 1,300,000**
FY 2004-05 REVISED BUDGET:	**$ 1,300,000**	**$ 1,300,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,300,000**	**$ 1,300,000**
FY 2005-06 BUDGET TARGET:	**$ 1,300,000**	**$ 1,300,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,300,000**	**$ 1,300,000**
FY 2005-06 ADOPTED BUDGET:	**$ 1,300,000**	**$ 1,300,000**

County Attorney Grants Fund (219) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 5,827,233**	**$ 5,827,233**
MID-YEAR ADJUSTMENTS:		
Grant Reconciliation	$ 586,604	$ 586,604
Grant Reconciliation	198,572	198,572
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 785,176**	**$ 785,176**
FY 2004-05 REVISED BUDGET:	**$ 6,612,409**	**$ 6,612,409**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 6,612,409**	**$ 6,612,409**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 26,488
Retirement Contributions	-	92,871
CY 2006 Health and Dental Premium Increases	-	54,602
Structural Balance	(198,572)	(372,533)
TARGET ADJUSTMENTS SUBTOTAL:	**$ (198,572)**	**$ (198,572)**
FY 2005-06 BUDGET TARGET:	**$ 6,413,837**	**$ 6,413,837**
BASE ADJUSTMENTS:		
Additional Grant Revenue & Expenditures	$ 146,680	$ 146,680
BASE ADJUSTMENTS SUBTOTAL:	**$ 146,680**	**$ 146,680**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 6,560,517**	**$ 6,560,517**
FY 2005-06 ADOPTED BUDGET:	**$ 6,560,517**	**$ 6,560,517**

County Attorney (Continued)

County Attorney Diversion (220) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,000,000**	**$ 1,000,000**
FY 2004-05 REVISED BUDGET:	**$ 1,000,000**	**$ 1,000,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,000,000**	**$ 1,000,000**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 1,026
Retirement Contributions	-	3,374
CY 2006 Health and Dental Premium Increases	-	2,115
Structural Balance	-	(6,515)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 1,000,000**	**$ 1,000,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,000,000**	**$ 1,000,000**
FY 2005-06 ADOPTED BUDGET:	**$ 1,000,000**	**$ 1,000,000**

County Attorney Fill the Gap (221) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,266,624**	**$ 2,023,143**
FY 2004-05 REVISED BUDGET:	**$ 1,266,624**	**$ 2,023,143**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,266,624**	**$ 2,023,143**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 9,063
Retirement Contributions	-	23,505
CY 2006 Health and Dental Premium Increases	-	18,683
Structural Balance	-	(57,770)
Non-Recurring Expenses	-	(750,000)
Vehicle & Criminal Case Filing Tracking System		
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (756,519)**
FY 2005-06 BUDGET TARGET:	**$ 1,266,624**	**$ 1,266,624**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,266,624**	**$ 1,266,624**
FY 2005-06 ADOPTED BUDGET:	**$ 1,266,624**	**$ 1,266,624**

County Attorney (Continued)

Check Enforcement Program (266) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 700,000**	**$ 700,000**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ 20,031	$ 20,031
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 20,031**	**$ 20,031**
FY 2004-05 REVISED BUDGET:	**$ 720,031**	**$ 720,031**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 720,031**	**$ 720,031**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 5,301
Retirement Contributions	-	11,841
CY 2006 Health and Dental Premium Increases	-	10,928
Structural Balance	-	(32,132)
Pay for Performance	-	4,062
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 720,031**	**$ 720,031**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 720,031**	**$ 720,031**
FY 2005-06 ADOPTED BUDGET:	**$ 720,031**	**$ 720,031**

Note: The County Attorney's Office is looking at ways to ensure that the Check Enforcement's budget remains in balance. OMB and the County Attorney's Office will monitor revenue and expenditures in both FY 2004-05 and FY 2005-06 and will recommend adjustments as necessary to maintain structural balance.

Criminal Justice Enhancement (267) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,361,500**	**$ 1,361,500**
FY 2004-05 REVISED BUDGET:	**$ 1,361,500**	**$ 1,361,500**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,361,500**	**$ 1,361,500**
FY 2005-06 BUDGET TARGET:	**$ 1,361,500**	**$ 1,361,500**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,361,500**	**$ 1,361,500**
FY 2005-06 ADOPTED BUDGET:	**$ 1,361,500**	**$ 1,361,500**

County Attorney (Continued)

Victim Compensation Restitution (268) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 36,000**	**$ 126,000**
FY 2004-05 REVISED BUDGET:	**$ 36,000**	**$ 126,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 36,000**	**$ 126,000**
TARGET ADJUSTMENTS:		
Non-Recurring Expenses	$ -	$ (90,000)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (90,000)**
FY 2005-06 BUDGET TARGET:	**$ 36,000**	**$ 36,000**
BASE ADJUSTMENTS:		
Non-Recurring Victim Comp Activity Expenditure from Fund Balance	$ -	$ 90,000
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 90,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 36,000**	**$ 126,000**
FY 2005-06 ADOPTED BUDGET:	**$ 36,000**	**$ 126,000**

Victim Compensation Interest (269) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 40,000**	**$ 465,000**
FY 2004-05 REVISED BUDGET:	**$ 40,000**	**$ 465,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 40,000**	**$ 465,000**
TARGET ADJUSTMENTS:		
Non-Recurring Expenses	$ -	$ (425,000)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (425,000)**
FY 2005-06 BUDGET TARGET:	**$ 40,000**	**$ 40,000**
BASE ADJUSTMENTS:		
Non-Recurring Victim Comp Activity Expenditure from Fund Balance	$ -	$ 425,000
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 425,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 40,000**	**$ 465,000**
FY 2005-06 ADOPTED BUDGET:	**$ 40,000**	**$ 465,000**

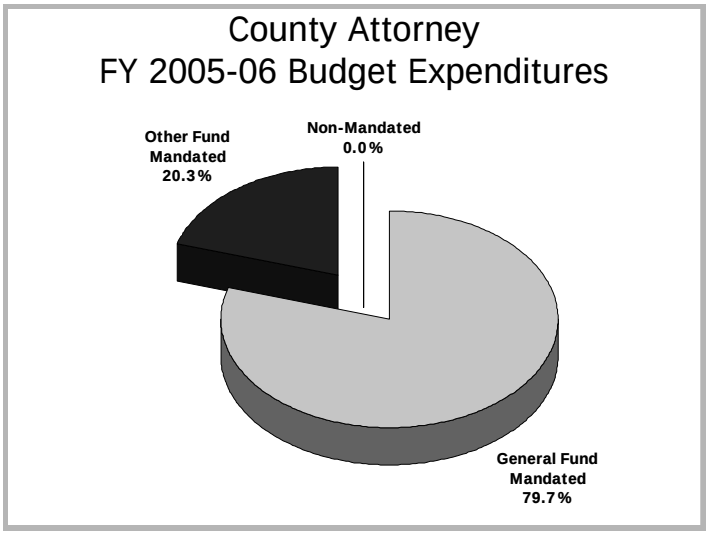
County Attorney (Continued)

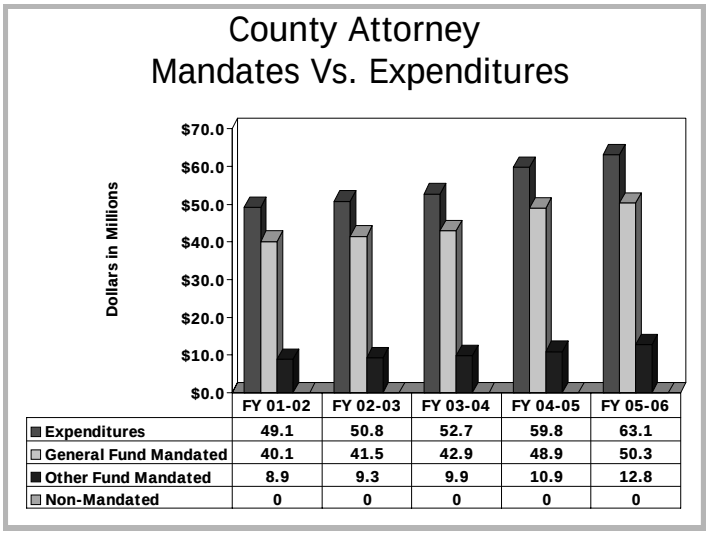
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 41,507,122	$ 9,277,059	$ -	$ -	$ -	$ 50,784,181
FY 2002-03 Actuals	$ 42,880,245	$ 9,868,171	$ -	$ -	$ -	$ 52,748,416
FY 2003-04 Actuals	$ 48,872,846	$ 10,886,000	$ -	$ -	$ -	$ 59,758,846
FY 2004-05 Actuals	$ 51,379,891	$ 11,917,888	$ -	$ -	$ -	$ 63,297,779
FY 2005-06 Adopted Budget	$ 57,520,494	$ 12,799,672	$ -	$ -	$ -	$ 70,320,166

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 41,507,122	$ 9,277,059	$ -	$ -	$ -	$ 50,784,181
FY 2002-03 Actuals	$ 42,880,245	$ 9,868,171	$ -	$ -	$ -	$ 52,748,416
FY 2003-04 Actuals	$ 48,872,846	$ 10,886,000	$ -	$ -	$ -	$ 59,758,846
FY 2004-05 Actuals	$ 51,379,891	$ 11,917,888	$ -	$ -	$ -	$ 63,297,779
FY 2005-06 Adopted Budget	$ 57,520,494	$ 12,799,672	$ -	$ -	$ -	$ 70,320,166

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	49.1	50.8	52.7	59.8	63.1
General Fund Mandated	40.1	41.5	42.9	48.9	50.3
Other Fund Mandated	8.9	9.3	9.9	10.9	12.8
Non-Mandated	0	0	0	0	0

County Attorney (Continued)

Mandate Information

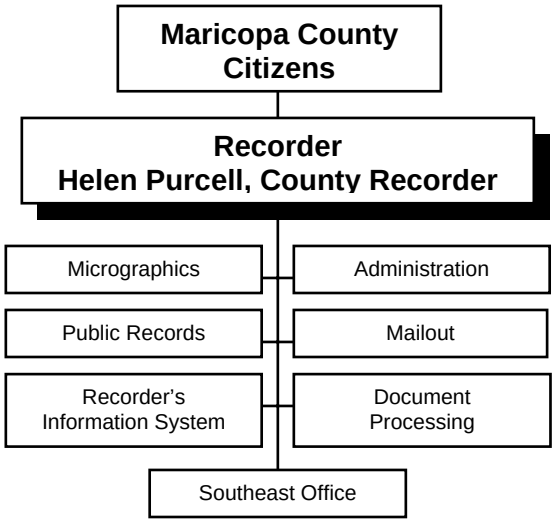
TITLE	County Attorney Powers and Duties, Victims' Bill of Rights, Crime Victim's Rights, Organized Crime and Fraud, and Juvenile Victim's Rights.
AUTHORITY	Constitutional Article 2-1, Victims' Bill of Rights; A.R.S. § 11-532 Powers and Duties; A.R.S. § 13-4400 et seq. Crime Victim's Rights; A.R.S. § 13-2314.03 County Anti-racketeering Revolving Fund; A.R.S. § 8-381 et seq. Juvenile Victim's Rights.
HISTORY/ BACKGROUND	The County Attorney is a constitutional officer. The County Counsel function is one of the original duties of the County Attorney. The Constitution of Arizona was amended by voter initiative to include a "Victims' Bill of Rights" in 1990. A Victims' Rights Implementation Act adding A.R.S. § 13-4400 et seq. was approved by the Legislature in 1991 and took effect in 1992. In 1994, the County anti-racketeering revolving fund was amended to require the County Attorneys Office to administer the fund. In 1995, the Legislature passed Senate Bill 1149, which extended the Act to victims of juvenile crime. In 1998, Juvenile Victim's Rights for juvenile offenses were amended.
MANDATE DESCRIPTION	Prosecute Criminal Cases: Attend courts and conduct prosecutions of all misdemeanors in Justice Courts, felonies, delinquencies and incorrigible offenses in Superior Court. Seek arrest warrants from magistrates for persons suspected of committing crimes. Attend and advise Grand Jury. Draw indictments and information. Inform victims about the progress of the cases and expected outcomes. Represent Board of Supervisors and County in civil matters: Provide written opinions to County officers on legal matters related to their duties. Act as legal advisor to the Board of Supervisors. Act as attorney for school districts and community college districts. Defend all locally valued and assessed property tax appeals.

Recorder

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



Mission

The mission of the Recorder's Office is to maintain a perpetual, comprehensive set of public records consisting of all documents appropriately presented for recording for the public so that any member of the public can readily access the information to conduct their personal and business activities with the assurance that, where appropriate, privacy will be protected and that their transactions were executed in accordance with the law.

Vision

Our vision is to be the most productive recording office with the best customer service and the best solutions for recording documents and accessing public records.

Strategic Goals

- "Electronic Documentation" - Increase the percentage of documents recorded from digital and electronic sources to 55% by 2006. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Process Improvement" -- Input legal descriptions, parcel #s and addresses on all recordings and make that data available to the public in a searchable format by 2005. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Records Management" -- Reduce the space needed for document storage by 50% by 2006. Status: Adopted budget is projected to allow the department to maintain goal as stated.

Recorder (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
RECORDER'S PROGRAM	$ 7,068,151	$ 15,600,000	$ 15,475,000	$ 13,058,128	$ 12,093,600	$ (3,381,400)	-21.9%
ADMINISTRATIVE SERVICES PROG	10,792,039	70,000	70,000	70,000	-	(70,000)	-100.0%
INFORMATION TECHNOLOGY PROGRAM	3,258,572	-	125,000	6,001,718	5,370,000	5,245,000	4196.0%
TOTAL REVENUES	$ 21,118,762	$ 15,670,000	$ 15,670,000	$ 19,129,846	$ 17,463,600	$ 1,793,600	11.4%
EXPENDITURES							
RECORDER'S PROGRAM	$ 2,215,947	$ 1,654,282	$ 2,676,493	$ 2,218,423	$ 2,280,350	$ 396,143	14.8%
ADMINISTRATIVE SERVICES PROG	482,563	5,945,119	802,363	1,652,252	603,303	199,060	24.8%
INFORMATION TECHNOLOGY PROGRAM	3,446,463	-	4,219,890	3,583,353	6,740,329	(2,520,439)	-59.7%
TOTAL EXPENDITURES	$ 6,144,973	$ 7,599,401	$ 7,698,746	$ 7,454,028	$ 9,623,982	$ (1,925,236)	-25.0%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
RECORDER'S PROGRAM								
	The Average time to index a document.	14.04 Days	10 Days	10 Days	N/A	N/A	N/A	
	Average Time to return documents.	16.38 Days	20 Days	20 Days	N/A	N/A	N/A	
	The percentage of daily CD Master Reports completed within three work days following presentation	83.5%	95.0%	95.0%	N/A	N/A	N/A	
	The percentage of all copy requests of fewer than 10 pages completed within one hour and of all larger requests completed within 24 hours.	99.9%	99.5%	99.5%	N/A	N/A	N/A	

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ 19,657,679	$ 14,137,170	$ 14,137,170	$ 17,719,101	$ 16,210,000	$ 2,072,830	14.7%
MISCELLANEOUS REVENUE	1,461,083	1,462,830	1,462,830	1,340,745	1,253,600	(209,230)	-14.3%
OTHER FINANCING SOURCES	-	70,000	70,000	70,000	-	(70,000)	-100.0%
TOTAL REVENUE	$ 21,118,762	$ 15,670,000	$ 15,670,000	$ 19,129,846	$ 17,463,600	$ 1,793,600	11.4%
EXPENDITURES							
PERSONAL SERVICES	$ 3,281,344	$ 3,508,180	$ 3,780,191	$ 3,391,278	$ 4,116,698	$ (336,507)	-8.9%
SUPPLIES	323,592	1,011,100	1,011,100	1,556,432	637,300	373,800	37.0%
SERVICES	1,073,042	2,300,121	2,127,455	2,015,940	4,294,984	(2,167,529)	-101.9%
CAPITAL OUTLAY	1,466,995	780,000	780,000	490,378	575,000	205,000	26.3%
TOTAL EXPENDITURES	$ 6,144,973	$ 7,599,401	$ 7,698,746	$ 7,454,028	$ 9,623,982	$ (1,925,236)	-25.0%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 14,460,264	$ 10,300,000	$ 10,300,000	$ 13,058,128	$ 12,093,600	$ 1,793,600	17.4%
236 RECORDERS SURCHARGE	6,658,498	5,370,000	5,370,000	6,071,718	5,370,000	-	0.0%
ALL FUNDS	$ 21,118,762	$ 15,670,000	$ 15,670,000	$ 19,129,846	$ 17,463,600	$ 1,793,600	11.4%
EXPENDITURES							
100 GENERAL	$ 1,914,027	$ 1,991,183	$ 2,036,833	$ 1,913,950	$ 2,114,696	$ (77,863)	-3.8%
236 RECORDERS SURCHARGE	4,230,946	5,608,218	5,661,913	5,540,077	7,509,286	(1,847,373)	-32.6%
ALL FUNDS	$ 6,144,973	$ 7,599,401	$ 7,698,746	$ 7,454,028	$ 9,623,982	$ (1,925,236)	-25.0%

Recorder (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	44.25	44.25	44.25	-
236 RECORDERS SURCHARGE	26.00	36.00	36.00	-
TOTAL FUNDS	70.25	80.25	80.25	-

Base Adjustments

Revenue

- Increased volume drives a budgeted increase in Other Charges for Services of $2,037,830.

Expenditures

- Budgeted decrease in One-Time Expenditures of $2,363,601 associated with the completion of the Microfiche Conversion project.
- Base adjustment increases in expenditures of $4,122,766 associated with the Records Conversion Project and associated IT Hardware one-time costs.

Recorder (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 10,300,000**	**$ 1,991,183**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$ 33,702
Health and Dental Benefits Increases	C-49-05-024-8-00	-	11,948
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$45,650**
FY 2004-05 REVISED BUDGET:		**$ 10,300,000**	**$ 2,036,833**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 10,300,000**	**$ 2,036,833**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 23,895
Retirement Contributions		-	35,557
Pay for Performance Annualization		-	10,910
Elected Official Pay Increase		-	7,501
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 77,863**
FY 2005-06 BUDGET TARGET:		**$ 10,300,000**	**$2,114,696**
BASE ADJUSTMENTS:			
Adjustment to Other Charges for Services		$ 2,037,830	$ -
Adjustment to Miscellaneous Revenue		$ (244,230)	
Adjustment to Regular Pay Personnel Savings		-	14,117
Adjustment to Other Pay		-	(67,831)
Adjustment to Temporary Pay		-	96,300
Adjustment to Other Benefits		-	(35,836)
Adjustment to Benefits Personnel Savings		-	(14,117)
Adjustment to Temporary Benefits		-	7,367
BASE ADJUSTMENTS SUBTOTAL:		**$ 1,793,600**	**$ -**
FY 2005-06 ADOPTED BUDGET:		**$ 12,093,600**	**$ 2,114,696**
FY 2005-06 RECOMMENDED BUDGET:		**$ 12,093,600**	**$ 2,114,696**

Recorder (Continued)

Recorder's Surcharge (236) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 5,370,000**	**$ 5,608,218**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$53,695
	MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$53,695**
FY 2004-05 REVISED BUDGET:		**$ 5,370,000**	**$ 5,661,913**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 5,370,000**	**$ 5,661,913**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 14,040
Retirement Contributions		-	45,020
CY 2006 Health and Dental Premium Increases		-	18,850
One Time Expenses - Microfiche Conversion/IT Upgrades		-	(2,363,601)
Pay for Performance Annualization		-	10,298
	TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (2,275,393)**
FY 2005-06 BUDGET TARGET:		**$ 5,370,000**	**$3,386,520**
BASE ADJUSTMENTS:			
Adjustment for Records Conversion Project		$ -	$ 3,411,593
Adjustment for IT Hardware One-Time Costs		-	711,173
	BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 4,122,766**
FY 2005-06 ADOPTED BUDGET:		**$ 5,370,000**	**$ 7,509,286**
FY 2005-06 RECOMMENDED BUDGET:		**$ 5,370,000**	**$ 7,509,286**

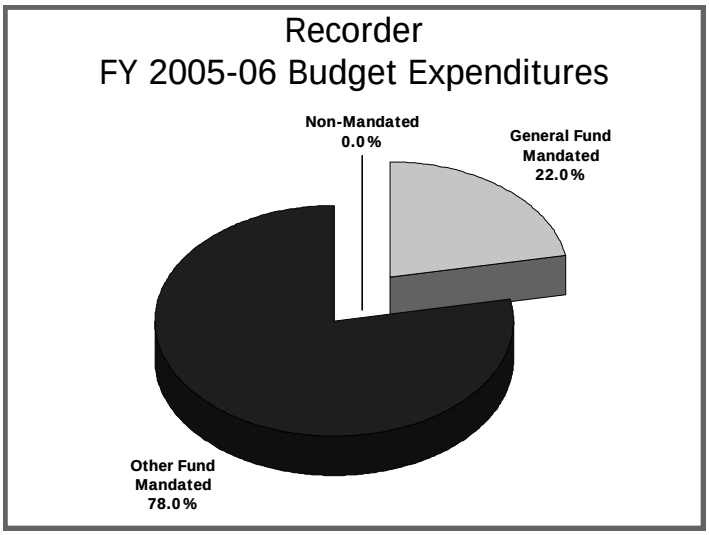
Recorder (Continued)

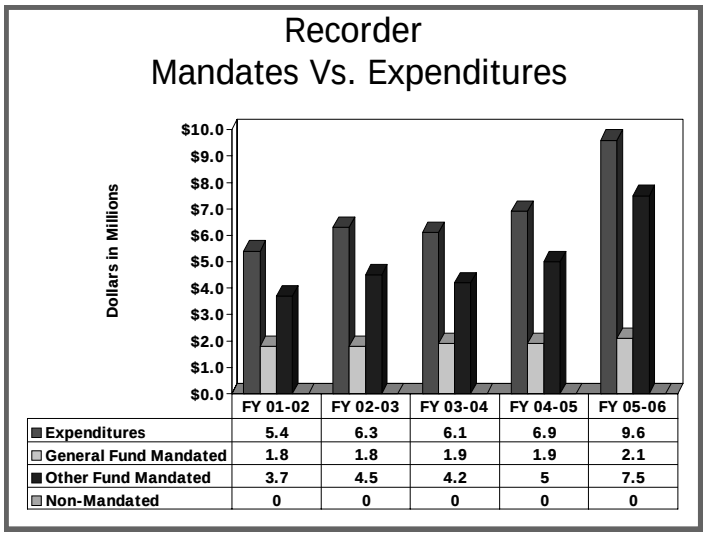
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,777,221	$ 3,657,080	$ -	$ -	$ -	$ 5,434,301
FY 2002-03 Actuals	$ 1,820,448	$ 4,459,282	$ -	$ -	$ -	$ 6,279,730
FY 2003-04 Actuals	$ 1,914,027	$ 4,230,995	$ -	$ -	$ -	$ 6,145,022
FY 2004-05 Actuals	$ 1,929,079	$ 4,980,392	$ -	$ -	$ -	$ 6,909,471
FY 2005-06 Adopted Budget	$ 2,114,696	$ 7,509,286	$ -	$ -	$ -	$ 9,623,982

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,777,221	$ 3,657,080	$ -	$ -	$ -	$ 5,434,301
FY 2002-03 Actuals	$ 1,820,448	$ 4,459,282	$ -	$ -	$ -	$ 6,279,730
FY 2003-04 Actuals	$ 1,914,027	$ 4,230,995	$ -	$ -	$ -	$ 6,145,022
FY 2004-05 Actuals	$ 1,929,079	$ 4,980,392	$ -	$ -	$ -	$ 6,909,471
FY 2005-06 Adopted Budget	$ 2,114,696	$ 7,509,286	$ -	$ -	$ -	$ 9,623,982

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Recorder (Continued)

Mandate Information

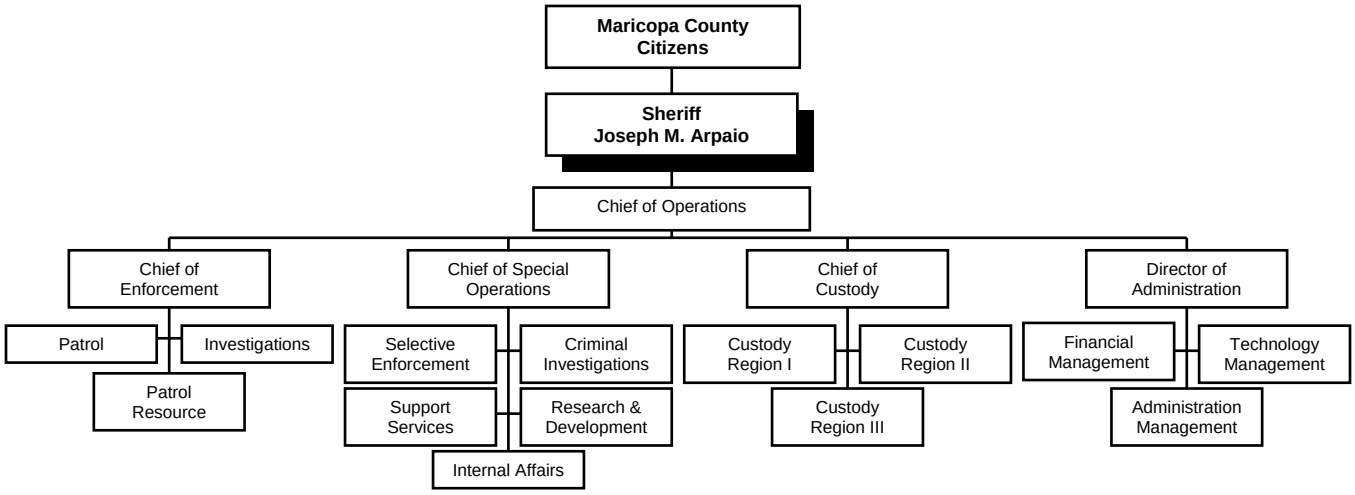
TITLE	Office Of The County Recorder
AUTHORITY	A.R.S. §§ 11-461 through 11-483 County Recorder.
HISTORY/ BACKGROUND	The Office of the County Recorder and its records date back to 1871 during the territorial days. However, the office, duties, powers, and qualifications of the County Recorder as they exist today were created in 1910 by Article XII § 3 of the State Constitution.
MANDATE DESCRIPTION	The Recorder is mandated to record, index, and preserve certain documents as a permanent public record. The recorder is also required to register all voters, maintain voter registration rolls and perform election-related duties.

Sheriff

Analysis by Ryan Wimmer, Senior Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Maricopa County Sheriff's Office is to provide law enforcement, detention and crime prevention services to the public so they can be safe and secure in our community.

Vision

The Maricopa County Sheriff's Office is a fully integrated law enforcement agency committed to being the leader in establishing the standards for providing professional quality law enforcement, detention, and support services to citizens of Maricopa County and to other criminal justice agencies.

Strategic Goals

- By FY 2006, the Maricopa County Sheriff's Office will recruit, hire and train the required number of staff as agreed upon from the Liebert Study to fill positions in the County Jail System so that the facilities can be operated safely and efficiently. Status: The 616 baseline staffing detention positions have been recruited, hired and trained. The second phase, hiring 713 detention positions for operation of the two new jails, has begun. The Sheriff's Office estimates that all new jail positions will be recruited and hired by December 2005.
- By July 2005, increase to 50% the number of Priority 1 calls responded to within acceptable standards in areas served by the Maricopa County Sheriff's Office. (Note: FY 2004--32%) Status: The current percentage of Priority 1 calls responded to by patrol (i.e. officer on scene) within acceptable standards is 47%, in part due to the addition of 42 additional patrol deputy sheriffs.

Sheriff (Continued)

- By January 2006, the Sheriff's Office will increase the average annual clearance rate for investigations cases by 7% (to 69%) using innovative and cooperative (inter and intra agency) strategies. Status: The Sheriff's Office reports that although clearance rates have declined in the first half of FY 2005, it is likely too early to assess progress made on this goal.
- The Maricopa County Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff. Status: The Sheriff's Office is attempting to meet constitutional standards for care, custody and control of inmates. Aggressive recruitment and hiring contribute toward the fulfillment of this goal.
- The Sheriff's Office will increase recruitment and retention success percentages by increasing the competitiveness of its compensation and benefits packages for all classifications to be consistently within 10% of regional law enforcement average, to the extent that County funding is made available, so that law enforcement and detention services can be delivered. Status: The Sheriff's Office has an aggressive recruitment and compensation program, recently hiring over 600 detention positions for the current jail system. Law enforcement recruitment continues to present challenges due to competition for qualified candidates.
- The Maricopa County Sheriff's Office will establish and maintain fixed benchmarks and performance data concerning Civil Actions and other Court required services to pro-actively seek new funding at appropriate levels to accommodate the demand for increased service each time the Court system expands or changes its operational structure. Status: In order to accommodate increased demands for services, the Sheriff's Office has submitted a staffing proposal to support the court system's requirements.
- By FY2006, the backlog in Criminal Records and ID will be reduced by 25%. Status: The Sheriff's Office received funding for additional positions in FY 2004-05 in order to reduce the backlog of Criminal Records and ID. The backlog has not yet been reduced as the additional output associated with the new positions has not yet been realized.
- By July 2007, and based on available funding, the Sheriff's Office will obtain the technology, equipment and tools required to meet the demands placed upon law enforcement and detention due to population and business growth in Maricopa County. Status: The Sheriff's Office has identified technology, equipment and tools to help meet demands.

Sheriff (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
CUSTODY MANAGEMENT	$ 30,868,937	$ 33,327,373	$ 34,248,864	$ 38,393,718	$ 44,667,541	$ 10,418,677	30.4%
ENFORCEMENT	6,109,517	8,433,997	9,365,784	9,302,761	10,112,350	746,566	8.0%
ADMINISTRATIVE SERVICES PROG	6,415,800	414,400	414,400	214,528	414,400	-	0.0%
TOTAL REVENUES	$ 43,394,254	$ 42,175,770	$ 44,029,048	$ 47,911,007	$ 55,194,291	$ 11,165,243	25.4%
EXPENDITURES							
CUSTODY MANAGEMENT	$ 85,251,494	$ 101,666,027	$ 106,359,194	$ 101,687,070	$ 128,155,644	$ (21,796,450)	-20.5%
CENTRALIZED MCSO OPERATIONS	11,143,856	14,001,589	14,168,485	12,219,357	15,560,632	(1,392,147)	-9.8%
ENFORCEMENT	47,637,497	50,865,487	53,283,897	52,448,611	57,694,236	(4,410,339)	-8.3%
ADMINISTRATIVE SERVICES PROG	16,907,330	17,462,904	16,667,956	19,159,418	19,750,283	(3,082,327)	-18.5%
TOTAL EXPENDITURES	$ 160,940,176	$ 183,996,007	$ 190,479,532	$ 185,514,456	$ 221,160,795	$ (30,681,263)	-16.1%

Note: Budgeted expenditures for the Department Administrative Services Program include $218,445 reserved for funding performance-based salary adjustments that will be reallocated to other programs. Budgeted expenditures for the Custody Management Program include $9,737 reserved for funding performance-based salary adjustments.

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
CENTRALIZED MCSO OPERATIONS							
Percent of MCSO vehicle pool replaced annually	18.4%	30.0%	30.0%	N/A	N/A		
Percent of applicants hired	7.9%	10.0%	10.0%	10.0%	10.0%	0.0%	0.0%
Percent of Sheriff's Office employees lost in association with Internal Affairs investigations	0.04%	N/A	N/A	N/A	N/A		
Percent of system availability (24x7)	99.5%	99.8%	99.8%	99.5%	99.5%	-0.3%	-0.3%
Percent of recruits successfully completing the sworn basic training academy	70.0%	70.0%	70.0%	80.0%	80.0%	10.0%	14.3%
Percent of detention recruits who graduate from the detention training academy	85.0%	74.0%	74.0%	74.0%	74.0%	0.0%	0.0%
CUSTODY MANAGEMENT							
Percent of staff not assaulted while on duty	96.8%	98.0%	98.0%	98.0%	98.0%	0.0%	0.0%
Percent of uses of force meeting standards for appropriateness	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of staffing costs in food service and laundry saved by using inmate labor	N/A	N/A	N/A	N/A	N/A		
Percent of inmates properly processed in the intake area within 24 hours	99.90%	99.95%	99.95%	99.95%	99.95%	0.0%	0.0%
Percent of inmates released according to procedure from custody	99.82%	99.99%	99.99%	99.99%	99.99%	0.0%	0.0%
Percent of inmate population transported to court daily	5.26%	6.00%	6.00%	5.46%	5.46%	-0.5%	-9.0%
Percent of food inventory supply comprised of donated/gleaned food	N/A	N/A	N/A	N/A	N/A		
ENFORCEMENT							
Percent of level 1 priority calls dispatched within standards	86.1%	86.3%	86.3%	87.6%	86.3%	0.0%	0.0%
Percent of Enforcement Program Activities that are enhanced through the use of volunteer services (5 activities)	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of reports (Jail Intelligence) forwarded to criminal investigation	N/A	N/A	N/A	N/A	N/A		
Percent of investigations cases cleared.	62.0%	48.0%	48.0%	48.0%	69.0%	21.0%	43.8%
Percent of arrests completed in compliance with pertinent laws	N/A	N/A	N/A	N/A	N/A		

Sheriff (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
TAXES	$ -	$ -	$ -	$ 41,050	$ -	$ -	
LICENSES & PERMITS	45,000	55,936	55,936	11,550	46,500	(9,436)	-16.9%
INTERGOVERNMENTAL REVENUES	30,821,238	31,531,675	33,000,265	32,860,135	38,367,723	5,367,458	16.3%
CHARGES FOR SERVICES	816,281	644,365	644,365	629,908	614,365	(30,000)	-4.7%
FINES & FORFEITS	535,674	396,400	746,400	737,850	746,400	-	0.0%
MISCELLANEOUS REVENUE	11,176,060	9,547,394	9,582,082	13,630,514	15,419,303	5,837,221	60.9%
TOTAL REVENUE	$ 43,394,254	$ 42,175,770	$ 44,029,048	$ 47,911,007	$ 55,194,291	$ 11,165,243	25.4%
EXPENDITURES							
PERSONAL SERVICES	$ 129,050,898	$ 150,134,951	$ 155,683,890	$ 152,882,252	$ 180,991,960	$ (25,308,070)	-16.3%
SUPPLIES	15,651,564	14,738,588	16,566,167	16,962,200	19,067,257	(2,501,090)	-15.1%
SERVICES	14,146,762	17,780,240	16,489,180	14,189,287	18,213,564	(1,724,384)	-10.5%
OTHER FINANCING USES	-	108,571	108,571	108,571	141,659	(33,088)	-30.5%
CAPITAL OUTLAY	2,090,952	1,233,657	1,631,724	1,372,145	2,746,355	(1,114,631)	-68.3%
TOTAL EXPENDITURES	$ 160,940,176	$ 183,996,007	$ 190,479,532	$ 185,514,456	$ 221,160,795	$ (30,681,263)	-16.1%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 5,036,985	$ 5,848,594	$ 5,848,594	$ 5,869,052	$ 5,947,027	$ 98,433	1.7%
203 SHERIFF DONATIONS	9,518	16,400	16,400	15,922	16,400	-	0.0%
212 SHERIFF RICO FUND	-	395,000	745,000	737,538	745,000	-	0.0%
214 SHERIFF JAIL ENHANCEMENT FUND	-	1,100,000	2,050,000	1,241,146	2,050,000	-	0.0%
251 SHERIFF GRANTS	6,098,559	3,992,275	4,510,865	4,077,240	4,739,549	228,684	5.1%
252 INMATE SERVICES	11,039,497	9,411,744	9,446,432	13,418,816	15,283,653	5,837,221	61.8%
254 INMATE HEALTH SERVICES	113,653	179,715	179,715	148,056	149,715	(30,000)	-16.7%
255 DETENTION OPERATIONS	21,096,042	21,232,042	21,232,042	22,403,238	26,262,947	5,030,905	23.7%
ALL FUNDS	$ 43,394,254	$ 42,175,770	$ 44,029,048	$ 47,911,007	$ 55,194,291	$ 11,165,243	25.4%
EXPENDITURES							
100 GENERAL	$ 43,938,599	$ 48,023,458	$ 49,919,400	$ 49,568,400	$ 54,730,461	$ (4,811,061)	-9.6%
203 SHERIFF DONATIONS	3,346	16,400	16,400	15,701	16,400	-	0.0%
212 SHERIFF RICO FUND	-	395,000	745,000	715,751	745,000	-	0.0%
214 SHERIFF JAIL ENHANCEMENT FUND	-	1,100,000	2,050,000	1,274,689	2,050,000	-	0.0%
251 SHERIFF GRANTS	5,854,799	3,992,275	4,510,865	3,533,032	4,739,549	(228,684)	-5.1%
252 INMATE SERVICES	7,530,478	9,911,744	9,946,432	7,591,962	10,058,412	(111,980)	-1.1%
254 INMATE HEALTH SERVICES	63,514	309,168	309,168	72,969	301,738	7,430	2.4%
255 DETENTION OPERATIONS	101,983,281	119,382,619	122,116,924	121,892,591	148,519,235	(26,402,311)	-21.6%
455 DETENTION CAPITAL PROJECTS	1,566,158	865,343	865,343	849,360	-	865,343	100.0%
ALL FUNDS	$ 160,940,176	$ 183,996,007	$ 190,479,532	$ 185,514,456	$ 221,160,795	$ (30,681,263)	-16.1%

Sheriff (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	974.00	979.00	998.00	19.00
251 SHERIFF GRANTS	33.00	33.00	26.00	(7.00)
252 INMATE SERVICES	82.05	82.05	37.05	(45.00)
255 DETENTION OPERATIONS	2,099.45	2,104.45	2,496.95	392.50
455 DETENTION CAPITAL PROJECTS	26.00	25.00	-	(25.00)
TOTAL FUNDS	3,214.50	3,223.50	3,558.00	334.50

- Transfer of Jail Custodial services from the Facilities Management Department (+3.0 FTE) (General Fund).
- Transfer of Court Security from Detention Operations Fund (+17.0 FTE) (General Fund).
- Department reduced budgeted staffing by 1.0 FTE in its Base Request (General Fund).
- Reduction of 7.0 FTE due to the discontinuation of the “Detention Strategy” grant (Grants Fund).
- Transfer of 53.0 Inmate Classification personnel to Detention Operations Fund (Inmate Services Fund).
- An increase of 8.0 Teachers and Teachers Assistants FTEs (Inmate Services Fund).
- Transfer of Jail Custodial services from Facilities Management (19.0 FTE), as well as the reallocation of funding from the General Fund (25.0 FTE), a combined increase of 44.0 FTE (Detention Operations Fund).
- Transfer of Inmate Classification from the Inmate Services Fund (+53.0 FTE) (Detention Operations Fund).
- Transfer of Court Security to the General Fund (-17.0 FTE) (Detention Operations Fund).
- Additional Ward 41 staff (+8.5 FTE) (Detention Operations Fund).
- Phase I future detention staffing of rank positions (+90.0 FTE) (Detention Operations Fund).
- Phase II future detention staffing (+215.0 FTE) (Detention Operations Fund).
- Department reduced budgeted staffing by 1.0 FTE in its Base Request (Detention Operations Fund).
- Elimination of 25.0 FTE Transition Team due to the completion of capital projects (Detention Capital Projects Fund)

Base Adjustments

Revenue

- Reduction of inmate health services revenue due to inmate health co-pay revenue not increasing as rapidly as was anticipated.
- Increase in booking and per diem revenue due to rate increases.
- Reduction of grant revenue due to a technical change in budgeting for grant matches.
- Projects Fund).

Sheriff (Continued)Expenditures

- Transfer and restatement of Jail Custodial from the Facilities Management Department (FMD).
- Reallocation of Jail Custodial staff from the General Fund to the Detention Operations Fund.
- Funding for the Sheriff's Office higher average health and dental benefit costs of Jail Custodial positions transferred from FMD.
- Transfer Inmate Classification from the Inmate Services Fund to the Detention Operations Fund to reflect a more appropriate use of the Inmate Services Fund.
- Transfer Court Security from the Detention Operations Fund to the General Fund.
- Market range adjustments for all command and rank positions
- Staffing increase for the Detention Ward (Ward 41) at Maricopa Medical Center.
- Technical adjustments to the General Fund, Inmate Services Fund, and Detention Operations Fund to remove expenditure allocations from the Grants Fund.
- Funding of Phase II of future detention staffing.
- Funding of rank personnel for new detention facilities.
- Increased funding for a payment resulting from recent refinancing.
- Reduction of operating expenditure authority and an increase of one-time expenditure authority in the Inmate Health Services Fund.
- Transfer of funding for the ALPHA Program from the Detention Operations Fund to the Inmate Services Fund.
- Funding of capital leases for replacement of Deputy and Detention Officer radios.
- Reduction of expenditures in the Grants Fund to remove salary and benefits costs charged to other funds.
- Funding for a pilot drug treatment program for the seriously mentally ill. The budget details and performance measures will be finalized between Tentative and Final Adoption.
- Funding of the expansion of existing ALPHA drug treatment for inmates. The budget details and performance measures will be finalized between Tentative and Final Adoption.
- Funding of additional positions and a potential market increase for Remanded Juvenile Education.
- Transfer of funding for teachers, chaplains, and an investigator, as well as related supplies from the Detention Operations Fund to the Inmate Services Fund for a more appropriate use of the Fund.
- Reduction of operating expenditure authority in the Inmate Service Fund and an increase in non-recurring expenditure authority.
- Funding for ongoing LANDesk operations and maintenance costs.

Results Initiatives

The following Results Initiatives are recommended for FY 2005-06:

- **Alpha Program - $716,362 ($922,724 annualized) Inmate Services Fund:** Initiative replaces reduced grant funding of substance abuse treatment in the Alpha Program and expands funding to meet the entire demand for the Activity. The program has been found to significantly reduce the rate of recidivism for participating offenders. Expected Result: 88% of Alpha program graduates will not return to jail within two years.
- **Jail Educator - $51,766 ($51,766 annualized) Inmate Services Fund:** Initiative adds 1.0 GED Educator at Lower Buckeye Jail to offer educational programs to inmates. Expected Result: The percentage of inmates participating in education/rehabilitation programs will increase (by less than 1%).

Sheriff (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 5,848,594**	**$ 47,355,136**
MID-YEAR ADJUSTMENTS:		
Warrants Activity - Records Clerks	$ -	$ 149,983
SmartZone System	-	7,527
Performance Pay Increase	-	1,490,129
Health and Dental Benefits Increases	-	267,850
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,915,489**
FY 2004-05 REVISED BUDGET:	**$ 5,848,594**	**$ 49,270,625**
RESTATEMENTS:		
Transfer Custodial Services from Facilities Management	$ -	$ 1,296,484
RESTATEMENTS SUBTOTAL:	**$ -**	**$ 1,296,484**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 5,848,594**	**$ 50,567,109**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 535,700
Retirement Contributions	-	1,312,599
Annualization of Mid-Year Adjustments		
Warrants Activity - Records Clerks	-	141,984
SmartZone System - TFP Payment	-	3,585
SmartZone System - One-Time Expenditure	-	(7,527)
Pay for Performance Annualization	-	302,146
Annualization of FY 2004-05 Desktop PC Replacement	-	245,795
Elected Official Pay Increase	-	5,953
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 2,540,235**
FY 2005-06 BUDGET TARGET:	**$ 5,848,594**	**$ 53,107,344**
BASE ADJUSTMENTS:		
Increase in Patrol Activity - IGA Revenue	$ 98,433	$ -
Reallocation of Jail Custodial to the Detention Fund	-	(1,165,910)
Jail Custodial Fixed Benefit Adjustment	-	1,746
Transfer of Court Security from Detention Fund	-	1,080,840
Command and Rank Market Adjustment	-	1,441,537
Adjustment to Allocation In from Grants Fund	-	(49,184)
Refinance of Lease Revenue Refunding Bonds	-	33,088
Capital Lease Replacement of Deputy Radios	-	243,000
LANDesk Ongoing Operating and Maintenance	-	38,000
BASE ADJUSTMENTS SUBTOTAL:	**$ 98,433**	**$ 1,623,117**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 5,947,027**	**$ 54,730,461**
FY 2005-06 ADOPTED BUDGET:	**$ 5,947,027**	**$ 54,730,461**

Sheriff (Continued)

Sheriff Donations (203) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 16,400**	**$ 16,400**
FY 2004-05 REVISED BUDGET:	**$ 16,400**	**$ 16,400**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 16,400**	**$ 16,400**
FY 2005-06 BUDGET TARGET:	**$ 16,400**	**$ 16,400**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 16,400**	**$ 16,400**
FY 2005-06 ADOPTED BUDGET:	**$ 16,400**	**$ 16,400**

Sheriff RICO (212) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 395,000**	**$ 395,000**
MID-YEAR ADJUSTMENTS:		
Increased RICO Revenue	$ 350,000	$ 350,000
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 350,000**	**$ 350,000**
FY 2004-05 REVISED BUDGET:	**$ 745,000**	**$ 745,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 745,000**	**$ 745,000**
FY 2005-06 BUDGET TARGET:	**$ 745,000**	**$ 745,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 745,000**	**$ 745,000**
FY 2005-06 ADOPTED BUDGET:	**$ 745,000**	**$ 745,000**

Sheriff Jail Enhancement (214) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,100,000**	**$ 1,100,000**
MID-YEAR ADJUSTMENTS:		
Increased Jail Enhancement Revenue	$ 950,000	$ 950,000
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 950,000**	**$ 950,000**
FY 2004-05 REVISED BUDGET:	**$ 2,050,000**	**$ 2,050,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 2,050,000**	**$ 2,050,000**
FY 2005-06 BUDGET TARGET:	**$ 2,050,000**	**$ 2,050,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 2,050,000**	**$ 2,050,000**
FY 2005-06 ADOPTED BUDGET:	**$ 2,050,000**	**$ 2,050,000**

Sheriff (Continued)

Sheriff Grants (251) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 3,992,275**	**$ 3,992,275**
MID-YEAR ADJUSTMENTS:		
Arizona Methamphetamine Program	$ 371,054	$ 371,054
FBI Violent Crime Task Force	986	986
Bulletproof Vest Partnership Grant	52,159	52,159
FBI Violent Crime Task Force	2,648	2,648
Law Enforcement and Boating Safety Program	1,360	1,360
FBI Joint Terrorism Task Force	986	986
FBI Safe Streets Violent Gang Task Force	987	987
Fire Detail Enforcement Support USDOA	17,775	17,775
Special Education for Juveniles	17,582	17,582
FBI Violent Gang Task Force Overtime	11,000	11,000
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 476,537**	**$ 476,537**
FY 2004-05 REVISED BUDGET:	**$ 4,468,812**	**$ 4,468,812**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 4,468,812**	**$ 4,468,812**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 18,150
Retirement Contributions	-	32,619
Structural Balance	-	(76,905)
CY 2006 Health and Dental Premium Increases	-	26,136
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 4,468,812**	**$ 4,468,812**
BASE ADJUSTMENTS:		
Increased Grant Funding	$ 443,735	$ 443,735
Technical Adjustment for Grant Matches	(172,998)	(172,998)
BASE ADJUSTMENTS SUBTOTAL:	**$ 270,737**	**$ 270,737**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 4,739,549**	**$ 4,739,549**
FY 2005-06 ADOPTED BUDGET:	**$ 4,739,549**	**$ 4,739,549**

Sheriff (Continued)

Sheriff Inmate Services (252) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 9,411,744**	**$ 9,911,744**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ 34,688	$ 34,688
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 34,688**	**$ 34,688**
FY 2004-05 REVISED BUDGET:	**$ 9,446,432**	**$ 9,946,432**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 9,446,432**	**$ 9,946,432**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 45,127
Retirement Contributions	-	70,332
Structural Balance	-	(253,753)
Annualization of FY 2005 Initiatives - Jails Baseline Staffing	-	66,276
CY 2006 Health and Dental Premium Increases	-	64,984
Pay for Performance Annualization	-	7,034
Non-Recurring Expense - Inmate Accounting System	-	(500,000)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (500,000)**
FY 2005-06 BUDGET TARGET:	**$ 9,446,432**	**$ 9,446,432**
BASE ADJUSTMENTS:		
Increase in Inmate Canteen and Telephone Revenue	$ 5,837,221	$ -
Transfer of Inmate Class Counselors to Detention Fund	-	(2,500,542)
Adjustment to Allocation In from Grants Fund	-	(36,417)
Transfer Alpha Program Costs from the Detention Fund	-	281,724
Transfer Teachers/Chaplains/Investigator from Detention Fund	-	870,463
Pilot Program - Drug Treatment for Seriously Mentally Ill (SMI)	-	551,880
Additional Teachers Staffing and Salary Increase	-	676,744
Inmate Accounting System - Move to Non-Recurring Funding	-	(500,000)
BASE ADJUSTMENTS SUBTOTAL:	**$ 5,837,221**	**$ (656,148)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 15,283,653**	**$ 8,790,284**
RESULTS INITIATIVES:		
ALPHA Program	$ -	$ 716,362
Jail Educator	-	51,766
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 768,128**
NON-RECURRING EXPENDITURES FROM FUND BALANCE:		
Inmate Accounting System	$ -	$ 500,000
NON-RECURRING FUND BALANCE SUBTOTAL:	**$ -**	**$ 500,000**
FY 2005-06 ADOPTED BUDGET:	**$ 15,283,653**	**$ 10,058,412**

Sheriff (Continued)

Sheriff Inmate Health Services (254) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**179,715**	**$**	**309,168**
FY 2004-05 REVISED BUDGET:	**$**	**179,715**	**$**	**309,168**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**179,715**	**$**	**309,168**
TARGET ADJUSTMENTS:				
Non-Recurring Capital Outlay	$	-	$	(129,453)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**(129,453)**
FY 2005-06 BUDGET TARGET:	**$**	**179,715**	**$**	**179,715**
BASE ADJUSTMENTS:				
Adjustment to Detention Management Activity	$	(30,000)	$	(30,000)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(30,000)**	**$**	**(30,000)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**149,715**	**$**	**149,715**
NON-RECURRING EXPENDITURES FROM FUND BALANCE:				
Capital Outlay - Medical Equipment	$	-	$	152,023
NON-RECURRING FUND BALANCE SUBTOTAL:	**$**	**-**	**$**	**152,023**
FY 2005-06 ADOPTED BUDGET:	**$**	**149,715**	**$**	**301,738**

Sheriff (Continued)

Sheriff Detention Operations (255) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 21,232,042**	**$ 118,754,447**
MID-YEAR ADJUSTMENTS:		
Fingerprint Analysts - 11.0 FTE	$ -	$ 307,154
Performance Pay Increase	-	1,830,255
Health and Dental Benefits Increases	-	577,349
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 2,714,758**
FY 2004-05 REVISED BUDGET:	**$ 21,232,042**	**$ 121,469,205**
RESTATEMENTS:		
Restate Custodial Services from FMD	$ -	$ 966,351
RESTATEMENTS SUBTOTAL:	**$ -**	**$ 966,351**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 21,232,042**	**$ 122,435,556**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 1,154,698
Retirement Contributions	-	1,617,230
Fingerprint Analysts - 11.0 FTE	-	209,684
Annualization of FY 2005 Initiatives - Completion of Baseline Staffing	-	2,778,597
Pay for Performance Annualization	-	371,112
Annualization of FY 2004-05 Desktop PC Replacement	-	59,467
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 6,190,788**
FY 2005-06 BUDGET TARGET:	**$ 21,232,042**	**$ 128,626,344**
BASE ADJUSTMENTS:		
Increase in Detention Management Revenue/Jail Per Diem Rate Increase	$ 5,030,905	$ -
Reallocation of Jail Custodial from the General Fund	-	1,165,910
Jail Custodial Fixed Benefit Adjustment	-	25,608
Transfer of Inmate Class Couns from Inmate Services Fund	-	2,500,542
Transfer of Court Security to General Fund	-	(1,080,840)
Maricopa Medical Center Detention Ward (Ward 41) Staffing	-	620,468
Future Detention Staffing - Phase II	-	9,271,887
Rank Personnel for New Facilities	-	5,273,851
Command and Rank Market Adjustment	-	3,003,913
Adjustment to Allocation In from Grants Fund	-	(11,661)
Transfer Alpha Program Costs to the Inmate Services Fund	-	(281,724)
Capital Lease Replacement of DO Radios	-	275,400
Transfer Teachers/Chaplains/Investigator to Inmate Services Fund	-	(870,463)
BASE ADJUSTMENTS SUBTOTAL:	**$ 5,030,905**	**$ 19,892,891**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 26,262,947**	**$ 148,519,235**
FY 2005-06 ADOPTED BUDGET:	**$ 26,262,947**	**$ 148,519,235**

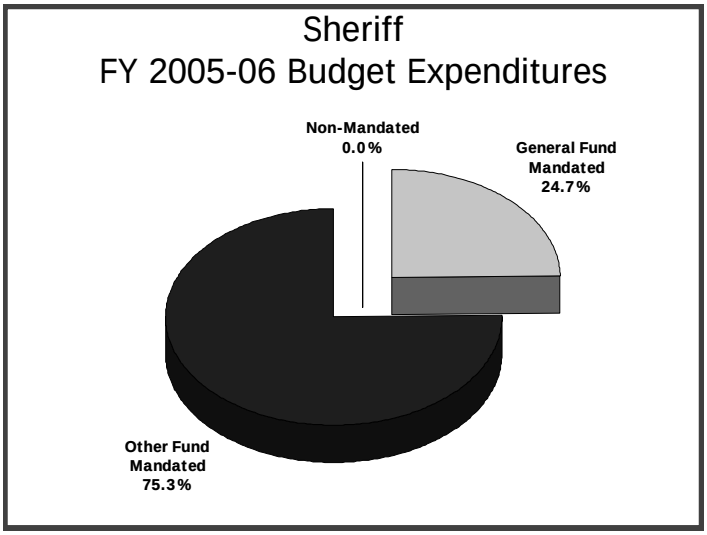
Sheriff (Continued)

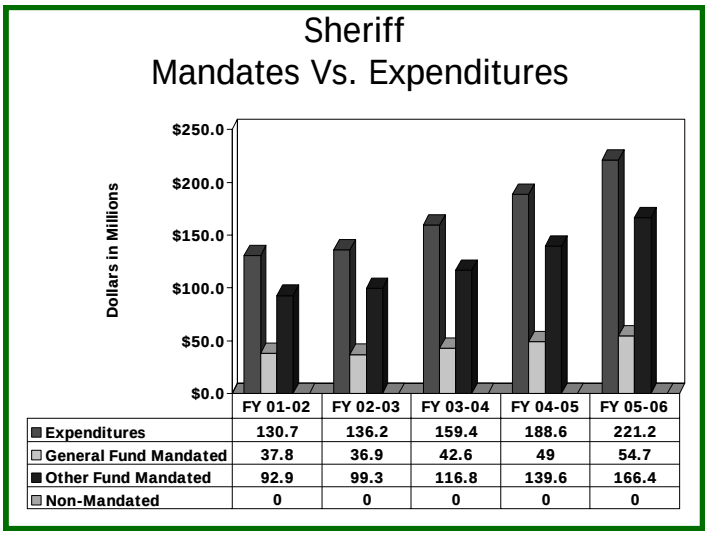
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 37,811,831	$ 92,871,223	$ -	$ -	$ -	$ 130,683,054
FY 2002-03 Actuals	$ 36,876,553	$ 97,745,672	$ 1,559,971	$ -	$ -	$ 136,182,196
FY 2003-04 Actuals	$ 42,617,353	$ 115,246,193	$ 1,566,159	$ -	$ -	$ 159,429,705
FY 2004-05 Actuals	$ 48,950,161	$ 138,765,335	$ 837,475	$ -	$ -	$ 188,552,971
FY 2005-06 Adopted Budget	$ 54,730,461	$ 166,430,334	$ -	$ -	$ -	$ 221,160,795

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 37,811,831	$ 92,871,223	$ -	$ -	$ -	$ 130,683,054
FY 2002-03 Actuals	$ 36,876,553	$ 97,745,672	$ 1,559,971	$ -	$ -	$ 136,182,196
FY 2003-04 Actuals	$ 42,617,353	$ 115,246,193	$ 1,566,159	$ -	$ -	$ 159,429,705
FY 2004-05 Actuals	$ 48,950,161	$ 138,765,335	$ 837,475	$ -	$ -	$ 188,552,971
FY 2005-06 Adopted Budget	$ 54,730,461	$ 166,430,334	$ -	$ -	$ -	$ 221,160,795

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	130.7	136.2	159.4	188.6	221.2
General Fund Mandated	37.8	36.9	42.6	49	54.7
Other Fund Mandated	92.9	99.3	116.8	139.6	166.4
Non-Mandated	0	0	0	0	0

Sheriff (Continued)

Mandate Information

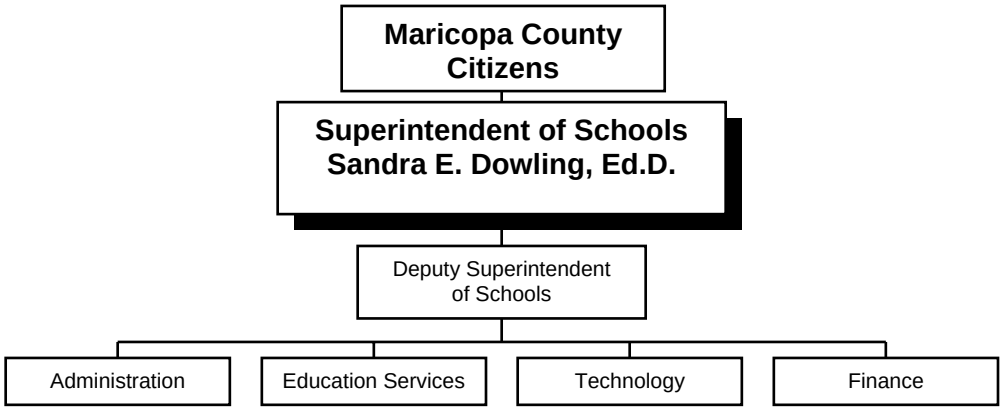
TITLE	Sheriff's Office – Chief Law Enforcement Officer for the County
AUTHORITY	A.R.S §11-441 Powers and duties; A.R.S. §11-444 Expenses of sheriff as county charge; expense fund; A.R.S. §31-101, Common jails; duty of sheriff; use of jails; A.R.S. §31-121, Duty of Sheriff to receive and provide for prisoners; contracts for furnishing food; city or town prisoners; employment; A.R.S. §31-122; Receiving and keeping federal prisoners; Hart v. Hill amended Judgement; Arnold v. Sarn; Prop 102 Juvenile/Adult Special Education; A.R.S § 15-913.01 Juvenile Education; A.R.S §36-3701 to 36-3716, Sexually Violent Persons.
HISTORY/ BACKGROUND	The Primary focus for the Sheriff's law enforcement activities has been the unincorporated areas of the County and those cities and towns that contract for service. The population of the unincorporated areas has grown as quickly as Phoenix, Tempe and other large cities. The changing characteristics of that population affect the demand for service. The Sheriff has called on his Reserve Officers and the Posse members, which numbers over 3,000, to assist in the keeping the citizens of Maricopa County safe. The County jail population has grown steadily over the years. The 1981 Hart v. Hill judgment placed more stringent standards on housing of pre-sentenced prisoners.
MANDATE DESCRIPTION	The Sheriff as the Chief Law Enforcement Officer for the county shall preserve the peace. Arrest and take before a magistrate all persons suspected of committing crimes. "Prevent or suppress all affrays, breaches of peace, riots, and insurrections which may come to the knowledge of the Sheriff." Provide security in Superior Court when requested by the presiding judge. Serve Processes. "Take charge of and keep the county jail, including a county jail under the jurisdiction of a county jail district, and the prisoner therein." Receive all persons committed by competent authority and provide food, clothing, and bedding at cost to the county. May charge cities and town for inmates detained solely for violations of city or town ordinances. Accept federal prisoners, and the Sheriff may obtain reimbursement from the federal government. Transport and maintain prisoners for appearance as witnesses.

Superintendent Of Schools

Analysis by Cynthia Goelz, Principal Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Superintendent of Schools is to provide fiscal and educational services to school districts and the community so that they can ensure that students receive the best possible education in order to meet the challenges of tomorrow.

Vision

The Superintendent of Schools will provide cost-effective leadership and support services to school districts and the community to ensure that students meet their future educational challenges and become contributing members of society.

Strategic Goals

- By December 2005, Maricopa County Superintendent of Schools will begin implementation of new school district business software and have all districts converted. Status: The adopted FY2005-06 budget for the Education program supports this goal.
- By July 2006, the Maricopa County Educational Service Agency will increase its annual (school-year) number of training participants by 20% from the 2003-2004 participant count. Status: The adopted FY2005-06 budget for the Education program supports this goal.
- By July 2006, 100% of our staff will have received the necessary training to support school districts and we will have completed reorganization as necessitated by the implementation of the new school district business software. Status: The adopted FY2005-06 budget for the Education program supports this goal.
- By December 2005 Maricopa County Superintendent of Schools will begin phasing out obsolete equipment and software and we will finalize the implementation of new school district business software and have all districts converted by July 2006. Status: The adopted FY2005-06 budget for the Education program supports this goal.

Superintendent Of Schools (Continued)

- By July 2006 Maricopa County Superintendent of Schools will develop a comprehensive grant manual which will include policies and procedures for grant development, writing, implementation and management of all of the Educational Service Agency grants. Status: The adopted FY2005-06 budget for the Education program supports this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
EDUCATION	$ 359,111	$ 155,000	$ 155,000	$ 59,486	$ 155,000	$ -	0.0%
ADMINISTRATIVE SERVICES PROG	87,723	-	-	142,790	-	-	
TOTAL REVENUES	$ 446,833	$ 155,000	$ 155,000	$ 202,276	$ 155,000	$ -	0.0%
EXPENDITURES							
EDUCATION	$ 1,466,368	$ 1,540,402	$ 1,563,787	$ 1,508,135	$ 1,679,718	$ (115,931)	-7.4%
ADMINISTRATIVE SERVICES PROG	432,307	444,340	456,760	378,996	485,354	(28,594)	-6.3%
TOTAL EXPENDITURES	$ 1,898,675	$ 1,984,742	$ 2,020,547	$ 1,887,130	$ 2,165,072	$ (144,525)	-7.2%

Note: Budgeted expenditures for the Administrative Services Program include $12,522 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EDUCATION								
	Percent of Home School families who report who reported on the annual survey "satisfied / very satisfied" with the services provided by the Home School Division	73.0%	90.0%	90.0%		90.0%	0.0%	0.0%
	Percent of customers who report good/excellent service on annual district support survey	100.0%	95.0%	95.0%		95.0%	0.0%	0.0%
	Percent of customers who report overall good/excellent service on annual small schools district support survey	100.0%	98.0%	98.0%		98.0%	0.0%	0.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 353,892	$ 120,000	$ 60,000	$ 120,000	$ 120,000	$ 60,000	100.0%
CHARGES FOR SERVICES	92,941	35,000	95,000	80,576	35,000	(60,000)	-63.2%
MISCELLANEOUS REVENUE	1	-	-	1,700	-	-	
TOTAL REVENUE	$ 446,833	$ 155,000	$ 155,000	$ 202,276	$ 155,000	$ -	0.0%
EXPENDITURES							
PERSONAL SERVICES	$ 1,648,156	$ 1,832,489	$ 1,876,798	$ 1,741,234	$ 2,005,371	$ (128,573)	-6.9%
SUPPLIES	128,546	39,380	39,633	53,169	47,603	(7,970)	-20.1%
SERVICES	107,161	105,302	96,545	84,299	98,593	(2,048)	-2.1%
CAPITAL OUTLAY	14,812	7,571	7,571	8,428	13,505	(5,934)	-78.4%
TOTAL EXPENDITURES	$ 1,898,675	$ 1,984,742	$ 2,020,547	$ 1,887,130	$ 2,165,072	$ (144,525)	-7.2%

Superintendent Of Schools (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 446,833	$ 155,000	$ 155,000	$ 202,276	$ 155,000	$ -	0.0%
ALL FUNDS	$ 446,833	$ 155,000	$ 155,000	$ 202,276	$ 155,000	$ -	0.0%
EXPENDITURES							
100 GENERAL	$ 1,898,675	$ 1,984,742	$ 2,020,547	$ 1,887,130	$ 2,165,072	$ (144,525)	-7.2%
ALL FUNDS	$ 1,898,675	$ 1,984,742	$ 2,020,547	$ 1,887,130	$ 2,165,072	$ (144,525)	-7.2%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	32.00	32.00	33.00	1.00
TOTAL FUNDS	32.00	32.00	33.00	1.00

During FY 2004-05, a new position was added to the Superintendent of Schools staff complement which was not reflected in the FY 2004-05 Revised Restated version.

Base Adjustments

Expenditures

- Department's budget submission was over target for annualized costs associated with the new Educational Services Agency Director Position.
- Adjustment for over budgeted Other Benefits.
- Increase to fully fund Debt Service payments.

Superintendent Of Schools (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 155,000**	**$ 1,984,742**
MID-YEAR ADJUSTMENTS:			
Pay for Performance Increase	C-49-05-008-6-00	$ -	$32,749
CY 2005 Health and Dental Premium Changes	C-49-05-024-8-00	-	3,056
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$35,805**
FY 2004-05 REVISED BUDGET:		**$ 155,000**	**$ 2,020,547**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 155,000**	**$ 2,020,547**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 6,112
Retirement Contributions		-	41,146
Pay for Performance Annualization		-	9,716
Annualization of FY 2004-05 Desktop PC Replacement		-	5,076
Annualization of Mid-Year Adjustment to add ESA Director Position		-	74,974
Elected Official Pay Increase		-	7,501
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 144,525**
FY 2005-06 BUDGET TARGET:		**$ 155,000**	**$2,165,072**
BASE ADJUSTMENTS:			
Department submission over Target for ESA Director		$ -	$ 5,294
Adjustment to Other Benefits		-	(6,152)
Adjustment to Debt Service		-	858
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ -**
FY 2005-06 ADOPTED BASE BUDGET:		**$ 155,000**	**$ 2,165,072**
FY 2005-06 ADOPTED BUDGET:		**$ 155,000**	**$ 2,165,072**

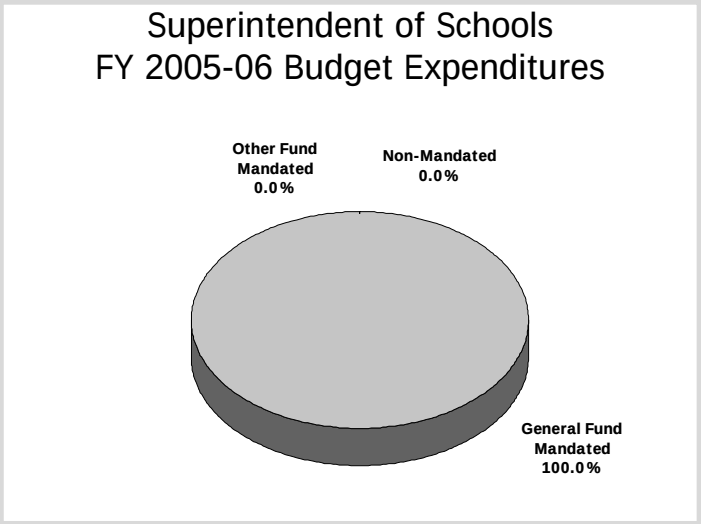
Superintendent Of Schools (Continued)

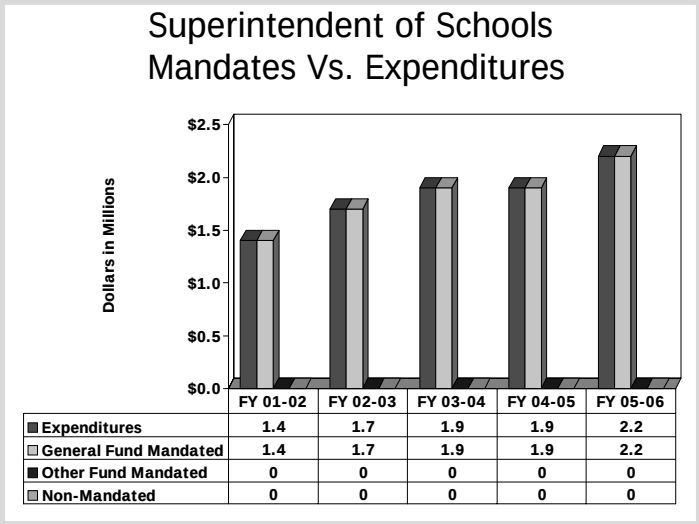
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,435,236	$ -	$ -	$ -	$ -	$ 1,435,236
FY 2002-03 Actuals	$ 1,657,474	$ -	$ -	$ -	$ -	$ 1,657,474
FY 2003-04 Actuals	$ 1,898,675	$ -	$ -	$ -	$ -	$ 1,898,675
FY 2004-05 Actuals	$ 1,920,742	$ -	$ -	$ -	$ -	$ 1,920,742
FY 2005-06 Adopted Budget	$ 2,165,072	$ -	$ -	$ -	$ -	$ 2,165,072

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,435,236	$ -	$ -	$ -	$ -	$ 1,435,236
FY 2002-03 Actuals	$ 1,657,474	$ -	$ -	$ -	$ -	$ 1,657,474
FY 2003-04 Actuals	$ 1,898,675	$ -	$ -	$ -	$ -	$ 1,898,675
FY 2004-05 Actuals	$ 1,920,742	$ -	$ -	$ -	$ -	$ 1,920,742
FY 2005-06 Adopted Budget	$ 2,165,072	$ -	$ -	$ -	$ -	$ 2,165,072

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Superintendent Of Schools (Continued)

Mandate Information

TITLE	Superintendent of Schools
AUTHORITY	A.R.S. §11-511 Powers And Duties; A.R.S. §15-301-§15-310 Local Governance Of Schools-County School Superintendent.
HISTORY/ BACKGROUND	The County Superintendent of Schools is an elected officer of the county. The first County School Superintendent in Maricopa County was elected in 1871.
MANDATE DESCRIPTION	Distribute all laws, reports, circulars, instructions and forms received for the use of school officers. Record all official acts. Appoint governing board members of school districts to fill all vacancies for the remaining portion of the term. Make reports, when directed by the superintendent of public instruction, showing matters relating to schools in his county as may be required on the forms furnished by the superintendent of public instruction, including a yearly report indicating the amount of monies received from state school funds, special school district taxes and other sources, the total expenditures for school purposes and the balance on hand to the credit of each school district at the close of the school year. Contracts with the Board of Supervisors to conduct all regular school district elections. Be responsible, in cooperation with the governing boards and the Board of Supervisors, for all special school district elections. Maintain teacher and administrator certification records of effective dates and expiration dates of teachers' and administrators' certificates in compliance with state guidelines. Adhere to the uniform system of financial records and accounting procedures proscribed by the Superintendent of Public Instruction and the State Auditor General and, for those school districts for which the county school superintendent is the fiscal agent, draw warrants on the County Treasurer for all necessary expenses against the school funds of the districts. Keep a register of warrants showing the funds upon which the warrants have been drawn. May provide educational services of an accommodation school using the facilities of the accommodation school or school district and determine the per student cost of such services which shall be reimbursed by the school district. File in writing with the governing board of each school district in the county and the Board of Supervisors an estimate of the amount of school moneys required by each school district for the ensuing year, including: student count; total amount to be reviewed for each school district from the county school fund and the special county school reserve fund; ending cash balance from the previous year; anticipated interest earnings; and an estimate of additional amounts needed for each school district from the primary property tax and secondary

Superintendent Of Schools (Continued)

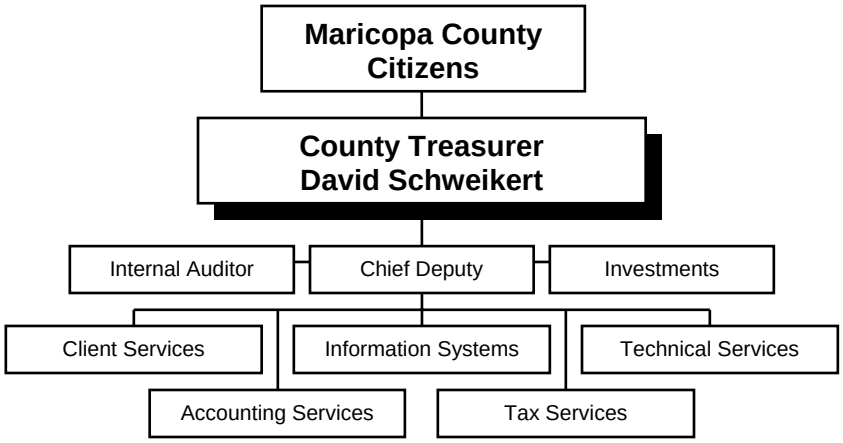
property tax. Notify a school district three years before the expiration of a revenue control limit override that the school district's budget must be adjusted in the final two years of the override if the voters do not approve another override. Provide assistance to school districts and charter schools on the use of student data, staff development, curriculum alignment and technology to improve student performance. Assist schools in meeting yearly adequate progress goals as defined by criteria established by the state board of education and implemented by the department of education. Designated as a local education service agency eligible to receive and spend local, state and federal monies to provide programs and services to school districts and charter schools within the county.

Treasurer

Analysis by Cynthia Goelz, Principal Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Maricopa County Treasurer is to provide both the administration of property taxation for the County's residents and the accounting and investment of public monies for county agencies, school districts and other sub-political jurisdictions, as mandated by state and federal law, so that they can provide appropriate services to the County's residents.

Strategic Goals

- By FY 2007, the Treasurer will excel in customer service using technological advances to provide taxpayers with access to all tax information via INTERNET applications through increased budget allocations of personnel and capital resources. Achievements will be measured by growth in internet business applications and daily internet activity during the two year period. Status: The adopted budget supports this goal.
- By FY 2007, the Treasurer will improve and refine all tax collection and revenue apportionment functions by upgrading computer hardware and software aspects related to these procedures. By 2007 the goal of the Treasurer is to have collected and apportioned to the appropriate county jurisdictions 98.0% of the annual levy effective the conclusion of the tax year. After the subsequent Tax Lien Auction held the following February, this collection rate will have increased to 99.3% each year. Results will be measured by comparing tax collections with the adjusted annual levy at each month-end as well as at the end of the tax year. Status: The adopted budget supports this goal.

Treasurer (Continued)

- Per House Bill 2428 Legislation, by FY 2005, the Treasurer will have initiated the tax billing and collecting procedures for Unsecured Personal Property (e.g. commercial office equipment, heavy construction equipment and mobile homes) into the existing Treasurer's Secured Property tax activities (those which relate to real estate), thereby streamlining Unsecured Personal Property operations and enhancing collective Treasurer's Office customer services. By FY 2007 the Treasurer will have fully integrated 100% of all collection and apportionment procedures of the UPPS process into an efficient and streamlined "unified" Property Tax Levy collection and apportionment system. Incremental accomplishments of the new system will be measured based on monthly collection percentages of the unified levy and monthly dollar amounts apportioned to county jurisdictions. Status: The adopted budget supports this goal.
- By FY 2006, the Treasurer will have contracted with its servicing bank affiliate, Bank One, to accept property tax payments and issue Treasurer's Office receipts in branch bank locations throughout the county. Status: The adopted budget supports this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
PROPERTY TAX PROGRAM	$ -	$ 4,000	$ 4,000	$ 1,998	$ 4,000	$ -	0.0%
ADMINISTRATIVE SERVICES PROG	3,257	-	-	2,714	-	-	
TOTAL REVENUES	$ 3,257	$ 4,000	$ 4,000	$ 4,712	$ 4,000	$ -	0.0%
EXPENDITURES							
ACCOUNTING PROGRAM	$ 356,483	$ 343,367	$ 349,930	$ 369,467	$ 346,903	$ 3,027	0.9%
PROPERTY TAX PROGRAM	1,211,655	1,247,315	1,490,660	1,398,916	1,502,323	(11,663)	-0.8%
ADMINISTRATIVE SERVICES PROG	1,452,413	1,444,678	1,263,196	1,429,303	1,377,448	(114,252)	-9.0%
INFORMATION TECHNOLOGY PROGRAM	717,270	917,370	906,340	812,047	920,619	(14,279)	-1.6%
TOTAL EXPENDITURES	$ 3,737,821	$ 3,952,730	$ 4,010,126	$ 4,009,733	$ 4,147,293	$ (137,167)	-3.4%

Note: Budgeted expenditures for the Administrative Services Program include $21,838 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ACCOUNTING								
	Percent of Treasurer's Journal Entries created by month-end	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
	Percent of Cash Receipts Actually Processed	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
	Tax Apportionments - Percent of Levy apportioned	96.8%	97.0%	97.0%	51.0%	97.0%	0.0%	0.0%
	Month-end Closings - Percent time month-end balance/close by due date	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
PROPERTY TAX								
	Payments Posted - Percent of Levy collected	96.8%	97.0%	97.0%	51.0%	97.0%	0.0%	0.0%
	Percent of levy collected by LockBox (LB) facility	34.8%	39.0%	39.0%	20.0%	39.0%	0.0%	0.0%
	Percent of Tax Bills Correctly Mailed	95.0%	96.0%	96.0%	96.0%	96.3%	0.3%	0.3%
	Back Tax Sale - Percent of BTX Collected	55.6%	45.0%	45.0%	0.0%	45.0%	0.0%	0.0%

Treasurer (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ 3,257	$ 4,000	$ 4,000	$ 4,712	$ 4,000	$ -	0.0%
TOTAL REVENUE	$ 3,257	$ 4,000	$ 4,000	$ 4,712	$ 4,000	$ -	0.0%
EXPENDITURES							
PERSONAL SERVICES	$ 2,953,962	$ 3,178,500	$ 3,292,222	$ 3,217,819	$ 3,428,004	$ (135,782)	-4.1%
SUPPLIES	126,809	60,300	59,056	60,725	54,144	4,912	8.3%
SERVICES	651,585	686,507	631,425	682,759	618,870	12,555	2.0%
CAPITAL OUTLAY	5,466	27,423	27,423	48,430	46,275	(18,852)	-68.7%
TOTAL EXPENDITURES	$ 3,737,821	$ 3,952,730	$ 4,010,126	$ 4,009,733	$ 4,147,293	$ (137,167)	-3.4%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 3,257	$ 4,000	$ 4,000	$ 4,712	$ 4,000	$ -	0.0%
ALL FUNDS	$ 3,257	$ 4,000	$ 4,000	$ 4,712	$ 4,000	$ -	0.0%
EXPENDITURES							
100 GENERAL	$ 3,737,821	$ 3,952,730	$ 4,010,126	$ 4,009,733	$ 4,147,293	$ (137,167)	-3.4%
ALL FUNDS	$ 3,737,821	$ 3,952,730	$ 4,010,126	$ 4,009,733	$ 4,147,293	$ (137,167)	-3.4%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	59.50	59.75	59.75	-
TOTAL FUNDS	59.50	59.75	59.75	-

Treasurer (Continued)

Base Adjustments

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 4,000**	**$ 3,952,730**
MID-YEAR ADJUSTMENTS:			
Pay for Performance Increase	C-49-05-008-6-00	$ -	$43,205
CY 2005 Health and Dental Premium Changes	C-49-05-024-8-00	-	14,191
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$57,396**
FY 2004-05 REVISED BUDGET:		**$ 4,000**	**$ 4,010,126**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 4,000**	**$ 4,010,126**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 28,381
Retirement Contributions		-	70,166
Pay for Performance Annualization		-	28,029
Annualization of FY 2004-05 Desktop PC Replacement		-	3,090
Elected Official Pay Increase		-	7,501
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 137,167**
FY 2005-06 BUDGET TARGET:		**$ 4,000**	**$ 4,147,293**
FY 2005-06 ADOPTED BASE BUDGET:		**$ 4,000**	**$ 4,147,293**
FY 2005-06 ADOPTED BUDGET:		**$ 4,000**	**$ 4,147,293**

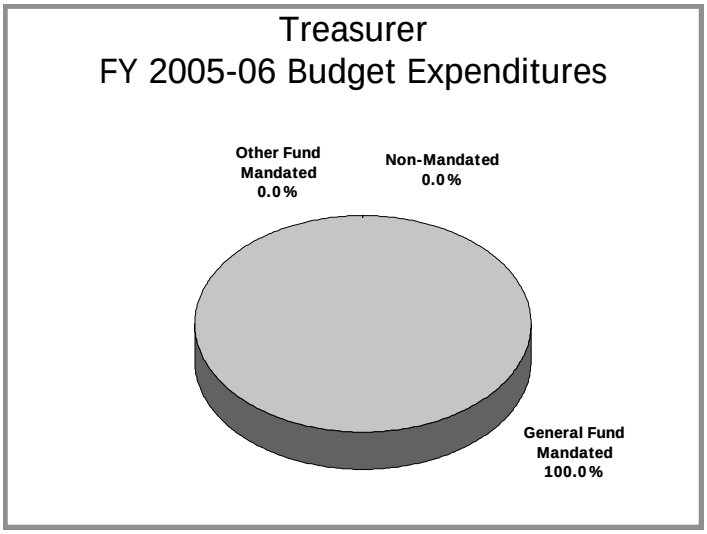
Treasurer (Continued)

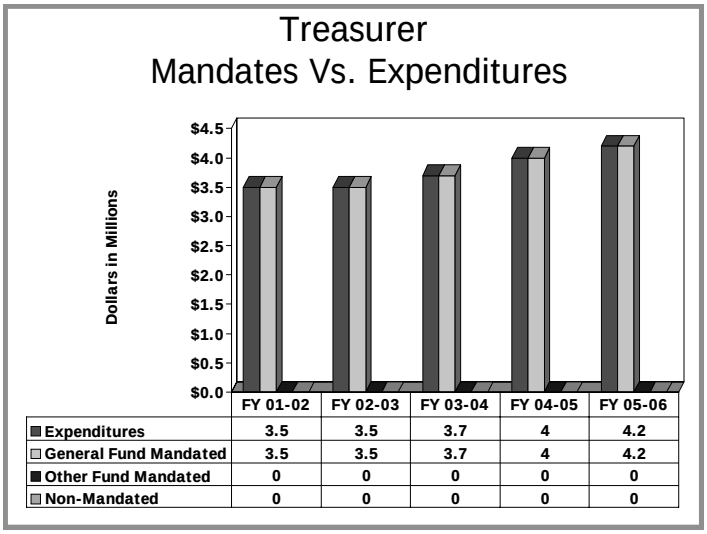
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,505,567	$ -	$ -	$ -	$ -	$ 3,505,567
FY 2002-03 Actuals	$ 3,527,577	$ -	$ -	$ -	$ -	$ 3,527,577
FY 2003-04 Actuals	$ 3,737,821	$ -	$ -	$ -	$ -	$ 3,737,821
FY 2004-05 Actuals	$ 3,955,477	$ -	$ -	$ -	$ -	$ 3,955,477
FY 2005-06 Adopted Budget	$ 4,147,293	$ -	$ -	$ -	$ -	$ 4,147,293

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,505,567	$ -	$ -	$ -	$ -	$ 3,505,567
FY 2002-03 Actuals	$ 3,527,577	$ -	$ -	$ -	$ -	$ 3,527,577
FY 2003-04 Actuals	$ 3,737,821	$ -	$ -	$ -	$ -	$ 3,737,821
FY 2004-05 Actuals	$ 3,955,477	$ -	$ -	$ -	$ -	$ 3,955,477
FY 2005-06 Adopted Budget	$ 4,147,293	$ -	$ -	$ -	$ -	$ 4,147,293

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





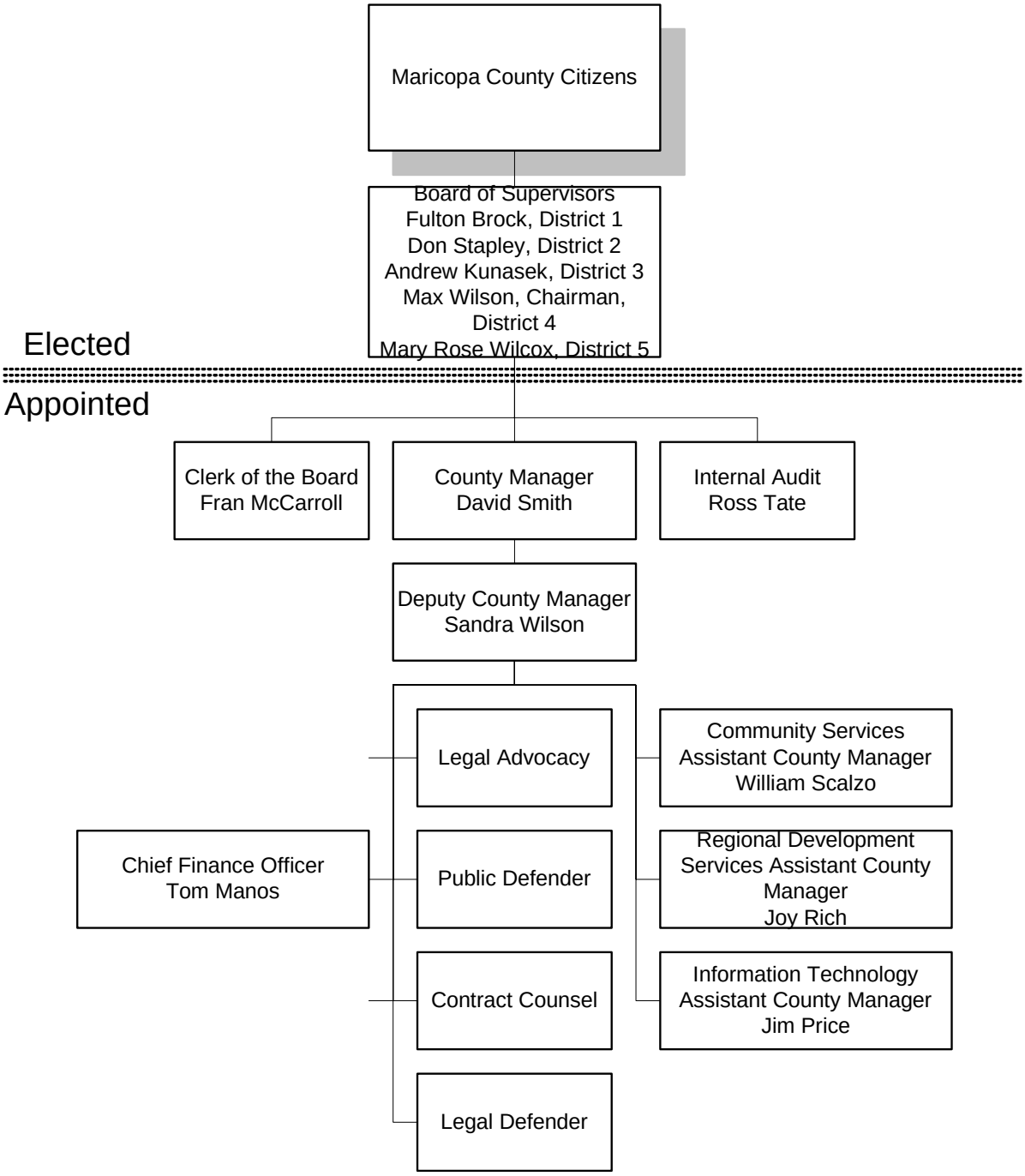
Treasurer (Continued)

Mandate Information

TITLE	County Treasurer Responsibilities And Reporting
AUTHORITY	A.R.S. § 11-491; A.R.S. § 11-494; A.R.S. § 11-604-605; A.R.S. § 11-484; A.R.S. § 15-996; A.R.S. §§ 35-323 through 35-327; A.R.S. § 41-1285.21; A.R.S. § 42; IRC150,148.
HISTORY/ BACKGROUND	The County Treasurer is an elected official whose duties are to enhance the accountability of public monies to the citizens at large and act as the ex-officio tax collector. The Office of the Treasurer of Maricopa County was established on February 14, 1871.
MANDATE DESCRIPTION	The Maricopa County Treasurer provides both the administration of property taxation for the County's residents and the accounting and investment of public monies for County agencies, school districts, and other sub-political jurisdictions as mandated by state and federal law, so that they can provide appropriate services to the County's residents.

Appointed

Appointed Organizational Chart

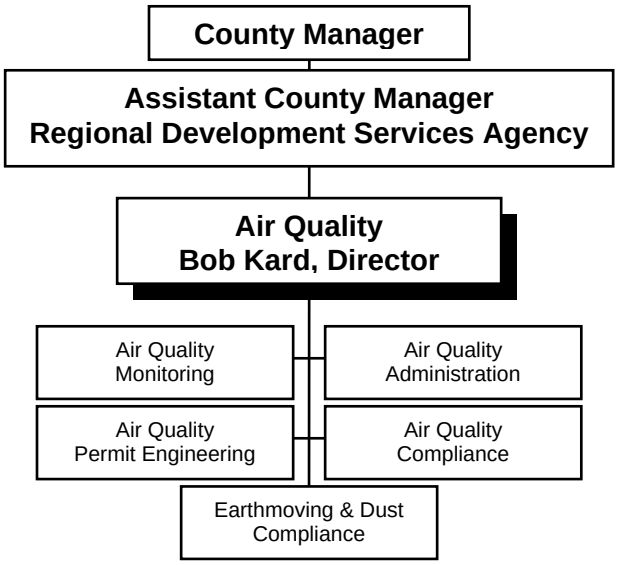


Air Quality

Analysis by Nadia Feeser, Senior Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Department of Air Quality is to provide air quality services to stakeholders and citizens so that they can enjoy air that meets national ambient air quality standards.

Vision

The vision of the Department of Air Quality is to provide market competitive air quality regulatory and enforcement services that are safe, consistent, timely, and convenient for our constituents.

Strategic Goals

- Develop and implement a Department business plan that addresses staffing, training, revised job descriptions, compensation, and space requirements. Status: Adopted budget includes funding to address these issues.
- Develop and implement uniform Department standard operating procedures that are supported by automated processes whenever possible. Status: The Department's procedures are being developed and are projected to be documented with automation support by the end of FY 2006.
- Develop and maintain an annual productivity rate sufficient to meet the mandated state implementation plan, statutory and state delegation agreement levels while staying within budget limits. Status: The Department's efforts are focused on achieving this long-term goal once the standard operating procedures are created and all proposed staff positions have been filled and trained.

Air Quality (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
AIR QUALITY PROGRAM	$ 9,913,818	$ 10,084,562	$ 9,076,999	$ 10,777,721	$ 10,781,375	$ 1,704,376	15.8%
ADMINISTRATIVE SERVICES PROG	(97,366)	-	449,658	16,640	59,000	(390,658)	-662.1%
TOTAL REVENUES	$ 9,816,453	$ 10,084,562	$ 9,526,657	$ 10,794,361	$ 10,840,375	$ 1,313,718	12.1%
EXPENDITURES							
AIR QUALITY PROGRAM	$ 8,641,726	$ 9,241,638	$ 9,240,041	$ 7,943,998	$ 8,437,144	$ 802,897	10.1%
ADMINISTRATIVE SERVICES PROG	419,206	997,430	1,666,050	2,113,654	2,361,540	(695,490)	-30.0%
TOTAL EXPENDITURES	$ 9,060,932	$ 10,239,068	$ 10,906,091	$ 10,057,652	$ 10,798,684	$ 107,407	1.0%

Note: Budgeted expenditures for the Department Administrative Services Program include $47,684 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
COUNTYWIDE AIR QUALITY MONITORING							
Percent of actual samples collected of scheduled samples	90%	90%	90%	90%	90%	0%	0%
TRIP REDUCTION PROGRAM							
Percent of TRP plans approved	102%	93%	93%	95%	95%	2%	2%
DUST CONTROL EARTHMOVING							
Percent of inspections completed	53%	53%	53%	53%	80%	27%	51%
DUST CONTROL VACANT LOT							
Percent of vacant lot sites in compliance with EPA Standards	0%	0%	0%	0%	0%	0%	0%
LARGE SOURCE PERMIT COMPLIANCE							
Percent of required inspections completed	41%	43%	31%	27%	27%	-4%	-14%
SMALL SOURCE PERMIT COMPLIANCE							
Percent of required inspections completed	78%	83%	83%	83%	98%	15%	18%
LARGE SOURCE PERMIT ENFORCEMENT							
Percent of actions taken of those required	74%	75%	75%	75%	95%	20%	27%
SMALL SOURCE PERMIT ENFORCEMENT							
Percent of actions taken of those required	56%	63%	63%	63%	80%	17%	27%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
LICENSES & PERMITS	$ 5,331,135	$ 5,191,000	$ 5,200,502	$ 5,171,653	$ 6,300,000	$ 1,099,498	21.1%
INTERGOVERNMENTAL REVENUES	3,992,916	4,184,562	3,626,657	3,398,920	3,639,375	12,718	0.4%
CHARGES FOR SERVICES	-	-	14,960	6,702	42,000	27,040	180.7%
FINES & FORFEITS	432,721	650,000	634,020	1,035,885	800,000	165,980	26.2%
MISCELLANEOUS REVENUE	59,681	59,000	50,518	50,262	59,000	8,482	16.8%
OTHER FINANCING SOURCES	-	-	-	1,130,939	-	-	
TOTAL REVENUE	$ 9,816,453	$ 10,084,562	$ 9,526,657	$ 10,794,361	$ 10,840,375	$ 1,313,718	13.8%
EXPENDITURES							
PERSONAL SERVICES	$ 5,644,786	$ 6,346,514	$ 6,668,276	$ 6,281,998	$ 7,076,433	$ (408,157)	-6.1%
SUPPLIES	583,804	420,622	497,836	856,016	298,050	199,786	40.1%
SERVICES	2,368,323	2,631,828	2,775,441	2,267,653	2,343,339	432,102	15.6%
OTHER FINANCING USES	293,938	181,440	235,850	219,527	328,624	(92,774)	-39.3%
CAPITAL OUTLAY	170,082	658,664	728,688	432,458	752,238	(23,550)	-3.2%
TOTAL EXPENDITURES	$ 9,060,932	$ 10,239,068	$ 10,906,091	$ 10,057,652	$ 10,798,684	$ 107,407	1.0%

Air Quality (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
503 AIR QUALITY GRANT	$ 3,976,170	$ 4,184,562	$ 3,626,657	$ 3,384,271	$ 3,639,375	$ 12,718	0.4%
504 AIR QUALITY FEES	5,840,283	5,900,000	5,900,000	7,410,090	7,201,000	1,301,000	22.1%
ALL FUNDS	$ 9,816,453	$ 10,084,562	$ 9,526,657	$ 10,794,361	$ 10,840,375	$ 1,313,718	13.8%
EXPENDITURES							
503 AIR QUALITY GRANT	$ 3,590,650	$ 3,915,004	$ 3,726,619	$ 3,338,693	$ 3,635,225	$ 91,394	2.5%
504 AIR QUALITY FEES	5,470,283	6,324,064	7,179,472	6,718,959	7,163,459	16,013	0.2%
ALL FUNDS	$ 9,060,932	$ 10,239,068	$ 10,906,091	$ 10,057,652	$ 10,798,684	$ 107,407	1.0%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
503 AIR QUALITY GRANT	-	33.00	32.00	(1.00)
504 AIR QUALITY FEES	-	101.00	99.00	(2.00)
TOTAL FUNDS	-	134.00	131.00	(3.00)

- The Department of Air Quality was established in January 2005. Adopted budget reflects intended organizational structure, which results in a net adjustment of 3.0 FTE positions.

Base Adjustments

Revenue

- Decrease grant awards to reflect a 3% reduction in EPA grant awards.
- Forecasted increase in Air Quality fee revenues.

Expenditures

- Decrease grant awards to reflect a 3% reduction in EPA grant awards. Reduce expenditures by increasing budgeted Personnel Savings rate from 0% to 6% (Grant Fund) and from 0% to 8% (Fees Fund).
- Increase for the County Counsel retainer in the Fees Fund.
- Decrease expenditures for over budgeted costs.
- Increase allocation of Department Administration and IT from the Fees Fund to the Grant Fund.
- Increase Fees Fund to fund 30 vehicles for field positions.

Air Quality (Continued)

Reconciliation

Air Quality Grant (503) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ -**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ -**
RESTATEMENTS:		
Transfer Air Quality Program from Environmental Services	$ 2,085,913	$ 1,969,929
Transfer Air Quality Program from Environmental Services - REVISED	(545,192)	(429,208)
Annualize Transfer of Air Quality Program from Environmental Services	$ 2,404,571	2,404,571
RESTATEMENTS SUBTOTAL:	**$ 3,945,292**	**$ 3,945,292**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 3,945,292**	**$ 3,945,292**
BASE ADJUSTMENTS:		
Decrease in Grant Awards	$ (305,917)	$ (709,729)
Increase Personnel Savings to 6%		(99,384)
Workers's Compensation - Human Resources Activity		14,187
Unemployment Insurance - Human Resources Activity		1,744
CY 2006 Fixed Benefits		29,838
Increase Allocation of Dept Administration and IT from Fees Fund	-	453,277
BASE ADJUSTMENTS SUBTOTAL:	**$ (305,917)**	**$ (310,067)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 3,639,375**	**$ 3,635,225**
FY 2005-06 ADOPTED BUDGET:	**$ 3,639,375**	**$ 3,635,225**

Air Quality (Continued)

Air Quality Fees (504) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**5,900,000**	**$**	**6,324,064**
MID-YEAR ADJUSTMENTS:				
Performance Pay Increase	$	-	$	129,451
19 FTEs for Dust Control Earthmoving Activity		-		725,957
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**855,408**
FY 2004-05 REVISED BUDGET:	**$**	**5,900,000**	**$**	**7,179,472**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	29,949
Retirement Contributions		-		82,949
CY 2006 Health and Dental Premium Increases		-		55,875
Annualization of FY 2005 Initiative - Agua Fria River Air Quality Study Fund Balance		-		(300,000)
Annualization of Mid-Year Adjustment - 19 FTEs for Dust Control Earthmoving Activity		1,048,334		322,377
Non-Recurring Expenditures - Non-capital equipment & vehicles from Fund Balance		(15,000)		(216,200)
Pay for Performance Annualization		-		26,228
Structural Balance				(247,316)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**1,033,334**	**$**	**(246,138)**
FY 2005-06 BUDGET TARGET:	**$**	**6,933,334**	**$**	**6,933,334**
BASE ADJUSTMENTS:				
Fee Revenue - Increased volume	$	267,666	$	-
Base Request - Over Target		-		545,810
Increase Personnel Savings to 8%		-		(462,005)
Workers's Compensation - Human Resources Activity		-		33,929
Unemployment Insurance - Human Resources Activity		-		4,170
CY 2006 Fixed Benefits		-		55,875
County Counsel Retainer - Office of the Director Activity		-		186,165
Correct Personal Services Allocation In - Over Budget		-		(228,042)
Increase Allocation of Dept Administration and IT from Fees Fund		-		(453,277)
Purchase 30 Vehicles - Various Activities		-		547,500
BASE ADJUSTMENTS SUBTOTAL:	**$**	**267,666**	**$**	**230,125**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**7,201,000**	**$**	**7,163,459**
FY 2005-06 ADOPTED BUDGET:	**$**	**7,201,000**	**$**	**7,163,459**

Air Quality (Continued)

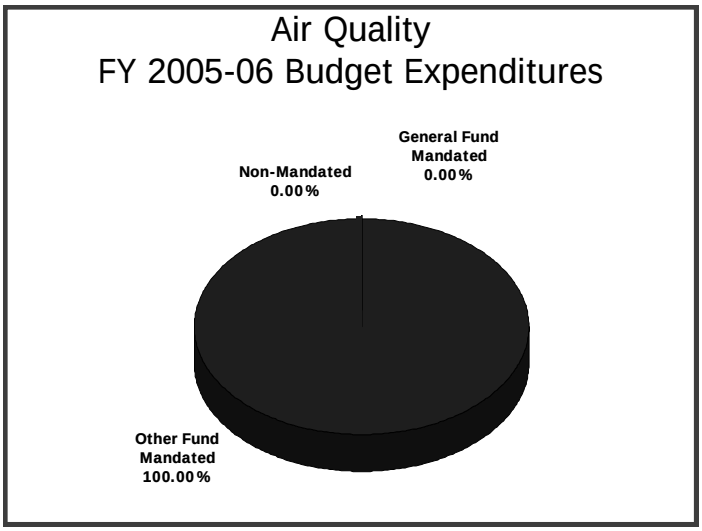
Mandate Consolidated Financial Data

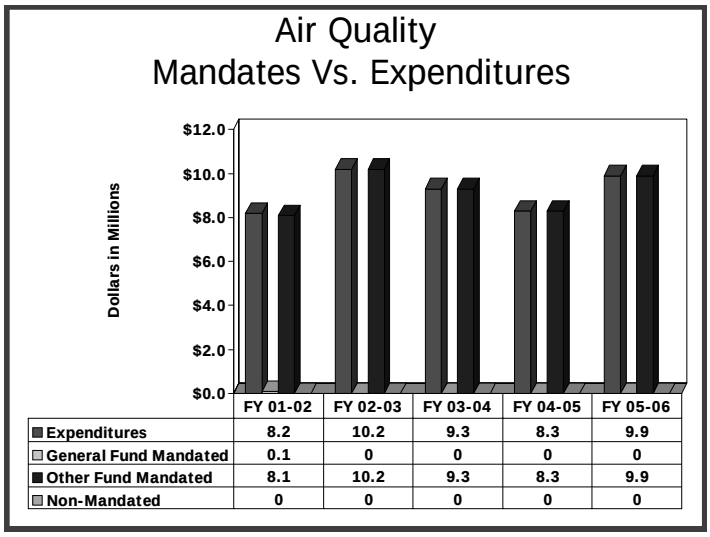
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 68,514	$ 8,123,633	$ -	$ -	$ -	$ 8,192,147
FY 2002-03 Actuals	$ 49,633	$ 10,178,224	$ -	$ -	$ -	$ 10,227,857
FY 2003-04 Actuals	$ 2,485	$ 9,337,635	$ -	$ -	$ -	$ 9,340,120
FY 2004-05 Actuals	$ -	$ 8,328,141	$ -	$ -	$ -	$ 8,328,141
FY 2005-06 Adopted Budget	$ -	$ 10,798,684	$ -	$ -	$ -	$ 10,798,684

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 68,514	$ 8,123,633	$ -	$ -	$ -	$ 8,192,147
FY 2002-03 Actuals	$ 49,633	$ 10,178,224	$ -	$ -	$ -	$ 10,227,857
FY 2003-04 Actuals	$ 2,485	$ 9,337,635	$ -	$ -	$ -	$ 9,340,120
FY 2004-05 Actuals	$ -	$ 8,328,141	$ -	$ -	$ -	$ 8,328,141
FY 2005-06 Adopted Budget	$ -	$ 10,798,684	$ -	$ -	$ -	$ 10,798,684

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -		$ -	$ -	$ -	$ -
FY 2002-03 Actuals	$ -		$ -	$ -	$ -	$ -
FY 2003-04 Actuals	$ -		$ -	$ -	$ -	$ -
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Air Quality (Continued)

Mandate Information

TITLE — Voluntary Vehicle Repair and Retrofit Program

AUTHORITY — A.R.S. in Title 49, Chapter 3, Article 3, by adding Section 49-474.03

HISTORY/ BACKGROUND — Chapter 217 of the 43rd Legislature, Regular Second Session, Section 19 (SB1427) of the bill amends A.R.S. in Title 49, Chapter 3, Article 3, by adding Section 49-474.03. The bill specifies that a county with a population of more than 400,000 persons according to the most recent United States decennial census shall establish and coordinate a voluntary repair and retrofit program.

MANDATE DESCRIPTION — The program will offer citizens of Maricopa County the option of voluntarily repairing and retrofitting their eligible vehicles. It is anticipated that not more than 1,280 vehicles will be repaired and retrofitted. It is the intent of the Environmental Services Department to contract with an independent contractor to assist in the development and implementation of the program.

Voluntary Vehicle Repair and Retrofit	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 68,514	$ 691,614	$ -	$ -	$ -	$ 760,128
FY 2002-03 Actuals	$ 49,633	$ 650,524	$ -	$ -	$ -	$ 700,157
FY 2003-04 Actuals	$ 2,485	$ 587,728	$ -	$ -	$ -	$ 590,213
FY 2004-05 Actuals	$ -	$ 653,995	$ -	$ -	$ -	$ 653,995
FY 2005-06 Adopted Budget	$ -	$ 750,000	$ -	$ -	$ -	$ 750,000

TITLE — Air Quality Control

AUTHORITY — The Federal Clean Air Act an Amendments of 1990;A.R.S. Article 1 General Provisions; A.R.S. § 49-401 Declaration of Policy; A.R.S. § 49-402 State and County Control; A.R.S. Article 3 County Air Pollution Control; A.R.S. § 49-473 Board of Supervisors; A.R.S. § 49-479 Rules; A.R.S. § 49-180 Permits

HISTORY/ BACKGROUND — Maricopa County has received grant funding from the Environmental Protection Department to carry out provisions of the Clean Air Act since the late 1960's. Arizona Revised Statutes established state and county control of air pollution, and Maricopa County established an Air Pollution Program in the 1960's.

MANDATE DESCRIPTION — Adopt and enforce rules to control the release into the atmosphere of air contaminates and hazardous air pollutants. Collect permit fees equal to the average cost of services to defray the costs of implementing the program.

Air Quality Control Program	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 5,588,154	$ -	$ -	$ -	$ 5,588,154
FY 2002-03 Actuals	$ -	$ 7,667,856	$ -	$ -	$ -	$ 7,667,856
FY 2003-04 Actuals	$ -	$ 6,625,611	$ -	$ -	$ -	$ 6,625,611
FY 2004-05 Actuals	$ -	$ 6,237,945	$ -	$ -	$ -	$ 6,237,945
FY 2005-06 Adopted Budget	$ -	$ 8,190,109	$ -	$ -	$ -	$ 8,190,109

Air Quality (Continued)

TITLE	Trip Reduction & Small Business Assistance Program
AUTHORITY	A.R.S. § 49-581, et seq. Trip Reduction Program; County Ordinance P-7 Trip Reduction Ordinance; Small Business Assistance Program - Federal Clean Air Act Title V, Small Business Assistance Program; A.R.S. § 49-507 Technical Assistance to Small Businesses.
HISTORY/ BACKGROUND	In 1987, a lawsuit was filed against the State of Arizona for exceeding the National Air Quality Standards for carbon monoxide. In response the Arizona Legislature passed the 1988 Air Quality Bill, which implemented the Trip Reduction Program for employers and schools in Maricopa County. Employers and schools with 100 or more employees or driving age students at any one site were affected by the requirements of the ordinance. In 1993 the Trip Reduction Ordinance No. P-7 was expanded requiring employers with 75-99 employees to participate in the program. The Ordinance was amended again in 1994 incorporating employers with 50-74 employees into the program. Recognizing the need for helping small businesses in the area of technical assistance. Congress required the creation of the Small Business Assistance Program (SBAP) as part of the Clean Air Act Amendments (CAAA) of 1990. The SBAP would require a full-time Environmental Specialist independent from department enforcement activities, but with access to full departmental technical and outreach resources for small businesses. Although the requirements of the 1990 CAAA and the 1992 Comprehensive Air Quality Act (CAQA) are specific to air pollution control programs, the complexity of solid and hazardous waste rules and water quality protection rules of the Environmental Protection Department (EPA) and the Arizona Department of Environmental Quality (ADEQ) suggests that the program will eventually be established to provide a wider range of technical assistance to small businesses. The SBAP will be funded by Maricopa County Environmental Services Department permit fees to provide technical assistance and site visits independent of departmental enforcement activities. The SBAP advocates the needs of the small business community with respect to departmental activities, while making the permit application process more user-friendly.
MANDATE DESCRIPTION	Reduce traffic impacts on air pollution by monitoring compliance of employers and schools in the development, implementation, and maintenance of a Trip Reduction Program. Provide technical assistance to small businesses to aid compliance with the State Comprehensive Air Quality Act and the Clean Air Act Amendments of 1990.

Title Trip Reduction Program

Trip Reduction Program	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 899,326	$ -	$ -	$ -	$ 899,326
FY 2002-03 Actuals	$ -	$ 867,568	$ -	$ -	$ -	$ 867,568
FY 2003-04 Actuals	$ -	$ 986,870	$ -	$ -	$ -	$ 986,870
FY 2004-05 Actuals	$ -	$ 680,061	$ -	$ -	$ -	$ 680,061
FY 2005-06 Adopted Budget	$ -	$ 948,575	$ -	$ -	$ -	$ 948,575

Air Quality (Continued)

Title Grant-Trip Reduction Program

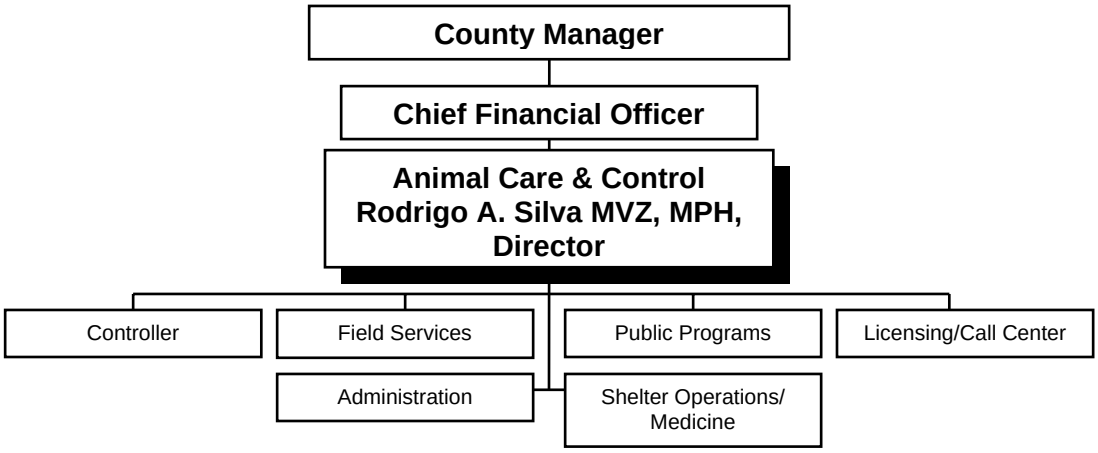
TEA21 Grant-Trip Reduction Program	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 944,540	$ -	$ -	$ -	$ 944,540
FY 2002-03 Actuals	$ -	$ 992,276	$ -	$ -	$ -	$ 992,276
FY 2003-04 Actuals	$ -	$ 1,137,426	$ -	$ -	$ -	$ 1,137,426
FY 2004-05 Actuals	$ -	$ 756,140	$ -	$ -	$ -	$ 756,140
FY 2005-06 Adopted Budget	$ -	$ 910,000	$ -	$ -	$ -	$ 910,000

Animal Care & Control

Analysis by Dexter C. Thomas, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Animal Care and Control Department is to promote and protect the health, safety and welfare of pets and people in Maricopa County

Vision

Animal Care & Control envisions the day when residents, their property and neighborhoods will be free from the dangers and nuisances of irresponsible pet ownership and when every pet born will be assured of a good home and care all of its natural life and will not suffer due to abuse, neglect or ignorance.

Strategic Goals

- Develop and obtain funding for a master plan to build new animal care centers by June 2005. Status: A draft facilities master plan has been developed, and a fee study is near completion. Both will be finalized in FY 2005-06.
- By June 2006, increase the compliance rate for issuance of dog licenses by 2.5 percent from the FY 2004 level. Status: The department is achieving progress toward this goal by increasing the compliance rate for issuance of dog licenses to 45 percent.
- By 2010, reduce the euthanasia rate of “healthy adoptable” animals to zero percent. Status: The department will evaluate their business strategies to insure that this goal is still applicable for the department.

Animal Care & Control (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ANIMAL CONTROL PROGRAM	$ 2,478,069	$ 2,901,763	$ 2,845,037	$ 2,853,817	$ 2,871,232	$ 26,195	0.9%
PET ADOPTION PROGRAM	923,580	40,000	282,000	813,738	475,716	193,716	68.7%
PET LICENSING PROGRAM	3,696,459	3,900,106	3,900,106	3,550,353	3,700,000	(200,106)	-5.1%
ANIMAL SHELTERING PROGRAM	1,167,225	2,166,741	1,854,610	1,453,076	1,262,000	(592,610)	-32.0%
ANIMAL WELFARE SAFTEY NET PRG	-	60,000	84,000	175,065	356,726	272,726	324.7%
BIO DEFENSE PREPAREDNESS	-	-	102,857	24,906	-	(102,857)	-100.0%
ADMINISTRATIVE SERVICES PROG	819,409	-	-	(7,015)	-	-	
TOTAL REVENUES	$ 9,084,743	$ 9,068,610	$ 9,068,610	$ 8,863,938	$ 8,665,674	$ (402,936)	-4.4%
EXPENDITURES							
ANIMAL CONTROL PROGRAM	$ 2,215,348	$ 2,972,206	$ 2,917,415	$ 2,805,525	$ 2,814,574	$ 102,841	3.5%
PET ADOPTION PROGRAM	1,380,793	2,028,397	1,608,803	1,310,805	1,850,899	(242,096)	-15.0%
PET LICENSING PROGRAM	568,336	790,380	920,251	858,722	831,714	88,537	9.6%
ANIMAL SHELTERING PROGRAM	2,150,883	1,709,260	2,205,005	1,875,045	2,087,815	117,190	5.3%
ANIMAL WELFARE SAFTEY NET PRG	-	374,491	343,432	241,982	183,561	159,871	46.6%
BIO DEFENSE PREPAREDNESS	-	-	93,331	47,820	-	93,331	100.0%
ADMINISTRATIVE SERVICES PROG	1,679,132	1,169,392	1,236,648	1,938,684	1,222,517	14,131	1.1%
INFORMATION TECHNOLOGY PROGRAM	46,111	62,253	63,870	52,607	48,426	15,444	24.2%
TOTAL EXPENDITURES	$ 8,040,604	$ 9,106,379	$ 9,388,755	$ 9,131,189	$ 9,039,506	$ 349,249	3.7%

Note: Budgeted expenditures for the Department Administrative Services Program include $38,491 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
LICENSES & PERMITS	$ 3,702,862	$ 3,837,382	$ 3,900,106	$ 3,597,983	$ 3,700,000	$ (200,106)	-5.1%
INTERGOVERNMENTAL REVENUES	2,478,069	2,986,636	2,977,362	2,907,172	2,926,155	(51,207)	-1.7%
CHARGES FOR SERVICES	2,088,451	1,877,334	1,814,610	2,052,831	1,675,716	(138,894)	-7.7%
FINES & FORFEITS	9,749	10,532	10,532	5,742	7,077	(3,455)	-32.8%
MISCELLANEOUS REVENUE	393,484	356,726	366,000	300,211	356,726	(9,274)	-2.5%
OTHER FINANCING SOURCES	412,127	-	-	-	-	-	
TOTAL REVENUE	$ 9,084,743	$ 9,068,610	$ 9,068,610	$ 8,863,938	$ 8,665,674	$ (402,936)	-4.4%
EXPENDITURES							
PERSONAL SERVICES	$ 5,182,584	$ 5,623,690	$ 6,018,232	$ 6,069,472	$ 6,137,083	$ (118,851)	-2.0%
SUPPLIES	914,467	1,271,657	1,135,573	865,771	888,656	246,917	21.7%
SERVICES	1,065,777	1,253,706	1,207,624	1,110,832	940,945	266,679	22.1%
OTHER FINANCING USES	588,590	606,841	606,841	606,841	552,190	54,651	9.0%
CAPITAL OUTLAY	289,185	350,485	420,485	478,273	520,632	(100,147)	-23.8%
TOTAL EXPENDITURES	$ 8,040,604	$ 9,106,379	$ 9,388,755	$ 9,131,189	$ 9,039,506	$ 349,249	3.7%

Animal Care & Control (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
572 ANIMAL CONTROL LICENSE/SHELTER	$ 6,258,379	$ 5,754,716	$ 5,754,716	$ 5,699,665	$ 5,437,716	$ (317,000)	-5.5%
573 ANIMAL CONTROL GRANTS	335,271	468,857	468,857	316,451	356,726	(112,131)	-23.9%
574 ANIMAL CONTROL FIELD OPERATION	2,491,093	2,845,037	2,845,037	2,847,822	2,871,232	26,195	0.9%
ALL FUNDS	$ 9,084,743	$ 9,068,610	$ 9,068,610	$ 8,863,938	$ 8,665,674	$ (402,936)	-4.4%
EXPENDITURES							
100 GENERAL	$ 304,042	$ 385,109	$ 397,513	$ 397,516	$ 375,193	$ 22,320	5.6%
572 ANIMAL CONTROL LICENSE/SHELTER	5,180,228	5,504,069	5,747,535	5,688,581	5,436,355	311,180	5.4%
573 ANIMAL CONTROL GRANTS	345,088	468,857	468,857	316,767	356,726	112,131	23.9%
574 ANIMAL CONTROL FIELD OPERATION	2,211,246	2,748,344	2,774,850	2,728,325	2,871,232	(96,382)	-3.5%
ALL FUNDS	$ 8,040,604	$ 9,106,379	$ 9,388,755	$ 9,131,189	$ 9,039,506	$ 349,249	3.7%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
572 ANIMAL CONTROL LICENSE/SHELTER	89.00	96.00	96.00	-
573 ANIMAL CONTROL GRANTS	4.00	4.00	2.00	(2.00)
574 ANIMAL CONTROL FIELD OPERATION	51.00	51.00	51.00	-
TOTAL FUNDS	144.00	151.00	149.00	(2.00)

- 2.0 vacant FTE positions were removed from Animal Control Grants Fund due to elimination of Bio-Defense Grant funding for Animal Care & Control.

Base Adjustments

Revenue

- Grant revenue decreased due to elimination of Bio-Defense Grant funding for Animal Care & Control.
- Animal License/Shelter Fund revenue decreased in Dog License fee collections.
- Intergovernmental reimbursements based on recent trends for Field Services increased in line with base expenditures.

Expenditures

- Animal License/Shelter Fund expenditures reduced in line with the decrease in Dog Licensing fee revenue.
- Animal Control Grants Fund expenditures reduced due to elimination of Bio-defense Grant funding for Animal Care & Control.
- Administrative cost allocations were adjusted by fund.

Animal Care & Control (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 385,109**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 12,404
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$12,404**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 397,513**
FY 2004-05 REVISED RESTATED BUDGET:	**$ -**	**$ 397,513**
TARGET ADJUSTMENTS:		
Pay for Performance Annualization	$ -	$ 2,515
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 2,515**
FY 2005-06 BUDGET TARGET:	**$ -**	**$ 400,028**
BASE ADJUSTMENTS:		
Correct Indirect Cost Allocation	$ -	$ (24,835)
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (24,835)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ -**	**$ 375,193**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ 375,193**

Animal Care & Control (Continued)

Animal Care & Control License/Shelter Fund (572) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**5,754,716**	**$**	**5,504,069**
MID-YEAR ADJUSTMENTS:				
Performance Pay Increase	$	-	$	69,925
Six Data Entry Clerks for Dog Licensing		-		103,541
Walk In Cooler & Auxiliary Trailer		-		70,000
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**243,466**
FY 2004-05 REVISED BUDGET:	**$**	**5,754,716**	**$**	**5,747,535**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**5,754,716**	**$**	**5,747,535**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	46,458
Retirement Contributions		-		74,462
Annualization of FY 2005 Initiative/Baseline Staffing		-		(125,469)
CY 2006 Health and Dental Premium Increases				67,551
Pay for Performance Annualization		-		14,179
Non-Recurring Expenditure: Walk In Cooler & Auxiliary Trailer		-		(70,000)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**7,181**
FY 2005-06 BUDGET TARGET:	**$**	**5,754,716**	**$**	**5,754,716**
BASE ADJUSTMENTS:				
Updated Trend Analysis in Revenue and Expenditures	$	(317,000)	$	(317,000)
Correct Indirect Cost Allocation		-		(1,361)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(317,000)**	**$**	**(318,361)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**5,437,716**	**$**	**5,436,355**
FY 2005-06 ADOPTED BUDGET:	**$**	**5,437,716**	**$**	**5,436,355**

Animal Care & Control (Continued)

Animal Care & Control Grant Fund (573) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 468,857**	**$ 468,857**
FY 2004-05 REVISED BUDGET:	**$ 468,857**	**$ 468,857**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 468,857**	**$ 468,857**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 2,088
Retirement Contributions	-	3,596
Structural Balance	-	(8,720)
CY 2006 Health and Dental Premium Increases	-	3,036
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 468,857**	**$ 468,857**
BASE ADJUSTMENTS:		
Bio-Defense Grant funding eliminated	$ (112,131)	$ (112,131)
BASE ADJUSTMENTS SUBTOTAL:	**$ (112,131)**	**$ (112,131)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 356,726**	**$ 356,726**
FY 2005-06 ADOPTED BUDGET:	**$ 356,726**	**$ 356,726**

Animal Care & Control (Continued)

Animal Care & Control Field Operations Fund (574) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**2,845,037**	**$**	**2,748,344**
MID-YEAR ADJUSTMENTS:				
Performance Pay Increase	$	-	$	26,506
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**-**	$	26,506
FY 2004-05 REVISED BUDGET:	**$**	**2,845,037**	**$**	**2,774,850**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**2,845,037**	**$**	**2,774,850**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	26,622
Retirement Contributions		-		38,618
Pay for Performance Annualization		-		(39,137)
Structural Balance		-		38,709
CY 2006 Health and Dental Premium Increases		-		5,375
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**70,187**
FY 2005-06 BUDGET TARGET:	**$**	**2,845,037**	**$**	**2,845,037**
BASE ADJUSTMENTS:				
Adjustment to IGA Revenue/Correct Indirect Cost Allocation	$	26,195	$	26,195
BASE ADJUSTMENTS SUBTOTAL:	**$**	**26,195**	**$**	**26,195**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**2,871,232**	**$**	**2,871,232**
FY 2005-06 ADOPTED BUDGET:	**$**	**2,871,232**	**$**	**2,871,232**

Animal Care & Control (Continued)

Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 304,041	$ 6,604,265	$ -	$ -	$ -	$ 6,908,306
FY 2002-03 Actuals	$ 304,041	$ 9,045,888	$ -	$ -	$ -	$ 9,349,929
FY 2003-04 Actuals	$ 304,041	$ 7,581,735	$ -	$ -	$ -	$ 7,885,776
FY 2004-05 Actuals	$ 385,122	$ 7,817,719	$ -	$ -	$ -	$ 8,202,841
FY 2005-06 Adopted Budget	$ 375,193	$ 8,664,313	$ -	$ -	$ -	$ 9,039,506

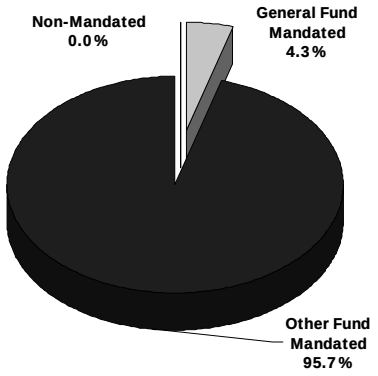
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 304,041	$ 6,604,265	$ -	$ -	$ -	$ 6,908,306
FY 2002-03 Actuals	$ 304,041	$ 9,045,888	$ -	$ -	$ -	$ 9,349,929
FY 2003-04 Actuals	$ 304,041	$ 7,581,735	$ -	$ -	$ -	$ 7,885,776
FY 2004-05 Actuals	$ 385,122	$ 7,571,076	$ -	$ -	$ -	$ 7,956,198
FY 2005-06 Adopted Budget	$ 375,193	$ 8,307,587	$ -	$ -	$ -	$ 8,682,780

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -

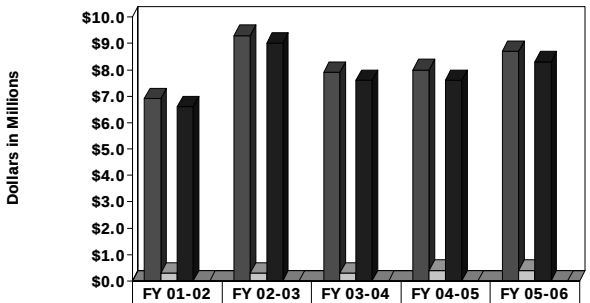
Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2004-05 Actuals	$ -	$ 246,643	$ -	$ -	$ -	$ 246,643
FY 2005-06 Adopted Budget	$ -	$ 356,726	$ -	$ -	$ -	$ 356,726

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Animal Care & Control
FY 2005-06 Budget Expenditures



Animal Care & Control
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	6.9	9.3	7.9	8	8.7
General Fund Mandated	0.3	0.3	0.3	0.4	0.4
Other Fund Mandated	6.6	9	7.6	7.6	8.3
Non-Mandated	0	0	0	0	0

Animal Care & Control (Continued)

Mandate Information

TITLE	Animal Control In Cities and Towns (Incorporated Areas) and Unincorporated Areas
AUTHORITY	A.R.S. § 11, Chapter 7, Article 6 - Animal Control
HISTORY/ BACKGROUND	Maricopa County has the responsibility to enforce State legislation and County ordinances for the unincorporated areas within the County. Maricopa County is also mandated with enforcing State legislation for those municipalities that do not enact local ordinances that are equal to or more stringent than State Statutes.
MANDATE DESCRIPTION	Animal Control Services is mandated to (1) provide dog licensing, durable dog tags, and enforce the laws and ordinances that govern anti-rabies vaccinations, (2) humanely shelter and, if necessary, euthanize unwanted dogs and cats, and to provide an opportunity for citizens to reclaim and/or adopt pets, (3) make provisions for the spaying and neutering of all adopted animals, (4) impound stray dogs, (5) control the handling and disposition of bite animals and vicious dogs, and (6) issue citations and license violation warnings to violators.

Appropriated Fund Balance

Department Budget Information

Total Budget by Category

480 APPROPRIATED FUND BALANCE
BUDGET BY CATEGORY
TOTAL PROGRAMS
ALL FUNDS

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJECTED RESTATED	FY 2005-06 ADOPTED	VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 2,127,525	$ -	$ -	$ 922,938	$ -	$ -	
MISCELLANEOUS REVENUE	79,500	2,810,000	2,810,000	1,955,402	-	2,810,000	100.0%
OTHER FINANCING SOURCES	-	40,571,453	40,673,453	41,029,580	30,983	40,642,470	99.9%
TOTAL REVENUE	**$ 2,207,025**	**$ 43,381,453**	**$ 43,483,453**	**$ 43,907,920**	**$ 30,983**	$ 43,452,470	99.9%
EXPENDITURES							
PERSONAL SERVICES	$ 1,642,301	$ 220,800	$ 853,815	$ 942,052	$ 1,000,000	$ (146,185)	-17.1%
SUPPLIES	9,092,923	124,733	2,311,099	1,725,517	11,075,000	(8,763,901)	-379.2%
SERVICES	12,365,849	175,676,521	172,679,787	52,711,831	94,129,229	78,550,558	45.5%
OTHER FINANCING USES	147,326,530	77,451,205	77,451,205	121,819,152	29,073,976	48,377,229	62.5%
CAPITAL OUTLAY	17,588,305	38,254,399	38,533,752	33,686,312	26,661,244	11,872,508	30.8%
TOTAL EXPENDITURES	**$ 188,015,909**	**$ 291,727,658**	**$ 291,829,658**	**$ 210,884,864**	**$ 161,939,449**	$ 129,890,209	44.5%

Total Budget by Fund

480 APPROPRIATED FUND BALANCE
BUDGET BY FUND
TOTAL PROGRAMS

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
100 GENERAL	$ 79,500	$ 43,381,453	$ 43,483,453	$ 42,984,982	$ 30,983	$ (43,452,470)	-99.9%
255 DETENTION OPERATIONS	2,127,525	-	-	922,938	-	-	
ALL FUNDS	**$ 2,207,025**	**$ 43,381,453**	**$ 43,483,453**	**$ 43,907,920**	**$ 30,983**	**$ (43,452,470)**	**-99.9%**
EXPENDITURES							
100 GENERAL	$ 127,956,740	$ 196,689,269	$ 196,791,269	$ 144,782,899	$ 113,106,801	$ (19,546,413)	-14.7%
255 DETENTION OPERATIONS	60,059,168	95,038,389	95,038,389	66,101,965	48,832,648	46,205,741	48.6%
ALL FUNDS	**$ 188,015,909**	**$ 291,727,658**	**$ 291,829,658**	**$ 210,884,864**	**$ 161,939,449**	**$ 129,890,209**	**44.5%**

Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 11,806,236	$ -	$ -	$ -	$ -	$ 11,806,236
FY 2002-03 Actuals	$ 53,193,429	$ 103,004,854	$ -	$ -	$ -	$ 156,198,283
FY 2003-04 Actuals	$ 83,562,264	$ 60,063,927	$ -	$ -	$ -	$ 143,626,190
FY 2004-05 Actuals	$ 72,862,160	$ 60,491,447	$ -	$ -	$ -	$ 133,353,607
FY 2005-06 Adopted Budget	$ 113,106,801	$ 48,832,648	$ -	$ -	$ -	$ 161,939,449

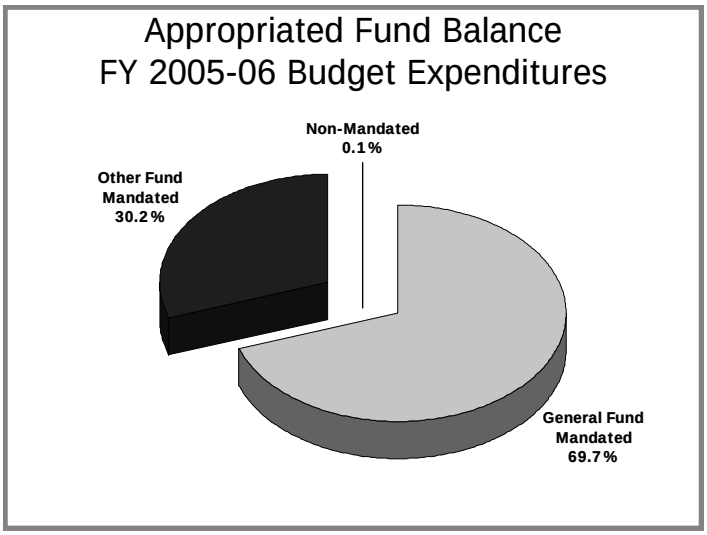
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2002-03 Actuals	$ 173,558	$ -	$ -	$ -	$ -	$ 173,558
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2004-05 Actuals	$ 1,107,271	$ -	$ -	$ -	$ -	$ 1,107,271
FY 2005-06 Adopted Budget	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000

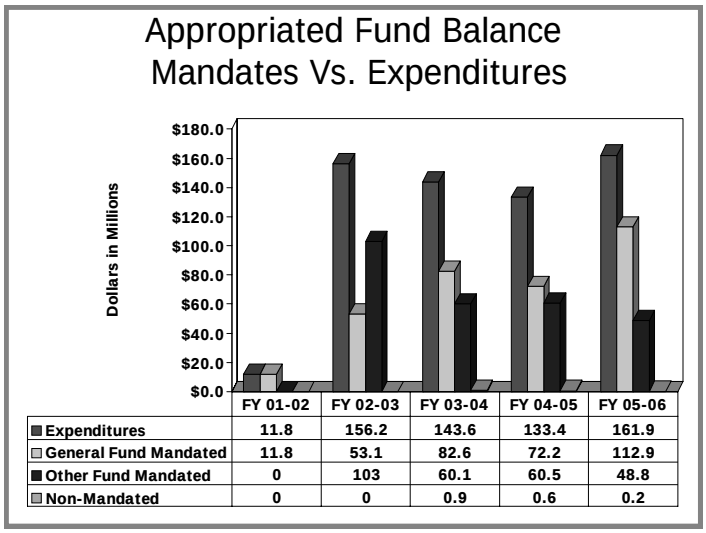
Appropriated Fund Balance (Continued)

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 11,806,236	$ -	$ -	$ -	$ -	$ 11,806,236
FY 2002-03 Actuals	$ 52,974,700	$ 103,004,854	$ -	$ -	$ -	$ 155,979,553
FY 2003-04 Actuals	$ 82,629,359	$ 60,063,927	$ -	$ -	$ -	$ 142,693,285
FY 2004-05 Actuals	$ 71,120,171	$ 60,491,447	$ -	$ -	$ -	$ 131,611,618
FY 2005-06 Adopted Budget	$ 112,439,748	$ 48,832,648	$ -	$ -	$ -	$ 161,272,396

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2002-03 Actuals	$ 45,172	$ -	$ -	$ -	$ -	$ 45,172
FY 2003-04 Actuals	$ 932,905	$ -	$ -	$ -	$ -	$ 932,905
FY 2004-05 Actuals	$ 634,718	$ -	$ -	$ -	$ -	$ 634,718
FY 2005-06 Adopted Budget	$ 167,053	$ -	$ -	$ -	$ -	$ 167,053

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



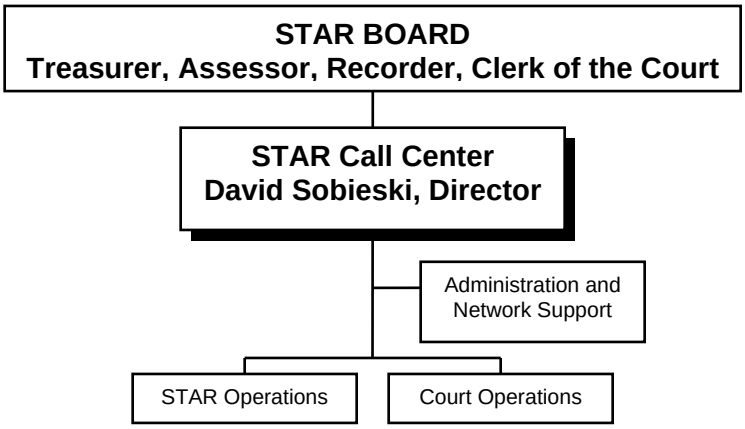


Call Center

Analysis by Marc Kuffner, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the STAR Center is to provide knowledgeable, courteous information to callers of the Treasurer, Assessor, Recorder, Elections and Clerk of the Court offices and the county switchboard so they can conduct their business with the county accurately and conveniently.

Vision

The vision of the STAR Center is to increase efficiency by expanding the information available on the 24-hour automated system.

Strategic Goals

- "Enhanced Customer Access" -- by the end of 2005, the STAR Center in collaboration with the Elections department will develop a plan to obtain and employ voice recognition capability. This technology enhances services by allowing users to obtain polling place and other information on a 24 hour basis. Status: Adopted budget is projected to allow department to make steady progress toward achieving their technology plan.
- "Automated Voice Prompting" -- by the end of 2005, transfer to the STAR Center the capability to create and edit automated voice prompt messages which will eliminate the cost and time loss associated with edits made by the telecommunications vendor. Status: FY 2005-06 Adopted budget includes the ability to address this goal.

Call Center (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
STAR CENTER	$ 972,039	$ 1,081,838	$ 1,284,181	$ 1,297,215	$ 1,428,555	$ (144,374)	-11.2%
ADMINISTRATIVE SERVICES PROG	367,440	216,838	114,484	57,100	126,830	(12,346)	-10.8%
TOTAL EXPENDITURES	$ 1,339,479	$ 1,298,676	$ 1,398,665	$ 1,354,315	$ 1,555,385	$ (156,720)	-11.2%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
STAR CALL CENTER								
	Percent of calls answered within 30 seconds	79.0%	75.0%	80.0%	80.0%	77.0%	-3.0%	-4%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
PERSONAL SERVICES	$ 1,128,381	$ 1,179,054	$ 1,279,042	$ 1,254,078	$ 1,422,061	$ (143,019)	-11.2%
SUPPLIES	11,127	9,383	8,384	6,953	13,913	(5,529)	-65.9%
SERVICES	199,971	81,721	82,721	64,805	90,893	(8,172)	-9.9%
OTHER FINANCING USES	-	-	-	-	-	-	
CAPITAL OUTLAY	-	28,518	28,518	28,479	28,518	-	0.0%
TOTAL EXPENDITURES	$ 1,339,479	$ 1,298,676	$ 1,398,665	$ 1,354,315	$ 1,555,385	$ (156,720)	-11.2%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
100 GENERAL	$ 1,339,479	$ 1,298,676	$ 1,398,665	$ 1,354,315	$ 1,555,385	$ (156,720)	-11.2%
ALL FUNDS	$ 1,339,479	$ 1,298,676	$ 1,398,665	$ 1,354,315	$ 1,555,385	$ (156,720)	-11.2%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	33.00	33.00	33.00	-
TOTAL FUNDS	33.00	33.00	33.00	-

Base Adjustments

Expenditures

- Increased expenditures due to market range study and subsequent salary increases in the Telephone Activity.

Call Center (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 1,298,676**
MID-YEAR ADJUSTMENTS:			
Pay For Performance Increase	C-49-05-008-6-00	$ -	$ 29,580
Health and Dental Benefits Increases	C-49-05-024-8-00		$ 7,557
Compensation Funding Analysis	C-49-05-015-6-00		$ 62,852
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 99,989**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 1,398,665**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 1,398,665**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 15,114
Retirement Contributions		-	23,046
Pay for Performance Annualization		-	7,388
Annualization of Mid-Year Adjustments		-	108,525
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 154,073**
Department Submission Over Target			$ 4,230
REVISED TARGET ADJUSTMENTS SUBTOTAL:			**$ 158,303**
FY 2005-06 BUDGET TARGET:		**$ -**	**$1,556,968**
BASE ADJUSTMENTS:			
Adjustment to Telephone Support Activity		$ -	$ (1,583)
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (1,583)**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 1,555,385**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 1,555,385**

Call Center (Continued)

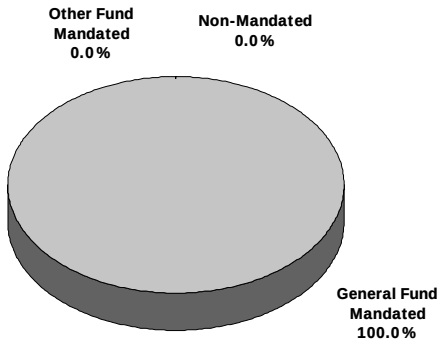
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,301,396	$ -	$ -	$ -	$ -	$ 1,301,396
FY 2002-03 Actuals	$ 1,323,323	$ -	$ -	$ -	$ -	$ 1,323,323
FY 2003-04 Actuals	$ 1,226,882	$ -	$ -	$ -	$ -	$ 1,226,882
FY 2004-05 Actuals	$ 1,315,115	$ -	$ -	$ -	$ -	$ 1,315,115
FY 2005-06 Adopted Budget	$ 1,555,385	$ -	$ -	$ -	$ -	$ 1,555,385

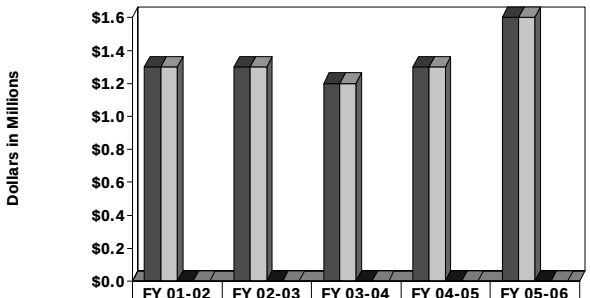
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,301,396	$ -	$ -	$ -	$ -	$ 1,301,396
FY 2002-03 Actuals	$ 1,323,323	$ -	$ -	$ -	$ -	$ 1,323,323
FY 2003-04 Actuals	$ 1,226,882	$ -	$ -	$ -	$ -	$ 1,226,882
FY 2004-05 Actuals	$ 1,315,115	$ -	$ -	$ -	$ -	$ 1,315,115
FY 2005-06 Adopted Budget	$ 1,555,385	$ -	$ -	$ -	$ -	$ 1,555,385

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

County Call Center
FY 2005-06 Budget Expenditures



County Call Center
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	1.3	1.3	1.2	1.3	1.6
General Fund Mandated	1.3	1.3	1.2	1.3	1.6
Other Fund Mandated	0	0	0	0	0
Non-Mandated	0	0	0	0	0

Call Center (Continued)

Mandate Information

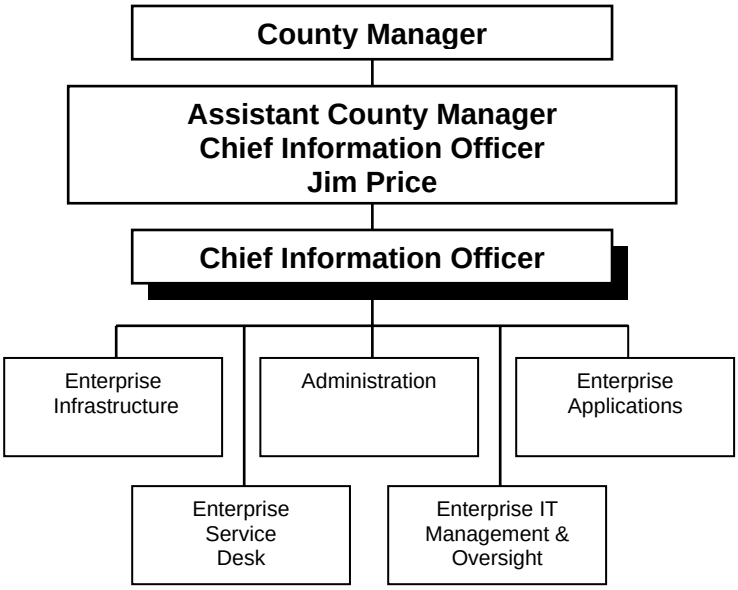
TITLE	STAR Call Center
AUTHORITY	A.R.S. § 11-401 Enumeration Of Officers; A.R.S. § 11-541 Powers And Duties Generally County Assessor; A.R.S. §§ 11-461 through 11-483 County Recorder; A.R.S. § 11-491; A.R.S. § 11-494; A.R.S. § 11-604-605; A.R.S. § 15-996; A.R.S. §§ 35-323 through 35-327; A.R.S. § 41-1285.21; A.R.S. § 42, :IRC150, 148 County Treasurer; A.R.S. § 16-201 Primary Election; A.R.S. § 16-211 General Election; A.R.S. § 16-452 State of Arizona Electronic Voting System Instructions and Procedures Manual Elections Office. Arizona Constitution Article VI, Section 23 – Superior Court Clerk, Arizona Revised Statutes, Supreme Court Administrative Orders and Local Rules. A.R.S. 12-283 Powers and Duties of the Clerk of the Superior Court.
HISTORY/ BACKGROUND	The STAR Call Center is the official communication medium between the Offices of the Board of Supervisors, Treasurer, Assessor, Recorder (including Elections), the Clerk of the Superior Court and the citizens of Maricopa County.
MANDATE DESCRIPTION	The STAR Call Center has numerous statutory and constitutional duties, which mirror those of the Assessor, Treasurer, Recorder, Elections and the Clerk of the Superior Court. The Call Center provides information, such as property tax information, assessed value of property, deed recording information, voter requests for early ballots and polling places on elections day. The Call Center also provides information concerning Family Court and Child Support proceedings, all without transferring between departments. Services extend to the citizens of Maricopa County such as property owners, mortgage banks, and title companies.

Chief Information Officer

Analysis by Marc Kuffner, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Information Technology Department is to provide strategic vision, leadership, and enterprise solutions to County leaders and staff so they can meet their goals and deliver results to the public.

Vision

Information Technology will champion Maricopa County into Information-Age Government

Strategic Goals

- "Anywhere - Anytime" -- County employees will have the ability to fully perform their day-to-day jobs, within a secured IT environment, on demand from anywhere at any time by July 2008. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.
- "Online Processing" -- The public and outside organizations will have the ability, within a secured IT environment, to obtain information from and conduct business transactions online with the County on demand from anywhere at any time by July 2008. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.

Chief Information Officer (Continued)

- "On-Demand IT Access" -- County decision-makers will have the ability to readily and easily access data and/or information on demand to make informed business decisions by July 2008. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.
- "Standardized Information" -- Through Countywide standardized information technology; the County will maximize the use of its available support resources, optimize the cost of doing business, and expedite the sharing and distributing of data and information between systems utilized by distinct business units on demand by July 2008. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.
- "Standards, Staff and Business Process" -- The County's IT strategic goals will be achieved through information technology standards; experienced, knowledgeable, and informed staff; and transformed business processes through enabling IT services by July 2008. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
INFO TECHNOLOGY INFRASTRUCTURE	$ 13,926,864	$ 14,133,393	$ 14,133,393	$ 14,726,954	$ 15,232,361	$ 1,098,968	7.8%
ADMINISTRATIVE SERVICES PROG	1,446,033	-	-	27,262	-	-	
TOTAL REVENUES	$ 15,372,896	$ 14,133,393	$ 14,133,393	$ 14,754,216	$ 15,232,361	$ 1,098,968	7.8%
EXPENDITURES							
INFO TECHNOLOGY APPLICATION	$ 1,045,841	$ 1,102,159	$ 994,629	$ 1,363,323	$ 1,278,560	$ (283,931)	-28.5%
INFO TECHNOLOGY INFRASTRUCTURE	12,275,490	12,954,255	12,905,737	13,315,603	14,197,713	(1,291,976)	-10.0%
INFO TECHNOLOGY MANAGEMENT	(197,824)	564,129	605,388	937,297	510,179	95,209	15.7%
ADMINISTRATIVE SERVICES PROG	1,203,305	1,310,682	1,533,644	1,187,752	1,399,611	134,033	8.7%
INFORMATION TECHNOLOGY PROGRAM	3,057,759	2,933,639	2,956,065	3,146,962	3,124,115	(168,050)	-5.7%
TOTAL EXPENDITURES	$ 17,384,571	$ 18,864,864	$ 18,995,463	$ 19,950,938	$ 20,510,178	$ (1,514,715)	-8.0%

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
INFO TECHNOLOGY APPLICATION							
Percentage of customers satisfied with budget & MFR applications development service request outcome.	90.0%	90.0%	90.0%	90.0%	95.0%	5.0%	5.6%
Percentage of customers satisfied with financial applications development service request outcome.	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percentage of customers satisfied with HR applications development service request outcome.	87.5%	87.5%	87.5%	87.5%	90.0%	2.5%	2.9%
INFO TECHNOLOGY INFRASTRUCTURE							
Percentage of time we complete work orders to our customers' satisfaction and within our committed time frames	84.0%	90.0%	90.0%	90.0%	97.0%	7.0%	7.8%
INFO TECHNOLOGY MANAGEMENT							
Percent of total IT purchases that are made via TFP	95.0%	95.0%	95.0%	95.0%	95.0%	0.0%	0.0%

Chief Information Officer (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 523,449	$ 514,141	$ 514,141	$ 471,955	$ 546,079	$ 31,938	6.2%
CHARGES FOR SERVICES	14,821,877	13,608,252	13,608,252	14,241,398	14,675,282	1,067,030	7.8%
MISCELLANEOUS REVENUE	27,570	11,000	11,000	40,863	11,000	-	0.0%
TOTAL REVENUE	$ 15,372,896	$ 14,133,393	$ 14,133,393	$ 14,754,216	$ 15,232,361	$ 1,098,968	7.8%
EXPENDITURES							
PERSONAL SERVICES	$ 6,336,466	$ 6,849,015	$ 7,167,685	$ 6,592,401	$ 7,588,609	$ (420,924)	-5.9%
SUPPLIES	1,222,690	3,334,338	1,740,221	2,051,965	1,168,311	571,910	32.9%
SERVICES	9,184,968	8,013,634	9,419,680	10,412,128	9,774,317	(354,637)	-3.8%
OTHER FINANCING USES	355,342	312,750	312,750	312,750	293,494	19,256	6.2%
CAPITAL OUTLAY	285,105	355,127	355,127	581,695	1,685,447	(1,330,320)	-374.6%
TOTAL EXPENDITURES	$ 17,384,571	$ 18,864,864	$ 18,995,463	$ 19,950,938	$ 20,510,178	$ (1,514,715)	-8.0%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
681 TELECOMMUNICATIONS	$ 15,372,896	$ 14,133,393	$ 14,133,393	$ 14,754,216	$ 15,232,361	$ 1,098,968	7.8%
ALL FUNDS	$ 15,372,896	$ 14,133,393	$ 14,133,393	$ 14,754,216	$ 15,232,361	$ 1,098,968	7.8%
EXPENDITURES							
100 GENERAL	$ 4,472,516	$ 5,208,429	$ 5,339,028	$ 6,019,513	$ 5,623,616	$ (284,588)	-5.3%
681 TELECOMMUNICATIONS	12,912,055	13,656,435	13,656,435	13,931,425	14,886,562	(1,230,127)	-9.0%
ALL FUNDS	$ 17,384,571	$ 18,864,864	$ 18,995,463	$ 19,950,938	$ 20,510,178	$ (1,514,715)	-8.0%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	63.00	62.17	63.00	0.83
681 TELECOMMUNICATIONS	42.00	44.00	46.00	2.00
TOTAL FUNDS	105.00	106.17	109.00	2.83

- Increase .83 FTE for offset credit from the Eagle project funding.
- Increase 2 FTE's due to increased work orders and continued support requirements.

Base Adjustments

Revenue

- Continued demand for improved technology is generating increased work orders and increased revenue.

Expenditures

- Increased expenditures due to pay for performance annualization, retirement contributions and health/dental plan changes.
- Increased expenditures due to annualization of PeopleSoft program costs.
- Customer driven work orders and customer service creating a 2 FTE increase.
- Fund Balance expenses for capital equipment upgrades.

Chief Information Officer (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 5,208,429**
MID-YEAR ADJUSTMENTS:			
Market Range Adjustments	C-49-05-011-6-00	$ -	$ 113,557
Health and Dental Mid-Year Appropriation	C-49-05-024-8-00		$ 17,042
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 130,599**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 5,339,028**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 5,339,028**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 34,083
Retirement Contributions		-	95,939
Pay for Performance Annualization		-	29,725
Annualization of FY 2004-05 Desktop PC Replacement		-	15,514
Annualization of PeopleSoft Server Upgrade		-	98,276
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 273,537**
Department Submission Over Target			1,778,747
REVISED TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 2,052,284**
FY 2005-06 BUDGET TARGET:		**$ -**	**$7,391,312**
BASE ADJUSTMENTS:			
Adjustment to Salary and Benefit Pay (4 FTE's)		$ -	$ (387,608)
Adjustment to Personnel Savings		-	(66,728)
Adjustment to Other Personnel Services		-	(4,704)
Adjustment to Temporary Pay & Benefits		-	(32,295)
Adjustment to Other Benefits		-	(769)
Adjustment to General Supplies		-	(102,490)
Adjustment to Non Capital Equipment		-	(15,860)
Adjustment to Other Services		-	(661,625)
Adjustment to Rent and Operating Lease		-	(78,998)
Adjustment to Repairs and Maintenance		-	(209,797)
Adjustment to Internal Service Charge		-	(10,012)
Adjustment to Travel & Education		-	(55,572)
Adjustment to Debt Service (TFP)		-	(152,289)
PeopleSoft Base Budget Increase		-	11,051
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (1,767,696)**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 5,623,616**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 5,623,616**

Chief Information Officer (Continued)

Telecommunications (681) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**14,133,393**	**$**	**13,656,435**
FY 2004-05 REVISED BUDGET:	**$**	**14,133,393**	**$**	**13,656,435**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**14,133,393**	**$**	**13,656,435**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	4,788
Retirement Contributions		-		58,718
CY 2006 Health and Dental Premium Increase		-		31,626
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**95,132**
FY 2005-06 BUDGET TARGET:	**$**	**14,133,393**		**$13,751,567**
BASE ADJUSTMENTS:				
Request Over Target	$	811,601	$	1,134,995
Adjustment to Revenue		287,367		-
Adjustment to Overtime and Overtime Benefits		-		(5,846)
Adjustment to Other Benefits		-		24,782
Adjustment to Other Personnel Services		-		(23,185)
Adjustment to Personnel Services Alloc In		-		4,883
Adjustment to Other Services		-		(55,000)
Adjustment to Repairs and Maintenance		-		55,000
Adjustment to Internal Service Charges		-		15,769
Adjustment to Travel & Education		-		(13,735)
Adjustment to Transfers Out (CSCA)		-		2,332
Adjustment to Vehicle Construction and Equipment		-		(5,000)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**1,098,968**	**$**	**1,134,995**
FY 2005-06 ADOPTED BUDGET:	**$**	**15,232,361**	**$**	**14,886,562**
FY 2005-06 ADOPTED BUDGET:	**$**	**15,232,361**	**$**	**14,886,562**

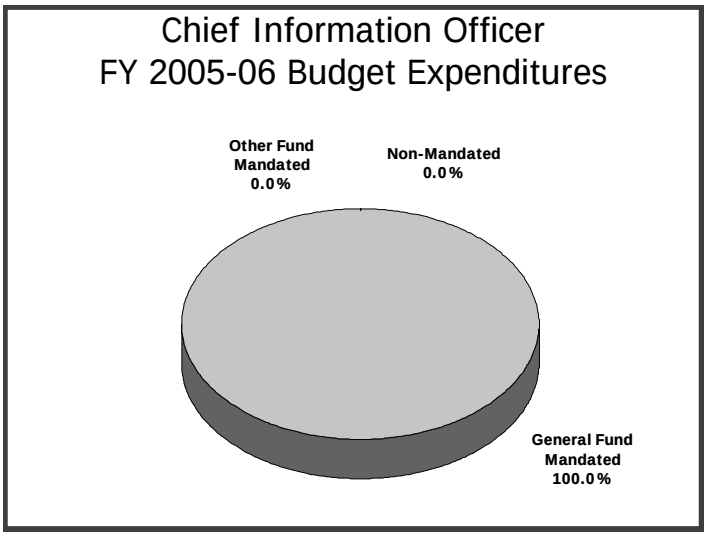
Chief Information Officer (Continued)

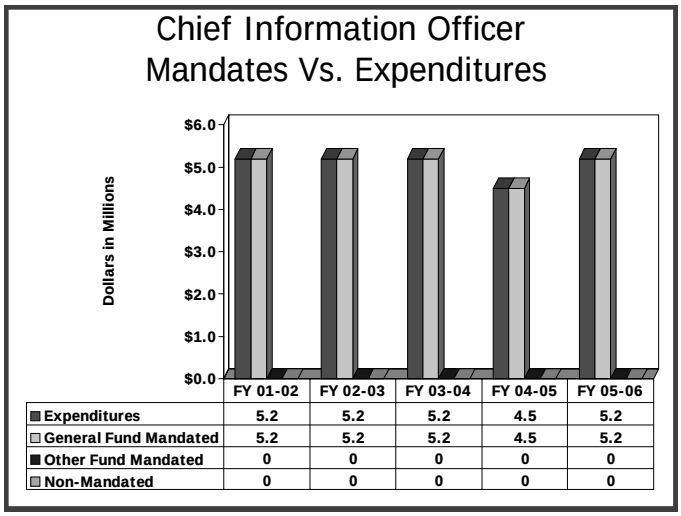
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 5,157,517	$ -	$ -	$ -	$ 14,837,863	$ 19,995,380
FY 2002-03 Actuals	$ 5,195,691	$ -	$ -	$ -	$ 12,622,738	$ 17,818,429
FY 2003-04 Actuals	$ 4,472,561	$ -	$ -	$ -	$ 14,414,056	$ 18,886,617
FY 2004-05 Actuals	$ 5,254,896	$ -	$ -	$ -	$ 15,858,252	$ 21,113,148
FY 2005-06 Adopted Budget	$ 5,623,616	$ -	$ -	$ -	$ 14,886,562	$ 20,510,178

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 5,157,517	$ -	$ -	$ -	$ 14,837,863	$ 19,995,380
FY 2002-03 Actuals*	$ 5,195,691	$ -	$ -	$ -	$ 12,622,738	$ 17,818,429
FY 2003-04 Actuals*	$ 4,472,561	$ -	$ -	$ -	$ 14,414,056	$ 18,886,617
FY 2004-05 Actuals*	$ 5,254,896	$ -	$ -	$ -	$ 15,858,252	$ 21,113,148
FY 2005-06 Adopted Budget	$ 5,623,616	$ -	$ -	$ -	$ 14,886,562	$ 20,510,178

*Includes expenditures that were part of Department 760 Telecommunications
NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



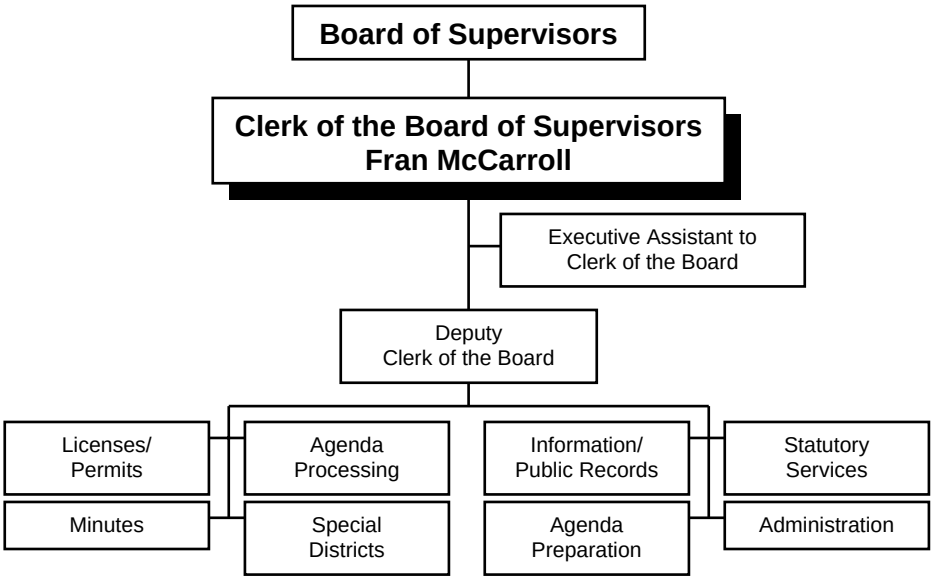


Clerk Of The Board Of Supervisors

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



Mission

The mission of the Office of the Clerk of the Board is to provide official record keeping and other statutory and policy-related services for the Board of Supervisors, other County Agencies, Special Districts, and the general public, so they can make informed decisions and conduct business affairs.

Vision

The vision of the Office of the Clerk of the Board is to be recognized as a leader in the field of statutory and policy record keeping and procedures for the Maricopa County Board of Supervisors.

Strategic Goals

- "Records Management" -- By June 2006, provide all Clerk's Office forms and all County ordinances to citizens via the Internet. Ordinances are being reformatted and updated in order to provide accurate information on the Internet. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Records Management" -- By June 2006, move the record filing system in the Clerk's Office to imaged / stored documents versus paper copies in concert with a county-wide effort. Status: Adopted budget is projected to allow the department to maintain goal as stated.

Clerk Of The Board Of Supervisors (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ADMINISTRATIVE SERVICES PROG	$ 10	$ -	$ -	$ 5	$ -	$ -	
TOTAL REVENUES	$ 10	$ -	$ -	$ 5	$ -	$ -	
EXPENDITURES							
EXECUTIVE SERVICES	$ 201,215	$ 183,159	$ 180,034	$ 160,717	$ 198,176	$ (18,142)	-10.1%
INFORMATION RESOURCES	126,445	133,811	139,167	119,258	152,163	(12,996)	-9.3%
STATUTORY SERVICES	8,369	28,864	28,595	16,063	22,038	6,557	22.9%
ADMINISTRATIVE SERVICES PROG	126,162	132,954	155,617	136,978	164,516	(8,899)	-5.7%
TOTAL EXPENDITURES	$ 462,191	$ 478,788	$ 503,413	$ 433,017	$ 536,893	$ (33,480)	-6.7%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXECUTIVE SERVICES								
	Percent of customers reporting they received the advice, answers, and assistance they needed	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
	Percent of elected and appointed officials who received materials and support within statutory or specified time frames	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
INFORMATION RESOURCES								
	Percent of documents managed in accordance with retention schedule	75.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
	Percent of requestors who are able to access the information they asked for in a specified time period	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
STATUTORY SERVICES								
	Percent of applicants who obtain a fully processed license or permit application within the statutory time frame.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
LICENSES & PERMITS	$ 10	$ -	$ -	$ 5	$ -	$ -	
TOTAL REVENUE	$ 10	$ -	$ -	$ 5	$ -	$ -	
EXPENDITURES							
PERSONAL SERVICES	$ 385,316	$ 403,840	$ 428,455	$ 363,374	$ 445,726	$ (17,271)	-4.0%
SUPPLIES	9,390	10,552	10,490	5,414	10,000	490	4.7%
SERVICES	66,601	62,377	62,449	62,161	78,342	(15,893)	-25.4%
CAPITAL OUTLAY	883	2,019	2,019	2,068	2,825	(806)	-39.9%
TOTAL EXPENDITURES	$ 462,191	$ 478,788	$ 503,413	$ 433,017	$ 536,893	$ (33,480)	-6.7%

Clerk Of The Board Of Supervisors (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 10	$ -	$ -	$ 5	$ -	$ -	
ALL FUNDS	$ 10	$ -	$ -	$ 5	$ -	$ -	
EXPENDITURES							
100 GENERAL	$ 462,191	$ 478,788	$ 503,413	$ 433,017	$ 536,893	$ (33,480)	-6.7%
ALL FUNDS	$ 462,191	$ 478,788	$ 503,413	$ 433,017	$ 536,893	$ (33,480)	-6.7%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	7.00	7.00	7.35	0.35
TOTAL FUNDS	7.00	7.00	7.35	0.35

- Department requested an increase of .35 personnel in order to off-set increased workload.

Base Adjustments

Expenditures

- Increase in Personnel Services expenses.
- Increase funding for projected additional expenditures associated with the Board of Equalization.

Clerk Of The Board Of Supervisors (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 478,788**
MID-YEAR ADJUSTMENTS:			
Market Range Increases	C-49-05-008-6-00	$ -	$ 6,445
Health and Dental Benefits Increases	C-49-05-024-8-00	-	11,057
Pay for Performance	C-49-05-008-6-00	-	7,123
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$24,625**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 503,413**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 503,413**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 22,113
Retirement Contributions		-	7,789
Pay for Performance Annualization		-	2,873
Annualization of FY 2004-05 Desktop PC Replacement		-	705
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 33,480**
FY 2005-06 BUDGET TARGET:		**$ -**	**$536,893**
BASE ADJUSTMENTS:			
Adjustment to Regular Pay & Benefits		$ -	$ 15,632
Adjustment to Temporary Pay & Benefits		-	(6,355)
Adjustment to Other Benefits		-	(45)
Adjustment to Other Personnel Services		-	(11,842)
Adjustment to General Supplies		-	(2,490)
Adjustment to Non-Capital Equipment		-	(2,000)
Adjustment to Legal Services		-	(2,153)
Asjustment to Other Services		-	10,003
Adjustment to Internal Service Charges		-	(168)
Adjustment to Travel & Education		-	(582)
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ -**
FY 2005-06 ADOPTED BASE BUDGET:		**$ -**	**$ 536,893**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 536,893**

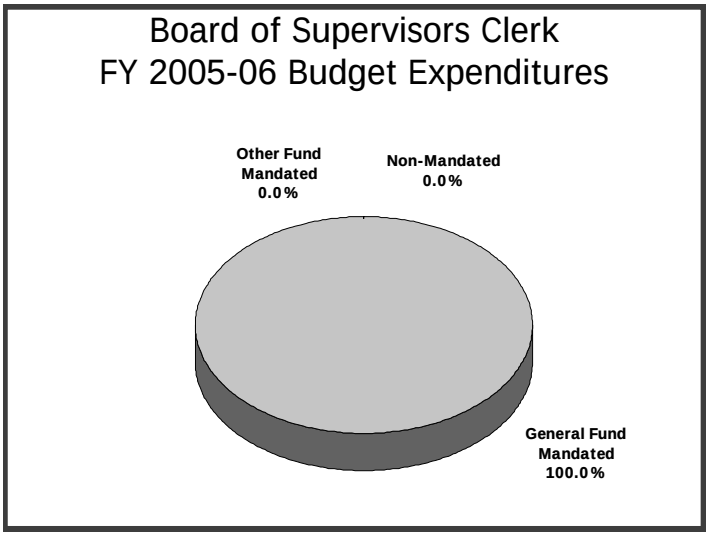
Clerk Of The Board Of Supervisors (Continued)

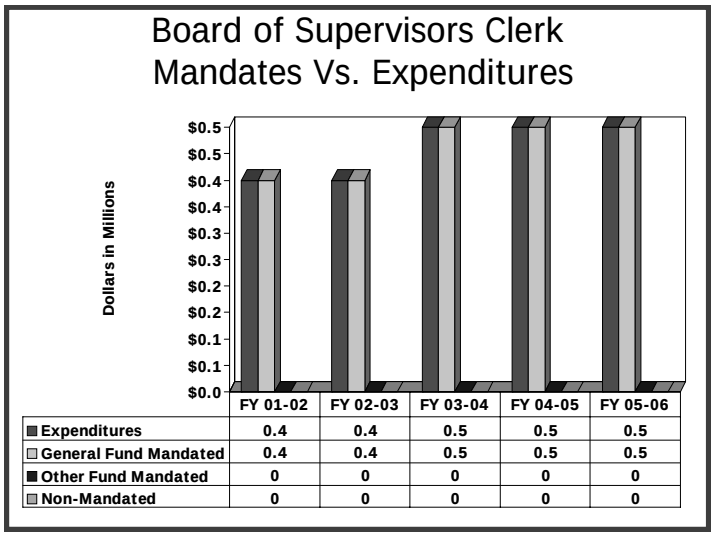
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 427,717	$ -	$ -	$ -	$ -	$ 427,717
FY 2002-03 Actuals	$ 463,725	$ -	$ -	$ -	$ -	$ 463,725
FY 2003-04 Actuals	$ 458,417	$ -	$ -	$ -	$ -	$ 458,417
FY 2004-05 Actuals	$ 478,788	$ -	$ -	$ -	$ -	$ 478,788
FY 2005-06 Adopted Budget	$ 536,893	$ -	$ -	$ -	$ -	$ 536,893

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 427,717	$ -	$ -	$ -	$ -	$ 427,717
FY 2002-03 Actuals	$ 463,725	$ -	$ -	$ -	$ -	$ 463,725
FY 2003-04 Actuals	$ 458,417	$ -	$ -	$ -	$ -	$ 458,417
FY 2004-05 Actuals	$ 478,788	$ -	$ -	$ -	$ -	$ 478,788
FY 2005-06 Adopted Budget	$ 536,893			$ -		$ 536,893

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Clerk Of The Board Of Supervisors (Continued)

Mandate Information

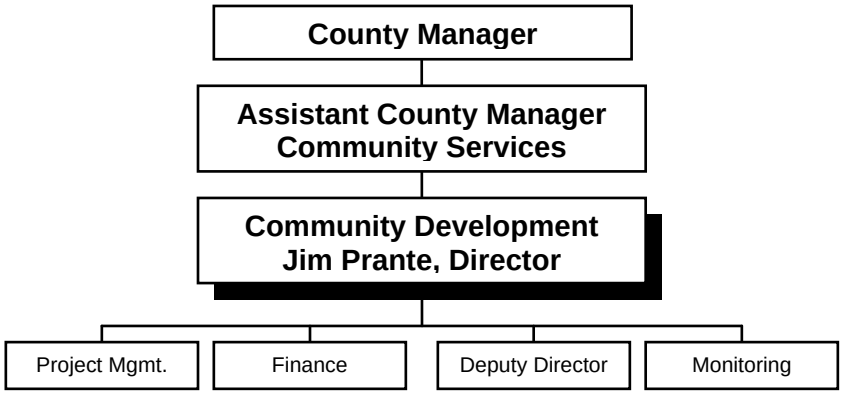
TITLE	Clerk of the Board of Supervisors
AUTHORITY	A.R.S. §11-201 Powers of county; A.R.S. §11-251 Powers of board; A.R.S. §11-241 Clerk of Board appointment; duties; A.R.S. §11-214 Regular and special meetings. There are other statutory references regarding the Clerk of the Board, far too many to detail in this type of report. Because the Clerk of the Board works directly with and for the Board of Supervisors, everything the Clerk does is in some way mandated by statute, particularly recording all proceedings of the board, recording the vote of each member on every question, and preserving and filing all accounts and actions of the Board. The Clerk of the Board of Supervisors is also the Clerk of the Flood Control District A.R.S. § 48-3602, Library District A.R.S. § 48-3901, and the Stadium District A.R.S. § 48-4202, as well as numerous special districts.
HISTORY/ BACKGROUND	The Clerk of the Board is an Officer of the County, appointed by the Board of Supervisors to perform all mandated statutory services for the Board of Supervisors, Flood Control District, Library District, Stadium District, and Special Districts, and to be the official record keeper for these Boards.
MANDATE DESCRIPTION	The Clerk of the Board has numerous statutory and constitutional duties including signing all orders made and warrants issued by order of the Board for payment of money, publishing minutes, accepting notices of claim for the county, assisting in formation of Special Districts, Special District annual reports, processing annexations and franchise applications, and licensing and permitting for certain special events. Regular meetings of the Board shall be held each month as designated by the Board; each meeting to be posted and conducted in accordance with the Arizona Open Meeting Law statute A.R.S. § 38-431.

Community Development

Analysis by Victor Wickersham, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of Community Development is to provide Community Development Block Grant (CDBG) and HOME Program funding to municipalities and other sub-recipients not eligible for direct United States Department of Housing and Urban Development (HUD) funding so they can develop viable communities to primarily benefit low and moderate income people.

Vision

Develop viable communities through the provision of affordable housing, suitable living environments and expansion of strong economic bases, principally for persons of low and moderate income.

Strategic Goals

- "Grant Administration" -- Meet the increasing demand for administrative services generated from population growth and any anticipated new HUD grant requirements, with a reduction in funding for such administrative services, by June 30, 2010. Status: Community Development likely will be impacted by Federal budget reductions. However, staff indicates that the grant amounts for FY 2005/06 are definite. Therefore any further budget reductions will not occur until FY 2006/07.

Community Development (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
COMMUNITY DEV. BLOCK GRANT	$ 3,783,677	$ 6,807,894	$ 6,807,894	$ 4,252,519	$ 6,858,901	$ 51,007	0.7%
HOME	5,513,647	9,225,382	9,225,382	4,490,484	9,138,630	(86,752)	-0.9%
ADMINISTRATIVE SERVICES PROG	328,437	-	-	-	-	-	
TOTAL REVENUES	$ 9,625,761	$ 16,033,276	$ 16,033,276	$ 8,743,003	$ 15,997,531	$ (35,745)	-0.2%
EXPENDITURES							
COMMUNITY DEV. BLOCK GRANT	$ 4,051,619	$ 6,807,894	$ 6,807,894	$ 3,691,856	$ 6,827,925	$ (20,031)	-0.3%
HOME	5,530,834	9,225,382	9,225,382	4,099,413	9,138,630	86,752	0.9%
ADMINISTRATIVE SERVICES PROG	142	-	-	13,543	30,976	(30,976)	
TOTAL EXPENDITURES	$ 9,582,595	$ 16,033,276	$ 16,033,276	$ 7,804,812	$ 15,997,531	$ 35,745	0.2%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
CDBG								
	Percent of dollars spent versus dollars awarded for subrecipient	132.6%	93.2%	93.2%	93.2%	100.0%	6.8%	7.3%
HOME								
	Percent of dollars spent versus dollars awarded for subrecipient	90.2%	88.7%	88.7%	88.7%	100.0%	11.3%	12.7%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PRO. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 9,617,029	$ 16,033,276	$ 16,033,276	$ 8,742,237	$ 15,997,531	$ (35,745)	-0.2%
MISCELLANEOUS REVENUE	8,732	-	-	636	-	-	
OTHER FINANCING SOURCES	0	-	-	130	-	-	
TOTAL REVENUE	$ 9,625,761	$ 16,033,276	$ 16,033,276	$ 8,743,003	$ 15,997,531	$ (35,745)	-0.2%
EXPENDITURES							
PERSONAL SERVICES	$ 585,442	$ 688,750	$ 688,753	$ 574,067	$ 684,525	$ 4,228	0.6%
SUPPLIES	33,863	26,500	26,500	23,486	18,000	8,500	32.1%
SERVICES	8,942,064	15,291,202	15,291,199	7,180,435	15,265,314	25,885	0.2%
OTHER FINANCING USES	21,225	26,824	26,824	26,824	26,537	287	1.1%
CAPITAL OUTLAY	-	-	-	-	3,155	(3,155)	
TOTAL EXPENDITURES	$ 9,582,595	$ 16,033,276	$ 16,033,276	$ 7,804,812	$ 15,997,531	$ 35,745	0.2%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
217 CDBG, HOUSING TRUST	$ 9,625,761	$ 16,033,276	$ 16,033,276	$ 8,743,003	$ 15,997,531	$ (35,745)	-0.2%
ALL FUNDS	$ 9,625,761	$ 16,033,276	$ 16,033,276	$ 8,743,003	$ 15,997,531	$ (35,745)	-0.2%
EXPENDITURES							
217 CDBG, HOUSING TRUST	$ 9,582,595	$ 16,033,276	$ 16,033,276	$ 7,804,812	$ 15,997,531	$ 35,745	0.2%
ALL FUNDS	$ 9,582,595	$ 16,033,276	$ 16,033,276	$ 7,804,812	$ 15,997,531	$ 35,745	0.2%

Community Development (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
217 CDBG, HOUSING TRUST	10.00	10.00	10.00	-
TOTAL FUNDS	10.00	10.00	10.00	-

Base Adjustments

Revenue

- Revenue has been reduced by $35,745 to keep the grant fund balanced.

Expenditures

- Reduce Temporary Pay and Benefits.
- Reduce Non Capital Equipment.
- Increase Debt Service for hardware replacement.

Community Development (Continued)

Reconciliation

CDBG Housing Trust (217) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 16,033,276**	**$ 16,033,276**
FY 2004-05 REVISED BUDGET:	**$ 16,033,276**	**$ 16,033,276**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 16,033,276**	**$ 16,033,276**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 4,660
Retirement Contributions	-	13,421
Structural Balance	-	(42,426)
Pay for Performance Annualization	-	8,590
Annualization of FY 2004-05 Desktop PC Replacement	-	15,755
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 16,033,276**	**$16,033,276**
BASE ADJUSTMENTS:		
Adjustment to Grants Revenue	$ (35,745)	$ -
Adjustment to Temporary Pay & Benefits	-	(14,317)
Adjustment to Other Benefits	-	(13,421)
Adjustment to Non Capital Equipment	-	(8,500)
Adjustment to Transfer Out (Central Service)	-	538
Adjustment to Travel & Education	-	(2,000)
Adjustment to Postage/Freight/Shipping	-	(1,200)
Adjustment to Debt Service (TFP)	-	3,155
BASE ADJUSTMENTS SUBTOTAL:	**$ (35,745)**	**$ (35,745)**
FY 2005-06 ADOPTED BUDGET:	**$ 15,997,531**	**$ 15,997,531**
FY 2005-06 ADOPTED BUDGET:	**$ 15,997,531**	**$ 15,997,531**

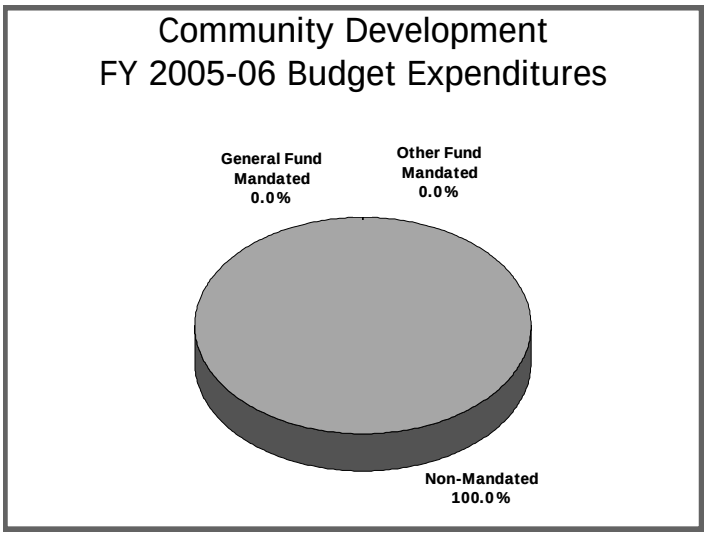
Community Development (Continued)

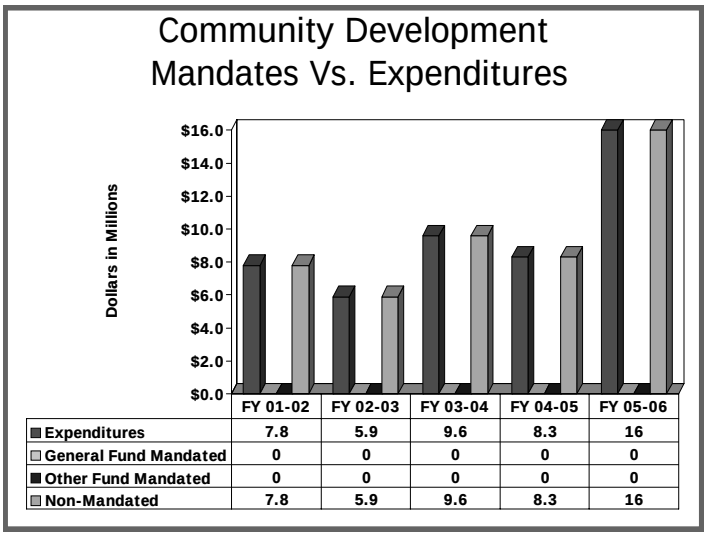
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 7,755,494	$ -	$ -	$ -	$ 7,755,494
FY 2002-03 Actuals	$ -	$ 5,896,916	$ -	$ -	$ -	$ 5,896,916
FY 2003-04 Actuals	$ -	$ 9,566,275	$ -	$ -	$ -	$ 9,566,275
FY 2004-05 Actuals	$ -	$ 8,324,898	$ -	$ -	$ -	$ 8,324,898
FY 2005-06 Adopted Budget	$ -	$ 15,997,531	$ -	$ -	$ -	$ 15,997,531

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 7,755,494	$ -	$ -	$ -	$ 7,755,494
FY 2002-03 Actuals	$ -	$ 5,896,916	$ -	$ -	$ -	$ 5,896,916
FY 2003-04 Actuals	$ -	$ 9,566,275	$ -	$ -	$ -	$ 9,566,275
FY 2004-05 Actuals	$ -	$ 8,324,898	$ -	$ -	$ -	$ 8,324,898
FY 2005-06 Adopted Budget	$ -	$ 15,997,531	$ -	$ -	$ -	$ 15,997,531

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



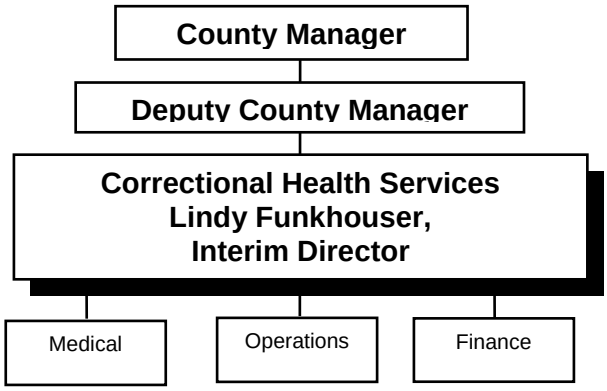


Correctional Health

Analysis by Dexter C. Thomas, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Correctional Health Services (CHS) Department is to provide medically necessary health care to persons in Maricopa County correctional facilities in order to protect the health and safety of the community.

Vision

CHS will demonstrate excellence in correctional health care and be an integral part of the health and safety of the community.

Strategic Goals

- CHS will maintain a community standard of care in correctional setting as evidenced by continued accreditation status granted by the National Commission on Correctional Health Care (NCCHC), while implementing a Managed Care Model of service. Status: The department is achieving this goal and will shift attention to the issues, changes and mission of the department as they relate to delivering health care services.
- By 2007, CHS will restructure and implement a Managed Care Model to provide constitutionally mandated health care services to those incarcerated in the Maricopa County jails to reduce the impact of the rising cost associated with delivering health care services. Status: The department will revise the goal to identify the impact internal operational changes will have on the future delivery of managed health care.
- CHS will improve the efficiency of health care delivery to the incarcerated population in Maricopa County jails by full implementation of telemedicine by FY 2008. Status: The department has achieved progress in this goal and will benchmark the accomplishments to date and describe the impact future issues, changes, and mission of the department will have on the completion of this goal.

Correctional Health (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ADULT/REMAND JUV INMATE TRTMT	$ 491,946	$ 842,542	$ 842,542	$ 681,654	$ 472,611	$ (369,931)	-43.9%
HEALTH CARE MANAGEMENT	5,359	8,900	8,900	5,998	8,900	-	0.0%
INMATE ASSESSMENT	-	-	-	93,432	41,284	41,284	
ADMINISTRATIVE SERVICES PROG	(30,008)	-	-	2,495	-	-	
TOTAL REVENUES	$ 467,297	$ 851,442	$ 851,442	$ 783,579	$ 522,795	$ (328,647)	-38.6%
EXPENDITURES							
ADULT/REMAND JUV INMATE TRTMT	$ 15,944,488	$ 24,335,015	$ 24,390,459	$ 23,969,826	$ 21,753,179	$ 2,637,280	10.8%
HEALTH CARE MANAGEMENT	2,839,909	1,495,222	1,867,215	2,446,662	1,644,359	222,856	11.9%
INMATE ASSESSMENT	4,639,115	7,824,543	7,811,490	8,144,291	9,969,511	(2,158,021)	-27.6%
RESTORATION TO COMPENTENCY	7,739,628	3,461,426	3,514,260	3,476,682	3,580,435	(66,175)	-1.9%
BIO DEFENSE PREPAREDNESS	14,982	44,947	44,947	44,947	-	44,947	100.0%
ADMINISTRATIVE SERVICES PROG	13,710,518	3,289,320	3,381,575	5,166,652	5,887,927	(2,506,352)	-74.1%
INFORMATION TECHNOLOGY PROGRAM	143,526	523,946	537,754	384,195	379,399	158,355	29.4%
TOTAL EXPENDITURES	$ 45,032,166	$ 40,974,419	$ 41,547,700	$ 43,633,256	$ 43,214,809	$ (1,667,109)	-4.0%

Note: Budgeted expenditures for the Department Administrative Services and Restoration to Competency Programs include $154,243 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ADULT/REMANDED JUVENILE INMATE TREATMENT							
Percent of inmate medical sick call treatments provided per average daily population.	25.4%	28.3%	28.3%	35.7%	30.7%	2.4%	8.5%
HEALTH CARE MANAGEMENT							
Percent of inmates with a communicable disease or significant infection per ADP.	N/A	N/A	N/A	4.7%	4.9%	N/A	N/A
INMATE ASSESSMENT							
Percent of assessments completed within 14 days of booking.	64.5%	64.5%	64.5%	52.5%	52.5%	-12.0%	-18.6%
RESTORATION TO COMPETENCY PROGRAM							
Percent of competency determinations performed within 78 days.	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 458,969	$ 842,542	$ 842,542	$ 775,086	$ 513,895	$ (328,647)	-39.0%
CHARGES FOR SERVICES	5,359	8,900	8,900	5,998	8,900	-	0.0%
MISCELLANEOUS REVENUE	2,969	-	-	2,495	-	-	
TOTAL REVENUE	$ 467,297	$ 851,442	$ 851,442	$ 783,579	$ 522,795	$ (328,647)	-38.6%
EXPENDITURES							
PERSONAL SERVICES	$ 15,102,216	$ 21,045,730	$ 22,151,372	$ 19,948,565	$ 22,570,093	$ (418,721)	-1.9%
SUPPLIES	3,841,644	3,769,277	3,777,796	4,157,963	5,553,404	(1,775,608)	-47.0%
SERVICES	25,088,676	15,167,227	14,641,256	18,835,192	14,474,410	166,846	1.1%
CAPITAL OUTLAY	999,630	992,185	977,276	691,536	616,902	360,374	36.9%
TOTAL EXPENDITURES	$ 45,032,166	$ 40,974,419	$ 41,547,700	$ 43,633,256	$ 43,214,809	$ (1,667,109)	-4.0%

Correctional Health (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
255 DETENTION OPERATIONS	$ 9,108	$ 8,900	$ 8,900	$ 8,914	$ 8,900	$ -	0.0%
292 CORRECTIONAL HEALTH GRANT	458,189	842,542	842,542	774,666	513,895	(328,647)	-39.0%
ALL FUNDS	$ 467,297	$ 851,442	$ 851,442	$ 783,579	$ 522,795	$ (328,647)	-38.6%
EXPENDITURES							
100 GENERAL	$ 7,777,526	$ 3,461,426	$ 3,514,260	$ 3,476,664	$ 3,580,435	$ (66,175)	-1.9%
255 DETENTION OPERATIONS	36,087,074	36,512,414	37,032,861	39,202,587	39,120,480	(2,087,619)	-5.6%
292 CORRECTIONAL HEALTH GRANT	399,350	842,542	842,542	717,791	513,895	328,647	39.0%
455 DETENTION CAPITAL PROJECTS	768,216	158,037	158,037	236,214	-	158,037	100.0%
ALL FUNDS	$ 45,032,166	$ 40,974,419	$ 41,547,700	$ 43,633,256	$ 43,214,809	$ (1,667,109)	-4.0%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	18.00	23.00	21.00	(2.00)
255 DETENTION OPERATIONS	358.75	353.63	327.10	(26.53)
455 DETENTION CAPITAL PROJECTS	4.00	4.00	-	(4.00)
TOTAL FUNDS	380.75	380.63	348.10	(32.53)

- 26.53 FTEs were eliminated in Detention Operations Fund due to a re-organization and outsourcing of some functions.
- 2.0 FTEs were eliminated in General Fund due to unfilled vacancies.
- 4.0 FTEs were eliminated in Detention Capital Projects Fund due to the completion of capital projects in FY 2004-05.

Base Adjustments

Revenue

- Reduction in Correctional Health Grants Fund due to decrease in grant award for Telemedicine and elimination of Bio-Defense Grant funding for Correctional Health Services.

Expenditures

- Increased Detention Operations Fund due to Phase II staffing changes and consulting services, increased pharmaceutical costs, and Outside Medical Care for Cities costs.
- Reduced expenditures in Detention Operations Fund due to savings in Outside Medical Services as a result of improvements to utilization.
- Reduction in Correctional Health Grants Fund due to decrease in grant award for Telemedicine and elimination of Bio-Defense Grant funding for Correctional Health Services.
- Reduction in Detention Capital Projects Fund due to the completion of capital projects in FY 2004-05.

Correctional Health (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 3,461,426**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 46,840
Health and Dental Benefits Increases	-	5,994
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 52,834**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 3,514,260**
FY 2004-05 REVISED RESTATED BUDGET:	**$ -**	**$ 3,514,260**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 11,988
Retirement Contributions	-	31,519
Pay for Performance Annualization	-	9,497
Annualization of Mid -Year Adjustments/Nurse Market Adjustment	-	13,171
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 66,175**
FY 2005-06 BUDGET TARGET:	**$ -**	**$ 3,580,435**
FY 2005-06 ADOPTED BASE BUDGET:	**$ -**	**$ 3,580,435**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ 3,580,435**

Correctional Health (Continued)

Detention Operations Fund (255) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 8,900**	**$ 36,512,414**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 336,359
Performance Pay Increase	-	64,957
Health and Dental Benefits Increases	-	119131
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 520,447**
FY 2004-05 REVISED BUDGET:	**$ 8,900**	**$ 37,032,861**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 8,900**	**$ 37,032,861**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 238,261
Retirement Contributions	-	626,567
Annualization of FY 2005 Initiative/Baseline Staffing	-	74,048
Pay for Performance Annualization	-	68,202
Annualization of FY 2004-05 Desktop PC Replacement	-	25,024
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,032,102**
FY 2005-06 BUDGET TARGET:	**$ 8,900**	**$ 38,064,963**
BASE ADJUSTMENTS:		
Phase II Proposed Staffing Changes	$ -	$ 4,056
Increased Pharmaceutical Costs	-	1,710,952
Savings in Outside Medical Services Due to Improved Utilization	-	(1,574,535)
Capital Equipment	-	(140,473)
Phase II Consulting Fees	-	626,186
Cost of Outside Medical Services for Cities	-	429,331
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,055,517**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 8,900**	**$ 39,120,480**
FY 2005-06 ADOPTED BUDGET:	**$ 8,900**	**$ 39,120,480**

Correctional Health (Continued)

Correctional Health Grant Fund (292) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**842,542**	**$**	**842,542**
FY 2004-05 REVISED BUDGET:	**$**	**842,542**	**$**	**842,542**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**842,542**	**$**	**842,542**
FY 2005-06 BUDGET TARGET:	**$**	**842,542**	**$**	**842,542**
BASE ADJUSTMENTS:				
Decrease in Telemedicine Grant	$	(321,157)	$	(321,157)
Bio-Defense Grant Funding Eliminated		(7,490)		(7,490)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(328,647)**	**$**	**(328,647)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**513,895**	**$**	**513,895**
FY 2005-06 ADOPTED BUDGET:	**$**	**513,895**	**$**	**513,895**

Correctional Health (Continued)

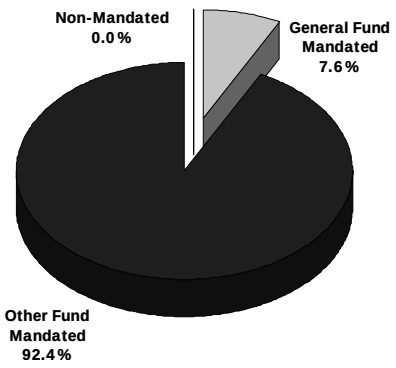
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,838,332	$ 20,779,507	$ -	$ -	$ -	$ 24,617,839
FY 2002-03 Actuals	$ 4,972,450	$ 25,826,324	$ -	$ -	$ -	$ 30,798,774
FY 2003-04 Actuals	$ 7,074,648	$ 36,717,994	$ 156,499	$ -	$ -	$ 43,949,141
FY 2004-05 Actuals	$ 2,950,475	$ 35,359,949	$ 116,600	$ -	$ -	$ 38,427,024
FY 2005-06 Adopted Budget	$ 3,580,434	$ 39,634,375	$ -	$ -	$ -	$ 43,214,809

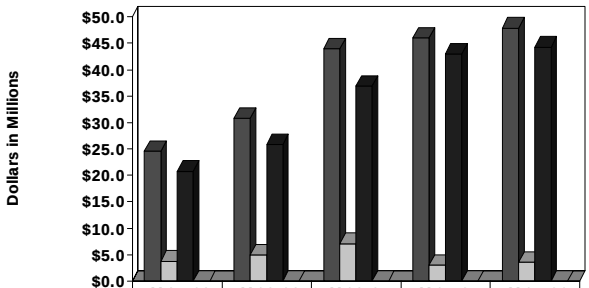
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,838,332	$ 20,779,507	$ -	$ -	$ -	$ 24,617,839
FY 2002-03 Actuals	$ 4,972,450	$ 25,826,324	$ -	$ -	$ -	$ 30,798,774
FY 2003-04 Actuals	$ 7,074,648	$ 36,717,994	$ 156,499	$ -	$ -	$ 43,949,141
FY 2004-05 Actuals	$ 2,950,475	$ 35,359,949	$ 116,600	$ -	$ -	$ 38,427,024
FY 2005-06 Adopted Budget	$ 3,580,434	$ 39,120,480	$ -	$ -	$ -	$ 42,700,914

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Correctional Health
FY 2005-06 Budget Expenditures



Correctional Health
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	24.6	30.8	43.9	46	47.9
General Fund Mandated	3.8	5	7.1	3	3.6
Other Fund Mandated	20.8	25.8	36.9	43	44.3
Non-Mandated	0	0	0	0	0

Correctional Health (Continued)

Mandate Information

TITLE	Health Care to Indigents in County Correctional Facilities
AUTHORITY	A.R.S. § 11-291 Hospitalization and Medical Care of Indigent Sick
HISTORY/ BACKGROUND	The State has historically placed the burden of indigent care at the county level. The Board of Supervisors has the sole and exclusive authority to provide for the hospitalization and medical care of the indigent sick in the county, including indigent persons under the supervision of a county corrections agency, to the extent such expenses are not covered by a third party payor.

Health Care to Indigents in County Correctional Facilities	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 18,230,886	$ -	$ -	$ -	$ 18,230,886
FY 2002-03 Actuals	$ -	$ 21,500,694	$ -	$ -	$ -	$ 21,500,694
FY 2003-04 Actuals	$ -	$ 26,243,830	$ 156,499	$ -	$ -	$ 26,400,329
FY 2004-05 Actuals	$ -	$ 27,832,496	$ 116,600	$ -	$ -	$ 27,949,096
FY 2005-06 Adopted Budget	$ -	$ 34,195,440	$ -	$ -	$ -	$ 34,195,440

TITLE	Correctional Health Claims
AUTHORITY	A.R.S. § 11-251(8)
HISTORY/ BACKGROUND	Pursuant to A.R.S. § 11-251(8), Counties are authorized to provide for Jails. Where inmates in County jails need emergency medical attention or in-patient care, the County must provide those services. Maricopa Medical Center (MMC) currently provides such services. The Health Care Mandates Department, in conjunction with the Correctional Health Department, reviews the claims and determines the appropriate amount of payment to MMC.
MANDATE DESCRIPTION	Maricopa County must continue to provide medical services to detainees in County jails. Where in-patient services are necessary, MMC provide the most cost-effective source of medical services to the County.

TITLE: Correctional Health Claims

Correctional Health Claims ‡	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 2,548,621	$ -	$ -	$ -	$ 2,548,621
FY 2002-03 Actuals	$ -	$ 4,325,630	$ -	$ -	$ -	$ 4,325,630
FY 2003-04 Actuals	$ -	$ 10,474,164	$ -	$ -	$ -	$ 10,474,164
FY 2004-05 Actuals	$ -	$ 7,527,453	$ -	$ -	$ -	$ 7,527,453
FY 2005-06 Adopted Budget	$ -	$ 4,925,040	$ -	$ -	$ -	$ 4,925,040

‡ Prior to FY04-05, this mandate was performed by Health Care Mandates.

Correctional Health (Continued)

TITLE	Competency Restoration
AUTHORITY	A.R.S. § 13-4512; A.R.Crim.P 10
HISTORY/ BACKGROUND	State law requires that a criminal defendant must have the mental capacity to provide meaningful assistance to his/her defense counsel before standing trial. If it is determined by the Court that the Defendant does not have the mental capacity to stand trial, he/she must be "restored to competency" before the trial can be commenced. Previously, session law required that Maricopa County pay 86% of the cost of competency restoration for those defendants that are treated at the Arizona State Hospital following a referral from Superior Court. However, starting in FY 04, the County is required to pay 100% of these costs. A.R.S. § 13-4512 also requires that Maricopa County must pay an additional per diem in the event that an individual is not transported back to the County jail within certain perimeters.
MANDATE DESCRIPTION	Maricopa County is required to pay 100% of the cost of competency restoration for those defendants that are treated at the Arizona State following a referral from Superior Court. A.R.S. § 13-4512 also requires that Maricopa County must pay an additional per diem in the event that an individual is not transported back to the County jail within certain perimeters.

TITLE: Competency Restoration

Competency Restoration ‡	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,838,332	$ -	$ -	$ -	$ -	$ 3,838,332
FY 2002-03 Actuals	$ 4,972,450	$ -	$ -	$ -	$ -	$ 4,972,450
FY 2003-04 Actuals	$ 7,074,648	$ -	$ -	$ -	$ -	$ 7,074,648
FY 2004-05 Actuals	$ 2,950,475	$ -	$ -	$ -	$ -	$ 2,950,475
FY 2005-06 Adopted Budget	$ 3,580,434	$ -	$ -	$ -	$ -	$ 3,580,434

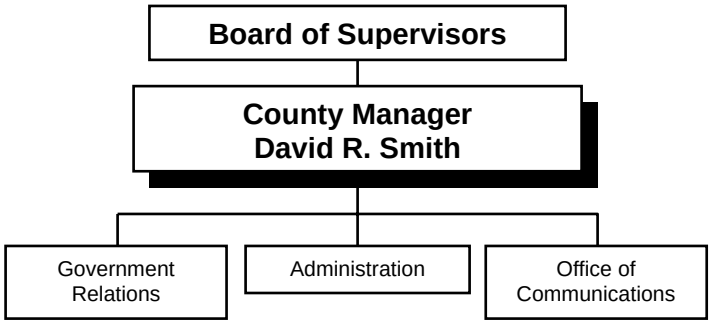
‡ Prior to FY04-05, this mandate was performed by Health Care Mandates.

County Manager's Office

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



Mission

The mission of the County Manager's Office is to provide leadership and direction for county departments and agencies so that they can deliver services countywide to residents of Maricopa County.

Vision

To manage, lead, and direct countywide services. This includes managing the continued financial stabilization plan, responding to citizenry and meeting public needs, providing leadership for county initiatives, initiating program development, and implementation in response to policy direction set by the Board of Supervisors, coordinating county issues which have regional impact, providing leadership related to county legislative initiatives and intergovernmental issues, and providing information to employees and the public concerning county activities. To assist the Board of Supervisors in every way possible in meeting the challenges facing the county in the years ahead. These include the efficient responsive provision of services, sound financial planning, growth management, and insightful policy recommendations.

Strategic Goals

- "Quality of Life" -- Maricopa County will publish Livability Index and Value Driver reports under the Managing For Results system by June 2006. Status: With the assistance of the Office of Management and Budget this goal has been accomplished in FY 2004-05.
- "Criminal Justice Efforts" -- By June 2006, increase efficiencies in the criminal justice systems to 90% of cases processed within 180 days. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Criminal Justice Efforts" -- By June 2005, restore Adult Probation caseload levels back to December 2002 levels. Status: Adopted budget is projected to allow the department to maintain goal as stated.

County Manager's Office (Continued)

- "Criminal Justice Efforts" -- Increase juvenile crime prevention efforts by January 2006 by utilizing recommendations from the Office of Juvenile Justice and Delinquency Prevention Targeted Community Action Planning report and implementing myriad best practices strategies. Anticipate juvenile crime reduction by 10% within the first year of implementation. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Human Services Efforts" -- Complete construction of the Human Services Campus in downtown Phoenix by December 2005. Expected fundraising efforts to yield $27.6 million. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Employee Compensation" -- Establish a competitive salary structure by June 2006 to increase staff recruitment and retention efforts by 10% and identify funding structure to support this initiative. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Employee Diversity" -- By June 2006, increase by 10% the number of staff in supervisory positions who have diverse backgrounds that is reflective of the current workforce. These efforts will be carried out in conjunction with the Diversity Director. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Employee Satisfaction" -- By June 2006, establish Maricopa County as "One of the Best Places to Work" as identified by Fortune magazine. Status: Adopted budget is projected to allow the department to maintain goal as stated.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
COMMUNICATIONS	$ 507,901	$ 46,261	$ 46,261	$ 35,221	$ -	$ (46,261)	-100.0%
ADMINISTRATIVE SERVICES PROG	161,192	-	-	-	-	-	
TOTAL REVENUES	$ 669,093	$ 46,261	$ 46,261	$ 35,221	$ -	$ (46,261)	-100.0%
EXPENDITURES							
COUNTY ADMINISTRATIVE OFFICE	$ 436,434	$ 329,064	$ 348,163	$ 495,296	$ 410,998	$ (62,835)	-18.0%
GOVERNMENT RELATIONS	341,240	255,240	299,556	225,670	322,458	(22,902)	-7.6%
JUSTICE SYSTEM COORDINATION	73,852	78,705	64,681	45,466	63,163	1,518	2.3%
OMBUDSMAN	(32,418)	97,050	22,188	-	-	22,188	100.0%
COMMUNICATIONS	393,900	671,671	685,698	586,822	734,625	(48,927)	-7.1%
ADMINISTRATIVE SERVICES PROG	543,297	530,241	570,951	354,445	465,317	105,634	18.5%
TOTAL EXPENDITURES	$ 1,756,304	$ 1,961,971	$ 1,991,237	$ 1,707,699	$ 1,996,561	$ (5,324)	-0.3%

County Manager's Office (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
COUNTY ADMINISTRATIVE OFFICE								
	Percentage of Citizens satisfied with County services.	71.0%	75.0%	75.0%	75.0%	75.0%	0.0%	0.0%
	Percentage of complaints/concerns responded to within three days.	100.0%	100.0%	100.0%	0.0%	100.0%	0.0%	0.0%
GOVERNMENT RELATIONS								
	Percentage of targeted bills passed, favorably amended or defeated: Low, Medium, or High Dificulty	100.0%	75.0%	75.0%	75.0%	75.0%	0.0%	0.0%
	Percentage of Board of Supervisors and County Manager's Office satisfied with research activities provided.	100.0%	100.0%	100.0%	0.0%	100.0%	0.0%	0.0%
	Percentage of grant dollars achieved vs. applied for.	10.4%	75.0%	75.0%	0.0%	75.0%	0.0%	0.0%
JUSTICE SYSTEMS COORDINATION								
	Percentage of users satisfied with the utility report.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
COMMUNICATIONS								
	Percentage of Board of Supervisors, County Manager, department directors, and PIO satisfied with services provided by the Communications Office.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ 669,093	$ 46,261	$ 46,261	$ 35,221	$ -	$ (46,261)	-100.0%
TOTAL REVENUE	$ 669,093	$ 46,261	$ 46,261	$ 35,221	$ -	$ (46,261)	-100.0%
EXPENDITURES							
PERSONAL SERVICES	$ 1,350,565	$ 1,636,626	$ 1,640,965	$ 1,414,665	$ 1,557,429	$ 83,536	5.1%
SUPPLIES	12,204	22,583	25,488	12,669	10,195	15,293	60.0%
SERVICES	376,024	274,998	302,914	250,837	344,217	(41,303)	-13.6%
CAPITAL OUTLAY	17,511	27,764	21,870	29,528	84,720	(62,850)	-287.4%
TOTAL EXPENDITURES	$ 1,756,304	$ 1,961,971	$ 1,991,237	$ 1,707,699	$ 1,996,561	$ (5,324)	-0.3%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
681 TELECOMMUNICATIONS	$ 669,093	$ 46,261	$ 46,261	$ 35,221	$ -	$ (46,261)	-100.0%
ALL FUNDS	$ 669,093	$ 46,261	$ 46,261	$ 35,221	$ -	$ (46,261)	-100.0%
EXPENDITURES							
100 GENERAL	$ 1,045,054	$ 1,915,710	$ 1,944,976	$ 1,672,478	$ 1,996,561	$ (51,585)	-2.7%
681 TELECOMMUNICATIONS	711,251	46,261	46,261	35,221	-	46,261	100.0%
ALL FUNDS	$ 1,756,304	$ 1,961,971	$ 1,991,237	$ 1,707,699	$ 1,996,561	$ (5,324)	-0.3%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	20.75	21.00	21.00	-
TOTAL FUNDS	20.75	21.00	21.00	-

County Manager's Office (Continued)

Base Adjustments

Expenditures

- Decrease in Expenditure of $200,923 associated with the following restatements:
  - Restatement of Lobbyist Contracts to General Government
  - Urban Fellow funding restated from General Government
  - Project Management Position partially funded by General Government restated to County Manager's Office.
  - Employee Ombudsman position deleted and funding restated to General Government Contracts.
  - Decrease in expenditure of $72,340 associated with the removal of the Employee Assistance Program position from the County Manager's Office.
  - Increase in expenditure of $49,728 for IGA with City of Phoenix for use of Video Facility.
  - Increase in expenditure of $31,241 for Executive Compensation.

County Manager's Office (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 1,358,665**
MID-YEAR ADJUSTMENTS:			
Pay for Performance Pay Increase	C-49-05-008-6-00	$ -	$16,948
Merger of Communications with the CMO		-	714,206
Market Range Adjustment		-	6,080
ECP Adjustments	C-49-05-015-6-00	-	30,935
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$768,169**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 2,126,834**
RESTATEMENTS:			
Transfer of Lobbyist Contracts to General Government		$ -	$ (267,727)
Urban Fellow from General Government		-	50,000
Postion Partially Funded by Gen Gov to County Manager's Office		-	60,293
Employee Ombudsman funding to General Government Contracts		-	(43,489)
RESTATEMENTS SUBTOTAL:		**$ -**	**$ (200,923)**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 1,925,911**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ (10,876)
Retirement Contributions		-	28,982
Annualization of Mid-Year Adjustments - Removal of EAP Position		-	(72,340)
Pay for Performance Annualization		-	14,419
Annualization of FY 2004-05 Desktop PC Replacement		-	269
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (39,546)**
FY 2005-06 BUDGET TARGET:		**$ -**	**$1,886,365**
BASE ADJUSTMENTS:			
Adjustment to Temporary Pay and Benefits		$ -	$ (18,897)
Adjustment to Personnel Services		-	16,507
Adjustment to General Supplies		-	(11,813)
Adjustment to Other Services		-	50,000
Adjustment to Travel & Education		-	(5,070)
Adjustment to Postage/Freight/Shipping		-	(1,500)
IGA with City of Phoenix for use of Video Facility		-	49,728
Executive Compensation Increases		-	31,241
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 110,196**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 1,996,561**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 1,996,561**

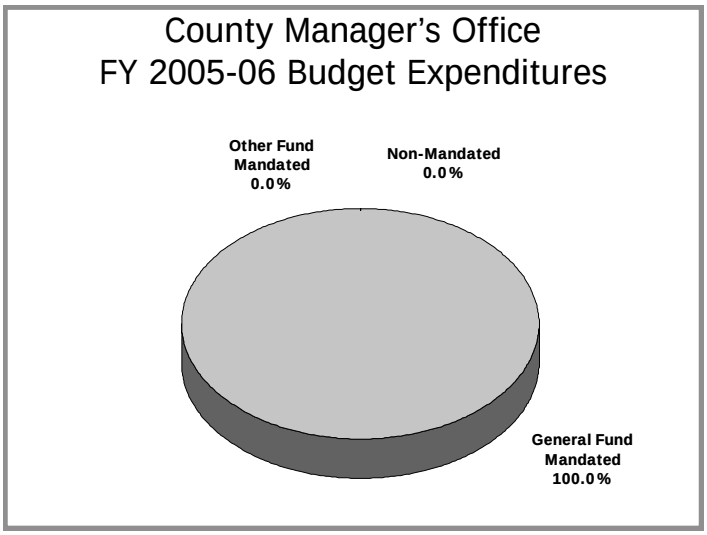
County Manager's Office (Continued)

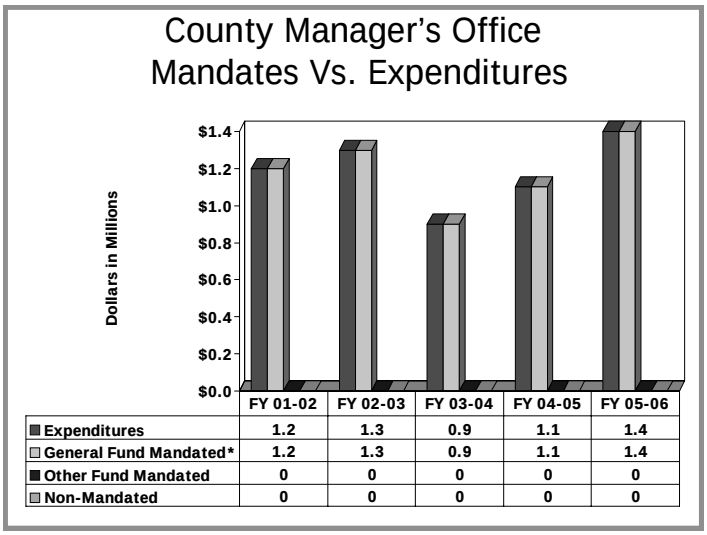
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,253,252	$ -	$ -	$ -	$ -	$ 1,253,252
FY 2002-03 Actuals	$ 1,277,490	$ -	$ -	$ -	$ 224,104	$ 1,501,594
FY 2003-04 Actuals	$ 1,076,392	$ 711,251	$ -	$ -	$ -	$ 1,787,643
FY 2004-05 Actuals	$ 1,750,182	$ 7,663	$ -	$ -	$ -	$ 1,757,845
FY 2005-06 Adopted Budget	$ 1,996,561	$ -	$ -	$ -	$ -	$ 1,996,561

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,253,252	$ -	$ -	$ -	$ -	$ 1,253,252
FY 2002-03 Actuals*	$ 1,277,490	$ -	$ -	$ -	$ 224,104	$ 1,501,594
FY 2003-04 Actuals*	$ 1,076,392	$ 711,251	$ -	$ -	$ -	$ 1,787,643
FY 2004-05 Actuals*	$ 1,750,182	$ 7,663	$ -	$ -	$ -	$ 1,757,845
FY 2005-06 Adopted Budget	$ 1,996,561	$ -	$ -	$ -	$ -	$ 1,996,561

*Includes expenditures which were part of Department 710 Communications
NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



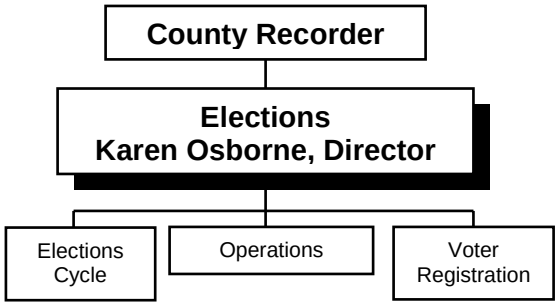


Elections

Analysis by Daren Frank, Management & Budget Coordinator

Departmental Information

Organizational Chart



Mission

The mission of the Elections Department is to provide access to the electoral process for citizens and candidates so that they have equal access and may readily participate in elections.

Vision

The vision of the Elections Department is a County in which citizens may vote, initiate petitions, and run for office confident that every effort was made to: educate them about election laws and procedures, remove barriers to participation, provide equal access, and assure the integrity of elections.

Strategic Goals

- "Early Voting" -- Increase the percentage of early votes to 55% by 2005. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Candidate Filing" -- Reduce the number of candidates fined to less than 10% of the total filing by 2005. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Process Improvement" -- Reduce the hours worked per eligible voter by 5% by 2005. Status: Adopted budget is projected to allow the department to maintain goal as stated.
- "Process Improvement" -- Reduce the ratio of provisional ballots to ballots cast by 5% by 2005. Status: Adopted budget is projected to allow the department to maintain goal as stated.

Elections (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ELECTIONS	$ 1,927,731	$ 2,071,000	$ 2,071,000	$ 5,270,167	$ 1,041,500	$ (1,029,500)	-49.7%
VOTER REGISTRATION	3,782	-	-	5,728	6,600	6,600	
ADMINISTRATIVE SERVICES PROG	5,962	-	-	60	-	-	
TOTAL REVENUES	$ 1,937,476	$ 2,071,000	$ 2,071,000	$ 5,275,954	$ 1,048,100	$ (1,022,900)	-49.4%
EXPENDITURES							
ELECTIONS	$ 4,056,652	$ 8,470,982	$ 8,487,126	$ 10,462,150	$ 4,404,303	$ 4,082,823	48.1%
VOTER REGISTRATION	995,923	958,986	1,013,254	1,354,608	1,783,877	(770,623)	-76.1%
ADMINISTRATIVE SERVICES PROG	1,931,819	1,064,501	1,085,769	1,108,865	1,067,591	18,178	1.7%
TOTAL EXPENDITURES	$ 6,984,394	$ 10,494,469	$ 10,586,149	$ 12,925,623	$ 7,255,771	$ 3,330,378	31.5%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ELECTIONS								
	Percentage of deliveries of supplies and equipment delivered to the correct precinct	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%
	Fines levied as a percentage of active political committees	0.5%	0.5%	10.0%	10.0%	10.0%	0.0%	0%
	The percentage of ballots returned for which a correct ballot selection was issued	100.0%	100.0%	99.5%	99.5%	99.5%	0.0%	0%
	Percentage of elections not postponed because of improper boundaries	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%
	The number of complaints about polls per vote cast at polls	0.6%	0.2%	0.2%	0.2%	0.2%	0.0%	0%
	Percentage of board worker positions filled one week out from election	98.1%	98.0%	98.0%	98.0%	98.0%	0.0%	0%
	Percentage of cost for ballots reprinted	0.7%	5.0%	5.0%	5.0%	5.0%	0.0%	0%
	The percentage of special ballots processed in time to meet the statutory deadline	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%
VOTER REGISTRATION								
	Percentage of all valid registrations processed in time to meet election deadlines	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%
	The percentage of valid registrations scanned and indexed in time to meet election deadlines	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 1,906,028	$ 2,050,000	$ 2,050,000	$ 5,241,134	$ 1,031,000	$ (1,019,000)	-49.7%
CHARGES FOR SERVICES	4,459	-	-	2,004	3,500	3,500	
FINES & FORFEITS	7,281	6,000	6,000	17,891	3,600	(2,400)	-40.0%
MISCELLANEOUS REVENUE	19,708	15,000	15,000	14,925	10,000	(5,000)	-33.3%
TOTAL REVENUE	$ 1,937,476	$ 2,071,000	$ 2,071,000	$ 5,275,954	$ 1,048,100	$ (1,022,900)	-49.4%
EXPENDITURES							
PERSONAL SERVICES	$ 3,094,700	$ 4,301,554	$ 4,449,683	$ 4,746,831	$ 3,493,853	$ 955,830	21.5%
SUPPLIES	505,524	104,151	104,651	182,336	594,937	(490,286)	-468.5%
SERVICES	3,376,014	6,088,764	6,031,815	7,996,456	3,166,981	2,864,834	47.5%
CAPITAL OUTLAY	8,155	-	-	-	-	-	
TOTAL EXPENDITURES	$ 6,984,394	$ 10,494,469	$ 10,586,149	$ 12,925,623	$ 7,255,771	$ 3,330,378	31.5%

Elections (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 1,937,476	$ 2,071,000	$ 2,071,000	$ 5,275,954	$ 1,048,100	$ (1,022,900)	-49.4%
ALL FUNDS	$ 1,937,476	$ 2,071,000	$ 2,071,000	$ 5,275,954	$ 1,048,100	$ (1,022,900)	-49.4%
EXPENDITURES							
100 GENERAL	$ 6,984,394	$ 10,494,469	$ 10,586,149	$ 12,925,623	$ 7,255,771	$ 3,330,378	31.5%
ALL FUNDS	$ 6,984,394	$ 10,494,469	$ 10,586,149	$ 12,925,623	$ 7,255,771	$ 3,330,378	31.5%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	54.00	55.00	54.00	(1.00)
TOTAL FUNDS	54.00	55.00	54.00	(1.00)

Revised Restated is overstated by one FTE due to delay in processing position management paperwork.

Base Adjustments

Revenue

- There is a drop in revenue of $1,022,900 due to reductions in Intergovernmental Payments associated with the fact that there will be few General Elections and no Primary Election during FY 2005-06.

Expenditures

- There is a reduction in expenditures of $3,965,601 associated with the reduction in the number of elections projected in FY 2005-06.

Results Initiatives

- **Proposition 200 Mandates - $595,186 ($545,186 Annualized):** The Adopted budget shows an increase in Other Personnel Services and General Supplies associated with more stringent “proof of citizenship” document processing associated with the Proposition 200 mandate from the voters.

Elections (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 2,071,000**	**$ 10,494,469**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$ 73,563
Health and Dental Benefits Increases	C-49-05-024-8-00	-	18,117
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$91,680**
FY 2004-05 REVISED BUDGET:		**$ 2,071,000**	**$ 10,586,149**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 2,071,000**	**$ 10,586,149**
TARGET ADJUSTMENTS:			
Primary and General Elections		$ (1,370,980)	$ -
Employee Health/Dental Plan Enrollment Changes		-	36,234
Retirement Contributions		-	53,937
Primary and General Elections - Presidential Primary ($1,370,980); Primary/General ($2,594,621);		-	(3,965,601)
Pay for Performance Annualization		-	15,583
TARGET ADJUSTMENTS SUBTOTAL:		**$ (1,370,980)**	**$ (3,859,847)**
FY 2005-06 BUDGET TARGET:		**$ 700,020**	**$6,726,302**
BASE ADJUSTMENTS:			
Adjustment to Revenue		$ 348,080	$ -
Adjustement to Regular Pay and Benefits		-	(64,517)
Adjustment to Repairs & Maintenance		-	(1,200)
BASE ADJUSTMENTS SUBTOTAL:		**$ 348,080**	**$ (65,717)**
FY 2005-06 ADOPTED BASE BUDGET:		**$ 1,048,100**	**$ 6,660,585**
RESULTS INITIATIVES:			
Adjustment to Other Personnel Services (Prop 200 Mandate)		$ -	$ 125,936
Adjustment to General Supplies (Prop 200 Mandate)			$ 469,250
RESULTS INITIATIVE SUBTOTAL:		**$ -**	**$ 595,186**
FY 2005-06 ADOPTED BUDGET:		**$ 1,048,100**	**$ 7,255,771**

Elections (Continued)

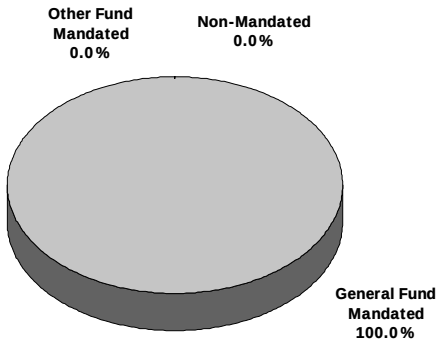
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 5,937,614	$ -	$ -	$ -	$ -	$ 5,937,614
FY 2002-03 Actuals	$ 9,946,890	$ -	$ -	$ -	$ -	$ 9,946,890
FY 2003-04 Actuals	$ 6,984,394	$ -	$ -	$ -	$ -	$ 6,984,394
FY 2004-05 Actuals	$ 13,082,479	$ -	$ -	$ -	$ -	$ 13,082,479
FY 2005-06 Adopted Budget	$ 7,255,771	$ -	$ -	$ -	$ -	$ 7,255,771

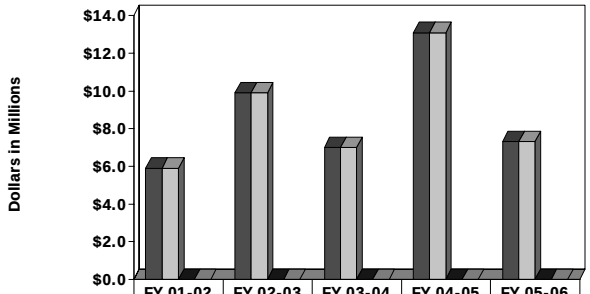
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 5,937,614	$ -	$ -	$ -	$ -	$ 5,937,614
FY 2002-03 Actuals	$ 9,946,890	$ -	$ -	$ -	$ -	$ 9,946,890
FY 2003-04 Actuals	$ 6,984,394	$ -	$ -	$ -	$ -	$ 6,984,394
FY 2004-05 Actuals	$ 13,082,479	$ -	$ -	$ -	$ -	$ 13,082,479
FY 2005-06 Adopted Budget	$ 7,255,771	$ -	$ -	$ -	$ -	$ 7,255,771

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Elections
FY 2005-06 Budget Expenditures



Elections
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	5.9	9.9	7	13.1	7.3
General Fund Mandated	5.9	9.9	7	13.1	7.3
Other Fund Mandated	0	0	0	0	0
Non-Mandated	0	0	0	0	0

Elections (Continued)

Mandate Information

TITLE	Elections
AUTHORITY	A.R.S. § 16-201 Primary Election; A.R.S. § 16-211 General Election; A.R.S. § 16-452 State of Arizona Electronic Voting System Instructions and Procedures Manual.
HISTORY/ BACKGROUND	Beginning in 1875, the territorial legislature enacted laws to establish, maintain and continue the election process and the efficient management of voter registration records. The State of Arizona subsequently adopted these laws at the time of statehood in 1912.
MANDATE DESCRIPTION	Conduct elections with accuracy and consistency in accordance with Federal laws, state laws and established procedures.

Eliminations

Department Budget Information

Total Budget by Category

980 ELIMINATIONS
BUDGET BY CATEGORY
TOTAL PROGRAMS
ALL FUNDS

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJECTED RESTATED	FY 2005-06 ADOPTED	VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ (92,871,088)	$ (95,425,440)	$ (94,055,830)	$ (89,588,895)	$ (75,837,516)	$ (18,218,314)	19.4%
OTHER FINANCING SOURCES	(349,260,201)	(351,233,837)	(351,335,837)	(314,211,337)	(187,420,757)	(163,915,080)	46.7%
TOTAL REVENUE	**$ (442,131,289)**	**$ (446,659,277)**	**$ (445,391,667)**	**$ (403,800,232)**	**$ (263,258,273)**	$ (182,133,394)	40.9%
EXPENDITURES							
SERVICES	$ (92,871,088)	$ (95,425,440)	$ (94,055,830)	$ (89,588,895)	$ (75,837,516)	$ (18,218,314)	19.4%
OTHER FINANCING USES	(349,260,201)	(351,233,837)	(351,335,837)	(314,211,337)	(187,420,757)	(163,915,080)	46.7%
TOTAL EXPENDITURES	**$ (442,131,289)**	**$ (446,659,277)**	**$ (445,391,667)**	**$ (403,800,232)**	**$ (263,258,273)**	$ (182,133,394)	40.9%

Total Budget by Fund

980 ELIMINATIONS
BUDGET BY FUND
TOTAL PROGRAMS

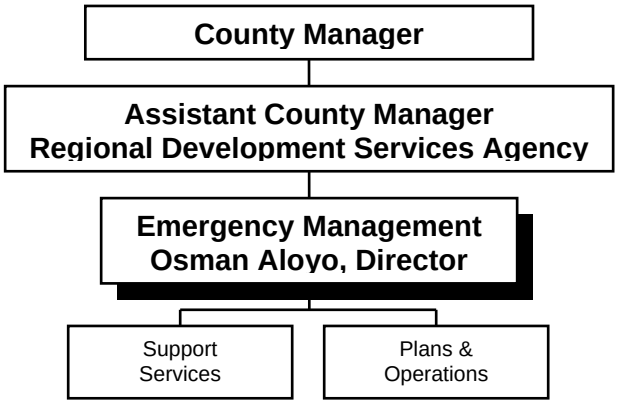
	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
900 ELIMINATIONS	(442,131,289)	(446,659,277)	(445,391,667)	(403,800,232)	(263,258,273)	$ 182,133,394	-40.9%
ALL FUNDS	**$ (442,131,289)**	**$ (446,659,277)**	**$ (445,391,667)**	**$ (403,800,232)**	**$ (263,258,273)**	**$ 182,133,394**	**-40.9%**
EXPENDITURES							
900 ELIMINATIONS	(442,131,289)	(446,659,277)	(445,391,667)	(403,800,232)	(263,258,273)	$ 182,133,394	-40.9%
ALL FUNDS	**$ (442,131,289)**	**$ (446,659,277)**	**$ (445,391,667)**	**$ (403,800,232)**	**$ (263,258,273)**	**$ 182,133,394**	**-40.9%**

Emergency Management

Analysis by Marc Kuffner, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Maricopa County Department of Emergency Management is to provide community-wide education, planning, coordination, and continuity of government for the people of Maricopa County in order to protect lives, property and the environment in the event of a major emergency.

Vision

We will be a respected and effective leader in providing all aspects of a comprehensive emergency management program, including mitigation, preparedness, response, and recovery, in a proactive manner.

Strategic Goals

- "Career Paths" -- By June 2006, develop career paths focusing on training, education, and experience, along with appropriate salary levels, for all non-exempt department employees. Status: The department has achieved progress in each facet of in this goal, and their FY 2005-06 budget supports the continuation of this goal.
- "Hazard Analysis" -- By June 2006, complete hazard analyses for 16 developments with large populations in unincorporated areas of Maricopa County and develop written plans and procedures to address the hazards that are specific to those areas. Status: The department has achieved progress of this goal, and their FY 2005-06 budget supports the continuation of this goal.
- "Geographical Information Systems" -- By June 2006, establish the department as a regional resource for Geographical Information System (GIS) support in emergency management through continued GIS development and creation of a web-based map delivery service. Status: The department has achieved progress of this goal, and their FY 2005-06 budget supports the continuation of this goal.

Emergency Management (Continued)

- "Citizen's Corps" -- By July 2006, ensure that all Citizen Corps programs (CERT, MRC, VIPS, USA on Watch) in the County are formed under a parent Citizen Corps Council in the local jurisdiction or under the Maricopa Citizen Corps Council. Status: The department has achieved progress of this goal, and their FY 2005-06 budget supports the continuation of this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
MITIGATION	$ 54,567	$ -	$ -	$ 22,493	$ -	$ -	
PREPAREDNESS	1,072,678	1,281,808	1,334,824	1,063,931	855,797	(479,027)	-35.9%
ADMINISTRATIVE SERVICES PROG	(36,241)	-	-	17,638	-	-	
TOTAL REVENUES	$ 1,091,003	$ 1,281,808	$ 1,334,824	$ 1,104,062	$ 855,797	$ (479,027)	-35.9%
EXPENDITURES							
MITIGATION	$ 168,467	$ 27,982	$ 27,587	$ 17,049	$ 6,785	$ 20,802	75.4%
PREPAREDNESS	770,851	1,007,789	1,001,784	656,378	682,371	319,413	31.9%
RESPONSE AND RECOVERY	23,964	46,179	50,397	29,211	136,877	(86,480)	-171.6%
ADMINISTRATIVE SERVICES PROG	383,845	457,039	514,157	414,329	301,264	212,893	41.4%
TOTAL EXPENDITURES	$ 1,347,126	$ 1,538,989	$ 1,593,925	$ 1,116,967	$ 1,127,297	$ 466,628	29.3%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
MITIGATION								
	Percent of multi-jurisdictional hazard mitigation plans developed.	0.0%	100.0%	100.0%	100.0%	0.0%	-100.0%	-100%
PREPAREDNESS								
	Percent of county and city/town emergency operations plans updated within the past four years.	76.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%
RESPONSE AND RECOVERY								
	Percent of days 24-hour-a-day response and recovery capability was maintained.	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 1,084,721	$ 1,281,808	$ 1,334,324	$ 1,095,769	855,297	(479,027)	-35.9%
MISCELLANEOUS REVENUE	6,283	-	500	8,293	500	-	0.0%
TOTAL REVENUE	$ 1,091,003	$ 1,281,808	$ 1,334,824	$ 1,104,062	$ 855,797	$ (479,027)	-35.9%
EXPENDITURES							
PERSONAL SERVICES	$ 844,020	$ 811,402	$ 841,154	$ 712,183	$ 889,721	$ (48,567)	-5.8%
SUPPLIES	75,541	50,089	55,182	42,639	35,723	19,459	35.3%
SERVICES	407,302	487,562	507,077	188,363	87,063	420,014	82.8%
OTHER FINANCING USES	-	79,169	79,169	79,169	87,234	(8,065)	-10.2%
CAPITAL OUTLAY	20,264	110,767	111,343	94,613	27,556	83,787	75.3%
TOTAL EXPENDITURES	$ 1,347,126	$ 1,538,989	$ 1,593,925	$ 1,116,967	$ 1,127,297	$ 466,628	29.3%

Emergency Management (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
207 PALO VERDE	$ 247,253	$ 258,628	$ 258,628	$ 259,513	$ 299,626	$ 40,998	15.9%
215 EMERGENCY MANAGEMENT	843,751	1,023,180	1,076,196	844,549	556,171	(520,025)	-48.3%
ALL FUNDS	$ 1,091,003	$ 1,281,808	$ 1,334,824	$ 1,104,062	$ 855,797	$ (479,027)	-35.9%
EXPENDITURES							
100 GENERAL	$ 146,900	$ 155,628	$ 157,548	$ 156,792	$ 233,760	$ (76,212)	-48.4%
207 PALO VERDE	275,671	287,138	287,138	229,709	337,366	(50,228)	-17.5%
215 EMERGENCY MANAGEMENT	924,555	1,096,223	1,149,239	730,466	556,171	593,068	51.6%
ALL FUNDS	$ 1,347,126	$ 1,538,989	$ 1,593,925	$ 1,116,967	$ 1,127,297	$ 466,628	29.3%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	2.00	2.00	2.00	-
207 PALO VERDE	3.00	4.00	3.00	(1.00)
215 EMERGENCY MANAGEMENT	10.00	10.00	10.00	-
TOTAL FUNDS	15.00	16.00	15.00	(1.00)

- Reduction of one administrative position

Base Adjustments

Revenue

- Reduction in revenue from the expiration of the HMPG Mitigation Grant
- Reduction in revenue from the expiration of the FEMA FY02 Supplemental Grant
- Reduction in revenue from the expiration of the State Homeland Security Grant
- Increased revenue due to Public Health allocation of Cert funding position.

Expenditures

- Increased expenditures due to market range study and subsequent salary increases to the Planner positions in the planning activity.
- Reduction in expenditures due to completion of the Mitigation plans and analysis and the expiration of the Mitigation grant.

Emergency Management (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 155,628**
MID-YEAR ADJUSTMENTS:			
Market Range Adjustment	C-49-05-008-6-00	$ -	$ 1,920
	MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,920**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 157,548**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 157,548**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ (940)
Retirement Contributions		-	2,012
Pay for Performance Annualization		-	368
	TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 1,440**
FY 2005-06 BUDGET TARGET:		**$ -**	**$158,988**
BASE ADJUSTMENTS:			
Adjustment to Other Pay		$ -	$ (9)
Adjustment to Personnel Services Alloc In		-	69,372
Adjustment to Other Personnel Services		-	(368)
Adjustment to General Supplies		-	11,677
Adjustment to Other Services		-	(6,500)
Adjustment to Internal Service Charges		-	600
	BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 74,772**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 233,760**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 233,760**

Emergency Management (Continued)

Reconciliation

Palo Verde (207) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 258,628**	**$ 287,138**
FY 2004-05 REVISED BUDGET:	**$ 258,628**	**$ 287,138**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 299,626**	**$ 287,138**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ (1,880)
Retirement Contributions	-	3,145
Structural Balance	-	(33,436)
Pay for Performance Annualization	-	1,805
CY 2006 Health and Dental Premium Increases	-	1,856
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (28,510)**
Department Request Over Target	-	31,695
REVISED TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 3,185**
FY 2005-06 BUDGET TARGET:	**$ 299,626**	**$290,323**
BASE ADJUSTMENTS:		
Adjustment to Regular Pay and Benefits	$ -	$ 12,197
Adjustment to General Supplies	-	(6,931)
Adjustment to Non Capital Equipment	-	(1,000)
Adjustment to Other Services	-	40,998
Adjustment to Repairs and Maintenance	-	(2,650)
Adjustment to Transfer Out (Central Service)	-	218
Adjustment to Travel & Education	-	(2,365)
Adjustment to Debt Service (TFP)	-	6,576
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 47,043**
FY 2005-06 ADOPTED BUDGET:	**$ 299,626**	**$ 337,366**
FY 2005-06 ADOPTED BUDGET:	**$ 299,626**	**$ 337,366**

Emergency Management (Continued)

Reconciliation

Emergency Management (215) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 1,023,180**	**$ 1,096,223**
MID-YEAR ADJUSTMENTS:			
Maricopa Indian Reservation Grant	C-15-05-004-3-00	$ 52,516	$ 52,516
Arch Donation	C-15-05-001-M-00	500	500
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ 53,016**	**$ 53,016**
FY 2004-05 REVISED BUDGET:		**$ 1,076,196**	**$ 1,149,239**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 1,076,196**	**$ 1,149,239**
TARGET ADJUSTMENTS:			
Special Grant Removal - Maricopa Indian Reservation	C-15-05-004-3-00	$ (52,516)	$ (52,516)
Arch Donation	C-15-05-001-M-00	(500)	(500)
Structural Balance			(91,070)
Employee Health/Dental Plan Enrollment Changes			(4,700)
Pay for Performance Annualization		-	6,806
Retirement Contributions		-	11,281
CY 2006 Health and Dental Premium Increases		-	4,640
TARGET ADJUSTMENTS SUBTOTAL:		**$ (53,016)**	**$ (126,059)**
Department Submission Under Target			(275,577)
REVISED TARGET ADJUSTMENTS SUBTOTAL:		**$ (53,016)**	**$ (401,636)**
FY 2005-06 BUDGET TARGET:		**$ 1,023,180**	**$747,603**
BASE ADJUSTMENTS:			
Adjustment to Grant Revenue (3 expirations)		$ (467,588)	$ -
Adjustment to Other Intergovernmental Revenue		(46,371)	-
Adjustment to Bio-Defense Grant Revenue		46,950	-
Adjustment to Regular Pay and Benefits		-	10,961
Adjustment to Overtime Pay and Benefits		-	(579)
Adjustment to Other Personnel Services		-	(9,298)
Adjustment to Personnel Services Alloc Out		-	(45,897)
Adjustment to General Supplies		-	(7,162)
Adjustment to Transfer Out (Central Service)		-	543
Adjustment to Capital Equipment		-	(140,000)
BASE ADJUSTMENTS SUBTOTAL:		**$ (467,009)**	**$ (191,432)**
FY 2005-06 ADOPTED BUDGET:		**$ 556,171**	**$ 556,171**
FY 2005-06 ADOPTED BUDGET:		**$ 556,171**	**$ 556,171**

Emergency Management (Continued)

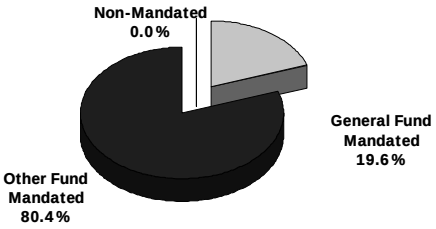
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 59,182	$ 726,732	$ -	$ -	$ -	$ 785,914
FY 2002-03 Actuals	$ 65,898	$ 816,618	$ -	$ -	$ -	$ 882,516
FY 2003-04 Actuals	$ 146,900	$ 1,160,661	$ -	$ -	$ -	$ 1,307,561
FY 2004-05 Actuals	$ 149,454	$ 1,016,226	$ -	$ -	$ -	$ 1,165,680
FY 2005-06 Adopted Budget	$ 233,760	$ 893,537	$ -	$ -	$ -	$ 1,127,297

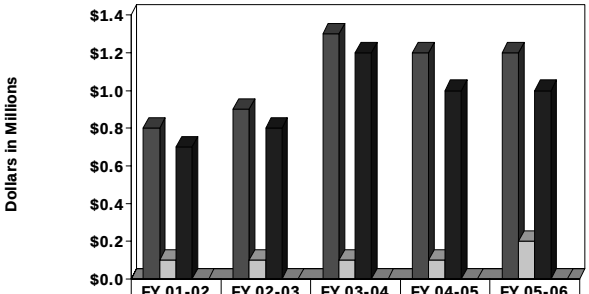
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 59,182	$ 726,732	$ -	$ -	$ -	$ 785,914
FY 2002-03 Actuals	$ 65,898	$ 816,618	$ -	$ -	$ -	$ 882,516
FY 2003-04 Actuals	$ 146,900	$ 1,160,661	$ -	$ -	$ -	$ 1,307,561
FY 2004-05 Actuals	$ 149,454	$ 1,016,226	$ -	$ -	$ -	$ 1,165,680
FY 2005-06 Adopted Budget	$ 233,760	$ 893,537	$ -	$ -	$ -	$ 1,127,297

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Emergency Management
FY 2005-06 Budget Expenditures



Emergency Management
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	0.8	0.9	1.3	1.2	1.2
General Fund Mandated	0.1	0.1	0.1	0.1	0.2
Other Fund Mandated	0.7	0.8	1.2	1	1
Non-Mandated	0	0	0	0	0

Emergency Management (Continued)

Mandate Information

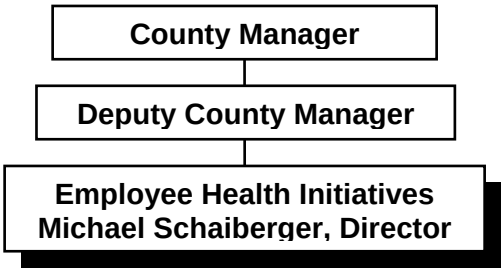
TITLE	Emergency Management
AUTHORITY	Public Law (PL) 96-510; PL 97-499; Robert T. Stafford Disaster Relief & Emergency Assistance Act (PL 93-288 as amended);; Presidential Decision Directives 39, & 62, The Homeland Security Act of 2002; Homeland Security Presidential Directive (HSPD) 5, HSPD 8, U.S. Department of Homeland Security (USDHS), National Incident Management System (NIMS), USDHS National Response Plan; National Security Decision Directive No. 259, February 4, 1987 (NSDD 259); 44 Code of Federal Regulations (44 CFR), parts 205 and 302; FEMA Civil Preparedness Guide 1-3; FEMA State & Local Guide (SLG) 101; A.R.S. Title 26, Chapter 2; A.R.S. Title 35, Article 2; State of Arizona Emergency Response and Recovery Plan; PL 99-499 (Superfund Amendments and Reauthorization Act of 1986, Title III); Nuclear Regulatory Commission Regulation 0654 (NUREG 0654); Joint State of Arizona/Maricopa County Fixed Nuclear Facility Emergency Response Off-Site Plan*.
HISTORY/ BACKGROUND	The Emergency Management function was created in 1953 to coordinate disaster response activities for the county and the metropolitan area. The department provides technical and administrative assistance and guidance to local government, commercial or private enterprise, and the general public, thereby assisting them in carrying out their responsibilities in accordance with federal and state policies, emergency plans, and programs in preparation for human-caused or natural disasters. Its mission is to provide community-wide education, planning, coordination, and continuity of government for the people of Maricopa County in order to protect lives, property, and the environment in the event of a major emergency.
MANDATE DESCRIPTION	Develop, test and maintain the capability to respond to a life-threatening emergency or disaster and to provide relief from damage to property. Palo Verde Nuclear Generating Station provides Special Revenue Funds based upon estimated expenditures for conducting Palo Verde emergency drills.

Employee Health Initiatives

Analysis by Cynthia Goelz, Principal Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Employee Health Initiatives Department is to provide Board approved compensation and benefit plans which are effectively communicated, and provide department leadership with strategic direction and administrative support related to compensation and benefits so they can attract and retain qualified employees to achieve their business results.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- By June 30, 2006, increase Maricopa County employee satisfaction with pay by 2% over the FY02 level as measured by the annual employee satisfaction survey. Status: This is no longer a goal for Employee Health Initiatives, as the compensation staff is now in OMB. OMB recommends the Department update their plan to delete this goal.
- By June 30, 2006, increase Maricopa County employee satisfaction with benefits by 2% over the FY02 level as measured by the annual employee satisfaction survey. Status: The department has been successful in meeting this goal. Overall satisfaction with benefits has increased from 86% in 2002 to 93% in 2004. The adopted budget for the Employee Health Initiatives program supports their efforts to continue to meet and exceed this goal.
- Over the next four plan years, beginning with plan year 2003, the negotiated premium rates for the medical (general medical, vision, behavioral health/substance abuse, and pharmacy) insurance component of the benefits plan for the active employees will be no greater than 5 percentage points above the local market percentage of increase for public sector employer groups as provided by the external benefits actuary. Status: Competitive analysis shows that the Benefit Premium increases for Maricopa County are below the local market (City of Phoenix & State of Arizona). The adopted budget for the Employee Health Initiatives program will assist them in meeting this goal in the future.

Employee Health Initiatives (Continued)

- Over the next five years, beginning with FY 2004, implement the action plan developed by County Counsel to ensure current and on-going Health Insurance Portability Accountability Act of 1996 (HIPAA) compliance within the Employee Benefits Division of Total Compensation. Status: The department has been successful in achieving this goal. The County Counsel action plan was implemented in 2003. There have not been additional requirements from proposed legislation. The adopted budget for the Employee Health Initiatives program will allow them to address any additional requirements related to HIPAA.
- By June 30, 2006 increase Maricopa County department up-to-date job descriptions by 20% (11) per year from baseline year ending June 2004. Status: This is no longer a goal for Employee Health Initiatives, as the compensation staff is now in OMB. OMB recommends the Department update their plan to delete this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
EMPLOYEE COMPENSATION	$ -	$ 7,545,007	$ 5,525,876	$ -	$ -	$ (5,525,876)	-100.0%
EMPLOYEE HEALTH INITIATIVES	35,774,567	39,384,705	41,403,836	47,221,938	52,563,534	11,159,698	27.0%
ADMINISTRATIVE SERVICES PROG	2,368,254	-	-	26,026	2,453	2,453	
TOTAL REVENUES	$ 38,142,821	$ 46,929,712	$ 46,929,712	$ 47,247,964	$ 52,565,987	$ 5,636,275	12.0%
EXPENDITURES							
EMPLOYEE COMPENSATION	$ 36,345	$ 14,973	$ 7,364	$ 11,013	$ -	$ 7,364	100.0%
EMPLOYEE HEALTH INITIATIVES	33,774,389	41,320,306	41,332,187	41,572,814	52,536,840	(11,204,653)	-27.1%
ADMINISTRATIVE SERVICES PROG	393,440	288,176	283,904	358,575	385,992	(102,088)	-36.0%
TOTAL EXPENDITURES	$ 34,204,174	$ 41,623,455	$ 41,623,455	$ 41,942,402	$ 52,922,832	$ (11,299,377)	-27.1%

Note: Budgeted expenditures for the Administrative Services Program include $10,707 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EMPLOYEE COMPENSATION								
	Percent of employees voluntarily leaving employment who report pay as the primary reason for leaving Maricopa County	31.0%	28.0%	28.0%	28.0%	NA	NA	NA
EMPLOYEE HEALTH INITIATIVES								
	Percent of employees voluntarily leaving employment who report benefits as the primary reason for leaving Maricopa County	0.8%	0.8%	0.8%	0.8%	0.8%	0.0%	0.0%

Employee Health Initiatives (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ -	$ -	$ -	$ -	$ 13,748,413	$ 13,748,413	
CHARGES FOR SERVICES	35,595,746	39,384,705	39,382,282	39,499,542	38,442,574	(939,708)	-2.4%
MISCELLANEOUS REVENUE	173,075	-	2,423	203,415	375,000	372,577	15376.7%
OTHER FINANCING SOURCES	2,374,000	7,545,007	7,545,007	7,545,007	-	(7,545,007)	-100.0%
TOTAL REVENUE	$ 38,142,821	$ 46,929,712	$ 46,929,712	$ 47,247,964	$ 52,565,987	$ 5,636,275	12.0%
EXPENDITURES							
PERSONAL SERVICES	$ 1,172,366	$ 1,544,186	$ 1,543,785	$ 1,319,250	$ 1,587,416	$ (43,631)	-2.8%
SUPPLIES	(118,111)	16,075	18,386	13,019	23,699	(5,313)	-28.9%
SERVICES	33,149,920	40,055,768	40,053,083	40,602,246	51,298,386	(11,245,303)	-28.1%
CAPITAL OUTLAY	-	7,426	8,201	7,888	13,331	(5,130)	-62.6%
TOTAL EXPENDITURES	$ 34,204,174	$ 41,623,455	$ 41,623,455	$ 41,942,402	$ 52,922,832	$ (11,299,377)	-27.1%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 25,575	$ 20,000	$ 20,000	$ 24,221	$ 1,594,188	$ 1,574,188	7870.9%
652 HS SELF-INSURED TRUST FUND	18,631,791	18,850,490	18,850,490	18,646,140	21,514,935	2,664,445	14.1%
685 BENEFITS TRUST	19,485,455	28,059,222	28,059,222	28,577,602	29,456,864	1,397,642	5.0%
ALL FUNDS	$ 38,142,821	$ 46,929,712	$ 46,929,712	$ 47,247,964	$ 52,565,987	$ 5,636,275	12.0%
EXPENDITURES							
100 GENERAL	$ 1,736,388	$ 2,258,750	$ 2,258,750	$ 2,049,576	$ 2,326,033	$ (67,283)	-3.0%
652 HS SELF-INSURED TRUST FUND	15,497,553	16,831,359	16,831,359	17,871,906	21,439,935	(4,608,576)	-27.4%
685 BENEFITS TRUST	16,970,234	22,533,346	22,533,346	22,020,919	29,156,864	(6,623,518)	-29.4%
ALL FUNDS	$ 34,204,174	$ 41,623,455	$ 41,623,455	$ 41,942,402	$ 52,922,832	$ (11,299,377)	-27.1%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	26.00	30.00	23.00	(7.00)
TOTAL FUNDS	26.00	30.00	23.00	(7.00)

- 7 FTE's from the Compensation Management Unit now report to the Office of Management and Budget.

Base Adjustments

Revenue

- Adjustment to revenue for rate variances associated with the increase in premiums and for volume variances associated with number of participants.
- Increase in revenue for administrative fees charged to third party purchasers of benefits.
- Adjustment to revenue for interest income on fund balances.
- Reallocation of revenue between activities based on the premiums generating the revenue.
- Adjustment to revenue to exclude the one-time fund transfer which occurred in FY 2004-05.

Employee Health Initiatives (Continued)

Expenditures

- Adjustments to expenditures for rate variances associated with the increase in premiums and for volume variances associated with number of participants.
- Reallocation of expenditures between activities to insure structural balance.
- Adjustment to personnel savings to 4.35% based on experience.
- Adjustment to temporary pay based documented need.
- Reallocation of personnel expenditures associated with project manager.

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 20,000**	**$ 2,649,479**
FY 2004-05 REVISED BUDGET:	**$ 20,000**	**$ 2,649,479**
RESTATEMENTS:		
Debt Service from Human Resources for 17 PC's	$ -	$ 4,220
Compensation Management Unit to Office of Management and Budget	-	(394,949)
RESTATEMENTS SUBTOTAL:	**$ -**	**$ (390,729)**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 20,000**	**$ 2,258,750**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ (3,550)
Retirement Contributions	-	31,045
Pay for Performance Annualization	-	60,061
Annualization of FY 2004-05 Desktop PC Replacement	-	2,590
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 90,146**
FY 2005-06 BUDGET TARGET:	**$ 20,000**	**$2,348,896**

Employee Health Initiatives (Continued)

General Fund (100) Appropriated Budget Reconciliation (Continued)

	REVENUE	EXPENDITURES
BASE ADJUSTMENTS:		
Department request above target for Contract Premium Revenue and Administrative Fees in the	$ 1,527,473	$ -
Health Select General Medical (CSGM)Activity	*301,342*	-
Fully Insured Dental (DETL) Activity	*4,602*	-
Fully Insured General Medical (FIGM) Activity	*996,734*	-
Self Insured Dental (SIDE) Activity	*28,728*	-
Fully Insured Behavioral Health (FIHT) Activity	*7,278*	-
Self Insured Incentive (INCE) Activity	*3,186*	-
Fully Insured Vision (VISN) Activity	*4,860*	-
Self Insured Consumer Choice Pharmacy (SICC) Activity	*13,522*	-
Self Insured Pharmacy (MACY) Activity	*164,671*	-
Wellness (WELL) Activity	*2,550*	-
OMB Change to Contract Premium Revenue to adjust to detail, increase for volume/rate variances and reallocate revenue to activities where contracts charged in the	46,715	-
Health Select General Medical (CSGM)Activity	*98,598*	-
Fully Insured Dental (DETL) Activity	*(603)*	-
Fully Insured Generla Medical (FIGM) Activity	*(466,809)*	-
Self Insured Dental (SIDE) Activity	*52,681*	-
Fully Insured Behavioral Health (FIHT) Activity	*10,588*	-
Self Insured Incentive (INCE) Activity	*258*	-
Fully Insured Vision (VISN) Activity	*6,797*	-
Self Insured Consumer Choice Pharmacy (SICC) Activity	*2,616*	-
Self Insured Pharmacy (MACY) Activity	*125,801*	-
Wellness (WELL) Activity	*2,477*	-
Flexible Spending (FSAA) Activity	*45,777*	-
Employee Assistance Program (EAPP) Activity	*166,081*	-
Office of the Director (ODIR) Activity	*2,453*	-
Reduction to Self-Insured RX Activity (MACY) in Temporary Pay (705)	-	(612)
Reduction to Self-Insured RX Activity (MACY) in Temporary Benefits (750)	-	(47)
Adjustment to Self-Insured RX Activity (MACY) in Regular Pay Personnel Savings (701)	-	(19,015)
Adjustment to Self-Insured RX Activity (MACY) in Benefit Personnel Savings (750)	-	(3,189)
Reallocate Other Services (812) from ODIR to Self Insured Medical Activity (CSGM)	-	128,331
Reallocate Other Services (812) from ODIR to Fully Insured Medical Activity (FIGM)	-	62,492
Reallocate Other Services (812) from ODIR to MACY	-	107,500
Reallocate Other Services (812) to other PAS codes	-	(298,323)
Reallocate Regular Pay (701) from Compensation Management and Analysis Activity (COPT) to ODIR	-	(22,891)
Reallocate Regular Benefits (750) from COPT to ODIR	-	(3,640)
Realloated Regular Pay Salary Savings (701) from COPT to ODIR	-	2,000
Reallocate Regular Pay (701) to ODIR from COPT	-	22,891
Reallocate Regular Benefits (750) to ODIR from COPT	-	3,640
Realloated Regular Pay Salary Savings (701) to ODIR from COPT	-	(2,000)
BASE ADJUSTMENTS SUBTOTAL:	**$ 1,574,188**	**$ (22,863)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,594,188**	**$ 2,326,033**
FY 2005-06 ADOPTED BUDGET:	**$ 1,594,188**	**$ 2,326,033**

Employee Health Initiatives (Continued)

Health Select Self-Insured Trust Fund (652) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 18,850,490**	**$ 16,831,359**
FY 2004-05 REVISED BUDGET:	**$ 18,850,490**	**$ 16,831,359**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 18,850,490**	**$ 16,831,359**
FY 2005-06 BUDGET TARGET:	**$ 18,850,490**	**$ 16,831,359**
BASE ADJUSTMENTS:		
Department request above target for rate and volume increases in the	$ 4,572,047	$ 4,572,047
Health Select General Medical (CSGM)Activity	*3,877,035*	*4,092,003*
Self Insured Pharmacy (MACY) Activity	*525,568*	*352,460*
Self Insured Consumer Choice Pharmacy (SICC) Activity	*207,174*	*92,848*
Wellness (WELL) Activity	*13,394*	*34,736*
Fully Insured General Medical (FIGM) Activity	*(51,124)*	-
OMB's changes to adjust to detail, increase for change in volume/rates and reallocate for structural balance by program in the	36,529	36,529
Health Select General Medical (CSGM)Activity	*1,436,878*	*(394,805)*
Self Insured Pharmacy (MACY) Activity	*(1,406,390)*	*95,691*
Self Insured Consumer Choice Pharmacy (SICC) Activity	*30,648*	*333,332*
Wellness (WELL) Activity	*(24,607)*	*2,311*
OMB adjustment to include Interest Income in the MACY Activity	75,000	-
Eliminate requested Transfer In in the MACY Activity	(2,019,131)	-
BASE ADJUSTMENTS SUBTOTAL:	**$ 2,664,445**	**$ 4,608,576**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 21,514,935**	**$ 21,439,935**
FY 2005-06 ADOPTED BUDGET:	**$ 21,514,935**	**$ 21,439,935**

Employee Health Initiatives (Continued)

Benefits Trust Fund (685) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 28,059,222**	**$ 22,533,346**
FY 2004-05 REVISED BUDGET:	**$ 28,059,222**	**$ 22,533,346**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 28,059,222**	**$ 22,533,346**
FY 2005-06 BUDGET TARGET:	**$ 28,059,222**	**$ 22,533,346**
BASE ADJUSTMENTS:		
Department requested changes due to rate and volume in the	$ 4,333,014	$ 4,332,931
Self Insured Pharmacy (MACY) Activity	*3,182,138*	*1,983,348*
Self Insured Consumer Choice Pharmacy (SICC) Activity	*567,800*	*560,074*
Short Term Disability (STDD)	*80,172*	*482,350*
Wellness (WELL) Activity	*46,607*	*35,168*
Self Insured Dental (SIDE) Activity	*505,984*	*873,611*
Self Insured Incentive (INCE) Activity	*65,293*	*398,680*
Fully Insured General Medical (FIGM) Activity	*(114,980)*	*(300)*
OMB's changes to adjust to detail, increase for change in volume/rates and reallocate for structural balance by program in the	2,290,504	2,290,587
Self Insured Pharmacy (MACY) Activity	*746,478*	*694,613*
Self Insured Consumer Choice Pharmacy (SICC) Activity	*80,857*	*565,103*
Short Term Disability (STDD)	*720,952*	*259,140*
Wellness (WELL) Activity	*(20,154)*	*14,425*
Self Insured Dental (SIDE) Activity	*769,709*	*628,840*
Self Insured Incentive (INCE) Activity	*(14,204)*	*38,552*
Fully Insured General Medical (FIGM) Activity	*6,949*	*89,914*
Flexible Spending (FSAA) Activity	*(83)*	
OMB adjustment to include Interest Income in the MACY Activity	300,000	-
Eliminate requested Transfer In in the COPT activity	(5,525,876)	-
BASE ADJUSTMENTS SUBTOTAL:	**$ 1,397,642**	**$ 6,623,518**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 29,456,864**	**$ 29,156,864**
FY 2005-06 ADOPTED BUDGET:	**$ 29,456,864**	**$ 29,156,864**

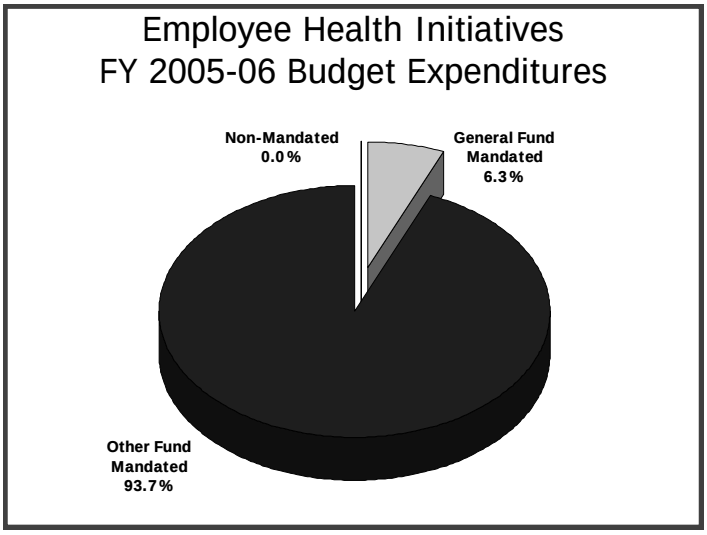
Employee Health Initiatives (Continued)

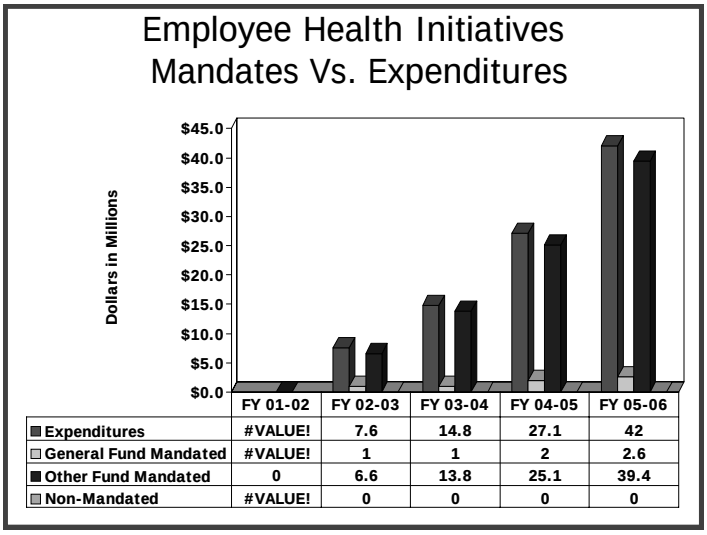
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	N/A	N/A	N/A	N/A	N/A	N/A
FY 2002-03 Actuals	$ 980,542	$ -	$ -	$ -	$ 13,806,513	$ 14,787,055
FY 2003-04 Actuals	$ 2,041,288	$ -	$ -	$ -	$ 25,080,623	$ 27,121,911
FY 2004-05 Actuals	$ 2,154,411	$ -	$ -	$ -	$ 35,753,627	$ 37,908,038
FY 2005-06 Adopted Budget	$ 2,326,033	$ -	$ -	$ -	$ 50,596,799	$ 52,922,832

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 970,183	$ -	$ -	$ -	$ 6,606,958	$ 7,577,141
FY 2002-03 Actuals	$ 980,542	$ -	$ -	$ -	$ 13,806,513	$ 14,787,055
FY 2003-04 Actuals	$ 2,041,288	$ -	$ -	$ -	$ 25,080,623	$ 27,121,911
FY 2004-05 Actuals	$ 2,154,411	$ -	$ -	$ -	$ 35,753,627	$ 37,908,038
FY 2005-06 Adopted Budget	$ 2,326,033	$ -	$ -	$ -	$ 50,596,799	$ 52,922,832

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



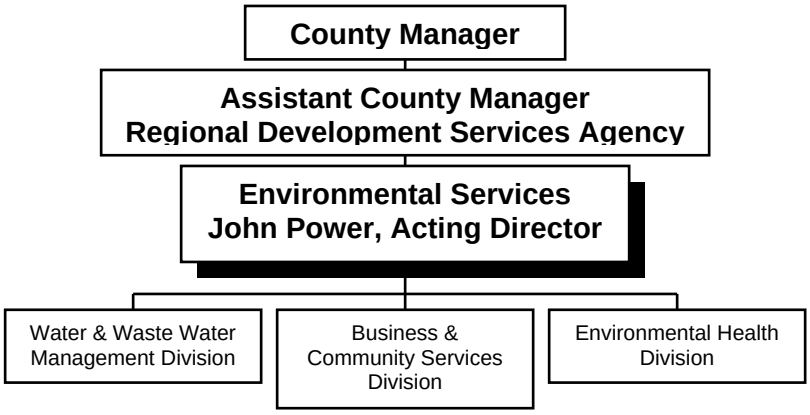


Environmental Services

Analysis by Nadia Feeser, Senior Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Environmental Services Department is to provide effective environmental management to the people of Maricopa County so that they live in a safe and healthful environment.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- Implement the Department's business plan, staffing, and space requirements, while maintaining an annual productivity rate sufficient to meet the mandated State Implementation Plan, statutory and State delegation agreement levels while staying within budget limits. Status: The Department is engaged in a reorganization process, and will update its business plan in the coming fiscal year.
- Manage department programs to meet the increasing demand for essential environmental services resulting from Maricopa County growth. Status: A staffing adjustment and supporting fee package are under development, and will be finalized during FY 2005-06.

Environmental Services (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
BIO DEFENSE PREPAREDNESS	$ -	$ 403,029	$ 955,304	$ 74,624	$ -	$ (955,304)	
ENVIRONMENTAL HEALTH SERVICES	10,646,338	7,056,674	6,685,215	7,057,841	7,259,138	573,923	7.9%
MOSQUITO & RAT CONTROL PROGRAM	-	-	23,115	-	1,000	(22,115)	-2211.5%
WATER AND WASTE MANAGEMENT	-	3,385,861	2,448,945	3,859,784	3,930,000	1,481,055	37.7%
ADMINISTRATIVE SERVICES PROG	1,129,996	-	1,290,890	41,760	-	(1,290,890)	
TOTAL REVENUES	$ 11,776,334	$ 10,845,564	$ 11,403,469	$ 11,034,010	$ 11,190,138	$ (213,331)	-1.9%
EXPENDITURES							
BIO DEFENSE PREPAREDNESS	$ 72,576	$ 288,005	$ 269,181	$ 6,671	$ -	$ 269,181	
ENVIRONMENTAL HEALTH SERVICES	7,142,213	6,713,119	6,535,396	6,534,510	6,576,573	(41,177)	-0.6%
MOSQUITO & RAT CONTROL PROGRAM	716,563	1,050,882	852,066	758,949	1,101,936	(249,870)	-33.6%
STORM WATER CONTROL PROGRAM	-	125,473	326,189	96,568	264,470	61,719	23.3%
WATER AND WASTE MANAGEMENT	2,426,299	2,416,614	2,673,219	2,328,837	2,774,528	(101,309)	-3.8%
ADMINISTRATIVE SERVICES PROG	520,220	1,836,932	2,191,465	2,263,700	2,576,875	(385,410)	-16.0%
TOTAL EXPENDITURES	$ 10,877,871	$ 12,431,025	$ 12,847,516	$ 11,989,235	$ 13,294,382	$ (446,865)	-3.5%

Note: Budgeted expenditures for the Department Administrative Services Program include $69,513 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Environmental Services (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
FOOD SERVICE LICENSING								
	Percent of Food Service Licenses issued of those required	63%	70%	70%	70%	68%	-2%	-3%
FOOD SERVICE INSPECTIONS								
	Percent of comprehensive food service inspections completed that meet the demand	83%	71%	71%	71%	61%	-10%	-14%
FOOD AND WATER BORNE ILLNESS INVESTIGATION								
	Percent of foodborne and waterborne complaints investigated	74%	74%	74%	74%	74%	0%	0%
ENVIRONMENTAL HEALTH ENFORCEMENT								
	Percent of facilities placed on probationary status that did not require permit revocation to correct and eliminate critical violations	88%	90%	90%	90%	90%	0%	0%
ENVIRONMENTAL HEALTH PERMIT COMPLIANCE								
	Percent of non-food facility inspections that meet the demand	47%	47%	47%	47%	47%	0%	1%
NON-PERMIT RELATED COMPLIANCE								
	Percent of environmental nuisance complaints that require investigation and resolution	76%	75%	75%	75%	76%	1%	1%
ENVIRONMENTAL HEALTH PLAN REVIEW								
	Percent of plans approved and construction inspections completed that meets the demand	83%	79%	79%	79%	76%	-3%	-4%
SWIMMING POOL PLAN REVIEW								
	Percent of plans approved and construction inspections completed that meets the demand	88%	12%	20%	20%	19%	-1%	-5%
SOLID WASTE COMPLIANCE AND PERMITTING								
	Percentage of solid waste compliance reviews completed within timeframes	100%	100%	100%	96%	26%	-74%	-74%
WASTE WATER COMPLIANCE AND PERMITTING								
	Percentage of waste water compliance reviews completed within timeframes	78%	71%	68%	67%	53%	-15%	-22%
PUBLIC WATER COMPLIANCE AND PERMITTING								
	Percentage of public water compliance reviews completed within timeframes	77%	79%	79%	81%	54%	-25%	-32%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
LICENSES & PERMITS	$ 8,637,147	$ 8,832,986	$ 8,832,986	$ 9,127,009	$ 9,230,545	$ 397,559	4.5%
INTERGOVERNMENTAL REVENUES	1,191,675	450,722	1,008,627	115,352	1,000	(1,007,627)	-99.9%
CHARGES FOR SERVICES	545,377	523,856	523,856	663,887	777,000	253,144	48.3%
FINES & FORFEITS	-	3,000	3,000	27,036	50,000	47,000	1566.7%
MISCELLANEOUS REVENUE	1,402,135	1,035,000	1,035,000	1,100,725	1,131,593	96,593	9.3%
TOTAL REVENUE	$ 11,776,334	$ 10,845,564	$ 11,403,469	$ 11,034,010	$ 11,190,138	$ (213,331)	-1.9%
EXPENDITURES							
PERSONAL SERVICES	$ 8,766,699	$ 9,945,709	$ 9,966,101	$ 9,849,724	$ 10,185,271	$ (219,170)	-2.2%
SUPPLIES	441,492	369,080	848,240	238,152	806,162	42,078	5.0%
SERVICES	1,055,932	1,472,105	1,437,382	1,387,916	1,663,935	(226,553)	-15.8%
OTHER FINANCING USES	293,938	382,696	328,286	344,609	322,066	6,220	1.9%
CAPITAL OUTLAY	319,809	261,435	267,507	168,833	316,948	(49,441)	-18.5%
TOTAL EXPENDITURES	$ 10,877,871	$ 12,431,025	$ 12,847,516	$ 11,989,235	$ 13,294,382	$ (446,865)	-3.5%

Environmental Services (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ -	$ -	$ -	$ -	$ 26,000	$ 26,000	
505 ENVIRONMENTAL SERVICES GRANT	1,193,109	450,722	1,008,627	115,352	-	(1,008,627)	-100.0%
506 ENVIRONMTL SVCS ENV HEALTH	10,583,225	10,394,842	10,394,842	10,918,658	11,164,138	769,296	7.4%
ALL FUNDS	$ 11,776,334	$ 10,845,564	$ 11,403,469	$ 11,034,010	$ 11,190,138	$ (213,331)	-1.9%
EXPENDITURES							
100 GENERAL	$ 821,299	$ 1,369,912	$ 1,389,988	$ 1,030,992	$ 1,738,045	$ (348,057)	-25.0%
505 ENVIRONMENTAL SERVICES GRANT	577,119	720,280	908,665	115,352	-	908,665	100.0%
506 ENVIRONMTL SVCS ENV HEALTH	9,479,453	10,340,833	10,548,863	10,842,891	11,556,337	(1,007,474)	-9.6%
ALL FUNDS	$ 10,877,871	$ 12,431,025	$ 12,847,516	$ 11,989,235	$ 13,294,382	$ (446,865)	-3.5%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	16.00	15.00	19.00	4.00
505 ENVIRONMENTAL SERVICES GRANT	29.00	6.00	-	(6.00)
506 ENVIRONMTL SVCS ENV HEALTH	174.75	173.84	177.79	3.95
TOTAL FUNDS	219.75	194.84	196.79	1.95

- Transferred 1.0 FTE from Grant Fund to the General Fund to reflect the end of Bio-Defense grant funding to the Department of Environmental Services.
- Increased 2.0 FTE positions in the General Fund for the West Nile Virus Results Initiative.
- Net increase of 1.0 FTE in the General Fund due to adjustment in administrative staff.
- Removed 5.0 FTE positions from Grant Fund to reflect the end of Bio-Defense grant funding to Environmental Services.
- Net increase of 3.95 FTE positions in the Fees Fund resulting from the separation of Air Quality.

Base Adjustments

Revenue

- Increase Code Enforcement Fines in the General Fund.
- Shift City of Peoria IGA Intergovernmental Revenues from Grant Fund to General Fund.
- Decrease Bio-Defense grant revenues.
- Forecast increase in fee revenues.

Environmental Services (Continued)

Expenditures

- Reduce expenditures by increasing budgeted Personnel Savings rate from 3% to 5% (General Fund) and from 3% to 8% (Fees Fund).
- Shift Bio-Defense grant funded position and associated supplies and services to the General Fund.
- Remove expenditures for the Bio-Defense grant.
- Shift expenditures for the City of Peoria IGA from the Grant Fund to the General Fund.
- Increase allocation of Department Administration and IT from the Fees Fund to the General Fund.
- Fully fund positions that moved from the Air Quality Fees Fund to the Environmental Services Fees Fund.
- Increase for the County Counsel retainer in the Fees Fund.
- Decrease personnel services due to removal of 0.05 FTE Environmental Specialist and 1.0 HR Generalist.
- Increase Debt Service for IT equipment.
- Increase expenditures for remodel costs due to the movement of the Air Quality Program to a new Department.

Results Initiatives

The following West Nile Virus Results Initiatives are recommended for FY 2005-06:

- **Vector Surveillance and Testing - $163,933 ($163,933 annualized) General Fund/ $68,215 Appropriated Fund Balance:** Initiative funds 0.5 FTE and associated supplies and services to meet the projected demand. The recurring expenditures will be funded in the Environmental Services General Fund while the non-recurring expenditures will be funded from Appropriated Fund Balance. Expected Result: Collect and test 100% of all mosquito trap samples within 48 hours.
- **Mosquito Adulticiding - $(42,188) ($(42,188) annualized) General Fund/ $273,491 Appropriated Fund Balance:** Initiative reduces the current allocation of expenditures from this Activity to the appropriate Activities and funds supplies and services to meet the projected demand. The recurring expenditures will be funded in the Environmental Services General Fund while the non-recurring expenditures will be funded from Appropriated Fund Balance. Expected Result: Reduce the population of adult mosquitoes.
- **Mosquito Larviciding - $167,615 ($167,615 annualized) General Fund/ $1,668,797 Appropriated Fund Balance:** Initiative funds 1.0 FTE and associated supplies and services to meet the projected demand. The recurring expenditures will be funded in the Environmental Services General Fund while the non-recurring expenditures will be funded from Appropriated Fund Balance. Expected Result: Reduce the population of adult mosquitoes.
- **Vector Control Complaint Management - $72,523 ($72,523 annualized) General Fund/ $640,022 Appropriated Fund Balance:** Initiative funds 0.5 FTE and associated supplies and services to meet the projected demand. The recurring expenditures will be funded in the Environmental Services General Fund while the non-recurring expenditures will be funded from Appropriated Fund Balance. Expected Result: Increase the percent of complaints resolved within 1 day from to 58%; Increase the percent of complaints resolved with 5 days to 100%.
- **Vector Public Education - $274,307 ($0 annualized) Appropriated Fund Balance:** Initiative funds various public education materials including advertisements, public relation consultants, media packets, printing and distribution costs, and video production. Expected Result: Increase the percent of citizens that understand WNV and the County's role.

Environmental Services (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 1,369,912**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 16,860
Health and Dental Benefits Increases	-	3,216
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 20,076**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 1,389,988**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 6,432
Retirement Contributions	-	14,745
Pay for Performance Annualization	-	3,419
Annualization of FY 2005 Initiatives - WNV and Storm Water Abatement	-	(187,944)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (163,348)**
FY 2005-06 BUDGET TARGET:	**$ -**	**$ 1,226,640**
BASE ADJUSTMENTS:		
Code Enforcement Fines - Environmental Health Enforcement Activity	$ 25,000	$ -
City of Peoria IGA from Grant Fund - Mosquito and Rat Abatement Activity	1,000	1,000
Increase Personnel Savings by 2% - Various Activities	-	(17,377)
Move Bio-Defense grant funded FTE from Grant Fund - Mosquito and Rat Control Program	-	52,009
Move Bio-Defense grant funded supplies and services from Grant Fund - Planning and Training Activity	-	9,683
Workers's Compensation - Human Resources Activity	-	5,346
Unemployment Insurance - Human Resources Activity	-	657
Remove over budgeted costs - Mosquito and Rat Control Activity	-	(2,000)
Increase Allocation of Dept Administration and IT from Fees Fund	-	100,204
BASE ADJUSTMENTS SUBTOTAL:	**$ 26,000**	**$ 149,522**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 26,000**	**$ 1,376,162**
RESULTS INITIATIVES:		
West Nile Virus - Vector Surveillance & Testing Activity	$ -	$ 163,933
West Nile Virus - Mosquito Adulticiding Activity		(42,188)
West Nile Virus - Mosquito Larviciding Activity		167,615
West Nile Virus - Vector Control Complaint Management Activity	-	72,523
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 361,883**
FY 2005-06 ADOPTED BUDGET:	**$ 26,000**	**$ 1,738,045**

Environmental Services (Continued)

Environmental Services Grant (505) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**4,635,284**	**$**	**4,635,284**
FY 2004-05 REVISED BUDGET:	**$**	**4,635,284**	**$**	**4,635,284**
RESTATEMENTS:				
Move 6 mo. of Air Quality to new Dept 850	$	(2,085,913)	$	(1,969,929)
Move 6 mo. of Air Quality to new Dept 850 - REVISED		545,192		429,208
Move all Air Quality to Air Quality Dept 850	$	(2,404,571)	$	(2,404,571)
RESTATEMENTS SUBTOTAL:	**$**	**(3,945,292)**	**$**	**(3,945,292)**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**689,992**	**$**	**689,992**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	17,286
Retirement Contributions		-		41,044
CY 2006 Health and Dental Premium Increases		-		32,250
Non-Recurring Expenditures - Air Monitoring Equipment		(313,000)		(313,000)
Structural Balance				(90,580)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**(313,000)**	**$**	**(313,000)**
FY 2005-06 BUDGET TARGET:	**$**	**376,992**	**$**	**376,992**
BASE ADJUSTMENTS:				
Elimination of Bio-Defense Grant		(375,992)		(375,992)
City of Peoria IGA to General Fund - Mosquito and Rat Abatement Activity		(1,000)		(1,000)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(376,992)**	**$**	**(376,992)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**-**	**$**	**-**
FY 2005-06 ADOPTED BUDGET:	**$**	**-**	**$**	**-**

Environmental Services (Continued)

Environmental Services Fees (506) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 10,394,842**	**$ 10,340,833**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$208,030
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 208,030**
FY 2004-05 REVISED BUDGET:	**$ 10,394,842**	**$ 10,548,863**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 68,641
Retirement Contributions	-	193,474
Annualization of FY 2005 Initiative - Mobile Food Inspections	-	(87,600)
CY 2006 Health and Dental Premium Increases	-	128,063
Pay for Performance Annualization	-	42,181
Non-Recurring Expenditures - Vehicle Replacement from Fund Balance	-	(117,000)
Structural Balance	-	(381,780)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (154,021)**
FY 2005-06 BUDGET TARGET:	**$ 10,394,842**	**$ 10,394,842**
BASE ADJUSTMENTS:		
Fee Revenue - Increased volume by 2% over FY 2005 Projected Actual	$ 769,296	$ -
Base Request - Over Target	-	962,862
Fully Fund Postions from Air Quality Fees Fund	-	115,094
Vehicles - Fund Balance	-	138,900
Decrease Allocation of Dept Administration and IT to Grant Fund	-	50,843
Increase Allocation of Dept Administration and IT to General Fund	-	(100,144)
County Counsel Retainer - Office of the Director Activity	-	82,451
Increase Personnel Savings by 5% - Various Activities	-	(522,880)
Remove over budgeted costs - Office of the Director Activity	-	(20,981)
Remove temporary pay - Financial Services Activity	-	(6,459)
Workers's Compensation - Human Resources Activity	-	66,002
Unemployment Insurance - Human Resources Activity	-	8,111
CY 2006 Fixed Benefits	-	128,063
Central Service Cost Allocation - Financial Services Activity	-	8,882
Remove Vacant Position - Human Resources Activity	-	(45,480)
Move 1.05 Environmental Specialist to 1 HR Generalist - Office of the Director Activity	-	(29,282)
IT costs replacing outdate equipment - Office of the Director Activity	-	51,513
Remodel Costs due to movement of Air Quality to a new Department	-	274,000
BASE ADJUSTMENTS SUBTOTAL:	**$ 769,296**	**$ 1,161,495**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 11,164,138**	**$ 11,556,337**
FY 2005-06 ADOPTED BUDGET:	**$ 11,164,138**	**$ 11,556,337**

Environmental Services (Continued)

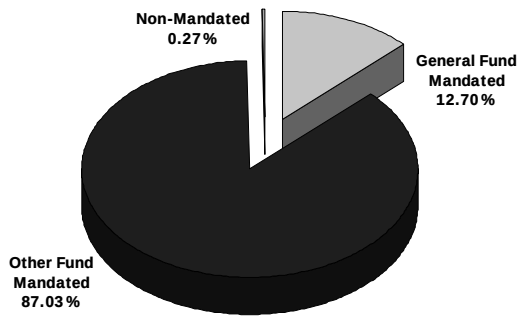
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 714,499	$ 8,330,264	$ -	$ -	$ -	$ 9,044,763
FY 2002-03 Actuals	$ 616,423	$ 9,975,680	$ -	$ -	$ -	$ 10,592,103
FY 2003-04 Actuals	$ 818,813	$ 9,452,817	$ -	$ -	$ -	$ 10,271,631
FY 2004-05 Actuals	$ 1,023,897	$ 10,460,746	$ -	$ -	$ -	$ 11,484,643
FY 2005-06 Adopted Budget	$ 1,738,045	$ 11,556,337	$ -	$ -	$ -	$ 13,294,382

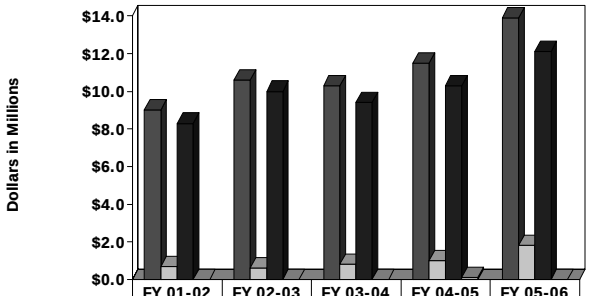
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 714,499	$ 8,319,303	$ -	$ -	$ -	$ 9,033,802
FY 2002-03 Actuals	$ 616,423	$ 9,958,290	$ -	$ -	$ -	$ 10,574,713
FY 2003-04 Actuals	$ 818,813	$ 9,423,518	$ -	$ -	$ -	$ 10,242,331
FY 2004-05 Actuals	$ 1,023,897	$ 10,321,574	$ -	$ -	$ -	$ 11,345,471
FY 2005-06 Adopted Budget	$ 1,738,045	$ 11,518,469	$ -	$ -	$ -	$ 13,256,514

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 10,961	$ -	$ -	$ -	$ 10,961
FY 2002-03 Actuals	$ -	$ 17,390	$ -	$ -	$ -	$ 17,390
FY 2003-04 Actuals	$ -	$ 29,299	$ -	$ -	$ -	$ 29,299
FY 2004-05 Actuals	$ -	$ 139,172	$ -	$ -	$ -	$ 139,172
FY 2005-06 Adopted Budget	$ -	$ 37,868	$ -	$ -	$ -	$ 37,868

Environmental Services
FY 2005-06 Budget Expenditures



Environmental Services
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	9	10.6	10.3	11.5	13.9
General Fund Mandated	0.7	0.6	0.8	1	1.8
Other Fund Mandated	8.3	10	9.4	10.3	12.1
Non-Mandated	0	0	0	0.1	0

Environmental Services (Continued)

Mandate Information

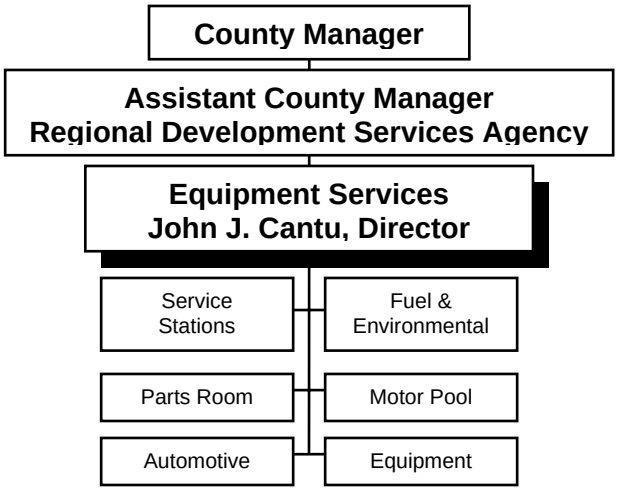
TITLE	Environmental Health
AUTHORITY	A.R.S. § 36-167 Sanitary regulations; notice; violations; classification; A.R.S. § 36-136 (D1) Powers and duties of director; 36-601 (B,C) Public nuisances dangerous to public health; Maricopa Environmental Health Code - Chapters 1-12; U.S. District Court of Arizona Judgment No. Civ 77-479 Hart vs. Hill.
HISTORY/ BACKGROUND	Maricopa County is responsible for the protection of the food and water supplies that sustain its residents, and for the detection and abatement of environmentally transmitted disease and public health nuisances within its boundaries. The Maricopa County Environmental Services Department enforces the provisions of the Maricopa County Environmental Health Code, Arizona State Statutes and Regulations that pertain to public health and environmental management. The Department has carried out these responsibilities since the establishment of those statutes that provide for the powers and authority of the Maricopa County Board of Health, and the Maricopa County Board of Supervisors.
MANDATE DESCRIPTION	Maricopa County Board of Health must develop regulations necessary for the public health and safety of inhabitants. These regulations, approved by the Board of Supervisors, are incorporated in the Maricopa County Environmental Health Code. The Environmental Services Department must apply this code.

Equipment Services

Analysis by Marc Kuffner, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Equipment Services Department is to provide vehicle, equipment, and fuel services to employees and departments of Maricopa County so they can have the transportation and equipment that is needed to perform their jobs.

Vision

To be recognized as a leader in providing professional, efficient, cost effective fleet management services.

Strategic Goals

- "Cost per Vehicle Equivalent" -- Bring the Total Maintenance & Repair Cost per Vehicle Equivalent (VE) into line with industry standards of $1,010 - $1,390 annually by end of calendar year 2006. Status: Adopted budget is projected to allow the department to achieve this goal.
- "Direct Billed Hours" -- Bring the annual number of hours charged per FTE technician to the industry standard of 1,400 – 1,500 direct-billed hours by end of calendar year 2006. Status: Adopted budget is projected to allow the department to achieve this goal with a reduction of two FTE's.
- "Preventative Maintenance" -- Increase the PM Compliance rate to 95% or better by end of calendar year 2006 through customer education and notification of needed services. Status: Adopted budget is projected to allow the department to achieve this goal.

Equipment Services (Continued)

- "Daily Completion of Work Orders" -- Increase the percentage of work orders completed in one day to the industry standard of 80% - 90% by end of calendar year 2006. Status: Adopted budget is projected to allow the department to achieve this goal.
- "Replacement Vehicles" -- Decrease the replacement backlog of vehicles due or overdue for replacement to the industry standard of 10% - 15% by end of fiscal year 2007. Status: Adopted budget is projected to allow the department to achieve this goal.
- "Customer Satisfaction" -- Increase the level of overall customer satisfaction with our services to 85% by end of calendar year 2006. Status: Adopted budget is projected to allow the department to achieve this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
FLEET MANAGEMENT	$ 9,506,403	$ 10,192,096	$ 10,360,096	$ 9,776,378	$ 10,596,904	$ 236,808	2.3%
ADMINISTRATIVE SERVICES PROG	76,920	-	-	(7,351)	-	-	
TOTAL REVENUES	$ 9,583,323	$ 10,192,096	$ 10,360,096	$ 9,769,027	$ 10,596,904	$ 236,808	2.3%
EXPENDITURES							
FLEET MANAGEMENT	$ 6,815,820	$ 8,362,824	$ 8,455,703	$ 7,806,577	$ 10,209,517	$ (1,753,814)	-20.7%
ADMINISTRATIVE SERVICES PROG	3,307,287	1,342,038	1,403,359	2,295,398	213,132	1,190,227	84.8%
INFORMATION TECHNOLOGY PROGRAM	120,025	46,915	53,575	107,814	152,528	(98,953)	-184.7%
TOTAL EXPENDITURES	$ 10,243,132	$ 9,751,777	$ 9,912,637	$ 10,209,789	$ 10,575,177	$ (662,540)	-6.7%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
FLEET MANAGEMENT								
	Percentage of customers satisfied with service as measured by Internal Audit for Directors & Liaisons	0.0%	0.0%	0.0%	0.0%	85.0%	85.0%	
	Percentage of customers satisfied with service as measured by ESD survey cards distributed to vehicle operators	0.0%	0.0%	0.0%	0.0%	85.0%	85.0%	

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 692,064	$ 515,906	$ 683,906	$ 1,012,488	$ 1,262,383	$ 578,477	84.6%
CHARGES FOR SERVICES	8,883,759	9,676,190	9,676,190	8,782,656	9,334,521	(341,669)	-3.5%
MISCELLANEOUS REVENUE	18,325	-	-	(7,337)	-	-	
OTHER FINANCING SOURCES	(10,825)	-	-	(18,780)	-	-	
TOTAL REVENUE	$ 9,583,323	$ 10,192,096	$ 10,360,096	$ 9,769,027	$ 10,596,904	$ 236,808	2.3%
EXPENDITURES							
PERSONAL SERVICES	$ 2,849,969	$ 3,075,825	$ 3,095,481	$ 2,688,852	$ 2,939,632	$ 155,849	5.0%
SUPPLIES	5,903,300	4,850,279	5,002,442	6,084,382	6,149,563	(1,147,121)	-22.9%
SERVICES	972,993	1,098,154	1,097,054	819,644	926,432	170,622	15.6%
OTHER FINANCING USES	493,031	480,618	480,618	480,618	403,417	77,201	16.1%
CAPITAL OUTLAY	23,839	246,901	237,042	136,293	156,133	80,909	34.1%
TOTAL EXPENDITURES	$ 10,243,132	$ 9,751,777	$ 9,912,637	$ 10,209,789	$ 10,575,177	$ (662,540)	-6.7%

Equipment Services (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
654 EQUIPMENT SERVICES	$ 9,583,323	$ 10,192,096	$ 10,360,096	$ 9,769,027	$ 10,596,904	$ 236,808	2.3%
ALL FUNDS	$ 9,583,323	$ 10,192,096	$ 10,360,096	$ 9,769,027	$ 10,596,904	$ 236,808	2.3%
EXPENDITURES							
654 EQUIPMENT SERVICES	$ 10,243,132	$ 9,751,777	$ 9,912,637	$ 10,209,789	$ 10,575,177	$ (662,540)	-6.7%
ALL FUNDS	$ 10,243,132	$ 9,751,777	$ 9,912,637	$ 10,209,789	$ 10,575,177	$ (662,540)	-6.7%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
654 EQUIPMENT SERVICES	60.75	59.75	53.75	(6.00)
TOTAL FUNDS	60.75	59.75	53.75	(6.00)

- Two (2) administrative vacancies are eliminated, bringing the total administrative positions in line with other Counties operating a similar size fleet.
- Four (4) mechanic vacancies are eliminated, bringing the mechanic level in line with the industry average for direct billed hours and the department's goal.

Base Adjustments

Revenue

- Increased revenue due to the increasing price of fuel.
- Increased parts revenue due to an increase in parts mark-up from 16% to 24%.
- Increased revenue from re-engineered labor amounts for specific services rather than one labor charge for all services.

Expenditures

- Increased expenditure due to the increasing price of fuel.
- Increased expenditures due to pay for performance annualization, retirement contributions and health/dental plan changes.

Equipment Services (Continued)

Reconciliation

Equipment Services (654) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 10,192,096**	**$ 9,751,777**
MID-YEAR ADJUSTMENTS:			
Fuel - IGA City of Buckeye	C-74-05-001-8-00	$ 168,000	$ 160,860
	MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 168,000**	**$ 160,860**
FY 2004-05 REVISED BUDGET:		**$ 10,360,096.00**	**$ 9,912,637**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 10,360,096.00**	**$ 9,912,637**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 22,052
Retirement Contributions		-	58,589
Pay for Performance Annualization		-	82,991
CY 2006 Health and Dental Premium Increase		-	46,352
	TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 209,984**
FY 2005-06 BUDGET TARGET:		**$ 10,360,096**	**$10,122,621**
BASE ADJUSTMENTS:			
Adjustment to Revenue		$ 236,808	$ -
Adjustment to Salary and Benefit Pay (2 FTE's)			(102,022)
Adjustment to Personnel Savings			(374)
Adjustment to Other Benefits			21,586
Adjustment to Other Pay			(48,053)
Adjustment to Temporary Pay & Benefits			(30,518)
Adjustment to General Supplies (relocate fuel)			(3,819,619)
Adjustment to Fuel			4,518,450
Adjustment to Non Capital Equipment			(463)
Adjustment to Other Service			(6,062)
Adjustment to Rent and Operating Leases			(153)
Adjustment to Repairs and Maintenance			(23,012)
Adjustment to Capital Equipment		-	(2,000)
Adjustment to Vehicels and Construction Equipment (Motor Pool)		-	(49,937)
Adjustment to Debt Service (TFP)		-	(5,267)
	BASE ADJUSTMENTS SUBTOTAL:	**$ 236,808**	**$ 452,556**
FY 2005-06 ADOPTED BUDGET:		**$ 10,596,904**	**$ 10,575,177**
FY 2005-06 ADOPTED BUDGET:		**$ 10,596,904**	**$ 10,575,177**

Equipment Services (Continued)

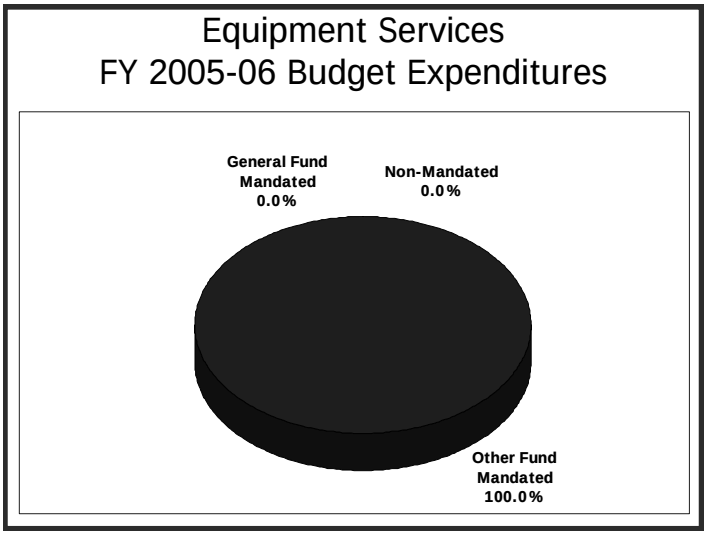
Mandate Consolidated Financial Data

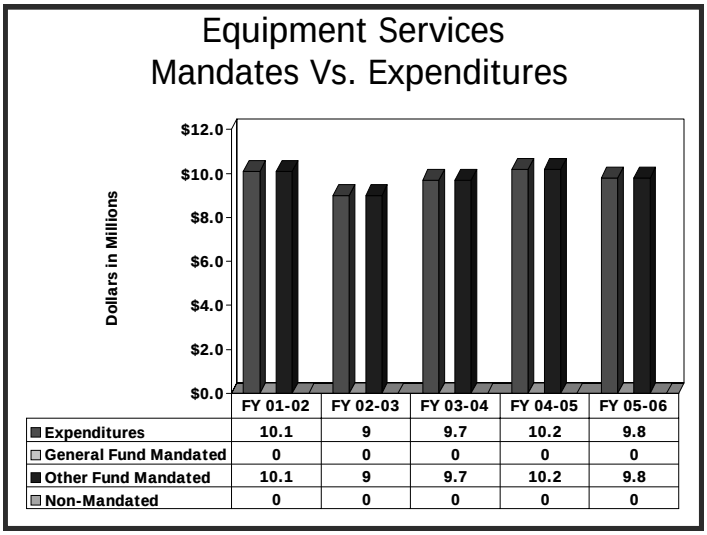
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ 9,030,607	$ 9,030,607
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ 9,683,882	$ 9,683,882
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ 10,238,628	$ 10,238,628
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ 11,207,834	$ 11,207,834
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ 10,575,177	$ 10,575,177

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ 112,485	$ 112,485
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ 67,440	$ 67,440
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ 79,298	$ 79,298
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ 93,370	$ 93,370
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ 116,499	$ 116,499

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ 8,918,122	$ 8,918,122
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ 9,616,442	$ 9,616,442
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ 10,159,330	$ 10,159,330
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ 11,114,464	$ 11,114,464
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ 10,458,678	$ 10,458,678

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Equipment Services (Continued)

Mandate Information

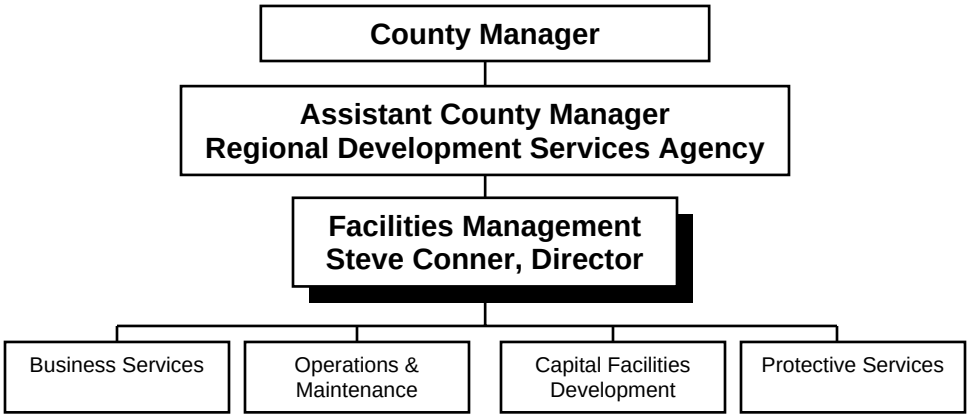
TITLE	Alternative Fuels
AUTHORITY	A.R.S. § 49-571 (SB1269 AZ Clean Air Bill) Alternative fuel requirements for new buses; A.R.S. § 49-474.01 (HB2002 AZ Clean Air Act) Vehicle fleet plan for alternative fuels
HISTORY/ BACKGROUND	Clean Air Act Amendments of 1990 has provisions for controlling air quality in non-attainment areas by requiring fleet purchases to include cleaner fuels (i.e. compressed natural gas, propane, etc) as a motor vehicle fuel. Energy Policy Act of 1992 established a policy to develop domestically produced alternative fuels for motor vehicles. Currently applicable to federal, state, and alternative-fuel provider fleets. DOE rule making could extend requirements to municipal/private fleets. Arizona legislation has been enacted that has more stringent requirements with respect to type of vehicle and time schedule for accomplishment.
MANDATE DESCRIPTION	Arizona Revised Statutes alternative fuel requirements apply to all on-road vehicles in state, city or town, school district, and county (with a population greater than 1,200,000). Alternative fuels include electricity, propane, natural gas, hydrogen, solar, alcohol (85% content).

Facilities Management

Analysis by Jamie Rullo, Senior Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Facilities Management Department (FMD) is to provide buildings and grounds to appointed and elected departments so they can work in a safe and efficient environment.

Vision

To provide excellent innovative facility services to every customer every time.

Strategic Goals

- "County-Wide Master Plan" -- By the end of FY09, Facilities Management will develop a County-wide Master Plan addressing the space needs of all County departments in order to develop a strategic and comprehensive Capital Improvement Plan. This will be done within the annually approved budget. Status: The adopted budget will enable the department to work toward meeting this goal.
- "Facilities Database" -- By the end of FY07, Facilities Management will have a database in place that will track project and operating historical trends, using available technology that will promote the development of improved budgeting and scheduling methodologies in order to deliver projects within the Board of Supervisors' approved budget and timeline. Status: The department is making progress towards meeting this goal by the established deadline.
- "County Facility Condition Index" -- By the end of FY08, Facilities Management will improve the average County Facility Condition Index (FCI) by 4% from the FY05 level by developing appropriate annual major maintenance and preventive major maintenance programs, which will result in an estimated $.20 per square foot reduction in operating costs. Status: The department is making progress towards meeting this goal by the established deadline.

Facilities Management (Continued)

- "Customer Satisfaction Rating for Security Services" -- By the end of FY07, the customer satisfaction rating for security services provided to all County owned, non-Court facilities, will be 98% or higher, as reported on the annual Research & Reporting customer service survey. Status: The department is making progress towards meeting this goal by the established deadline.
- "Capital Project/Major Maintenance Categories" -- By the end of FY06, the capital improvement program and the major maintenance program (projects only) will be categorized as follows: preventive maintenance, renovation/tenant improvement, major maintenance, deferred major maintenance, and new construction. Status: The department is making progress towards achieving this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
BUILDING CONSTRUCTION & RENOV	$ 469,598	$ -	$ -	$ 23,795,772	$ 14,977,841	$ 14,977,841	
BLDG OPERATIONS & MAINTENANCE	333	-	-	185	-	-	
ADMINISTRATIVE SERVICES PROG	48,208,006	47,669,538	47,669,538	23,894,573	95,555	(47,573,983)	-99.8%
TOTAL REVENUES	$ 48,677,937	$ 47,669,538	$ 47,669,538	$ 47,690,530	$ 15,073,396	$ (32,596,142)	-68.4%
EXPENDITURES							
BUILDING CONSTRUCTION & RENOV	$ 75,530,104	$ 39,556,179	$ 39,364,749	$ 18,432,033	$ 23,666,652	$ 15,698,097	39.9%
BLDG OPERATIONS & MAINTENANCE	5,365,779	11,512,586	11,414,412	6,614,465	7,643,138	3,771,274	33.0%
PLANNING	203,665	103,311	352,517	281,061	449,792	(97,275)	-27.6%
PROTECTIVE SERVICES	2,547,422	2,464,867	2,634,064	2,590,545	2,832,919	(198,855)	-7.5%
ADMINISTRATIVE SERVICES PROG	1,158,793	1,330,309	1,363,438	1,179,495	1,359,205	4,233	0.3%
INFORMATION TECHNOLOGY PROGRAM	447,292	464,239	574,104	681,952	687,319	(113,215)	-19.7%
TOTAL EXPENDITURES	$ 85,253,054	$ 55,431,491	$ 55,703,284	$ 29,779,551	$ 36,639,025	$ 19,064,259	34.2%

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
BUILDING OPERATIONS AND MAINTENANCE							
Percent of utility consumption reduced	-5.0%	-2.0%	3.0%	3.0%	3.0%	0.0%	0%
Percent of maintenance work orders completed	96.0%	96.0%	98.0%	98.0%	98.0%	0.0%	0%
BUILDING RENOVATION AND MINOR CONSTRUCTION							
Percent of major maintenance work completed on time and on budget	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%
PLANNING							
Percent of master plan projects delivered	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%
PROTECTIVE SERVICES							
Percent of cars parked to the number of spaces available to employees within a 3 block area of their work site	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0%
Percent or rate of major crimes for Downtown/Durango County properties vs. crimes reported for those surrounding Phoenix areas.	6.3%	8.0%	8.0%	8.0%	8.0%	0.0%	0%

Facilities Management (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
MISCELLANEOUS REVENUE	$ 92,118	$ 78,000	$ 78,000	$ 98,992	$ 95,555	$ 17,555	22.5%
OTHER FINANCING SOURCES	48,585,819	47,591,538	47,591,538	47,591,538	14,977,841	(32,613,697)	-68.5%
TOTAL REVENUE	$ 48,677,937	$ 47,669,538	$ 47,669,538	$ 47,690,530	$ 15,073,396	$ (32,596,142)	-68.4%
EXPENDITURES							
PERSONAL SERVICES	$ 9,316,012	$ 11,787,500	$ 12,041,916	$ 9,270,381	$ 11,749,837	$ 292,079	2.4%
SUPPLIES	933,332	3,297,514	1,731,667	1,309,074	1,454,694	276,973	16.0%
SERVICES	611,755	1,160,326	2,691,481	875,889	556,494	2,134,987	79.3%
CAPITAL OUTLAY	74,391,955	39,186,151	39,238,220	18,324,207	22,878,000	16,360,220	41.7%
TOTAL EXPENDITURES	$ 85,253,054	$ 55,431,491	$ 55,703,284	$ 29,779,551	$ 36,639,025	$ 19,064,259	34.2%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 92,118	$ 78,000	$ 78,000	$ 98,992	$ 95,555	$ 17,555	22.5%
455 DETENTION CAPITAL PROJECTS	48,585,819	47,591,538	47,591,538	47,591,538	14,977,841	(32,613,697)	-68.5%
ALL FUNDS	$ 48,677,937	$ 47,669,538	$ 47,669,538	$ 47,690,530	$ 15,073,396	$ (32,596,142)	-68.4%
EXPENDITURES							
100 GENERAL	$ 10,065,507	$ 12,154,679	$ 13,930,424	$ 10,740,945	$ 11,660,411	$ 2,270,013	16.3%
255 DETENTION OPERATIONS	322,592	4,530,318	3,026,366	1,246,125	2,178,614	847,752	28.0%
455 DETENTION CAPITAL PROJECTS	74,864,955	38,746,494	38,746,494	17,792,481	22,800,000	15,946,494	41.2%
ALL FUNDS	$ 85,253,054	$ 55,431,491	$ 55,703,284	$ 29,779,551	$ 36,639,025	$ 19,064,259	34.2%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	237.58	237.08	220.77	(16.31)
255 DETENTION OPERATIONS	63.92	63.92	42.73	(21.19)
TOTAL FUNDS	301.50	301.00	263.50	(37.50)

- Fund 100: 25.81 FTEs transferred to the Sheriff's Office for Jails Custodial services; 3.0 FTEs transferred from Public Health for security services; 6.5 FTEs added to staff new facilities opening in FY 2005-06
- Fund 255: 21.19 FTEs transferred to the Sheriff's Office for Jails Custodial services

Base Adjustments

Revenue

- Miscellaneous Revenue was increased according to forecast.

Facilities Management (Continued)

Expenditures

- Regular Pay and Fringe Benefits were decreased as a result of the transfer of positions to the Sheriff's Office.
- Expenditures in Overtime, General Supplies, Fuel, Other Services, Healthcare Services, Repairs and Maintenance, Internal Service Charges, Travel and Education were reduced as a result of the transfer of the Jails Custodial service to the Sheriff's Office.
- All contracted services were removed from the Facilities Management budget and budgeted in General Government (470).
- Non-Capital Equipment was increased to accommodate needed equipment purchases for three new facilities opening in Fiscal Year 2005-06.
- Capital Project expenditures were budgeted in Fund 455 for the Fourth Avenue Jail project, Durango Juvenile Detention Center project, Lower Buckeye Jail project, and Detention Facilities Renovations project.

Facilities Management (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 78,000**	**$ 17,333,572**
MID-YEAR ADJUSTMENTS:			
Blue Point Building Services	C-70-05-009-8-00	$ -	$ 17,377
Pay for Performance Adjustment	C-49-05-008-6-00	-	182,508
Health and Dental Premium Increase	C-49-05-024-8-00	-	56,663
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 256,548**
FY 2004-05 REVISED BUDGET:		**$ 78,000**	**$ 17,590,120**
RESTATEMENTS:			
Restate Contracts to General Government		$ -	$ (4,819,410)
Restate Custodial Services to Sheriff's Office		-	(1,296,484)
RESTATEMENTS SUBTOTAL:		**$ -**	**$ (6,115,894)**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 78,000**	**$ 11,474,226**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 113,326
Retirement Contributions		-	209,513
Annualization of Mid-Year Adjustments		-	3,475
Blue Point Building Services			-
Annualization of FY 2005 Initiatives		-	320,702
Northeast Superior Court and Public Health Clinic			
Annualization of FY 2005 Desktop PC Replacement		-	14,202
One Time Expenses		-	(91,100)
Pay for Performance Annualization		-	63,816
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 633,934**
FY 2005-06 BUDGET TARGET:		**$ 78,000**	**$12,108,160**
BASE ADJUSTMENTS:			
Expenditure Request Over Target		$ -	$ 5,711,261
Adjustment to Miscellaneous Revenue		17,555	-
Adjustment to Regular Pay and Benefits		-	(837,756)
Adjustment to Overtime		-	(22,368)
Adjustment to Other Pay		-	1,248
Adjustment to Other Personnel Services		-	(43,250)
Adjustment to Personnel Services Allocated Out		-	(141,761)
Adjustment to General Supplies		-	(289,346)
Adjustment to Fuel		-	(2,000)
Adjustment to Non-Capital Equipment		-	22,200
Adjustment to Healthcare Services		-	(3,200)
Adjustment to Other Services		-	(195,600)
Adjustment to Repairs and Maintenance		-	(3,996,910)
Adjustment to Internal Service Charges		-	(917)
Adjustment to Travel and Education		-	(18,750)
Adjustment to Postage/Freight/Shipping		-	(321,000)
Adjustment to Utilities		-	(309,600)
BASE ADJUSTMENTS SUBTOTAL:		**$ 17,555**	**$ (447,749)**
FY 2005-06 ADOPTED BUDGET:		**$ 95,555**	**$ 11,660,411**

Facilities Management (Continued)

Detention Operations (255) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 5,467,329**
MID-YEAR ADJUSTMENTS:			
Health and Dental Premium Increase	C-49-05-024-8-00	-	15,245
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 15,245**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 5,482,574**
RESTATEMENTS:			
Restate Contracts to General Government		$ -	$ (1,491,126)
Restate Custodial Services to Sheriff's Office			$ (966,351.00)
RESTATEMENTS SUBTOTAL:		**$ -**	**$ (2,457,477)**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 3,025,097**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 30,490
Retirement Contributions		-	45,204
One Time Expenses		-	(631,400)
Pay for Performance Annualization		-	4,133
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (551,573)**
FY 2005-06 BUDGET TARGET:		**$ -**	**$2,473,524**
BASE ADJUSTMENTS:			
Request Over Target		$ -	$ 2,274,175
Adjustment to Regular Pay and Benefits		-	(729,759)
Adjustment to Overtime		-	(10,000)
Adjustment to Other Personnel Services		-	(23,700)
Adjustment to General Supplies		-	(309,400)
Adjustment to Medical Supplies		-	(1,000)
Adjustment to Healthcare Services		-	(500)
Adjustment to Other Services		-	(6,200)
Adjustment to Repairs and Maintenance		-	(1,386,926)
Adjustment to Internal Service Cahrges		-	(1,500)
Adjustment to Travel and Education		-	(2,100)
Adjustment to Postage/Freight/Shipping		-	2,000
Adjustment to Utilities		-	(100,000)
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (294,910)**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 2,178,614**

Facilities Management (Continued)

Detention Capital Projects (455) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**47,591,538**	**$**	**38,746,494**
FY 2004-05 REVISED BUDGET:	**$**	**47,591,538**	**$**	**38,746,494**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**47,591,538**	**$**	**38,746,494**
FY 2005-06 BUDGET TARGET:	**$**	**47,591,538**		**$38,746,494**
BASE ADJUSTMENTS:				
Adjustment to Transfers In	$	(32,613,697)	$	-
Expenditure Request Below Target		-		(15,946,494)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(32,613,697)**	**$**	**(15,946,494)**
FY 2005-06 ADOPTED BUDGET:	**$**	**14,977,841**	**$**	**22,800,000**

Facilities Management (Continued)

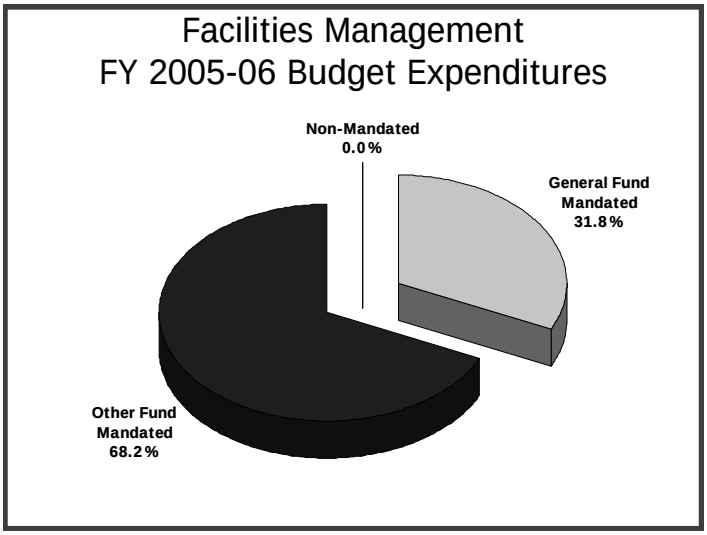
Mandate Consolidated Financial Data

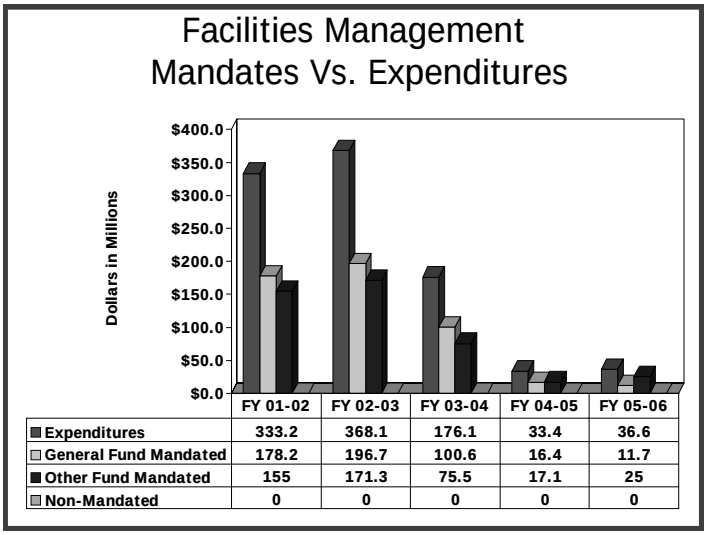
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 178,203,254	$ -	$ 154,960,729	$ -	$ -	$ 333,163,983
FY 2002-03 Actuals	$ 196,748,909	$ -	$ 171,303,896	$ -	$ -	$ 368,052,805
FY 2003-04 Actuals	$ 100,628,811	$ 985,234	$ 74,479,972	$ -	$ -	$ 176,094,017
FY 2004-05 Actuals	$ 16,357,913	$ 2,870,558	$ 14,183,320	$ -	$ -	$ 33,411,791
FY 2005-06 Adopted Budget	$ 11,660,411	$ 2,178,614	$ 22,800,000	$ -	$ -	$ 36,639,025

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 155,103,059	$ -	$ 154,960,729	$ -	$ -	$ 310,063,788
FY 2002-03 Actuals	$ 171,503,364	$ -	$ 171,303,896	$ -	$ -	$ 342,807,260
FY 2003-04 Actuals	$ 74,524,458	$ -	$ 74,479,972	$ -	$ -	$ 149,004,430
FY 2004-05 Actuals	$ 37,918	$ -	$ 14,183,320	$ -	$ -	$ 14,221,238
FY 2005-06 Adopted Budget	$ 150,000	$ -	$ 22,800,000	$ -	$ -	$ 22,950,000

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 23,100,195	$ -	$ -	$ -	$ -	$ 23,100,195
FY 2002-03 Actuals	$ 25,245,545	$ -	$ -	$ -	$ -	$ 25,245,545
FY 2003-04 Actuals	$ 26,104,353	$ 985,234	$ -	$ -	$ -	$ 27,089,587
FY 2004-05 Actuals	$ 16,319,995	$ 2,870,558	$ -	$ -	$ -	$ 19,190,553
FY 2005-06 Adopted Budget	$ 11,510,411	$ 2,178,614	$ -	$ -	$ -	$ 13,689,025

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Facilities Management (Continued)

Mandate Information

TITLE	Construction Of Jail Detention And Justice Facilities
AUTHORITY	The Legislature, in Laws 1998, Chapter 225, amending A.R.S. § 42-1491, granted a one-time opportunity to Maricopa County voters to approve a jail facilities excise tax levy to construct and operate jail facilities.
HISTORY/ BACKGROUND	The jail facilities excise tax levy was authorized at two-tenths of a percent (0.002) of the tax base to remain in effect until $900 million is collected, but not more than nine years after January 1, 1999. The Maricopa County voters approved the tax levy effective January 1, 1999.
MANDATE DESCRIPTION	Design and construct the new adult and juvenile detention and justice facilities.

Construction of Jail Detention and Justice Facilities	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ 154,960,729	$ -	$ -	$ 154,960,729
FY 2002-03 Actuals	$ -	$ -	$ 171,303,896	$ -	$ -	$ 171,303,896
FY 2003-04 Actuals	$ -	$ -	$ 74,479,972	$ -	$ -	$ 74,479,972
FY 2004-05 Actuals	$ -	$ -	$ 14,183,320	$ -	$ -	$ 14,183,320
FY 2005-06 Adopted Budget	$ -	$ -	$ 22,800,000	$ -	$ -	$ 22,800,000

Facilities Management (Continued)

TITLE	Environment
AUTHORITY	Code of Federal Regulations 40 (CFR40) - Environment
HISTORY/ BACKGROUND	Facilities Management has been responsible for certain activities relating to buildings and grounds that are regulated by Federal, State and County statutes or laws. Particularly troublesome are environmental rules under CFR40 which include clean air, hazardous materials, and pollution of the ground, and protection of life and the environment. Facilities Management has an environmental engineer on staff who oversees programs and projects related to CFR40.
MANDATE DESCRIPTION	Maricopa County, through Facilities Management, is responsible for pollution prevention through the maintenance and/or upgrade/replacement of equipment and facilities. They are also responsible for the investigation and reporting of any incidents related to accidental, intentional, or unintentional pollution or environmental hazard. Specific to CFR40 is control and management of asbestos, above and underground fuel storage tanks, land acquisition environmental site assessments, dust control of open areas and lots, all facility environmental permits (air, water, waste), interior (building) air quality, Freon, chemicals, and disposal of hazardous materials. This has been done efficiently for the past seven years or so, and regular and incident-related reports have been timely filed with OSHA, EPA, ADEQ and County Environmental officials.

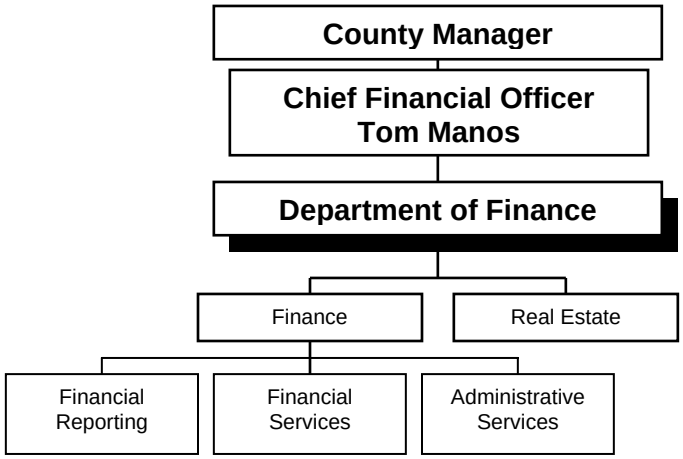
Environment	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 142,330	$ -	$ -	$ -	$ -	$ 142,330
FY 2002-03 Actuals	$ 199,468	$ -	$ -	$ -	$ -	$ 199,468
FY 2003-04 Actuals	$ 44,486	$ -	$ -	$ -	$ -	$ 44,486
FY 2004-05 Actuals	$ 37,918	$ -	$ -	$ -	$ -	$ 37,918
FY 2005-06 Adopted Budget	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000

Finance

Analysis by Marc Kuffner, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Department of Finance is to provide financial information and services to Maricopa County government so they can effectively manage their resources.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- "Enhanced Financial System" -- by June 2007, in order to meet the increasing demands for governmental accountability; meet the increasing needs to improve our customers ability to manage results through enhancement and full utilization of our existing financial system, and ensure our customers ability to fully report results. We will develop financial reporting procedures for MFR, provide training to departments to ensure a complete understanding of the procedures, and provide training to departments on the PAS Code reporting models currently available on Info Advantage and Report Web. Status: Adopted budget is projected to allow the department to continue making steady progress toward achieving this goal.
- "Satisfaction Rating" -- we will obtain and maintain a satisfaction rating of 6.0 or above for overall satisfaction within our department as measured annually by the employee satisfaction survey by the end of the fiscal year 2006. Status: Adopted budget is projected to allow the department to continue making steady progress toward achieving this goal.

Finance (Continued)

- "Turnover Rate" -- we will obtain a turnover rate of less than 10% for all professional level staff as measured annually by Employee Compensation by June 2008. Status: Turnover has been higher than past years due to the reorganization of the department. The FY 2005-06 Adopted budget supports this effort.
- "Increase Collections" -- we will develop and implement new strategies to increase collections by 20% each year to reach an FY 2009 collected amount of $5,000,000. Status: The FY 2005-06 Adopted budget supports this effort. Through the first two quarters of FY 2004-05, the department has collected $1,155,496.
- "Generate Revenue" -- by July 2007, we will generate $5,225,000 in revenue from the sale of surplus real estate assets. Status: The FY 2005-06 Adopted budget supports this effort.
- "Lease Bond Revenue" -- we will refine, implement and complete a strategic plan to utilize all residual 2001 Lease Revenue Bond proceeds on specifically identified Board approved projects and report the financial activity by June 2007. Status: Adopted budget is projected to allow the department to make steady progress toward achieving their strategic plan.
- "Restructure" -- by June 2006, we will reengineer the Department of Finance to develop a stronger business structure, increased staffing levels with a competitive salary structure to improve recruitment and retention of qualified professional level staff to meet the increasing demands of governmental accountability and the increasing demands for governmental services from a technical and financial perspective. Status: Adopted budget allows the department to make the necessary staffing changes to complete their reorganization.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
FINANCIAL SERVICES	$ 32,747	$ -	$ -	$ -	$ -	$ -	
REAL ESTATE	-	576,138	576,138	581,114	-	(576,138)	-100.0%
ADMINISTRATIVE SERVICES PROG	714,413	-	-	-	-	-	
TOTAL REVENUES	$ 747,161	$ 576,138	$ 576,138	$ 581,114	$ -	$ (576,138)	-100.0%
EXPENDITURES							
FINANCIAL REPORTING	$ 536,088	$ 565,311	$ 663,503	$ 566,577	$ 1,115,612	$ (452,109)	-68.1%
FINANCIAL SERVICES	1,490,922	1,655,094	1,683,945	1,477,640	1,640,095	43,850	2.6%
REAL ESTATE	285,202	286,804	320,958	308,080	312,820	8,138	2.5%
ADMINISTRATIVE SERVICES PROG	40,358	24,827	10,103	23,985	18,111	(8,008)	-79.3%
TOTAL EXPENDITURES	$ 2,352,570	$ 2,532,036	$ 2,678,509	$ 2,376,282	$ 3,086,638	$ (408,129)	-15.2%

Finance (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
FINANCIAL REPORTING								
	Percent of customers who indicate our reports facilitate informed decision-making.	96%	96%	96%	96%	96%	0%	0%
	Percent of customers satisfied with the Advantage financial information provided on Report Web.	97%	97%	97%	97%	97%	0%	0%
	Percent of customers satisfied with internally prepared reports provided by the Department of Finance staff which includes: Monthly Variance Report, Fund Balance Report, and Capital Project Report	95%	95%	95%	95%	95%	0%	0%
FINANCIAL SERVICES								
	Percent of payments processed within the established turnaround time.	95%	95%	90%	90%	95%	5%	6%
	Percent of customers satisfied with the debt related services.	95%	95%	95%	95%	95%	0%	0%
	Percent of customers satisfied regarding the processing of various non-payment transactions.	97%	99%	99%	99%	99%	0%	0%
	Percent of accounts that are active and paying.	44%	49%	49%	49%	65%	16%	33%
REAL ESTATE								
	Percent of property/rights requests fulfilled.	77%	77%	77%	77%	77%	0%	0%
	Percent of studies and reports completed.	75%	75%	75%	75%	0%	-75%	-100%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
MISCELLANEOUS REVENUE	$ 747,161	$ 576,138	$ 576,138	$ 581,114	-	(576,138)	-100.0%
TOTAL REVENUE	$ 747,161	$ 576,138	$ 576,138	$ 581,114	$ -	$ (576,138)	-100.0%
EXPENDITURES							
PERSONAL SERVICES	$ 2,074,417	$ 2,223,856	$ 2,356,603	$ 2,099,491	$ 2,781,518	$ (424,915)	-18.0%
SUPPLIES	26,447	22,969	26,883	20,436	25,775	1,108	4.1%
SERVICES	241,276	267,878	277,690	234,947	255,758	21,932	7.9%
CAPITAL OUTLAY	10,430	17,333	17,333	21,408	23,587	(6,254)	-36.1%
TOTAL EXPENDITURES	$ 2,352,570	$ 2,532,036	$ 2,678,509	$ 2,376,282	$ 3,086,638	$ (408,129)	-15.2%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 747,161	$ 576,138	$ 576,138	$ 581,114	$ -	$ (576,138)	-100.0%
ALL FUNDS	$ 747,161	$ 576,138	$ 576,138	$ 581,114	$ -	$ (576,138)	-100.0%
EXPENDITURES							
100 GENERAL	$ 2,352,570	$ 2,532,036	$ 2,678,509	$ 2,376,282	$ 3,086,638	$ (408,129)	-15.2%
ALL FUNDS	$ 2,352,570	$ 2,532,036	$ 2,678,509	$ 2,376,282	$ 3,086,638	$ (408,129)	-15.2%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	42.00	44.00	44.00	-
TOTAL FUNDS	42.00	44.00	44.00	-

- Increase two (2) FTE's during the reorganization process in FY 2004-05. No recommended changes in staffing for FY 2005-06.

Finance (Continued)

Base Adjustments

Revenue

- Revenue decreases with the loss of external tenants in the Security building.

Expenditures

- Increased expenditures due to pay for performance annualization, retirement contributions and health/dental plan changes.
- Increased expenditures for the development of a grant oversight division.

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 576,138**	**$ 2,532,036**
MID-YEAR ADJUSTMENTS:			
Health and Dental Benefits Increase	C-49-05-024-8-00		21,887
Pay for Performance Adjustment	C-49-05-008-6-00	$ -	$ 124,586
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 146,473**
FY 2004-05 REVISED BUDGET:		**$ 576,138**	**$ 2,678,509**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 576,138**	**$ 2,678,509**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 43,774
Retirement Contributions		-	52,896
Pay for Performance Annualization		-	40,158
Annualization of Mid-Year Adjustments		-	7,501
Annualization of FY 2004-05 Desktop PC Replacement		-	8,162
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 152,491**
FY 2005-06 BUDGET TARGET:		**$ 576,138**	**$2,831,000**
BASE ADJUSTMENTS:			
Adjustment to Revenue		$ (576,138)	$ -
Adjustment to Temporary Pay & Benefits			5,310
Adjustment to Other Personnel Services			255,938
Adjustment to General Supplies			(1,000)
Adjustment to Other Services			(5,090)
Adjustment to Repairs and Maintenance (Advantage)			13,366
Adjustment to Travel & Education			(700)
Adjustment to Postage/Freight/Shipping			(6,876)
Adjustment to Debt Service (TFP)		-	(5,310)
BASE ADJUSTMENTS SUBTOTAL:		**$ (576,138)**	**$ 255,638**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 3,086,638**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 3,086,638**

Finance (Continued)

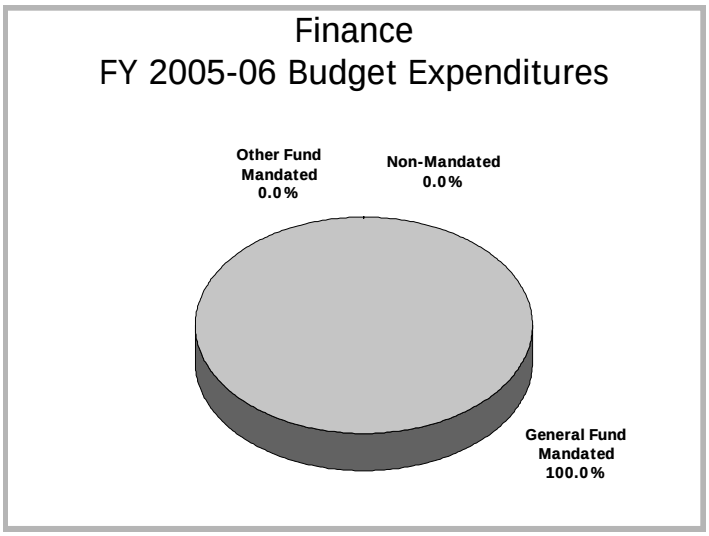
Mandate Consolidated Financial Data

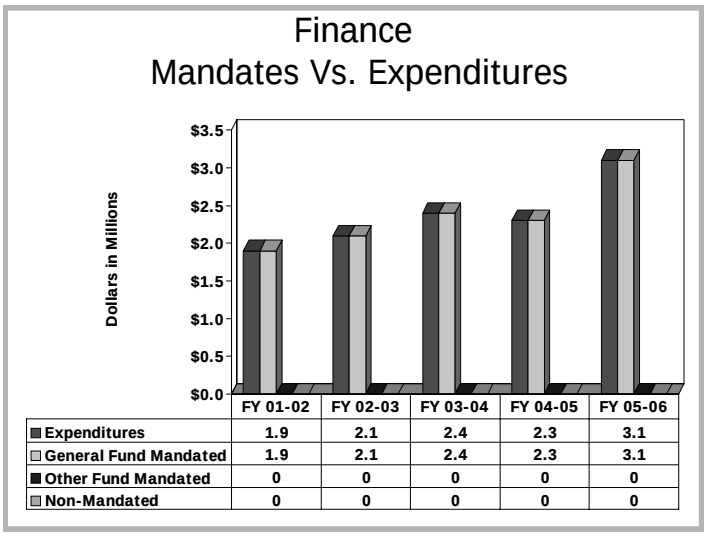
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,859,183	$ -	$ -	$ -	$ -	$ 1,859,183
FY 2002-03 Actuals	$ 2,059,490	$ -	$ -	$ -	$ -	$ 2,059,490
FY 2003-04 Actuals	$ 2,352,569	$ -	$ -	$ -	$ -	$ 2,352,569
FY 2004-05 Actuals	$ 2,343,595	$ -	$ -	$ -	$ -	$ 2,343,595
FY 2005-06 Adopted Budget	$ 3,086,638	$ -	$ -	$ -	$ -	$ 3,086,638

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,859,183	$ -	$ -	$ -	$ -	$ 1,859,183
FY 2002-03 Actuals	$ 2,059,490	$ -	$ -	$ -	$ -	$ 2,059,490
FY 2003-04 Actuals	$ 2,352,569	$ -	$ -	$ -	$ -	$ 2,352,569
FY 2004-05 Actuals *	$ 2,343,595	$ -	$ -	$ -	$ -	$ 2,343,595
FY 2005-06 Adopted Budget	$ 3,086,638	$ -	$ -	$ -	$ -	$ 3,086,638

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

* Note: This is an unaudited figure and not adjusted for any year-end transactions





Finance (Continued)

Mandate Information

TITLE	Department of Finance
AUTHORITY	A.R.S. § 11-251 Powers of the Board (Sale of County real estate); A.R.S. § 11-256 Lease or sublease of county lands and buildings; exceptions; A.R.S. § 11-256.01. Lease or sublease of county lands and buildings to governmental entity, county fair association or nonprofit corporation; exception; A.R.S. § 11-604.01 Revolving line of credit; uses; procedures; bids; application of revenues; exception; A.R.S. § 11-622 Demand; time limit for presentation of claim (Payment of Claims); A.R.S. § 11-631. Warrants; record; A.R.S. § 11-632. Issuance of duplicate warrant; A.R.S. § 11-644. Failure to present county check or warrant for payment (Stale Dated Warrants); A.R.S. § 11-651. Lease-purchase agreements; terms and conditions; A.R.S. § 11-951. Definitions; A.R.S. § 11-952. Intergovernmental agreements and contracts; A.R.S. § 11-952. Intergovernmental agreements and contracts (Version #2); A.R.S. § 35-501. Department of revenue records of bond issues; debt level analysis and report (Requires County to report bond issues, debt level analysis, definition of outstanding indebtedness to the Arizona Department of Revenue); A.R.S. § 35-502. Reports to department of revenue; omission or refusal to comply; classification (Notification requirements to Department of Revenue on retirement of a bond); A.R.S. § 35-503. Calculation of debt limits; A.R.S. § 38-511. Cancellation of political subdivision and state contracts; definition (Cancellation of State Contracts); A.R.S. § 41-1279.07 Uniform expenditure reporting system; reports by counties, community college districts, cities and towns; certification and attestation; assistance by auditor general; violation; classification (Issuance of the Expenditure Limitations Report); A.R.S. § 41-1346 State and local public records management; violation; classification; definition; A.R.S. § 42-11102. Exemption for government property; application of procedural provisions (Exemption of taxable real estate); A.R.S. § 42-17051. Limit on county, municipal and community college primary property tax levy (Levy limits); A.R.S. § 42-17101. Annual county and municipal financial statement and estimate of expenses (Annual Financial Statements - Comprehensive Annual Financial Report (CAFR)); A.R.S. § 42-17151. County, municipal, community college and school tax levy (Setting the tax rate); A.R.S. § 45-182. Claim of right to withdraw, divert or use public waters; exception; administration by director of water resources; IRS Guidelines - Reporting requirements for Form 1099; Federal OMB Circular A-102 - Grants and Cooperative Agreements with State and Local Governments; Federal OMB Circular A-87 - Cost Principles for State, Local, and Indian Tribal Governments; Federal OMB Circular A-133 - Audits of States, Local Governments, and Non-Profit Organizations (Schedule of Expenditures of Federal Awards)
HISTORY/ BACKGROUND	In 1994 the Board of Supervisors and County Administrative Officer reorganized the Department of Finance as part of a Countywide restructuring effort. During the reorganization, the budget functions for the County were separated from Finance to form the Office of Management and Budget (OMB). The Department of Finance is responsible for the oversight, reporting, processing, and analysis of the County's financial transactions. Finance provides services to all County departments and various external users and maintains the accounting records for all financial

transactions.

Finance (Continued)

MANDATE DESCRIPTION	The Finance Department shall maintain the County's public records in the most efficient and cost effective manner; The Finance Department shall prepare the Comprehensive Annual Financial Report (CAFR), Expenditure Limitation Reports and Schedule of Expenditure of Federal Awards; The Finance Department shall monitor all real estate services to include sales and leases of County Real Estate; The Finance Department shall report annual Form 1099 information to the IRS; The Finance Department shall calculate the tax rates for the County, cities, schools and special districts; The Finance Department will issue warrants and manage the outstanding warrants.

General Government

Department Budget Information

Total Budget by Category

470 GENERAL GOVERNMENT
BUDGET BY CATEGORY
TOTAL PROGRAMS
ALL FUNDS

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJECTED RESTATED	FY 2005-06 ADOPTED	VARIANCE	%
REVENUE							
TAXES	$ 445,720,021	$ 463,161,312	$ 463,161,312	$ 466,148,276	$ 504,690,815	$ (41,529,503)	-9.0%
LICENSES & PERMITS	1,261,684	1,407,500	1,407,500	1,358,251	1,407,500	-	-
INTERGOVERNMENTAL REVENUES	482,717,908	500,630,507	500,630,507	512,666,829	545,066,193	(44,435,686)	(0)
CHARGES FOR SERVICES	1,800,846	2,070,000	2,070,000	1,972,510	2,145,000	(75,000)	(0)
FINES & FORFEITS	3,500	-	-	-	-	-	
MISCELLANEOUS REVENUE	13,638,213	10,946,596	10,626,636	13,747,112	28,704,967	(18,078,331)	(2)
OTHER FINANCING SOURCES	161,366,821	177,064,169	177,064,169	149,343,446	205,395,798	(28,331,629)	(0)
TOTAL REVENUE	**$ 1,106,508,992**	**$ 1,155,280,084**	**$ 1,154,960,124**	**$ 1,145,236,424**	**$ 1,287,410,273**	$ (132,450,149)	-11.5%
EXPENDITURES							
PERSONAL SERVICES	$ 154,119	$ 46,179,731	$ 31,633,066	$ 368,389	$ 86,709,140	$ (55,076,074)	-174.1%
SUPPLIES	15,633	64,000	64,000	5,721	2,389,967	(2,325,967)	(36)
SERVICES	49,206,393	109,828,604	106,183,083	53,499,667	136,797,483	(30,614,400)	(0)
OTHER FINANCING USES	125,925,502	176,244,078	176,346,078	177,833,144	148,107,718	28,238,360	0
CAPITAL OUTLAY	81,500,374	121,226,764	120,902,040	62,463,666	131,147,217	(10,245,177)	(0)
TOTAL EXPENDITURES	**$ 256,802,021**	**$ 453,543,177**	**$ 435,128,267**	**$ 294,170,586**	**$ 505,151,525**	$ (70,023,258)	-16.1%

Total Budget by Fund

470 GENERAL GOVERNMENT
BUDGET BY FUND
TOTAL PROGRAMS

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
100 GENERAL	$ 820,415,803	$ 866,773,056	$ 866,773,056	$ 882,324,758	$ 942,368,829	$ 75,595,773	8.7%
210 WASTE MANAGEMENT	80,493	72,000	72,000	84,100	79,500	7,500	10.4%
249 GENERAL GOVERNMENT GRANTS	3,584	3,396,892	3,076,932	33,807	18,491,844	15,414,912	501.0%
255 DETENTION OPERATIONS	228,266,095	245,708,624	245,708,624	248,034,103	267,466,905	21,758,281	8.9%
312 BOND-DEBT SERVICE	20,281,793	-	-	356,127	-	-	
320 COUNTY IMPROVEMENT DEBT	19,040,954	7,867,500	7,867,500	7,863,665	7,265,671	(601,829)	-7.6%
422 INTERGOVERNMENTAL CAP PROJ	5,294,741	15,888,390	15,888,390	5,364,094	19,612,524	3,724,134	23.4%
435 COUNTY IMPROVEMENT FUND	3,666,981	456,039	456,039	671,401	24,000,000	23,543,961	5162.7%
440 CRIM JUSTICE CAPITAL PROJECTS	-	14,750,000	14,750,000	-	-	(14,750,000)	-100.0%
445 GENERAL FUND CTY IMPROV	9,458,548	367,583	367,583	504,369	8,125,000	7,757,417	2110.4%
ALL FUNDS	**$ 1,106,508,992**	**$ 1,155,280,084**	**$ 1,154,960,124**	**$ 1,145,236,424**	**$ 1,287,410,273**	**$ 132,450,149**	**11.5%**
EXPENDITURES							
100 GENERAL	$ 177,710,229	$ 261,919,756	$ 248,341,890	$ 187,365,696	$ 317,099,893	$ 68,758,003	27.7%
210 WASTE MANAGEMENT	11,485	527,069	527,069	66,985	564,274	37,205	7.1%
249 GENERAL GOVERNMENT GRANTS	-	10,896,891	8,875,705	-	18,391,844	9,516,139	107.2%
255 DETENTION OPERATIONS	2,989,183	42,676,768	40,313,507	9,731,209	69,050,556	28,737,049	71.3%
312 BOND-DEBT SERVICE	21,004,139	-	-	356,127	-	-	
320 COUNTY IMPROVEMENT DEBT	28,633,017	48,131,226	48,131,226	43,797,737	17,416,902	(30,714,324)	-63.8%
422 INTERGOVERNMENTAL CAP PROJ	15,932,142	21,095,594	20,642,997	11,383,199	5,691,348	(14,951,649)	-72.4%
435 COUNTY IMPROVEMENT FUND	4,909,885	38,557,198	38,557,198	15,400,180	66,674,304	28,117,106	72.9%
445 GENERAL FUND CTY IMPROV	5,611,942	29,738,675	29,738,675	26,069,453	10,262,404	(19,476,271)	-65.5%
ALL FUNDS	**$ 256,802,021**	**$ 453,543,177**	**$ 435,128,267**	**$ 294,170,586**	**$ 505,151,525**	**$ 70,023,258**	**16.1%**

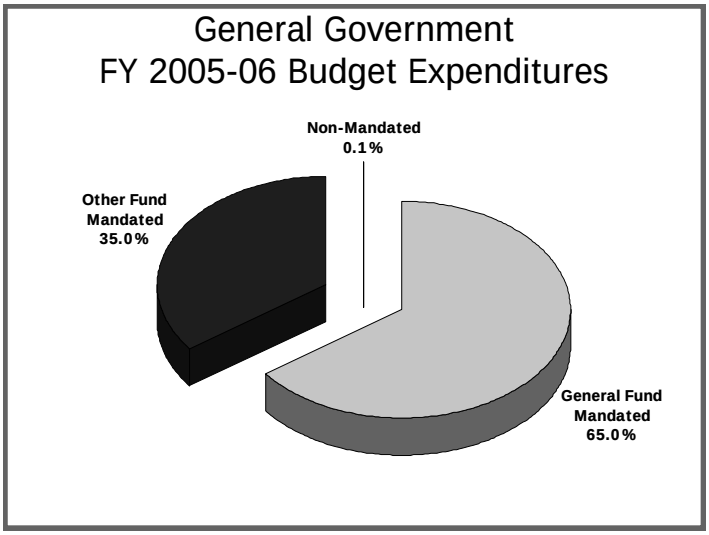
General Government (Continued)

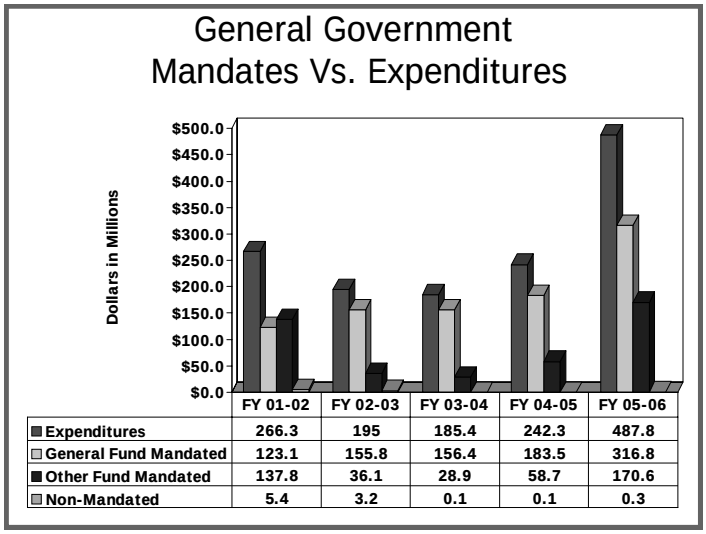
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,545,124	$ -	$ -	$ -	$ -	$ 1,545,124
FY 2002-03 Actuals	$ 1,463,898	$ -	$ -	$ -	$ -	$ 1,463,898
FY 2003-04 Actuals	$ 1,639,404	$ -	$ -	$ -	$ -	$ 1,639,404
FY 2004-05 Actuals	$ 1,861,170	$ -	$ -	$ -	$ -	$ 1,861,170
FY 2005-06 Adopted Budget	$ 2,777,491	$ -	$ -	$ -	$ -	$ 2,777,491

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,545,124	$ -	$ -	$ -	$ -	$ 1,545,124
FY 2002-03 Actuals	$ 1,463,898	$ -	$ -	$ -	$ -	$ 1,463,898
FY 2003-04 Actuals	$ 1,639,404	$ -	$ -	$ -	$ -	$ 1,639,404
FY 2004-05 Actuals	$ 1,861,170	$ -	$ -	$ -	$ -	$ 1,861,170
FY 2005-06 Adopted Budget	$ 2,777,491	$ -	$ -	$ -	$ -	$ 2,777,491

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



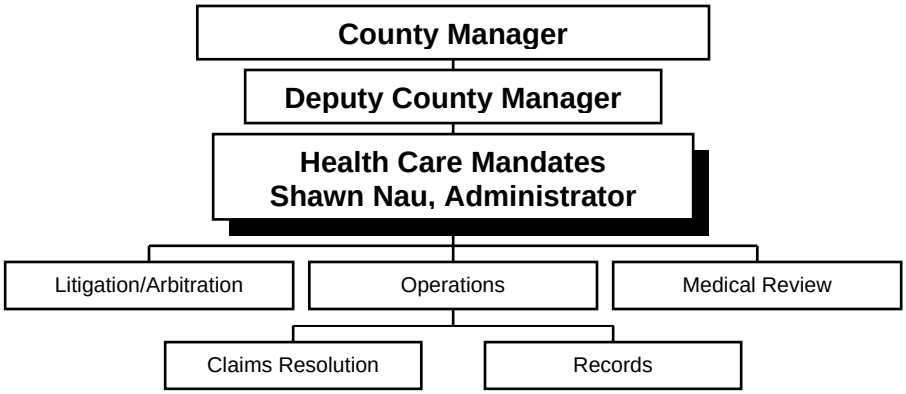


Health Care Mandates

Analysis by Nadia Feeser, Senior Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Health Care Mandates Department is to provide indigent and inmate health-related risk management services for Maricopa County Administration so that they can control and reduce health care financial liability.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- By January 1, 2007, reduce the average annual litigation judgments/settlements rate by 7% compared to the 1998 rate. Status: The Department has achieved progress and anticipates being able to attain this goal by January 1, 2007.
- By June 30, 2007, reduce average turn-around time of all Health Services claims processing to within 60 days of submission. Status: The Department has reduced average turn-around time of claims to within 30 days of submission.

Health Care Mandates (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
DISPROPORTIONATE SHARE MATCH	$ 99,115,000	$ 82,972,500	$ 82,972,500	$ 82,972,500	$ 63,366,600	$ (19,605,900)	-23.6%
INDIGENT HEALTH CARE	2,951	-	-	-	-	-	
INDIGENT LONG-TERM CARE	18,746	-	-	-	52,848	52,848	
ADMINISTRATIVE SERVICES PROG	-	52,848	52,848	38,917	-	(52,848)	-100.0%
TOTAL REVENUES	$ 99,136,697	$ 83,025,348	$ 83,025,348	$ 83,011,417	$ 63,419,448	$ (19,605,900)	-23.6%
EXPENDITURES							
INDIGENT BEHAVIORAL HEALTH	$ 33,037,919	$ 35,109,904	$ 35,129,904	$ 34,789,289	$ 37,189,030	$ (2,059,126)	-5.9%
DISPROPORTIONATE SHARE MATCH	99,115,000	82,972,500	82,972,500	82,972,500	63,366,600	19,605,900	23.6%
INDIGENT HEALTH CARE	48,344,061	68,870,980	59,168,699	59,130,591	56,959,200	2,209,499	3.7%
HEALTH SYSTEM SUBSIDY	11,826,270	-	-	-	-	-	
PRE-AHCCCS LIABILITY MGMT	1,544,617	1,520,096	6,530,064	5,680,183	6,588,317	(58,253)	-0.9%
INDIGENT LONG-TERM CARE	105,966,184	125,790,463	125,747,212	125,747,212	130,183,562	(4,436,350)	-3.5%
MEDICAL EDUCATION	3,547,900	3,547,900	3,547,900	3,547,900	3,547,900	-	0.0%
RESTORATION TO COMPENTENCY	(0.46)	-	63,868	124	-	63,868	100.0%
TRIAL DELIVERY	278,790	270,000	338,000	318,093	338,000	-	0.0%
INFECT DISEASE CNTRL & TREATMT	78,678	500,000	500,000	255,720	500,000	-	0.0%
ADMINISTRATIVE SERVICES PROG	5,319,524	2,548,142	7,196,520	7,114,404	2,561,085	4,635,436	64.4%
TOTAL EXPENDITURES	$ 309,058,943	$ 321,129,985	$ 321,194,668	$ 319,556,016	$ 301,233,694	$ 19,960,974	6.2%

Note: Budgeted expenditures for the Department Administrative Services Program include $11,947 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
LITIGATION SUPPORT							
Percent of full billed charges not paid in Litigation	93.8%	95.0%	95.0%	95.0%	95.0%	0.0%	0.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ -	$ -	$ -	$ 82,972,500	$ 63,366,600	$ 63,366,600	
CHARGES FOR SERVICES	18,746	52,848	52,848	38,917	52,848	-	0.0%
MISCELLANEOUS REVENUE	2,951	-	-	0	-	-	
OTHER FINANCING SOURCES	99,115,000	82,972,500	82,972,500	-	-	(82,972,500)	-100.0%
TOTAL REVENUE	$ 99,136,697	$ 83,025,348	$ 83,025,348	$ 83,011,417	$ 63,419,448	$ (19,605,900)	-23.6%
EXPENDITURES							
PERSONAL SERVICES	$ 1,518,969	$ 1,872,375	$ 1,937,712	$ 1,782,309	$ 2,000,276	$ (62,564)	-3.2%
SUPPLIES	25,889	65,277	34,942	33,757	56,575	(21,633)	-61.9%
SERVICES	292,096,527	315,554,072	315,583,753	314,114,415	299,148,489	16,435,264	5.2%
OTHER FINANCING USES	15,374,170	3,547,900	3,547,900	3,547,900	-	3,547,900	100.0%
CAPITAL OUTLAY	43,388	90,361	90,361	77,635	28,354	62,007	68.6%
TOTAL EXPENDITURES	$ 309,058,943	$ 321,129,985	$ 321,194,668	$ 319,556,016	$ 301,233,694	$ 19,960,974	6.2%

Note: Elimination of Other Financing Sources and Uses is due to the transition of Maricopa Medical Center to the Special Health Care District. Disproportionate Share Match reimbursement revenues are now reflected as Intergovernmental Revenues.

Health Care Mandates (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 99,136,697	$ 83,025,348	$ 83,025,348	$ 83,011,417	$ 63,419,448	$ (19,605,900)	-23.6%
ALL FUNDS	$ 99,136,697	$ 83,025,348	$ 83,025,348	$ 83,011,417	$ 63,419,448	$ (19,605,900)	-23.6%
EXPENDITURES							
100 GENERAL	$ 309,058,943	$ 321,129,985	$ 321,194,668	$ 319,556,016	$ 301,233,694	$ 19,960,974	6.2%
ALL FUNDS	$ 309,058,943	$ 321,129,985	$ 321,194,668	$ 319,556,016	$ 301,233,694	$ 19,960,974	6.2%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	30.00	31.00	31.00	-
TOTAL FUNDS	30.00	31.00	31.00	-

Base Adjustments

Revenue

- Decreased Disproportionate Share Match to reflect the State Office of Strategic Planning and Budgeting's preliminary estimate for the FY 2006 withholding.

Expenditures

- Decreased Disproportionate Share Match to reflect the State Office of Strategic Planning and Budgeting's preliminary estimate for FY 2006.
- Increase for AHCCCS Administration Contribution to reflect the statutory inflation adjustment.
- Increase for ALTCS Contribution to reflect the State Joint Legislative Budget Committee's recommended County contribution for FY 2006.
- Increase *Arnold v. Sarn* payments in accordance with the contractual formula.
- Increase County Counsel retainer costs in the Litigation Activity.
- Increase Pre-AHCCCS Liability based on current estimates.
- Increase *Arnold v. Sarn* to reflect anticipated increase in funding for the Court Monitor.
- Decrease ALTCS Contribution to reflect State's budget adjustment.
- Decrease AHCCCS Acute Care to reflect State's budget adjustment.

Health Care Mandates (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 83,025,348**	**$ 321,129,985**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$42,506
Performance Pay Increase - Executive Compensation		$17,572
Health and Dental Benefits Increases	-	4,605
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$64,683**
FY 2004-05 REVISED BUDGET:	**$ 83,025,348**	**$ 321,194,668**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 9,210
Retirement Contributions	-	32,973
Pay for Performance Annualization	-	8,619
Annualization of FY 2004-05 Desktop PC Replacement	-	3,229
FY 2006 Dispro Share Hospital Payments	(19,605,900)	(19,605,900)
AHCCCS Contribution	-	167,082
ALTCS Contribution	-	10,893,100
Annualization of Mid-Year Adjustment-Exec Comp Plan	-	3,563
Arnold v. Sarn IGA Increase	-	1,980,693
TARGET ADJUSTMENTS SUBTOTAL:	**$ (19,605,900)**	**$ (6,507,431)**
FY 2005-06 BUDGET TARGET:	**$ 63,419,448**	**$314,687,237**
BASE ADJUSTMENTS:		
Base Request Under Target	$ -	$ (47,394)
County Counsel Retainer Adjustment to Litigation Activity	-	4,817
Increase Pre-AHCCCS Liability Activity	-	7,031,959
Arnold v. Sarn Court Monitor Increase	-	78,433
ALTCS Contribution State Budget Adjustment		(6,500,000)
AHCCCS Contribution State Budget Adjustment		(14,021,358)
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (13,453,543)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 63,419,448**	**$ 301,233,694**
FY 2005-06 ADOPTED BUDGET:	**$ 63,419,448**	**$ 301,233,694**

Health Care Mandates (Continued)

Mandate Consolidated Financial Data

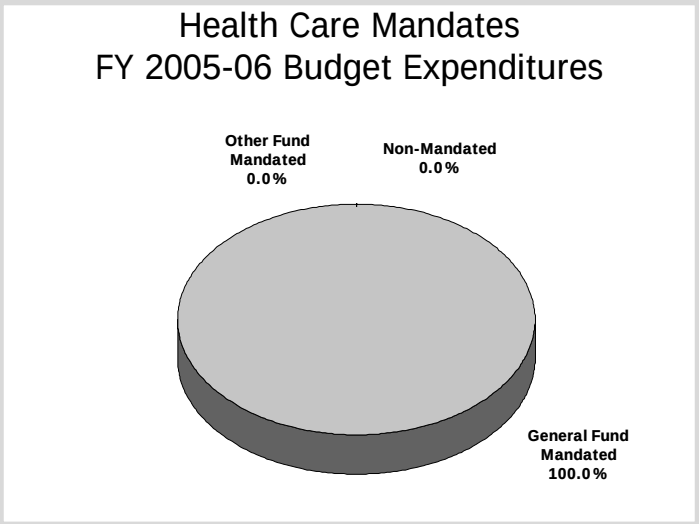
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 259,434,988	$ 2,548,621	$ -	$ -	$ -	$ 261,983,609
FY 2002-03 Actuals	$ 291,157,330	$ 4,325,630	$ -	$ -	$ -	$ 295,482,960
FY 2003-04 Actuals	$ 321,499,208	$ 10,474,164	$ -	$ -	$ -	$ 331,973,372
FY 2004-05 Actuals	$ 307,657,992	$ -	$ -	$ -	$ -	$ 307,657,992
FY 2005-06 Adopted Budget	$ 301,233,694	$ -	$ -	$ -	$ -	$ 301,233,694

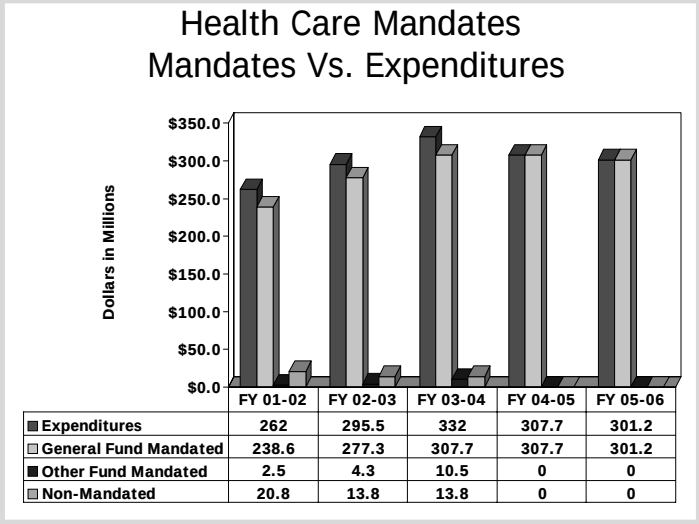
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 233,449,714	$ 2,548,621	$ -	$ -	$ -	$ 235,998,335
FY 2002-03 Actuals	$ 273,543,209	$ 4,325,630	$ -	$ -	$ -	$ 277,868,839
FY 2003-04 Actuals	$ 301,936,423	$ 10,474,164	$ -	$ -	$ -	$ 312,410,587
FY 2004-05 Actuals	$ 297,882,415	$ -	$ -	$ -	$ -	$ 297,882,415
FY 2005-06 Adopted Budget	$ 291,956,678	$ -	$ -	$ -	$ -	$ 291,956,678

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 5,199,976	$ -	$ -	$ -	$ -	$ 5,199,976
FY 2002-03 Actuals	$ 3,787,358	$ -	$ -	$ -	$ -	$ 3,787,358
FY 2003-04 Actuals	$ 5,736,022	$ -	$ -	$ -	$ -	$ 5,736,022
FY 2004-05 Actuals	$ 9,775,577	$ -	$ -	$ -	$ -	$ 9,775,577
FY 2005-06 Adopted Budget	$ 9,277,016	$ -	$ -	$ -	$ -	$ 9,277,016

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 20,785,298	$ -	$ -	$ -	$ -	$ 20,785,298
FY 2002-03 Actuals	$ 13,826,763	$ -	$ -	$ -	$ -	$ 13,826,763
FY 2003-04 Actuals	$ 13,826,763	$ -	$ -	$ -	$ -	$ 13,826,763
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Health Care Mandates (Continued)

Mandate Information

TITLE — AHCCCS Acute Care Contribution

AUTHORITY — A.R.S. § 11-297 Tax levy for Medical Care; System Fund

HISTORY/ BACKGROUND — Before 1981, the State of Arizona did not participate in the Federal Medicaid program. The State Legislature created the Arizona Health Care Cost Containment System (AHCCCS), a Medicaid program which would bring Federal dollars to the State, in response to escalating costs for indigent health care. The State agency, AHCCCS, administers the program, which is organized as a managed care, capitated system.

MANDATE DESCRIPTION — Maricopa County is required to contribute financial support to the State AHCCCS program to satisfy the Federal Medicaid matching requirement. The State Legislature sets the level of funding. The total amount for the County contribution for the Acute Care "State match" is established in the State Health Omnibus Bill each year as part of budget negotiations.

AHCCCS Acute Care Contribution	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 42,959,692	$ -	$ -	$ -	$ -	$ 42,959,692
FY 2002-03 Actuals	$ 45,547,566	$ -	$ -	$ -	$ -	$ 45,547,566
FY 2003-04 Actuals	$ 45,669,938	$ -	$ -	$ -	$ -	$ 45,669,938
FY 2004-05 Actuals	$ 45,813,477	$ -	$ -	$ -	$ -	$ 45,813,477
FY 2005-06 Adopted Budget	$ 31,959,200	$ -	$ -	$ -	$ -	$ 31,959,200

TITLE — Arizona Long Term Care System Contribution

AUTHORITY — A.R.S. §11-297 Tax Levy for Medical Care; System Fund

HISTORY/ BACKGROUND — The Arizona Long term Care System (ALTCS) is the long-term care program of the State of Arizona's Medicaid program, which began in 1989 and operates as a capitated, managed care system. The State agency, AHCCCS, administers the ALTCS program. The Arizona counties are responsible for paying nearly the entire Federal match requirement. The State Legislature sets county contributions annually.

MANDATE DESCRIPTION — Maricopa County is required to contribute financial support to the State long-term care program, as set forth by the State Legislature, based on the Federal match required for the program.

Arizona Long Term Care System Contribution (ALTCS)	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 101,811,878	$ -	$ -	$ -	$ -	$ 101,811,878
FY 2002-03 Actuals	$ 112,950,818	$ -	$ -	$ -	$ -	$ 112,950,818
FY 2003-04 Actuals	$ 110,407,460	$ -	$ -	$ -	$ -	$ 110,407,460
FY 2004-05 Actuals	$ 125,610,000	$ -	$ -	$ -	$ -	$ 125,610,000
FY 2005-06 Adopted Budget	$ 130,003,100	$ -	$ -	$ -	$ -	$ 130,003,100

Health Care Mandates (Continued)

TITLE	General Mental Health
AUTHORITY	A.R.S. § 11-0291.01 Eligibility standards for indigent health services
HISTORY/ BACKGROUND	Prior to the creation of AHCCCS, counties were providing behavioral health services to indigents who did not meet the criteria of being seriously mentally ill.
MANDATE DESCRIPTION	Counties are required by State law to maintain the same level of behavioral health services for indigents that were in place prior to the 1981 inception of the AHCCCS program. Maricopa County includes general mental services for the non-SMI population in it's Intergovernmental Agreement (IGA) with the Arizona Department of Health Services (ADHS).

General Mental Health	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 4,451,863	$ -	$ -	$ -	$ -	$ 4,451,863
FY 2002-03 Actuals	$ 4,451,863	$ -	$ -	$ -	$ -	$ 4,451,863
FY 2003-04 Actuals	$ 4,856,576	$ -	$ -	$ -	$ -	$ 4,856,576
FY 2004-05 Actuals	$ 4,856,576	$ -	$ -	$ -	$ -	$ 4,856,576
FY 2005-06 Adopted Budget	$ 5,099,404	$ -	$ -	$ -	$ -	$ 5,099,404

TITLE	Indigent Seriously Mentally Ill Behavioral Health Services
AUTHORITY	1989 Arizona Supreme Court Ruling, Arnold v. Sarn
HISTORY/ BACKGROUND	In 1989, in the Arizona Supreme Court case Arnold v. Sarn, the Court granted class action status to indigent seriously mentally ill (SMI) persons and ruled that both the state and Maricopa County had failed to provide adequate services and funding for Maricopa County's SMI population. As part of the ruling Maricopa County was made responsible to pay for court monitoring.
MANDATE DESCRIPTION	Maricopa County must contribute funding to Arizona Department of Health Services via an Intergovernmental Agreement (IGA). The funding formula for this agreement is based on 1994 service related expenditures, adjusted annually based on index tied to various factors within the Consumer Price Index.

Indigent Seriously Mentally Ill Behavioral Health Services	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 25,965,737	$ -	$ -	$ -	$ -	$ 25,965,737
FY 2002-03 Actuals	$ 25,965,737	$ -	$ -	$ -	$ -	$ 25,965,737
FY 2003-04 Actuals	$ 28,060,186	$ -	$ -	$ -	$ -	$ 28,060,186
FY 2004-05 Actuals	$ 29,572,802	$ -	$ -	$ -	$ -	$ 29,572,802
FY 2005-06 Adopted Budget	$ 31,981,193	$ -	$ -	$ -	$ -	$ 31,981,193

Health Care Mandates (Continued)

TITLE	Long Term Care Residual Population
AUTHORITY	A.R.S. 11-293 County Long Term Care Services; A.R.S. § 11-293.01 County Adult Foster Care Program
HISTORY/ BACKGROUND	Before the inception of ALTCS in 1989, the County provided long term care services to the elderly indigent population.
MANDATE DESCRIPTION	The County has residual responsibility to provide long term care services to clients who met County indigent standards at the time the ALTCS program, with it's eligibility standards, was adopted, but who did not meet ALTCS standards.

Long Term Care Residual Population	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 231,481	$ -	$ -	$ -	$ -	$ 231,481
FY 2002-03 Actuals	$ 128,967	$ -	$ -	$ -	$ -	$ 128,967
FY 2003-04 Actuals	$ 222,514	$ -	$ -	$ -	$ -	$ 222,514
FY 2004-05 Actuals	$ 69,282	$ -	$ -	$ -	$ -	$ 69,282
FY 2005-06 Adopted Budget	$ 52,848	$ -	$ -	$ -	$ -	$ 52,848

TITLE	Arnold v. Sarn IGA/Court Order Litigation Costs
AUTHORITY	1989 Arizona Supreme Court Ruling, Arnold v. Sarn
HISTORY/ BACKGROUND	In 1989, in the Arizona Court case Arnold v. Sarn, the Court granted class action status to indigent seriously mentally ill (SMI) persons and ruled that both the State and County had failed to provide adequate services and funding for Maricopa County's SMI population. The Court ordered the establishment of a Court Monitor to oversee compliance with the Court Order. These costs are shared with the State of Arizona. In addition, the Court ordered the state and county defendants to share the legal costs of the Plaintiff's counsel.
MANDATE DESCRIPTION	Maricopa County is responsible for paying one-fourth of the Plaintiff's fees and one-third of the Court Monitor's budget. In addition, the County pays outside counsel legal fees associated with the Arnold v. Sarn defense.

Arnold v. Sarn IGA Court Order Litigation Costs	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 6,589	$ -	$ -	$ -	$ -	$ 6,589
FY 2002-03 Actuals	$ 639	$ -	$ -	$ -	$ -	$ 639
FY 2003-04 Actuals	$ 11,500	$ -	$ -	$ -	$ -	$ 11,500
FY 2004-05 Actuals	$ 28,927	$ -	$ -	$ -	$ -	$ 28,927
FY 2005-06 Adopted Budget	$ 108,433	$ -	$ -	$ -	$ -	$ 108,433

Health Care Mandates (Continued)

TITLE — Pre-AHCCCS Hospital Settlements

AUTHORITY — Arizona Status §11-297, uncodified sections of SB 1577.

HISTORY/ BACKGROUND — Arizona Counties are responsible for the medical care of indigents. Although the creation of AHCCCS diverted much of that responsibility, the County has residual responsibility for emergent services to indigents during the window between time such services begin until 48-hours prior to the time AHCCCS is notified of eligibility. Payment claims for such services are submitted to the Department of Medical Eligibility. For a variety of reasons, many claims are denied and hospitals file lawsuits against the County contesting these denial decisions. In past years, settlements have been reached between the County and hospitals to resolve these disputes.

MANDATE DESCRIPTION — AHCCCS will assume responsibility for emergent services for eligible enrollees for a period up to 48 hours prior to County notification of eligibility. Services rendered before the restrictive period are the responsibility of the County.

Pre-AHCCCS Hospital Settlements	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 4,118,468	$ -	$ -	$ -	$ -	$ 4,118,468
FY 2002-03 Actuals	$ 1,229,490	$ -	$ -	$ -	$ -	$ 1,229,490
FY 2003-04 Actuals	$ 2,614,502	$ -	$ -	$ -	$ -	$ 2,614,502
FY 2004-05 Actuals	$ 4,558,763	$ -	$ -	$ -	$ -	$ 4,558,763
FY 2005-06 Adopted Budget	$ 25,000,000	$ -	$ -	$ -	$ -	$ 25,000,000

TITLE — Mental Health Orders; Mental Health Testimony

AUTHORITY — ARS 36-545.04; Maricopa County/ ADHS IGA, paragraph 2.2.1

HISTORY/ BACKGROUND — Under the authority of the Arizona Revised Statutes and the Phoenix City Charter, the City of Phoenix may charge Maricopa County for the cost of service to process mental health detention orders. In addition, as a result of the Arnold v. Sarn Intergovernmental Agreement (IGA) between the Arizona Department of Health Services (Department) and Maricopa County, the County delegated to the Department responsibility for many behavioral health activities related to the involuntary commitment process. However, per the IGA, “To the extent obligated by law, the County shall retain financial responsibility for Court proceeding expenses for commitment actions brought under Title 36, including, but not limited to, the costs of independent evaluators…” Independent evaluators provide mental health testimony in support of petitions for involuntary commitments.

MANDATE DESCRIPTION — Maricopa County must pay for the cost of mental health pickup orders and the cost of mental health testimony independent evaluators.

Health Care Mandates (Continued)

Mental Health Orders; Mental Health Testimony	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 216,435	$ -	$ -	$ -	$ -	$ 216,435
FY 2002-03 Actuals	$ 244,250	$ -	$ -	$ -	$ -	$ 244,250
FY 2003-04 Actuals	$ 277,520	$ -	$ -	$ -	$ -	$ 277,520
FY 2004-05 Actuals	$ 211,525	$ -	$ -	$ -	$ -	$ 211,525
FY 2005-06 Adopted Budget	$ 338,000	$ -	$ -	$ -	$ -	$ 338,000

TITLE — Psychiatric Teaching Program

AUTHORITY — 1989 Arizona Supreme Court Ruling, Arnold v. Sarn; Court Order; Monitor's decision re: mediation, August 31, 1993.

HISTORY/ BACKGROUND — In 1989, in the Arizona Court case Arnold v. Sarn, the Court granted class action status to indigent seriously mentally ill (SMI) persons and ruled that both the State and County had failed to provide adequate services and funding for Maricopa County's SMI population. In the 1993 Monitor's decision re: mediation, the Court Monitor determined "…that Maricopa shall continue to provide at least the same level of service to class members through the residency program as it provided in FY 1992-1993…"

MANDATE DESCRIPTION — Maricopa County must continue to fund the psychiatric residency program at the same level as provided in FY 1992-1993.

Psychiatric Teaching Program	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,547,899	$ -	$ -	$ -	$ -	$ 3,547,899
FY 2002-03 Actuals	$ 3,547,899	$ -	$ -	$ -	$ -	$ 3,547,899
FY 2003-04 Actuals	$ 3,547,900	$ -	$ -	$ -	$ -	$ 3,547,900
FY 2004-05 Actuals	$ 3,547,901	$ -	$ -	$ -	$ -	$ 3,547,901
FY 2005-06 Adopted Budget	$ 3,547,900	$ -	$ -	$ -	$ -	$ 3,547,900

TITLE — Public Health TB Hospitalization

AUTHORITY — A.R.S. § 11-302 provides that Counties shall provide for the care of indigent individuals with tuberculosis.

HISTORY/ BACKGROUND — Based on need and capacity in other facilities, the Public Health Department may refer TB patients to Maricopa Medical Center for care under quarantine. The Health Care Mandates Department reviews and pays for MMC claims under these circumstances.

MANDATE DESCRIPTION — Maricopa County must continue to provide facilities to house indigent TB patients where active medical care or monitoring is needed.

Public Health TB Hospitalization	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 405,840	$ -	$ -	$ -	$ -	$ 405,840
FY 2002-03 Actuals	$ 258,329	$ -	$ -	$ -	$ -	$ 258,329
FY 2003-04 Actuals	$ 78,679	$ -	$ -	$ -	$ -	$ 78,679
FY 2004-05 Actuals	$ 83,062	$ -	$ -	$ -	$ -	$ 83,062
FY 2005-06 Adopted Budget	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000

Health Care Mandates (Continued)

TITLE — Correctional Health Claims

AUTHORITY — A.R.S. § 11-251(8)

HISTORY/ BACKGROUND — Pursuant to A.R.S. § 11-251(8), Counties are authorized to provide for Jails. Where inmates in County jails need emergency medical attention or in-patient care, the County must provide those services. Maricopa Medical Center (MMC) currently provides such services. The Health Care Mandates Department, in conjunction with the Correctional Health Department, reviews the claims and determines the appropriate amount of payment to MMC.

MANDATE DESCRIPTION — Maricopa County must continue to provide medical services to detainees in County jails. Where in-patient services are necessary, MMC provide the most cost-effective source of medical services to the County.

Correctional Health Claims	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 2,548,621	$ -	$ -	$ -	$ 2,548,621
FY 2002-03 Actuals	$ -	$ 4,325,630	$ -	$ -	$ -	$ 4,325,630
FY 2003-04 Actuals	$ -	$ 10,474,164	$ -	$ -	$ -	$ 10,474,164
FY 2004-05 Actuals‡	$ -	$ -	$ -	$ -	$ -	$ -
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -

‡Correctional Health incurred expenses beginning FY 2004-05

TITLE — Competency Restoration

AUTHORITY — A.R.S. § 13-4512; A.R.Crim.P 10

HISTORY/ BACKGROUND — State law requires that a criminal defendant must have the mental capacity to provide meaningful assistance to his/her defense counsel before standing trial. If it is determined by the Court that the Defendant does not have the mental capacity to stand trial, he/she must be “restored to competency” before the trial can be commenced. Previously, session law required that Maricopa County pay 86% of the cost of competency restoration for those defendants that are treated at the Arizona State Hospital following a referral from Superior Court. However, starting in FY 04, the County is required to pay 100% of these costs. A.R.S. § 13-4512 also requires that Maricopa County must pay an additional per diem in the event that an individual is not transported back to the County jail within certain perimeters.

MANDATE DESCRIPTION — Maricopa County is required to pay 100% of the cost of competency restoration for those defendants that are treated at the Arizona State following a referral from Superior Court. A.R.S. § 13-4512 also requires that Maricopa County must pay an additional per diem in the event that an individual is not transported back to the County jail within certain perimeters.

Health Care Mandates (Continued)

Competency Restoration	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,838,332	$ -	$ -	$ -	$ -	$ 3,838,332
FY 2002-03 Actuals	$ 4,972,450	$ -	$ -	$ -	$ -	$ 4,972,450
FY 2003-04 Actuals	$ 7,074,648	$ -	$ -	$ -	$ -	$ 7,074,648
FY 2004-05 Actuals‡	$ -	$ -	$ -	$ -	$ -	$ -
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -

‡Correctional Health incurred expenses beginning FY 2004-05

TITLE — Disproportionate Share Match Program

AUTHORITY — Omnibus Budget Reconciliation Act (OBRA) of 1981, Boren Amendment, P.L. 97-35; OBRA 1986, P.L. 99-509; OBRA 1997, PL100-203; Medicaid Voluntary Contribution and Provider-Specific Tax Amendments of 1991, PL 102-224; OBRA 1993, PL 103-66; Balanced Budget Act of 1997, PL105-33; Medicare, Medicaid and SCHIP Benefits Improvement and Protection Act of 2000, PL 106-554; Laws 2004, Chapter 279, Section 9 (B.); Proposition 204 (2002).. A.R.S. §48-5561.01.

HISTORY/ BACKGROUND — The original rationale for the Medicare Disproportionate Share (DSH) payment adjustment was to compensate hospitals for the higher operating costs they incur in treating a large share of low-income patients. Over time, however, a second justification for the DSH adjustment emerged. Most policy makers now agree that DSH funds preserve access to care for Medicare and low-income populations by financially assisting the hospitals they use.

MANDATE DESCRIPTION — Federal law requires state Medicaid programs to “take into account the situation of hospitals that serve a disproportionate number of low-income patients with special needs” when determining payment rates for inpatient hospital care.

TITLE: Disproportionate Share

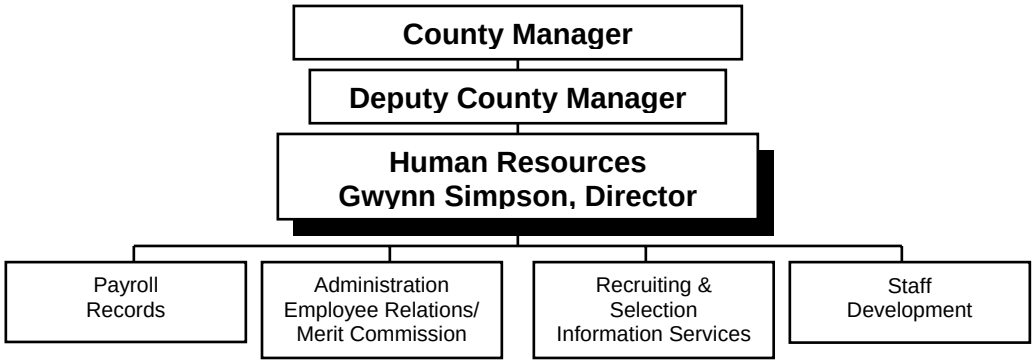
Disproportionate Share	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 45,895,500	$ -	$ -	$ -	$ -	$ 45,895,500
FY 2002-03 Actuals	$ 74,245,201	$ -	$ -	$ -	$ -	$ 74,245,201
FY 2003-04 Actuals	$ 99,115,000	$ -	$ -	$ -	$ -	$ 99,115,000
FY 2004-05 Actuals	$ 83,530,100	$ -	$ -	$ -	$ -	$ 83,530,100
FY 2005-06 Adopted Budget	$ 63,366,600	$ -	$ -	$ -	$ -	$ 63,366,600

Human Resources

Analysis by Cynthia Goelz, Principal Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of Human Resources is to provide strategic direction, state-of-the-art infrastructure support, customer service excellence, and a healthy workplace environment for County Departments, Employees and the Residents we service.

Vision

To become an "Employer of Choice," we will work and create cost efficient services for the residents of Maricopa County. Human Resources will re-engineer its business practices and policies to help Maricopa County to become an "Employer of Choice."

Strategic Goals

- By September 2006, Human Resources will develop a written succession plan for managers and directors that identify the leadership roles and associated skills necessary for upward mobility in County departments. Status: The adopted budget for the Staff Development activity supports the department's efforts in achieving this goal.
- By May 2006, Human Resources will develop metrics to monitor the implementation of Maricopa County's diversity plan. Status: The adopted budgets for the Staff Development, Employee Relations, and Recruiting and Staffing activities support the department's efforts in achieving this goal.
- By December 2006, Human Resources will complete a review and revision of all Human Resources policies to ensure legal compliance and compatibility with technology needs. Status: The adopted budgets for the Merit Commission, Staff Development, Employee Relations, Recruiting and Staffing, and Payroll activities support the department's efforts in achieving this goal.

Human Resources (Continued)

- By January 2006, Human Resources will require 100% of County employees to have either direct deposit or utilize a pay card to eliminate the use of live checks. Status: The adopted budget for the Payroll activity supports the department's efforts in achieving this goal.
- By September 2006, Human Resources will achieve a rating of 80% satisfaction level or higher from their customers. Status: The adopted budgets for each of the Human Resources activities support the department's efforts in achieving this goal.
- By July 2006, Human Resources will develop and implement a PeopleSoft training plan for all decentralized Human Resources Liaisons, Supervisors and Managers to update them on PeopleSoft system capability. Status: The adopted budgets for the Staff Development, Recruiting and Staffing, Payroll, and Records activities support the department's efforts in achieving this goal.
- By July 2007, Human Resources will eliminate hard copy personnel files and tuition reimbursement application forms. Status: The adopted budgets for the Staff Development, Recruiting and Staffing, and Records activities support the department's efforts in achieving this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
EMPLOYEE DEVELOPMENT	$ 695	$ -	$ -	$ 2,145	$ -	$ -	
CORPORATE INITIATIVES	-	-	-	-	950	950	
EMPLOYMENT SERVICES	114	-	-	56	-	-	
PAYROLL & RECORDS MANAGEMENT	31,532	31,848	31,848	33,962	35,400	3,552	11.2%
ADMINISTRATIVE SERVICES PROG	7,457	-	-	459	-	-	
TOTAL REVENUES	$ 39,797	$ 31,848	$ 31,848	$ 36,621	$ 36,350	4,502	14.1%
EXPENDITURES						-	
EMPLOYEE DEVELOPMENT	$ 587,505	$ 677,679	$ 729,740	$ 693,167	$ 725,703	4,037	0.6%
CORPORATE INITIATIVES	-	-	-	-	107,305	(107,305)	
EMPLOYMENT SERVICES	616,882	906,165	918,827	887,664	933,588	(14,761)	-1.6%
PAYROLL & RECORDS MANAGEMENT	532,807	808,335	798,719	725,943	785,844	12,875	1.6%
ADMINISTRATIVE SERVICES PROG	959,314	721,654	760,891	755,612	597,856	163,035	21.4%
TOTAL EXPENDITURES	$ 2,696,509	$ 3,113,833	$ 3,208,177	$ 3,062,387	$ 3,150,296	57,881	1.8%

Note: Budgeted expenditures for the Administrative Services Program include $20,150 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Human Resources (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
CORPORATE INITIATVES								
	Percent Of Combined Charitable Campaign goal reached.	101.0%	100.0%	100.0%	87.0%	100.0%	0.0%	0.0%
	Percent Of County employees who use an alternative mode of transportation.	NA	NA	NA	NA	NA	NA	NA
EMPLOYEE DEVELOPMENT								
	Percent Customers who reported a satisfied or higher rating with Employee Relations Services	0.0%	80.0%	80.0%	80.0%	80.0%	0.0%	0.0%
	Percent Of participants in a Staff Development sponsored activity that reported they were satisfied with the training	0.0%	97.0%	97.0%	97.0%	97.0%	0.0%	0.0%
EMPLOYMENT SERVICES								
	Percent Of first certification lists that are sent to departments within 48 hours.	0.0%	90.0%	90.0%	90.0%	90.0%	0.0%	0.0%
	Percent Of customers reporting satisfied or higher with the recruiting/staffing process	0.0%	80.0%	80.0%	80.0%	80.0%	0.0%	0.0%
PAYROLL AND RECORDS MANAGEMENT								
	Percent of paychecks accurately processed	98.9%	99.0%	99.0%	99.0%	99.5%	0.5%	0.5%
	Percent of active personnel records accurately maintained	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ 31,492	$ 26,640	$ 26,640	$ 31,720	$ 35,950	$ 9,310	34.9%
MISCELLANEOUS REVENUE	8,305	5,208	5,208	4,901	400	(4,808)	-92.3%
TOTAL REVENUE	$ 39,797	$ 31,848	$ 31,848	$ 36,621	$ 36,350	$ 4,502	14.1%
EXPENDITURES							
PERSONAL SERVICES	$ 2,392,081	$ 2,896,093	$ 2,990,437	$ 2,862,291	$ 2,927,832	$ 62,605	2.1%
SUPPLIES	91,065	46,700	46,700	37,430	35,375	11,325	24.3%
SERVICES	213,363	149,407	149,407	140,963	165,087	(15,680)	-10.5%
CAPITAL OUTLAY	-	21,633	21,633	21,704	22,002	(369)	-1.7%
TOTAL EXPENDITURES	$ 2,696,509	$ 3,113,833	$ 3,208,177	$ 3,062,387	$ 3,150,296	$ 57,881	1.8%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 39,797	$ 31,848	$ 31,848	$ 36,621	$ 36,350	$ 4,502	14.1%
ALL FUNDS	$ 39,797	$ 31,848	$ 31,848	$ 36,621	$ 36,350	$ 4,502	14.1%
EXPENDITURES							
100 GENERAL	$ 2,696,509	$ 3,113,833	$ 3,208,177	$ 3,062,387	$ 3,150,296	$ 57,881	1.8%
ALL FUNDS	$ 2,696,509	$ 3,113,833	$ 3,208,177	$ 3,062,387	$ 3,150,296	$ 57,881	1.8%

Human Resources (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	51.00	55.00	55.00	-
TOTAL FUNDS	51.00	55.00	55.00	-

- A new programmer position was added to the administrative services program early in FY 2004-05.
- 3 new positions were added to the Recruitment Activity in FY 2004-05 to address the documented increase in demand.

Base Adjustments

Expenditures

- Department requested budget over/ (under) target.
- Adjustment to Personnel Savings based on historical experience of 7%.
- Adjustment to Travel and Education for all activities.
- Adjustment to the Recruiting Activity for over budgeted salary and benefit expenditures.
- Increase to the Office of the Director Activity for supply expenditures.
- Increase to the Merit Activity for legal services.

Human Resources (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 31,848**	**$ 2,872,815**
MID-YEAR ADJUSTMENTS:			
Pay for Performance Increase	C-49-05-008-6-00	$ -	$78,228
CY 2005 Health and Dental Premium Changes	C-49-05-024-8-00	-	16,116
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$94,344**
FY 2004-05 REVISED BUDGET:		**$ 31,848**	**$ 2,967,159**
RESTATEMENTS:			
Programmer from General Government		$ -	$ 102,565
Supervisor/Manager differential from General Government		-	23,905
Three recruitment staff from General Government		-	118,768
Debt service for 17 PC's to Employee Health Initiatives		-	(4,220)
RESTATEMENTS SUBTOTAL:		**$ -**	**$ 241,018**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 31,848**	**$ 3,208,177**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 32,232
Retirement Contributions		-	60,427
Pay for Performance Annualization		-	20,061
Annualization of FY 2004-05 Desktop PC Replacement		-	2,116
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 114,836**
FY 2005-06 BUDGET TARGET:		**$ 31,848**	**$3,323,013**
BASE ADJUSTMENTS:			
Department Request over/(under) target		$ 4,502	$ (62,158)
Adjustment to Other Pay Sub-line RECR		-	(12,501)
Adjustment to Other Benefits Sub-line In RECR		-	(1,988)
Adjustment to Regular Pay Personnel Savings		-	(80,539)
Adjustment to Benefits Personnel Savings		-	(27,351)
Adjustment to Supplies in ODIR		-	6,000
Adjustment to Travel and Education in ODIR		-	(750)
Adjustment to Travel and Education in BUDG		-	(550)
Adjustment to Travel and Education in STDV		-	(2,500)
Adjustment to Travel and Education in PAYR		-	(200)
Adjustment to Travel and Education in MERT		-	(180)
Adjustment to Legal Services in MERT		-	10,000
BASE ADJUSTMENTS SUBTOTAL:		**$ 4,502**	**$ (172,717)**
FY 2005-06 ADOPTED BASE BUDGET:		**$ 36,350**	**$ 3,150,296**
FY 2005-06 ADOPTED BUDGET:		**$ 36,350**	**$ 3,150,296**

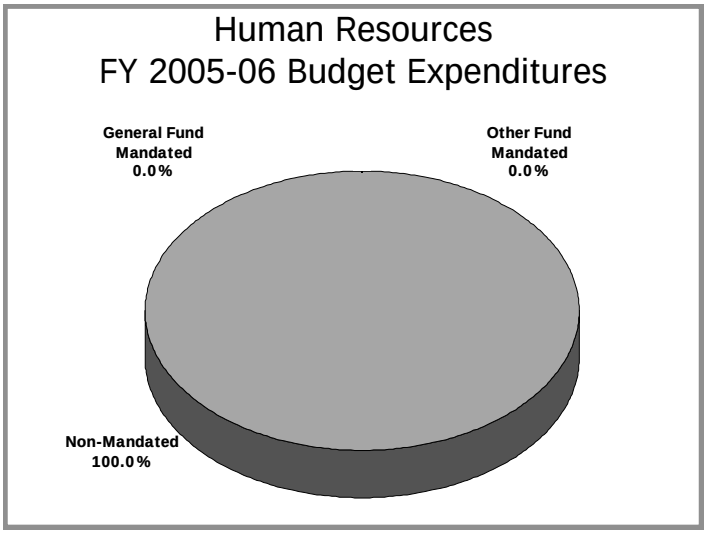
Human Resources (Continued)

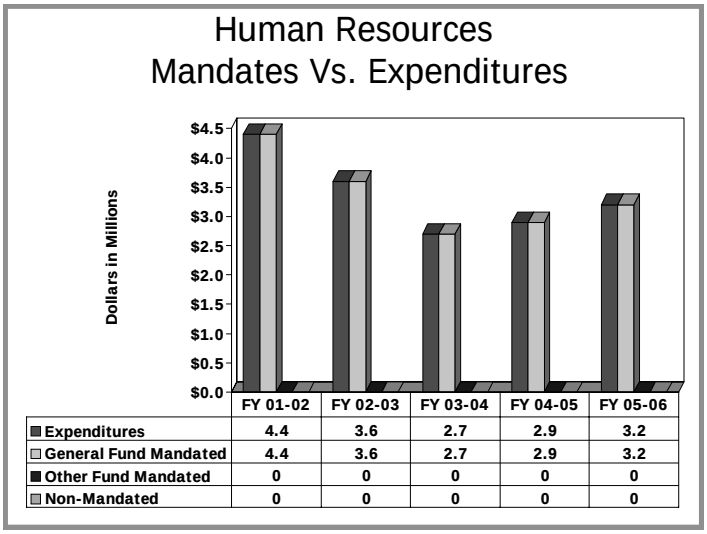
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 4,416,912	$ -	$ -	$ -	$ -	$ 4,416,912
FY 2002-03 Actuals	$ 3,568,317	$ -	$ -	$ -	$ -	$ 3,568,317
FY 2003-04 Actuals	$ 2,696,509	$ -	$ -	$ -	$ -	$ 2,696,509
FY 2004-05 Actuals	$ 2,908,000	$ -	$ -	$ -	$ -	$ 2,908,000
FY 2005-06 Adopted Budget	$ 3,150,296	$ -	$ -	$ -	$ -	$ 3,150,296

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 4,416,912	$ -	$ -	$ -	$ -	$ 4,416,912
FY 2002-03 Actuals	$ 3,568,317	$ -	$ -	$ -	$ -	$ 3,568,317
FY 2003-04 Actuals	$ 2,696,509	$ -	$ -	$ -	$ -	$ 2,696,509
FY 2004-05 Actuals	$ 2,908,000	$ -	$ -	$ -	$ -	$ 2,908,000
FY 2005-06 Adopted Budget	$ 3,150,296	$ -	$ -	$ -	$ -	$ 3,150,296

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



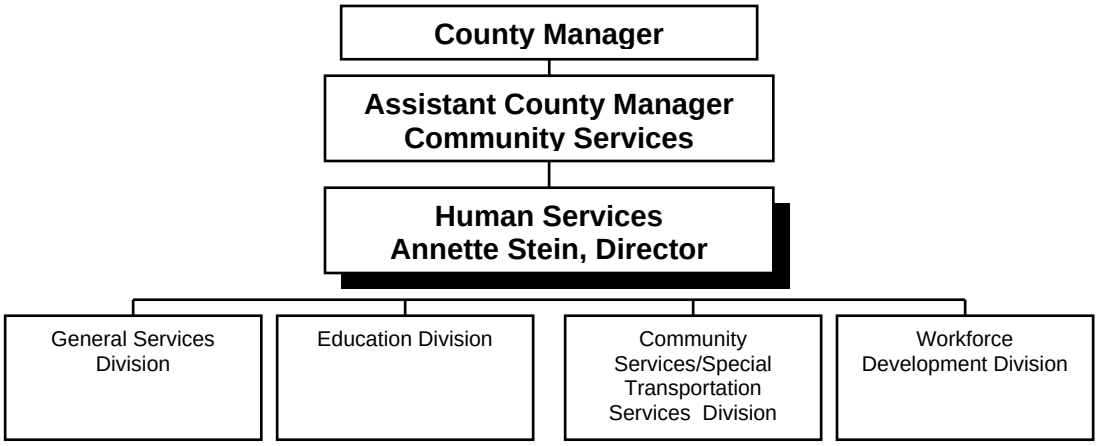


Human Services

Analysis by Dexter C. Thomas, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Human Services Department (HSD) is to provide education, employment and basic needs services for individuals, children and families, so that they have opportunities to enhance their economic, social and physical well-being.

Vision

All Maricopa County residents will have opportunities to achieve economic self-sufficiency and enjoy a high quality of life.

Strategic Goals

- By June 2006, HSD will meet or exceed all contract performance standards established by all external funding agencies. Status: Human Services will expand its goals to encompass the various issues and business obstacles affecting its ability to deliver their current Programs and Activities to the citizens of Maricopa County.

Human Services (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
COMMUNITY SERVICES	$ 4,575,193	$ 5,137,651	$ 4,969,525	$ 5,009,141	$ 4,969,525	$ -	0.0%
EDUCATION	17,630,703	17,915,612	18,638,199	20,041,125	19,354,938	716,739	3.8%
SPECIAL TRANSPORTATION SERVICE	3,129,284	4,533,244	4,647,290	4,142,135	4,647,290	-	0.0%
WORKFORCE DEVELOPMENT	4,612,876	6,886,919	6,496,666	6,935,605	6,496,666	-	0.0%
SR. ADULT INDEPENDENT LIVING	-	-	-	1,277,848	-	-	
ADMINISTRATIVE SERVICES PROG	7,453,253	3,075,935	3,226,168	735,487	2,509,429	(716,739)	-22.2%
INFORMATION TECHNOLOGY PROGRAM	-	428,487	-	-	-	-	
TOTAL REVENUES	$ 37,401,309	$ 37,977,848	$ 37,977,848	$ 38,141,342	$ 37,977,848	$ -	0.0%
EXPENDITURES							
COMMUNITY SERVICES	$ 4,829,876	$ 5,570,651	$ 5,244,308	$ 4,871,485	$ 5,845,966	$ (601,658)	-11.5%
EDUCATION	17,660,178	18,902,278	18,291,572	18,894,248	18,976,346	(684,774)	-3.7%
SPECIAL TRANSPORTATION SERVICE	3,605,946	4,869,590	5,054,509	4,224,429	4,418,645	635,864	12.6%
WORKFORCE DEVELOPMENT	7,264,882	6,229,456	6,744,345	6,965,451	5,364,584	1,379,761	20.5%
SR. ADULT INDEPENDENT LIVING	-	872,032	1,109,890	1,320,267	2,310,526	(1,200,636)	-108.2%
ADMINISTRATIVE SERVICES PROG	3,363,095	3,320,873	3,537,783	2,623,251	2,610,050	927,733	26.2%
INFORMATION TECHNOLOGY PROGRAM	592,210	-	20,331	433,662	518,965	(498,634)	-2452.6%
TOTAL EXPENDITURES	$ 37,316,187	$ 39,764,880	$ 40,002,738	$ 39,332,793	$ 40,045,082	$ (42,344)	-0.1%

Note: Budgeted expenditures for the Department Administrative Services Program include $118,566 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 37,226,259	$ 37,737,848	$ 37,703,565	$ 37,846,728	$ 37,703,565	$ -	0.0%
MISCELLANEOUS REVENUE	175,050	240,000	274,283	294,615	274,283	-	0.0%
TOTAL REVENUE	$ 37,401,309	$ 37,977,848	$ 37,977,848	$ 38,141,342	$ 37,977,848	$ -	0.0%
EXPENDITURES							
PERSONAL SERVICES	$ 13,725,602	$ 17,553,485	$ 19,354,269	$ 19,175,629	$ 18,698,274	$ 655,995	3.4%
SUPPLIES	2,172,301	2,813,892	2,872,022	2,040,143	1,469,644	1,402,378	48.8%
SERVICES	20,225,031	18,085,430	16,464,374	16,816,716	18,186,304	(1,721,930)	-10.5%
OTHER FINANCING USES	358,254	744,223	744,223	744,223	845,243	(101,020)	-13.6%
CAPITAL OUTLAY	835,000	567,850	567,850	556,082	845,617	(277,767)	-48.9%
TOTAL EXPENDITURES	$ 37,316,187	$ 39,764,880	$ 40,002,738	$ 39,332,793	$ 40,045,082	$ (42,344)	-0.1%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
222 HUMAN SERVICES GRANTS	$ 37,401,309	$ 37,977,848	$ 37,977,848	$ 38,141,342	$ 37,977,848	$ -	0.0%
ALL FUNDS	$ 37,401,309	$ 37,977,848	$ 37,977,848	$ 38,141,342	$ 37,977,848	$ -	0.0%
EXPENDITURES							
100 GENERAL	$ 945,707	$ 1,787,032	$ 2,024,890	$ 2,024,880	$ 2,067,234	$ (42,344)	-2.1%
222 HUMAN SERVICES GRANTS	36,370,480	37,977,848	37,977,848	37,307,913	37,977,848	-	0.0%
ALL FUNDS	$ 37,316,187	$ 39,764,880	$ 40,002,738	$ 39,332,793	$ 40,045,082	$ (42,344)	-0.1%

Human Services (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
222 HUMAN SERVICES GRANTS	461.00	478.20	463.00	(15.20)
TOTAL FUNDS	461.00	478.20	463.00	(15.20)

- Elimination of vacant positions no longer supported by grants – 15.2 FTE (Grant Fund)

Base Adjustments

Expenditures

- Reduced expenditures in General Fund to correct the allocation of indirect costs.
- Increased expenditure in General Fund to maintain structural balance.
- Increase expenditures in General Fund to fund increase costs in Rent and Operating Leases for the Senior Adult Independent Living Program (SAIL).
- Increase outside agency funding to the Central Arizona Shelter Services (CASS) for homeless services.

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 1,787,032**
MID-YEAR ADJUSTMENTS:		
Indirect Cost Allocation for SAIL Program	$ -	$ 237,858
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 237,858**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 2,024,890**
FY 2004-05 REVISED RESTATED BUDGET:	**$ -**	**$ 2,024,890**
FY 2005-06 BUDGET TARGET:	**$ -**	**$ 2,024,890**
BASE ADJUSTMENTS:		
Correct Indirect Cost Allocation	$ -	$ (126,961)
Structural Balance	-	56,020
Adjustment to Rent & Operating Leases	-	68,285
Increase Outside Agency Funding to CASS	-	45,000
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 42,344**
FY 2005-06 ADOPTED BASE BUDGET:	**$ -**	**$ 2,067,234**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ 2,067,234**

Human Services (Continued)

Human Service Grant Fund (222) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 37,977,848**	**$ 37,977,848**
FY 2004-05 REVISED BUDGET:	**$ 37,977,848**	**$ 37,977,848**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 37,977,848**	**$ 37,977,848**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 309,331
Retirement Contributions	-	608,331
Structural Balance	-	(1,750,301)
CY 2006 Health and Dental Premium Increases	-	320,856
Pay for Performance Annualization	-	511,783
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 37,977,848**	**$ 37,977,848**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 37,977,848**	**$ 37,977,848**
FY 2005-06 ADOPTED BUDGET:	**$ 37,977,848**	**$ 37,977,848**

Human Services (Continued)

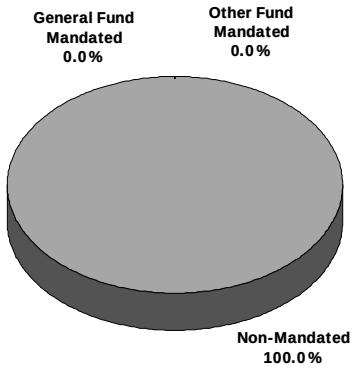
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,307,798	$ 29,860,848	$ -	$ -	$ -	$ 31,168,647
FY 2002-03 Actuals	$ 1,267,078	$ 33,505,461	$ -	$ -	$ -	$ 34,772,539
FY 2003-04 Actuals	$ 945,707	$ 35,891,855	$ -	$ -	$ -	$ 36,837,562
FY 2004-05 Actuals	$ 2,021,890	$ 35,749,115	$ -	$ -	$ -	$ 37,771,005
FY 2005-06 Adopted Budget	$ 2,067,234	$ 37,977,848	$ -	$ -	$ -	$ 40,045,082

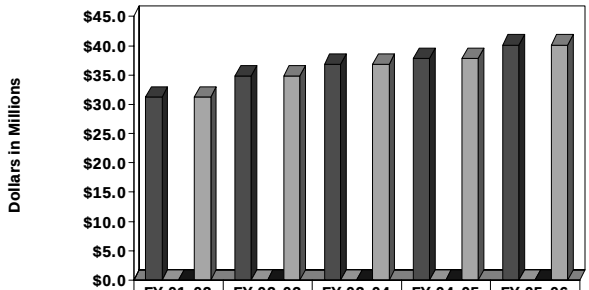
Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,307,798	$ 29,860,848	$ -	$ -	$ -	$ 31,168,647
FY 2002-03 Actuals	$ 1,267,078	$ 33,505,461	$ -	$ -	$ -	$ 34,772,539
FY 2003-04 Actuals	$ 945,707	$ 35,891,855	$ -	$ -	$ -	$ 36,837,562
FY 2004-05 Actuals	$ 2,021,890	$ 35,749,115	$ -	$ -	$ -	$ 37,771,005
FY 2005-06 Adopted Budget	$ 2,067,234	$ 37,977,848	$ -	$ -	$ -	$ 40,045,082

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Human Services
FY 2005-06 Budget Expenditures



Human Services
Mandates Vs. Expenditures



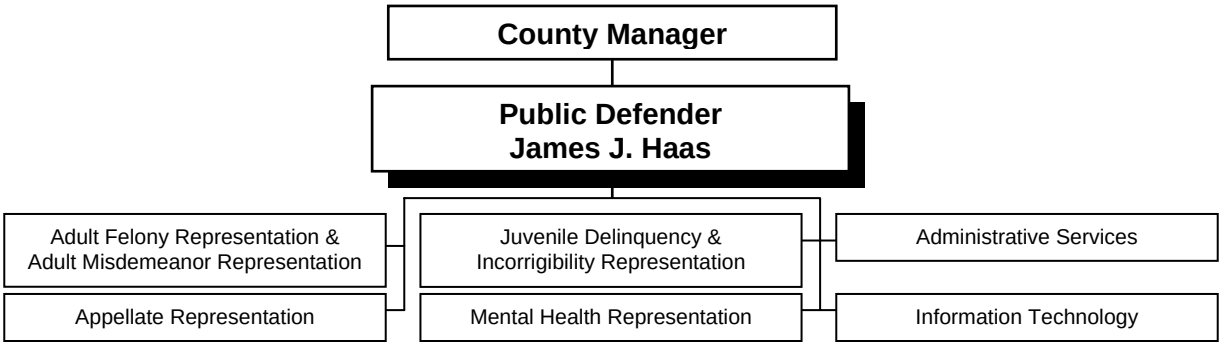
	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	31.2	34.8	36.8	37.8	40.1
General Fund Mandated	0	0	0	0	0
Other Fund Mandated	0	0	0	0	0
Non-Mandated	31.2	34.8	36.8	37.8	40.1

Indigent Representation System

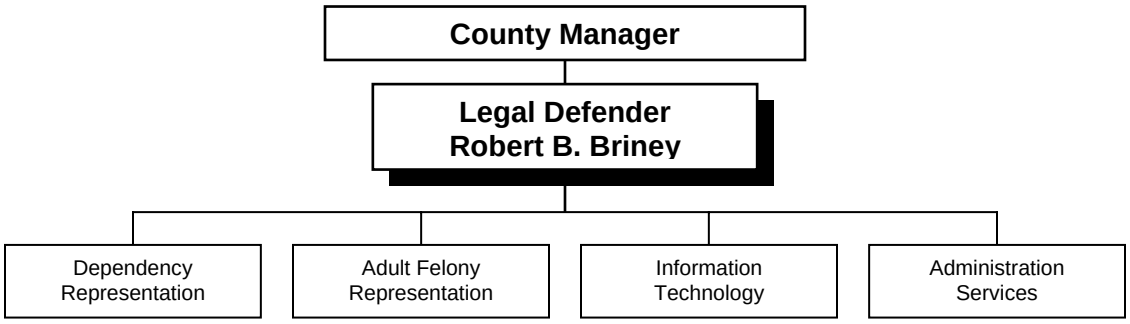
Analysis by Scott Rothe, Principal Management & Budget Analyst

Departmental Information

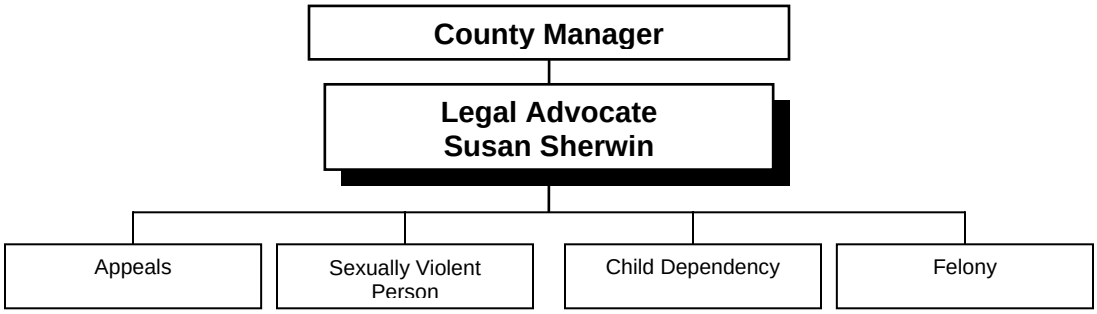
Public Defender Organizational Chart



Legal Defender Organizational Chart

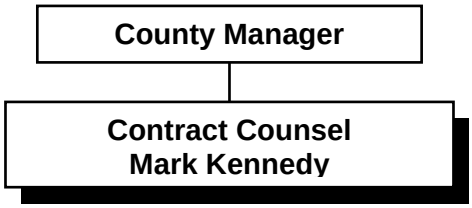


Legal Advocate Organizational Chart



Indigent Representation System (Continued)

Contract Counsel Organizational Chart



Mission

The mission of the Indigent Representation System is to provide quality legal representation to indigent individuals assigned to us by the court, thus safeguarding the fundamental legal rights of each member of the community.

Vision

Public Defender and **Contract Counsel**: The vision of the Public Defender's Office is to deliver America's promise of justice for all.

Legal Defender: The vision of the Office of the Legal Defender is to further justice by providing legal representation to indigents equal or superior to that of privately retained counsel while being regarded by the county as efficient.

Legal Advocate: Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

Public Defender

- By July 2006, the goal of the Public Defender's Office is to establish and maintain an effective, County-sanctioned case-weighting and counting system that includes acceptable performance standards, meets all ethical guidelines, and provides a mechanism for maintaining appropriate workloads consistent with the 2003 Spangenberg Case Weighting Study. Status: The implementation of Budgeting for Results in FY 2005-06 and the planned implementation of a case management system in FY 2006-07 will provide the tools and data to address case-weighting and performance standards.
- By July 2006, the goal of the Public Defender's Office is to advocate for and work cooperatively with our justice system partners to develop an effective approach to indigency screening, which includes specific guidelines to distinguish defendants who, based on their financial status, qualify for court-appointed counsel from those who can afford private counsel and those who can contribute to the cost of a court-appointed defense. Status: An Indigent Defense Reimbursement Unit Pilot Project was implemented in mid-FY 2004-05. The results will be analyzed.

Indigent Representation System (Continued)

- By July 2006, the goal of the Public Defender's Office is to implement a case management system that will meet our need for comprehensive case information, while simultaneously offering a tool to improve our ability to manage cases and share information, knowledge and resources, thus improving our ability to focus on case-specific work. Status: Phase I of a three-phase (three-year) development of the Indigent Representation Information System (IRIS) is scheduled to result in a new Public Defender case system by July 2005. Future phases will replace the current Time Matters system for the Public Defender, Legal Defender and Legal Advocate by July 2006, and will replace the existing case system for Contract Counsel by July 2007.
- By July 2007, the goal of the Public Defender's Office is to reduce the number of cases requiring administrative withdrawal by effectively advocating for the development of an Indigent Representation staffing plan that includes a commitment to sufficient funding and timely response to workload increases. Status: Full implementation of Budgeting for Results in FY 2005-06 by allocating Demand and Output per Office will result in cost/benefit data that will help justify the appropriateness of staffing allocation requests.
- An ongoing goal of the Public Defender's Office is to maintain cost effectiveness by limiting the percentage of increases in the annual cost per case to no more than the percentage of increase in the overall annual funding of the County's justice group. Status: Full implementation of Budgeting for Results in FY 2005-06 will provide the tools along with the data to achieve this goal.

Legal Defender

- By July 2006, the Office of the Legal Defender, working with OMB, will establish a case weighting methodology that accurately portrays the Office's workload. Status: The implementation of Budgeting for Results in FY 2005-06 and the planned implementation of a case management system in FY 2006-07 will provide the tools and data to address case-weighting and performance standards.
- By July 2006, with appropriate funding, the Office of the Legal Defender will assume all Office of Contract Counsel Criminal and Parental Representation cases that can be represented by the Office at a cost savings to Maricopa County. Status: The FY 2005-06 Adopted budget assumes that 35% of Parental Dependency Representation Activity cases will be assigned to the Legal Defender with remaining cases assigned to the Contract Counsel.

Legal Advocate (OLA)

- By July 2006, OLA Dependency attorneys will accept 100% of demand without compromising quality, in response to the Court's request that complex Dependency case are handled by OLA. Status: The FY 2005-06 Adopted budget assumes that 70% of Child Dependency Representation Activity cases will be assigned to the Legal Advocate with remaining cases assigned to the Contract Counsel.
- By July 2006, OLA Capital attorneys, in conjunction with the Public Defender Office and the Legal Defender Office, will accept 100% of demand, with "demand" being defined as all cases referred from the Courts, less those which constitute an actual legal conflict. Status: The FY 2005-06 Adopted budget assumes that 14 (47%) of the 30 capital cases estimated to be resolved to conclusion during the year will be completed by the Contract Counsel.

Indigent Representation System (Continued)

- By July 2007, OLA Felony attorneys will accept 100% of demand for serious felony cases, with "serious felony" cases being defined as Class 2, 3 or higher and "demand" being defined as all cases referred from the Public Defender Office and the Legal Defender Office including "caseload withdrawals", less those which constitute an actual legal conflict. Status: OLA is budgeted in FY 2005-06 to resolve to conclusion 6.7% of the Class 2 & 3 Felony cases assigned to the Indigent Representation System.
- By July 2006, OLA Appeal attorneys will accept 100% of demand for appeals. "Demand" is defined as appeals in all capital and non-capital cases tried by OLA attorneys, and those referred by PD and OCC, except those cases for which an actual legal conflict exists. Status: OLA is budgeted in FY 2005-06 to resolve to conclusion 14.1% of the Adult Appeal Representation Activity cases assigned to the Indigent Representation System.
- By July 2006, OLA Appeal attorneys will accept 100% of demand for post-conviction relief cases in change of plea cases. "Demand" is defined as all post-conviction relief matters assigned by the Courts as well as any referrals from the Public Defender and Office of Contract Counsel, except those cases for which an actual legal conflict exists. Status: OLA is budgeted in FY 2005-06 to resolve to conclusion 27.4% of the Post Conviction Relief Representation Activity cases assigned to the Indigent Representation System.
- By July 2007, OLA SVP attorneys will collaborate with mental health evaluators to establish true "SVP" standards, work within the legal system to place additional pre-trial protections in the law, and influence systemic changes toward more expedient treatment of SVP clients in the state hospital, which will ensure due process, prevent clients from being inappropriately labeled as "sexually violent persons," and expedite the release of clients, thereby reducing state expenditures. Status: The number of SVP cases assigned (all of which are assigned to OLA) is projected to decline from 52 in FY 2003-04 to 34 in FY 2005-06. Much of this decline, according to OLA, is due to the vigorous defense offered by OLA attorneys to prevent clients from being inappropriately labeled as a "sexually violent person".

Contract Counsel

- By July 2006, the goal of the Office of Contract Counsel is to advocate for and work cooperatively with our justice system partners to develop an effective approach to indigency screening, which includes specific guidelines to distinguish defendants who, based on their financial status, qualify for court-appointed counsel from those who can afford private counsel and those who can contribute to the cost of a court-appointed defense. Status: An Indigent Defense Reimbursement Unit Pilot Project was implemented in mid-FY 2004-05. The results will be analyzed.
- An ongoing goal of the Office of Contract Counsel is to maintain cost effectiveness by limiting the percentage of increases in the annual cost per case to no more than the percentage of increase in the overall annual funding of the County's justice group. Status: Full implementation of Budgeting for Results in FY 2005-06 will provide the tools along with the data to achieve this goal.

Indigent Representation System (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ADULT FELONY REPRESENTATION	$ 1,533,855	$ 1,501,977	$ 1,525,926	$ 1,536,230	$ 1,504,853	$ (21,073)	-1.4%
ADULT MISDEMNR REPRESENTATION	2,989	-	-	-	-	-	
DEPENDENCY REPRESENTATION	-	5,000	5,000	2,081	5,000	-	0.0%
ADMINISTRATIVE SERVICES PROG	532,581	454,154	454,154	525,028	532,794	78,640	17.3%
INFORMATION TECHNOLOGY PROGRAM	-	808,875	808,875	808,875	441,759	(367,116)	-45.4%
TOTAL REVENUES	$ 2,069,425	$ 2,770,006	$ 2,793,955	$ 2,872,214	$ 2,484,406	$ (309,549)	-11.1%
EXPENDITURES							
ADULT CIVIL REPRESENTATION	$ 77,998	$ 237,586	$ 237,586	$ 645,383	$ 727,140	$ (489,554)	-206.1%
ADULT FELONY REPRESENTATION	29,466,101	30,870,762	31,211,630	32,311,441	34,121,567	(2,909,937)	-9.3%
ADULT MISDEMNR REPRESENTATION	961,779	725,450	908,354	966,313	960,126	(51,772)	-5.7%
APPELLATE REPRESENTATION	4,202,768	3,872,563	3,745,164	4,300,831	4,600,218	(855,054)	-22.8%
DEPENDENCY REPRESENTATION	8,492,788	7,466,208	7,291,801	9,783,719	9,519,413	(2,227,612)	-30.5%
JUVENILE CIVIL REPRESENTATION	11,274	150,942	150,767	149,402	164,619	(13,852)	-9.2%
JUV DELINQ/INCORR REPRESENTN	4,577,484	6,183,946	6,352,560	5,147,369	5,175,482	1,177,078	18.5%
MENTAL HEALTH REPRESENTATION	938,215	1,050,951	1,106,536	1,031,517	1,109,955	(3,419)	-0.3%
ADMINISTRATIVE SERVICES PROG	5,145,558	4,664,613	5,467,227	5,584,333	6,030,285	(563,058)	-10.3%
INFORMATION TECHNOLOGY PROGRAM	449,278	1,344,288	1,490,469	1,407,894	1,163,283	327,186	22.0%
TOTAL EXPENDITURES	$ 54,323,243	$ 56,567,309	$ 57,962,094	$ 61,328,204	$ 63,572,088	$ (5,609,994)	-9.7%

Note: Budget Expenditures for the Indigent Representation System's Administrative Services Program include $287,888 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Indigent Representation System (Continued)

Key Results by Program

Public Defender

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ADULT FELONY REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney capital caseload guideline.	70.0%	-134.0%	-243.0%	-243.0%	-243.0%	0.0%	0.0%
	Percent of variance from current annual attorney "Other Homicide" caseload guideline.	28.0%	10.0%	14.0%	14.0%	9.0%	-5.0%	-35.7%
	Percent of variance from current annual attorney Class 2 and 3 felony caseload guideline.	28.0%	10.0%	14.0%	14.0%	9.0%	-5.0%	-35.7%
	Percent of variance from current annual attorney Class 4, 5, and 6 caseload guideline.	28.0%	10.0%	14.0%	14.0%	9.0%	-5.0%	-35.7%
	Percent of variance from current annual attorney Felony DUI caseload guideline.	28.0%	10.0%	14.0%	14.0%	9.0%	-5.0%	-35.7%
	Percent of variance from current annual attorney Violation of Probation caseload guideline.	28.0%	10.0%	14.0%	14.0%	9.0%	-5.0%	-35.7%
ADULT MISDEMEANOR REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney misdemeanor caseload guideline.	28.0%	10.0%	14.0%	14.0%	9.0%	-5.0%	-35.7%
APPELLATE REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney adult appeal caseload guideline.	39.0%	39.0%	33.0%	33.0%	33.0%	0.0%	0.0%
	Percent of variance from current annual attorney post conviction relief caseload guideline.	39.0%	39.0%	33.0%	33.0%	33.0%	0.0%	0.0%
	Percent of variance from current annual attorney juvenile appeal caseload guideline.	56.0%	50.0%	57.0%	57.0%	57.0%	0.0%	0.0%
JUVENILE DELINQUENCY & INCORRIGIBILITY								
	Percent of variance from current annual attorney felony-level juvenile delinquency caseload guideline.	35.0%	31.0%	30.0%	30.0%	30.0%	0.0%	0.0%
	Percent of variance from current annual attorney incorrigibility & misdemeanor-level juvenile delinquency caseload guideline.	35.0%	31.0%	30.0%	30.0%	30.0%	0.0%	0.0%
	Percent of variance from current annual attorney juvenile violation of probation caseload guideline.	35.0%	31.0%	30.0%	30.0%	30.0%	0.0%	0.0%
MENTAL HEALTH REPRESENTATION PROGRAM								
	Percent of variance from current attorney mental health caseload guideline.	18.0%	14.0%	10.0%	10.0%	10.0%	0.0%	0.0%

Legal Defender

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ADULT FELONY REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney capital caseload guideline.	-149.0%	-63.0%	-45.0%	-45.0%	-45.0%	0.0%	0.0%
	Percent of variance from current annual attorney "Other Homicide" caseload guideline.	32.0%	19.0%	18.0%	15.0%	15.0%	-3.0%	-16.7%
	Percent of variance from current annual attorney Class 2 and 3 felony caseload guideline.	32.0%	19.0%	18.0%	15.0%	15.0%	-3.0%	-16.7%
	Percent of variance from current annual attorney Class 4, 5, and 6 caseload guideline.	32.0%	19.0%	18.0%	15.0%	15.0%	-3.0%	-16.7%
	Percent of variance from current annual attorney Felony DUI caseload guideline.	32.0%	19.0%	18.0%	15.0%	15.0%	-3.0%	-16.7%
	Percent of variance from current annual attorney Violation of Probation caseload guideline.	32.0%	19.0%	18.0%	15.0%	15.0%	-3.0%	-16.7%
DEPENDENCY REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney Parental Dependency Representation Caseload Guideline.	8.0%	4.0%	-12.0%	-12.0%	-17.0%	-5.0%	41.7%

Indigent Representation System (Continued)

Legal Advocate

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ADULT FELONY REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney capital caseload guideline.	84.0%	75.0%	75.0%	75.0%	80.0%	5.0%	6.7%
	Percent of variance from current annual attorney "Other Homicide" caseload guideline.	73.0%	70.0%	70.0%	70.0%	60.0%	-10.0%	-14.3%
	Percent of variance from current annual attorney Class 2 and 3 felony caseload guideline.	8.0%	9.0%	5.0%	2.0%	8.0%	3.0%	60.0%
	Percent of variance from current annual attorney Class 4, 5, and 6 caseload guideline.	11.0%	10.0%	10.0%	2.0%	10.0%	0.0%	0.0%
APPELLATE REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney adult appeal caseload guideline.	60.0%	50.0%	50.0%	50.0%	47.0%	-3.0%	-6.0%
	Percent of variance from current annual attorney post conviction relief caseload guideline.	-1.0%	2.0%	2.0%	2.0%	-3.0%	-5.0%	-250.0%
DEPENDENCY REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney child dependency caseload guidance	26.0%	25.0%	25.0%	10.0%	10.0%	-15.0%	-60.0%
MENTAL HEALTH REPRESENTATION PROGRAM								
	Percent of variance from current attorney Sexually Violent Person caseload guideline.	N/A	N/A	N/A	N/A	N/A		

Contract Counsel

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ADULT CIVIL REPRESENTATION PROGRAM								
	Total Expenses for Privately Represented Adult Civil Cases.	N/A	N/A	N/A	N/A	N/A		
ADULT FELONY REPRESENTATION PROGRAM								
	Total Expenses for Privately Represented Felony Cases.	N/A	N/A	N/A	N/A	N/A		
ADULT MISDEMEANOR REPRESENTATION PROGRAM								
	Total Expenses for Privately Represented Misdemeanor Cases.	N/A	N/A	N/A	N/A	N/A		
APPELLATE REPRESENTATION PROGRAM								
	Percent of variance from current annual attorney adult appeal caseload guideline.	N/A	N/A	N/A	N/A	N/A		
DEPENDENCY REPRESENTATION PROGRAM								
	Total Expenses for Privately Represented Dependency Cases.	N/A	N/A	N/A	N/A	N/A		
JUVENILE CIVIL REPRESENTATION PROGRAM								
	Total Expenses for Privately Represented Juvenile Civil Cases.	N/A	N/A	N/A	N/A	N/A		
JUVENILE DELINQUENCY & INCORRIGIBILITY								
	Percent of variance from current annual attorney juvenile delinquency private counsel caseload guideline.	N/A	N/A	N/A	N/A	N/A		
MENTAL HEALTH REPRESENTATION PROGRAM								
	Total Expenses for Privately Represented Mental Health Cases.	N/A	N/A	N/A	N/A	N/A		

Indigent Representation System (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 1,405,801	$ 1,291,296	$ 1,359,245	$ 1,425,634	$ 1,451,763	$ 92,518	6.4%
CHARGES FOR SERVICES	658,285	1,464,710	1,420,710	1,437,192	1,020,945	(399,765)	-39.2%
MISCELLANEOUS REVENUE	5,339	14,000	14,000	9,388	11,698	(2,302)	-19.7%
TOTAL REVENUE	$ 2,069,425	$ 2,770,006	$ 2,793,955	$ 2,872,214	$ 2,484,406	$ (309,549)	-12.5%
EXPENDITURES							
PERSONAL SERVICES	$ 36,222,423	$ 39,890,782	$ 41,442,110	$ 40,098,495	$ 42,786,022	$ (1,343,912)	-3.2%
SUPPLIES	714,231	735,640	883,831	850,854	695,434	188,397	21.3%
SERVICES	17,201,068	15,386,227	15,021,991	19,871,085	19,635,324	(4,613,333)	-30.7%
CAPITAL OUTLAY	185,521	554,660	614,162	507,770	455,308	158,854	25.9%
TOTAL EXPENDITURES	$ 54,323,243	$ 56,567,309	$ 57,962,094	$ 61,328,204	$ 63,572,088	$ (5,609,994)	-9.7%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 102,673	$ 91,700	$ 91,700	$ 145,453	$ 131,700	$ 40,000	43.6%
209 PUBLIC DEFENDER TRAINING	422,304	465,464	465,464	492,889	507,294	41,830	9.0%
233 PUBLIC DEFENDER GRANTS	493,227	384,712	406,661	403,742	406,661	-	0.0%
262 PUBLIC DEFENDER FILL THE GAP	1,005,846	1,784,130	1,784,130	1,784,130	1,392,366	(391,764)	-22.0%
263 LEGAL DEFENDER FILL THE GAP	45,374	44,000	46,000	46,000	46,385	385	0.8%
ALL FUNDS	$ 2,069,425	$ 2,770,006	$ 2,793,955	$ 2,872,214	$ 2,484,406	$ (309,549)	-11.1%
EXPENDITURES							
100 GENERAL	$ 52,551,813	$ 53,888,998	$ 55,259,834	$ 58,953,284	$ 61,219,382	$ (5,959,548)	-10.8%
209 PUBLIC DEFENDER TRAINING	361,034	465,464	465,464	465,640	507,294	(41,830)	-9.0%
233 PUBLIC DEFENDER GRANTS	373,658	384,717	406,666	403,742	406,661	5	0.0%
262 PUBLIC DEFENDER FILL THE GAP	994,284	1,784,130	1,784,130	1,459,538	1,392,366	391,764	22.0%
263 LEGAL DEFENDER FILL THE GAP	42,455	44,000	46,000	46,000	46,385	(385)	-0.8%
ALL FUNDS	$ 54,323,243	$ 56,567,309	$ 57,962,094	$ 61,328,204	$ 63,572,088	$ (5,609,994)	-9.7%

Budget by Department

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
PUBLIC DEFENDER	$ 1,948,128	$ 2,629,593	$ 2,651,542	$ 2,694,974	$ 2,279,664	$ (371,878)	-14.0%
LEGAL DEFENDER	105,396	104,103	106,103	99,703	125,242	19,139	18.0%
LEGAL ADVOCATE	15,902	36,310	36,310	37,537	39,500	3,190	8.8%
CONTRACT COUNSEL	-	-	-	40,000	40,000	40,000	
ALL FUNDS	$ 2,069,425	$ 2,770,006	$ 2,793,955	$ 2,872,214	$ 2,484,406	$ (309,549)	-11.1%
EXPENDITURES							
PUBLIC DEFENDER	$ 30,749,822	$ 33,677,672	$ 34,601,823	$ 33,582,087	$ 35,059,060	$ (457,237)	-1.3%
LEGAL DEFENDER	5,910,048	7,105,584	7,283,141	6,830,872	7,536,962	(253,821)	-3.5%
LEGAL ADVOCATE	5,313,624	6,399,647	6,546,730	6,293,197	6,813,749	(267,019)	-4.1%
CONTRACT COUNSEL	12,349,749	9,384,406	9,530,400	14,622,047	14,162,317	(4,631,917)	-48.6%
ALL FUNDS	$ 54,323,243	$ 56,567,309	$ 57,962,094	$ 61,328,204	$ 63,572,088	$ (5,609,994)	-9.7%

Indigent Representation System (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	624.75	630.30	631.30	1.00
209 PUBLIC DEFENDER TRAINING	1.50	1.50	1.50	-
233 PUBLIC DEFENDER GRANTS	7.00	7.00	7.00	-
262 PUBLIC DEFENDER FILL THE GAP	14.80	14.80	14.80	-
263 LEGAL DEFENDER FILL THE GAP	0.50	0.50	0.50	-
TOTAL FUNDS	648.55	654.10	655.10	1.00

- 1.0 FTE increase due to restoration of Legal Advocate Juvenile Dependency Attorney position that had been diverted to take on additional adult felony cases and avert contract costs.

Base Adjustments

Expenditures

- Reduction of $38,527 from the General Fund in over-budgeted Workers Compensation and Unemployment Insurance in the Public Defender Office.
- Addition of 1.0 FTE Attorney for the Legal Advocate's Child Dependency Activity and associated Personal Services expenditures of $75,896 from the General Fund.
- Increase of $4,628,603 from the General Fund for Contract Counsel Legal Services. Full implementation of Budgeting for Results has provided the tools and data to make it possible to fully fund the Office of Contract Counsel at $14,154,379 at the commencement of FY 2005-06, ending the longtime need of reserving several million dollars in contingency for year-end allocation to ensure that Contract Counsel expenditures do not exceed appropriated expenditures.
- Increase of $41,830 in Training Fund expenditures due to increasing revenue.
- Technical adjustments to the Grants Fund resulting in zero net change.
- Reduce Public Defender Fill the Gap by $391,764 in FY 2005-06 reflecting one-time expenditures from fund balance in FY 2004-05 for the IRIS case management system.
- Increase the FY 2005-06 Revenue and Expenditure appropriation for the Legal Defender Fill the Gap Fund by $385 to fully fund Workers Compensation and Unemployment Insurance payments.
- The Adopted Budget for FY 2005-06 includes $32,287 in the Office of Director Activity for the annualized cost of the Executive pay for performance increase approved for FY 2004-05.

Indigent Representation System (Continued)

Reconciliation

Public Defender - General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 52,000**	**$ 31,100,074**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 727,236
Health and Dental Benefits Increases	-	51,668
IRIS Case Mngt System & 1.5 FTE Positions	-	84,840
Add 1.0 FTE Management Specialist	-	50,674
Transfer Portion of Financial Manager Salary to Legal Defender ($8,144) & Contract Counsel ($4,072)	-	(12,216)
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 902,202**
FY 2004-05 REVISED BUDGET:	**$ 52,000**	**$ 32,002,276**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 52,000**	**$ 32,002,276**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 103,335
Retirement Contributions	-	570,706
Pay for Performance Annualization	-	147,458
Annualization of Mid-Year Adjustments 1.5 FTE for IRIS Case Mngt System $21,831; 1.0 FTE Mngt Specialist $8,974; Budget Liaison Salary Alloc to Legal Defender ($8,144) & Contract Counsel ($4,072).	-	18,589
Annualization of FY 2004-05 Desktop PC Replacement	-	16,805
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 856,893**
FY 2005-06 BUDGET TARGET:	**$ 52,000**	**$ 32,859,169**
BASE ADJUSTMENTS:		
Technical Adjustment to Risk Management Activity	$ -	$ (38,527)
Pay for Performance - Office of Director Activity	-	10,754
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (27,773)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 52,000**	**$ 32,831,396**
FY 2005-06 ADOPTED BUDGET:	**$ 52,000**	**$ 32,831,396**

Indigent Representation System (Continued)

Legal Defender - General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 19,700**	**$ 7,021,181**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 136,280
Health and Dental Benefits Increases	-	31,133
Transfer Portion of Public Def Budget Liaison Salary	-	8,144
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 175,557**
FY 2004-05 REVISED BUDGET:	**$ 19,700**	**$ 7,196,738**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 19,700**	**$ 7,196,738**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 62,266
Retirement Contributions	-	130,722
Pay for Performance Annualization	-	27,633
Annualization of Mid-Year Adjustments	-	8,144
Public Defender Budget Liaison Salary Alloc to Legal Defender		
Annualization of FY 2004-05 Desktop PC Replacement	-	1,410
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 230,175**
FY 2005-06 BUDGET TARGET:	**$ 19,700**	**$ 7,426,913**
BASE ADJUSTMENTS:		
Pay for Performance - Office of Director Activity	$ -	$ 4,507
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 4,507**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 19,700**	**$ 7,431,420**
FY 2005-06 ADOPTED BUDGET:	**$ 19,700**	**$ 7,431,420**

Indigent Representation System (Continued)

Legal Advocate - General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 20,000**	**$ 6,383,337**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 128,714
Health and Dental Benefits Increases	-	18,369
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 147,083**
FY 2004-05 REVISED BUDGET:	**$ 20,000**	**$ 6,530,420**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 20,000**	**$ 6,530,420**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 36,738
Retirement Contributions	-	112,983
Pay for Performance Annualization	-	26,099
Annualization of FY 2004-05 Desktop PC Replacement	-	3,025
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 178,845**
FY 2005-06 BUDGET TARGET:	**$ 20,000**	**$ 6,709,265**
BASE ADJUSTMENTS:		
Add 1.0 FTE Dependency Attorney	$ -	$ 75,896
Pay for Performance - Office of Director Activity	-	9,088
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 84,984**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 20,000**	**$ 6,794,249**
FY 2005-06 ADOPTED BUDGET:	**$ 20,000**	**$ 6,794,249**

Indigent Representation System (Continued)

Contract Counsel - General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 9,384,406**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 11,363
Health and Dental Benefits Increases	-	4,067
Transfer Portion of Public Def Budget Liaison Salary	-	4,072
Add 2.0 FTE to Process Increasing Contract Workload	-	126,492
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 145,994**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 9,530,400**
FY 2004-05 REVISED RESTATED BUDGET:	**$ -**	**$ 9,530,400**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 8,134
Retirement Contributions	-	8,683
Pay for Performance Annualization	-	2,179
Annualization of Mid-Year Adjustments	-	(24,966)
Public Defender Budget Liaison Salary Alloc to Contract Counsel $4,072; 2.0 FTE to Process Increasing Contract Workload ($29,038)		
Annualization of FY 2004-05 Desktop PC Replacement	-	1,346
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (4,624)**
FY 2005-06 BUDGET TARGET:	**$ -**	**$ 9,525,776**
BASE ADJUSTMENTS:		
Increase in Revenue for Office of Director Activity	$ 40,000	$ -
Increase Legal Services - Adult Civil Rep Program	-	64,374
Increase Legal Services - Adult Felony Rep Program	-	2,298,981
Increase Legal Services - Adult Misdemeanor Rep Program	-	(1,270)
Increase Legal Services - Appellate Rep Program	-	161,513
Increase Legal Services - Dependency Rep Program	-	2,104,863
Increase Legal Services - Juvenile Civil Rep Program	-	38,150
Increase Legal Services - Juvenile Delinquency/Incorrigibility Rep Program	-	(68,688)
Increase Legal Services - Mental Health Rep Program	-	30,680
Pay for Performance - Office of Director Activity	-	7,938
BASE ADJUSTMENTS SUBTOTAL:	**$ 40,000**	**$ 4,636,541**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 40,000**	**$ 14,162,317**
FY 2005-06 ADOPTED BUDGET:	**$ 40,000**	**$ 14,162,317**

Indigent Representation System (Continued)

Public Defender - Training Fund (209) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 413,751**	**$ 413,751**
FY 2004-05 REVISED BUDGET:	**$ 413,751**	**$ 413,751**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 413,751**	**$ 413,751**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 349
Retirement Contributions	-	2,047
CY 2006 Health & Dental Premium Increases	-	1,052
Structural Balance	-	(3,448)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 413,751**	**$ 413,751**
BASE ADJUSTMENTS:		
Increase in Training Revenue (Human Resources Activity)	$ 19,886	$ 19,886
BASE ADJUSTMENTS SUBTOTAL:	**$ 19,886**	**$ 19,886**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 433,637**	**$ 433,637**
FY 2005-06 ADOPTED BUDGET:	**$ 433,637**	**$ 433,637**

Legal Defender - Training Fund (209) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 40,403**	**$ 40,403**
FY 2004-05 REVISED BUDGET:	**$ 40,403**	**$ 40,403**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 40,403**	**$ 40,403**
FY 2005-06 BUDGET TARGET:	**$ 40,403**	**$ 40,403**
BASE ADJUSTMENTS:		
Increase in Training Revenue (Human Resources Activity)	$ 18,754	$ 18,754
BASE ADJUSTMENTS SUBTOTAL:	**$ 18,754**	**$ 18,754**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 59,157**	**$ 59,157**
FY 2005-06 ADOPTED BUDGET:	**$ 59,157**	**$ 59,157**

Indigent Representation System (Continued)

Legal Advocate - Training Fund (209) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 11,310**	**$ 11,310**
FY 2004-05 REVISED BUDGET:	**$ 11,310**	**$ 11,310**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 11,310**	**$ 11,310**
FY 2005-06 BUDGET TARGET:	**$ 11,310**	**$ 11,310**
BASE ADJUSTMENTS:		
Increase in Training Revenue (Human Resources Activity)	$ 3,190	$ 3,190
BASE ADJUSTMENTS SUBTOTAL:	**$ 3,190**	**$ 3,190**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 14,500**	**$ 14,500**
FY 2005-06 ADOPTED BUDGET:	**$ 14,500**	**$ 14,500**

Public Defender - Grants Fund (233) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 379,712**	**$ 379,712**
MID-YEAR ADJUSTMENTS:		
Grant Revenue & Expenditure Adjustment	$ 21,949	$ 21,949
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 21,949**	**$ 21,949**
FY 2004-05 REVISED BUDGET:	**$ 401,661**	**$ 401,661**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 401,661**	**$ 401,661**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 1,631
Retirement Contributions	-	7,942
CY 2006 Health & Dental Premium Increases	-	4,907
Structural Balance	-	(14,480)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 401,661**	**$ 401,661**
BASE ADJUSTMENTS:		
Technical Adjustment to Class 4, 5, 6 Felony Rep Activity	$ -	$ (3,437)
Technical Adjustment to Class 2, 3 Felony Rep Activity	-	(206)
Technical Adjustment to Misdemeanor Activity	-	(1,264)
Technical Adjustment to Human Resources Activity	-	4,907
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 401,661**	**$ 401,661**
FY 2005-06 ADOPTED BUDGET:	**$ 401,661**	**$ 401,661**

Indigent Representation System (Continued)

Legal Advocate - Grants Fund (233) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 5,000**	**$ 5,000**
FY 2004-05 REVISED BUDGET:	**$ 5,000**	**$ 5,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 5,000**	**$ 5,000**
FY 2005-06 BUDGET TARGET:	**$ 5,000**	**$ 5,000**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 5,000**	**$ 5,000**
FY 2005-06 ADOPTED BUDGET:	**$ 5,000**	**$ 5,000**

Public Defender - Fill the Gap (262) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 1,784,130**	**$ 1,784,130**
FY 2004-05 REVISED BUDGET:	**$ 1,784,130**	**$ 1,784,130**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 1,784,130**	**$ 1,784,130**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 3,448
Retirement Contributions	-	19,743
CY 2006 Health & Dental Premium Increases	-	10,375
Structural Balance	-	(33,566)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 1,784,130**	**$ 1,784,130**
BASE ADJUSTMENTS:		
Reduction Reflecting Case Management Expenditures in FY 2004-05	$ (391,764)	$ (391,764)
from Fund Balance	-	-
BASE ADJUSTMENTS SUBTOTAL:	**$ (391,764)**	**$ (391,764)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 1,392,366**	**$ 1,392,366**
FY 2005-06 ADOPTED BUDGET:	**$ 1,392,366**	**$ 1,392,366**

Indigent Representation System (Continued)

Legal Defender - Fill the Gap (263) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**44,000**	**$**	**44,000**
MID-YEAR ADJUSTMENTS:				
Performance Pay Increase - Revenue Adjustment	$	2,000	$	2,000
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**2,000**	**$**	**2,000**
FY 2004-05 REVISED BUDGET:	**$**	**46,000**	**$**	**46,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**46,000**	**$**	**46,000**
FY 2005-06 BUDGET TARGET:	**$**	**46,000**	**$**	**46,000**
BASE ADJUSTMENTS:				
Increase Other Benefits in Class 4, 5, 6 Felony Activity	$	385	$	385
BASE ADJUSTMENTS SUBTOTAL:	**$**	**385**	**$**	**385**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**46,385**	**$**	**46,385**
FY 2005-06 ADOPTED BUDGET:	**$**	**46,385**	**$**	**46,385**

Indigent Representation System (Continued)

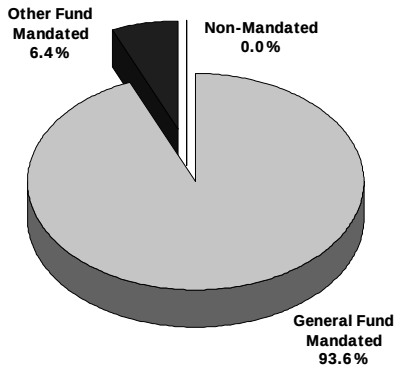
Public Defender
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 25,059,114	$ 3,067,894	$ -	$ -	$ -	$ 28,127,009
FY 2002-03 Actuals	$ 26,683,834	$ 3,194,984	$ -	$ -	$ -	$ 29,878,818
FY 2003-04 Actuals	$ 29,145,868	$ 3,552,082	$ -	$ -	$ -	$ 32,697,950
FY 2004-05 Actuals	$ 30,960,606	$ 4,150,598	$ -	$ -	$ -	$ 35,111,205
FY 2005-06 Adopted Budget	$ 32,831,396	$ 2,227,664	$ -	$ -	$ -	$ 35,059,060

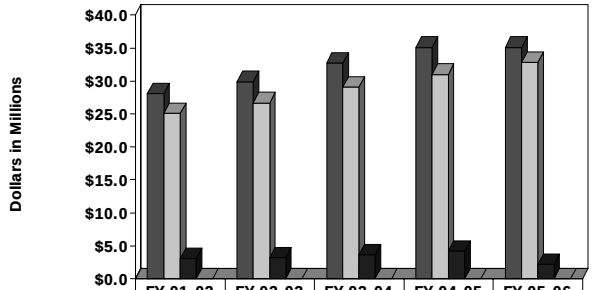
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 25,059,114	$ 3,067,894	$ -	$ -	$ -	$ 28,127,009
FY 2002-03 Actuals	$ 26,683,834	$ 3,194,984	$ -	$ -	$ -	$ 29,878,818
FY 2003-04 Actuals	$ 29,145,868	$ 3,552,082	$ -	$ -	$ -	$ 32,697,950
FY 2004-05 Actuals	$ 30,960,606	$ 4,150,598	$ -	$ -	$ -	$ 35,111,205
FY 2005-06 Adopted Budget	$ 32,831,396	$ 2,227,664	$ -	$ -	$ -	$ 35,059,060

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Public Defender
FY 2005-06 Budget Expenditures



Public Defender
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	28.1	29.9	32.7	35.1	35.1
General Fund Mandated	25.1	26.7	29.1	31	32.8
Other Fund Mandated	3.1	3.2	3.6	4.2	2.2
Non-Mandated	0	0	0	0	0

Indigent Representation System (Continued)

Public Defender

Mandate Information

TITLE	Legal Defense of Indigent Criminal Defendants and Delinquent or Incorrigible Juveniles
AUTHORITY	U.S. Constitution, 5th and 6th Amendments; Arizona Constitution, Article 2, § 24; ARS §§ 11-581 to 587; Rule 6, Arizona Rules of Criminal Procedure; Rule 20, Arizona Rules of Procedure for the Juvenile Court.
HISTORY/ BACKGROUND	The United States and Arizona Constitutions provide that an individual facing criminal charges has a right to the assistance of counsel. The United States and Arizona Supreme Courts have interpreted these provisions as requiring that counsel be provided, at government expense, for individuals facing loss of liberty who cannot afford to hire counsel. Historically, in Maricopa County, indigent defendants charged in criminal cases, and juveniles accused of delinquency or incorrigibility, were assigned to private attorneys who contracted to provide those services. In order to maximize the efficiency and cost-effectiveness of services mandated, Maricopa County has since funded the creation of three on-staff public defender offices (Offices of the Public Defender, Legal Defender, and Legal Advocate). Contract private attorneys continue to be assigned to a lesser number of cases, specifically those that the other offices are unable to handle (typically due to conflicts of interest). Those contract assignments continue to be managed and monitored by the Office of Contract Counsel.
MANDATE DESCRIPTION	Legal defense of indigent criminal defendants at risk of loss of liberty in criminal proceedings, including felony, misdemeanor, and probation violation cases. Legal defense of indigent criminal defendants in appeals and post-conviction relief cases. Legal representation of juveniles facing delinquency or incorrigibility charges. Legal representation of defendants opposing extradition. Legal representation in post-conviction relief cases of persons sentenced to death. Legal representation of witnesses in criminal cases, when assigned by the court.

Indigent Representation System (Continued)

Public Defender

TITLE	Judicial Mandates
AUTHORITY	A.R.S. §§ 36-528(D), 36-536(A), 36-537, 8-221. U.S. Constitution, 5th and 6th Amendments; Arizona Constitution Article 2, § 24; ARS §§ 11-584 to 587.
HISTORY/ BACKGROUND	Historically, Public Defenders have not had the authority to handle civil proceedings. As a result, in Maricopa County, private attorneys who contracted to provide these services were used almost exclusively. Due to changes in legislation, Maricopa County became responsible to provide representation to indigent individuals facing mental health commitments and to those involved in child dependency and severance proceedings. In order to maximize the efficiency and effectiveness of services mandated, Maricopa County has funded the creation of two on-staff dependency units (Offices of the Legal Defender and Legal Advocate) and one on-staff mental health unit (Public Defender). In addition, contracted private attorneys are assigned to cases that the other offices are unable to handle (typically due to conflicts of interest).
MANDATE DESCRIPTION	Legal representation of indigent persons at risk of a loss of liberty in civil mental health proceedings. Legal representation of indigent individuals involved in civil child dependency or severance proceedings, including the minor children in question.

Indigent Representation System (Continued)

Legal Defender

Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 4,311,968	$ 123,577	$ -	$ -	$ -	$ 4,435,545
FY 2002-03 Actuals	$ 4,783,350	$ 160,945	$ -	$ -	$ -	$ 4,944,295
FY 2003-04 Actuals	$ 5,851,782	$ 163,662	$ -	$ -	$ -	$ 6,015,444
FY 2004-05 Actuals	$ 6,756,854	$ 160,398	$ -	$ -	$ -	$ 6,917,252
FY 2005-06 Adopted Budget	$ 7,431,420	$ 105,542	$ -	$ -	$ -	$ 7,536,962

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 4,311,968	$ 123,577	$ -	$ -	$ -	$ 4,435,545
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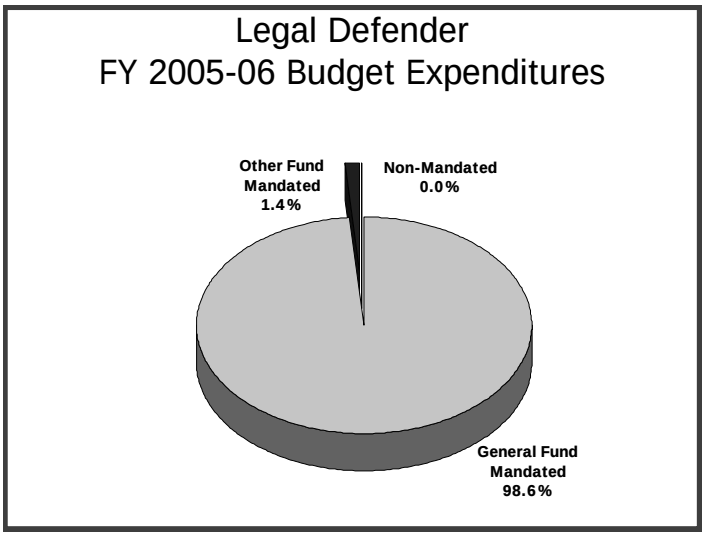
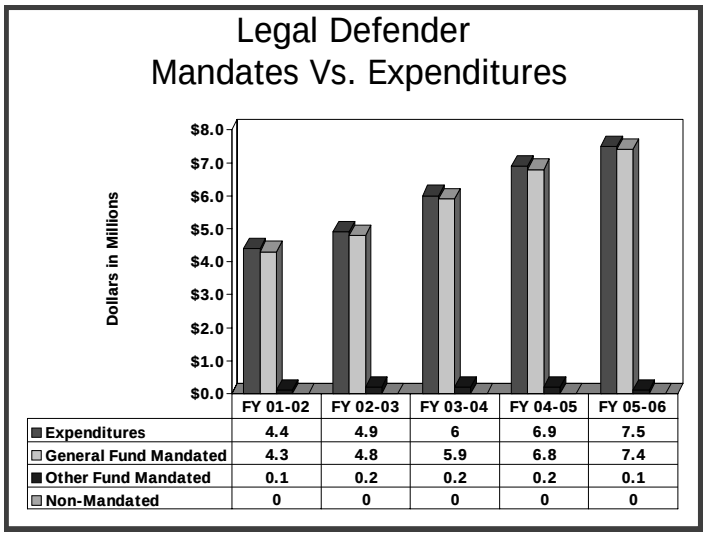
FY 2005-06 Adopted Budget	$ 7,431,420	$ 105,542	$ -	$ -	$ -	$ 7,536,962

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Indigent Representation System (Continued)

Legal Defender

Mandate Information

TITLE	Legal Defense of Indigent Criminal Defendants
AUTHORITY	U.S. Constitution, 5th and 6th Amendments; Arizona Constitution, Article 2, § 24; ARS §§ 11-581 to 587; Rule 6, Arizona Rules of Criminal Procedure.
HISTORY/ BACKGROUND	The United States and Arizona Constitutions provide that an individual facing criminal charges has a right to the assistance of counsel. The United States and Arizona Supreme Courts have interpreted these provisions as requiring that counsel be provided, at government expense, for individuals facing loss of liberty who cannot afford to hire counsel. Historically, the Maricopa County Public Defender's Office represented all indigent defendants when ethically permitted to do so. In those instances where the Public Defender had a conflict of interest, the case was assigned to private contract attorneys. The Office of the Legal Defender was established in 1995 to assume many of the cases that were being referred to private contract counsel. Since its inception, the Office has demonstrated that it could do so at substantial cost savings to the county.
MANDATE DESCRIPTION	When assigned by the court, legal defense of indigent criminal defendants at risk of loss of liberty in criminal proceedings, including felony, misdemeanor, and probation violation cases and legal representation of witnesses in criminal cases.

TITLE	Judicial Mandates
AUTHORITY	A.R.S. §§ 36-528(D), 36-536(A), 36-537, 8-221. U.S. Constitution, 5th and 6th Amendments; Arizona Constitution Article 2, § 24; ARS §§ 11-584 to 587.
HISTORY/ BACKGROUND	Historically, Maricopa County contracted with private attorneys to represent clients in juvenile dependency and severance matters. Due to changes in legislation, Maricopa County was granted authority to provide on-staff legal representation to those involved these proceedings. The Office of the Legal Defender assumed the responsibility of representing one of the indigent parents in these matters.
MANDATE DESCRIPTION	Legal representation of indigent parents involved in child dependency and severance proceedings.

Indigent Representation System (Continued)

Legal Advocate

Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,069,586	$ 25,442	$ -	$ -	$ -	$ 3,095,028
FY 2002-03 Actuals	$ 4,212,527	$ 13,537	$ -	$ -	$ -	$ 4,226,064
FY 2003-04 Actuals	$ 5,303,639	$ 9,985	$ -	$ -	$ -	$ 5,313,624
FY 2004-05 Actuals	$ 6,359,937	$ 4,305	$ -	$ -	$ -	$ 6,364,242
FY 2005-06 Adopted Budget	$ 6,794,249	$ 19,500	$ -	$ -	$ -	$ 6,813,749

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,069,586	$ 25,442	$ -	$ -	$ -	$ 3,095,028
FY 2002-03 Actuals	$ 4,212,527	$ 13,537	$ -	$ -	$ -	$ 4,226,064
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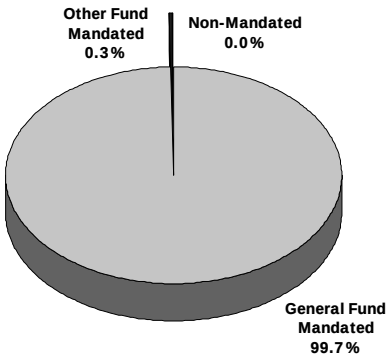
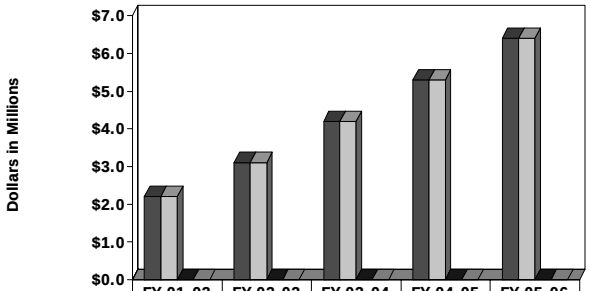
FY 2004-05 Actuals	$ 6,359,937	$ 4,305	$ -	$ -	$ -	$ 6,364,242
FY 2005-06 Adopted Budget	$ 6,794,249	$ 19,500	$ -	$ -	$ -	$ 6,813,749

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Legal Advocate
FY 2005-06 Budget Expenditures



Legal Advocate
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	2.2	3.1	4.2	5.3	6.4
General Fund Mandated	2.2	3.1	4.2	5.3	6.4
Other Fund Mandated	0	0	0	0	0
Non-Mandated	0	0	0	0	0

Indigent Representation System (Continued)

Legal Advocate

Mandate Information

TITLE	Legal Defense of Indigent Criminal Defendants and Delinquent or Incorrigible Juveniles
AUTHORITY	U.S. Constitution, 5th and 6th Amendments; Arizona Constitution, Article 2, § 24; ARS §§ 11-581 to 587; Rule 6, Arizona Rules of Criminal Procedure; Rule 20, Arizona Rules of Procedure for the Juvenile Court.
HISTORY/ BACKGROUND	The United States and Arizona Constitutions provide that an individual facing criminal charges has a right to the assistance of counsel. The United States and Arizona Supreme Courts have interpreted these provisions as requiring that counsel be provided, at government expense, for individuals facing loss of liberty who cannot afford to hire counsel. Historically, in Maricopa County, indigent defendants charged in criminal cases, and juveniles accused of delinquency or incorrigibility, were assigned to private attorneys who contracted to provide those services. In order to maximize the efficiency and cost-effectiveness of services mandated, Maricopa County has since funded the creation of three on-staff public defender offices (Offices of the Public Defender, Legal Defender, and Legal Advocate). Contract private attorneys continue to be assigned to a lesser number of cases, specifically those that the other offices are unable to handle (typically due to conflicts of interest). Those contract assignments continue to be managed and monitored by the Office of Contract Counsel.
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Indigent Representation System (Continued)

Legal Advocate

Mandate Information

TITLE	Judicial Mandates
AUTHORITY	A.R.S. §§ 36-528(D), 36-536(A), 36-537, 8-221. U.S. Constitution, 5th and 6th Amendments; Arizona Constitution Article 2, § 24; ARS §§ 11-584 to 587.
HISTORY/ BACKGROUND	Historically, Public Defenders have not had the authority to handle civil proceedings. As a result, in Maricopa County, private attorneys who contracted to provide these services were used almost exclusively. Due to changes in legislation, Maricopa County became responsible to provide representation to indigent individuals facing mental health commitments and to those involved in child dependency and severance proceedings. In order to maximize the efficiency and effectiveness of services mandated, Maricopa County has funded the creation of two on-staff dependency units (Offices of the Legal Defender and Legal Advocate) and one on-staff mental health unit (Public Defender). In addition, contracted private attorneys are assigned to cases that the other offices are unable to handle (typically due to conflicts of interest).
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Indigent Representation System (Continued)

Contract Counsel

Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 10,187,421	$ -	$ -	$ -	$ -	$ 10,187,421
FY 2002-03 Actuals	$ 11,210,498	$ -	$ -	$ -	$ -	$ 11,210,498
FY 2003-04 Actuals	$ 12,349,749	$ -	$ -	$ -	$ -	$ 12,349,749
FY 2004-05 Actuals	$ 15,155,986	$ -	$ -	$ -	$ -	$ 15,155,986
FY 2005-06 Adopted Budget	$ 14,162,317	$ -	$ -	$ -	$ -	$ 14,162,317

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 10,187,421	$ -	$ -	$ -	$ -	$ 10,187,421
FY 2002-03 Actuals	$ 11,210,498	$ -	$ -	$ -	$ -	$ 11,210,498
FY 2003-04 Actuals	$ 12,349,749	$ -	$ -	$ -	$ -	$ 12,349,749
FY 2004-05 Actuals	$ 15,155,986	$ -	$ -	$ -	$ -	$ 15,155,986
FY 2005-06 Adopted Budget	$ 14,162,317	$ -	$ -	$ -	$ -	$ 14,162,317

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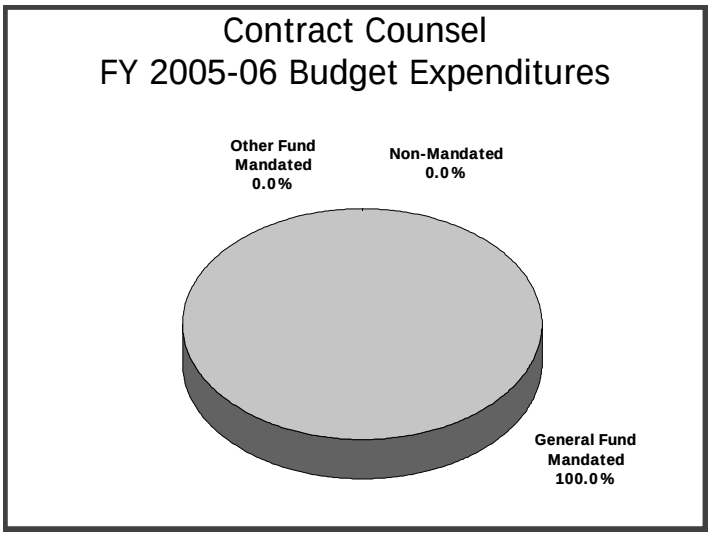

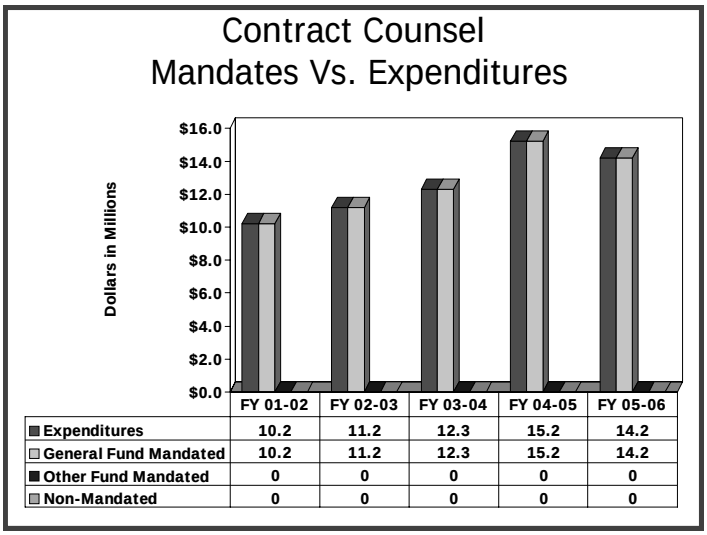

Indigent Representation System (Continued)

Contract Counsel

Mandate Information

TITLE	Legal Defense of Indigent Criminal Defendants and Delinquent or Incorrigible Juveniles
AUTHORITY	U.S. Constitution, 5th and 6th Amendments; Arizona Constitution, Article 2, § 24; ARS §§ 11-581 to 587; Rule 6, Arizona Rules of Criminal Procedure; Rule 20, Arizona Rules of Procedure for the Juvenile Court.
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Indigent Representation System (Continued)

Contract Counsel

TITLE	Judicial Mandates
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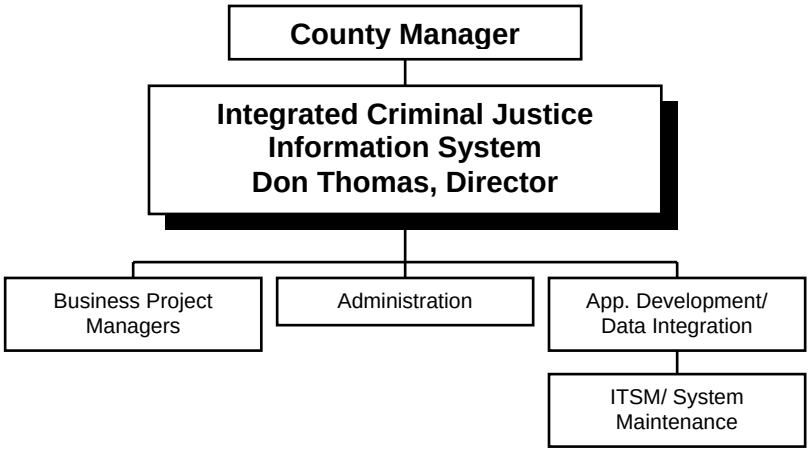
MANDATE DESCRIPTION	Legal representation of indigent persons at risk of a loss of liberty in civil mental health proceedings. Legal representation of indigent individuals involved in civil child dependency or severance proceedings, including the minor children in question.

Integrated Criminal Justice Information Systems

Analysis by Scott Rothe, Principal Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Integrated Criminal Justice Information System (ICJIS) is to provide automated systems, information technology expertise, and information pathways to justice and law enforcement agencies, and to develop and implement systems that promote the sharing of criminal justice information that is timely, secure, reliable, and comprehensive, so that criminal justice agencies may more efficiently enhance public safety, improve service to the community, and make quality justice and law enforcement decisions.

Vision

Integration will allow enhanced productivity, efficiency, and communication, and will eliminate redundancy. As a result, ICJIS will have a positive impact on improved public safety by making available to criminal justice stakeholders timely, accurate, and complete information concerning offenders. Improved decisions will be made through the increased availability of performance measures relating to public policy. Productivity of stakeholder agency employees will increase with the elimination of redundant data collection and duplicate data entry. Paper-based processes will be reduced or eliminated with the rapid availability of electronic records. Criminal justice information will be accessible in a timely, accurate, and comprehensive fashion by criminal justice agencies. The public will have immediate access to relevant criminal justice information.

Integrated Criminal Justice Information Systems (Continued)

Strategic Goals

- By December 2005, ICJIS will facilitate the electronic exchange of information by developing and deploying prioritized data exchanges through the Integration Engine so that participating justice and law enforcement county agencies can reduce data entry associated with increasing workloads through the elimination of redundant data entry. Status: Remaining Phase I data exchange projects will be implemented in FY 2006-07.
- By December 2005, justice and law enforcement agencies external to Maricopa County (federal, state, and local) will be enabled to share and exchange information electronically with county justice and law enforcement agencies on a timely, accurate, and secure basis through the integrated criminal justice information system. Status: Remaining Phase I interface projects will be completed during FY 2005-06.
- By December 2005, the ICJIS agency will provide the information links necessary for criminal justice departments to develop and implement management information systems, including the Accused-In-Process system to provide more complete information regarding individual cases and case processing, leading to better decision making. Status: Remaining Phase I information links will be completed during FY 2005-06.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
ADMINISTRATIVE SERVICES PROG	$ 871,479	$ 883,962	$ 900,756	$ 903,650	$ 984,636	$ (83,880)	-9.3%
INFORMATION TECHNOLOGY PROGRAM	3,334,489	4,551,519	4,594,132	3,842,229	3,413,576	1,180,556	25.7%
TOTAL EXPENDITURES	$ 4,205,967	$ 5,435,481	$ 5,494,888	$ 4,745,879	$ 4,398,212	$ 1,096,676	20.0%

Note: Budgeted expenditures for the Administrative Services Program include $11,972 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
PERSONAL SERVICES	$ 1,800,209	$ 1,745,235	$ 1,722,860	$ 1,835,914	$ 1,729,713	$ (6,853)	-0.4%
SUPPLIES	698,113	668,536	694,968	649,005	481,245	213,723	30.8%
SERVICES	1,470,033	2,718,312	2,773,662	1,996,238	1,692,507	1,081,155	39.0%
CAPITAL OUTLAY	237,612	303,398	303,398	264,723	494,747	(191,349)	-63.1%
TOTAL EXPENDITURES	$ 4,205,967	$ 5,435,481	$ 5,494,888	$ 4,745,879	$ 4,398,212	$ 1,096,676	20.0%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
255 DETENTION OPERATIONS	$ 4,205,967	$ 5,435,481	$ 5,494,888	$ 4,745,879	$ 4,398,212	$ 1,096,676	20.0%
ALL FUNDS	$ 4,205,967	$ 5,435,481	$ 5,494,888	$ 4,745,879	$ 4,398,212	$ 1,096,676	20.0%

Integrated Criminal Justice Information Systems (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
255 DETENTION OPERATIONS	19.00	18.00	18.00	-
TOTAL FUNDS	19.00	18.00	18.00	-

Multi-Year Project Budget Summary

ICJIS PROJECT COST SUMMARY - PHASE I								
ADOPTED								
	Prior Years	Year 1 FY 2005-06	Year 2 FY 2006-07	Year 3 FY 2007-08	Year 4 FY 2008-09	Year 5 FY 2009-10	5-Year Total	Total Project
NON- PROJECT	**$ 2,706,215**	**$ 1,766,906**	**$ 800,466**	**$ -**	**$ -**	**$ -**	**$ 2,567,372**	**$ 5,273,587**
PROJECTS:								
Accused in Process	$ 89,061	-	-	-	-	-	-	$ 89,061
Convergent Architecture	2,641,679	-	-	-	-	-	-	2,641,679
Common Case Number	996,908	-	-	-	-	-	-	996,908
Common Code Table	725,708	-	-	-	-	-	-	725,708
Data Exchanges	5,073,826	1,653,900	-	-	-	-	1,653,900	6,727,726
DPS Interface	1,130,312	-	-	-	-	-	-	1,130,312
Data Quality	219,051	-	-	-	-	-	-	219,051
Electronic Signatures	110,363	-	-	-	-	-	-	110,363
External Data Exchanges	15,410	-	-	-	-	-	-	15,410
ITSM	385,506	-	-	-	-	-	-	385,506
Management Information	32,975	-	-	-	-	-	-	32,975
Pre-Booking	162,698	-	-	-	-	-	-	162,698
Project Overhead	3,747,411	977,406	-	-	-	-	977,406	4,724,817
Secured Network Backbone	1,764,199	-	-	-	-	-	-	1,764,199
Sub-Total Projects	**$ 17,095,107**	**$ 2,631,306**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,631,306**	**$ 19,726,413**
TOTAL	**$ 19,801,322**	**$ 4,398,212**	**$ 800,466**	**$ -**	**$ -**	**$ -**	**$ 5,198,678**	**$ 25,000,000**
Cumulative Total	**$ 19,801,322**	**$ 24,199,534**	**$ 25,000,000**	**$ 25,000,000**	**$ 25,000,000**	**$ 25,000,000**		

Summary

Approval of the original Jail Excise Tax called for $25 million in funding for a new Integrated Criminal Justice Information System (ICJIS).

Following are brief descriptions of each ICJIS project:

- Accused in Process: The purpose of this project is to develop a shared real-time index of information for authorized ICJIS agencies so that they can track subjects while in the County Justice System and capture information for subject history worksheets.
- Data Exchange Project: The purpose of this project is to provide electronic feeds of information between criminal justice agencies so that they can have more timely and accurate information and reduce duplicate data entry.
- Convergent Architecture: The purpose of this project is to provide industry standard application development tools for justice agencies so that they can realize more efficient and cost-effective data sharing.

Integrated Criminal Justice Information Systems (Continued)

- Common Case Number: The purpose of the Common Case Number project is to develop and implement a unique identifying element for case information for participating agencies so that they can more readily share information.
- Common Code Table: The purpose of this project is to define specific shared data fields, validation tables, and data validation applications for ICJIS agencies so that they can realize more efficient and cost-effective data sharing
- DPS Interface: The purpose of this project is to replace the current interface between the Sheriff's Office Jail Management System (JMS) and the Department of Public Safety (DPS) for justice agencies so that they can securely and effectively share information.
- Data Quality: The purpose of this project is to implement Data Quality standards, software tools, and audit capability for ICJIS agencies so that they can assure data accuracy and reliability.
- Electronic Signatures: The purpose of this project is to develop a strategy to implement on-line document authentication for County justice agencies so that they can readily create, receive, exchange, and store electronic documents. This Project was put on hold in August 2003.
- External Data Exchanges: The purpose of this project is to explore and identify potential interfaces with external agency computer system applications for County justice agencies so that they can share data and eliminate duplicate data entry.
- TSM: The purpose of Information Technology Service Management (ITSM) is to provide service support and delivery to justice agencies so that they can assure that ICJIS Agency IT systems and applications are effectively maintained, supported and enhanced throughout their life cycle.
- Management Information: The purpose of this project is to survey existing and desired management reporting needs of ICJIS agencies so that they can enhance program planning, evaluation, management, and statistical reporting.
- Pre-Booking: The purpose of this project is to implement a system for entry of arrest and booking data to arresting officers so that reduce data entry errors better utilize their time.
- Secured Network Backbone: The purpose of this project is to separate criminal justice network traffic from other that of other County departments and encrypt it for justice agencies so that they can comply with federal requirements.

OMB Recommendation

Funding beyond the original $25 million allocation has not been approved; the Adopted FY 2005-06 Budget includes total expenditures of $4,398,212 with cumulative expenditures reaching $25,000,000 in mid FY 2006-07 (see the Phase I Multi-Year Recommendation table, above). Funding of ongoing operating costs is still to be determined.

Future Funding For ICJIS

The FY 2004-05 budget recommendation, subsequently adopted by the Board of Supervisors, specified requirements for consideration of ICJIS project funding beyond the $25 million cap. The requirements are as follows:

- Funding for ongoing operating and maintenance costs must be supported by recapture of direct operational savings that have been realized by the criminal justice agencies. For example, reductions in staff time and/or other operating expenses directly related to implementation of the Phase I elements.

Integrated Criminal Justice Information Systems (Continued)

- It must be demonstrated that implementation of the Phase I elements has resulted in direct savings and/or indirect benefits (e.g., improvement in timeliness or quality of work by criminal justice agencies) that significantly exceed its cost (i.e., a positive return on investment).
- ICJIS must demonstrate that implementation of the proposed Phase II projects will result in a positive return on investment.

The ICJIS Department is presently finalizing its Return on Investment (ROI) analysis. This analysis should address the requirements of (a) and (b) as listed above. In regard to item (a), the analysis must show specific instances in which the agencies that have directly benefited from ICJIS projects have saved staff time and other resources, and account for the disposition of the savings. To the extent that the agencies can demonstrate that savings have been reallocated to at least partially offset increased demands for services without corresponding budget increases, such bona fide “cost avoidance” will satisfy the requirement.

Base Adjustments

Expenditures

- The Adopted Budget includes minor technical adjustments that result in a net reduction of $22,246 to the Business Application Development Activity.
- The Adopted Budget for FY 2005-06 includes $9,761 in the Office of Director Activity for the annualized cost of the Executive pay for performance increase approved for FY 2004-05.

Integrated Criminal Justice Information Systems (Continued)

Reconciliation

Detention Fund (255) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 5,435,481**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 51,066
Health and Dental Benefits Increases	-	8,341
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 59,407**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 5,494,888**
FY 2004-05 REVISED RESTATED BUDGET:	**$ -**	**$ 5,494,888**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 16,682
Retirement Contributions	-	38,000
Pay for Performance Annualization	-	13,289
Annualization of FY 2004-05 Desktop PC Replacement	-	3,229
Non-Recurring Expenses		
Technology Projects Approved for FY 2004-05	-	(3,776,936)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (3,705,736)**
FY 2005-06 BUDGET TARGET:	**$ -**	**$ 1,789,152**
BASE ADJUSTMENTS:		
Technical Adjustments to Business Applications Development Activity	$ -	$ (22,246)
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (22,246)**
FY 2005-06 NON-PROJECT EXPENDITURE BASE BUDGET:	**$ -**	**$ 1,766,906**
Project Budgets:		
Data Exchanges	$ -	$ 1,653,900
Project Overhead	-	977,406
FY 2005-06 PROJECT EXPENDITURE BASE BUDGET:	**$ -**	**$ 2,631,306**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ 4,398,212**

Integrated Criminal Justice Information Systems (Continued)

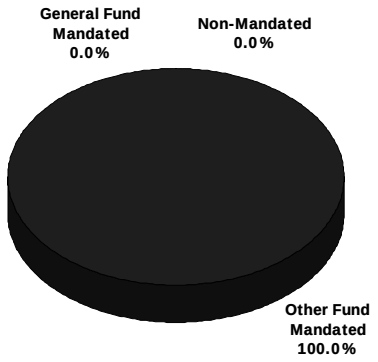
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 3,655,715	$ -	$ -	$ -	$ 3,655,715
FY 2002-03 Actuals	$ -	$ 2,997,299	$ -	$ -	$ -	$ 2,997,299
FY 2003-04 Actuals	$ -	$ 4,205,852	$ -	$ -	$ -	$ 4,205,852
FY 2004-05 Actuals	$ -	$ 3,923,232	$ -	$ -	$ -	$ 3,923,232
FY 2005-06 Adopted Budget	$ -	$ 4,398,212	$ -	$ -	$ -	$ 4,398,212

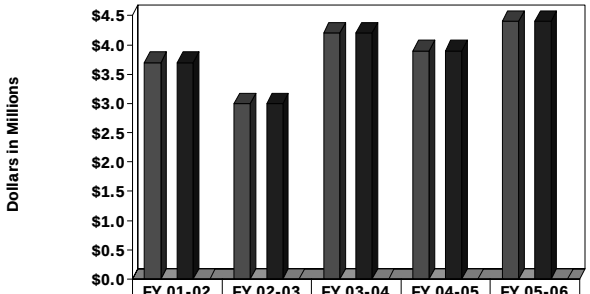
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 3,655,715	$ -	$ -	$ -	$ 3,655,715
FY 2002-03 Actuals	$ -	$ 2,997,299	$ -	$ -	$ -	$ 2,997,299
FY 2003-04 Actuals	$ -	$ 4,205,852	$ -	$ -	$ -	$ 4,205,852
FY 2004-05 Actuals	$ -	$ 3,923,232	$ -	$ -	$ -	$ 3,923,232
FY 2005-06 Adopted Budget	$ -	$ 4,398,212	$ -	$ -	$ -	$ 4,398,212

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Integrated Criminal Justice Information System FY 2005-06 Budget Expenditures



Integrated Criminal Justice Information System Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	3.7	3	4.2	3.9	4.4
General Fund Mandated	0	0	0	0	0
Other Fund Mandated	3.7	3	4.2	3.9	4.4
Non-Mandated	0	0	0	0	0

Integrated Criminal Justice Information Systems (Continued)

Mandate Information

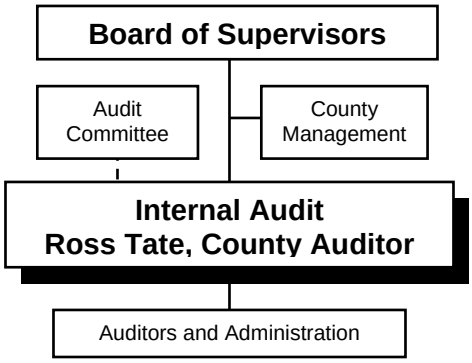
TITLE	Integration Of Criminal Justice Information Systems
AUTHORITY	The Legislature, in Laws 1998, Chapter 225, Amending A.R.S. § 42-1491, Granted a one-time Opportunity to Maricopa County voters to approve a Jail Facilities Excise Tax Levy to construct and operate jail facilities. A.R.S. § 42-6109 D.3.A. Contains provisions for implementing an Integrated Criminal Justice Information System. Additionally A.R.S. § 42-6109.01 - Taxes under this section shall be levied beginning in the month following the expiration of the tax under section 42-6109 and may continue for not more than twenty years after the date the tax collection begins. This statute continues provisions for implementing an Integrated Criminal Justice Information System.
HISTORY/ BACKGROUND	The Jail Facilities Excise Tax Levy was authorized at two-tenths of a percent (0.002) of the tax base to remain in effect until $900 Million is collected, but not more than nine years after January 1, 1999. Initially, $25 million of the tax levy has been allocated for integrating the Criminal Justice Information System. The Maricopa County voters approved the tax levy effective January 1, 1999. Proposition 411 approved November 2002 by the voters approves the continuance and funding of the Integrated Criminal Justice Information System department. “This department is responsible for providing automated systems and information technology expertise that will promote efficient sharing of criminal justice information between criminal justice agencies to enhance public safety.”
MANDATE DESCRIPTION	“Implement An Integrated Criminal Justice Information System.”

Internal Audit

Analysis by Marc Kuffner, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Internal Audit Department is to provide objective, accurate, and meaningful information about County operations so the Board of Supervisors can make informed decisions to better serve County citizens.

Vision

To facilitate positive change throughout County operations while ensuring that public resources are used for their intended purpose.

Strategic Goals

- "Annual Audit Plan" -- Annually, Internal Audit will assist the County in its mission to provide fiscally responsible public services by completing 90% of the Board of Supervisors' approved annual Audit Plan and reporting this objective, accurate, and meaningful information to the Board in a timely manner; no later than 90 days after the fiscal year-end. Status: Adopted budget is projected to allow the department to maintain their annual audit plan.
- "Satisfaction Rating" -- Annually, Internal Audit will assist the County in its mission to provide fiscally responsible public services by providing objective, accurate, and meaningful information in a way that earns a 90% customer satisfaction rating each year from our primary customers, namely, the Board of Supervisors and the County Administrative Officer. Status: Adopted budget is projected to allow department to maintain a high satisfaction rating.
- "Implementation of Recommendations" -- Annually, Internal Audit will assist the County in its mission to provide fiscally responsible public services by working with clients to ensure that 90% of audit report recommendations are implemented within three years of being reported. This goal will also assist Internal Audit in its vision to facilitate positive change throughout the County. Status: Adopted budget is projected to allow the department to maintain this goal.

Internal Audit (Continued)

- "Regional Leadership" -- Annually, Internal Audit will assist the County in its mission to become a regional leader by creating and producing at least three innovative, effective audit products and methodologies. These developed products and methodologies will be shared on a regional and national level through publications, presentations, and award programs. Status: Adopted budget is projected to allow the department to maintain this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
AUDIT SERVICES	$ 170	$ -	$ -	$ -	$ -	$ -	
MANAGEMENT SERVICES	255	75	75	36	85	10	13.3%
ADMINISTRATIVE SERVICES PROG	305	-	-	925	-	-	
TOTAL REVENUES	$ 730	$ 75	$ 75	$ 961	$ 85	$ 10	13.3%
EXPENDITURES							
AUDIT SERVICES	$ 423,179	$ 179,741	$ 171,905	$ 202,073	$ 278,476	$ (106,571)	-62.0%
MANAGEMENT SERVICES	301,929	649,256	669,497	662,131	632,782	36,715	5.5%
ADMINISTRATIVE SERVICES PROG	280,372	206,913	224,365	226,391	197,996	26,369	11.8%
TOTAL EXPENDITURES	$ 1,005,480	$ 1,035,910	$ 1,065,767	$ 1,090,596	$ 1,109,254	$ (43,487)	-4.1%

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
AUDIT SERVICES							
Percent of recommendations concurred with by clients	79.0%	75.0%	80.0%	80.0%	77.0%	-3.0%	-3.8%
MANAGEMENT SERVICES							
Percent satisfaction rating from customers	100.0%	95.0%	95.0%	95.0%	100.0%	5.0%	5.3%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
MISCELLANEOUS REVENUE	$ 730	$ 75	$ 75	$ 961	$ 85	$ 10	13.3%
TOTAL REVENUE	$ 730	$ 75	$ 75	$ 961	$ 85	$ 10	13.3%
EXPENDITURES							
PERSONAL SERVICES	$ 974,653	$ 1,005,213	$ 1,033,406	$ 1,065,442	$ 1,072,070	$ (38,664)	-3.7%
SUPPLIES	5,153	3,548	3,535	2,942	3,911	(376)	-10.6%
SERVICES	23,411	21,101	22,778	16,096	23,550	(772)	-3.4%
CAPITAL OUTLAY	2,262	6,048	6,048	6,115	9,723	(3,675)	-60.8%
TOTAL EXPENDITURES	$ 1,005,480	$ 1,035,910	$ 1,065,767	$ 1,090,596	$ 1,109,254	$ (43,487)	-4.1%

Internal Audit (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 730	$ 75	$ 75	$ 961	$ 85	$ 10	13.3%
ALL FUNDS	$ 730	$ 75	$ 75	$ 961	$ 85	$ 10	13.3%
EXPENDITURES							
100 GENERAL	$ 1,005,480	$ 1,035,910	$ 1,065,767	$ 1,090,596	$ 1,109,254	$ (43,487)	-4.1%
ALL FUNDS	$ 1,005,480	$ 1,035,910	$ 1,065,767	$ 1,090,596	$ 1,109,254	$ (43,487)	-4.1%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	15.00	15.00	15.00	-
TOTAL FUNDS	15.00	15.00	15.00	-

Base Adjustments

Revenue

- Increased revenue due to the price of one (1) report being $85.00, not $75.00.

Expenditures

- Increased expenditures due to a reduction in budgeted Personnel Savings rate from 2% to 1%.
- Increased expenditures due to pay for performance annualization, retirement contributions and health/dental plan changes.

Internal Audit (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 75**	**$ 1,065,767**
FY 2004-05 REVISED BUDGET:	**$ 75**	**$ 1,065,767**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 75**	**$ 1,065,767**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 3,720
Retirement Contributions	-	21,283
Pay for Performance Annualization	-	6,696
Annualization of FY 2004-05 Desktop PC Replacement	-	3,999
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 35,698**
FY 2005-06 BUDGET TARGET:	**$ 75**	**$1,101,465**
BASE ADJUSTMENTS:		
Adjustment to Revenue	$ 10	$ -
Adjustment to Personnel Savings		$ 11,031
Adjustment to Temporary Pay & Benefits		(1,692)
Adjustment to Rent and Operating Lease		700
Adjustment to Internal Service Charges		(400)
Adjustment to Travel & Education	-	(1,850)
BASE ADJUSTMENTS SUBTOTAL:	**$ 10**	**$ 7,789**
FY 2005-06 ADOPTED BUDGET:	**$ 85**	**$ 1,109,254**
FY 2005-06 RECOMMENDED BUDGET:	**$ 85**	**$ 1,109,254**

Internal Audit (Continued)

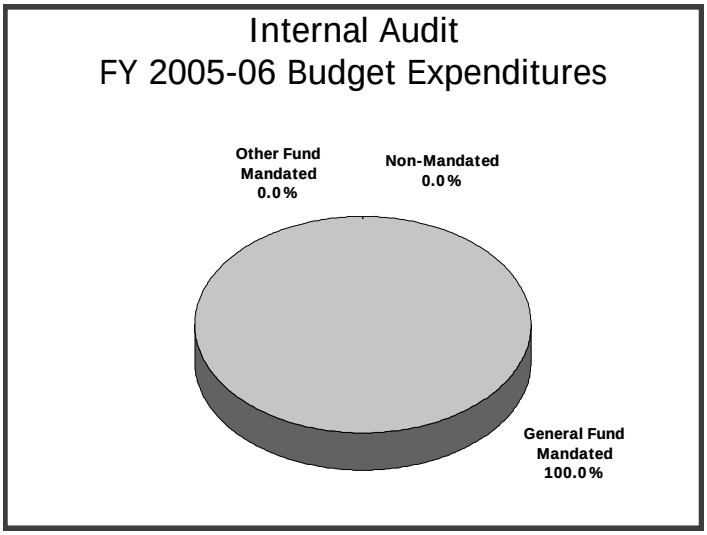
Mandate Consolidated Financial Data

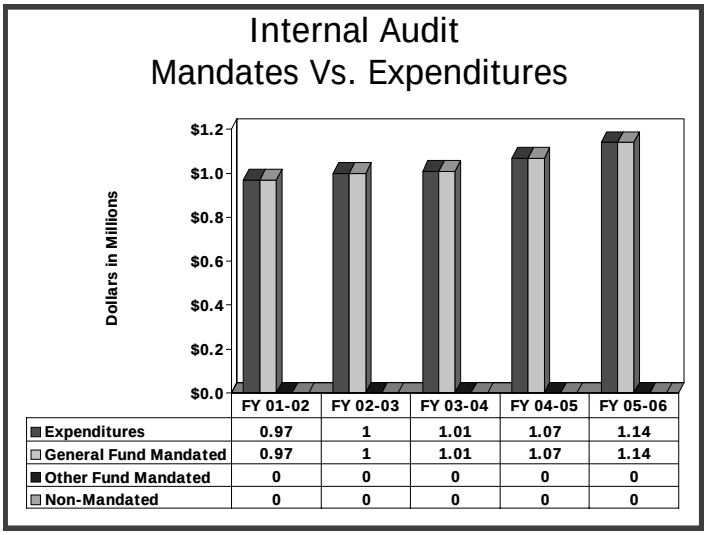
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 967,480	$ -	$ -	$ -	$ -	$ 967,480
FY 2002-03 Actuals	$ 999,417	$ -	$ -	$ -	$ -	$ 999,417
FY 2003-04 Actuals	$ 1,005,479	$ -	$ -	$ -	$ -	$ 1,005,479
FY 2004-05 Actuals	$ 1,070,772	$ -	$ -	$ -	$ -	$ 1,070,772
FY 2005-06 Adopted Budget	$ 1,109,254	$ -	$ -	$ -	$ -	$ 1,109,254

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 36,679	$ -	$ -	$ -	$ -	$ 36,679
FY 2002-03 Actuals	$ 45,189	$ -	$ -	$ -	$ -	$ 45,189
FY 2003-04 Actuals	$ 33,876	$ -	$ -	$ -	$ -	$ 33,876
FY 2004-05 Actuals	$ 45,280	$ -	$ -	$ -	$ -	$ 45,280
FY 2005-06 Adopted Budget	$ 36,500	$ -	$ -	$ -	$ -	$ 36,500

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 930,801	$ -	$ -	$ -	$ -	$ 930,801
FY 2002-03 Actuals	$ 954,228	$ -	$ -	$ -	$ -	$ 954,228
FY 2003-04 Actuals	$ 971,603	$ -	$ -	$ -	$ -	$ 971,603
FY 2004-05 Actuals	$ 1,025,492	$ -	$ -	$ -	$ -	$ 1,025,492
FY 2005-06 Adopted Budget	$ 1,072,754	$ -	$ -	$ -	$ -	$ 1,072,754

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Internal Audit (Continued)

Mandate Information

TITLE	Federal Grants Sub-recipient Monitoring for Compliance with the Single Audit Act
AUTHORITY	Federal Single Audit Act and Amendments of 1996; Federal Office of Management and Budget Circular A-133
HISTORY/ BACKGROUND	Internal Audit monitors compliance of federal grant sub-recipients with the Single Audit Act and OMB Circular A-133. Internal Audit also consults with County departments concerning Single Audit Act requirements.
MANDATE DESCRIPTION	Maricopa County, as a pass-through organization, must ensure that any sub-recipients spending $300,000 or more in federal awards during the sub-recipients fiscal year have an audit performed in accordance with OMB Circular A-133.

Federal Grants Sub-recipient Monitoring for Compliance with the Single Audit Act	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 15,282	$ -	$ -	$ -	$ -	$ 15,282
FY 2002-03 Actuals	$ 12,933	$ -	$ -	$ -	$ -	$ 12,933
FY 2003-04 Actuals	$ 11,232	$ -	$ -	$ -	$ -	$ 11,232
FY 2004-05 Actuals	$ 15,025	$ -	$ -	$ -	$ -	$ 15,025
FY 2005-06 Adopted Budget	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000

TITLE	Minimum Accounting Standards Testing for Courts and Judicial Departments
AUTHORITY	Administrative Office of the Courts (AOC) – Arizona Supreme Court, Administrative Order Number 93-52, revised by AO 94-68, revised by AO 97-62
HISTORY/ BACKGROUND	Internal Audit performs financial and operational tests to ensure courts and judicial departments maintain effective controls over financial functions. This agreed-upon-procedures audit was performed by the Arizona Auditor General's Office (AG) until 1999. If Internal Audit did not perform these audits, the courts and judicial departments would have to hire a CPA firm or consultant.
MANDATE DESCRIPTION	The mandate requires all courts, court Offices, and judicial financial functions to undergo an independent audit every three years. The AOC establishes audit procedures to be performed and requires the independent auditor to submit a report by a specified date detailing any accounting deficiencies or exceptions noted during the review.

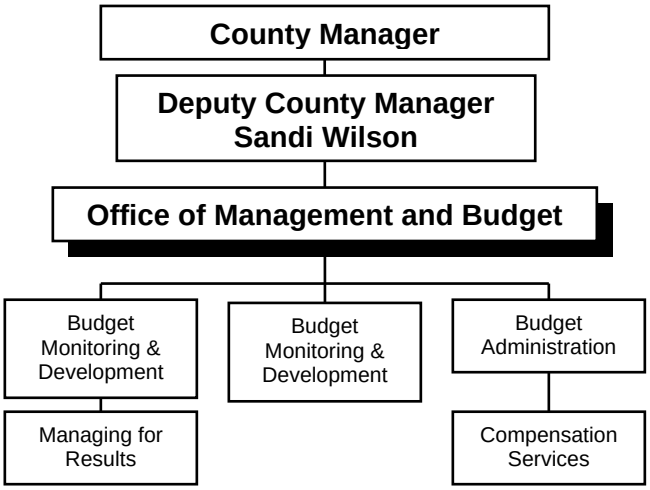
Minimum Accounting Standards Testing for Courts and Judicial Departments	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 21,397	$ -	$ -	$ -	$ -	$ 21,397
FY 2002-03 Actuals	$ 32,256	$ -	$ -	$ -	$ -	$ 32,256
FY 2003-04 Actuals	$ 22,644	$ -	$ -	$ -	$ -	$ 22,644
FY 2004-05 Actuals	$ 30,255	$ -	$ -	$ -	$ -	$ 30,255
FY 2005-06 Adopted Budget	$ 26,500	$ -	$ -	$ -	$ -	$ 26,500

Management & Budget

Analysis by Jack Patton, Senior Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Office of Management and Budget (OMB) is to provide organizational and strategic leadership and consultation to the Board of Supervisors so that they can make well-informed policy and budgetary decisions.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- By June 30th of each year, develop a structurally balanced budget for the Board that maintains a consistent level of service without a combined overall tax rate increase. Status: The department has achieved this goal each year, and has exceeded it by reducing the overall tax rate.
- By June 30, 2006, Managing for Results will be implemented to a stage where departments are allocating expenses by program, activity, or service so that OMB can make meaningful budget recommendations tied to service levels and results. Status: The department is on target to meet this goal, as evidenced by implementation of Budgeting for Results beginning in FY 2005-06 budget development.

Management & Budget (Continued)

- By June 30, 2006, OMB will implement an annual report that communicates the results of high-level countywide measures that are grouped by various categories of departments. Status: In FY 2004-05, the department prepared and distributed reports on community indicators and value drivers which assessed the status of various health, environment, public safety, transportation, and other initiatives.
- Each year for the legislative agenda, OMB will submit policy recommendations to the Board to be used by Government Relations in successful lobbying that result in passage of favorable legislative action to enhance Maricopa County's fiscal independence by June 30, 2006. Status: OMB has achieved substantial progress toward this goal. OMB developed policy proposals aimed at achieving fiscal independence by reducing Maricopa County's mandated contributions to State AHCCCS programs by $20 million in exchange for County assumption of Adult Probation funding. County Government Relations was successful in getting these proposals included in the State's FY 2005-06 budget.
- By June 30, 2007, establish a plan to fund all the facility needs known at 6/30/04 while maintaining an overall flat tax rate. Status: All facility needs have been identified by the Facility Review Committee.
- By June 30th of each year, OMB will re-evaluate and recommend appropriate reserves to secure fiscal stability. Status: OMB continues to forecast and budget revenues conservatively, and has established a budget stabilization designation which may be needed in the event of a fiscal crisis.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
EMPLOYEE COMPENSATION	$ 236,013	$ 394,949	$ 394,949	$ 337,686	$ 365,585	$ 29,364	7.4%
INFO TECHNOLOGY APPLICATION	-	-	4,044	24,291	-	4,044	100.0%
BUDGET MANAGEMENT	1,466,791	1,576,245	1,718,634	1,477,410	1,908,125	(189,491)	-11.0%
MULTI-YEAR PLANNING PROGRAM	55,893	458,366	443,744	170,276	372,766	70,978	16.0%
ADMINISTRATIVE SERVICES PROG	188,741	77,575	88,632	118,643	131,015	(42,383)	-47.8%
TOTAL EXPENDITURES	$ 1,947,438	$ 2,507,135	$ 2,650,003	$ 2,128,306	$ 2,777,491	$ (127,488)	-4.8%

Note: Budget Expenditures for the Office's Administrative Services Program include $16,362 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
BUDGET MANAGEMENT								
	Percentage of departmental budgets approved by the BOS as recommended	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
	Percentage of departments that stay within approved (by fund type) FY budgt allocations	98.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
	Percentage of Board members who are satisified with the information they received during their breifings	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
MULTI-YEAR PLANNING								
	Percent of forecasts (most likely scenarios) within 10% of actual	90.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
	Percentage of County departments/agencies with authorized strategic plans	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%

Management & Budget (Continued)

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
PERSONAL SERVICES	$ 1,874,538	$ 2,413,037	$ 2,550,781	$ 2,036,136	$ 2,680,189	$ (129,408)	-5.1%
SUPPLIES	13,811	57,198	55,810	53,203	56,760	(950)	-1.7%
SERVICES	51,479	25,720	28,022	24,011	24,822	3,200	11.4%
CAPITAL OUTLAY	7,610	11,180	15,390	14,956	15,720	(330)	-2.1%
TOTAL EXPENDITURES	$ 1,947,438	$ 2,507,135	$ 2,650,003	$ 2,128,306	$ 2,777,491	$ (127,488)	-4.8%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
EXPENDITURES							
100 GENERAL	$ 1,947,438	$ 2,507,135	$ 2,650,003	$ 2,128,306	$ 2,777,491	$ (127,488)	-4.8%
ALL FUNDS	$ 1,947,438	$ 2,507,135	$ 2,650,003	$ 2,128,306	$ 2,777,491	$ (127,488)	-4.8%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	21.50	25.00	32.00	7.00
TOTAL FUNDS	21.50	25.00	32.00	7.00

- Recommended budget increases FTE by 7 positions as the result of the Employee Compensation Unit transferring from Total Compensation and to the Office of Management and Budget.

Management & Budget (Continued)

Base Adjustments

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 1,905,054**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 1,905,054**
RESTATEMENTS:		
MFR Unit from General Government		$ 350,000
Employee Comp Unit from Total Comp	-	394,949
RESTATEMENTS SUBTOTAL:	**$ -**	**$ 744,949**
FY 2004-05 REVISED RESTATED BUDGET:	**$ -**	**$ 2,650,003**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 41,415
Retirement Contributions	-	50,026
Pay for Performance Annualization	-	31,322
Annualization of FY 2004-05 Desktop PC Replacement	-	4,725
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 127,488**
FY 2005-06 BUDGET TARGET:	**$ -**	**$2,777,491**
FY 2005-06 ADOPTED BASE BUDGET:	**$ -**	**$ 2,777,491**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ 2,777,491**

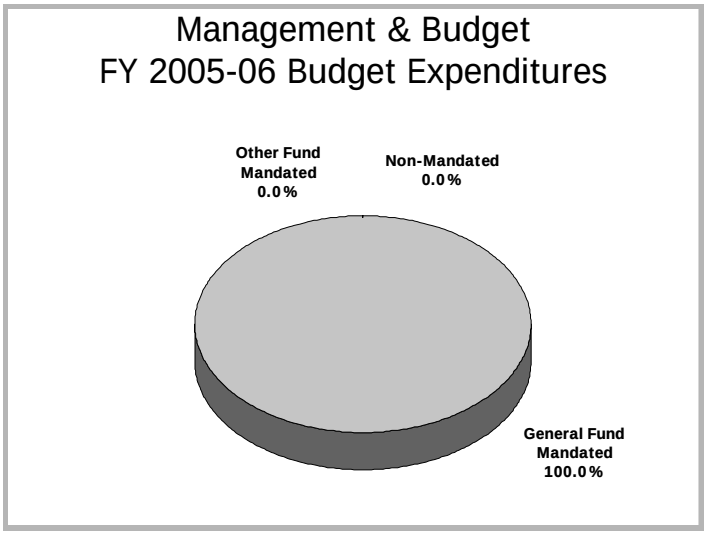
Management & Budget (Continued)

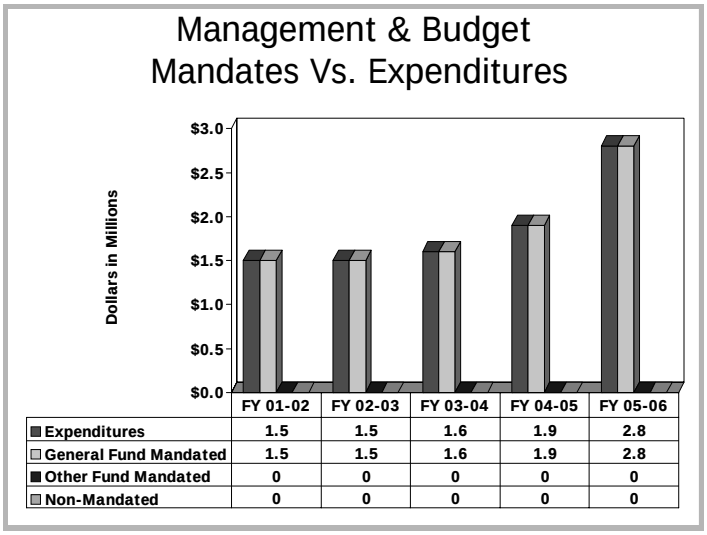
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,545,124	$ -	$ -	$ -	$ -	$ 1,545,124
FY 2002-03 Actuals	$ 1,463,898	$ -	$ -	$ -	$ -	$ 1,463,898
FY 2003-04 Actuals	$ 1,639,404	$ -	$ -	$ -	$ -	$ 1,639,404
FY 2004-05 Actuals	$ 1,861,170	$ -	$ -	$ -	$ -	$ 1,861,170
FY 2005-06 Adopted Budget	$ 2,777,491	$ -	$ -	$ -	$ -	$ 2,777,491

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,545,124	$ -	$ -	$ -	$ -	$ 1,545,124
FY 2002-03 Actuals	$ 1,463,898	$ -	$ -	$ -	$ -	$ 1,463,898
FY 2003-04 Actuals	$ 1,639,404	$ -	$ -	$ -	$ -	$ 1,639,404
FY 2004-05 Actuals	$ 1,861,170	$ -	$ -	$ -	$ -	$ 1,861,170
FY 2005-06 Adopted Budget	$ 2,777,491	$ -	$ -	$ -	$ -	$ 2,777,491

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



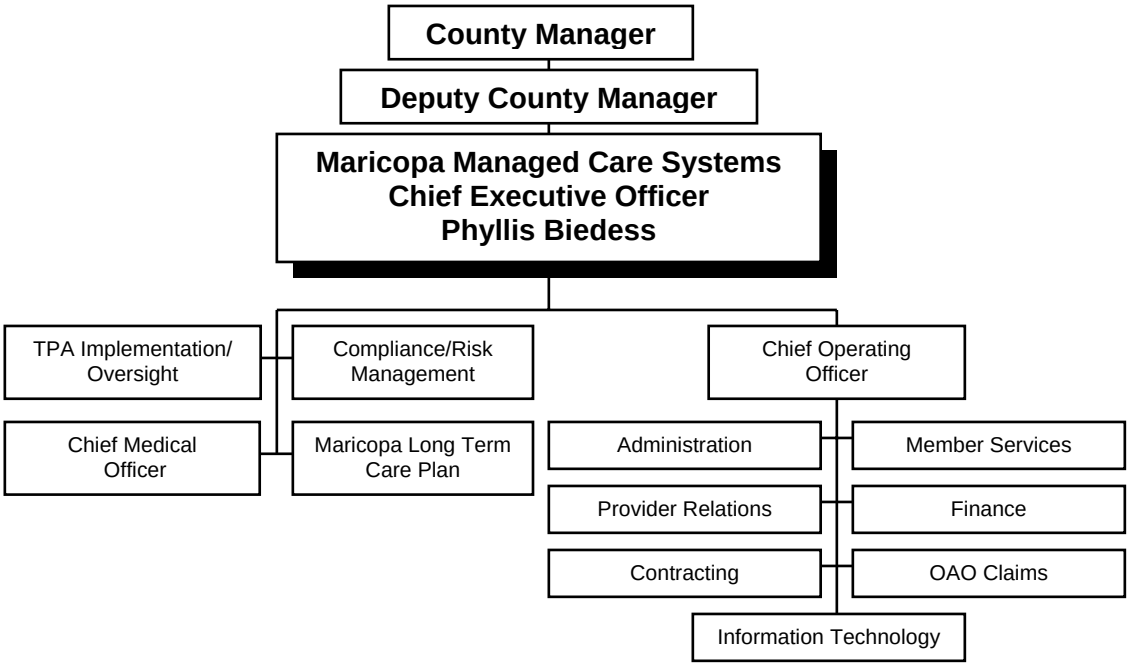


Maricopa Managed Care Systems

Analysis by Nadia Feeser, Senior Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of Maricopa Managed Care Systems is to provide quality, customer oriented health care services for health plan members so they can improve their health status in a cost efficient manner.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Note: The Maricopa County Special Health Care District intends to take over the Maricopa Health Plan on October 1, 2005. The Maricopa Long Term Care Plan will be terminated on September 30, 2005.

Maricopa Managed Care Systems (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES						-	
MARICOPA LONG TERM CARE	$ 227,176,739	$ 215,054,264	$ 215,054,264	$ 213,222,781	$ 53,246,864	$ (161,807,400)	-75.2%
MARICOPA HEALTH PLAN	135,328,199	123,086,922	123,086,922	116,881,551	28,322,958	(94,763,964)	-77.0%
SL - SENIOR EVERCARE (SENIOR SELECT)	51,683,100	42,041,474	42,041,474	20,762,000	-	(42,041,474)	-100.0%
ADMINISTRATIVE SERVICES PROG	43,758,410	10,140,974	10,140,974	53,243,454	5,971,135	(4,169,839)	-41.1%
TOTAL REVENUES	$ 457,946,448	$ 390,323,634	$ 390,323,634	$ 404,109,786	$ 87,540,957	$ (302,782,677)	-77.6%
						-	
EXPENDITURES						-	
MARICOPA LONG TERM CARE	$ 240,150,224	$ 192,953,479	$ 192,953,479	$ 237,503,482	$ 53,435,549	$ 139,517,930	72.3%
MARICOPA HEALTH PLAN	150,233,826	114,377,715	114,377,715	112,491,934	25,589,375	88,788,339	77.6%
SL - SENIOR EVERCARE (SENIOR SELECT)	63,339,928	46,500,301	46,500,301	25,215,500	-	46,500,301	100.0%
ADMINISTRATIVE SERVICES PROG	29,715,123	32,710,582	32,710,582	34,651,379	8,117,204	24,593,378	75.2%
INFORMATION TECHNOLOGY PROGRAM	-	1,591,479	1,591,479	1,591,479	398,829	1,192,650	74.9%
TOTAL EXPENDITURES	$ 483,439,101	$ 388,133,556	$ 388,133,556	$ 411,453,773	$ 87,540,957	$ 300,592,599	77.4%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ 414,188,038	$ 380,182,660	$ 380,182,660	$ 350,866,332	$ 81,569,822	$ (298,612,838)	-78.5%
MISCELLANEOUS REVENUE	608,410	1,290,974	1,290,974	1,156,446	-	(1,290,974)	-100.0%
OTHER FINANCING SOURCES	43,150,000	8,850,000	8,850,000	52,087,008	5,971,135	(2,878,865)	-32.5%
TOTAL REVENUE	$ 457,946,448	$ 390,323,634	$ 390,323,634	$ 404,109,786	$ 87,540,957	$ (302,782,677)	-77.6%
EXPENDITURES							
PERSONAL SERVICES	$ 18,948,415	$ 21,202,721	$ 21,202,721	$ 20,629,434	$ 5,417,587	$ 15,785,134	74.4%
SUPPLIES	3,864,911	3,108,316	3,108,316	6,455,760	4,563,004	(1,454,688)	-46.8%
SERVICES	459,868,163	363,695,268	363,695,268	384,248,273	77,027,468	286,667,800	78.8%
OTHER FINANCING USES	-	68,556	68,556	66,894	470,318	(401,762)	-586.0%
CAPITAL OUTLAY	757,612	58,695	58,695	53,412	62,580	(3,885)	-6.6%
TOTAL EXPENDITURES	$ 483,439,101	$ 388,133,556	$ 388,133,556	$ 411,453,773	$ 87,540,957	$ 300,592,599	77.4%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
541 HEALTH PLAN	$ 139,360,899	$ 124,610,139	$ 124,610,139	$ 130,273,159	$ 29,485,332	$ (95,124,807)	-76.3%
551 LONG TERM CARE PLAN	255,881,528	215,887,444	215,887,444	241,150,187	58,055,625	(157,831,819)	-73.1%
561 SENIOR SELECT	62,704,021	49,826,051	49,826,051	32,686,440	-	(49,826,051)	-100.0%
ALL FUNDS	$ 457,946,448	$ 390,323,634	$ 390,323,634	$ 404,109,786	$ 87,540,957	$ (302,782,677)	-77.6%
EXPENDITURES							
541 HEALTH PLAN	$ 158,371,134	$ 124,659,416	$ 124,659,416	$ 124,869,639	$ 29,485,332	$ (95,174,084)	-76.3%
551 LONG TERM CARE PLAN	260,958,312	213,681,088	213,681,088	259,051,633	58,055,625	(155,625,463)	-72.8%
561 SENIOR SELECT	64,109,655	49,793,052	49,793,052	27,532,501	-	(49,793,052)	-100.0%
ALL FUNDS	$ 483,439,101	$ 388,133,556	$ 388,133,556	$ 411,453,773	$ 87,540,957	$ 300,592,599	77.4%

Maricopa Managed Care Systems (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
541 HEALTH PLAN	219.31	219.31	218.71	(0.60)
551 LONG TERM CARE PLAN	143.18	143.18	149.96	6.78
561 SENIOR SELECT	2.00	2.00	-	(2.00)
TOTAL FUNDS	364.49	364.49	368.67	4.18

- Net decrease of 0.6 FTE positions for administrative staff (Health Plan).
- Increased 6.8 FTE positions to absorb various functions previously performed by Maricopa Medical Center (Long Term Care Plan).
- Closure of Senior Select Plan - 2.0 FTE positions (Senior Select).

Base Adjustments

Revenue

- Increased Patient Service Revenues due to change in capitation rate in the Long Term Care Plan.
- Increased General Fund Subsidies for the Long Term Care Plan.
- Decreased Patient Service Revenues due to decline in Health Plan membership.
- Increased General Fund Subsidies for the Health Plan.
- Decreased Revenues due to the closure of the Senior Select Plan.
- Decreased revenues to reflect transfer of Health Plans to the Special Health Care District on October 1, 2005.
- Decreased revenues due to the closure of the Long Term Care Plan on September 30, 2005.

Expenditures

- Decreased expenditures due to a decrease in Medical Management and Outstanding Claims in the Health Plan.
- Increased expenditures due to higher medical expenses in the Long Term Care Plan.
- Decreased expenditures due to the closure of the Senior Select Plan.
- Decreased expenditures to reflect transfer of Health Plans to the Special Health Care District on October 1, 2005.
- Decreased expenditures due to the closure of the Long Term Care Plan on September 30, 2005.

Maricopa Managed Care Systems (Continued)

Reconciliation

Health Plan (541) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**124,610,139**	**$**	**124,659,416**
FY 2004-05 REVISED BUDGET:	**$**	**124,610,139**	**$**	**124,659,416**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	16,847
Retirement Contributions		-		46,519
CY 2006 Health and Dental Premium Increases		-		30,622
Structural Balance		-		(143,265)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**(49,277)**
FY 2005-06 BUDGET TARGET:	**$**	**124,610,139**	**$**	**124,610,139**
BASE ADJUSTMENTS:				
Decline in Membership - Patient Svc Rev in various Activities	$	(3,908,369)	$	-
General Fund Subsidy to Offset Operating Losses	$	3,781,000		-
Decrease expenses for Medical Management & OAO payment issues		-		(127,369)
Transfer of Health Plans on 10/1/05 to Special Health Care District		(94,997,438)		(94,997,438)
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(95,124,807)**	**$**	**(95,124,807)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**29,485,332**	**$**	**29,485,332**
FY 2005-06 ADOPTED BUDGET:	**$**	**29,485,332**	**$**	**29,485,332**

Maricopa Managed Care Systems (Continued)

Long Term Care Plan (551) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 215,887,444**	**$ 213,681,088**
FY 2004-05 REVISED BUDGET:	**$ 215,887,444**	**$ 213,681,088**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 113,368
Retirement Contributions	-	301,355
CY 2006 Health and Dental Premium Increases	-	206,070
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 620,793**
FY 2005-06 BUDGET TARGET:	**$ 215,887,444**	**$ 214,301,881**
BASE ADJUSTMENTS:		
Increase in Capitation Rate - Patient Svc Rev in various Activities	$ 6,676,264	$ -
Rate Relief - Patient Svc Rev in various Activities	(10,439,789)	-
General Fund Subsidy to Offset Operating Losses	16,285,245	-
Increase in Medical Expenses in various Activities	-	14,107,283
Closure of the Long Term Care Plan on 9/30/05	(170,353,539)	(170,353,539)
BASE ADJUSTMENTS SUBTOTAL:	**$ (157,831,819)**	**$ (156,246,256)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 58,055,625**	**$ 58,055,625**
FY 2005-06 ADOPTED BUDGET:	**$ 58,055,625**	**$ 58,055,625**

Senior Select (561) Appropriated Budget Reconciliation

FY 2005-06 APPROPRIATED BUDGET RECONCILIATION
600 MARICOPA MANAGED CARE SYSTEMS
561 SENIOR SELECT

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 49,826,051**	**$ 49,793,052**
FY 2004-05 REVISED BUDGET:	**$ 49,826,051**	**$ 49,793,052**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 49,826,051**	**$ 49,793,052**
FY 2005-06 BUDGET TARGET:	**$ 49,826,051**	**$ 49,793,052**
BASE ADJUSTMENTS:		
Closure of Senior Select Plan	(49,826,051)	(49,793,052)
BASE ADJUSTMENTS SUBTOTAL:	**$ (49,826,051)**	**$ (49,793,052)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ -**	**$ -**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ -**

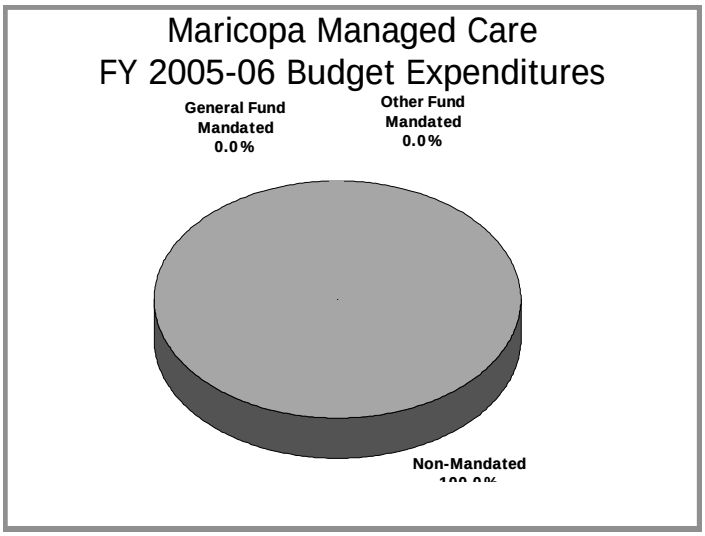
Maricopa Managed Care Systems (Continued)

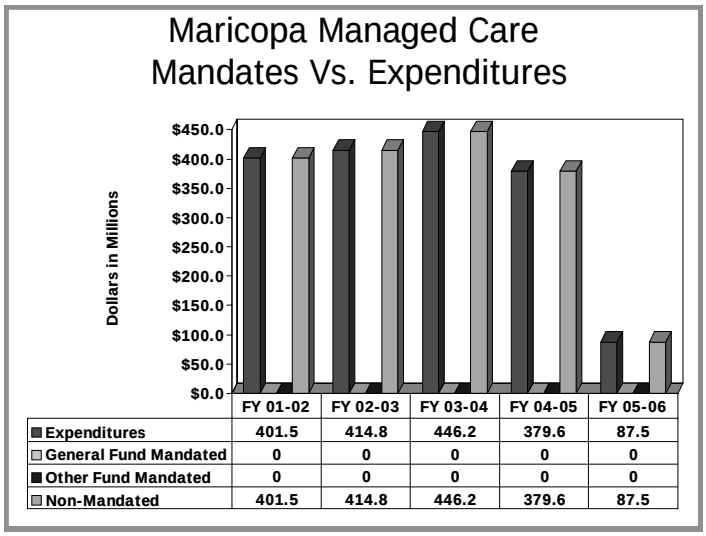
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 1,860,224	$ -	$ 399,648,196	$ -	$ 401,508,420
FY 2002-03 Actuals	$ -	$ 1,889,242	$ -	$ 412,907,438	$ -	$ 414,796,680
FY 2003-04 Actuals	$ -	$ 1,972,640	$ -	$ 444,245,083	$ -	$ 446,217,723
FY 2004-05 Actuals	$ -	$ -	$ -	$ 379,621,936	$ -	$ 379,621,936
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ 87,540,957	$ -	$ 87,540,957

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 1,860,224	$ -	$ 399,648,196	$ -	$ 401,508,420
FY 2002-03 Actuals	$ -	$ 1,889,242	$ -	$ 412,907,438	$ -	$ 414,796,680
FY 2003-04 Actuals	$ -	$ 1,972,640	$ -	$ 444,245,083	$ -	$ 446,217,723
FY 2004-05 Actuals	$ -	$ -	$ -	$ 379,621,936	$ -	$ 379,621,936
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ 87,540,957	$ -	$ 87,540,957

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



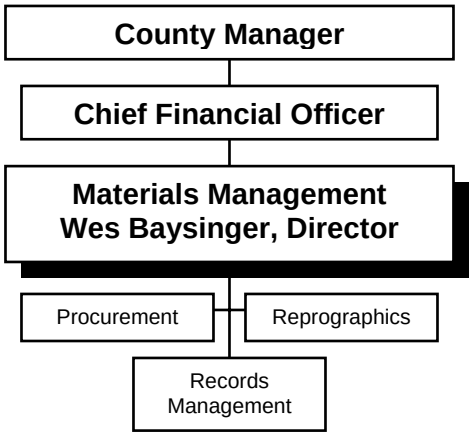


Materials Management

Analysis by Marc Kuffner, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of Materials Management is to provide strategic procurement and records management services, delegated tactical procurement direction and oversight, and graphic communication services to County departments so they can achieve their goals and exceed the public's performance expectations.

Vision

Through innovation and leadership Materials Management will champion the transition to e-business.

Strategic Goals

- "Procurement Transaction Costs" -- Reduce procurement transactional costs by a measurable amount over the next five years. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.
- "E-Procurement" -- Implement an E-Procurement application by June 2007. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.
- "Partnerships" -- Increase partnerships with other governmental entities to leverage resources and aggregate purchasing power to lower costs and increase service levels to internal customers. This would include sharing systems and applications, conducting collaborative procurement activities, and reducing commodity and services costs from previous contracts. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.

Materials Management (Continued)

- "Services" -- Increase services and capabilities offered to Graphics customers through targeted enhancement of skills, equipment, and systems as measured by the percentage of production produced in-house. Status: Adopted budget is projected to allow the department to make steady progress toward achieving this goal.
- "Customer Satisfaction" -- Maintain an annual customer satisfaction score of 90% or greater as measured through the Research and Reporting Internal Services Customer Survey. Status: Adopted budget is projected to allow the department to make steady progress toward continuing customer satisfaction.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
BUSINESS SERVICES	$ 131,277	$ 1,010,775	$ 1,260,775	$ 670,410	$ 1,018,844	$ (241,931)	-19.2%
ADMINISTRATIVE SERVICES PROG	1,027,791	20,000	20,000	551,212	-	(20,000)	-100.0%
TOTAL REVENUES	$ 1,159,068	$ 1,030,775	$ 1,280,775	$ 1,221,622	$ 1,018,844	$ (261,931)	-20.5%
EXPENDITURES							
BUSINESS SERVICES	$ 851,779	$ 1,204,926	$ 1,335,352	$ 1,264,534	$ 1,252,496	$ 82,856	6.2%
CONSULTING	462,980	456,824	482,631	474,566	561,654	(79,023)	-16.4%
SYSTEMS AND SUPPORT	240,684	225,660	235,236	231,212	266,656	(31,420)	-13.4%
ADMINISTRATIVE SERVICES PROG	593,143	299,447	462,437	395,690	275,575	186,862	40.4%
TOTAL EXPENDITURES	$ 2,148,587	$ 2,186,857	$ 2,515,656	$ 2,366,002	$ 2,356,381	$ 159,275	6.3%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
BUSINESS SERVICES								
	Percent of clients satisfied with Procurement Products provided.	90.0%	90.0%	90.0%	90.0%	95.0%	5.0%	5.6%
CONSULTING								
	Percent of clients satisfied with Graphic Communications customer support results.	84.0%	90.0%	90.0%	90.0%	97.0%	7.0%	7.8%
SYSTEMS AND SUPPORT								
	Percent of clients satisfied with Procurement System and Support services.	95.0%	95.0%	95.0%	95.0%	95.0%	0.0%	0.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ 936,466	$ 900,000	$ 1,150,000	$ 1,032,028	$ 900,000	$ (250,000)	-21.7%
MISCELLANEOUS REVENUE	222,601	130,775	130,775	189,594	118,844	(11,931)	-9.1%
TOTAL REVENUE	$ 1,159,068	$ 1,030,775	$ 1,280,775	$ 1,221,622	$ 1,018,844	$ (261,931)	-20.5%
EXPENDITURES							
PERSONAL SERVICES	$ 1,713,004	$ 1,709,752	$ 1,797,414	$ 1,771,507	$ 1,911,294	$ (113,880)	-6.3%
SUPPLIES	236,686	256,719	257,026	195,537	232,059	24,967	9.7%
SERVICES	111,800	152,116	139,441	79,650	141,785	(2,344)	-1.7%
OTHER FINANCING USES	39,559	34,130	34,130	34,130	54,836	(20,706)	-60.7%
CAPITAL OUTLAY	47,537	34,140	287,645	285,178	16,407	271,238	94.3%
TOTAL EXPENDITURES	$ 2,148,587	$ 2,186,857	$ 2,515,656	$ 2,366,002	$ 2,356,381	$ 159,275	6.3%

Materials Management (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 223,161	$ 127,000	$ 127,000	$ 189,594	$ 116,959	$ (10,041)	-7.9%
673 REPROGRAPHICS	935,907	903,775	1,153,775	1,032,028	901,885	(251,890)	-21.8%
ALL FUNDS	$ 1,159,068	$ 1,030,775	$ 1,280,775	$ 1,221,622	$ 1,018,844	$ (261,931)	-20.5%
EXPENDITURES							
100 GENERAL	$ 1,323,090	$ 1,354,842	$ 1,421,635	$ 1,375,710	$ 1,489,584	$ (67,949)	-4.8%
673 REPROGRAPHICS	825,497	832,015	1,094,021	990,292	866,797	227,224	20.8%
ALL FUNDS	$ 2,148,587	$ 2,186,857	$ 2,515,656	$ 2,366,002	$ 2,356,381	$ 159,275	6.3%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	24.00	24.00	24.00	-
673 REPROGRAPHICS	11.00	11.00	11.00	-
TOTAL FUNDS	35.00	35.00	35.00	-

Base Adjustments

Revenue

- Reprographics revenue remains consistent. The reduction is resulting from a one-time fund balance use for equipment.

Expenditures

- Increased expenditures due to a reduction in budgeted Personnel Savings rate from 5% to 2%.
- Increased expenditures due to market range study and subsequent salary increases in the Procurement activity.
- Increased expenditures due to pay for performance annualization, retirement contributions and health/dental plan changes.

Materials Management (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 127,000**	**$ 1,354,842**
MID-YEAR ADJUSTMENTS:			
Market Range Adjustments	C-49-05-005-6-00	$ -	$ 52,513
Health and Dental Premium Increase	C-49-05-024-8-00		$ 14,280
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 66,793**
FY 2004-05 REVISED BUDGET:		**$ 127,000.00**	**$ 1,421,635**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 127,000.00**	**$ 1,421,635**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 28,560
Retirement Contributions		-	28,044
Pay for Performance Annualization		-	10,640
Annualization of FY 2004-05 Desktop PC Replacement		-	705
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 67,949**
FY 2005-06 BUDGET TARGET:		**$ 127,000**	**$1,489,584**
BASE ADJUSTMENTS:			
Adjustment to Revenue		$ (10,041)	$ -
Adjustment to Personnel Savings			24,252
Adjustment to Other Pay			(4,860)
Adjustment to Other Benefits			(3,775)
Adjustment to Other Personnel Services			(6,797)
Adjustment to General Supplies			(7,360)
Adjustment to Rent and Operating Lease		-	172
Adjustment to Internal Service Charges			923
Adjustment to Travel & Education		-	(3,751)
Adjustment to Postage/Freight/Shipping		-	(906)
Adjustment to Debt Service (TFP)		-	2,102
BASE ADJUSTMENTS SUBTOTAL:		**$ (10,041)**	**$ -**
FY 2005-06 ADOPTED BUDGET:		**$ 116,959**	**$ 1,489,584**
FY 2005-06 ADOPTED BUDGET:		**$ 116,959**	**$ 1,489,584**

Materials Management (Continued)

Reprographics (673) Appropriated Budget Reconciliation

			REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$**	**903,775**	**$**	**832,015**
MID-YEAR ADJUSTMENTS:					
Equipment Purchases	C-73-05-001-8-00	$	250,000	$	250,000
Market Range Adjustment	C-49-05-008-6-00			$	12,006
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$**	**250,000**	**$**	**262,006**
FY 2004-05 REVISED BUDGET:		**$**	**1,153,775**	**$**	**1,094,021**
FY 2004-05 REVISED RESTATED BUDGET:		**$**	**1,153,775**	**$**	**1,094,021**
TARGET ADJUSTMENTS:					
Equipment Purchases	C-73-05-001-8-00	$	(250,000.00)	$	(250,000)
Employee Health/Dental Plan Enrollment Changes			-		13,090
Retirement Contributions			-		8,867
Pay for Performance Annualization			-		3,151
CY 2006 Health and Dental Premium Increases			-		9,163
TARGET ADJUSTMENTS SUBTOTAL:		**$**	**(250,000)**	**$**	**(215,729)**
FY 2005-06 BUDGET TARGET:		**$**	**903,775**		**$878,292**
BASE ADJUSTMENTS:					
Adjustment to Miscellaneous Revenue		$	(1,890)	$	-
Adjustment to Request Over Target					104
Adjustment to Personnel Savings					34,634
Adjustment to Other Pay					(3,154)
Adjustment to Other Benefits					(12,623)
Adjustment to Overtime and Overtime Benefits					(2,667)
Adjustment to General Supplies					(44,152)
Adjustment to Non Capital Equipment					(2,100)
Adjustment to Internal Service Charges			-		(2,243)
Adjustment to Transfer Out (Central Service)			-		20,706
BASE ADJUSTMENTS SUBTOTAL:		**$**	**(1,890)**	**$**	**(11,495)**
FY 2005-06 ADOPTED BUDGET:		**$**	**901,885**	**$**	**866,797**
FY 2005-06 ADOPTED BUDGET:		**$**	**901,885**	**$**	**866,797**

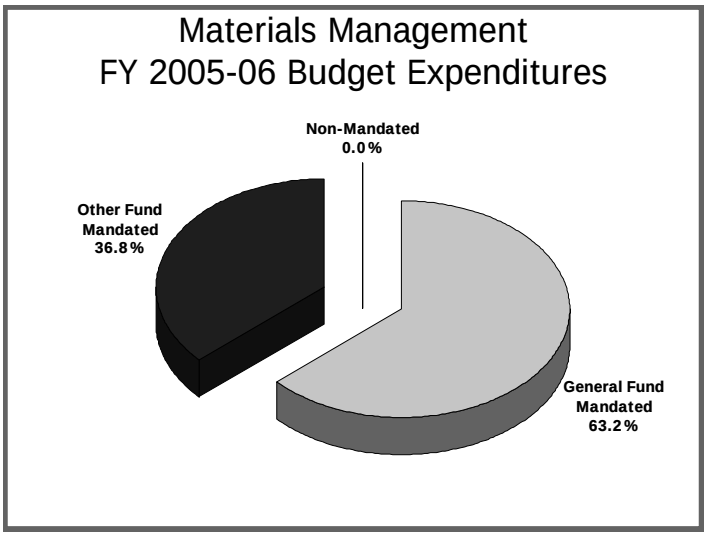
Materials Management (Continued)

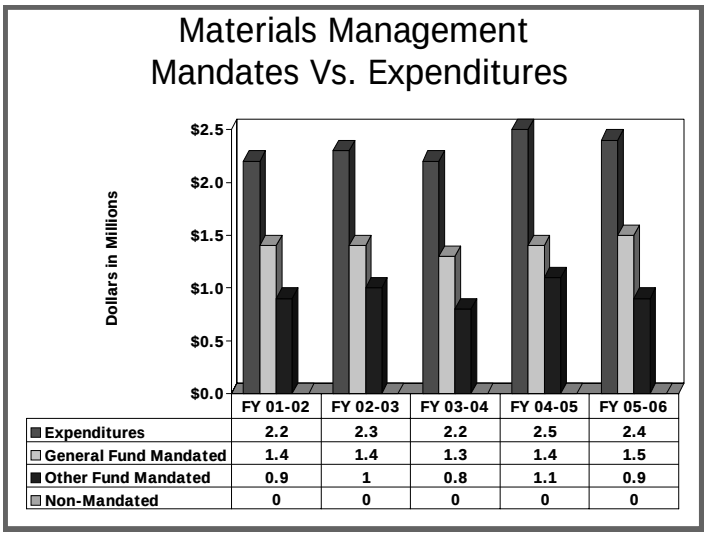
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,383,197	$ -	$ -	$ -	$ 856,778	$ 2,239,975
FY 2002-03 Actuals	$ 1,381,452	$ -	$ -	$ -	$ 955,803	$ 2,337,255
FY 2003-04 Actuals	$ 1,343,589	$ -	$ -	$ -	$ 834,991	$ 2,178,580
FY 2004-05 Actuals	$ 1,402,243	$ -	$ -	$ -	$ 1,081,191	$ 2,483,434
FY 2005-06 Adopted Budget	$ 1,489,584	$ -	$ -	$ -	$ 866,797	$ 2,356,381

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,383,197	$ -	$ -	$ -	$ 856,778	$ 2,239,975
FY 2002-03 Actuals	$ 1,381,452	$ -	$ -	$ -	$ 955,803	$ 2,337,255
FY 2003-04 Actuals	$ 1,343,589	$ -	$ -	$ -	$ 834,991	$ 2,178,580
FY 2004-05 Actuals	$ 1,402,243	$ -	$ -	$ -	$ 1,081,191	$ 2,483,434
FY 2005-06 Adopted Budget	$ 1,489,584	$ -	$ -	$ -	$ 866,797	$ 2,356,381

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





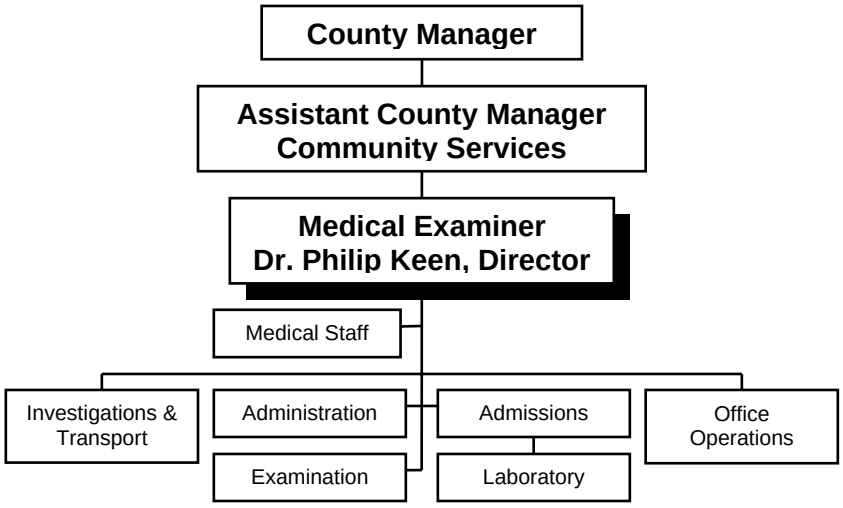
	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	2.2	2.3	2.2	2.5	2.4
General Fund Mandated	1.4	1.4	1.3	1.4	1.5
Other Fund Mandated	0.9	1	0.8	1.1	0.9
Non-Mandated	0	0	0	0	0

Medical Examiner

Analysis by Dexter C. Thomas, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Office of Medical Examiner is to provide medicolegal investigations into all deaths requiring a public inquiry to determine and record the cause and manner of death for the families of the decedent, and the legal and medical community so that they can effect a resolution and have closure, affix responsibility, and protect public health and safety.

Vision

The Office of Medical Examiner is serving citizens by working collaboratively, efficiently and innovatively and will be responsive to our customers while being fiscally prudent.

Strategic Goals

- By 2007, the Office of Medical Examiner will improve service to families and other agencies by completing cases within established time frames of 90% of cases closed within 45 days, and 100% of cases closed within 90 days. Status: Adopted budget will help make significant progress towards achieving this goal in FY 2005-06.
- By 2007, the Office of Medical Examiner will receive accreditation from the National Association of Medical Examiners (NAME) and the Society of Forensic Toxicologists (SOFT) to increase the expertise of staff investigating death related cases. Status: The department will revise the goal to provide strategic business information as it relates to the issues, changes and mission of the department.

Medical Examiner (Continued)

- By 2007, the Office of Medical Examiner will increase certification of investigative staff by 10% to compliment the cooperative efforts with law enforcement agencies, public health, and county attorney investigating death related cases to insure the safety and welfare of the residents of Maricopa County. Status: The department will revise the goal to provide strategic business information as it relates to the issues, changes and mission of the department.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
MEDICAL EXAMINERS	$ 455,463	$ 411,795	$ 411,795	$ 224,631	$ 12,689	$ (399,106)	-96.9%
ADMINISTRATIVE SERVICES PROG	1	5,250	5,250	-	150,000	144,750	2757.1%
TOTAL REVENUES	$ 455,464	$ 417,045	$ 417,045	$ 224,631	$ 162,689	$ (254,356)	-61.0%
EXPENDITURES							
MEDICAL EXAMINERS	$ 3,974,158	$ 4,071,679	$ 4,202,684	$ 4,363,690	$ 4,474,765	$ (272,081)	-6.5%
ADMINISTRATIVE SERVICES PROG	423,938	385,015	408,192	358,340	508,883	(100,691)	-24.7%
TOTAL EXPENDITURES	$ 4,398,096	$ 4,456,694	$ 4,610,876	$ 4,722,030	$ 4,983,648	$ (372,772)	-8.1%

Note: Budgeted expenditures for the Department Administrative Services Program include $28,436 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 130,189	$ 327,045	$ 327,045	$ 79,716	$ 12,689	$ (314,356)	-96.1%
CHARGES FOR SERVICES	325,275	90,000	90,000	144,915	150,000	60,000	66.7%
TOTAL REVENUE	$ 455,464	$ 417,045	$ 417,045	$ 224,631	$ 162,689	$ (254,356)	-61.0%
EXPENDITURES							
PERSONAL SERVICES	$ 3,806,627	$ 3,878,559	$ 4,032,871	$ 4,099,405	$ 4,378,986	$ (346,115)	-8.6%
SUPPLIES	277,233	257,047	256,919	282,821	240,073	16,846	6.6%
SERVICES	224,296	230,986	230,984	250,437	262,653	(31,669)	-13.7%
OTHER FINANCING USES	-	35,386	35,386	35,386	47,220	(11,834)	-33.4%
CAPITAL OUTLAY	89,940	54,716	54,716	53,981	54,716	-	0.0%
TOTAL EXPENDITURES	$ 4,398,096	$ 4,456,694	$ 4,610,876	$ 4,722,030	$ 4,983,648	$ (372,772)	-8.1%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 455,463	$ 150,000	$ 150,000	$ 192,093	$ 150,000	$ -	0.0%
224 MEDICAL EXAMINER GRANT FUND	1	267,045	267,045	32,538	12,689	(254,356)	-95.2%
ALL FUNDS	$ 455,464	$ 417,045	$ 417,045	$ 224,631	$ 162,689	$ (254,356)	-61.0%
EXPENDITURES							
100 GENERAL	$ 4,180,621	$ 4,189,649	$ 4,343,831	$ 4,689,492	$ 4,970,959	$ (627,128)	-14.4%
224 MEDICAL EXAMINER GRANT FUND	217,475	267,045	267,045	32,538	12,689	254,356	95.2%
ALL FUNDS	$ 4,398,096	$ 4,456,694	$ 4,610,876	$ 4,722,030	$ 4,983,648	$ (372,772)	-8.1%

Medical Examiner (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	63.00	63.00	70.00	7.00
224 MEDICAL EXAMINER GRANT FUND	3.00	3.00	-	(3.00)
TOTAL FUNDS	66.00	66.00	70.00	4.00

- 3.0 FTEs transferred to General Fund due to the elimination of Bio-Defense Grant funding for Office of Medical Examiner.
- 4.0 FTEs added to General Fund to address critical service demands.

Base Adjustments

Revenue

- Reduction in Medical Examiner Grants fund due to elimination of the Bio-Defense Grant funding for Office of Medical Examiner.

Expenditures

- Transfer expenditures from Medical Examiner Grant Fund to General Fund due to the elimination of Bio-Defense Grant funding for Office of Medical Examiner.
- Increased Personnel Costs in General Fund to address critical service demands as follows:
  - Admitting Clerk (1 FTE): This position is added to staff a 24/7 operation of admitting and releasing cases in the Medical Examiner Office to reduce overtime and provide adequate shift coverage.
  - Medical Investigator (1 FTE): This position is added to reduce response time to the scene of a decedent case to an acceptable level for the Medical Examiner Office.
  - Forensic Chemist (1 FTE): This position is added to address growing backlogs and delays in toxicology testing and reports, produced by Medical Examiner Office.
  - Forensic Technician (1 FTE): This position is added to increase efficiency and effectiveness in the performance of autopsies by the Medical Examiner Office.
- Increased expenditure in General Fund to pay refinancing charges for Certificate of Participation (COPS).
- Increased expenditure in General Fund for adjustment to Executive Compensation
- Adjustment to Medical Examiner Grant Fund to carryover FY 2004-05 funds in NFSIA training grant.

Medical Examiner (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 150,000**	**$ 4,189,649**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 98,128
Fully Fund Staffing	-	39,296
Health and Dental Benefits Increases	-	16,758
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 154,182**
FY 2004-05 REVISED BUDGET:	**$ 150,000**	**$ 4,343,831**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 150,000**	**$ 4,343,831**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 33,516
Retirement Contributions	-	77,123
Pay for Performance Annualization	-	19,897
Annualization of FY 2004-05 Desktop PC Replacement	-	2,756
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 133,292**
FY 2005-06 BUDGET TARGET:	**$ 150,000**	**$ 4,477,123**
BASE ADJUSTMENTS:		
Transfer 3 FTEs from Bio-Defense Grant to General Fund	$ -	$ 267,045
Increase in Fund Transfer for Debt Services		11,834
Adjustment to Executive Compensation		39,541
Annualization of 4 FTEs-Critical Service Demand Increases	-	175,416
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 493,836**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 150,000**	**$ 4,970,959**
FY 2005-06 ADOPTED BUDGET:	**$ 150,000**	**$ 4,970,959**

Medical Examiner (Continued)

Medical Examiner Grant Fund (224) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**267,045**	**$**	**267,045**
FY 2004-05 REVISED BUDGET:	**$**	**267,045**	**$**	**267,045**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**267,045**	**$**	**267,045**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	1,596
Retirement Contributions		-		4,647
Structural Balance		-		(8,382)
CY 2006 Health and Dental Premium Increases		-		2,139
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**267,045**	**$**	**267,045**
BASE ADJUSTMENTS:				
Elimination of Bio-Defense Grant Funding	$	(267,045)	$	(267,045)
FY 2004-05 Carryover Amount in NFSIA Training Grant		12,689		12,689
BASE ADJUSTMENTS SUBTOTAL:	**$**	**(254,356)**	**$**	**(254,356)**
FY 2005-06 ADOPTED BASE BUDGET:	**$**	**12,689**	**$**	**12,689**
FY 2005-06 ADOPTED BUDGET:	**$**	**12,689**	**$**	**12,689**

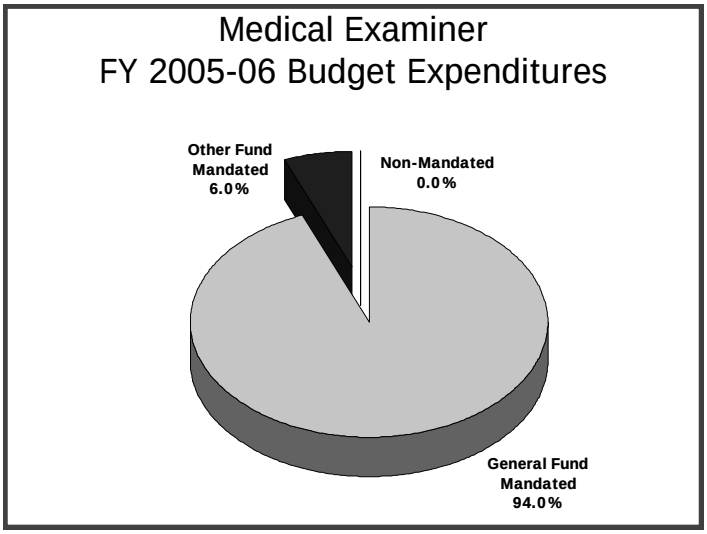
Medical Examiner (Continued)

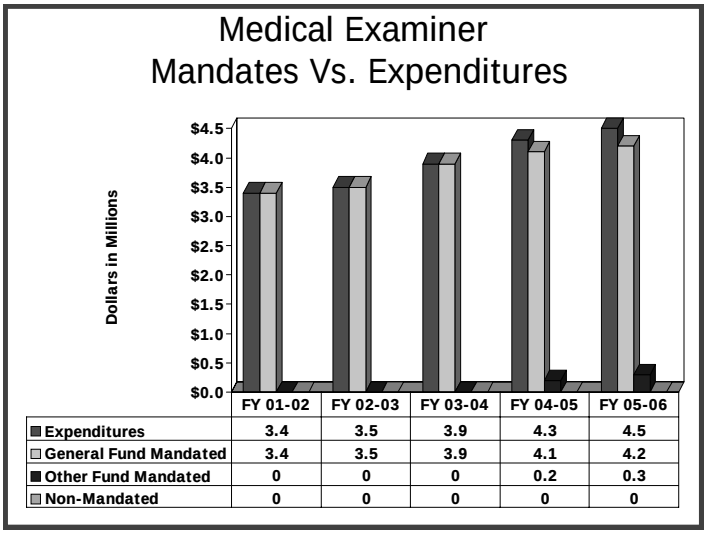
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,472,800	$ -	$ -	$ -	$ -	$ 3,472,800
FY 2002-03 Actuals	$ 3,888,275	$ -	$ -	$ -	$ -	$ 3,888,275
FY 2003-04 Actuals	$ 4,089,211	$ 217,475	$ -	$ -	$ -	$ 4,306,686
FY 2004-05 Actuals	$ 4,910,379	$ 73,347	$ -	$ -	$ -	$ 4,983,726
FY 2005-06 Adopted Budget	$ 4,970,959	$ 12,689	$ -	$ -	$ -	$ 4,983,648

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,472,800	$ -	$ -	$ -	$ -	$ 3,472,800
FY 2002-03 Actuals	$ 3,888,275	$ -	$ -	$ -	$ -	$ 3,888,275
FY 2003-04 Actuals	$ 4,089,211	$ 217,475	$ -	$ -	$ -	$ 4,306,686
FY 2004-05 Actuals	$ 4,910,379	$ 73,347	$ -	$ -	$ -	$ 4,983,726
FY 2005-06 Adopted Budget	$ 4,970,959	$ 12,689	$ -	$ -	$ -	$ 4,983,648

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Medical Examiner (Continued)

Mandate Information

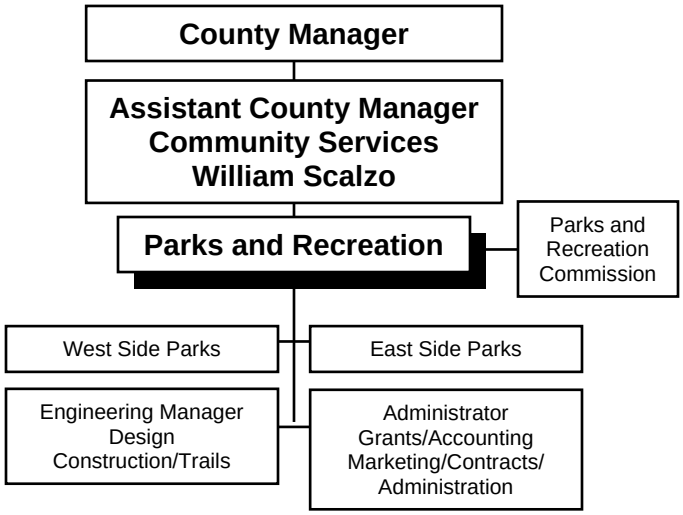
TITLE	Medical Examiner
AUTHORITY	A.R.S. §§ 11-591 through 11-600 County Medical Examiner
HISTORY/ BACKGROUND	The Medical Examiner reviews and authorizes all death certificates prior to cremation and has the sole responsibility for conducting complete and objective medico-legal investigations of unattended, violent, sudden, unexpected and suspicious deaths.
MANDATE DESCRIPTION	The Medical Examiner must review and report on the following categories of death: Death occurring when not under the care of a physician for a potentially fatal illness or when an attending physician is unavailable to sign the death certificate; Death resulting from violence; Death occurring suddenly when in apparent good health; Death occurring in prison; Death occurring in a suspicious, unusual, or unnatural manner; Death believed related to the decedents occupation or employment; Death believed to present a public health hazard; Death occurring during a surgical or anesthetic procedure. The Medical Examiner must review and authorize all death certificates prior to cremation of decedent's remains.

Parks & Recreation

Analysis by Victor Wickersham, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Parks and Recreation Department is to provide recreational and educational opportunities while protecting park resources for residents and visitors so they can enjoy a safe and meaningful outdoor experience.

Vision

Our Vision is for the Maricopa County Parks and Recreation Department to be the recognized leader in the delivery of regional park services by fully utilizing existing and future park resources.

Strategic Goals

- "Buffer Zones" -- By July 2006, we will continue to expand the buffer zones around existing parks and acquire lands and trail segments identified through the Arizona Preserve Initiative, Bureau of Land Management Recreation and Public Purpose lease applications and the Maricopa Regional Trail Plan, at McDowell Mountain Regional Park, Cave Creek Regional Park, White Tank Mountain Regional Park and Lake Pleasant. Status: This remains a worthwhile goal. OMB understands that the Arizona Preserve Initiative has come under a legal challenge. This could have an impact on the accomplishment of this goal.
- "Funding Sources" -- By December 2006, in order to meet the increased park usage and demand for park services, we will identify a funding source for each of the capital projects in the improvement plan for the park system. Status: This projected increase is not reflected in the related Performance by Activity Family of Measures. The number of expected park users is flat.

Parks & Recreation (Continued)

- "Alternate Funding" -- By December 2009, Parks and Recreation will become non-reliant on the general fund through alternate means of funding, which may include the development of a strong non-profit foundation or other special revenue sources. Status: This remains a worthwhile goal. However, the department needs to plan for the non general funds to begin paying for their share of Central Support costs.
- "Expand Park Knowledge" -- By July 2007, we will increase community involvement and awareness through improved marketing and education programs thereby reducing the percentage of the general population reporting "little or no knowledge" of county parks from 72.2% (March 2000) to 65%. Status: There are specific marketing and education programs included in the FY 2005-06 budget request.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
PARK ED & RECREATION PRGM	$ 4,327,810	$ 3,909,706	$ 4,172,695	$ 4,444,524	$ 4,545,480	$ 372,785	8.9%
PARK SUPPORT	482,545	233,100	175,000	215,781	167,300	(7,700)	-4.4%
ADMINISTRATIVE SERVICES PROG	(16,213)	-	-	-	-	-	
TOTAL REVENUES	$ 4,794,142	$ 4,142,806	$ 4,347,695	$ 4,660,305	$ 4,712,780	$ 365,085	8.4%
EXPENDITURES							
PARK ED & RECREATION PRGM	$ 2,015,464	$ 2,245,873	$ 2,484,816	$ 2,454,740	$ 2,669,040	$ (184,224)	-7.4%
PARK SUPPORT	2,319,281	2,481,560	2,321,545	1,971,251	3,123,276	(801,731)	-34.5%
ADMINISTRATIVE SERVICES PROG	1,180,098	1,017,062	1,185,814	1,074,400	1,250,220	(64,406)	-5.4%
INFORMATION TECHNOLOGY PROGRAM	6,760	13,335	13,786	22,629	22,996	(9,210)	-66.8%
TOTAL EXPENDITURES	$ 5,521,602	$ 5,757,830	$ 6,005,961	$ 5,523,021	$ 7,065,532	$ (1,059,571)	-17.6%

Key Results by Program

PROGRAM RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
PARK EDUCATION AND RECREATION							
Satisfaction rate of park users	91.4%	91.4%	91.4%	91.4%	93.0%	1.6%	1.8%
Percent of park visitors who attend a program	6.4%	6.5%	6.5%	6.5%	6.7%	0.2%	3.1%
Percent of satisfaction from permit evaluations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
PARKS SUPPORT							
Percent of park user satisfaction as related to facilities	89.3%	89.3%	89.3%	89.3%	90.0%	0.7%	0.8%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PRO. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 671,201	$ 502,470	$ 567,470	$ 692,846	$ 762,839	$ 195,369	34.4%
CHARGES FOR SERVICES	2,854,770	2,766,101	2,793,721	2,928,187	2,882,200	88,479	3.2%
FINES & FORFEITS	1,200	-	-	4,536	2,500	2,500	
MISCELLANEOUS REVENUE	1,263,474	874,235	986,504	1,034,737	1,065,241	78,737	8.0%
OTHER FINANCING SOURCES	3,497	-	-	-	-	-	
TOTAL REVENUE	$ 4,794,142	$ 4,142,806	$ 4,347,695	$ 4,660,305	$ 4,712,780	$ 365,085	8.4%
EXPENDITURES							
PERSONAL SERVICES	$ 3,760,185	$ 3,945,044	$ 4,113,002	$ 3,893,075	$ 4,248,698	$ (135,696)	-3.3%
SUPPLIES	471,780	633,256	465,971	439,468	573,526	(107,555)	-23.1%
SERVICES	753,153	814,865	1,135,323	958,510	1,322,883	(187,560)	-16.5%
OTHER FINANCING USES	60,366	-	-	-	494,884	(494,884)	
CAPITAL OUTLAY	476,119	364,665	291,665	231,968	425,541	(133,876)	-45.9%
TOTAL EXPENDITURES	$ 5,521,602	$ 5,757,830	$ 6,005,961	$ 5,523,021	$ 7,065,532	$ (1,059,571)	-17.6%

Parks & Recreation (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ -	$ -	$ -	$ 1,176	$ -	$ -	
225 SPUR CROSS RANCH CONSERVATION	450,999	410,500	410,500	440,741	442,500	32,000	7.8%
230 PARKS & REC. GRANTS	40,714	57,470	57,470	108,187	282,839	225,369	392.2%
239 PARKS SOUVENIR FUND	79,530	52,000	105,000	60,329	105,000	-	0.0%
240 LAKE PLEASANT RECREATION SVCS	1,513,484	1,383,951	1,383,951	1,506,556	1,383,951	-	0.0%
241 PARKS ENHANCEMENT FUND	2,226,843	2,095,885	2,265,774	2,372,649	2,373,490	107,716	4.8%
243 PARKS DONATIONS FUND	512,093	160,000	160,000	187,667	160,000	-	0.0%
900 ELIMINATIONS	(29,520)	(17,000)	(35,000)	(17,000)	(35,000)	-	0.0%
ALL FUNDS	$ 4,794,142	$ 4,142,806	$ 4,347,695	$ 4,660,305	$ 4,712,780	$ 365,085	8.4%
EXPENDITURES							
100 GENERAL	$ 1,121,520	$ 1,271,316	$ 1,234,258	$ 1,229,354	$ 1,526,694	$ (292,436)	-23.7%
225 SPUR CROSS RANCH CONSERVATION	374,285	410,500	419,588	317,606	683,000	(263,412)	-62.8%
230 PARKS & REC. GRANTS	160,549	67,470	67,470	49,941	357,839	(290,369)	-430.4%
239 PARKS SOUVENIR FUND	79,530	52,000	105,000	64,025	105,000	-	0.0%
240 LAKE PLEASANT RECREATION SVCS	1,536,015	1,500,951	1,512,286	1,419,205	1,383,951	128,335	8.5%
241 PARKS ENHANCEMENT FUND	2,254,976	2,236,340	2,421,870	2,207,098	2,773,048	(351,178)	-14.5%
243 PARKS DONATIONS FUND	24,248	236,253	280,489	252,791	271,000	9,489	3.4%
900 ELIMINATIONS	(29,520)	(17,000)	(35,000)	(17,000)	(35,000)	-	0.0%
ALL FUNDS	$ 5,521,602	$ 5,757,830	$ 6,005,961	$ 5,523,021	$ 7,065,532	$ (1,059,571)	-17.6%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	16.50	16.00	16.00	-
225 SPUR CROSS RANCH CONSERVATION	3.00	3.00	3.00	-
240 LAKE PLEASANT RECREATION SVCS	15.00	15.00	15.00	-
241 PARKS ENHANCEMENT FUND	52.00	54.00	54.00	-
TOTAL FUNDS	86.50	88.00	88.00	-

Base Adjustments

Revenue

- Fund 225 increased by $32,000 due to IGA revenue increase.
- Increased Grant Funding by $225,369 for Fund 230 due to 4 new grants.
- Increased miscellaneous revenue by $107,716 due to Adobe & Paradise Valley concessions for Fund 241.

Parks & Recreation (Continued)

Expenditures

- Increased Personnel Services adjustments for Director, Management Analyst and the Regional Trails Program for Fund 100.
- Increased Capital Buildings & Improvements by $250,000 for design consultant for Spur Cross, Fund 225.
- Increase of $225,369 for 4 new grants, Fund 230.
- Increase of $75,000 for wildlife viewing pond at Usery and Buckeye Shooting Range design, Fund 230.
- Increase of $271,625 for: one time projects of the customer satisfaction survey by ASU $45,000, fencing at White Tank Regional Park $90,000, tractor at Usery Regional Park $43,845, as well as $92,780 on-going other services which include market adjustments and maintenance, Fund 241. Also, increase $181,801 for Comfort Station improvement, $48,365 for Ramada, and $5,483 for the Entry Station.
- Increase of $111,000 for maintenance & development, Fund 243.

Parks & Recreation (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ -**	**$ 1,271,316**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$ 35,169
Movement of Personnel to Fund 241	C-35-05-007-8-00	-	($73,927)
Health and Dental Benefits Increases	C-49-05-024-8-00	-	1,700
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**($37,058)**
FY 2004-05 REVISED BUDGET:		**$ -**	**$ 1,234,258**
FY 2004-05 REVISED RESTATED BUDGET:		**$ -**	**$ 1,234,258**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 3,399
Retirement Contributions		-	18,151
Pay for Performance Annualization		-	8,645
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 30,195**
FY 2005-06 BUDGET TARGET:		**$ -**	**$1,264,453**
BASE ADJUSTMENTS:			
Adjustment to Temporary Pay & Benefits		-	(8,612)
Adjustment to General Supplies		-	(13,468)
Adjustment to Personnel Services Allocation Out (Director)		-	47,091
Adjustment to Personnel Services Allocation In (Management Analyst)		-	44,233
Adjustment to Regular Salary Pay & Benefits (Director's Increase)		-	18,997
Adjustment to Allocation Out (Regional Trails Program)		-	130,468
Adjustment to Supplies Allocation Out (Regional Trails Program)		-	43,532
BASE ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 262,241**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 1,526,694**
FY 2005-06 ADOPTED BUDGET:		**$ -**	**$ 1,526,694**

Parks & Recreation (Continued)

Spur Cross Ranch (225) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 410,500**	**$ 410,500**
MID-YEAR ADJUSTMENTS:			
Pay for Performance Adjustment	C-49-05-008-6-00	$ -	$ 9,088
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 9,088**
FY 2004-05 REVISED BUDGET:		**$ 410,500**	**$ 419,588**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 410,500**	**$ 419,588**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 618
Retirement Contributions		-	2,518
Structural Balance		-	(16,188)
CY 2006 Health and Dental Premium Increases		-	2,169
Pay for Performance Annualization		-	1,795
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (9,088)**
FY 2005-06 BUDGET TARGET:		**$ 410,500**	**$410,500**
BASE ADJUSTMENTS:			
Department over Target - Increase From IGA		$ 32,000	$ -
Dept Budget Over Target - Fund Balance $250,000 & Revenue Increase $32,000		-	282,000
Increase Employee Shift Differential		-	(4,000)
Adjustment to Community Restoration Activity		-	(5,500)
BASE ADJUSTMENTS SUBTOTAL:		**$ 32,000**	**$ 272,500**
FY 2005-06 ADOPTED BUDGET:		**$ 442,500**	**$ 683,000**
FY 2005-06 ADOPTED BUDGET:		**$ 442,500**	**$ 683,000**

Parks & Recreation (Continued)

Parks & Recreation Grants (230) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 57,470**	**$ 67,470**
FY 2004-05 REVISED BUDGET:		**$ 57,470**	**$ 67,470**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 57,470**	**$ 67,470**
TARGET ADJUSTMENTS:			
Structural Balance		$ -	$ (10,000)
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (10,000)**
FY 2005-06 BUDGET TARGET:		**$ 57,470**	**$ 57,470**
BASE ADJUSTMENTS:			
Increase in Grant Funding (4 New Grants Approved by BOS)		$ 225,369	$ 225,369
Department Budget Over Target - Draw From Fund Balance		-	75,000
BASE ADJUSTMENTS SUBTOTAL:		**$ 225,369**	**$ 300,369**
FY 2005-06 ADOPTED BUDGET:		**$ 282,839**	**$ 357,839**
FY 2005-06 ADOPTED BUDGET:		**$ 282,839**	**$ 357,839**

Parks & Recreation Souvenir Fund (239) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 52,000**	**$ 52,000**
MID-YEAR ADJUSTMENTS:			
Souvenir Revolving Fund Increase	C-30-05-012-8-00	$ 53,000	$ 53,000
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ 53,000**	**$ 53,000**
FY 2004-05 REVISED BUDGET:		**$ 105,000**	**$ 105,000**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 105,000**	**$ 105,000**
FY 2005-06 BUDGET TARGET:		**$ 105,000**	**$105,000**
FY 2005-06 ADOPTED BUDGET:		**$ 105,000**	**$ 105,000**
FY 2005-06 ADOPTED BUDGET:		**$ 105,000**	**$ 105,000**

Parks & Recreation (Continued)

Parks & Recreation Lake Pleasant Rec. Svcs (240) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 1,383,951**	**$ 1,500,951**
MID-YEAR ADJUSTMENTS:			
Gainsharing Adjustment	C-35-05-007-8-00	$ -	$11,335
	MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$11,335**
FY 2004-05 REVISED BUDGET:		**$ 1,383,951**	**$ 1,512,286**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 1,383,951**	**$ 1,512,286**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 3,090
Retirement Contributions		-	10,691
Structural Balance		-	(141,626)
CY 2006 Health and Dental Premium Increases		-	10,845
One Time Expenses		-	(11,335)
	TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (128,335)**
FY 2005-06 BUDGET TARGET:		**$ 1,383,951**	**$1,383,951**
BASE ADJUSTMENTS:			
Department Budget Over Target - General Supplies		$ 5,949	$ 5,949
Adjustment to Miscellaneous Revenue		(5,949)	(5,949)
	BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 ADOPTED BUDGET:		**$ 1,383,951**	**$ 1,383,951**
FY 2005-06 ADOPTED BUDGET:		**$ 1,383,951**	**$ 1,383,951**

Parks & Recreation (Continued)

Parks & Recreation Enhancement Fund (241) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 2,095,885**	**$ 2,236,340**
MID-YEAR ADJUSTMENTS:			
Transfer from Souvenir Fund	C-30-05-012-8-00	$ 18,000	$ -
Gainsharing Agenda Item	C-35-05-007-8-00	151,889	151,889
Pay for Performance Adjustment	C-49-05-008-6-00	-	33,641
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ 169,889**	**$185,530**
FY 2004-05 REVISED BUDGET:		**$ 2,265,774**	**$ 2,421,870**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 2,265,774**	**$ 2,421,870**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 10,712
Retirement Contributions		-	44,665
Structural Balance		-	(274,253)
CY 2006 Health and Dental Premium Increases		-	37,596
Pay for Performance Annualization		-	25,184
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (156,096)**
FY 2005-06 BUDGET TARGET:		**$ 2,265,774**	**$2,265,774**
BASE ADJUSTMENTS:			
Increased Revenue from Adobe & Paradise Valley Concessions		$ 107,716	$ -
Department Budget Over Target - $163,909 Fund Balance, $107,716 Rev.		-	271,625
Parks Comfort Station Improvement Project		-	181,801
Parks Enhancement Fund Ramada		-	48,365
Parks Entry Station		-	5,483
BASE ADJUSTMENTS SUBTOTAL:		**$ 107,716**	**$ 507,274**
FY 2005-06 ADOPTED BUDGET:		**$ 2,373,490**	**$ 2,773,048**
FY 2005-06 ADOPTED BUDGET:		**$ 2,373,490**	**$ 2,773,048**

Parks & Recreation (Continued)

Parks & Recreation Donations Fund (243) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 160,000**	**$ 236,253**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$44,236
	MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$44,236**
FY 2004-05 REVISED BUDGET:		**$ 160,000**	**$ 280,489**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 160,000**	**$ 280,489**
TARGET ADJUSTMENTS:			
Structural Balance		$ -	$ (120,489)
	TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (120,489)**
FY 2005-06 BUDGET TARGET:		**$ 160,000**	**$160,000**
BASE ADJUSTMENTS:			
Department Budget Over Target - Draw From Fund Balance		$ -	$ 111,000
	BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 111,000**
FY 2005-06 ADOPTED BUDGET:		**$ 160,000**	**$ 271,000**
FY 2005-06 ADOPTED BUDGET:		**$ 160,000**	**$ 271,000**

Parks & Recreation (Continued)

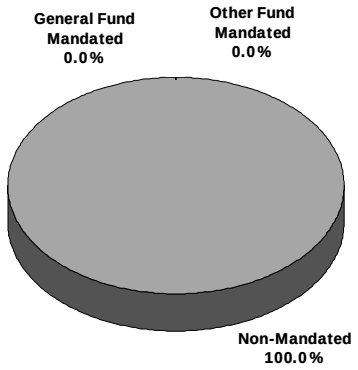
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,611,737	$ 6,750,568	$ -	$ -	$ -	$ 8,362,305
FY 2002-03 Actuals	$ 1,688,468	$ 7,141,350	$ -	$ -	$ -	$ 8,829,818
FY 2003-04 Actuals	$ 1,148,975	$ 4,400,083	$ -	$ -	$ -	$ 5,549,058
FY 2004-05 Actuals	$ 1,232,504	$ 4,357,654	$ -	$ -	$ -	$ 5,590,158
FY 2005-06 Adopted Budget	$ 1,526,694	$ 5,573,838	$ -	$ -	$ -	$ 7,100,532

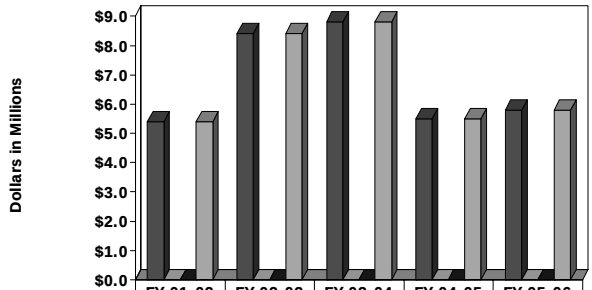
Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,611,737	$ 6,750,568	$ -	$ -	$ -	$ 8,362,305
FY 2002-03 Actuals	$ 1,688,468	$ 7,141,350	$ -	$ -	$ -	$ 8,829,818
FY 2003-04 Actuals	$ 1,148,975	$ 4,400,083	$ -	$ -	$ -	$ 5,549,058
FY 2004-05 Actuals	$ 1,232,504	$ 4,357,654	$ -	$ -	$ -	$ 5,590,158
FY 2005-06 Adopted Budget	$ 1,526,694	$ 5,573,838	$ -	$ -	$ -	$ 7,100,532

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Parks & Recreation
FY 2005-06 Budget Expenditures



Parks & Recreation
Mandates Vs. Expenditures



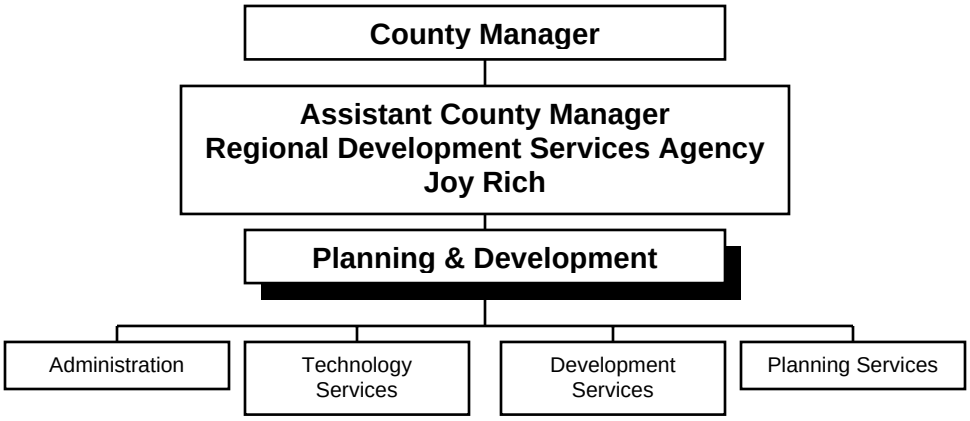
	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	5.4	8.4	8.8	5.5	5.8
General Fund Mandated	0	0	0	0	0
Other Fund Mandated	0	0	0	0	0
Non-Mandated	5.4	8.4	8.8	5.5	5.8

Planning & Development

Analysis by Jamie Rullo, Senior Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Planning and Development Department is to provide planning and development services to constituents of unincorporated Maricopa County so they can responsibly develop and enjoy real property.

Vision

The Vision of the Planning and Development Department is to provide market competitive planning and development services that are safe, consistent, timely and convenient for our constituents.

Strategic Goals

- "One Stop Shop Process" -- By the end of FY06, the first review turn around time for plan reviews in the One Stop Shop (OSS) process will be thirty (30) days or less. Status: The adopted budget will enable the department to meet this goal.
- "One Stop Shop Representatives" -- By the end of FY06, all One Stop Shop (OSS) participating departments will have representatives physically located together to enhance customer service and reduce travel requirements of customers. Status: The department has made progress in achieving this goal.
- "Drainage Administration Functions" -- By the end of FY06, integrate Drainage Administration functions into Planning and Development Department. This will provide better administration and coordination of drainage regulations with planning and development activities resulting in more comprehensive inspections. Status: The adopted budget will enable the department to meet this goal.

Planning & Development (Continued)

- "Training" -- By the end of FY06, training/certification processes will be implemented to ensure 100% of inspectors are qualified to conduct both building and flood drainage inspections. Status: The department is working to achieve this goal and should achieve it by the established deadline.
- "Application Processing" -- By the end of FY07, digital intake and online processing of application submissions will be available. Status: The adopted budget will enable the department to meet this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ONE STOP SHOP	$ 10,702,156	$ 11,138,503	$ 11,138,503	$ 12,116,180	$ 12,252,430	$ 1,113,927	10.0%
ADMINISTRATIVE SERVICES PROG	1,545,613	236,497	769,830	179,347	-	(769,830)	-100.0%
TOTAL REVENUES	$ 12,247,770	$ 11,375,000	$ 11,908,333	$ 12,295,527	$ 12,252,430	$ 344,097	2.9%
EXPENDITURES							
ONE STOP SHOP	$ 4,568,738	$ 6,190,878	$ 8,614,845	$ 6,647,397	$ 9,351,361	$ (736,516)	-8.5%
ADMINISTRATIVE SERVICES PROG	3,256,718	3,600,587	2,753,361	3,029,737	2,154,046	599,315	21.8%
INFORMATION TECHNOLOGY PROGRAM	1,021,194	1,318,483	1,520,912	1,575,006	2,193,294	(672,382)	-44.2%
TOTAL EXPENDITURES	$ 8,846,650	$ 11,109,948	$ 12,889,118	$ 11,252,140	$ 13,698,701	$ (809,583)	-6.3%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ONE STOP SHOP								
	Percent of OSS actions taken within OSS targets	82.0%	90.0%	90.0%	90.0%	90.0%	0.0%	0.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
LICENSES & PERMITS	$ 8,931,835	$ 8,211,968	$ 8,745,301	$ 8,957,004	$ 8,240,435	$ (504,866)	-5.8%
CHARGES FOR SERVICES	3,135,319	2,908,294	2,908,294	3,158,657	3,838,595	930,301	32.0%
FINES & FORFEITS	675	2,328	2,328	2,672	900	(1,428)	-61.3%
MISCELLANEOUS REVENUE	179,941	252,410	252,410	177,194	172,500	(79,910)	-31.7%
TOTAL REVENUE	$ 12,247,770	$ 11,375,000	$ 11,908,333	$ 12,295,527	$ 12,252,430	$ 344,097	2.9%
EXPENDITURES							
PERSONAL SERVICES	$ 6,255,885	$ 8,068,395	$ 9,177,502	$ 7,982,090	$ 9,755,698	$ (578,196)	-6.3%
SUPPLIES	374,309	585,748	521,584	670,497	893,384	(371,800)	-71.3%
SERVICES	1,598,613	1,831,437	2,332,234	1,916,622	2,433,842	(101,608)	-4.4%
OTHER FINANCING USES	254,112	302,287	302,287	302,287	378,679	(76,392)	-25.3%
CAPITAL OUTLAY	363,730	322,081	555,511	380,645	237,098	318,413	57.3%
TOTAL EXPENDITURES	$ 8,846,650	$ 11,109,948	$ 12,889,118	$ 11,252,140	$ 13,698,701	$ (809,583)	-6.3%

Planning & Development (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
226 PLANNING AND DEVELOPMENT FEES	$ 11,966,600	$ 11,200,000	$ 11,733,333	$ 12,138,899	$ 12,077,430	$ 344,097	2.9%
235 DEL WEBB SPECIAL FUND	281,169	175,000	175,000	156,628	175,000	-	0.0%
ALL FUNDS	$ 12,247,770	$ 11,375,000	$ 11,908,333	$ 12,295,527	$ 12,252,430	$ 344,097	2.9%
EXPENDITURES							
226 PLANNING AND DEVELOPMENT FEES	$ 8,729,869	$ 10,947,590	$ 12,725,278	$ 11,093,468	$ 13,527,517	$ (802,239)	-6.3%
235 DEL WEBB SPECIAL FUND	116,781	162,358	163,840	158,672	171,184	(7,344)	-4.5%
ALL FUNDS	$ 8,846,650	$ 11,109,948	$ 12,889,118	$ 11,252,140	$ 13,698,701	$ (809,583)	-6.3%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
226 PLANNING AND DEVELOPMENT FEES	156.20	182.20	187.20	5.00
235 DEL WEBB SPECIAL FUND	2.80	2.80	2.80	-
TOTAL FUNDS	159.00	185.00	190.00	5.00

- 4.0 FTEs added to enhance the One Stop Shop program
- 1.0 FTE added to enhance the Information Technology program

Base Adjustments

Revenue

- Increased revenue in the One Stop Shop program according to forecasts of increased service activity.

Expenditures

- Increased Pay and Fringe Benefits to accommodate additional staffing and position upgrades for the One Stop Shop program.
- Increased General Supplies expenditures to accommodate increased activity in the One Stop Shop program as well as software needs for the Business Applications Development activity.
- Increased Other Services expenditures to accommodate contract expenses in the Drainage Administration activity.
- Decreased Travel and Education expenditures to be more in line with current spending.
- Decreased Capital Equipment expenditures as there are no increased planned purchases in Fiscal Year 2005-06.

Planning & Development (Continued)

Reconciliation

Planning and Development Fees (266) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 11,200,000**	**$ 10,947,590**
MID-YEAR ADJUSTMENTS:			
Transfer of Drainage Admin. from Flood Control	C-44-05-003-0-00	$ 533,333	$ 1,745,585
Pay for Performance Adjustment	C-49-05-008-6-00	-	32,103
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ 533,333**	**$ 1,777,688**
FY 2004-05 REVISED BUDGET:		**$ 11,733,333**	**$ 12,725,278**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 11,733,333**	**$ 12,725,278**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 72,469
Retirement Contributions		-	190,249
Annualization of Mid-Year Adjustments	C-44-05-003-0-00	266,664	872,792
Transfer of Drainage Admin. from Flood Control			
Structural Balance		-	(1,730,329)
CY 2006 Health and Dental Premium Increases		-	125,446
One Time Expenses - Purchases for Drainage Admin.		-	(454,234)
Pay for Performance Annualization		-	198,326
TARGET ADJUSTMENTS SUBTOTAL:		**$ 266,664**	**$ (725,281)**
FY 2005-06 BUDGET TARGET:		**$ 11,999,997**	**$11,999,997**
BASE ADJUSTMENTS:			
Request Over Target		$ 1,600,903	$ 1,533,269
Adjustment to Other Charges for Services		(1,480,000)	-
Adjustment to Interest Earnings		(30,000)	-
Adjustment to Miscellaneous Revenue		(13,470)	-
Adjustment to Regular Pay and Benefits		-	(18,978)
Adjustment to General Supplies		-	(235,000)
Adjustment to Internal Service Charges		-	268,213
Adjustment to Travel and Education		-	(45,200)
Adjustment to Transfers Out		-	8,248
Adjustment to Postage/Freight/Shipping		-	2,600
Adjustment to Debt Service		-	14,368
BASE ADJUSTMENTS SUBTOTAL:		**$ 77,433**	**$ 1,527,520**
FY 2005-06 ADOPTED BUDGET:		**$ 12,077,430**	**$ 13,527,517**

Planning & Development (Continued)

Del Webb Special Fund (235) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 175,000**	**$ 163,840**
FY 2004-05 REVISED BUDGET:	**$ 175,000**	**$ 163,840**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 175,000**	**$ 163,840**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 1,291
Retirement Contributions	-	3,043
CY 2006 Health and Dental Premium Increases	-	2,234
Pay for Performance Annualization	-	612
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 7,180**
FY 2005-06 BUDGET TARGET:	**$ 175,000**	**$171,020**
BASE ADJUSTMENTS:		
Request Over Target	$ -	$ 15
Adjustment to Transfers Out	-	149
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 164**
FY 2005-06 ADOPTED BUDGET:	**$ 175,000**	**$ 171,184**

Planning & Development (Continued)

Mandate Consolidated Financial Data

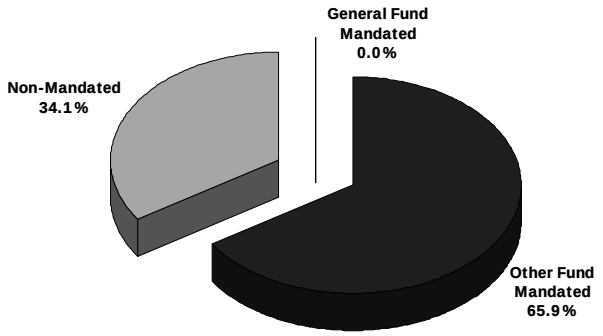
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 6,787,741	$ -	$ -	$ -	$ 6,787,741
FY 2002-03 Actuals	$ -	$ 7,686,397	$ -	$ -	$ -	$ 7,686,397
FY 2003-04 Actuals	$ -	$ 8,846,649	$ -	$ -	$ -	$ 8,846,649
FY 2004-05 Actuals	$ -	$ 12,644,817	$ -	$ -	$ -	$ 12,644,817
FY 2005-06 Adopted Budget	$ -	$ 13,698,701	$ -	$ -	$ -	$ 13,698,701

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 4,222,810	$ -	$ -	$ -	$ 4,222,810
FY 2002-03 Actuals	$ -	$ 4,845,070	$ -	$ -	$ -	$ 4,845,070
FY 2003-04 Actuals	$ -	$ 5,469,256	$ -	$ -	$ -	$ 5,469,256
FY 2004-05 Actuals	$ -	$ 7,949,614	$ -	$ -	$ -	$ 7,949,614
FY 2005-06 Adopted Budget	$ -	$ 9,196,784	$ -	$ -	$ -	$ 9,196,784

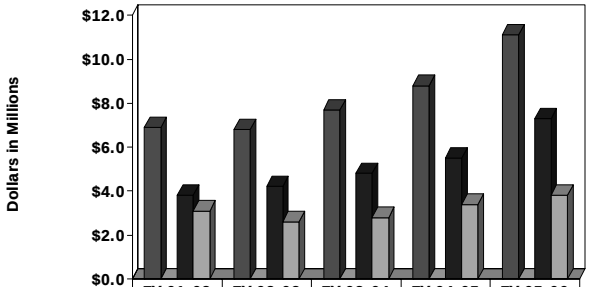
Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 2,564,931	$ -	$ -	$ -	$ 2,564,931
FY 2002-03 Actuals	$ -	$ 2,841,327	$ -	$ -	$ -	$ 2,841,327
FY 2003-04 Actuals	$ -	$ 3,377,393	$ -	$ -	$ -	$ 3,377,393
FY 2004-05 Actuals	$ -	$ 4,695,203	$ -	$ -	$ -	$ 4,695,203
FY 2005-06 Adopted Budget	$ -	$ 4,501,917	$ -	$ -	$ -	$ 4,501,917

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Planning & Development
FY 2005-06 Budget Expenditures



Planning & Development
Mandates Vs. Expenditures



	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	6.9	6.8	7.7	8.8	11.1
General Fund Mandated	0	0	0	0	0
Other Fund Mandated	3.8	4.2	4.8	5.5	7.3
Non-Mandated	3.1	2.6	2.8	3.4	3.8

Planning & Development (Continued)

Mandate Information

TITLE — Issue Permits, Zoning Enforcement

AUTHORITY — A.R.S. 11-808A Enforcement; A.R.S. 11-808B Building Permits; A.R.S. 11-322 Violations.

HISTORY/ BACKGROUND — The Board of Supervisors adopted the current Maricopa County Zoning Ordinance in May 1969. The Uniform Building Code and other related codes were adopted in December 1974. In 1975, the Building Safety Division was established. Violations of the zoning ordinance were reported to Zoning Enforcement. The Zoning Division was reorganized in 1994 and is now known as Development Services. On March 13, 2000, the Planning and Development Department transitioned to the "One Stop Shop" permitting program, an interdepartmental approach to providing enhanced developmental services to citizens. In October 2002 the International Building Code was adopted with an effective date of January 1, 2004.

MANDATE DESCRIPTION — It is unlawful to erect, construct, reconstruct, alter or use any building or other structures without obtaining a zoning clearance from the County in the unincorporated areas of the County. The County must enforce its adopted zoning ordinance.

Issue Permits, Zoning Enforcement	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 2,277,655	$ -	$ -	$ -	$ 2,277,655
FY 2002-03 Actuals	$ -	$ 2,659,526	$ -	$ -	$ -	$ 2,659,526
FY 2003-04 Actuals	$ -	$ 3,180,424	$ -	$ -	$ -	$ 3,180,424
FY 2004-05 Actuals	$ -	$ 4,205,237	$ -	$ -	$ -	$ 4,205,237
FY 2005-06 Adopted Budget	$ -	$ 4,367,915	$ -	$ -	$ -	$ 4,367,915

TITLE — Building Construction and Inspection

AUTHORITY — A.R.S. § 11-861 Adoption Of Building Codes, Limitations, Method Of Adoption, Rules And Regulation; A.R.S. § 11-862 Advisory Board; Appointment Terms; Duties.

HISTORY/ BACKGROUND — The Board of Supervisors adopted the current Maricopa County Zoning Ordinance in May 1969. The Uniform Building Code and other related codes were adopted in December 1974. In 1975, the Building Safety Department was established and a Building Code Advisory Board was formed. The Building Safety Department merged with the Planning and Development Department and became what is now known as Plan Review and Inspection Services. On March 13, 2000, Inspection Services became part of the "One Stop Shop" program, an interdepartmental approach to providing enhanced developmental services to citizens. In October 2002 the International Building Code was adopted with an effective date of January 1, 2004.

MANDATE DESCRIPTION — It is unlawful to erect, construct, reconstruct, alter or use any building or other structures without obtaining a building permit from the County. All buildings and structures in unincorporated areas must be built to code and inspected. An Advisory Board, as required by the Uniform Building Code, must determine the suitability of alternative materials and construction and interpret the provisions of the Code.

Planning & Development (Continued)

Building Construction and Inspection	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 1,119,160	$ -	$ -	$ -	$ 1,119,160
FY 2002-03 Actuals	$ -	$ 1,426,518	$ -	$ -	$ -	$ 1,426,518
FY 2003-04 Actuals	$ -	$ 1,439,354	$ -	$ -	$ -	$ 1,439,354
FY 2004-05 Actuals	$ -	$ 1,601,189	$ -	$ -	$ -	$ 1,601,189
FY 2005-06 Adopted Budget	$ -	$ 1,792,348	$ -	$ -	$ -	$ 1,792,348

TITLE — Zoning and Subdivision Regulations and Board of Adjustment

AUTHORITY — A.R.S. § 11-8-806.01 Subdivision Regulation; Platting Rules; Violation; Classification; Easement Vesting; A.R.S. § 11-821B County Plan; A.R.S. § 11-829 Amendment; A.R.S. § 11-807 Board Of Adjustment, Power, Appeals.

HISTORY/ BACKGROUND — The Maricopa County Zoning Ordinance was adopted in 1969. The Subdivision Regulations were adopted in 1972. The Board of Adjustment hears variances to the ordinance and interprets appeals to the ordinance.

MANDATE DESCRIPTION — Develop and administer zoning ordinances for unincorporated areas. Review and act on citizen requests for amendment or change in the zoning ordinance of areas previously zoned. Regulates the subdivision of all lands within the unincorporated areas. The Board of Adjustment hears variance cases and appeals of zoning ordinance.

Zoning & Subdivision Regulations and Board of Adjustment	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 626,336	$ -	$ -	$ -	$ 626,336
FY 2002-03 Actuals	$ -	$ 561,875	$ -	$ -	$ -	$ 561,875
FY 2003-04 Actuals	$ -	$ 648,530	$ -	$ -	$ -	$ 648,530
FY 2004-05 Actuals	$ -	$ 851,114	$ -	$ -	$ -	$ 851,114
FY 2005-06 Adopted Budget	$ -	$ 1,019,303	$ -	$ -	$ -	$ 1,019,303

TITLE — County Comprehensive Plan

AUTHORITY — A.R.S. Title 11, Article 1, § 11-806 Powers and Duties, Comprehensive Plan; A.R.S. § 11-821(A) County Plan, definition; A.R.S. § 11-824(E) Adoption and Amendment of County Plan by Board of Supervisors.

HISTORY/ BACKGROUND — A.R.S. Title 11, Article 1, § 11-806 states "The board shall adopt a comprehensive plan and subsequently amend or extend the adopted plan." § 11-821(A) states, "…the Board of Supervisors shall adopt or readopt a comprehensive long-term county plan for the development of the area of jurisdiction. " On October 20,1997, the Board of Supervisors adopted "Maricopa County 2020, Eye to the Future" as the comprehensive plan of Maricopa County.

MANDATE DESCRIPTION — Adopt a comprehensive plan as the official guide to accomplish a coordinated, adjusted and harmonious development of the area of jurisdiction. The comprehensive plan shall be developed so as to conserve the natural resources of the county, to ensure efficient expenditure of public funds, and to promote the health, safety, convenience, and general welfare of the public. The Board of Supervisors shall consult and advise with citizens and stakeholders to secure the maximum coordination of plans to best promote with efficiency and economy the health, safety, and, general welfare of the public.

Planning & Development (Continued)

County Comprehensive Plan	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 199,659	$ -	$ -	$ -	$ 199,659
FY 2002-03 Actuals	$ -	$ 197,151	$ -	$ -	$ -	$ 197,151
FY 2003-04 Actuals	$ -	$ 200,948	$ -	$ -	$ -	$ 200,948
FY 2004-05 Actuals	$ -	$ 272,576	$ -	$ -	$ -	$ 272,576
FY 2005-06 Adopted Budget	$ -	$ 334,245	$ -	$ -	$ -	$ 334,245

TITLE — Drainage Regulation and Inspection

AUTHORITY — A.R.S. 11-151, Sections 30 and 36 and A.R.S. 11-251.05 which authorizes the Board of Supervisors to adopt and enforce all ordinances as necessary and to enforce standards for excavation, landfill and grading

HISTORY/ BACKGROUND — The Board of Supervisors adopted the Drainage Regulation for the Unincorporated Area of Maricopa County, Arizona, effective September 26, 1988. The Regulation was amended by the Board of Supervisors effective December 14, 1994. The Regulation was administered and enforced by the Flood Control District of Maricopa County until November 8, 2004, when these duties were transferred to the Maricopa County Planning and Development Department. The Drainage function at that time was incorporated into the “One Stop Shop” program in a more integrated manner than could previously be accomplished.

MANDATE DESCRIPTION — It is a violation of the Drainage Regulation to develop, construct, alter, use, repair, improve, fill, divert, obstruct, remove or commence the creation, construction, alteration, repair, improvement, filling, diversion, obstruction or removal of any wash, culvert, easement, channel, ditch, berm, retention basin, wall fence, other structure or use which may affect any natural drainage or improved drainage design or drainage system without obtaining a drainage clearance from the Drainage Administrator.

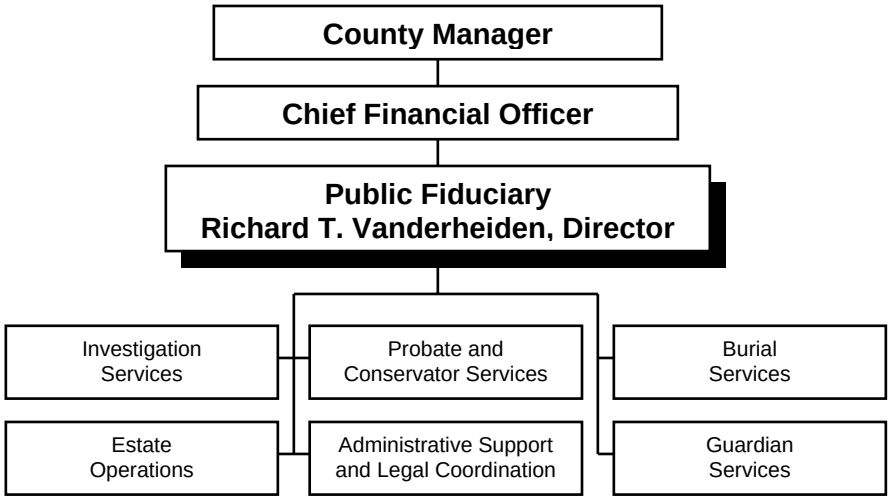
Drainage Regulation and Inspection	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2004-05 Actuals	$ -	$ 1,019,498	$ -	$ -	$ -	$ 1,019,498
FY 2005-06 Adopted Budget	$ -	$ 1,682,973	$ -	$ -	$ -	$ 1,682,973

Public Fiduciary

Analysis by Victor Wickersham, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Public Fiduciary is to provide guardianship, conservatorship, decedent services and court ordered investigations for vulnerable persons so their estates and well being are protected.

Vision

To be a recognized leader in providing professional, efficient and compassionate fiduciary services.

Strategic Goals

- "Knowledge Management" -- By September 1, 2006, we will develop and integrate a Knowledge Management system with our Case Management Plan into an upgraded case management application in order to achieve a 10% increase in fiduciary program productivity over fiscal '03 – '04 benchmarks. Status: This goal needs to be updated. For example, long before September 2006, the Output projected for FY 2004-05 and requested for FY 2005-06 will exceed the goal of a 10% increase over FY 2003-04 in Estate Operations and Guardianship Services. Conversely, Estate Administration is projected to decline from the FY 2003-04 level.
- "Mental Health Guardianship" -- By November 1, 2006, we will develop a mental health guardianship division for the efficient and effective intake and administration of these cases. Status: Adopted budget is projected to allow the department to maintain goal as stated.

Public Fiduciary (Continued)

- "Position Evaluation" -- By January 1, 2007 we will have mapped all departmental operations and updated critical skill and core competency matrices for each position. Status: The Department is making progress toward meeting this goal. They have completed their first survey of all staff soliciting feedback regarding critical skills and core competencies.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
BURIAL SERVICES PROGRAM	$ -	$ -	$ 27,900	$ -	$ 15,000	$ (12,900)	-46.2%
FIDUCIARY SERVICES PROGRAM	671,228	930,000	902,100	711,528	735,000	(167,100)	-18.5%
ADMINISTRATIVE SERVICES PROG	192,897	-	-	-	-	-	
TOTAL REVENUES	$ 864,125	$ 930,000	$ 930,000	$ 711,528	$ 750,000	$ (180,000)	-19.4%
EXPENDITURES							
BURIAL SERVICES PROGRAM	$ 102,383	$ 79,614	$ 83,618	$ 84,367	$ 88,968	$ (5,350)	-6.4%
FIDUCIARY SERVICES PROGRAM	1,545,291	1,694,731	1,787,696	1,577,107	1,855,813	(68,117)	-3.8%
INVESTIGATION SERVICES PROGRAM	155,417	55,246	81,225	115,448	70,947	10,278	12.7%
ADMINISTRATIVE SERVICES PROG	155,000	153,831	153,266	197,386	170,517	(17,251)	-11.3%
TOTAL EXPENDITURES	$ 1,958,091	$ 1,983,422	$ 2,105,805	$ 1,974,308	$ 2,186,245	$ (80,440)	-3.8%

Note: Budgeted expenditures for the Department Administrative Services Program include $12,887 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
BURIAL SERVICES							
Percent of determinations made within 5 business days	96.0%	96.0%	96.0%	96.0%	96.0%	0.0%	0.0%
FIDUCIARY SERVICES							
Percent of inventories filed with the Court on time	92.0%	90.0%	90.0%	90.0%	100.0%	10.0%	11.1%
Percent of Court accountings filed with the Court on time	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of annual Guardian reports filed with the Court on time.	99.0%	98.0%	98.0%	98.0%	100.0%	2.0%	2.0%
INVESTIGATIVE SERVICES							
Percent of cases resulting in substantiation of financial exploitation	36.0%	20.0%	20.0%	20.0%	40.0%	20.0%	100.0%
Percent of timeliness in filing mental health mandated reports & court ordered reports	100.0%	96.0%	96.0%	96.0%	100.0%	4.0%	4.2%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PRO. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
CHARGES FOR SERVICES	$ 864,125	$ 930,000	$ 930,000	$ 711,528	$ 750,000	$ (180,000)	-19.4%
TOTAL REVENUE	$ 864,125	$ 930,000	$ 930,000	$ 711,528	$ 750,000	$ (180,000)	-19.4%
EXPENDITURES							
PERSONAL SERVICES	$ 1,713,906	$ 1,730,867	$ 1,850,168	$ 1,710,310	$ 1,925,944	$ (75,776)	-4.1%
SUPPLIES	18,707	26,887	30,964	26,919	26,139	4,825	15.6%
SERVICES	224,613	216,042	215,047	227,854	214,265	782	0.4%
CAPITAL OUTLAY	864	9,626	9,626	9,225	19,897	(10,271)	-106.7%
TOTAL EXPENDITURES	$ 1,958,091	$ 1,983,422	$ 2,105,805	$ 1,974,308	$ 2,186,245	$ (80,440)	-3.8%

Public Fiduciary (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
100 GENERAL	$ 864,125	$ 930,000	$ 930,000	$ 711,528	$ 750,000	$ (180,000)	-19.4%
ALL FUNDS	$ 864,125	$ 930,000	$ 930,000	$ 711,528	$ 750,000	$ (180,000)	-19.4%
EXPENDITURES							
100 GENERAL	$ 1,958,091	$ 1,983,422	$ 2,105,805	$ 1,974,308	$ 2,186,245	$ (80,440)	-3.8%
ALL FUNDS	$ 1,958,091	$ 1,983,422	$ 2,105,805	$ 1,974,308	$ 2,186,245	$ (80,440)	-3.8%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	34.00	37.00	36.00	(1.00)
TOTAL FUNDS	34.00	37.00	36.00	(1.00)

- One temporary Legal Support Specialist was added to assist in meeting the increased case demand for mental illness guardianship services for FY 2004-05. It is anticipated in FY 2005-06 that more cases will be assigned to Value Options as opposed to Fiduciaries.

Base Adjustments

Revenue

- Revenue reduced by $180,000 based on FY 2004-05 projections and prior year actuals as well as increased competition from the private sector for conservator and probate cases.

Expenditures

- Increased Personnel Savings to right-size the Personal Services budget.
- Reduced Temporary Pay, Other Benefits, and Other Services to align budget with Target.
- Reduced Fuel, Other Services, and Internal Service Charges to match schedule provided by the Office of Management and Budget.
- Increased Debt Service for replacement of a server and scanner.
- Increase of $26,561 to budget annualization of Executive Compensation increases.

Public Fiduciary (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 930,000**	**$ 1,983,422**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$ 46,564
Add Two Guardian Positions	C-34-05-002-8-00	-	75,819
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 122,383**
FY 2004-05 REVISED BUDGET:		**$ 930,000**	**$ 2,105,805**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 930,000**	**$ 2,105,805**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ (3,264)
Retirement Contributions		-	36,677
Annualization of Mid Year Adjustment		-	31,639
Pay for Performance Annualization		-	9,115
Annualization of FY 2004-05 Desktop PC Replacement		-	1,949
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 76,116**
FY 2005-06 BUDGET TARGET:		**$ 930,000**	**$ 2,181,921**
BASE ADJUSTMENTS:			
Adjustment to Revenue Based on Projection and Prior Year's Actual		$ (180,000)	$ -
Department Budget Over Target		-	4,165
Adjustment to Regular Pay & Benefits		-	(19,698)
Adjustment to Temporary Pay & Benefits		-	(3,230)
Adjustment to Executive Compensation			26,561
Adjustment to Other Benefits		-	(1,893)
Adjustment to Fuel		-	(430)
Adjustment to Other Services		-	(935)
Adjustment to Internal Service Charges		-	(2,772)
Adjustment to Capital - Debt Service		-	2,557
BASE ADJUSTMENTS SUBTOTAL:		**$ (180,000)**	**$ 4,324**
FY 2005-06 ADOPTED BASE BUDGET:		**$ 750,000**	**$ 2,186,245**
FY 2005-06 ADOPTED BUDGET:		**$ 750,000**	**$ 2,186,245**

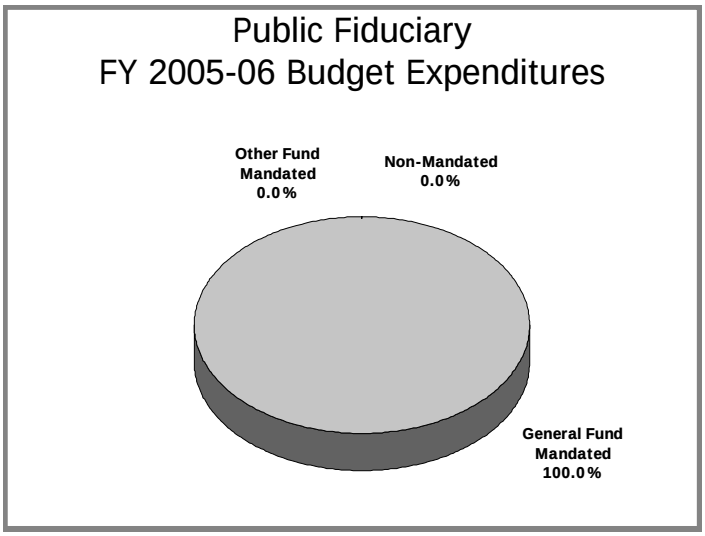
Public Fiduciary (Continued)

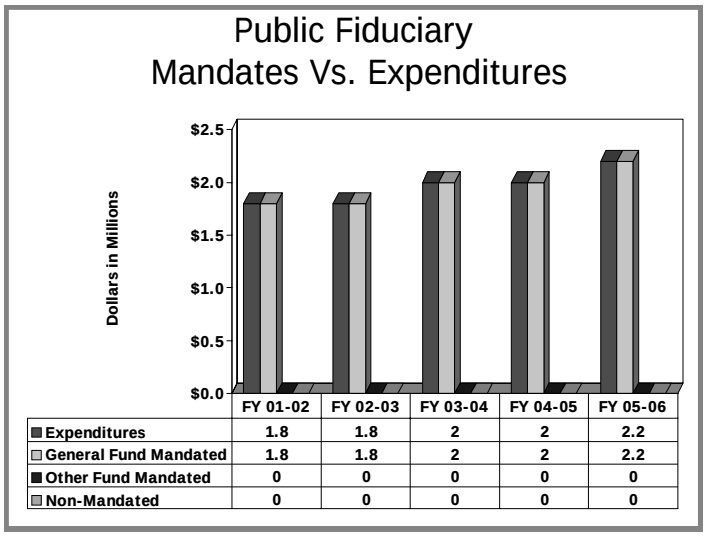
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,820,125	$ -	$ -	$ -	$ -	$ 1,820,125
FY 2002-03 Actuals	$ 1,809,435	$ -	$ -	$ -	$ -	$ 1,809,435
FY 2003-04 Actuals	$ 1,958,091	$ -	$ -	$ -	$ -	$ 1,958,091
FY 2004-05 Actuals	$ 2,031,014	$ -	$ -	$ -	$ -	$ 2,031,014
FY 2005-06 Adopted Budget	$ 2,186,245	$ -	$ -	$ -	$ -	$ 2,186,245

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,820,125	$ -	$ -	$ -	$ -	$ 1,820,125
FY 2002-03 Actuals	$ 1,809,435	$ -	$ -	$ -	$ -	$ 1,809,435
FY 2003-04 Actuals	$ 1,958,091	$ -	$ -	$ -	$ -	$ 1,958,091
FY 2004-05 Actuals	$ 2,031,014	$ -	$ -	$ -	$ -	$ 2,031,014
FY 2005-06 Adopted Budget	$ 2,186,245	$ -	$ -	$ -	$ -	$ 2,186,245

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Public Fiduciary (Continued)

Mandate Information

TITLE	Office Of The Public Fiduciary
AUTHORITY	A.R.S. §§ 14-5601 Through 5607 Establishment Of Office Of Public Fiduciary; Appointments; Costs.
HISTORY/ BACKGROUND	In 1973, the legislature undertook a substantial revision of all laws relating to decedents' estates, guardianships, protective proceedings and trusts. The office of the Public Fiduciary was established by Statue in 1975 and expanded in the 1995 legislative session with the passing of SB 1273. The Public Fiduciary will be expected to provide guardianship for those who are determined to be incompetent to stand trial.
MANDATE DESCRIPTION	The Public Fiduciary Is Appointed For Those Persons Or Decedents' Estates In Need Of Guardianship, Conservatorship Or Public Administration And For Whom There Is No Person Or Corporation Qualified And Willing To Act In Such Capacity.

Office of the Public Fiduciary	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 1,733,689	$ -	$ -	$ -	$ -	$ 1,733,689
FY 2002-03 Actuals	$ 1,724,377	$ -	$ -	$ -	$ -	$ 1,724,377
FY 2003-04 Actuals	$ 1,855,708	$ -	$ -	$ -	$ -	$ 1,855,708
FY 2004-05 Actuals	$ 1,938,630	$ -	$ -	$ -	$ -	$ 1,938,630
FY 2005-06 Adopted Budget	$ 2,097,277	$ -	$ -	$ -	$ -	$ 2,097,277

TITLE	Indigent Burial Services
AUTHORITY	A.R.S. §36-831 Burial Responsibility Prior to 1988, the County Hospital performed the functions required for indigent burial services. Since 1988, the Office of the Public Fiduciary performs the following functions related to this mandate. The Public Fiduciary's Office determines eligibility for burial in the County cemetery, makes arrangements for burials with funeral homes, processes records and payments for mortuaries (paid for by the General Government Department), schedules burials weekly with Facilities Management Department (Facilities Management prepares the burial site, completes the grave preparation after the funeral and maintains the cemeteries), and coordinates clergy attendance at funerals. Maricopa County has responsibility for the burial of deceased persons who have left neither spouse nor qualified kindred.

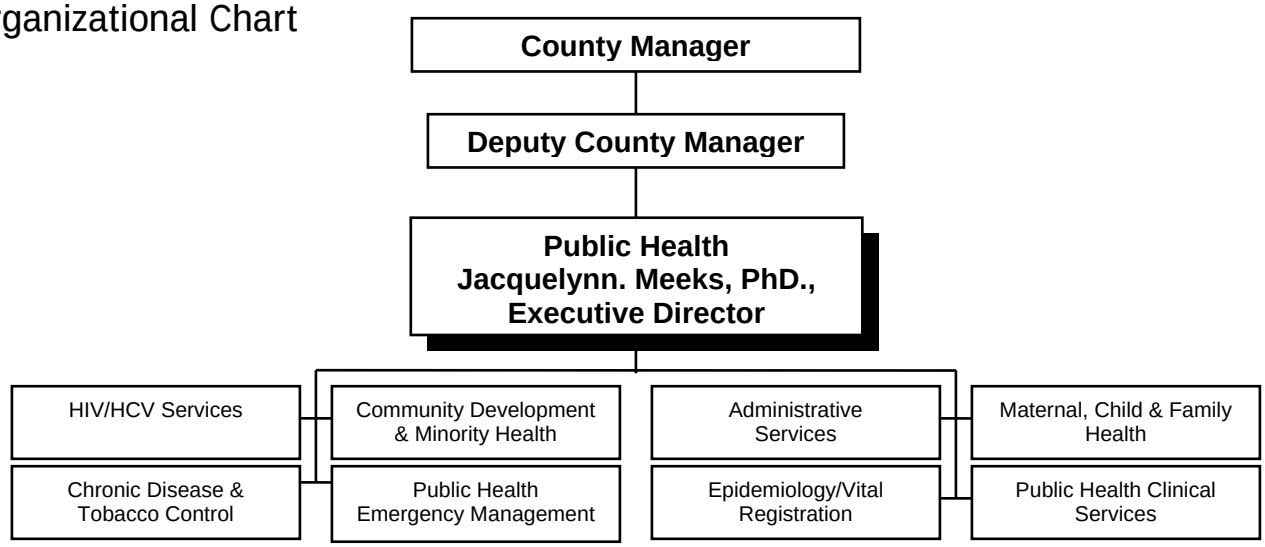
Indigent Burial Services	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
FY 2001-02 Actuals	$ 86,436	$ -	$ -	$ -	$ -	$ 86,436
FY 2002-03 Actuals	$ 85,058	$ -	$ -	$ -	$ -	$ 85,058
FY 2003-04 Actuals	$ 102,383	$ -	$ -	$ -	$ -	$ 102,383
FY 2004-05 Actuals	$ 92,384	$ -	$ -	$ -	$ -	$ 92,384
FY 2005-06 Adopted Budget	$ 88,968	$ -	$ -	$ -	$ -	$ 88,968

Public Health

Analysis by Nadia Feeser, Senior Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Department of Public Health is to provide leadership, resources, and services to people and diverse communities in Maricopa County so that health is promoted, preserved, and protected.

Vision

The Maricopa County Department of Public Health will be the nationally recognized local leader in public health, and the agency that people and communities in Maricopa County look to for health resources and services. Our combination of organizational strength and public health leadership will be harnessed to fully integrate and utilize local academic communities to improve the quality of service, and the caliber of professional staff.

Strategic Goals

- Meet or exceed performance objectives for 95% of the Department's program service output measures by the end of FY 2006. Status: The projected results for most programs have not changed in FY 2006 compared to FY 2005. Activity structures and the related family of measures will be comprehensively revised for FY 2007.
- By June 2007, increase the amount of new or expanded grant awards, contracts, and allowable fees/reimbursements by 4% to develop new programs to meet the emerging demand for public health services. Status: The FY 2006 Adopted Budget includes 2% less grant expenditures compared to FY 2005 Revised.
- By June 2007, develop public health facilities that will ensure that client service needs are met in safe, efficient and regionally located working environments. Status: A new Public Health clinic will open before the end of FY 2005.

Public Health (Continued)

- Develop, by June 2006, the Health & Human Services Constellation's capacity to respond rapidly to a bioterrorist attack or other public health emergency by: expanding and enhancing emergency response plans; developing and sustaining the ability of the HHS workforce to respond as needed in an emergency; and, at a minimum, meeting ADHS deliverables and federal requirements. Status: The Adopted Budget reflects a major restructuring of the Bio-Defense grants in cooperation with the State. A zero-based comprehensive review will be conducted during the summer.
- By June 2006, the Public Health Department will develop a 3-year maternal, child and family health strategic plan to reduce targeted health disparities in women, children, and families. Status: This goal will be addressed in an Organizational and Performance Review project, which will entail updates to all Department plans and processes.
- By June 2006, develop and implement a comprehensive strategic plan for reducing modifiable risk factors that lead to chronic disease and injuries. Status: This goal will be addressed in an Organizational and Performance Review project, which will entail updates to all Department plans and processes.
- By June 2007, identify and prioritize community and minority populations at risk for health disparities and establish a relationship with health related coalitions in the identified at-risk populations. Status: This goal will be addressed in an Organizational and Performance Review project, which will entail updates to all Department plans and processes.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
BIO DEFENSE PREPAREDNESS	$ 669,321	$ 2,078,680	$ 2,526,740	$ 2,539,001	$ 1,435,050	$ (1,091,690)	-76.1%
COMMUNITY DEVELOPMENT	163,350	110,000	90,768	177,211	253,050	162,282	64.1%
HIV/HCV SERVICES	8,020,910	7,963,426	7,853,309	7,868,136	6,151,823	(1,701,486)	-28.0%
FAMILY HEALTH	3,062,502	2,535,190	2,655,836	2,210,670	2,195,525	(460,311)	-21.0%
HEALTH RELATED DATA	2,518,554	2,235,273	2,235,273	2,296,154	2,828,762	593,489	20.8%
CHRONIC DISEASE & TOBACCO CONT	3,238,263	4,477,785	4,501,827	4,437,816	3,946,249	(555,578)	-14.1%
HEALTHCARE FOR HOMELESS INDVDL	2,290,378	2,105,331	2,229,239	2,413,675	1,917,837	(311,402)	-16.2%
INFECT DISEASE CNTRL & TREATMT	8,367,424	7,811,424	8,104,545	7,871,898	8,830,446	725,901	8.3%
IMMUNIZATION SERVICES	5,538,283	5,471,948	5,572,533	5,016,603	5,744,689	172,156	3.0%
NUTRITION	8,086,941	8,029,292	9,373,659	9,982,445	7,852,267	(1,521,392)	-19.4%
ORAL HEALTH	345,726	378,077	357,854	336,141	502,582	144,728	28.8%
ADMINISTRATIVE SERVICES PROG	1,434,616	-	202,812	53,003	3,241,362	3,038,550	89.6%
INFORMATION TECHNOLOGY PROGRAM	-	-	-	54,737	43,467	43,467	100.0%
TOTAL REVENUES	$ 43,736,268	$ 43,196,426	$ 45,704,395	$ 45,257,491	$ 44,943,109	$ (761,286)	-1.7%
EXPENDITURES							
BIO DEFENSE PREPAREDNESS	$ 1,676,528	$ 2,425,677	$ 1,802,137	$ 1,577,092	$ 1,428,105	$ 374,032	26.1%
COMMUNITY DEVELOPMENT	893,653	257,984	442,916	434,714	416,875	26,041	6.2%
HIV/HCV SERVICES	7,316,091	7,828,380	6,351,350	6,166,038	6,144,506	206,844	3.4%
FAMILY HEALTH	3,206,871	3,123,932	3,424,534	3,042,109	2,918,098	506,436	17.3%
HEALTH RELATED DATA	2,870,901	2,307,529	3,201,127	2,950,219	3,616,466	(415,339)	-14.7%
CHRONIC DISEASE & TOBACCO CONT	3,868,723	4,571,120	4,682,555	4,292,382	4,162,556	519,999	12.4%
HEALTHCARE FOR HOMELESS INDVDL	2,314,467	2,199,635	2,246,211	2,224,326	1,944,377	301,834	15.4%
INFECT DISEASE CNTRL & TREATMT	11,378,723	11,028,331	12,407,018	11,897,685	12,780,125	(373,107)	-2.9%
IMMUNIZATION SERVICES	6,743,690	6,253,714	6,647,228	6,875,641	6,918,422	(271,194)	-3.9%
NUTRITION	8,175,433	8,686,752	10,235,864	9,956,637	8,303,701	1,932,163	23.1%
ORAL HEALTH	477,451	481,212	534,265	544,511	581,284	(47,019)	-8.1%
ADMINISTRATIVE SERVICES PROG	2,326,525	626,195	839,029	1,225,121	4,002,282	(3,163,253)	-82.6%
INFORMATION TECHNOLOGY PROGRAM	678,809	(2,643)	200,851	536,487	911,107	(710,256)	-77.6%
TOTAL EXPENDITURES	$ 51,927,866	$ 49,787,818	$ 53,015,085	$ 51,722,961	$ 54,127,904	$ (1,112,819)	-2.1%

Note: Budgeted expenditures for the Department Administrative Services Program include $182,465 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Public Health (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
BIO-DEFENSE PREPAREDNESS								
	Percent of plan developed for community-based surveillance system	0%	100%	95%	95%	95%	0%	0%
COMMUNITY DEVELOPMENT								
	Percent of grants facilitated by Community Development with Community-Based Organizations and Health Coalitions	3%	7%	7%	7%	7%	0%	0%
	Percent of Executive Committee members who indicate they are satisfied with Planning Council Support's performance of administrative duties	84%	85%	85%	85%	85%	0%	0%
HIV/HCV SERVICES								
	Percent of participating inmates attaining a score of 80% or above on class post-test	73%	85%	85%	85%	93%	8%	9%
	Percent of clients who said that their HIV test result was explained clearly and simply	86%	88%	88%	88%	80%	-8%	-9%
FAMILY HEALTH								
	Percent of Coalition members who report that there is progress towards implementation of plan goals.	70%	70%	70%	70%	70%	0%	0%
	Percent of babies referred from the Newborn Intensive Care Unit that receive a home visit	80%	80%	80%	80%	80%	0%	0%
HEALTH RELATED DATA								
	Percent of data requests filled within 5 business days	100%	95%	95%	95%	100%	5%	5%
CHRONIC DISEASE & TOBACCO CONTROL								
	Percentage of students participating in the P.L.A.Y. activity who receive the President's Physical Activity Award.	14%	10%	10%	10%	10%	0%	0%
	Percent of women who complete the Women Together for Health activity	51%	50%	50%	50%	50%	0%	0%
HEALTHCARE FOR HOMELESS INDIVIDUALS								
	Percent of homeless in Phoenix metropolitan area seen at least once at clinic	63%	50%	50%	50%	51%	1%	2%
INFECTIOUS DISEASE CONTROL & TREATMENT								
	Percent of communicable disease reports investigated	30%	35%	35%	35%	40%	5%	14%
IMMUNIZATION SERVICES								
	Percent of children ages 0-2 receiving full complement of immunizations	48%	50%	50%	50%	50%	0%	0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 39,795,442	$ 39,680,808	$ 42,188,777	$ 41,986,770	$ 41,458,518	$ (730,259)	-1.7%
CHARGES FOR SERVICES	3,871,469	3,469,618	3,469,618	3,212,248	3,437,541	(32,077)	-0.9%
MISCELLANEOUS REVENUE	20,144	1,000	1,000	18,824	2,050	1,050	105.0%
OTHER FINANCING SOURCES	49,213	45,000	45,000	39,649	45,000	-	0.0%
TOTAL REVENUE	$ 43,736,268	$ 43,196,426	$ 45,704,395	$ 45,257,491	$ 44,943,109	$ (761,286)	-1.7%
EXPENDITURES							
PERSONAL SERVICES	$ 23,503,626	$ 25,923,133	$ 27,638,600	$ 26,427,101	$ 28,487,176	$ (848,576)	-3.1%
SUPPLIES	15,156,856	11,416,534	12,545,452	12,551,648	12,714,165	(168,713)	-1.3%
SERVICES	11,554,170	10,589,350	10,972,646	10,854,132	10,858,494	114,152	1.0%
OTHER FINANCING USES	1,463,271	1,777,345	1,777,345	1,771,994	1,812,666	(35,321)	-2.0%
CAPITAL OUTLAY	249,943	81,456	81,042	118,086	255,403	(174,361)	-215.1%
TOTAL EXPENDITURES	$ 51,927,866	$ 49,787,818	$ 53,015,085	$ 51,722,961	$ 54,127,904	$ (1,112,819)	-2.1%

Public Health (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
265 PUBLIC HEALTH FEES	$ 3,894,885	$ 3,418,618	$ 3,418,618	$ 3,048,206	$ 3,350,761	$ (67,857)	-2.0%
532 PUBLIC HEALTH GRANTS	39,841,384	39,777,808	42,285,777	42,209,286	41,592,348	(693,429)	-1.6%
ALL FUNDS	$ 43,736,268	$ 43,196,426	$ 45,704,395	$ 45,257,491	$ 44,943,109	$ (761,286)	-1.7%
EXPENDITURES							
100 GENERAL	$ 6,789,565	$ 6,590,367	$ 7,222,536	$ 7,151,473	$ 8,788,496	$ (1,565,960)	-21.7%
265 PUBLIC HEALTH FEES	3,645,404	3,419,643	3,506,772	2,999,111	3,747,060	(240,288)	-6.9%
532 PUBLIC HEALTH GRANTS	41,492,897	39,777,808	42,285,777	41,572,377	41,592,348	693,429	1.6%
ALL FUNDS	$ 51,927,866	$ 49,787,818	$ 53,015,085	$ 51,722,961	$ 54,127,904	$ (1,112,819)	-2.1%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
100 GENERAL	86.92	92.46	131.51	39.05
265 PUBLIC HEALTH FEES	53.78	46.07	48.19	2.12
532 PUBLIC HEALTH GRANTS	415.85	425.52	395.23	(30.29)
TOTAL FUNDS	556.55	564.05	574.93	10.88

- Shift 32.0 FTE positions from the Grant Fund to the General Fund to reflect a change in accounting for indirect costs.
- Increase 11.0 FTE positions in the General Fund for the Tuberculosis Prevention and Control Results Initiative.
- Shift 2.0 FTE positions from the General Fund to the Grant Fund to fund increases in nurse salary adjustments.
- Decrease 2.0 FTE positions from the General Fund to reflect the end of funding for the West Nile Virus call center.
- Increase 2.0 FTE positions in the Fees Fund for the Vital Registration Results Initiative.

Base Adjustments

Revenue

- Reduce fee revenues to reflect the shift of the Infectious Disease Control for Refugees Activity personnel to the Grant Fund, which reduces fee revenues.
- Reduce grant revenues to reflect shift of Bio-Defense grant funded positions to the General Fund.
- Decrease grant revenues to reflect shift of nurse market salary increases to the General Fund.
- Increase grant revenues to reflect shift of General Fund Bio-Defense positions to the Grant Fund.
- Reduce grant reimbursement for Department Administration and IT.
- Increase Ryan White program revenues and reduce grant reimbursements for Department Administration and IT costs in the Grant Fund.

Public Health (Continued)

Expenditures

- Reduce expenditures in the Fees Fund to reflect the change in funding of the Infectious Disease Control for Refugees Activity from a fee based service to grant reimbursement.
- Shift Bio-Defense grant funded positions to the General Fund.
- Shift Bio-Defense positions from the General Fund to the Grant Fund.
- Shift nurse market salary increases from the Grant Fund to the General Fund.
- Adjust expenditures in the Grant Fund to reflect allocation of costs to the appropriate Activity.
- Decrease allocation of Department Administration and IT from the General Fund to the Grant and Fees Fund.
- Decrease for lease adjustments in the General Fund.
- Increase expenditures for new equipment for the new Public Health clinic.
- Increase General Fund costs for the HIV Surveillance Activity to fund a mandated service as a result of a reduction in grant funding.
- Shift Epidemiologist positions from the Fees Fund to the General Fund.
- Increase Ryan White program costs in the Grant Fund and reduce the allocation of Department Administration and IT costs from the General Fund.

Results Initiatives

The following Results Initiatives are recommended for FY 2005-06:

- **Tuberculosis (TB) Prevention and Control - $770,240 ($770,240 annualized) General Fund:** Initiative adds 11.0 FTEs for the Tuberculosis Services Activity to effectively manage and prevent the spread of TB due to an increase in demand. This request would maintain results, as measured by intervening in 100% of all suspects or cases as required by law. Expected Result: Intervene in 100% of all TB suspects or cases.
- **West Nile Virus - $364,292 ($0 annualized) Appropriated Fund Balance:** Initiative funds 5.0 FTEs for epidemiologic and pesticide surveillance tasks, an increase of 0.97 FTEs over the FY 2005 Revised Budget, to increase the number of WNV cases reviewed and investigated. This request would maintain results, as measured by reviewing 100% of all WNV cases. Expected Result: Review and investigate 100% of all WNV cases.
- **Vital Registration - $807,116 ($410,816 annualized) Public Health Fees Fund:** Initiative shifts 4.0 FTEs from the Birth and Death Certificates Activity to the Birth and Death Records Activity and adds 2.0 FTEs and to the Birth and Death Records Activity. Initiative also adds associated supplies, services, and capital costs to both Activities, and reduces revenues by $24,809 from the Adopted Base Budget to reflect a more accurate projection of fees. Expected Result: The percentage of birth and death certificate copies provided and the percentage of births and deaths recorded within 5 business days will increase from 95% in FY 2004-05 Projected Actual to 100% in FY 2005-06 Adopted.

Public Health (Continued)

Reconciliation

General Fund (100) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ -**	**$ 6,590,367**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 120,682
Nurse Market Adjustments		490,365
Health and Dental Benefits Increases	-	21,122
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 632,169**
FY 2004-05 REVISED BUDGET:	**$ -**	**$ 7,222,536**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 42,243
Retirement Contributions	-	194,029
Pay for Performance Annualization	-	24,470
Annualization of FY 2004-05 Desktop PC Replacement	-	4,844
Annualization of Mid-Year Adjustment - Nurse Market Adjustment	-	(99,237)
Non-Recurring Expenditures - WNV Call Center Base Adjustment	-	(114,364)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 51,985**
FY 2005-06 BUDGET TARGET:	**$ -**	**$7,274,521**
BASE ADJUSTMENTS:		
Shift BDPR grant positions - Health and Disease Statistics Activity	$ -	$ 245,896
Shift BDPR grant positions - Office of the Director Activity	-	61,412
Shift BDPR grant positions - Planning and Training Activity	-	(299,680)
Shift BDPR grant positions - Bio-Defense Intelligence Activity	-	(48,394)
Nurse salary adjustment allocation to General Fund - Family Planning Activity	-	53,157
Nurse salary adjustment allocation to General Fund - Primary Care Clinic-Homeless Activity	-	38,074
Lease Adjustment - Community Nutrition Activity	-	(125,164)
Servers, PCs, and printers for new clinic building - Business Applications	-	19,333
Copier fo Refugee/Foreign Travel for new clinic - Infectious Disease Control	-	2,400
Grant funded costs allocated to General Fund - HIV Surveillance Activity	-	44,337
Decrease Allocation of Dept Administration and IT to Grant Fund	-	165,486
Decrease Allocation of Dept Administration and IT to Fees Fund		146,884
Shift Epidemiologist positions from Fees Fund - Health & Disease Statistics Activity		288,742
Ryan White program reduction in administrative costs reimbursement - Office of the Director Activity		151,252
BASE ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 743,735**
FY 2005-06 ADOPTED BASE BUDGET:	**$ -**	**$ 8,018,256**
RESULTS INITIATIVES:		
Tuberculosis Prevention and Control	$ -	$ 770,240
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 770,240**
FY 2005-06 ADOPTED BUDGET:	**$ -**	**$ 8,788,496**

Public Health (Continued)

Public Health Fees (265) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 3,418,618**	**$ 3,419,643**
MID-YEAR ADJUSTMENTS:		
Performance Pay Increase	$ -	$ 63,278
Nurse Market Adjustment	-	23,851
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 87,129**
FY 2004-05 REVISED BUDGET:	**$ 3,418,618**	**$ 3,506,772**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 26,137
Retirement Contributions	-	42,280
Pay for Performance Annualization	-	12,830
CY 2006 Health and Dental Premium Increases	-	38,722
Annualization of Mid-Year Adjustment - Nurse Market Adjustment	16,960	16,960
Non-Recurring Expenditures - WNV Call Center Fund Balance	-	(47,200)
Structural Balance	-	(160,923)
TARGET ADJUSTMENTS SUBTOTAL:	**$ 16,960**	**$ (71,194)**
FY 2005-06 BUDGET TARGET:	**$ 3,435,578**	**$ 3,435,578**
BASE ADJUSTMENTS:		
Base Request - Under Target	$ (60,008)	$ (60,008)
Shift Epidemiologist positions to General Fund - Health & Disease Statistics Activity		(288,742)
Reduce allocation of Dept Administrative costs from the General Fund		(146,884)
BASE ADJUSTMENTS SUBTOTAL:	**$ (60,008)**	**$ (495,634)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 3,375,570**	**$ 2,939,944**
RESULTS INITIATIVES:		
Vital Registration - Birth and Death Certificates Activity	$ (74,529)	$ 40,236
Vital Registration - Birth and Death Records Activity	49,720	370,580
RESULTS INITIATIVE SUBTOTAL:	**$ (24,809)**	**$ 410,816**
NON-RECURRING EXPENDITURES FROM FUND BALANCE		
Vital Registration - Birth and Death Certificates Activity		$ 137,120
Vital Registration - Birth and Death Records Activity		259,180
RESULTS INITIATIVE SUBTOTAL:	**$ -**	**$ 396,300**
FY 2005-06 ADOPTED BUDGET:	**$ 3,350,761**	**$ 3,747,060**

Public Health (Continued)

Public Health Grant (532) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 39,777,808**	**$ 39,777,808**
MID-YEAR ADJUSTMENTS:		
Grant award adjustment	$ 2,507,969	$ 2,507,969
MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ 2,507,969**	**$ 2,507,969**
FY 2004-05 REVISED BUDGET:	**$ 42,285,777**	**$ 42,285,777**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 202,103
Retirement Contributions	-	870,957
Annualization of Mid-Year Adjustments - Nurse Market Adjustment	188,290	188,290
CY 2006 Health and Dental Premium Increases	-	299,412
Structural Balance	-	(1,372,472)
TARGET ADJUSTMENTS SUBTOTAL:	**$ 188,290**	**$ 188,290**
FY 2005-06 BUDGET TARGET:	**$ 42,474,067**	**$ 42,474,067**
BASE ADJUSTMENTS:		
Base Request - Under Target	$ (822,872)	$ (665,729)
Shift BDPR grant positions - Health and Disease Statistics Activity	(245,896)	(245,896)
Shift BDPR grant positions and nurse salary adjustment allocation - Office of the Director Activity	(61,412)	(61,412)
Shift BDPR grant positions - Planning and Training Activity	299,680	299,680
Shift BDPR grant positions - Bio-Defense Intelligence Activity	48,394	48,394
Nurse salary adjustment allocation to General Fund - Family Planning Activity	(53,157)	(53,157)
Nurse salary adjustment allocation to General Fund - Primary Care Clinic-Homeless Activity	(38,074)	(38,074)
Net reduction in grant reimbursement for Dept Admin and IT - Office of the Director Activity	(8,382)	-
Allocate costs from Office of the Director Activity	-	(27,983)
Allocate costs to Business Allocations Development Activity	-	27,944
Decrease Allocation of Dept Administration and IT from General Fund	-	(165,486)
Increase in Ryan White program costs - Public Health Pharmacy Activity	77,246	77,246
Increase in Ryan White program costs - Services for People with HIV/A Activity	74,006	74,006
Ryan White program reduction in administrative costs reimbursement - Office of the Director Activity	(151,252)	(151,252)
BASE ADJUSTMENTS SUBTOTAL:	**$ (881,719)**	**$ (881,719)**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 41,592,348**	**$ 41,592,348**
FY 2005-06 ADOPTED BUDGET:	**$ 41,592,348**	**$ 41,592,348**

Public Health (Continued)

Mandate Consolidated Financial Data

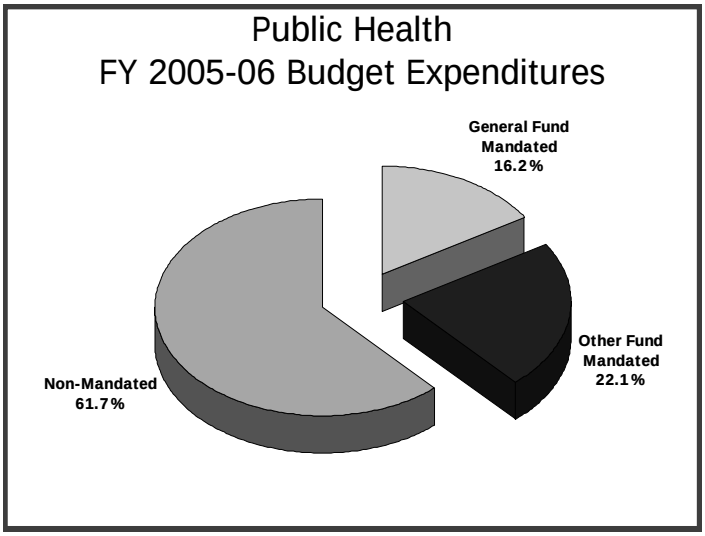
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 5,827,343	$ 36,609,715	$ -	$ -	$ -	$ 42,437,058
FY 2002-03 Actuals	$ 6,333,479	$ 39,732,825	$ -	$ -	$ -	$ 46,066,304
FY 2003-04 Actuals	$ 6,789,565	$ 45,095,423	$ -	$ -	$ -	$ 51,884,989
FY 2004-05 Actuals	$ 7,112,352	$ 45,342,980	$ -	$ -	$ -	$ 52,455,332
FY 2005-06 Adopted Budget	$ 8,788,496	$ 45,339,408	$ -	$ -	$ -	$ 54,127,904

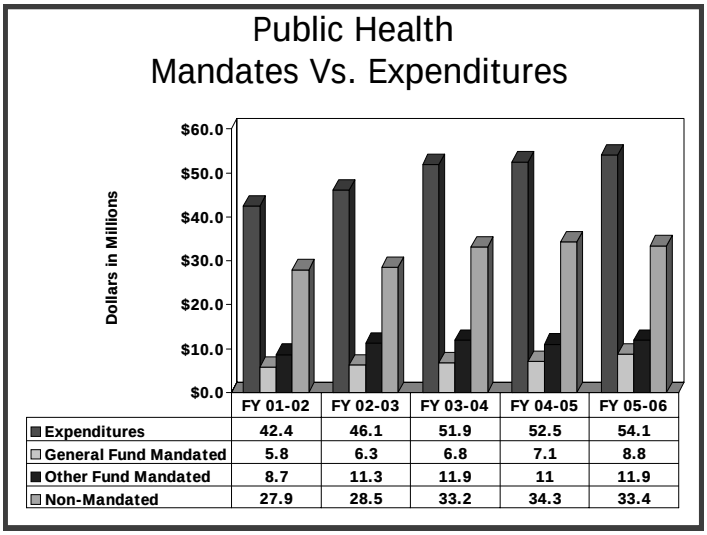
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 3,211,999	$ 8,675,915	$ -	$ -	$ -	$ 11,887,914
FY 2002-03 Actuals	$ 3,830,692	$ 11,255,412	$ -	$ -	$ -	$ 15,086,104
FY 2003-04 Actuals	$ 4,390,238	$ 11,942,184	$ -	$ -	$ -	$ 16,332,422
FY 2004-05 Actuals	$ 3,889,247	$ 8,986,009	$ -	$ -	$ -	$ 12,875,256
FY 2005-06 Adopted Budget	$ 5,221,171	$ 9,679,516	$ -	$ -	$ -	$ 14,900,687

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 2,615,344	$ -	$ -	$ -	$ -	$ 2,615,344
FY 2002-03 Actuals	$ 2,502,787	$ -	$ -	$ -	$ -	$ 2,502,787
FY 2003-04 Actuals	$ 2,399,327	$ -	$ -	$ -	$ -	$ 2,399,327
FY 2004-05 Actuals	$ 3,223,105	$ -	$ -	$ -	$ -	$ 3,223,105
FY 2005-06 Adopted Budget	$ 3,567,325	$ -	$ -	$ -	$ -	$ 3,567,325

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 27,933,801	$ -	$ -	$ -	$ 27,933,801
FY 2002-03 Actuals	$ -	$ 28,477,413	$ -	$ -	$ -	$ 28,477,413
FY 2003-04 Actuals	$ -	$ 33,153,240	$ -	$ -	$ -	$ 33,153,240
FY 2004-05 Actuals	$ -	$ 36,356,971	$ -	$ -	$ -	$ 36,356,971
FY 2005-06 Adopted Budget	$ -	$ 35,659,892	$ -	$ -	$ -	$ 35,659,892

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	42.4	46.1	51.9	52.5	54.1
General Fund Mandated	5.8	6.3	6.8	7.1	8.8
Other Fund Mandated	8.7	11.3	11.9	11	11.9
Non-Mandated	27.9	28.5	33.2	34.3	33.4

Public Health (Continued)

Mandate Information

TITLE	Control And Treatment Of Contagious Diseases
AUTHORITY	A.R.S. § 36-628 Provision For Care Of Persons Afflicted With Contagious Diseases. A.R.S. § 36-663 Communicable Disease Control. A.R.S. §§ 36-711 Through 738 (1997) Tuberculosis Control. A.R.S. 36-662 Access to Records. A.R.S. 36-104 Powers and Duties. Arizona Administrative Code R9-6-309 Chlamydia, R9-6-323 Gonorrhea, and R9-6-360 Syphilis.
HISTORY/ BACKGROUND	Arizona public health statutes mandate county health departments to perform the above referenced functions. Specific rules and regulations are promulgated by the Arizona Department of Health Services (ADHS). ADHS has delegated the function of local tuberculosis control officer to Maricopa County Department of Public Health (MCDPH). Through the concerted efforts of county health departments, the Arizona Attorney General's Office and the Arizona affiliate of the American Lung Association, new tuberculosis control statutes were passed by the Arizona legislature in 1997. These new laws strengthen the mandate of a county health department to control tuberculosis through the use of involuntary isolation and quarantine of non-compliant individuals with or suspected of having active tuberculosis. Since the enactment of these statutes, MCDPH has issued less than 6 emergency custody orders. ADHS has also delegated control measures (follow-up on positive test results) and contact control measures (interview infected individuals, elicit contacts, and arrange treatment of contacts) for Gonorrhea, Chlamydia, and Syphilis to the local Health Department. This includes the identification and follow-up on all reported positive Syphilis serologies on infants with Congenital Syphilis in Maricopa County.
MANDATE DESCRIPTION	County health departments are mandated to order non-compliant persons with or suspected of having active tuberculosis, to comply with voluntary examination, monitoring, treatment, isolation or quarantine. If the individual fails to comply with such order, the local tuberculosis control officer or local health director, may issue an emergency custody order directing the sheriff or other law enforcement officer to take such individual into custody. These statutes outline the procedures local health officers must follow once an emergency custody order is issued. A health care provider who knowingly refuses to perform his/her legal duties under the above listed statutes can be held criminally liable. In 1995, sections B and C were added to A.R.S. § 36-663. Section B lists specific procedures a health care provider must follow in order to obtain written or oral consent of a patient in order to conduct an HIV test. Section C mandates that providers obtaining oral consent to conduct an HIV test must sign a form to that effect and return it to the ADHS.

Public Health (Continued)

County health departments are also mandated to notify individuals who test positive for Syphilis of their test result within 30 days. It is also the responsibility of the local health department to conduct an epidemiological investigation on each reportable case and notify identified sexual contacts of patients and to arrange for treatment. The Arizona Revised Statutes provide local health departments, in the course of an investigation, access to medical records and lab reports concerning the diagnosis, treatment, and control of specific communicable diseases. There are also statute requirements for minors to obtain treatment for venereal disease without the consent of their parents (A.R.S.44-132.01.) and mandates for testing pregnant women for Syphilis at the time of their first prenatal exam (A.R.S.36-693).

Control and Treatment of Contagious	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,362,355	$ 1,873,474	$ -	$ -	$ -	$ 3,235,829
FY 2002-03 Actuals	$ 1,435,484	$ 2,036,832	$ -	$ -	$ -	$ 3,472,316
FY 2003-04 Actuals	$ 1,669,242	$ 2,224,979	$ -	$ -	$ -	$ 3,894,221
FY 2004-05 Actuals	$ 1,656,524	$ 1,887,430	$ -	$ -	$ -	$ 3,543,954
FY 2005-06 Adopted Budget	$ 2,374,977	$ 1,894,670	$ -	$ -	$ -	$ 4,269,647

TITLE — Medical Care of Indigent

AUTHORITY — Per A.R.S. 11-291 Medical Care of the Indigent is no longer a mandate for the county.

HISTORY/ BACKGROUND — N/A

MANDATE DESCRIPTION — N/A

Medical Care of Indigent**	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 1,765,399	$ -	$ -	$ -	$ 1,765,399
FY 2002-03 Actuals	$ -	$ 2,035,842	$ -	$ -	$ -	$ 2,035,842
FY 2003-04 Actuals	$ -	$ 2,300,822	$ -	$ -	$ -	$ 2,300,822
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ -	$ -
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -

Public Health (Continued)

TITLE	Vital Registration
AUTHORITY	A.R.S. § 36-186 Director Of Local Health Departments; Powers And Duties; A.R.S. § 36-302 Vital Records And Public Health Statistics; A.R.S. § 36-322 Electronic Registration Of Birth Certificates; A.R.S. § 36-327 Electronic Filing Of Death Certificates; A.R.S. § 36-329 Electronic Filing Of Fetal Death Certificates.
HISTORY/ BACKGROUND	The responsibility for information relative to vital statistics originates at the county level. The passage of the federal welfare reform law and it's requirements regarding the collection of child support, and tracking of births occurring outside marriage, required states to amend their laws concerning the collection of information to be recorded on the birth certificate. In addition, the Arizona State Legislature was interested in making birth certificates more easily available to the public. A.R.S. § 36-322 also allows the local registrar to electronically file birth certificates with the Arizona Department of Health Services. A.R.S. § 36-329 allows the electronic filing of fetal death certificates.
MANDATE DESCRIPTION	Register all births and deaths in the County and provide copies of birth and death certificates for sale. Monitor health statistics for births and deaths. Data collection: Section F of A.R.S. § 36-322 sets out the requirements regarding recordation of paternity. Section F also requires local registrars to allow public access to death certificates if 50 years have passed since the death occurred. Section G requires local registrars to report paternity determinations/recessions with the state registrar in order for the state registrar to fulfill their statutory obligation. Section N is entirely new and requires local registrars to make birth certificates available to the public if 75 years have passed since the birth was registered. Section A now permits electronic filing of birth, death, and fetal death certificates.

Vital Registration	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 1,349,433	$ -	$ -	$ -	$ 1,349,433
FY 2002-03 Actuals	$ -	$ 1,715,014	$ -	$ -	$ -	$ 1,715,014
FY 2003-04 Actuals	$ -	$ 2,054,326	$ -	$ -	$ -	$ 2,054,326
FY 2004-05 Actuals	$ -	$ 1,834,098	$ -	$ -	$ -	$ 1,834,098
FY 2005-06 Adopted Budget	$ -	$ 2,092,702	$ -	$ -	$ -	$ 2,092,702

Public Health (Continued)

TITLE	Office of the Director of the Department of Public Health
AUTHORITY	A.R.S. § 36-186 Director Of Local Health Department; Powers And Duties; A.R.S. § 36-602 Abatement Of Nuisances; A.R.S. § 36-624 Quarantine And Sanitary Measures To Prevent Contagion; A.R.S. § 36-628 Provision For Care Of Persons Afflicted With Contagious Disease; A.R.S. § 36-721 Rules And Regulations; A.R.S. § 36-722 Limitation Of Authority For Treatment.
HISTORY/ BACKGROUND	By statute, local health departments are mandated to control/eliminate sources of public health nuisance, filth and contagion.
MANDATE DESCRIPTION	A.R.S. § 36-186, as amended, mandates directors of local health departments to "enforce any law or ordinance " relating to public health, including laws/ordinances which concern public businesses, rental properties and vacant properties. A.R.S. § 36-602 now mandates that local health department directors assess fines against property owners who do not comply with health department orders to remove sources of public health nuisances or sources of filth from their property.

Office of the Director of the Department of Public Health	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 644,393	$ -	$ -	$ -	$ -	$ 644,393
FY 2002-03 Actuals	$ 810,585	$ -	$ -	$ -	$ -	$ 810,585
FY 2003-04 Actuals	$ 836,129	$ -	$ -	$ -	$ -	$ 836,129
FY 2004-05 Actuals	$ 612,977	$ -	$ -	$ -	$ -	$ 612,977
FY 2005-06 Adopted Budget	$ 925,347	$ -	$ -	$ -	$ -	$ 925,347

Public Health (Continued)

TITLE	Immunization and Investigation, and Reporting
AUTHORITY	A.R.S. § 36-186 Director Of Local Health Department; Powers And Duties; A.R.S. § 36-621 Reports Of Contagious Diseases; A.R.S. § 36-622 Report By Hotel Keeper Of Contagious Diseases; A.R.S. § 36-623 Reports By Physicians Of Death From Contagious Diseases; Arizona Administrative Coder9-6-702 - County Health Departments Required To Provide Immunizations.
HISTORY/ BACKGROUND	Local health officers are charged, by statute, to provide essential public health functions. In addition, local health departments are mandated by state statute to receive public reports of contagious disease and to provide immunization. Each local health department is further mandated to track disease statistics and trends, and reports them to the Arizona Department of Health Services. To better track childhood immunization rates, A.R.S. § 336-135 requires all health care providers who administer immunizations to children to electronically transmit immunization data to Arizona Department of Health Services (ADHS). ADHS is required to report this information to federal Centers for Disease Control.
MANDATE DESCRIPTION	Provide free immunization to children (birth to age 18), receive reports of contagious diseases, investigate reports of contagious diseases, organize and evaluate data related to contagious diseases, track the health statistics of the County, and publish related reports. For each child immunized by Public Health Services, they must inform ADHS of the provider's name, business address and telephone number, the child's name, address, social security number, gender, date of birth, and mother's maiden name.

Immunization and Investigation, and Reporting	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ 1,205,252	$ 3,687,608	$ -	$ -	$ -	$ 4,892,860
FY 2002-03 Actuals	$ 1,584,623	$ 5,467,724	$ -	$ -	$ -	$ 7,052,347
FY 2003-04 Actuals	$ 1,884,867	$ 5,362,057	$ -	$ -	$ -	$ 7,246,924
FY 2004-05 Actuals	$ 1,619,746	$ 5,264,481	$ -	$ -	$ -	$ 6,884,227
FY 2005-06 Adopted Budget	$ 1,920,847	$ 5,692,144	$ -	$ -	$ -	$ 7,612,991

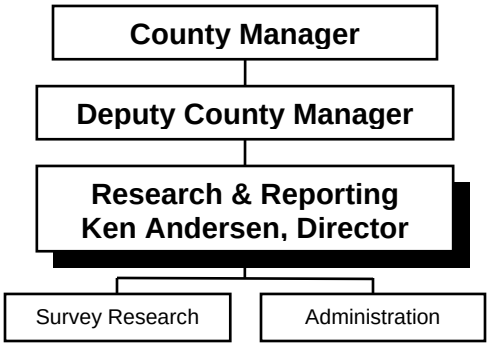
*Beginning in FY02, the value of donated vaccines is included in Special Revenue.
**Medical Care of the Indigent no longer a mandate.

Research & Reporting

Analysis by Don Tellis, Management Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Research & Reporting Department is to provide survey data services to county managers so they can more effectively manage for results using statistically reliable data.

Strategic Goals

- By July 2006, establish and/or identify an oversight, review and evaluation mechanism for each County Sponsored Survey. Status: Research & Reporting is achieving this goal through informal communication with County leadership regarding the usefulness of survey results.
- By July 2005, incorporate each County Sponsored Survey into the countywide MfR plan. Status: The Office of Management and Budget will produce an MFR newsletter and incorporate the satisfaction survey results in it. This will help the County "tell its story" regarding demands, outputs, and results achieved. The department plans to focus next on how to use the results of the exit interviews to identify areas of improvement.
- By July 2005, develop and distribute a process to departments to contract for Research and Reporting services. Status: This goal will likely be modified in the upcoming fiscal year to specifically address the creation of a fee schedule for services.

Research & Reporting (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
RESEARCH AND REPORTING	$ 366,000	$ 440,000	$ 440,000	$ 300,961	$ 334,000	$ (106,000)	-24.1%
TOTAL REVENUES	$ 366,000	$ 440,000	$ 440,000	$ 300,961	$ 334,000	$ (106,000)	-24.1%
EXPENDITURES							
RESEARCH AND REPORTING	$ -	$ 414,720	$ 420,564	$ 301,008	$ 317,856	$ 102,708	24.4%
ADMINISTRATIVE SERVICES PROG	415,997	25,280	19,436	60,951	16,144	3,292	16.9%
TOTAL EXPENDITURES	$ 415,997	$ 440,000	$ 440,000	$ 361,959	$ 334,000	$ 106,000	24.1%

Note: Budgeted expenditures for the department's Administrative Services Program include $2,025 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
RESEARCH AND REPORTING								
	Percent of eligible respondents who are interviewed (Rate of Reponse or Participation Rate)	NA	NA	NA	75.0%	75.0%	NA	NA

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 90,000	$ 152,000	$ 152,000	$ 63,073	$ -	$ (152,000)	-100.0%
CHARGES FOR SERVICES	276,000	288,000	288,000	238,000	334,000	46,000	16.0%
MISCELLANEOUS REVENUE	0	-	-	(112)	-	-	
TOTAL REVENUE	$ 366,000	$ 440,000	$ 440,000	$ 300,961	$ 334,000	$ (106,000)	-24.1%
EXPENDITURES							
PERSONAL SERVICES	$ 305,945	$ 310,261	$ 310,261	$ 302,218	$ 207,213	$ 103,048	33.2%
SUPPLIES	4,084	11,560	11,560	7,818	11,000	560	4.8%
SERVICES	72,843	85,281	85,281	18,788	79,547	5,734	6.7%
OTHER FINANCING USES	33,125	31,636	31,636	31,636	34,502	(2,866)	-9.1%
CAPITAL OUTLAY	-	1,262	1,262	1,499	1,738	(476)	-37.7%
TOTAL EXPENDITURES	$ 415,997	$ 440,000	$ 440,000	$ 361,959	$ 334,000	$ 106,000	24.1%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
260 RESEARCH & REPORTING	$ 366,000	$ 440,000	$ 440,000	$ 300,961	$ 334,000	$ (106,000)	-24.1%
ALL FUNDS	$ 366,000	$ 440,000	$ 440,000	$ 300,961	$ 334,000	$ (106,000)	-24.1%
EXPENDITURES							
260 RESEARCH & REPORTING	$ 415,997	$ 440,000	$ 440,000	$ 361,959	$ 334,000	$ 106,000	24.1%
ALL FUNDS	$ 415,997	$ 440,000	$ 440,000	$ 361,959	$ 334,000	$ 106,000	24.1%

Research & Reporting (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
260 RESEARCH & REPORTING	8.75	8.75	7.25	(1.50)
TOTAL FUNDS	8.75	8.75	7.25	(1.50)

- Department eliminated of 3 vacant part time positions.

Base Adjustments

Revenue

- Base adjustment of $106,000 in revenue due to the fact that intergovernmental agreements have not been established with the Maricopa County Special Health Care District or the State of Arizona.

Expenditures

- Elimination of 3 vacant part time positions for a reduction of expenditures of $40,133.
- Decrease of expenditures in the amount of $65,867 to offset the adjustment in revenues.

Research & Reporting (Continued)

Reconciliation

Research & Reporting (260) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 440,000**	**$ 440,000**
FY 2004-05 REVISED BUDGET:	**$ 440,000**	**$ 440,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 440,000**	**$ 440,000**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 4,550
Retirement Contributions	-	6,427
Structural Balance	-	(25,557)
CY 2006 Health and Dental Premium Increases		5,670
Pay for Performance Annualization	-	8,910
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ -**
FY 2005-06 BUDGET TARGET:	**$ 440,000**	**$ 440,000**
BASE ADJUSTMENTS:		
Agreements with other governmental entities not established.	$ (106,000)	
Adjustment to Target - department request under target	-	(40,133)
Adjustment to Outside Agency Contract Survey Activity	-	(39,467)
Adjustment to County Department Contracted Survey Activity	-	(17,760)
Adjustment to County Sponsored Survey Activity	-	(8,204)
Adjustment to Financial Services Activity	-	(218)
Adjustment to Human Resources Activity	-	(218)
BASE ADJUSTMENTS SUBTOTAL:	**$ (106,000)**	**$ (106,000)**
FY 2005-06 RECOMMENDED BASE BUDGET:	**$ 334,000**	**$ 334,000**
FY 2005-06 RECOMMENDED BUDGET:	**$ 334,000**	**$ 334,000**

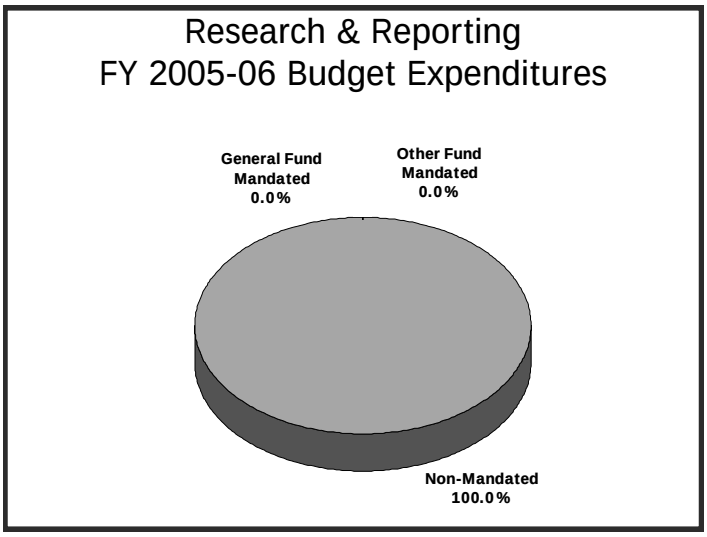
Research & Reporting (Continued)

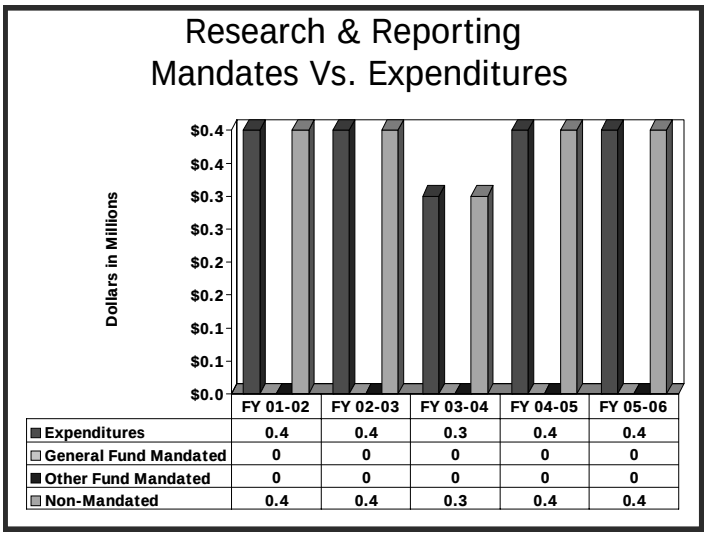
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 375,189	$ -	$ -	$ -	$ 375,189
FY 2002-03 Actuals	$ -	$ 337,588	$ -	$ -	$ -	$ 337,588
FY 2003-04 Actuals	$ -	$ 415,997	$ -	$ -	$ -	$ 415,997
FY 2004-05 Actuals	$ -	$ 285,345	$ -	$ -	$ -	$ 285,345
FY 2005-06 Adopted Budget	$ -	$ 334,000	$ -	$ -	$ -	$ 334,000

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 375,189	$ -	$ -	$ -	$ 375,189
FY 2002-03 Actuals	$ -	$ 337,588	$ -	$ -	$ -	$ 337,588
FY 2003-04 Actuals	$ -	$ 415,997	$ -	$ -	$ -	$ 415,997
FY 2004-05 Actuals	$ -	$ 285,345	$ -	$ -	$ -	$ 285,345
FY 2005-06 Adopted Budget	$ -	$ 334,000	$ -	$ -	$ -	$ 334,000

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



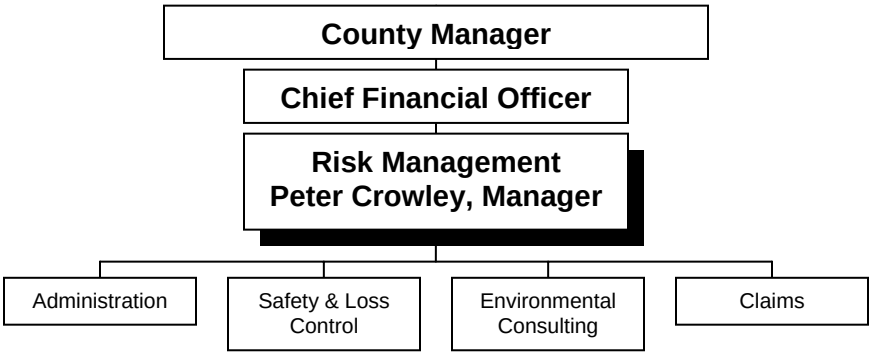


Risk Management

Analysis by Cynthia Goelz, Principal Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Risk Management Department is to provide loss prevention and control, and insurance and claims management services for Maricopa County Government, so they can reduce or eliminate their losses.

Vision

The Risk Management Department will be recognized as a leader and relied upon for a county-wide risk management philosophy and culture.

Strategic Goals

- Over the next two to five years, departmental decisions involving risk to County assets will be made consistent with established risk management protocols. Status: Risk Management protocols are being reviewed and finalized. Departments will be advised of such protocols when established.
- By 2005, departments will be able to identify and manage areas of risk and reduce losses as a result of timely and relevant information and assistance provided by Risk Management. Status: Timely and relevant information is being submitted to departments via quarterly loss reports. In addition, meetings or consultations with departments are held when requested.
- County losses will be reduced by a measurable amount over each of the next five years. Status: The number of claims opened on a quarterly basis has increased. The quarterly injury incident rate (employee injuries) also has increased. These quarterly figures indicate an increase in annual third party claims costs and annual indemnity payments. These increases may be due in part to expanded County services and either an increase in the number of County employees or County turnover.
- Risk Management will sustain appropriate level of expertise by maintaining a personnel attrition rate of less than 10% over each of the next five years. Status: The attrition rate in Risk Management is greater than 10% at the present time. Attempts to retain experienced employees have been effected by budget and salary limitations.

Risk Management (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ENVIRONMENTAL MANAGEMENT PROG	$ 131,731	$ -	$ -	$ 10,482	$ -	$ -	
RISK MGMT SELF-INSURANCE PROG	26,085,641	26,644,669	26,644,669	26,473,356	23,116,120	(3,528,549)	-13.2%
ADMINISTRATIVE SERVICES PROG	(132,986)	-	-	-	-	-	
TOTAL REVENUES	$ 26,084,386	$ 26,644,669	$ 26,644,669	$ 26,483,838	$ 23,116,120	$ (3,528,549)	-13.2%
EXPENDITURES							
CLAIMS RESOLUTION/LIT MGT PROG	$ 16,968,062	$ 24,214,702	$ 24,176,868	$ 21,543,697	$ 24,154,479	$ 22,389	0.1%
ENVIRONMENTAL MANAGEMENT PROG	338,173	558,265	555,093	527,112	556,967	(1,874)	-0.3%
RISK MGMT SELF-INSURANCE PROG	4,724,571	530,389	542,072	2,660,321	563,371	(21,299)	-3.9%
SAFETY MANAGEMENT PROGRAM	475,491	502,868	519,083	569,979	561,409	(42,326)	-8.2%
ADMINISTRATIVE SERVICES PROG	428,506	264,492	277,600	291,378	294,675	(17,075)	-6.2%
TOTAL EXPENDITURES	$ 22,934,802	$ 26,070,716	$ 26,070,716	$ 25,592,487	$ 26,130,901	$ (60,185)	-0.2%

Note: Budgeted expenditures for the Administrative Services Program include $9,067 reserved for funding performance-based salary adjustments that will be reallocated to other programs.

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
CLAIMS RESOLUTIONS AND LITIGATION MANAGEMENT							
Percent decrease/increase of third party claims costs compared to a 3 year average	56.0%	56.0%	56.0%	56.0%	60.0%	4.0%	7.1%
Percent decrease/increase of third party indemnity payments compared to a 3 year average	-23.0%	-23.0%	-23.0%	-23.0%	-20.0%	3.0%	-13.0%
ENVIRONMENTAL MANAGEMENT							
Percent reduction/increase in possible environmental liability exposures	-4.3%	-1.0%	-1.0%	-1.0%	-1.0%	0.0%	0.0%
RISK MANAGEMENT SELF-INSURANCE							
Percent of risk management expenditures to County expenditures showing the cost of risk	1.0%	1.0%	1.0%	1.0%	1.0%	0.0%	0.0%
Percent of expenditures within budget	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
SAFETY MANAGEMENT							
Percent reduction/increase of County quarterly injury incident rate compared to a 3 year average rate	-18.0%	10.0%	10.0%	10.0%	12.0%	2.0%	20.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ -	$ -	$ -	$ 3,609,035	$ 6,039,659	$ 6,039,659	
CHARGES FOR SERVICES	25,676,986	26,144,669	26,144,669	22,364,322	16,551,461	(9,593,208)	-36.7%
MISCELLANEOUS REVENUE	407,400	500,000	500,000	510,481	525,000	25,000	5.0%
TOTAL REVENUE	$ 26,084,386	$ 26,644,669	$ 26,644,669	$ 26,483,838	$ 23,116,120	$ (3,528,549)	-13.2%
EXPENDITURES							
PERSONAL SERVICES	$ 1,209,016	$ 1,277,371	$ 1,324,639	$ 1,288,862	$ 1,389,341	$ (64,702)	-4.9%
SUPPLIES	32,294	41,380	45,880	48,500	48,000	(2,120)	-4.6%
SERVICES	21,568,377	24,611,047	24,559,279	24,114,209	24,547,782	11,497	0.0%
OTHER FINANCING USES	122,626	114,652	114,652	114,652	119,335	(4,683)	-4.1%
CAPITAL OUTLAY	2,490	26,266	26,266	26,265	26,443	(177)	-0.7%
TOTAL EXPENDITURES	$ 22,934,802	$ 26,070,716	$ 26,070,716	$ 25,592,487	$ 26,130,901	$ (60,185)	-0.2%

Risk Management (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
675 RISK MANAGEMENT	$ 26,084,386	$ 26,644,669	$ 26,644,669	$ 26,483,838	$ 23,116,120	$ (3,528,549)	-13.2%
ALL FUNDS	$ 26,084,386	$ 26,644,669	$ 26,644,669	$ 26,483,838	$ 23,116,120	$ (3,528,549)	-13.2%
EXPENDITURES							
675 RISK MANAGEMENT	$ 22,934,802	$ 26,070,716	$ 26,070,716	$ 25,592,487	$ 26,130,901	$ (60,185)	-0.2%
ALL FUNDS	$ 22,934,802	$ 26,070,716	$ 26,070,716	$ 25,592,487	$ 26,130,901	$ (60,185)	-0.2%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
675 RISK MANAGEMENT	20.00	20.00	20.00	-
TOTAL FUNDS	20.00	20.00	20.00	-

Base Adjustments

Revenue

- Reduction in reimbursement-based revenue to amount needed to cover claims expenditures.

Expenditures

- Adjustment to Personnel Savings.
- Adjustment to Regular Pay and Regular Benefits for over budgeted expenditures.
- Adjustment to Claims and Litigation Management Activity for County Counsel and Other Services charges.

Risk Management (Continued)

Reconciliation

Risk Management Fund (675) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 26,644,669**	**$ 26,070,716**
FY 2004-05 REVISED BUDGET:	**$ 26,644,669**	**$ 26,070,716**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 26,644,669**	**$ 26,070,716**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 12,160
Retirement Contributions	-	27,078
Pay for Performance Annualization	-	11,747
CY 2006 Health and Dental Premium Increases	-	17,700
Annualization of FY 2004-05 Desktop PC Replacement	-	(8,500)
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 60,185**
FY 2005-06 BUDGET TARGET:	**$ 26,644,669**	**$26,130,901**
BASE ADJUSTMENTS:		
Department Requested Reduction to Revenue	$ (3,528,549)	$ -
Adjustment to Regular Pay Salary Savings in all Activities	-	(13,332)
Adjustment to Benefit Savings in all Activities	-	(7,584)
Adjustment to Other Pay in all Activities	-	(26,664)
Adjustment to Other Benefits in all Activities	-	(4,240)
Increase to Claims and Litigation Management Activity for County Counsel Charges	-	332,113
Decrease to Claims and Litigation Management Activity Other Services	-	(280,293)
BASE ADJUSTMENTS SUBTOTAL:	**$ (3,528,549)**	**$ -**
FY 2005-06 ADOPTED BASE BUDGET:	**$ 23,116,120**	**$ 26,130,901**
FY 2005-06 ADOPTED BUDGET:	**$ 23,116,120**	**$ 26,130,901**

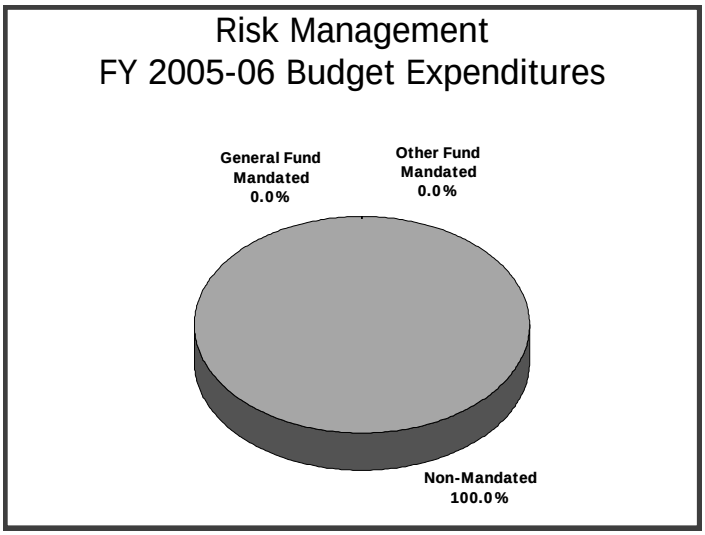
Risk Management (Continued)

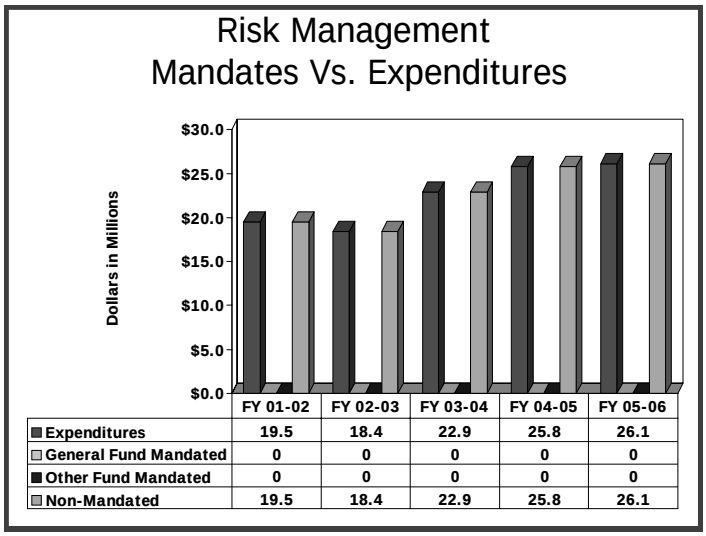
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ 19,468,077	$ 19,468,077
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ 18,408,417	$ 18,408,417
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ 22,944,313	$ 22,944,313
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ 25,772,181	$ 25,772,181
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ 26,130,901	$ 26,130,901

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ -	$ 19,468,077	$ 19,468,077
FY 2002-03 Actuals	$ -	$ -	$ -	$ -	$ 18,408,417	$ 18,408,417
FY 2003-04 Actuals	$ -	$ -	$ -	$ -	$ 22,944,313	$ 22,944,313
FY 2004-05 Actuals	$ -	$ -	$ -	$ -	$ 25,772,181	$ 25,772,181
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ 26,130,901	$ 26,130,901

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



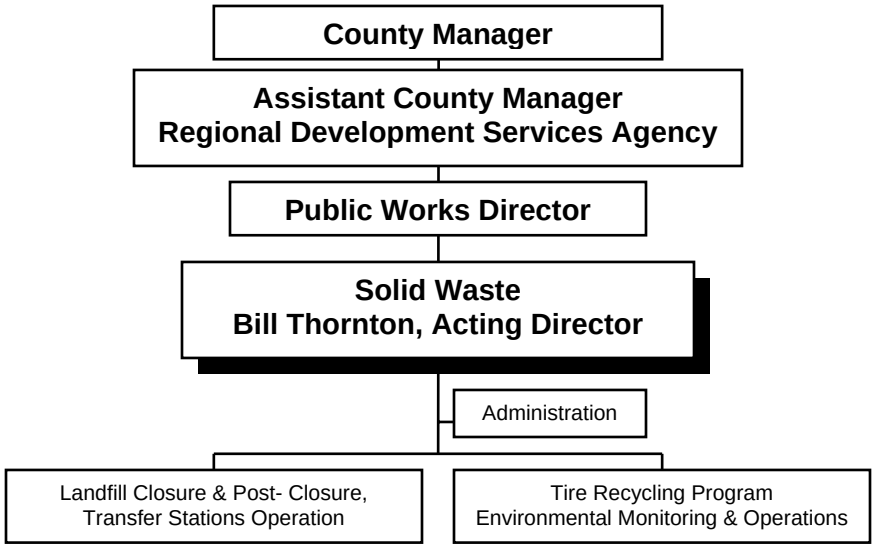


Solid Waste

Analysis by Jamie Rullo, Senior Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Solid Waste Management Department is to provide collection sites and tire recycling programs for residents and businesses so they may conveniently dispose of waste and tires in a safe manner that preserves and protects the environment and public health.

Vision

Provide solid waste transfer, disposal and recycling services for our County residents with emphasis on ever expanding role.

Strategic Goals

- "Household Hazardous Waste Program" -- By 2007, formulate a west side area wide community consortium to collaboratively address and implement a Household Hazardous Waste Program or conduct multi-area events. Status: The adopted budget will allow the department to make progress in meeting this goal.
- "Public/Private Partnership" -- By 2008, develop a public/private partnership program to recycle used tires into useable products. Status: The department is working towards achieving this goal.
- "Illegal Dumping Clean Up Program"-- By 2008, continue to expand the ongoing Illegal dumping clean-up program by collaborating with the west side communities. Status: The department may achieve this goal sooner than Fiscal Year 2007-08.

Solid Waste (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ENVIRONMENTAL WASTE MANAGEMENT	$ 223,247	$ 3,770,000	$ 3,770,000	$ 4,050,454	$ 4,150,000	$ 380,000	10.1%
WASTE DISPOSAL MANAGEMENT	89,276	50,000	50,000	95,000	665,000	615,000	1230.0%
ADMINISTRATIVE SERVICES PROG	4,380,095	400,000	400,000	456,236	-	(400,000)	-100.0%
TOTAL REVENUES	$ 4,692,619	$ 4,220,000	$ 4,220,000	$ 4,601,690	$ 4,815,000	$ 595,000	14.1%
EXPENDITURES							
ENVIRONMENTAL WASTE MANAGEMENT	$ 3,112,080	$ 3,665,774	$ 3,795,704	$ 4,243,074	$ 4,263,541	$ (467,837)	-12.3%
WASTE DISPOSAL MANAGEMENT	1,719,169	499,639	416,089	449,231	391,924	24,165	5.8%
ADMINISTRATIVE SERVICES PROG	1,054,980	247,009	208,046	187,690	225,914	(17,868)	-8.6%
TOTAL EXPENDITURES	$ 5,886,229	$ 4,412,422	$ 4,419,839	$ 4,879,995	$ 4,881,379	$ (461,540)	-10.4%

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ENVIRONMENTAL WASTE MANAGEMENT							
Percent of funded household hazardous waste events requested	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of tires recycled (in tons)	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
WASTE DISPOSAL MANAGEMENT							
Percent of customers satisfied	92.0%	95.0%	95.0%	92.0%	100.0%	5.0%	5.3%
Percent of groundwater well tests completed	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
INTERGOVERNMENTAL REVENUES	$ 4,066,015	$ 3,950,000	$ 3,950,000	$ 4,112,933	$ 4,300,000	$ 350,000	8.9%
CHARGES FOR SERVICES	209,145	50,000	50,000	150,824	155,000	105,000	210.0%
MISCELLANEOUS REVENUE	417,458	220,000	220,000	337,933	360,000	140,000	63.6%
TOTAL REVENUE	$ 4,692,619	$ 4,220,000	$ 4,220,000	$ 4,601,690	$ 4,815,000	$ 595,000	14.1%
EXPENDITURES							
PERSONAL SERVICES	$ 532,118	$ 553,866	$ 556,865	$ 524,022	$ 589,996	$ (33,131)	-5.9%
SUPPLIES	44,815	48,000	40,500	43,291	66,352	(25,852)	-63.8%
SERVICES	4,940,666	3,623,111	3,635,029	4,125,238	3,919,021	(283,992)	-7.8%
OTHER FINANCING USES	177,117	108,236	108,236	108,236	89,041	19,195	17.7%
CAPITAL OUTLAY	191,512	79,209	79,209	79,208	216,969	(137,760)	-173.9%
TOTAL EXPENDITURES	$ 5,886,229	$ 4,412,422	$ 4,419,839	$ 4,879,995	$ 4,881,379	$ (461,540)	-10.4%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
290 WASTE TIRE	$ 4,296,823	$ 3,770,000	$ 3,770,000	$ 4,050,454	$ 4,150,000	$ 380,000	10.1%
580 SOLID WASTE MANAGEMENT	395,796	450,000	450,000	551,236	665,000	215,000	47.8%
ALL FUNDS	$ 4,692,619	$ 4,220,000	$ 4,220,000	$ 4,601,690	$ 4,815,000	$ 595,000	14.1%
EXPENDITURES							
290 WASTE TIRE	$ 3,398,927	$ 3,419,169	$ 3,426,586	$ 4,141,596	$ 4,075,553	$ (648,967)	-18.9%
580 SOLID WASTE MANAGEMENT	2,487,302	993,253	993,253	738,400	805,826	187,427	18.9%
ALL FUNDS	$ 5,886,229	$ 4,412,422	$ 4,419,839	$ 4,879,995	$ 4,881,379	$ (461,540)	-10.4%

Solid Waste (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
290 WASTE TIRE	6.50	5.50	4.25	(1.25)
580 SOLID WASTE MANAGEMENT	5.50	6.50	8.75	2.25
TOTAL FUNDS	12.00	12.00	13.00	1.00

- 1.0 FTE was added by converting a temporary Public Service Representative position into a regular position. This position was classified as temporary for more than three years, and the Department has determined that the position is necessary to the operations of the Waste Tire Management activity and should be made a permanent position.

Base Adjustments

Revenue

- Other Intergovernmental Revenue was increased for the Waste Tire Management activity due to anticipated increased tire sales and resulting tax revenue.

Expenditures

- Increased Pay and Fringe Benefits for the additional position in the Waste Tire Management activity and the increased health and dental premiums.
- Decreased General Supplies expenditures to be more in line with current spending patterns.
- Increased Fuel expenditures to accommodate rising fuel costs.
- Increased Other Services to accommodate increase in waste tire recycling contract fee.
- Decreased Internal Service Charges according to usage schedules.
- Decreased Utilities to be more in line with current and historical expenditures.
- Capital expenditures were increased for the purchase of a truck and construction of a scale house for the Waste Tire Management activity.

Solid Waste (Continued)

Reconciliation

Waste Tire (290) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 3,770,000**	**$ 3,419,169**
MID-YEAR ADJUSTMENTS:			
Pay for Performance Adjustment	C-49-05-008-6-00	-	7,417
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 7,417**
FY 2004-05 REVISED BUDGET:		**$ 3,770,000**	**$ 3,426,586**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 3,770,000**	**$ 3,426,586**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 5,159
Retirement Contributions		-	5,196
Annualization of Mid-Year Adjustments		-	(35,290)
Position Elimination due to Public Works Merger			
CY 2006 Health and Dental Premium Increases		-	4,318
Pay for Performance Annualization		-	1,423
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (19,194)**
FY 2005-06 BUDGET TARGET:		**$ 3,770,000**	**$3,407,392**
BASE ADJUSTMENTS:			
Adjustment to Revenue (Other Charges and Interest Earnings)		$ 380,000	$ -
Expenditure Request Above Target		-	255
Adjustment to Regular Pay and Benefits		-	(112,616)
Adjustment to Other Services		-	600,000
Adjustment to Transfers Out		-	322
Adjustment to Vehicles and Construction Equipment		-	30,200
Adjustment to Infrastructure		-	150,000
BASE ADJUSTMENTS SUBTOTAL:		**$ 380,000**	**$ 668,161**
FY 2005-06 ADOPTED BUDGET:		**$ 4,150,000**	**$ 4,075,553**

Solid Waste (Continued)

Solid Waste Management (580) Appropriated Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 450,000**	**$ 993,253**
FY 2004-05 REVISED BUDGET:	**$ 450,000**	**$ 993,253**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 450,000**	**$ 993,253**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Enrollment Changes	$ -	$ 5,159
Retirement Contributions	-	4,459
Structural Balance	-	(51,363)
One Time Expenses	-	(512,684)
Home Hazardous Waste; Illegal Dumping; AZDPES Permitting		
CY 2006 Health and Dental Premium Increases	-	4,318
Pay for Performance Annualization	-	6,858
TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ (543,253)**
FY 2005-06 BUDGET TARGET:	**$ 450,000**	**$450,000**
BASE ADJUSTMENTS:		
Expenditure Request Over Target	$ -	$ 76
Adjustment to Other Intergovernmental Revenue	50,000	-
Adjustment to Other Charges for Services	75,000	-
Adjustment to Interest Earnings	90,000	-
Adjustment to Regular Pay and Fringe Benefits	-	122,065
Adjustment to Personnel Services Allocated In	-	8,502
Adjustment to General Supplies	-	(2,600)
Adjustment to Other Services	-	200,000
Adjustment to Utilities	-	3,000
Adjustment to Services - Allocation In	-	(6,910)
Adjustment to Vehicles and Construction Equipment	-	30,200
Adjustment to Debt Services	-	1,160
Adjustment to Transfers Out	-	333
BASE ADJUSTMENTS SUBTOTAL:	**$ 215,000**	**$ 355,826**
FY 2005-06 ADOPTED BUDGET:	**$ 665,000**	**$ 805,826**

Solid Waste (Continued)

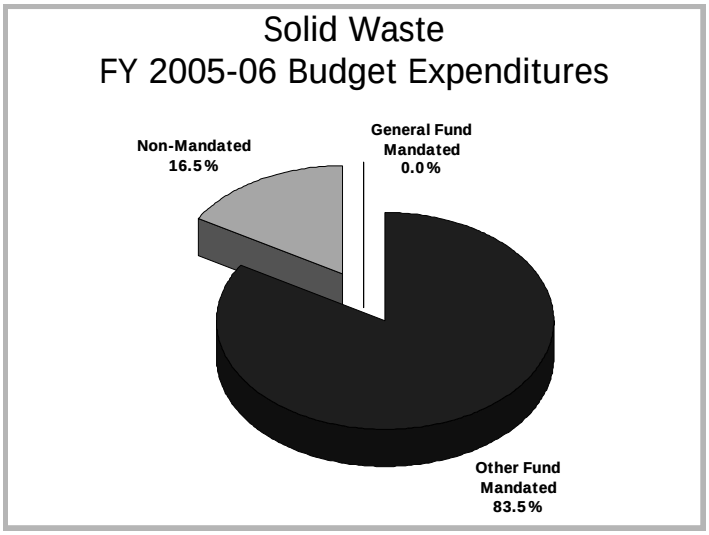
Mandate Consolidated Financial Data

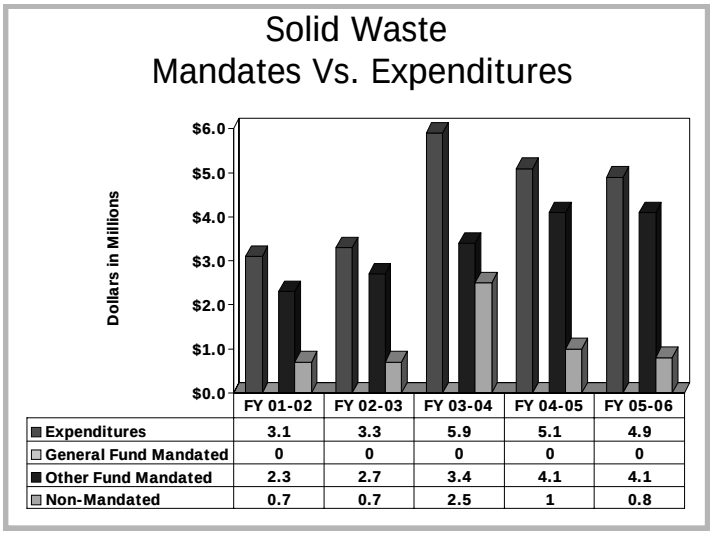
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 2,349,862	$ -	$ 745,428	$ -	$ 3,095,290
FY 2002-03 Actuals	$ -	$ 2,679,414	$ -	$ 653,853	$ -	$ 3,333,267
FY 2003-04 Actuals	$ -	$ 3,399,096	$ -	$ 2,510,264	$ -	$ 5,909,360
FY 2004-05 Actuals	$ -	$ 4,136,881	$ -	$ 951,797	$ -	$ 5,088,678
FY 2005-06 Adopted Budget	$ -	$ 4,075,553	$ -	$ 805,826	$ -	$ 4,881,379

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 2,349,862	$ -	$ -	$ -	$ 2,349,862
FY 2002-03 Actuals	$ -	$ 2,679,414	$ -	$ -	$ -	$ 2,679,414
FY 2003-04 Actuals	$ -	$ 3,399,096	$ -	$ -	$ -	$ 3,399,096
FY 2004-05 Actuals	$ -	$ 4,136,881	$ -	$ -	$ -	$ 4,136,881
FY 2005-06 Adopted Budget	$ -	$ 4,075,553	$ -	$ -	$ -	$ 4,075,553

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ -	$ -	$ 745,428	$ -	$ 745,428
FY 2002-03 Actuals	$ -	$ -	$ -	$ 653,853	$ -	$ 653,853
FY 2003-04 Actuals	$ -	$ -	$ -	$ 2,510,264	$ -	$ 2,510,264
FY 2004-05 Actuals	$ -	$ -	$ -	$ 951,797	$ -	$ 951,797
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ 805,826	$ -	$ 805,826

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Solid Waste (Continued)

Mandate Information

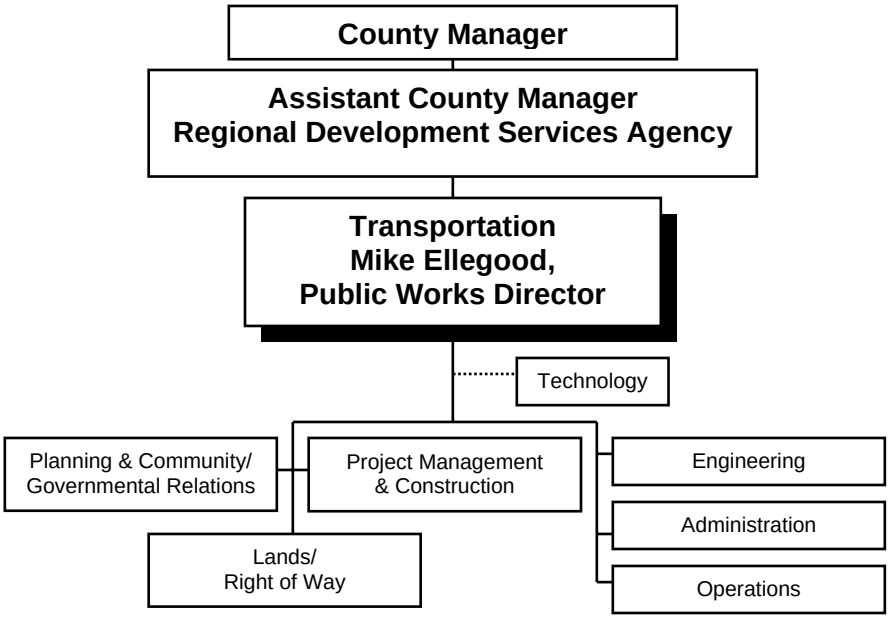
TITLE	Waste tire fund and program
AUTHORITY	A.R.S. § 44-1305. C.
HISTORY/ BACKGROUND	Each county shall establish a waste tire program and shall submit by September 1 of each year a waste tire management plan to the department of environmental quality for review and approval. A waste tire program may include contracts with private enterprise to do any of the following, either individually or collectively: Develop an accounting system for the waste tires managed with monies from the waste tire fund. The department of revenue shall provide an annual report to the legislature and to the department of environmental quality on the collection and distribution of monies in the waste tire fund.
MANDATE DESCRIPTION	Develop a plan to manage waste tires in the county. Construct, operate, or contract for the construction or operation of a waste tire processing facility and purchase equipment for that facility. Contract for a waste tire processing facility service. Remove or contract for the removal of waste tires from the county or other region. Establish waste tire collection centers at solid waste disposal facilities or waste tire processing facilities.

Transportation

Analysis by Jamie Rullo, Senior Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Maricopa County Department of Transportation (MCDOT) is to provide a quality transportation system to the travelers in Maricopa County so they can experience a safe, efficient and cost-effective journey.

Vision

We set a standard of excellence regionally enabling us to consistently deliver on our commitment to provide the right transportation system for Maricopa County at the right time and the right cost.

Strategic Goals

- "Transportation System Plan" - By December 2006, the Department of Transportation will complete a transportation system plan update, including specific policies and strategies that support the implementation of the MAG Regional Transportation Plan. Status: The department has achieved progress in meeting this goal.
- "Partnership Agreements" - By December 2006, the Department of Transportation will demonstrate support for the MAG Regional Transportation Plan and cooperation with our regional partners by proactively establishing partnership agreements with other local governments on the regional arterial projects contained in the Plan. Status: The department has achieved progress in meeting this goal.

Transportation (Continued)

- "Safety Improvement Projects" – The Department of Transportation will optimize the existing roadway system by annually deploying 25 safety improvement projects in addition to the Transportation Improvement Program. Status: The adopted budget includes funding to address this goal.
- "Satisfaction Survey" - By June 2006, the Department of Transportation will increase customer satisfaction and MCDOT institutional recognition through improved, proactive stakeholder involvement processes and initiatives to a stakeholder satisfaction survey rating of 6 as reported in the annual survey conducted by MCDOT Community Relations. Status: The department has achieved progress in meeting this goal.
- "Expenditure Rate" - Beginning in FY 2005, the Department of Transportation will plan for and improve the consistency of our delivery of budgeted projects by improving our capital expenditure rate to 85% and our operations expenditure rate to more than 95%, but less than 98%. Status: The department has achieved progress in meeting this goal.
- "Occupational Injuries" - Annually, the occupational injury rate and severity of injuries and illnesses at the Department of Transportation will decrease 5% from the previous year. Status: The department has achieved progress in meeting this goal.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
BUILD ROADS AND BRIDGES	$ 13,006,306	$ 75,265,642	$ 21,469,798	$ 17,320,012	$ 29,468,281	$ 7,998,483	37.3%
MANAGE TRAFFIC	184,383	2,873,893	1,162,000	105,400	1,932,962	770,962	66.3%
MAINTAIN ROADS AND BRIDGES	122,961	20,706,304	72,000	198,815	23,320	(48,680)	-67.6%
SUPPORT TRANSPORTATION SYSTEMS	2,168,663	6,500,349	1,807,825	1,941,110	1,843,140	35,315	2.0%
ADMINISTRATIVE SERVICES PROG	94,869,107	12,305,179	88,753,279	92,874,765	-	(88,753,279)	-100.0%
GENERAL GOVERNMENT	-	-	8,000,000	8,164,599	104,058,883	96,058,883	1200.7%
INFORMATION TECHNOLOGY PROGRAM	1,043	2,701,535	-	1,387	-	-	
TOTAL REVENUES	$ 110,352,463	$ 120,352,902	$ 121,264,902	$ 120,606,087	$ 137,326,586	$ 16,061,684	13.2%
EXPENDITURES							
BUILD ROADS AND BRIDGES	$ (1,038,567)	$ 80,520,265	$ 80,411,289	$ 61,497,851	$ 113,979,317	$ (33,568,028)	-41.7%
MANAGE TRAFFIC	2,382,111	3,728,913	4,663,579	2,691,683	4,905,418	(241,839)	-5.2%
MAINTAIN ROADS AND BRIDGES	23,803,257	27,358,193	27,320,547	28,011,319	27,574,533	(253,986)	-0.9%
SUPPORT TRANSPORTATION SYSTEMS	3,762,247	6,144,636	5,652,756	5,036,892	5,595,552	57,204	1.0%
ADMINISTRATIVE SERVICES PROG	63,676,276	9,606,272	10,071,219	10,007,614	10,762,711	(691,492)	-6.9%
INFORMATION TECHNOLOGY PROGRAM	3,289,750	3,581,855	3,732,744	3,097,172	3,421,033	311,711	8.4%
TOTAL EXPENDITURES	$ 95,875,074	$ 130,940,134	$ 131,852,134	$ 110,342,531	$ 166,238,564	$ (34,386,430)	-26.1%

Transportation (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
BUILD ROADS AND BRIDGES								
	Percent Particulate Matter (PM-10) roads that have been paved per County Air Quality regulations for dust suppression/mitigation	81.0%	80.0%	80.0%	80.0%	0.0%	-80.0%	-100.0%
	Percent of lane miles completed that were planned for new or improved roadway construction (excluding PM 10 roads)	90.0%	80.0%	80.0%	80.0%	80.0%	0.0%	0.0%
	Percent of bridges completed that were planned for new or improved construction	75.0%	80.0%	80.0%	80.0%	80.0%	0.0%	0.0%
	Percent of utility relocation permits completed w/o delays	100.0%	100.0%	100.0%	50.0%	100.0%	0.0%	0.0%
MAINTAIN ROADS AND BRIDGES								
	Percent of total road mileage with pavement condition rating of "good" or better	98.0%	97.0%	97.0%	97.0%	96.0%	-1.0%	-1.0%
	Percent of bridges with sufficiency rating of "good" of better	73.0%	70.0%	70.0%	70.0%	72.0%	2.0%	2.9%
MANAGE TRAFFIC								
	Percent reduction in accidents per intersection or roadway segment	87.0%	70.0%	70.0%	70.0%	70.0%	0.0%	0.0%
SUPPORT TRANSPORTATION SYSTEMS								
	Percent of MCDOT projects that go to bid and are eligible for partnerships and have partnerships in place	58.0%	67.0%	62.0%	62.0%	65.0%	3.0%	4.8%
	Percent increase in customer satisfaction and institutional recognition	78.3%	80.0%	80.0%	80.0%	80.0%	0.0%	0.0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
LICENSES & PERMITS	$ 1,719,371	$ 1,700,000	$ 1,700,000	$ 1,800,143	$ 1,800,000	$ 100,000	5.9%
INTERGOVERNMENTAL REVENUES	104,157,522	117,658,622	118,570,622	117,708,948	134,801,586	16,230,964	13.7%
MISCELLANEOUS REVENUE	4,475,570	994,280	994,280	1,096,995	725,000	(269,280)	-27.1%
TOTAL REVENUE	$ 110,352,463	$ 120,352,902	$ 121,264,902	$ 120,606,087	$ 137,326,586	$ 16,061,684	13.2%
EXPENDITURES							
PERSONAL SERVICES	$ 23,436,176	$ 24,789,006	$ 25,909,093	$ 24,358,414	$ 26,109,856	$ (200,763)	-0.8%
SUPPLIES	2,141,396	2,076,786	2,490,526	2,489,912	2,483,306	7,220	0.3%
SERVICES	19,530,324	32,105,421	35,063,445	45,052,659	43,328,415	(8,264,970)	-23.6%
OTHER FINANCING USES	2,006,719	1,716,924	1,716,924	1,716,924	1,647,490	69,434	4.0%
CAPITAL OUTLAY	48,760,459	70,251,997	66,672,146	36,724,622	92,669,497	(25,997,351)	-39.0%
TOTAL EXPENDITURES	$ 95,875,074	$ 130,940,134	$ 131,852,134	$ 110,342,531	$ 166,238,564	$ (34,386,430)	-26.1%

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
223 TRANSPORTATION GRANTS	$ 147,692	$ 250,000	$ 1,162,000	$ 100,000	$ 1,892,962	$ 730,962	62.9%
232 TRANSPORTATION OPERATIONS	97,225,922	98,657,104	98,657,104	103,263,242	106,067,343	7,410,239	7.5%
234 TRANSPORTATION CAPITAL PROJECT	69,978,849	83,141,666	82,687,896	78,484,943	96,842,069	14,154,173	17.1%
900 ELIMINATIONS	(57,000,000)	(61,695,868)	(61,242,098)	(61,242,098)	(67,475,788)	(6,233,690)	10.2%
ALL FUNDS	$ 110,352,463	$ 120,352,902	$ 121,264,902	$ 120,606,087	$ 137,326,586	$ 16,061,684	13.2%
223 TRANSPORTATION GRANTS	$ 15,838	$ 250,000	$ 1,162,000	$ 100,000	$ 1,892,962	$ (730,962)	-62.9%
232 TRANSPORTATION OPERATIONS	100,977,402	114,426,951	114,426,951	113,575,376	121,187,336	(6,760,385)	-5.9%
234 TRANSPORTATION CAPITAL PROJECT	51,881,834	77,959,051	77,505,281	57,909,254	110,634,054	(33,128,773)	-42.7%
900 ELIMINATIONS	(57,000,000)	(61,695,868)	(61,242,098)	(61,242,098)	(67,475,788)	6,233,690	-10.2%
ALL FUNDS	$ 95,875,074	$ 130,940,134	$ 131,852,134	$ 110,342,531	$ 166,238,564	$ (34,386,430)	-26.1%

Transportation (Continued)

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
223 TRANSPORTATION GRANTS	-	1.00	1.00	-
232 TRANSPORTATION OPERATIONS	479.00	476.00	476.00	-
TOTAL FUNDS	479.00	477.00	477.00	-

Base Adjustments

Revenue

- Increased Licenses and Permits, State Shared Highway User Revenue, and State Shared Vehicle License Revenue according to forecasts.
- Increased Other Intergovernmental Revenue as established by the department's projected partnerships and agreements.
- Increased Grant Revenue for three grants: Regional Archived Data, MAG/Surprise REACT, AZTech Integrated Communications Network.

Expenditures

- Decreased Regular Pay in anticipation of additional personnel salary and benefit savings based on historical vacancies.
- Increased Fringe Benefits expenditures to accommodate increases in employee health and dental premiums, health enrollment changes, and retirement contributions.
- Increased Other Services expenditures to accommodate increased spending in the Maintain Roads and Bridges program.
- Increased Capital Projects expenditures according to the department's transportation capital project schedule for the Build Roads and Bridges program.

Transportation (Continued)

Reconciliation

Transportation Grants (223) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 250,000**	**$ 250,000**
MID-YEAR ADJUSTMENTS:			
AZTech ITS Integrated Communications Network	C-64-05-057-2-00	$ 912,000	$ 912,000
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ 912,000**	**$ 912,000**
FY 2004-05 REVISED BUDGET:		**$ 1,162,000**	**$ 1,162,000**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 1,162,000**	**$ 1,162,000**
FY 2005-06 BUDGET TARGET:		**$ 1,162,000**	**$1,162,000**
BASE ADJUSTMENTS:			
Revenue Request AboveTarget		$ 730,962	$ -
Expenditure Request Above Target		-	730,962
BASE ADJUSTMENTS SUBTOTAL:		**$ 730,962**	**$ 730,962**
FY 2005-06 ADOPTED BUDGET:		**$ 1,892,962**	**$ 1,892,962**

Transportation (Continued)

Transportation Operations (232) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**98,657,104**	**$**	**114,426,951**
FY 2004-05 REVISED BUDGET:	**$**	**98,657,104**	**$**	**114,426,951**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**98,657,104**	**$**	**114,426,951**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	192,156
Retirement Contributions		-		785,461
Structural Balance		-		(17,296,438)
CY 2006 Health and Dental Premium Increases		-		374,274
Pay for Performance Annualization		-		174,700
Less Transfer to Capital Projects Fund		-		(67,475,788)
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**(83,245,635)**
FY 2005-06 BUDGET TARGET:	**$**	**98,657,104**		**$31,181,316**
BASE ADJUSTMENTS:				
Adjustment to Licenses and Permits	$	100,000	$	-
Adjustment to Other Intergovernmental Revenue		(69,240)		-
Adjustment to Miscellaneous Revenue		73,875		-
Adjustment to State Shared Highway User Revenue		6,875,759		-
Adjustment to State Shared Vehicle License Revenue		530,000		-
Adjustment to Interest Earnings		(100,155)		-
Adjustment to Regular Pay and Fringe Benefits		-		(588,557)
Adjustment to Other Services		-		(411,339)
Adjustment to Transfers Out		-		23,530,128
BASE ADJUSTMENTS SUBTOTAL:	**$**	**7,410,239**	**$**	**22,530,232**
FY 2005-06 ADOPTED BASE OPERATING BUDGET:	**$**	**106,067,343**	**$**	**53,711,548**
Plus Transfer to Capital Projects Fund	$	-	$	67,475,788
FY 2005-06 ADOPTED BUDGET:	**$**	**106,067,343**	**$**	**121,187,336**

Transportation (Continued)

Transportation Capital Projects (234) Appropriated Budget Reconciliation

			REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$**	**83,141,666**	**$**	**77,959,051**
MID-YEAR ADJUSTMENTS:					
Pay for Performance Adjustment	C-49-05-008-6-00	$	(453,770)	$	-
Pay for Performance Adjustment	C-49-05-008-6-00				(453,770)
	MID-YEAR ADJUSTMENTS SUBTOTAL:	**$**	**(453,770)**	**$**	**(453,770)**
FY 2004-05 REVISED BUDGET:		**$**	**82,687,896**	**$**	**77,505,281**
FY 2004-05 REVISED RESTATED BUDGET:		**$**	**82,687,896**	**$**	**77,505,281**
FY 2005-06 BUDGET TARGET:		**$**	**82,687,896**		**$77,505,281**
BASE ADJUSTMENTS:					
Revenue Request Under Target		$	(13,425,955)	$	-
Adjustment to Other Intergovernmental Revenue			4,050,000		-
Adjustment to Transfers In from Operating Fund			23,530,128		-
Expenditure Request Above Target			-		47,168,614
Adjustment to Legal Services			-		(450,000)
Adjustment to Other Services			-		(520,000)
Adjustment to Infrastructure			-		(13,070,000)
Adjustment to Transfers Out			-		159
	BASE ADJUSTMENTS SUBTOTAL:	**$**	**14,154,173**	**$**	**33,128,773**
FY 2005-06 ADOPTED BUDGET:		**$**	**96,842,069**	**$**	**110,634,054**

Transportation (Continued)

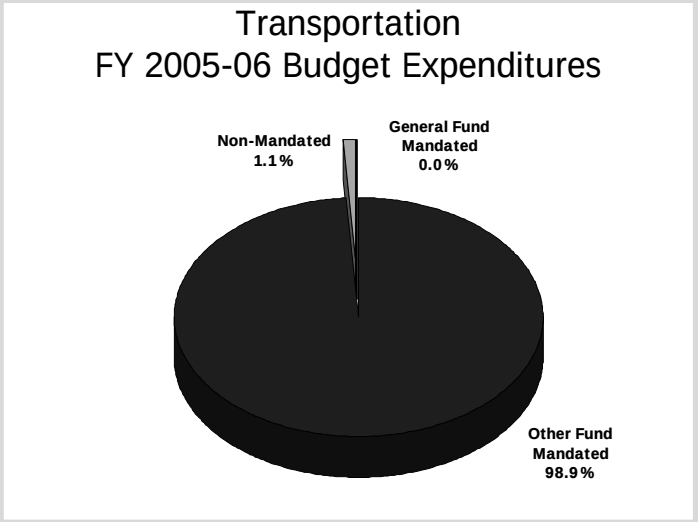
Mandate Consolidated Financial Data

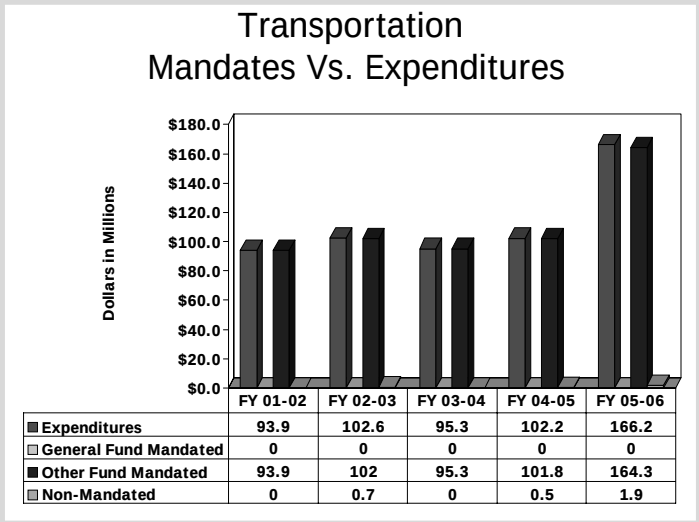
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 45,239,435	$ 48,684,801	$ -	$ -	$ 93,924,236
FY 2002-03 Actuals	$ -	$ 46,476,736	$ 56,164,787	$ -	$ -	$ 102,641,523
FY 2003-04 Actuals	$ -	$ 43,867,392	$ 51,407,046	$ -	$ -	$ 95,274,438
FY 2004-05 Actuals	$ -	$ 51,771,470	$ 50,477,073	$ -	$ -	$ 102,248,543
FY 2005-06 Adopted Budget	$ -	$ 123,080,298	$ 110,634,054	$ -	$ -	$ 233,714,352

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 45,215,397	$ 48,684,801	$ -	$ -	$ 93,900,198
FY 2002-03 Actuals	$ -	$ 45,794,755	$ 56,164,787	$ -	$ -	$ 101,959,542
FY 2003-04 Actuals	$ -	$ 43,851,554	$ 51,407,046	$ -	$ -	$ 95,258,600
FY 2004-05 Actuals	$ -	$ 51,273,234	$ 50,477,073	$ -	$ -	$ 101,750,307
FY 2005-06 Adopted Budget	$ -	$ 121,187,336	$ 110,634,054	$ -	$ -	$ 231,821,390

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 24,038	$ -	$ -	$ -	$ 24,038
FY 2002-03 Actuals	$ -	$ 681,981	$ -	$ -	$ -	$ 681,981
FY 2003-04 Actuals	$ -	$ 15,838	$ -	$ -	$ -	$ 15,838
FY 2004-05 Actuals	$ -	$ 498,236	$ -	$ -	$ -	$ 498,236
FY 2005-06 Adopted Budget	$ -	$ 1,892,962	$ -	$ -	$ -	$ 1,892,962

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





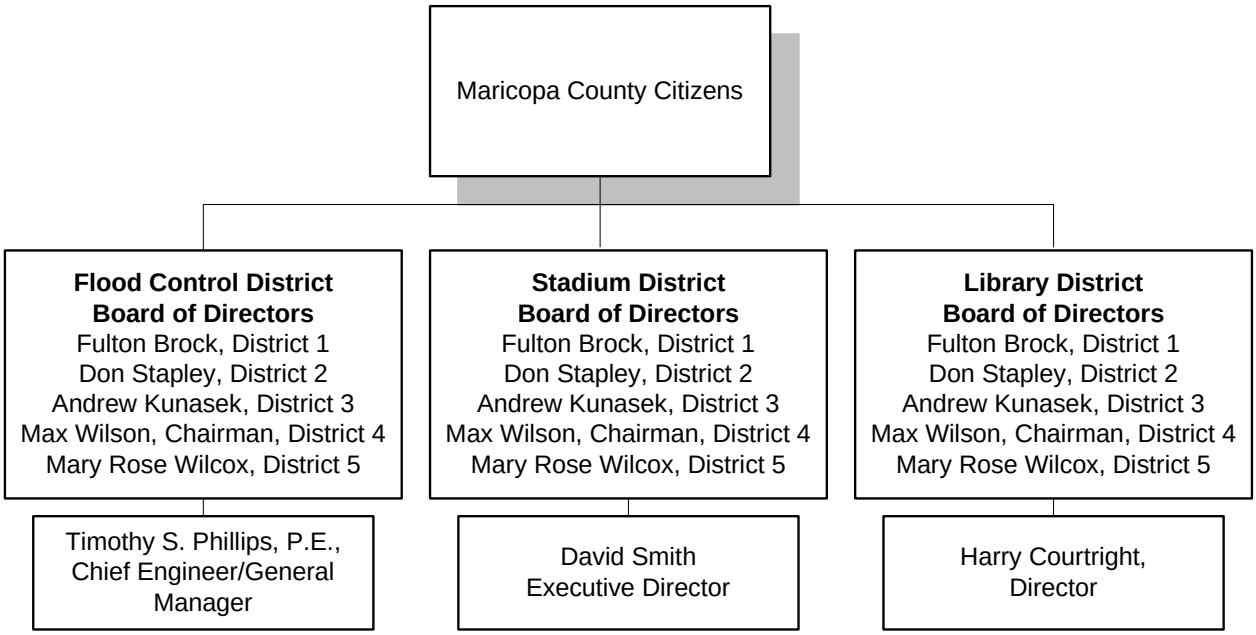
Transportation (Continued)

Mandate Information

TITLE	Transportation System Operation, Maintenance, Improvement, Planning and Environmental Mitigation
AUTHORITY	Title 11 Powers and obligations of the county; A.R.S. § 28-18 Distribution of Highway Users Revenue Fund (HURF) funds; A.R.S. § 28-19 County highways; A.R.S. § 41-4 and 41-5 Historic preservation; Title 49 Environment; General Order R-1 of the Corporation Commission; The Transportation Equity Act for the 21st Century (TEA-21); The National Environmental Policy Act; The Clean Water Act; The Americans with Disabilities Act; Occupational Safety and Health Act (OSHA).
HISTORY/ BACKGROUND	The State of Arizona adopted statutes defining powers and duties of various levels of government in operating and maintaining the public transportation system. It also defined a funding mechanism and allocation formula for HURF revenue collected by the State. The Constitution and state statutes restrict how the funds can be spent. The specifics of HURF, its distribution, and the powers and duties of the levels of government have been amended numerous times.

Special Districts

Special Districts Organizational Chart

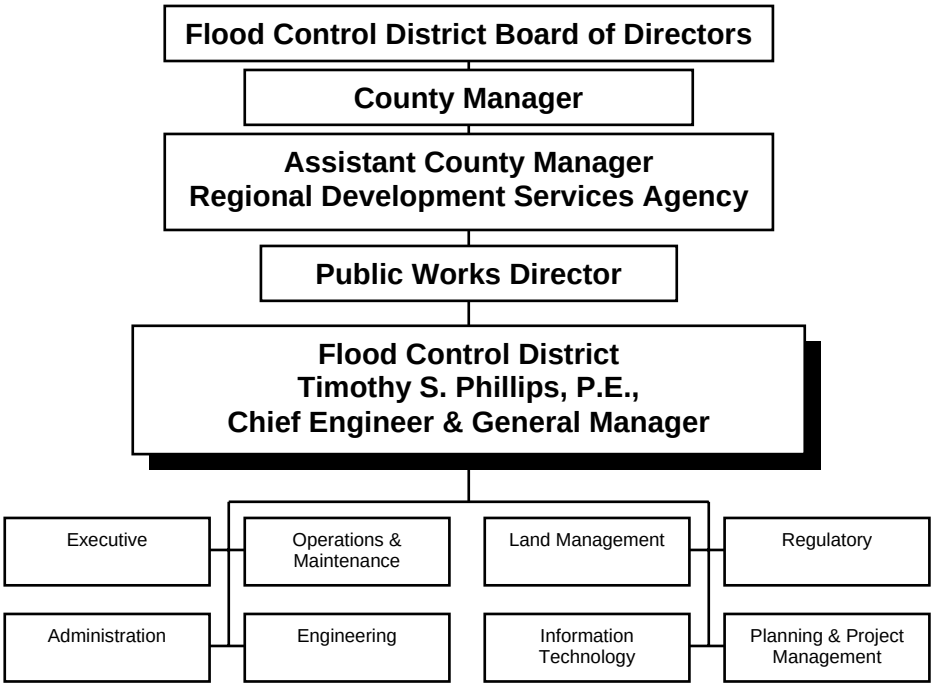


Flood Control District

Analysis by Jamie Rullo, Senior Management and Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of the Flood Control District of Maricopa County is to provide flood hazard identification, regulation, remediation, and education to the people in Maricopa County so that they can reduce their risks of injury, death, and property damage due to flooding while enjoying the natural and beneficial values served by floodplains.

Vision

The Vision of the Flood Control District of Maricopa County is that the people of Maricopa County and future generations will have the maximum amount of protection from the effects of flooding through fiscally responsible flood control actions and multiple-use facilities that complement or enhance the beauty of our desert environment.

Flood Control District (Continued)

Strategic Goals

- "Flood Hazard Risk Mitigation" -- By FY 2008-09, the Flood Control District will develop and implement a model for flood hazard risk mitigation that measures the amount of risk mitigated through actions taken by each of its programs in terms of the number of people affected and the inflation adjusted cost per resident. Status: The District is making progress towards meeting this goal.
- "Flood Delineation" -- Beginning in FY 2004-05 and for each year for the next five years, the Flood Control District will continue to identify flood and erosion hazard areas by delineating at least 5% of the existing (3,334) linear miles of undelineated watercourses and conducting studies on 5% of the total number of square miles (7,070) of watershed needing study. Status: The adopted budget includes funding to meet this goal.
- "Flood Hazard Mitigation" -- Beginning in FY 2004-05 and for each year for the next five years, the Flood Control District will continue to provide maximum flood hazard mitigation to the people who live and work in Maricopa County by completing 10% of the structural projects listed in the 5-year CIP plan. And, to the extent allowed by its enabling statutes, the District will include provisions for multiple use opportunities incorporating the principles of landscape architecture and land use planning in their siting, planning, and design. Status: The adopted budget includes funding to achieve this goal.
- "Floodplain Permitting and Enforcement" -- Beginning in FY 2004-05 and for each year for the next five years, the Flood Control District will provide floodplain compliance guidance, direction, permitting, and enforcement so that 100% of the structures permitted for building within delineated floodplains are in compliance with applicable state and federal laws and are not flooded during storm runoff events. Status: The adopted budget includes funding to achieve this goal.
- "Public Education" -- Beginning in FY 2004-05 and for each year for the next five years, 50% of those who live in and visit Maricopa County will be exposed to flood hazard information, flood mitigation project information, and flood safety guidance through mass media and public education programs. Status: The adopted budget includes funding for education programs in order for the District to meet this goal.
- "Community Rating System" -- By the end of calendar year 2007, the Flood Control District will have the requisite number of 500 points to increase its Community Rating System rating from a level 5 to a level 4; thereby saving the property owners in unincorporated Maricopa County an additional 5% on their annual flood insurance premiums. Status: The District is working towards achieving this goal.

Flood Control District (Continued)

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
FLOOD HAZARD REGULATION PROGRA	$ 1,825,255	$ 2,101,404	$ 1,151,499	$ 910,906	$ 225,000	$ (926,499)	-80.5%
FLOOD HAZARD IDENTIFICATION	201	-	116,243	116,263	-	(116,243)	-100.0%
FLOOD HAZARD REMEDIATION	17,326,668	19,696,481	19,696,481	14,726,852	33,547,000	13,850,519	70.3%
ADMINISTRATIVE SERVICES PROG	51,339,695	56,871,753	56,871,753	413,778	140,000	(56,731,753)	-99.8%
GENERAL GOVERNMENT	-	-	-	56,432,261	63,250,138	63,250,138	
INFORMATION TECHNOLOGY PROGRAM	441,012	-	-	27,163	40,000	40,000	
TOTAL REVENUES	$ 70,932,831	$ 78,669,638	$ 77,835,976	$ 72,627,223	$ 97,202,138	$ 19,366,162	24.9%
EXPENDITURES							
FLOOD HAZARD REGULATION PROGRA	$ 3,176,223	$ 3,083,056	$ 2,239,097	$ 2,627,115	$ 1,666,337	$ 572,760	25.6%
FLOOD HAZARD EDUCATION PROGRAM	409,223	521,950	889,369	697,770	715,838	173,531	19.5%
FLOOD HAZARD IDENTIFICATION	9,002,404	9,188,716	11,100,048	9,512,446	10,856,688	243,360	2.2%
FLOOD HAZARD REMEDIATION	20,045,058	60,574,586	64,502,839	63,596,166	2,711,322	61,791,517	95.8%
ADMINISTRATIVE SERVICES PROG	39,046,132	4,585,494	4,961,212	4,813,047	76,396,930	(71,435,718)	-1439.9%
INFORMATION TECHNOLOGY PROGRAM	2,508,522	1,679,241	1,661,498	1,734,130	1,996,367	(334,869)	-20.2%
TOTAL EXPENDITURES	$ 74,187,561	$ 79,633,043	$ 85,354,063	$ 82,980,674	$ 94,343,482	$ (8,989,419)	-10.5%

Flood Control District (Continued)

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
FLOOD HAZARD EDUCATION PROGRAM								
	Percent of presentation, program, and stormwater quality consultation requests completed.	113.0%	100.0%	100.0%	100.0%	0.0%	-100%	-100%
	Percent of dollar value of positive media attention received at a rating of five or above (on a scale of one to nine).	90.0%	92.0%	92.0%	72.0%	89.0%	-3%	-3%
FLOOD HAZARD IDENTIFICATION PROGRAM								
	Percent of square miles of watershed identified for plan studies where the studies were completed in the fiscal year.	11.0%	2.0%	0.0%	0.0%	0.0%	0%	
	Percent of cumulative linear miles of watercourses requiring approximate or detailed delineation that were delineated up to the end of the current fiscal year.	10.0%	8.0%	8.0%	8.0%	7.0%	-1%	-13%
	Percent of sensor days that was operational during the quarter.	99.0%	99.0%	99.0%	99.0%	96.0%	-3%	-3%
FLOOD HAZARD REGULATION PROGRAM								
	Percent of storm water samples collected	0.0%	0.0%	0.0%	0.0%	0.0%	0%	
	Percent of drainage complaint cases in which an initial site investigation is conducted within 30 days of receipt of violation complaint.	0.0%	0.0%	0.0%	0.0%	0.0%	0%	
	Percent of inspection stops completed within one day of receiving the request for an inspection.	68.0%	72.0%	68.0%	90.0%	0.0%	-68%	-100%
	Percent of drainage plans reviews completed in the quarter within the One-Stop-Shop goals.	0.0%	0.0%	0.0%	0.0%	0.0%	0%	
	Percent of floodplain complaint cases in which an initial site investigation is conducted within 30 days of receipt of violation complaint.	72.0%	50.0%	69.0%	56.0%	0.0%	-69%	-100%
	Percent of Flood Determinations responded to within 24 hours of receiving the request	100.0%	98.0%	99.0%	96.0%	0.0%	-99%	-100%
	Percent of floodplain plans reviews completed in the quarter within the One-Stop-Shop goals.	97.0%	97.0%	97.0%	87.0%	0.0%	-97%	-100%
FLOOD HAZARD REMEDIATION								
	Percent of eligible property acquired in the fiscal year	0.0%	0.0%	0.0%	0.0%	0.0%	0%	
	Percent of priority 1 work orders (work required to assure safety, or for a structure to function as designed) that were completed within 60 days of issuance.	96.0%	96.0%	98.0%	98.0%	100.0%	2%	2%
	Percent of budgeted revenue realized through the use or sale of Flood Control District property.	22.0%	94.0%	94.0%	94.0%	100.0%	6%	6%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
TAXES	$ 50,550,367	$ 56,334,141	$ 56,334,141	$ 56,334,141	$ 62,733,411	$ 6,399,270	11.4%
LICENSES & PERMITS	2,000,338	2,101,404	1,151,499	1,209,642	505,000	(646,499)	-56.1%
INTERGOVERNMENTAL REVENUES	16,761,216	19,694,612	19,810,855	13,384,285	23,479,727	3,668,872	18.5%
MISCELLANEOUS REVENUE	1,620,909	539,481	539,481	1,699,155	10,484,000	9,944,519	1843.3%
TOTAL REVENUE	$ 70,932,831	$ 78,669,638	$ 77,835,976	$ 72,627,223	$ 97,202,138	$ 19,366,162	24.9%
EXPENDITURES							
PERSONAL SERVICES	$ 12,882,330	$ 13,318,350	$ 13,188,140	$ 12,212,126	$ 13,465,651	$ (277,511)	-2.1%
SUPPLIES	1,228,536	1,046,864	1,244,687	1,122,980	1,593,612	(348,925)	-28.0%
SERVICES	18,701,719	19,599,268	22,098,837	22,137,715	20,341,585	1,757,252	8.0%
OTHER FINANCING USES	1,136,127	1,144,170	1,144,170	1,144,170	1,140,805	3,365	0.3%
CAPITAL OUTLAY	40,238,850	44,524,391	47,678,229	46,363,683	57,801,829	(10,123,600)	-21.2%
TOTAL EXPENDITURES	$ 74,187,561	$ 79,633,043	$ 85,354,063	$ 82,980,674	$ 94,343,482	$ (8,989,419)	-10.5%

Flood Control District (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
989 FLOOD CONTROL GRANTS	$ 203,666	$ -	$ 116,243	$ 254,322	$ -	$ (116,243)	-100.0%
991 FLOOD CONTROL	70,729,165	78,669,638	77,719,733	72,372,901	97,202,138	19,482,405	25.1%
990 FLOOD CONTROL CAPITAL PROJECTS	52,644,000	63,446,899	59,631,823	53,327,784	70,816,471	11,184,648	18.8%
900 ELIMINATIONS	(52,644,000)	(63,446,899)	(59,631,823)	(53,327,784)	(70,816,471)	(11,184,648)	18.8%
ALL FUNDS	$ 70,932,831	$ 78,669,638	$ 77,835,976	$ 72,627,223	$ 97,202,138	$ 19,366,162	24.9%
EXPENDITURES							
989 FLOOD CONTROL GRANTS	$ 260,502	$ -	$ 116,243	$ 187,682	$ -	$ 116,243	100.0%
991 FLOOD CONTROL	78,829,285	91,003,439	90,293,140	83,871,199	103,017,953	(12,724,813)	-14.1%
990 FLOOD CONTROL CAPITAL PROJECTS	47,741,774	52,076,503	54,576,503	52,249,577	62,142,000	(7,565,497)	-13.9%
900 ELIMINATIONS	(52,644,000)	(63,446,899)	(59,631,823)	(53,327,784)	(70,816,471)	11,184,648	-18.8%
ALL FUNDS	$ 74,187,561	$ 79,633,043	$ 85,354,063	$ 82,980,674	$ 94,343,482	$ (8,989,419)	-10.5%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
991 FLOOD CONTROL	227.00	209.00	208.00	(1.00)
TOTAL FUNDS	227.00	209.00	208.00	(1.00)

Base Adjustments

Revenue

- Property Taxes and Payments In Lieu of Taxes were increased according to forecasts.
- Licenses and Permits revenue was decreased due to the transfer of the Drainage Administration activity to the Planning and Development Department.

Expenditures

- Regular Pay was decreased due to the transfer of Drainage Administration personnel to Planning and Development, the transfer of personnel to Public Works (Transportation Department), and the elimination of positions identified through the Public Works' merger of operations.
- Fringe Benefits were increased to accommodate health and dental premium increases, retirement contribution increases, and health/dental plan enrollment changes.
- General Supplies expenditures were increased to accommodate infrastructure maintenance for the Flood Hazard Remediation program.

Flood Control District (Continued)

Reconciliation

Flood Control (991) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 78,669,638**	**$ 91,003,439**
MID-YEAR ADJUSTMENTS:			
Transfer of Drainage Admin. to Planning & Development	C-69-05-031-0-00	$ (949,905)	$ (710,299)
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ (949,905)**	**$ (710,299)**
FY 2004-05 REVISED BUDGET:		**$ 77,719,733**	**$ 90,293,140**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 77,719,733**	**$ 90,293,140**
TARGET ADJUSTMENTS:			
Annualization of Mid-Year Adjustments	C-69-05-031-0-00	$ (474,952)	$ (355,150)
Employee Health/Dental Plan Enrollment Changes		-	120,083
Retirement Contributions		-	588,099
Structural Balance			(13,808,261)
CY 2006 Health and Dental Premium Increases		-	173,655
One-Time Expenses for Equipment not Received in FY05			450,000
Pay for Performance Annualization		-	86,375
Less Estimated Transfer to Capital Projects Fund			(70,819,471)
TARGET ADJUSTMENTS SUBTOTAL:		**$ (474,952)**	**$ (83,564,670)**
FY 2005-06 BUDGET TARGET:		**$ 77,244,781**	**$6,728,470**
BASE ADJUSTMENTS:			
Revenue Request Above Target		$ 17,208,826	$ -
Adjustment to Property Taxes		2,716,804	-
Adjustment to Miscellaneous Revenue		31,727	-
Expenditure Request Above Target for Dam Safety		-	600,000
Expenditure Request Above Target for CIP Transfer		-	16,318,438
Adjustment to Regular Pay and Fringe Benefits		-	(393,130)
Adjustment to Internal Service Charges		-	21,710
Adjustment to Travel and Education		-	(27,048)
Adjustment to Legal Services		-	(55,648)
Adjustment to Postage/Freight/Shipping		-	6,843
Adjustment to Vehicle and Construction Equipment		-	324,376
Adjustment to Transfers Out to Capital Projects Fund		-	8,677,471
BASE ADJUSTMENTS SUBTOTAL:		**$ 19,957,357**	**$ 25,473,012**
FY 2005-06 RECOMMENDED BASE OPERATING BUDGET:		**$ 97,202,138**	**$ 32,201,482**
Plus Transfer to Capital Projects Fund		$ -	$ 70,816,471
FY 2005-06 ADOPTED BUDGET:		**$ 97,202,138**	**$ 103,017,953**

Flood Control District (Continued)

Flood Control Capital Projects (990) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 63,446,899**	**$ 52,076,503**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-009-6-00	$ (266,219)	$ -
Floodplain Delineation, Planning, and Education	C-69-05-058-M-00	(2,153,000)	-
Radio Communications Upgrade	C-69-05-022-M-00	(1,395,857)	-
Floodprone Properties Acquisition Program	C-69-05-056-M-00	-	2,500,000
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ (3,815,076)**	**$ 2,500,000**
FY 2004-05 REVISED BUDGET:		**$ 59,631,823**	**$ 54,576,503**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 59,631,823**	**$ 54,576,503**
FY 2005-06 BUDGET TARGET:		**$ 59,631,823**	**$54,576,503**
BASE ADJUSTMENTS:			
Revenue Request Above Target		$ 2,507,177	$ -
Adjustment to Transfers In from Operating Fund		8,677,471	-
Expenditure Request Above Target		-	7,565,497
Adjustment to Other Services per Project Revisions		-	(1,128,000)
Adjustment to Land per Project Revisions		-	2,130,000
Adjustment to Infrastructure per Project Revisions		-	(1,002,000)
BASE ADJUSTMENTS SUBTOTAL:		**$ 11,184,648**	**$ 7,565,497**
FY 2005-06 ADOPTED BUDGET:		**$ 70,816,471**	**$ 62,142,000**

Flood Control District (Continued)

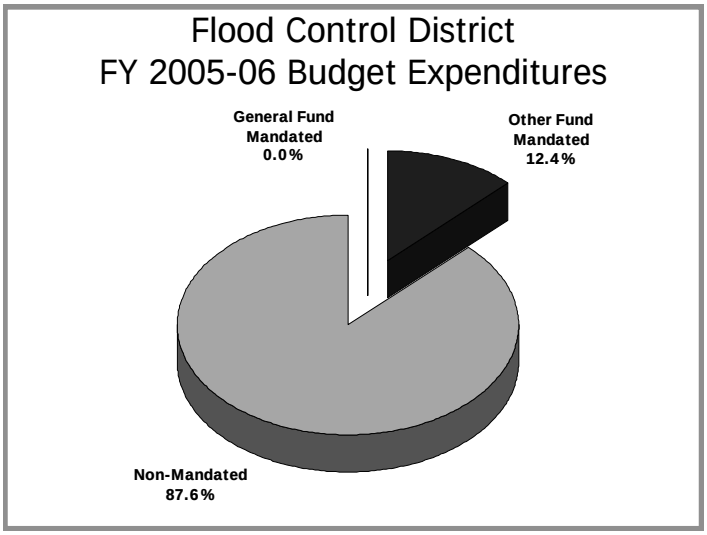
Mandate Consolidated Financial Data

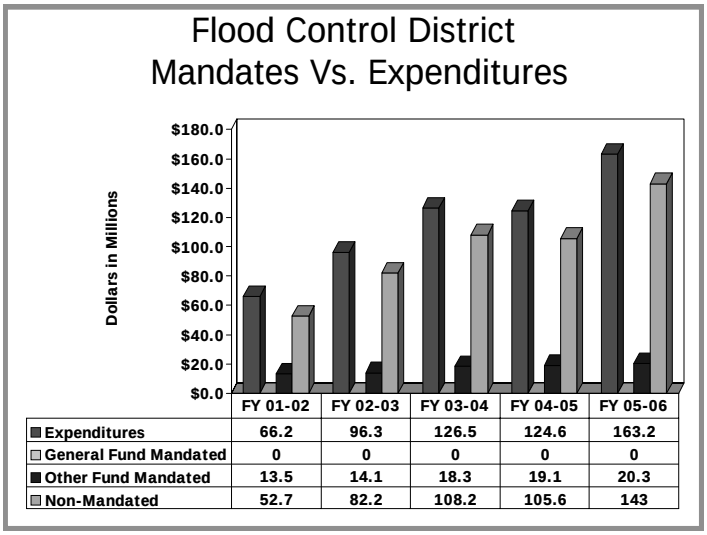
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 20,240,575	$ 45,933,266	$ -	$ -	$ 66,173,841
FY 2002-03 Actuals	$ -	$ 55,518,204	$ 40,773,261	$ -	$ -	$ 96,291,465
FY 2003-04 Actuals	$ -	$ 78,829,285	$ 47,719,673	$ -	$ -	$ 126,548,958
FY 2004-05 Actuals	$ -	$ 81,943,881	$ 42,692,819	$ -	$ -	$ 124,636,700
FY 2005-06 Adopted Budget	$ -	$ 103,017,953	$ 62,142,000	$ -	$ -	$ 165,159,953

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 13,499,531	$ -	$ -	$ -	$ 13,499,531
FY 2002-03 Actuals	$ -	$ 14,101,198	$ -	$ -	$ -	$ 14,101,198
FY 2003-04 Actuals	$ -	$ 18,339,179	$ -	$ -	$ -	$ 18,339,179
FY 2004-05 Actuals	$ -	$ 19,076,327	$ -	$ -	$ -	$ 19,076,327
FY 2005-06 Adopted Budget	$ -	$ 22,201,313	$ -	$ -	$ -	$ 22,201,313

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 6,741,044	$ 45,933,266	$ -	$ -	$ 52,674,310
FY 2002-03 Actuals	$ -	$ 41,417,006	$ 40,773,261	$ -	$ -	$ 82,190,267
FY 2003-04 Actuals	$ -	$ 60,490,106	$ 47,719,673	$ -	$ -	$ 108,209,779
FY 2004-05 Actuals	$ -	$ 62,867,554	$ 42,692,819	$ -	$ -	$ 105,560,373
FY 2005-06 Adopted Budget	$ -	$ 80,816,640	$ 62,142,000	$ -	$ -	$ 142,958,640

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Flood Control District (Continued)

Mandate Information

TITLE	Flood Detection and Data Collection
AUTHORITY	A.R.S. § 48-3608 Assistance In Flood Insurance Program; A.R.S. § 48-3609B Floodplain Delineation And Regulation; Arizona Administrative Code § 12-15-1219 Dam Safety Procedures; Owners Responsibilities
HISTORY/ BACKGROUND	The program was initiated to monitor impoundments behind the District's dams and to measure flood flows in our flood channels and on the major rivers. A comprehensive system now provides essential rainfall, stream flow and weather data to the District. This information is electronically relayed to the National Weather Service, the State, the County Departments of Transportation and Emergency Management, and many cities.
MANDATE DESCRIPTION	The Flood Control District, as owner of 23 dam and drainage facilities regulated by the State, must monitor flood control facilities, watersheds and floodplains for structure integrity and evaluation purpose and is responsible for their safe operation. This is accomplished through periodic maintenance, inspection, and early warning and emergency action plans. During the past 12 months, the operational efficiency of all remote stations was approximately 99%. This level of performance will be maintained or increased slightly.

Flood Detection and Data Collection	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 1,182,780	$ -	$ -	$ -	$ 1,182,780
FY 2002-03 Actuals	$ -	$ 1,199,727	$ -	$ -	$ -	$ 1,199,727
FY 2003-04 Actuals	$ -	$ 1,421,190	$ -	$ -	$ -	$ 1,421,190
FY 2004-05 Actuals	$ -	$ 3,271,132	$ -	$ -	$ -	$ 3,271,132
FY 2005-06 Adopted Budget	$ -	$ 3,569,579	$ -	$ -	$ -	$ 3,569,579

Flood Control District (Continued)

TITLE	Floodplain Administration
AUTHORITY	A.R.S. § 48-3609 Floodplain Delineation And Regulation Of Use. A.R.S. § 48-3610 Assumption Of Powers And Duties By Cities And Towns
HISTORY/ BACKGROUND	The Flood Control District administers the floodplain regulation for the unincorporated areas of Maricopa County, plus 13 municipalities. Additionally, the district delineates areas subjected to the "100-year" flood throughout Maricopa County. The minimum level of service is the regulation of new development in the floodplains and the enforcement of the floodplain regulations.
MANDATE DESCRIPTION	Maricopa County must manage and regulate delineated floodplains.

Floodplain Administration	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 3,136,398	$ -	$ -	$ -	$ 3,136,398
FY 2002-03 Actuals	$ -	$ 2,587,362	$ -	$ -	$ -	$ 2,587,362
FY 2003-04 Actuals	$ -	$ 2,857,852	$ -	$ -	$ -	$ 2,857,852
FY 2004-05 Actuals	$ -	$ 1,098,440	$ -	$ -	$ -	$ 1,098,440
FY 2005-06 Adopted Budget	$ -	$ 1,154,960	$ -	$ -	$ -	$ 1,154,960

Flood Control District (Continued)

TITLE	Planning
AUTHORITY	A.R.S. § 48-3616 Survey And Report Of Flood Control Problems And Facilities; Comprehensive Program By Board; Hearing
HISTORY/ BACKGROUND	In the mid-1980's, the District began to recognize the need for an independent planning program due to the rapid growth of the Phoenix metropolitan area and pending completion of several large-scale federal projects that had directed the Districts actions for many years. The first step towards an independent planning program began when the Area Drainage Master Plan Study (ADMS) Program was conceived in 1983. The Program, which is now included in the Districts Planning Program, was approved by the Board of Directors as Resolution FCD 85-3 on April 17, 1985. Planning became a separate District program in 1989. The Planning Program identifies regional drainage and flooding problems and develops alternative solutions to protect life and property. Major activities include watercourse master plans, area drainage master plans, design concept reports, pre-design studies and inter-agency coordination. Since it's inception in 1989, the Flood Control District has prepared the Comprehensive Plan for Flood Hazard Mitigation.
MANDATE DESCRIPTION	The Flood Control District must conduct a survey and prepare a report at least every five years in describing the remaining flooding problems and the existing flood control facilities in Maricopa County.

Planning	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 3,110,548	$ -	$ -	$ -	$ 3,110,548
FY 2002-03 Actuals	$ -	$ 3,503,051	$ -	$ -	$ -	$ 3,503,051
FY 2003-04 Actuals	$ -	$ 5,260,529	$ -	$ -	$ -	$ 5,260,529
FY 2004-05 Actuals	$ -	$ 7,167,512	$ -	$ -	$ -	$ 7,167,512
FY 2005-06 Adopted Budget	$ -	$ 7,798,486	$ -	$ -	$ -	$ 7,798,486

Flood Control District (Continued)

TITLE	Structure
AUTHORITY	A.R.S. § 45-1423 Power Of Maricopa And Yuma Counties To Cooperate With Federal Government In Flood Control Projects; A.R.S. § 45-1424 Power Of Maricopa And Pinal Counties To Cooperate With Federal Government In Flood Control Projects; A.R.S. § 48-3616 Survey And Report Flood Control Problems And Facilitates; Comprehensive Programs; Adoption By Board; Hearing
HISTORY/ BACKGROUND	In 1954, the Maricopa County Board of Supervisors, Phoenix City Council, and the Salt River Project Board of Directors recognized the need for a comprehensive approach to solving flooding problems.
MANDATE DESCRIPTION	The County must provide for the maintenance of dams and other flood control structures to reduce the risks of flood loss.

Structure	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 3,874,262	$ -	$ -	$ -	$ 3,874,262
FY 2002-03 Actuals	$ -	$ 4,276,303	$ -	$ -	$ -	$ 4,276,303
FY 2003-04 Actuals	$ -	$ 6,062,535	$ -	$ -	$ -	$ 6,062,535
FY 2004-05 Actuals	$ -	$ 7,106,189	$ -	$ -	$ -	$ 7,106,189
FY 2005-06 Adopted Budget	$ -	$ 9,678,288	$ -	$ -	$ -	$ 9,678,288

Flood Control District (Continued)

TITLE	Drainage
AUTHORITY	The Flood Control District is directed by the Drainage Regulations as adopted pursuant to A.R.S. § 11-251, Sections 30 and 36 and A.R.S. § 11-251.05
HISTORY/ BACKGROUND	Administers the County Drainage Regulation (prepared by the District), to reduce existing and potential flooding caused by local storm water. Coordinates with County Planning, Transportation, Public Health and Building Safety to insure that new development will not increase runoff divert flows, or backwater onto another property.
MANDATE DESCRIPTION	The County must enforce standards for excavation, landfill, and grading to prevent unnecessary loss from erosion, flooding and landslides; Review drainage reports and plans for all developments of land covered by this regulation and approve such plans when the requirements of this Regulation are met; Investigate violations and complaints of non-compliance with this Regulation; Keep copies of all documents or other submissions made pursuant to the requirements of this Regulation; Issue notices or orders necessary to enforce the provisions of the Regulation; Take action necessary to obtain compliance with Regulation, upon determination that development of land subject to this Regulation has proceeded without drainage clearance.

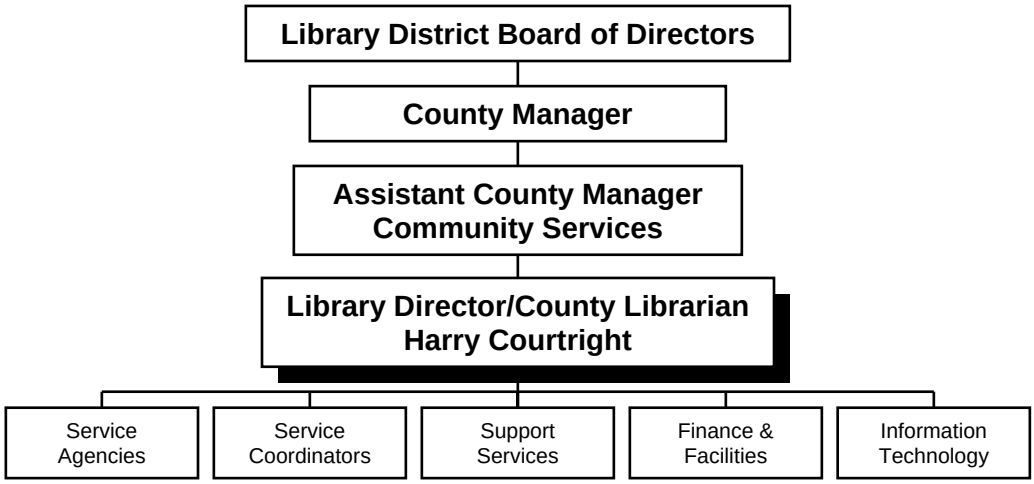
Drainage	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 2,195,543	$ -	$ -	$ -	$ 2,195,543
FY 2002-03 Actuals	$ -	$ 2,534,755	$ -	$ -	$ -	$ 2,534,755
FY 2003-04 Actuals	$ -	$ 2,737,073	$ -	$ -	$ -	$ 2,737,073
FY 2004-05 Actuals	$ -	$ 433,054	$ -	$ -	$ -	$ 433,054
FY 2005-06 Adopted Budget	$ -	$ -	$ -	$ -	$ -	$ -

Library District

Analysis by Victor Wickersham, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The Mission of Maricopa County Library District is to provide access to a wealth of informational and recreational resources for people of all ages and backgrounds so that they may have the opportunity to expand their horizons through reading and learning.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- "Electronic Resources" -- By December 31, 2005, develop a new model for providing equitable access to electronic resources to 75% of public libraries in the county. Status: OMB is aware of the Library Districts efforts to achieve this goal. Meetings have been held with the Maricopa Association of Governments (MAG) to foster a working relationship with other public libraries in the county. This could enable this goal to be met.
- "Customer Satisfaction" -- By June 30, 2006, customer satisfaction with the library's collection of books and other materials will increase to 90%. Status: This goal is not reflected in the department's performance measures. It should be included in the next revision of the strategic plan.
- "Cardholder Increase" -- By June 30, 2007, increase the number of library cardholders by 27% over cardholders on June 30, 2004. Status: This goal is not reflected in the department's performance measures. It should be included in the next revision of the strategic plan.

Library District (Continued)

- "Resource Usage" -- By June 30, 2008, increase resource usage to meet or exceed the average increase of 10 benchmark libraries. Status: This goal is not reflected in the department's performance measures. It should be included in the next revision of the strategic plan.
- "Active Cardholders" -- By June 30, 2009, increase the number of active (card is used at least 3 times in 12 months) cardholders by 40% over cardholders on June 30, 2004. Status: This goal is not reflected in the department's performance measures. It should be included in the next revision of the strategic plan.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
PUBLIC LIBRARY SERVICE	$ 1,139,496	$ 16,401,681	$ 655,920	$ 8,709,007	$ 976,963	$ 321,043	48.9%
ADMINISTRATIVE SERVICES PROG	14,861,352	457,589	464,374	239,434	52,760	(411,614)	-88.6%
GENERAL GOVERNMENT	-	-	15,852,336	8,510,641	14,204,277	(1,648,059)	-10.4%
TOTAL REVENUES	$ 16,000,848	$ 16,859,270	$ 16,972,630	$ 17,459,082	$ 15,234,000	$ (1,738,630)	-10.2%
EXPENDITURES							
PUBLIC LIBRARY SERVICE	$ 12,427,650	$ 13,521,769	$ 13,344,894	$ 12,848,128	$ 11,437,700	$ 1,907,194	14.3%
ADMINISTRATIVE SERVICES PROG	3,497,317	2,060,183	2,971,213	2,109,113	3,012,974	(41,761)	-1.4%
INFORMATION TECHNOLOGY PROGRAM	615,607	763,844	960,117	661,208	805,620	154,497	16.1%
TOTAL EXPENDITURES	$ 16,540,574	$ 16,345,796	$ 17,276,224	$ 15,618,449	$ 15,256,294	$ 2,019,930	11.7%

Key Results by Program

PROGRAM	RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
PUBLIC LIBRARY SERVICES								
	Percent of Library users who report that they received the information in a timely manner.	98.4%	98.0%	98.0%	98.4%	99.1%	1.1%	1.1%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PRO. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
TAXES	$ 14,162,234	$ 15,664,900	$ 15,664,900	$ 16,075,112	$ 13,976,029	$ (1,688,871)	-10.8%
INTERGOVERNMENTAL REVENUES	799,284	264,361	323,520	413,397	266,008	(57,512)	-17.8%
CHARGES FOR SERVICES	27,902	27,420	27,420	52,782	58,069	30,649	111.8%
FINES & FORFEITS	479,128	445,000	445,000	470,956	480,420	35,420	8.0%
MISCELLANEOUS REVENUE	532,301	457,589	511,790	446,835	453,474	(58,316)	-11.4%
TOTAL REVENUE	$ 16,000,848	$ 16,859,270	$ 16,972,630	$ 17,459,082	$ 15,234,000	$ (1,738,630)	-10.2%
EXPENDITURES							
PERSONAL SERVICES	$ 6,872,194	$ 8,124,356	$ 8,471,330	$ 7,379,065	$ 8,300,584	$ 170,746	2.0%
SUPPLIES	3,133,247	5,157,603	3,732,366	3,825,209	1,680,059	2,052,307	55.0%
SERVICES	2,086,051	2,096,151	2,272,095	2,022,059	2,340,670	(68,575)	-3.0%
OTHER FINANCING USES	681,388	706,043	706,043	706,043	913,635	(207,592)	-29.4%
CAPITAL OUTLAY	3,767,695	261,643	2,094,390	1,686,073	2,021,346	73,044	3.5%
TOTAL EXPENDITURES	$ 16,540,574	$ 16,345,796	$ 17,276,224	$ 15,618,449	$ 15,256,294	$ 2,019,930	11.7%

Library District (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
242 LIBRARY DISTRICT GRANTS	$ 139,222	$ 25,000	$ 41,099	$ 43,153	$ 25,000	$ (16,099)	-39.2%
244 LIBRARY DISTRICT	15,861,626	16,834,270	16,931,531	17,415,929	15,209,000	(1,722,531)	-10.2%
ALL FUNDS	$ 16,000,848	$ 16,859,270	$ 16,972,630	$ 17,459,082	$ 15,234,000	$ (1,738,630)	-10.2%
EXPENDITURES							
242 LIBRARY DISTRICT GRANTS	$ 139,095	$ 25,000	$ 41,099	$ 19,918	$ 25,000	$ 16,099	39.2%
244 LIBRARY DISTRICT	16,401,479	16,320,796	17,235,125	15,598,531	15,231,294	2,003,831	11.6%
ALL FUNDS	$ 16,540,574	$ 16,345,796	$ 17,276,224	$ 15,618,449	$ 15,256,294	$ 2,019,930	11.7%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
244 LIBRARY DISTRICT	147.00	151.69	150.69	(1.00)
TOTAL FUNDS	147.00	151.69	150.69	(1.00)

- The 1 FTE variance is due to the Library District staff restructure. The department added 1 Librarian and 1 Library Supervisor and eliminated 3 Public Service Representatives for a net reduction of 1 FTE.

Base Adjustments

Revenue

- Increase Property Tax by $1,130,392 for Fund 244 based on the 2005 secondary net assessed value.
- Increase Payment in Lieu of Taxes by $40,812 for Fund 244.

Expenditures

- Reduce Regular Pay & Benefits Savings by $172,105 for Fund 244 for positions budgeted higher than actual expenditures.
- Increase Buildings and Improvements by $225,000 for Fund 244 for the Aguila Library.

Reconciliation

Library District Grants (242) Budget Reconciliation

	REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$ 25,000**	**$ 25,000**
FY 2004-05 REVISED BUDGET:	**$ 25,000**	**$ 25,000**
FY 2004-05 REVISED RESTATED BUDGET:	**$ 25,000**	**$ 25,000**
FY 2005-06 BUDGET TARGET:	**$ 25,000**	**$25,000**
FY 2005-06 ADOPTED BUDGET:	**$ 25,000**	**$ 25,000**
FY 2005-06 ADOPTED BUDGET:	**$ 25,000**	**$ 25,000**

Library District (Continued)

Library District (244) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 16,834,270**	**$ 16,320,796**
MID-YEAR ADJUSTMENTS:			
Pay for Performance Adjustment	C-49-05-010-6-00	$ -	$ 117,068
Acquisition Sun Lakes Library land & building	C-65-05-004-1-00	-	350,000
Acquisition modular building Aguila Library	C-65-05-008-8-00	-	350,000
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ -**	**$ 817,068**
FY 2004-05 REVISED BUDGET:		**$ 16,834,270**	**$ 17,137,864**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 16,834,270**	**$ 17,137,864**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 40,094
Retirement Contributions		-	150,967
CY 2006 Health and Dental Premium Increases		-	108,375
North Valley Library Opening Day		-	(350,000)
One Time Tax Levy		(2,819,263)	(2,819,263)
Acquisition of Building - Ed Robson Library		-	(350,000)
Modular Building for Aguila		-	(350,000)
Collection & Automation System at Avondale Library		-	1,500,000
Pay for Performance Annualization		-	112,801
TARGET ADJUSTMENTS SUBTOTAL:		**$ (2,819,263)**	**$ (1,957,026)**
FY 2005-06 BUDGET TARGET:		**$ 14,015,007**	**$15,180,838**
BASE ADJUSTMENTS:			
Revenue over target		$ 2,842,052	$ -
Adjustment to bring back to target		(2,842,052)	
Adjustment to Property Taxes		1,130,392	
Adjustment to Payment in Lieu of Taxes		40,812	
Adjustment to Misc Revenue		22,789	
Adjustment to Regular Pay & Benefits Savings		-	(172,105)
Adjustment to Fuel		-	(2,000)
Adjustment to Internal Service Charges		-	1,239
Adjustment to Postage		-	(10,000)
Adjustment to Transfers Out			8,322
Adjustment to Buildings & Improvements (Aguila)		-	225,000
BASE ADJUSTMENTS SUBTOTAL:		**$ 1,193,993**	**$ 50,456**
FY 2005-06 ADOPTED BUDGET:		**$ 15,209,000**	**$ 15,231,294**
FY 2005-06 ADOPTED BUDGET:		**$ 15,209,000**	**$ 15,231,294**

Library District (Continued)

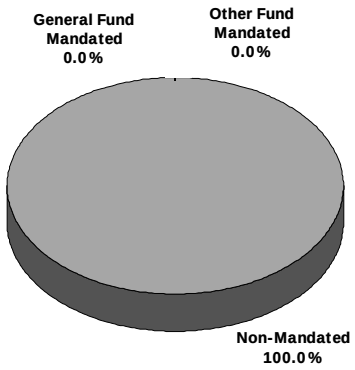
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 10,032,880	$ -	$ -	$ -	$ 10,032,880
FY 2002-03 Actuals	$ -	$ 12,633,244	$ -	$ -	$ -	$ 12,633,244
FY 2003-04 Actuals	$ -	$ 16,484,097	$ -	$ -	$ -	$ 16,484,097
FY 2004-05 Actuals	$ -	$ 15,773,084	$ -	$ -	$ -	$ 15,773,084
FY 2005-06 Adopted Budget	$ -	$ 15,256,294	$ -	$ -	$ -	$ 15,256,294

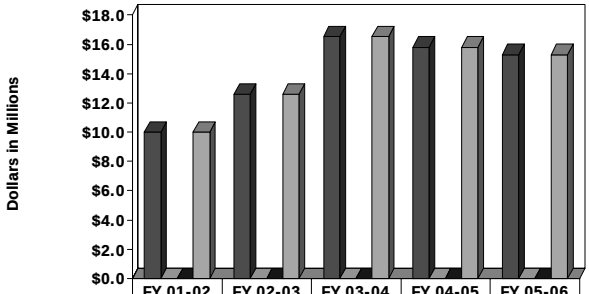
Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 10,032,880	$ -	$ -	$ -	$ 10,032,880
FY 2002-03 Actuals	$ -	$ 12,633,244	$ -	$ -	$ -	$ 12,633,244
FY 2003-04 Actuals	$ -	$ 16,484,097	$ -	$ -	$ -	$ 16,484,097
FY 2004-05 Actuals	$ -	$ 15,773,084	$ -	$ -	$ -	$ 15,773,084
FY 2005-06 Adopted Budget	$ -	$ 15,256,294	$ -	$ -	$ -	$ 15,256,294

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.

Library District
FY 2005-06 Budget Expenditures



Library District
Mandates Vs. Expenditures



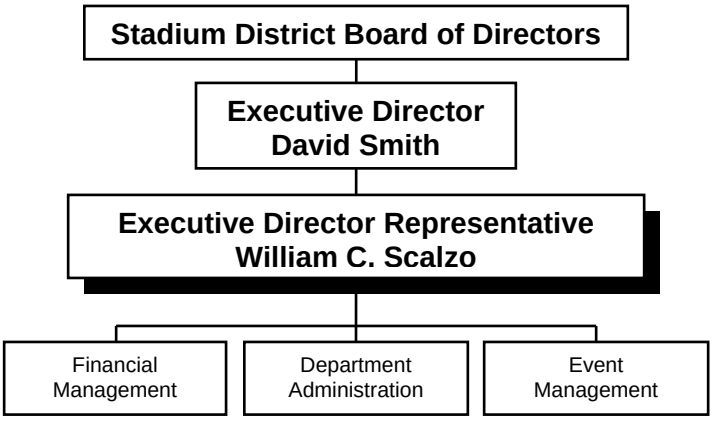
	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06
Expenditures	10	12.6	16.5	15.8	15.3
General Fund Mandated	0	0	0	0	0
Other Fund Mandated	0	0	0	0	0
Non-Mandated	10	12.6	16.5	15.8	15.3

Stadium District

Analysis by Victor Wickersham, Management & Budget Analyst

Departmental Information

Organizational Chart



Mission

The mission of the Maricopa County Stadium District is to provide fiscal resources and asset management of BankOne Ballpark and funding for Cactus League facilities for the community and visitors to Maricopa County so they can attend Major League Baseball games and other entertainment events in state-of-the-art, well-maintained facilities.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

- "Maintenance" -- The District will provide management oversight and facility inspections of Bank One Ballpark for the Stadium District Board of Directors, the community and its visitors to ensure that the facility is maintained consistent with all agreements and is compliant with 95% of the required inspections within 5 years beginning July 2005. Status: A major step towards meeting this goal was taken in FY 04/05 with the Board approval of spending $1 million from the Long Term Project Reserve to perform capital repairs necessary to maintain the facility.
- "Increase Revenue" -- The District will increase Bank One Ballpark revenues for non-baseball activities by 30% within 3 years beginning July 2003. Status: The responsibility for booking and conducting "Day Uses" at the ballpark was transferred to the Stadium District in FY 04/05. The Department considers this goal to be on target.

Stadium District (Continued)

- "Increase Ballpark Use" -- The District will increase use of Bank One Ballpark and public exposure to the facility through meetings, seminars, and conferences for non-baseball activities by 30% within the three years beginning July 2003. Status: The responsibility for booking and conducting "Day Uses" at the ballpark was transferred to the Stadium District in FY 04/05. The District promotes use of the facility for non-baseball uses and considers this goal to be on target.
- "New Revenue Sources" -- The District will obtain 5 new entrepreneurial revenue sources within 5 years beginning July 2003 to ensure the future stability of the Stadium District. Status: The District has reported that it has obtained 2 of the revenue sources and is currently pursuing 2 new entrepreneurial revenue sources.

Department Budget Information

Total Budget by Program

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUES							
ENTERTAINMENT MANAGEMENT	$ 709,589	$ 824,971	$ 937,471	$ 420,470	$ 662,500	$ (274,971)	-29.3%
FINANCIAL MANAGEMENT	10,170,331	10,010,627	9,818,127	10,007,297	9,987,398	169,271	1.7%
ADMINISTRATIVE SERVICES PROG	28,975	-	-	-	-	-	
TOTAL REVENUES	$ 10,908,895	$ 10,835,598	$ 10,755,598	$ 10,427,767	$ 10,649,898	$ (105,700)	-1.0%
EXPENDITURES							
ENTERTAINMENT MANAGEMENT	$ 270,305	$ 324,493	$ 198,230	$ 448,135	$ 191,615	$ 6,615	3.3%
FINANCIAL MANAGEMENT	7,773,012	6,800,313	10,110,778	6,422,002	7,529,972	2,580,806	25.5%
ADMINISTRATIVE SERVICES PROG	224,257	312,154	266,916	267,186	221,665	45,251	17.0%
GENERAL GOVERNMENT	-	-	-	250,625	-	-	
TOTAL EXPENDITURES	$ 8,267,574	$ 7,436,960	$ 10,575,924	$ 7,387,948	$ 7,943,252	$ 2,632,672	24.9%

Key Results by Program

PROGRAM / RESULT	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
ENTERTAINMENT MANAGEMENT							
Percent increase in Revenue	-24%	-3%	-3%	-3%	0%	3%	-100%
FINANCIAL MANAGEMENT							
Percent increase in Reserves	15%	25%	22%	18%	22%	0%	0%

Total Budget by Category

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PRO. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
TAXES	$ 5,640,736	$ 5,215,094	$ 5,215,094	$ 5,366,250	$ 5,215,094	$ -	0.0%
MISCELLANEOUS REVENUE	5,268,159	5,620,504	5,540,504	5,061,517	5,434,804	(105,700)	-1.9%
TOTAL REVENUE	$ 10,908,895	$ 10,835,598	$ 10,755,598	$ 10,427,767	$ 10,649,898	$ (105,700)	-1.0%
EXPENDITURES							
PERSONAL SERVICES	$ 594,708	$ 801,491	$ 903,106	$ 605,687	$ 847,022	$ 56,084	6.2%
SUPPLIES	2,090	9,306	9,306	2,358	2,931	6,375	68.5%
SERVICES	391,815	720,640	757,989	405,949	1,293,066	(535,077)	-70.6%
OTHER FINANCING USES	36,253	34,741	34,741	34,741	35,188	(447)	-1.3%
CAPITAL OUTLAY	7,242,708	5,870,782	8,870,782	6,339,213	5,765,045	3,105,737	35.0%
TOTAL EXPENDITURES	$ 8,267,574	$ 7,436,960	$ 10,575,924	$ 7,387,948	$ 7,943,252	$ 2,632,672	24.9%

Stadium District (Continued)

Total Budget by Fund

	FY 2003-04 ACTUAL RESTATED	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2004-05 PROJ. ACT. RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE	%
REVENUE							
250 CACTUS LEAGUE OPERATIONS	$ 223,151	$ 169,000	$ 169,000	$ 165,530	$ 507,500	$ 338,500	200.3%
253 BALLPARK OPERATIONS	4,120,735	4,517,821	4,687,821	4,260,126	4,616,121	(71,700)	-1.5%
370 STADIUM DIST DEBT SERIES02	5,972,808	5,515,094	5,515,094	5,577,254	5,515,094	-	0.0%
410 BALLPARK CONSTRUCTION	351,435	-	-	-	-	-	
450 LONG TERM PROJECT RESERVE	1,244,365	2,293,820	2,093,820	2,084,995	2,093,820	-	0.0%
900 ELIMINATIONS	(1,003,599)	(1,660,137)	(1,710,137)	(1,660,137)	(2,082,637)	(372,500)	21.8%
ALL FUNDS	$ 10,908,895	$ 10,835,598	$ 10,755,598	$ 10,427,767	$ 10,649,898	$ (105,700)	-1.0%
250 CACTUS LEAGUE OPERATIONS	$ 27,006	$ 109,318	$ 109,709	$ 21,504	$ 482,288	$ (372,579)	-339.6%
253 BALLPARK OPERATIONS	3,771,751	3,469,685	5,658,258	4,913,509	3,615,507	2,042,751	36.1%
370 STADIUM DIST DEBT SERIES02	5,118,480	5,515,094	5,515,094	3,360,572	5,925,094	(410,000)	-7.4%
410 BALLPARK CONSTRUCTION	351,435	-	-	-	-	-	
450 LONG TERM PROJECT RESERVE	2,500	3,000	1,003,000	752,500	3,000	1,000,000	99.7%
900 ELIMINATIONS	(1,003,599)	(1,660,137)	(1,710,137)	(1,660,137)	(2,082,637)	372,500	-21.8%
ALL FUNDS	$ 8,267,574	$ 7,436,960	$ 10,575,924	$ 7,387,948	$ 7,943,252	$ 2,632,672	24.9%

Personnel by Fund

	FY 2004-05 ADOPTED RESTATED	FY 2004-05 REVISED RESTATED	FY 2005-06 ADOPTED	ADOPTED VS. REVISED VARIANCE
253 BALLPARK OPERATIONS	5.00	5.00	5.00	-
TOTAL FUNDS	5.00	5.00	5.00	-

Base Adjustments

Revenue

- Reduced Interest Revenue by $105,700 for Funds 250 & 253
- Increased Transfer In by $372,500 for Fund 250 for the Sports & Tourism payment

Expenditures

- Increased Other Services by $372,500 for Fund 250 for the Sports & Tourism payment
- Adjusted Personnel Services for Assistant Director, Management Analyst and Director
- Increased Transfers Out by $372,500 for Fund 370 for the Sports & Tourism payment

Stadium District (Continued)

Reconciliation

Cactus League Operations (250) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 169,000**	**$ 109,318**
MID-YEAR ADJUSTMENTS:			
Performance Pay Increase	C-49-05-008-6-00	$ -	$ 391
	MID-YEAR ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 391**
FY 2004-05 REVISED BUDGET:		**$ 169,000**	**$ 109,709**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 169,000**	**$ 109,709**
TARGET ADJUSTMENTS:			
Pay for Performance Annualization		$ -	$ 79
	TARGET ADJUSTMENTS SUBTOTAL:	**$ -**	**$ 79**
FY 2005-06 BUDGET TARGET:		**$ 169,000**	**$109,788**
BASE ADJUSTMENTS:			
Adjustment to Interest Revenue		$ (34,000)	$ -
Adjustment to Transfer In (From 370)		372,500	-
Adjustment to Other Services		-	372,500
	BASE ADJUSTMENTS SUBTOTAL:	**$ 338,500**	**$ 372,500**
FY 2005-06 ADOPTED BUDGET:		**$ 507,500**	**$ 482,288**
FY 2005-06 ADOPTED BUDGET:		**$ 507,500**	**$ 482,288**

Stadium District (Continued)

Ballpark Operations (253) Appropriated Budget Reconciliation

		REVENUE	EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$ 4,517,821**	**$ 3,469,685**
MID-YEAR ADJUSTMENTS:			
Sheriff Services Rate Increase	C-78-01-006-2-01	$ 70,000	$ 70,000
Facility Development Agreement	C-78-98-053-1-08	100,000	100,000
Prepayment on District Loan	C-68-05-001-8-00	-	2,000,000
Performance Pay Increase	C-49-05-008-6-00	-	18,573
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$ 170,000**	**$ 2,188,573**
FY 2004-05 REVISED BUDGET:		**$ 4,687,821**	**$ 5,658,258**
FY 2004-05 REVISED RESTATED BUDGET:		**$ 4,687,821**	**$ 5,658,258**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Enrollment Changes		$ -	$ 6,650
Retirement Contributions		-	6,950
CY 2006 Health and Dental Premium Increases		-	3,320
One Time Expenses - Prepayment of Debt Service	C-68-05-001-8-00		(2,000,000)
Pay for Performance Annualization		-	7,300
TARGET ADJUSTMENTS SUBTOTAL:		**$ -**	**$ (1,975,780)**
FY 2005-06 BUDGET TARGET:		**$ 4,687,821**	**$3,682,478**
BASE ADJUSTMENTS:			
Adjustment to Interest Revenue		$ (71,700)	$ -
Adjustment to General Supplies		-	(6,189)
Adjustment to Internal Service Charges		-	1,310
Adjustment to Travel & Education		-	(2,850)
Adjustment to Postage		-	(600)
Adjustment to Transfer Out (Central Service)		-	278
Adjustment to Other Personnel Services (Asst. Dir.)		-	32,404
Adjustment to Personnel Services Allocation Out (Mgmt Analyst)		-	(44,233)
Adjustment to Personnel Services Allocation In (Director)		-	(47,091)
BASE ADJUSTMENTS SUBTOTAL:		**$ (71,700)**	**$ (66,971)**
FY 2005-06 ADOPTED BUDGET:		**$ 4,616,121**	**$ 3,615,507**
FY 2005-06 ADOPTED BUDGET:		**$ 4,616,121**	**$ 3,615,507**

Stadium District (Continued)

Stadium District Debt Series 02 (370) Appropriated Budget Reconciliation

		REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:	**$**	**5,515,094**	**$**	**5,515,094**
FY 2004-05 REVISED BUDGET:	**$**	**5,515,094**	**$**	**5,515,094**
FY 2004-05 REVISED RESTATED BUDGET:	**$**	**5,515,094**	**$**	**5,515,094**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Enrollment Changes	$	-	$	-
Retirement Contributions		-		-
Pay for Performance Annualization		-		-
Annualization of FY 2004-05 Desktop PC Replacement		-		-
TARGET ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**-**
FY 2005-06 BUDGET TARGET:	**$**	**5,515,094**		**$5,515,094**
BASE ADJUSTMENTS:				
Department Submission Over Target - Planned Debt Service Increase	$	-	$	37,500
Adjustment to Transfers Out (To 250) - Sports & Tourism Payment		-		372,500
BASE ADJUSTMENTS SUBTOTAL:	**$**	**-**	**$**	**410,000**
FY 2005-06 ADOPTED BUDGET:	**$**	**5,515,094**	**$**	**5,925,094**
FY 2005-06 ADOPTED BUDGET:	**$**	**5,515,094**	**$**	**5,925,094**

Long Term Project Reserve (450) Appropriated Budget Reconciliation

			REVENUE		EXPENDITURES
FY 2004-05 ADOPTED BUDGET:		**$**	**2,093,820**	**$**	**3,000**
MID-YEAR ADJUSTMENTS:					
Capital Repair/Replacement	C-68-05-005-8-00	$	-		$1,000,000
MID-YEAR ADJUSTMENTS SUBTOTAL:		**$**	**-**		**$1,000,000**
FY 2004-05 REVISED BUDGET:		**$**	**2,093,820**	**$**	**1,003,000**
FY 2004-05 REVISED RESTATED BUDGET:		**$**	**2,093,820**	**$**	**1,003,000**
TARGET ADJUSTMENTS:					
One Time Expenses - Capital Repair/Replacement	C-68-05-005-8-00	$	-	$	(1,000,000)
Retirement Contributions			-		-
Pay for Performance Annualization			-		-
Annualization of FY 2004-05 Desktop PC Replacement			-		-
TARGET ADJUSTMENTS SUBTOTAL:		**$**	**-**	**$**	**(1,000,000)**
FY 2005-06 BUDGET TARGET:		**$**	**2,093,820**		**$3,000**
FY 2005-06 ADOPTED BUDGET:		**$**	**2,093,820**	**$**	**3,000**
FY 2005-06 ADOPTED BUDGET:		**$**	**2,093,820**	**$**	**3,000**

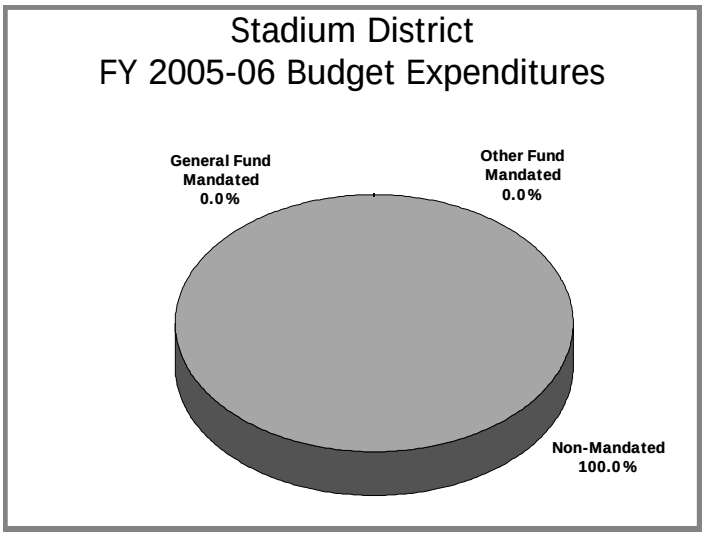
Stadium District (Continued)

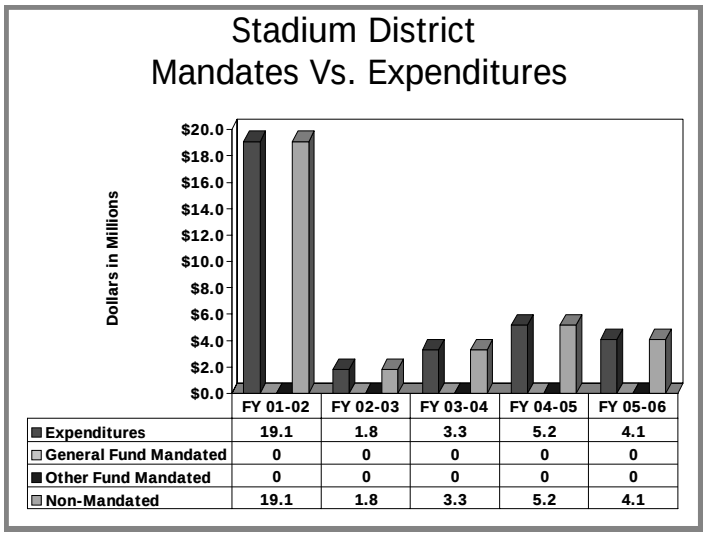
Mandate Consolidated Financial Data

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 12,467,581	$ 6,616,203	$ -	$ -	$ 19,083,784
FY 2002-03 Actuals	$ -	$ 1,711,610	$ 92,707	$ -	$ -	$ 1,804,317
FY 2003-04 Actuals	$ -	$ 2,995,158	$ 353,935	$ -	$ -	$ 3,349,093
FY 2004-05 Actuals	$ -	$ 3,661,810	$ 1,532,973	$ -	$ -	$ 5,194,783
FY 2005-06 Adopted Budget	$ -	$ 4,097,795	$ 3,000	$ -	$ -	$ 4,100,795

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Enterprise Funds	Internal Service	Total
FY 2001-02 Actuals	$ -	$ 12,467,581	$ 6,616,203	$ -	$ -	$ 19,083,784
FY 2002-03 Actuals	$ -	$ 1,711,610	$ 92,707	$ -	$ -	$ 1,804,317
FY 2003-04 Actuals	$ -	$ 2,995,158	$ 353,935	$ -	$ -	$ 3,349,093
FY 2004-05 Actuals	$ -	$ 3,661,810	$ 1,532,973	$ -	$ -	$ 5,194,783
FY 2005-06 Adopted Budget	$ -	$ 4,097,795	$ 3,000	$ -	$ -	$ 4,100,795

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Attachments

Maricopa County's Mission Statement

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Maricopa County's Vision Statements

Citizens serving citizens by working collaboratively, innovatively, efficiently and effectively. We will be responsive to our customers while being fiscally prudent.

Maricopa County's Strategic Priorities

- Ensure safe communities and a streamlined, integrated justice system.
- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well.
- Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

Maricopa County's Strategic Goals

Ensure safe communities and a streamlined, integrated justice system.

- By June 2007, reduce property crime rates and violent crime rates in Maricopa County by establishing and implementing a crime-prevention strategy that encompasses evidence-based practices.
- By July 2007, develop a plan to meet the demands placed upon law enforcement and detention operations due to population and business growth in Maricopa County.
- By 2010, fully integrate National Incident Management Systems (NIMS) best practices into a consistent approach to disaster and emergency management throughout Maricopa County at all jurisdictional levels and across all related functional disciplines.
- Ensure that by June 2006, Maricopa County is equipped and able to respond rapidly to a bioterrorist attack or other public health emergency by expanding and enhancing emergency response plans, developing and sustaining the ability of the public health workforce to respond as needed in an emergency, and by meeting state and federal requirements.

Promote and protect the public health of the community.

- By January 2010, in support of the public health and health education objectives of Healthy People 2010, increase the quality and years of healthy life (longevity) of Maricopa County residents and work to eliminate the health disparities that exist among the County's diverse populations.
- By July 2008, form successful community partnerships with health care providers and other governmental agencies throughout Maricopa County to cooperatively address public health issues.
- Educate the public about how to achieve a healthy lifestyle and increase participation in educational and recreational opportunities provided in the County.

Maricopa County's Strategic Goals (Continued)

Provide regional leadership in critical public policy areas.

- By June 2009, annually complete 85% of planned transportation infrastructure projects on-time and within budget.
- By January 2006, identify and recommend alternative strategies to increase the capacity and the ease of voting in the County.
- By July 2007, complete all phases, including fund-raising, for the regional human-services campus for the homeless and partner with other organizations working to prevent homelessness and support home ownership in the County.
- By July 2006, establish a policy to encourage Departments to seek opportunities to build partnerships and relationships with all area governments, including Tribal Nations, in order to create a fuller sense of community for all residents of Maricopa County.
- Promote, expand, and improve County-sponsored programs and activities for young people in Maricopa County to help them build their skills, develop a sense of civic involvement in the community, and successfully complete their education.

Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.

- Ensure that applications for development in the unincorporated areas of Maricopa County comply with state law, are consistent with open space initiatives, and allow for the continuation of highway and street corridors into and through new developments.
- Improve the quality of life in Maricopa County by building a regional trail system, enhancing our parks, supporting noise and pollution reduction efforts, and encouraging developers to construct environmentally friendly buildings.
- Continue to preserve military installations in Maricopa County, including Luke Air Force Base.
- By June 2006, enhance and expand conservation programs in order to reduce energy and water consumption.

Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.

- Continue to strive to reduce the overall property tax rate.
- Maricopa County will seek to eliminate all mandated fixed contributions to the State in exchange for reductions in State funding of County programs with the goal of reducing such contributions to 15% or less of total General Fund expenditures by Fiscal Year 2009-10.
- As part of the budget, by July 2007, develop, identify funding, and begin implementing a long-range plan for addressing the County's capital infrastructure needs in a manner consistent with the County's interests in strengthening its financial position.
- By July 2006, develop a plan and strategy for implementing new economic and contracted commercial ventures that will generate additional revenues for the County.

Maintain a quality workforce and equip County employees with the tools, skills, workspace, and resources they need to do their jobs safely and well.

- By January 2008, adopt and implement a competitive total compensation package and a workforce development plan to enhance recruitment, retention, and advancement that results in improved customer service to Maricopa County citizens.
- By July 2007, ensure that the ethnicity base of County employees is keeping pace with the changing demographics of our growing and diverse community.
- By July 2006, complete a review of the employee suggestion program and recommend methods for increasing and promoting higher levels of participation by County employees in generating creative ideas that save the County money and/or improve program and service delivery.

Maricopa County's Strategic Goals (Continued)

Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

- By December 2006, increase accountability to the public for results-oriented government by fully implementing the Managing for Results and performance-based budgeting initiatives.
- By April 2008, develop a County-wide IT Strategic Plan, a set of County-wide IT Architecture Specifications, introduce an updated set of County-wide IT performance metrics, and develop and implement an IT governance review process.
- By May 2010, improve access to the services offered by the County to ensure the inclusion and participation of our diverse community.
- By July 2010, complete a review of county programs to delete non-essential services and improve the performance of other programs.
- Establish a comprehensive public outreach and communication plan to increase the County's effectiveness in communicating about the services it provides so that by September 2008 the percentage of citizens who rate the County's communication effectiveness as poor in the Annual Population Satisfaction Survey will have decreased to 10% or less.

Budgeting for Results Policy Guidelines

Introduction

The purpose of this policy is to set forth the guidelines for developing budgets for Maricopa County, as well as the Flood Control, Library, and Stadium Districts. Maricopa County's budget process provides for responsible management of taxpayers' resources, while insuring that funds are directed towards achieving results at all levels.

Definitions

Budgeting for Results: A process in which budgetary decisions are based on or informed by performance information that describes the cost or efficiency of producing an activity and the results achieved for customers. This is accomplished by structuring the accounting and budgeting systems according to the structure of Departments' Strategic Plans.

Structurally Balanced Budget: A budget in which all recurring expenditures are fully supported by recurring sources of funding.

Policy Guidelines

General Guidelines for Budget Development

The budget will be based on conservative revenue estimates and will be structurally balanced. The budget will be formulated in accordance with the Reserve and Tax Reduction Policy Guidelines.

In accordance with the Board of Supervisors/Board of Directors' Managing for Results Policy, Budgeting for Results is part of an overall management system that integrates planning, budgeting, reporting, evaluating and decision-making that is focused on achieving results and fulfilling public accountability. Departments/Special Districts are required to participate in the strategic planning process, and their plans and performance measures, along with strategic direction from the Board of Supervisors/Board of Directors, will be the primary basis for funding decisions.

The Office of Management and Budget will analyze all base budgets to identify possible reductions, and will analyze all results initiative requests in detail, with particular focus on their impact on results.

Directors and Program Managers will critically review new, unfunded or under-funded program mandates from the State and Federal governments in order to determine the fiscal impact to the County and to identify funding solutions.

All positions will be fully funded in the budget or designated for elimination in accordance with the Funded Position Policy.

Wherever possible, grants and other non-local revenue sources will be used before allocating General Fund resources or other local revenues. Grant and other special revenue budgets will be developed in accordance with the Policy for Administering Grants and the Indirect Cost Policy for Grant Programs. Matching funds will be budgeted only to the extent required by law or by contracts and agreements specifically approved by the Board of Supervisors/Board of Directors.

Wherever possible, the annual budget will provide for the adequate and orderly replacement of facilities and major equipment from current revenues based on confirmed analytical review of need. Vehicle replacement will conform to the Policy for Vehicle Replacement.

Budgeting for Results Policy Guidelines (Continued)

Revenue

Existing grant agreements or grant applications must support budget requests for grants.

Where appropriate, services and programs will be supported by user fees. User fees will recover the County's full direct and indirect costs, unless market considerations dictate otherwise. All user fees will be reviewed annually in conjunction with the budget development process. Because expenditures supported by user fees are generally subject to the Constitutional expenditure limitation, such expenditures must be carefully reviewed, and user fee rates should be reduced if they can no longer be justified by actual expenditures.

Anticipated revenue to the County from fee increases will not be budgeted unless the Board of Supervisors/Board of Directors has approved such increases.

All Departments/Special Districts, including elected officials and the Judicial Branch, will report to the Board of Supervisors/Board of Directors via the Office of Management and Budget all non-appropriated funding sources available to support their operations and programs, either directly or indirectly. When investigatory or security issues are of concern, such issues will be addressed on an individual basis.

Expenditures

Departments/Special Districts shall submit base expenditure requests within the budget target provided by the Office of Management and Budget. The Office of Management and Budget will develop targets for each fund budgeted by a Department/Special District according to its current budget, with adjustments as directed by the Board of Supervisors/Board of Directors.

Requests for funding above base level must be submitted as Results Initiative Requests, and must be directed to achievement of approved strategic goals that align with the direction of the Board of Supervisors/Board of Directors. Requests for additional funding will be considered only if Departments/Special Districts have met the requirements for “Planning for Results” under the Managing for Results Policy. Results Initiative Requests must be supported by complete performance measures that can be used to monitor and evaluate the initiative’s success if funded. The Board of Supervisors/Board of Directors may annually adopt guidelines and priorities for Results Initiative Requests. The Office of Management and Budget will review all Results Initiative Requests and make recommendations according to the guidelines and priorities established by the Board of Supervisors/Board of Directors.

In order to promote consistent and realistic budgeting of personnel, all personal service budgets shall include a reasonable allowance for personnel savings due to natural staff turnover. The rate of personnel savings should be budgeted based on past experience. Budgeted personnel savings may be budgeted conservatively for smaller departments that are subject to greater variations in staff turnover.

No "carryover" capital outlay or capital improvements will be budgeted unless specifically approved by the Board of Supervisors/Board of Directors. Departments that do not identify and receive approval for carryover items will be required to eliminate them or fund them from within their operating budgets.

Major Maintenance projects and Vehicle Replacement for General Fund Departments will be budgeted in General Government. All non-General Fund Departments will fund their own Major Maintenance projects and Vehicle Replacement.

Budgeting for Results Policy Guidelines (Continued)

Budget Process

All Appointed, Elected and Judicial Branch Departments/Special Districts will follow these policy guidelines in preparing their annual budget requests.

All Appointed, Elected, and Judicial Branch Departments/Special Districts will submit budget requests to the Office of Management and Budget (OMB) following the detailed timeline, directions and format prescribed by OMB.

Department/Special District financial reporting structures will be established by the Financial Reporting Review Committee and must be finalized prior to budget submission.

All budget requests will be submitted at a detailed level by department, fund, organization unit, Program/Activity, object/revenue source, and month. Departments/Special Districts will prepare their budget requests in the budget preparation system provided by the Office of Management and Budget, and will follow all system instructions.

The Deputy County Manager (DCM) will negotiate budget recommendations with Elected Officials and Judicial Branch departments. If agreement cannot be reached with the DCM, the Presiding Judge and elected officials may first continue negotiation directly with the County Manager or, if agreement still cannot be reached, with the Board of Supervisors.

Capital Improvement Projects

Upon recommendation of the Facilities Review Committee and identification of available funding, the Office of Management and Budget will recommend a five-year Capital Improvement Program to Board of Supervisors/Board of Directors in accordance with the Capital Improvement Program Policy.

The Board of Supervisors/Board of Directors may allocate carry-over fund balances to one-time capital items in accordance with the Reserve and Tax Reduction Policy.

When requesting funding for capital improvement projects, Departments/Special Districts will provide estimates of increased operating costs associated with each individual project.

Capital improvement program budgets may include a contingency budget reserve to fund project overages of up to 10% or $1,000,000, whichever is less.

Internal Charges and Indirect Cost Allocations

Internal service departments and County Counsel will develop estimates of base and discretionary charges for each Department/Special District they serve according to instructions and schedules provided by OMB. All estimates will be reviewed by the user departments, OMB and Finance.

All internal charges will be based strictly on recovery of actual costs for providing services or sharing use of equipment or facilities; charges between Departments/Special Districts that are based on “market rates” and exceed actual costs are prohibited. Allocation of costs between funds for shared use of buildings or equipment will be determined consistent with the Central Service Cost Allocation plan prepared by the Department of Finance.

Base-level or non-discretionary internal services will be charged at the fund level. General Fund department charges will be budgeted in, and paid from, General Government. Discretionary internal service charges are the responsibility of the requesting Department/Special District.

Budgeting for Results Policy Guidelines (Continued)

The Department of Finance will assess Central Service Cost Allocation charges from all non-General Fund agencies except grants based on a full-cost allocation methodology. The Department of Finance will provide departments that administer grants with an indirect cost rate established according to the methodology allowable by the grantor.

Funding for the Self-Insurance Trust Fund will be assessed from all funds as a base-level charge based on a funding plan developed by the Risk Management Department. The funding plan will provide for an ending cash balance equal to the projected paid losses and claims-related expenses for the upcoming fiscal year.

Budget Priorities – Maricopa County

(Approved by the Board of Supervisors on December 13, 2004.)

The purpose of these guidelines and priorities is to provide direction from the Board of Supervisors to the Office of Management and Budget and all departments so that a structurally balanced budget is developed for FY 2005-06.

Base Budget Targets

Budgets for all departments and funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

- the annualized cost of FY 2004-05 approved Results Initiative Requests;
- the annualized impact of FY 2004-05 mid-year appropriation adjustments;
- the annualized impact of other items including intergovernmental agreements approved by the Board of Supervisors if the impact was disclosed at the time of Board approval; and
- other technical adjustments as required.

All departments must submit base budget requests within their budget targets.

Employee Related Budget Adjustments

The Office of Management and Budget, in coordination with the Total Compensation Department, is directed to allocate funding for salary and health care increases. Therefore, departments should not include funding for these items in their budget submissions.

Requests for Additional Funding (Results Initiative Requests)

Results Initiative Requests that are funded by the original $900 million of Jail Excise Tax for phased-in operation of new facilities will be considered, as authorized by A.R.S. §42-109 and approved by the voters of Maricopa County in November 1998. Results Initiative Requests in support of critical justice, public safety and public health will also be considered, but must be presented to the Board prior to review by the Office of Management and Budget.

Budget Priorities – Flood Control District

(Approved by the Board of Directors on December 13, 2004.)

The purpose of these guidelines and priorities is to provide direction from the Board of Directors to the Office of Management and Budget and District management so that a structurally balanced budget is developed for FY 2005-06.

Base Budget Targets

Budgets for all funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

- the annualized cost of FY 2004-05 approved Results Initiative Requests;
- the annualized impact of FY 2004-05 mid-year appropriation adjustments;
- the annualized impact of other items including intergovernmental agreements approved by the Board if the impact was disclosed at the time of Board approval; and
- other technical adjustments as required.

The District shall submit its base budget request within its budget target.

Employee Related Budget Adjustments

The Office of Management and Budget, in coordination with the Total Compensation Department, is directed to allocate funding for salary and health care increases. Therefore, the District should not include funding for these items in its budget submission.

Budget Priorities – Library District

(Approved by the Board of Directors on December 13, 2004.)

The purpose of these guidelines and priorities is to provide direction from the Board of Directors to the Office of Management and Budget and District management so that a structurally balanced budget is developed for FY 2005-06.

Base Budget Targets

Budgets for all funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

- the annualized cost of FY 2004-05 approved Results Initiative Requests;
- the annualized impact of FY 2004-05 mid-year appropriation adjustments;
- the annualized impact of other items including intergovernmental agreements approved by the Board if the impact was disclosed at the time of Board approval; and
- other technical adjustments as required.

The District shall submit its base budget request within its budget target.

Employee Related Budget Adjustments

The Office of Management and Budget, in coordination with the Total Compensation Department, is directed to allocate funding for salary and health care increases. Therefore, the District should not include funding for these items in its budget submission.

Budget Priorities – Stadium District

(Approved by the Board of Directors on December 13, 2004.)

The purpose of these guidelines and priorities is to provide direction from the Board of Directors to the Office of Management and Budget and District management so that a structurally balanced budget is developed for FY 2005-06.

Base Budget Targets

Budgets for all funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

- the annualized cost of FY 2004-05 approved Results Initiative Requests;
- the annualized impact of FY 2004-05 mid-year appropriation adjustments;
- the annualized impact of other items including intergovernmental agreements approved by the Board if the impact was disclosed at the time of Board approval; and
- other technical adjustments as required.

The District shall submit its base budget request within its budget target.

Employee Related Budget Adjustments

The Office of Management and Budget, in coordination with the Total Compensation Department, is directed to allocate funding for salary and health care increases. Therefore, the District should not include funding for these items in its budget submission.

Budget Calendar

12/13	Board Approves Budget Guidelines
11/18 – 12/13	OMB Develops Targets and Instructions
11/29 – 1/3	Budget Targets Distributed to Departments, Budget Prep Instructions & Information Available, Budget Prep System Training, Budget Prep System Available to Departments
11/29 – 1/31	Departments Prepare Budgets
1/31	Final Due Date for Department Budget Submittals
12/17 – 3/18	OMB Analyzes Base Budget Requests/Develops Recommendations
2/10	Assessed Values are Available
3/1 – 4/1	Department Meetings and Negotiations as Needed
4/1 – 4/22	OMB Consolidates and Finalizes Budget Recommendations
4/29	Recommended Budget Document Complete
5/2 – 5/6	Board Briefings
5/16	County Manager Presents FY 2005-06 Budget to Board
5/18	Board Adopts Tentative Budget
6/20	Final Adoption of FY 2005-06 Budget
8/15	Board sets Tax Rates

Note: Dates are subject to change.

Budgeting for Results Accountability Policy

Introduction

According to A.R.S. §42-17106, the County may not incur expenditures in excess of the amounts appropriated by the Board of Supervisors in the annual budget. The purpose of the Budgeting for Results Accountability Policy is to provide Departments/Special Districts with flexibility in managing their allocated public resources to achieve program results, while upholding accountability for spending within legal appropriations.

Definitions

Appropriation: Authorization by the Board of Supervisors/Board of Directors to incur expenditures for a specific purpose, defined in Maricopa County as total expenditures by Department/Special District and fund; "budget items" as referenced in A.R.S. §42-17106.

Department: All County Departments, including Elected Official Offices, Court Departments, and Appointed Departments.

Detailed Budget: Budget allocation within an appropriation by month, organization unit, program/ activity/service, object/source, and position.

Special District: All Maricopa County Special Districts, including the Flood Control District, Library District, and Stadium District.

Policy Guidelines

Budgets shall be appropriated and controlled by the Board of Supervisors/Board of Directors at the level of Department/Special District and fund and, where applicable, by capital improvement project.

Appropriation levels are not guaranteed from one fiscal year to the next. Each year, appropriation amounts for each Department/Special District and fund shall be recommended by OMB for approval by the Board of Supervisors/Board of Directors, based on detailed reviews of spending needs, priorities, expected results, and available funding.

Departments/Special Districts shall develop and maintain detailed revenue and expenditure budgets that will be loaded into the main financial system. Detailed budgets will be prepared by month, organization unit, object/source and position according to instructions developed by the Office of Management and Budget. Beginning in FY 2002-03, detailed budgets will also be allocated to programs and activities. Detailed budgets shall exactly equal Board appropriations.

Appropriations shall be changed during the fiscal year only with Board of Supervisors/Board of Directors approval, with the exception of grants approved by the Board in the previous fiscal year and carried over into the new year. The Office of Management and Budget may approve appropriation adjustments for carried-over grants if the Board of Supervisors/Board of Directors previously appropriated the grant, and the Department of Finance certifies the carried-over grant balance.

The Board of Supervisors/Board of Directors must approve all changes in capital improvement project appropriations. All requests for project appropriations must be accompanied by a request for Board approval to amend the five-year capital improvement program, or by notification that an amendment is not required. Capital improvement project appropriations do not need to be adjusted so long as project overruns do not exceed 10% or $1,000,000, whichever is less.

Budgeting for Results Accountability Policy (Continued)

In order to maximize results, Departments/Special Districts will have the flexibility to reallocate their detailed budgets for the remainder of the current fiscal year within appropriations approved by the Board of Supervisors/Board of Directors. Budgetary flexibility is accompanied by the responsibility to produce expected results while absorbing unanticipated spending increases. If a Department/Special District requests an appropriation increase or contingency transfer for an unanticipated spending increase, the Board of Supervisors/Board of Directors shall determine whether the department will be controlled according to its detailed budget. The Office of Management and Budget shall validate that all detailed budget adjustments balance and reconcile to appropriations set by the Board of Supervisors/Board of Directors.

All positions must be fully funded and budgeted in accordance with the Funded Positions Policy. In order to create new positions, departments/special districts must first verify full-year funding. If a position loses funding, it shall be identified and eliminated.

Departments/Special Districts shall recommend for approval any agreements that commit the County/Special District to expenditures for which funding is not identified in future years. Departments/Special Districts shall verify funding for all purchase requisitions or other contracts or agreements.

Department/Special District expenditures and revenues shall be monitored and reported on a monthly basis throughout the fiscal year. The Department of Finance shall prepare and submit to the Board a comprehensive monthly analysis of budget variances by Department/Special District and fund, and will investigate any negative year-to-date variances.

Any Departments/Special Districts for which the Department of Finance reports a negative year-to-date expenditure or revenue variance must provide a written explanation and corrective action plan to the Department of Finance and the Office of Management and Budget. The Office of Management and Budget and the Department of Finance will review and approve all corrective action plans, and report them to the Board once they are finalized.

If there is a significant risk that a Department/Special District will exceed its annual appropriation, the Board of Supervisors/Board of Directors may place restrictions on the ability of a Department/Special District to adjust its detailed budget, and may also control its expenditures according to the detailed budget.

Departments/Special Districts shall not exceed their expenditure appropriations. Departments/Special Districts shall be required to reduce expenditures to offset any revenue shortfall. Departments/Special Districts may expend up to 10% or $1,000,000 (whichever is less) over budget for a specific capital improvement project, so long as overall expenditures do not exceed the Department/Special District fund appropriation.

At the close of the fiscal year, the Department of Finance will prepare and submit to the Board of Supervisors/Board of Directors a comprehensive report of all audited actual expenditures relative to all Department/Special District appropriations. The report will include an explanation of each instance in which expenditures exceed appropriations by the Board of Supervisors/Board of Directors.

If a Department/Special District exceeds its annual expenditure appropriation, its expenditures will be reviewed by Internal Audit. Internal Audit will review the Department/Special District's expenditures, identify the causes of the overrun, and report its findings to the Board of Supervisors/Board of Directors.

A Department/Special District that exceeds its expenditure appropriation shall be appropriated and controlled according to the specific line-items in its detailed budget for the entire succeeding fiscal year, and any changes in the detailed budget shall require Board of Supervisors/Board of Directors approval.

The Board of Supervisors/Board of Directors may reduce a Department or Special District's appropriations for the subsequent fiscal year by an amount equal to the overrun in the previous fiscal year. In the event of such an overrun, the Office of Management and Budget will automatically submit an agenda item to the Board of Supervisors/Board of Directors to implement the budget reduction.

Funded Position Policy

Introduction

The purpose of the Funded Positions Policy is to establish guidelines for adding, deleting and changing positions so that all authorized positions are fully funded on an annualized basis, and that any filled or vacant position that becomes unfunded or under-funded is either fully funded or deleted.

Definitions

Full Time Equivalent (FTE): A value equivalent to a number of employees paid full time (forty hours per week, or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to .5 FTE; four half-time positions, each paid for 20 hours per week, equals 2.0 FTE, and so on. A single position may have an FTE value greater than zero, but not greater than 1.0. A group of positions has an aggregate FTE value based on the FTE values of the specific positions within the group.

Fully Funded Position: An authorized position that is fully funded by the general revenues of the County, a special revenue source, or a grant.

Payroll Liability: The salaries, benefits, payoff of accrued vacations and compensatory time, and career center expenses that result from a reduction in force.

Under-funded Position: A position for which a County Department/Special District has 1% to 99% of the funding required to support it on an annualized basis

Unfunded Position: A position that is not funded.

New Position Establishment Policy Guidelines

In order to create a new position, County Departments/Special Districts must submit a request to the Office of Management and Budget (OMB) on an official form that includes the following information:

- Working title and description of the position or positions requested.
- The number of positions requested and FTE value(s) of the position(s) requested.
- A Brief description of the purpose of the new position(s), including relation to program/ activity/service, performance measures, key results, and strategic goals.
- The full cost of the requested position(s), including not only direct salaries and benefits, but also indirect costs such as uniform allowances, equipment, and mandated or essential training. The County Department/Special District will also indicate whether it has enough building space, or identify the costs and sources of funding for additional space if needed.
- The funding source of the position(s) and location in the current budget.
- A list of any positions to be deleted in conjunction with creating the new position, along with a description of any other budgetary reductions made to offset the cost of the new position(s).
- Justification of why budget savings, including savings from deleted positions, should be used to create new positions and not result in a budget reduction.

The County Department/Special District director, elected official or chief deputy to an elected official must sign all position requests.

Funded Position Policy (Continued)

Position requests must be sent to the Office of Management and Budget for review. OMB will verify that the requested positions have been budgeted appropriately and that there is adequate funding to support the budget as a whole, including the requested position(s). OMB will not approve new positions unless their fully annualized cost can be supported within the County Department's/Special District's current appropriation, or if the Board of Supervisors/Directors has approved other funding. OMB will also verify that the request complies with established policies and priorities of the Board of Supervisors/Directors.

If a position request is denied, Elected or Judicial Branch departments may appeal the decision to the Board of Supervisors/Directors. If the Board of Supervisors/Directors approves a position request on appeal, the approval must be accompanied by an action to provide funding for the position(s) as necessary.

Position Funding Policy Guidelines

Each year as part of the budget process, County Departments/Special Districts must verify that budgets and funding are adequate to support all authorized positions. The Office of Management and Budget will validate that position funding is adequate, and will identify all positions that are potentially unfunded or under funded.

Personnel will be budgeted by market range title, full-time equivalent (FTE) and average wage and benefit rates at the fund and organizational unit level within County Department/Special District budgets. Total authorized FTE's and average wage and benefit rates must be at or lower than budgeted levels at all times, and fully funded on an annualized basis with current appropriation levels and funding.

Personnel savings due to natural staff turnover will be budgeted in all County Departments/Special Districts at appropriate levels. If actual personnel savings reaches high levels due to failure to fill positions for extended periods, adjustments will be made to either eliminate the positions or make efforts to fill them.

County Departments/Special Districts with vacant under funded positions will discuss the funding shortfall with OMB. County Departments/Special Districts have the option of eliminating the position(s) or identifying additional funding for the position(s).

OMB and County Departments/Special Districts will delete any vacant positions identified as unfunded or under-funded.

If filled positions are identified as unfunded or under-funded, the County Departments/Special Districts will provide the following information:

- The position or positions' contribution to provision of service and results.
- The full cost to continue the position.
- The resulting payroll liability if current employee(s) are terminated due to lack of funding.

This information will be forwarded for review and validation by the Office of Management and Budget. OMB will consolidate the information and forward it to the Board of Supervisors/Board of Directors for possible action.

If eliminating unfunded or under-funded positions results in a Reduction In Force, the process will be conducted in a uniform manner in accordance with procedures administered by the Human Resource Department. Any payroll liability costs will be funded from within the County Department's/Special District's current appropriation.

Managing for Results Policy

Purpose

This policy establishes a framework that integrates planning, budgeting, reporting, evaluating and decision making for all Maricopa County departments and agencies. This framework is called Managing for Results; a management system that establishes the requirements to fulfill the County's Mission and Vision of accountability to its citizens.

This policy is promulgated as part of the annual County budget process under the authority of the Board of Supervisors.

Definitions

Managing for Results System: Managing for Results means that an entire organization, its management system, its employees and the organizational culture (beliefs, behavior and language) are focused on achieving results for the customer. Managing for Results provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results.

Strategic Plan: A Strategic Plan sets forth the mission, strategic goals and performance measurements for a department, agency and the County. A Strategic Plan provides information to department/agency staff, corporate decision makers, the Board of Supervisors and the public about how the department/agency is organized to deliver results and what results the department/agency is accountable for achieving. It also provides the opportunity for all County employees to see how they contribute at all levels in the organization.

Managing for Results Resource Guide: This guide describes Maricopa County's strategic planning process, and how to develop and implement a plan. The Resource Guide is available to all County employees.

Department/Agency: This includes appointed departments, offices, elected departments, special districts and the judicial branch.

General Policy

All Maricopa County departments/agencies will participate in the Maricopa County Managing for Results system and shall comply with this policy.

General Requirements

Planning for Results

Each department/agency will develop and submit to the Office of Management and Budget a department/agency strategic plan as part of the budget process.

All strategic plans will be developed and presented to the Office of Management and Budget in required format as outlined in the Managing for Results Resource Guide. All strategic plans will be submitted according to the annual budget calendar.

All managers will work with assigned employees to establish performance plans that align with department/agency strategic plans. Performance plans will be developed in accordance with Performance Management policy.

Managing for Results Policy (Continued)

The County Manager will develop and present to the Board of Supervisors a Countywide strategic plan, which contains strategic priorities and key result measures.

Budgeting for Results

The Office of Management and Budget and the Department of Finance will develop and maintain a financial structure aligned with the Managing for Results system.

The Board of Supervisors directs the Office of Management and Budget to review department/agency strategic plans and performance measures as a basis for making funding recommendations.

Reporting Results

Departments/Agencies will report quarterly to the Office of Management and Budget on their family of measures for budget and planning purposes according to the annual budget calendar.

The Office of Management and Budget will prepare and distribute a summary of measures.

Evaluating Results

Internal Audit will review and report on strategic plans and performance measures.

Decision Making and Accountability

The Board of Supervisors directs all Management to use performance information to manage activities effectively and efficiently.

Management will consider performance information in making policy and program decisions.

Performance Management Process Policy

Purpose

This policy integrates the Performance Management Process with the Managing for Results system in Maricopa County. The Performance Management Process is a tool for managers, supervisors, and employees to align organizational, departmental, and personal goals and to provide a basis for measurement of employee performance. This policy supersedes any other policy or procedure related to performance management.

Process

The Performance Management Process is annually administered by each department through this four-step cycle:

Develop Performance Plan - Supervisors and employees shall collaborate in the development of an individualized annual Performance Plan that supports the overall department/division results. This written plan should clearly communicate performance expectations and behaviors. It should describe what results are expected and should establish how each employee's performance will be measured and tracked. The Performance Plan will include a Planning & Alignment Worksheet and an Employee Development Plan. Employees will document that they reviewed the performance factors that will be rated. They will also record the support they will need to accomplish the goals and expectations. These documents shall be filed in the official employee personnel file at Human Resources at the beginning of the cycle.

Monitor Performance - Each supervisor is strongly encouraged to meet with an employee at least every six months. Ideally, supervisors will meet with each employee on a quarterly basis to monitor the progress made on goals, development, and performance factors with a focus on achieving results. Performance data and measurements should be presented by both the supervisor and the employee for review and discussion. Expectations may be renegotiated to meet current circumstances. These meetings should be formally documented, signed by the supervisor and employee, and then placed in the employee's departmental personnel file.

Coach and Counsel - Each supervisor is encouraged to regularly coach an employee about progress or lack of progress on goals and work behavior. The purpose of coaching is to help the employee attain their performance results and promote ongoing communication. Coaching sessions are ongoing and can be formal or informal. Counseling is used by a supervisor to help an employee define and work through a problem or work habit that is negatively affecting work performance.

Evaluation - At the end of the performance cycle, a formal, written evaluation shall be conducted. The evaluation discussion shall include a follow-up on the Performance Plan, progress on the employee's development plan and a discussion of future goals as the new performance cycle begins immediately. The employee and supervisor will discuss Performance Results Ratings for the period and record the results on the Performance Management Evaluation form. This form must be submitted to Human Resources/Records. Each employee will be asked for comments and responses to questions about the process. If they disagree with their evaluation, they may request a higher review.

Performance Management Process Materials

Human Resources will provide standard forms for the Performance Management Evaluation and Performance Plan. These forms must be sent to Human Resources/Records as described in the Performance Management Process cycle. These forms are available electronically on the Electronic Business Center (EBC), from Human Resources, or your department's HR Liaison. Human Resources may occasionally approve the use of alternative formats for specific business reasons.

Performance Management Process Policy (Continued)

Ratings

A standard five-level scale will be provided for ratings on the Performance Results Ratings and Performance Factors. Performance results can fall into five possible ratings: Distinguished Performance; Consistently Exceeds Performance Expectations; Good Solid Performance; Partially Meets Performance Expectations; or Does Not Meet Expectations. Performance Factors will also be rated on a five-point scale. Some departments may need to use an alternative rating scale to fit their internal needs. However, in the final annual evaluation, all performance ratings must fit into the county standard as listed above and reported on the Performance Management Evaluation Report form.

Ratings should accurately reflect the employee's performance in relation to agreed-upon expectations set forth in the Performance Plan. Rating inflation should be avoided. All Performance Result Ratings, with the exception of Good Solid Performance, require a justification on the Performance Management Evaluation Report Form. If a Performance Result Rating indicates Does Not Meet Expectations, the evaluation must be accompanied by a corrective action plan and a monitoring schedule that the supervisor writes and discusses with the employee.

Organizational Roles In The Performance Management Process

Elected Officials, County Administrative Officer and Chief Officers will support this Performance Management Process by implementing it with their direct reports and then holding them accountable for completing the process throughout the organization. The management of the Performance Management Process should be a specific expectation and result in every supervisor’s annual Performance Plan.

Department directors will direct the Performance Management Process to ensure alignment with Maricopa County and department’s strategic and annual plans. They will hold middle managers and supervisors accountable for the annual implementation of this process by including this responsibility in the annual Performance Plan of their subordinates. They will be available to serve as the final step in a higher review of the evaluation as requested by an employee.

Supervisors and managers will drive this process in collaboration and cooperation with their direct reports. They shall meet with each employee to set up a Performance Management Plan and will regularly meet with each employee to monitor performance. Supervisors and managers are encouraged to meet at least quarterly to monitor performance and as needed to coach and counsel. Supervisors will complete the evaluation annually. The management of the Performance Management Process with their direct reports will be an expectation and result in their own Performance Management Plan. Managers shall be available to serve as the first step in a higher review of the evaluation for all their staff other than their direct reports and when requested by an employee.

Employees will actively participate in the Performance Management Process. In collaboration with their supervisor, they will be asked to develop an annual Performance Plan that is agreed on by both the supervisor and the employee. It will include a plan for development. Throughout the year, they will track their accomplishments that will provide a basis for regular discussion with their supervisor.

Performance Management Process Policy (Continued)

Human Resources will offer:

- Training for employees, supervisors and managers in the Employee Course Catalog and Management Institute.
- Consulting, as requested, with directors and managers on the use of tools and the process itself.
- Coaching for supervisors, as requested, during implementation of the process.
- Development and electronic distribution of standard forms.

Human Resources/Records will receive all performance plans and annual evaluations, record the dates completed into HRMS, and file them in the official employee personnel file at Human Resources.

Reserve and Tax Reduction Policy

Introduction

The purpose of this policy is to provide for long-term financial stability and low, sustainable tax rates through responsible use of non-recurring resources, appropriate and minimal use of debt, and maintenance of reserve funds. Adherence to the policy will insure that Maricopa County maintains recurring revenue streams sufficient to support ongoing spending requirements. Adequate reserves will allow the County to maintain services during economic downturns without drastic expenditure reductions or tax increases while longer-term budgetary adjustments are put in place.

Further, this policy sets budgetary and financial guidelines regarding the reduction of taxes. The Reserve and Tax Reduction Policy demonstrates a commitment to the maintenance and, when possible, reduction of tax rates while ensuring that Maricopa County remains financially stable and accountable to the citizens.

Definitions

Fund Balance: The difference between fund assets and fund liabilities.

Reserve Policy Guidelines

The Board of Supervisors will maintain reserve fund balances in the General Fund, and in other funds as appropriate. Reserves will be designated for elimination of cash flow borrowing in the General Fund and in other funds as necessary.

Unreserved beginning fund balances will be estimated and included in the annual budget; such expenditures will be designated in the budget as appropriated fund balance. Fund balances may be appropriated for the following specific uses:

- Acquisition of fixed assets.
- Retirement of outstanding debt.
- Fiscal stabilization by offsetting operating revenue shortfalls due to economic downturns, so long as adjustments are made to restore the structural balance of the budget within one to two fiscal years.

As an alternative method of acquiring assets, estimated fund balances may be reserved for repayment of debt used to build or acquire capital improvements. This method of financing will set aside fund balances that will fully or partially cover the outstanding debt, while maintaining additional cash reserves. As a guideline, no less than 25% of the outstanding debt principal must be held in reserve, or the capital acquisition must result in operating savings, such as building leases, that offset the ongoing debt service expenditures. The Board may consider exemptions to this guideline if there is a strong business justification for doing so.

Proceeds from the sale of real property will be reserved for capital improvements or to repay debt used to finance capital improvements, so long as future liabilities associated with the property, including environmental clean-up, have been met.

Use of fund balances must be consistent with the Tax Reduction Policy Guidelines, as outlined.

Reserve and Tax Reduction Policy (Continued)

Tax Reduction Policy Guidelines

Unless otherwise required by law, the Board of Supervisors/Board of Directors will strive to maintain the combined primary, debt service, Library District, and Flood Control District property tax rates at current or lower levels.

The Board of Supervisors/Board of Directors may reduce property tax rates under the following conditions:

- The tax reduction is sustainable for the foreseeable future according to reasonable and conservative forecasts.
- The budget is currently structurally balanced, e.g., recurring revenue exceeds recurring expenditures and will remain so into the future according to reasonable and conservative forecasts.
- Fund balance reserves are sufficient to eliminate cash-flow borrowing and unexpected economic changes.
- Fund balances have been appropriated or reserved for repayment of outstanding debt.
- Necessary capital expenditures are appropriated from fund balance, or supported by debt that is backed by reserved fund balances.

Minimum Fund Balances for Cashflow Purposes

Each year, the Department of Finance, in collaboration with the Office of Management and Budget, calculates the minimum fund balances needed for the upcoming fiscal year to avoid short-term borrowing (such as Line of Credit, Tax Anticipation Note, or Internal Borrowing Agreement) in the General Fund, Flood Control District, and Library District. OMB uses trend analysis to estimate revenue collection and spending patterns for each fund. In addition, the calculation model assumes growth commensurate with the Consumer Price Index. The model assumptions are re-examined each year and modified when necessary. Calculated minimum fund balance requirements for FY 2005-06 are listed in the table below, followed by fund-specific information.

Fund	Required Minimum Fund Balance
General	$85,471,404
Flood Control District	$7,653,929
Library District	$2,701,481

General Fund

Cash from a variety of sources can be used in the calculation of the minimum fund balance requirement for the General Fund. These include:

1) General Fund
2) Internal Service Funds
    a. Equipment Services Fund
    b. Reprographics Fund
    c. Telecommunications Fund
3) Enterprise Funds
    a. Solid Waste Fund

The internal service funds listed above are included because they are an extension of General Fund activities and represent available cash for county administrative operations. The Solid Waste Fund is included because it has a significant cash balance generated by the sale of the Northwest Regional Landfill in September, 1996. These funds were set aside by the County to separately account for and fulfill the General Fund obligation to fund long-term (25 plus years) landfill post-closure costs. Given this connection to the General Fund and that it is not anticipated that these post-closure costs will ever require significant draws on this cash, the balance is available for the County's administrative/operational cashflow needs.

The General Fund's strongest financial position, due to property tax payments, occurs in November and May. Historically, the General Fund reaches its lowest fund balance position between September and October.

Minimum Fund Balances for Cashflow Purposes (Continued)

Flood Control District

The Flood Control District has one fund available to finance its operational expenditures. The District utilizes a separate capital projects fund for its CIP, with expenditures supported by fund transfers from the Flood Control District's operational Fund. The Flood Control District's operational fund is primarily funded with property tax. As a result, it shares the same pattern of fiscal low and high points as the General Fund. For purposes of calculating the minimum fund balance, it is assumed that major intergovernmental revenue will be collected and transfers to the capital projects fund will occur uniformly during the year.

Library District

Similar to the Flood Control District, the Library District only has one fund to finance its operations. It is primarily funded through property tax and has a fairly uniform spending pattern during the year.

Policy for Administering Grants

Introduction

The purpose of this policy is to serve as the frame work for Departments/Special Districts to follow when applying for grants and negotiating the terms and conditions of the agreements and/or contracts to ensure optimum financial and administrative arrangements for Maricopa County or the Special District.

Definitions

Central Service Costs (A-87): refers to costs, benefiting both grant and non-grant activities for inclusion as part of indirect cost in grants. The allocation is calculated in compliance with the Federal Office of Management and Budget Circular A-87.

Department: refers to the department, office or agency under budgetary responsibility of the Board of Supervisors, which has direct oversight responsibility for the program(s) funded partially or totally with the grant funds. The elected official or department director of the Department shall act as the agent of the County for purposes of this policy.

Department Overhead: Departmental/Special District costs incurred for both grant and non-grant programs.

Grantor Agency: refers to a Federal, state, local, or private agency or organization, which provides the grant funding and/or grant funding oversight.

Indirect Costs: refers to those costs incurred for a common or institution-wide objective that benefits more than one grant program or project. Such costs are not readily assignable to the cost objective specifically benefited.

In-Kind: refers to contributions in the form of goods or services rather than in cash. One-time Grants – refers to funding from a Grantor Agency which is provided for a limited duration for a specified project or program. This type of grant may be provided to start a new program or service or for a program or service which has a limited life.

Ongoing Grants: refers to funding from a Grantor Agency which is expected to be provided year after year for a specified program(s) or service(s).

Special District: Flood Control District of Maricopa County, Maricopa County Library District, Maricopa County Stadium District.

Policy

Maricopa County and Special Districts receive significant funding from Federal, state, and local agencies annually. The following policy statements will ensure that the County or Special District is managing grants to its optimum potential.

The Board of Supervisors or Board of Directors must formally accept all grant awards prior to any funds being expended.

Departments/Special Districts will consistently negotiate grant agreements to meet County or Special District goals and policies. This includes conducting a cost/benefit study to determine the appropriateness of Maricopa County or a Special District pursuing a particular grant.

Policy for Administering Grants (Continued)

Departments/Special Districts will negotiate for advance funding financial arrangements first, and only accept reimbursement funding as the final option.

Departments/Special Districts will clearly define any matching requirements required by Maricopa County or Special District during the application process.

To minimize interest expense to Maricopa County, Departments/Special Districts will attempt to and negotiate a reimbursement schedule that is in alignment with this policy. Departments/Special Districts will closely monitor their expenditures and claim reimbursement whenever expenses exceed $100,000, or on a monthly basis.

Maricopa County or Special District will utilize the County financial system to track, monitor and report all grant financial activity. All grant activity must be closed out within 150 days of the grant end date.

Departments/Special Districts are required to charge indirect costs on all grants unless prohibited by the grant contract, law, County Board of Supervisors approval or Special District Board of Directors approval.

- Indirect costs will always be included (applied for) in the financial section of the grant application.
- Indirect costs will be recovered at the maximum allowed by the Grantor or as defined on the Indirect Cost Plan that is approved by the Department of Finance.

Departments/Special Districts do not have the authority to negotiate a lower indirect cost reimbursement in order to increase program funding.

Departments will expend all grant funds prior to expending any general fund appropriations, or in the case of Special Districts, before expending other Special District revenues in relation to grant programs.

Guidelines

This Policy shall serve as the framework for Departments/Special Districts to follow when applying for grants and negotiating the terms and conditions of the agreements. The Policy is not intended to discourage Departments/Special Districts from seeking grant funding as a means to support various services and programs. Rather, it is intended to provide consistent guidelines for grant administration to ensure optimum financial arrangements for Maricopa County or Special District and to enhance Board of Supervisors or Board of Directors acceptance of grants conforming to this Policy. Specific information and detailed procedures are contained in the Maricopa County Grant Manual, which is located at ebc.maricopa.gov/library/finance. The Grant Manual will be updated as necessary by the Department of Finance.

Initial Grant Application

Departments/Special Districts are not required to obtain Board of Supervisors/Board of Directors approval prior to submitting an application for grant funding if the application complies fully with this policy.

Departments/Special Districts are required to obtain the approval of the Board of Supervisors/Board of Directors prior to submitting an application for grant funding for any type of deviation from this policy including full indirect cost recovery. The information on the agenda must be clear and describe the nature of the deviation(s). It must also be clearly noted the intent or non-intent to apply for further grants from this particular grantor of this nature. After this grant has been reviewed and accepted by the Board of Supervisors/Board of Directors, subsequent grants in that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance during the application process.

Policy for Administering Grants (Continued)

Grants for the Judicial Branch in Maricopa County will be identified by the Presiding Judge of the Superior Court in an annual presentation to the Board of Supervisors. The presentation will reference the individual grants, and whether any of the provisions of the grants deviate from this Policy. After these grants have been reviewed and accepted by the Board of Supervisors, subsequent grants for that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance of the grant. Subsequent grants from a new Grantor Agency must be transmitted to the Board of Supervisors for review and acceptance.

Departments/Special Districts may seek approval for both the Grant Submittal and Grant Award Acceptance at the pre-submission stage, provided that all terms of the grant are in compliance with this policy and the information presented to the Board of Supervisors/Board of Directors is consistent.

Departments/Special Districts will provide to the Department of Finance a copy of all grant agreements which must specifically include the award amount, grant period dates, availability of indirect costs and the indirect cost percentage (%), distinction between reimbursement or advance funding and a complete description of the grant. The provided information will be used to establish controls on the County financial system and will not be changed or modified (award period, grant award, etc.) without supporting documentation from the Grantor.

On-Going Grant Application

From year to year, Departments/Special Districts may receive grant funding from the same Grantor for the continuation of a program. In this case, Departments must notify the Board of Supervisors/Board of Directors in an annual or more frequent presentation of their intent to apply for all ongoing grants.

Grants for the Judicial Branch in Maricopa County will be identified by the Presiding Judge of the Superior Court in an annual presentation to the Board of Supervisors. The presentation will reference the individual grants, and whether any of the provisions of the grants deviate from this policy. After these grants have been reviewed and accepted by the Board of Supervisors, subsequent grants for that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance of the grant. Subsequent grants from a new Grantor Agency will be transmitted to the Board of Supervisors for review and acceptance.

Funding

To improve cash management practices, it is the County and Special Districts' preference to receive funding on an advance basis instead of a reimbursement basis. Therefore, every effort is to be made by Departments/Special Districts to obtain advance funding from the Grantor Agency. This is especially critical for one-time grant funded programs where the County or Special District is advancing funds to nonprofit subcontractors.

The Department/Special District may be requested by the Office of Management and Budget (OMB) to present the cost/benefits of accepting a grant versus not accepting a particular grant. The cost/benefit analysis must take into account if the grant-funded services are mandated and comply with the MfR Budgeting format.

One-time Grants, which are actually start-up grants for new programs or services, will be so noted in the submittal to the Board of Supervisors/Board of Directors. Program costs, which Departments/Special Districts wish to continue once the grant funding has been depleted, will be identified and reported to the Board of Supervisors/Board of Directors at the time of submittal for consideration. The Department must present analysis and information to the Board of Supervisors/Board of Directors to assist the Board in deciding whether the County or Special District should fund expenses for the project or program from other County or Special District funds following the depletion of the grant funds.

Policy for Administering Grants (Continued)

Claiming Reimbursement

Departments/Special District will record and track grant revenues and expenditures utilizing the County financial system.

Departments/Special District shall submit claims to the Grantor Agency as frequently as permitted under the grant agreement. This will be no less frequent than monthly or when the expenditures reach $100,000, unless otherwise established by the grantor.

At grant year-end, each Department/Special District shall close out its respective grants. This includes preparing and submitting any required final reports to the Grantor Agency and either returning excess funds or requesting final reimbursement for the grant year. All grant closing documentation will be submitted to the Finance Department to ensure the grants are accurately closed on the financial system within 150 days after the grant end date as represented on the County financial system. All unreimbursed costs must be identified and a plan of action defined to ensure an alternate funding source is identified and the grant is effectively closed within the 150 day timeframe. All unresolved grant balances/(deficits) after the 150 day timeframe will be reported to the Board of Supervisors by the Department of Finance and the Office of Management and Budget by utilizing the Fund Balance Report.

Indirect Costs (A-87 Charges)

Federal Office of Management and Budget Circular A-87 recognizes indirect costs as legitimate grant expenses. As such, it is the intention of Maricopa County or Special District to recover indirect costs at all opportunities. In order to do so, the Department of Finance will prepare the following plans on an annual basis:

A-87 County-wide Central Services Cost Allocation Plan. The Department of Finance is responsible for preparing and negotiating the County-wide A-87 plan with Maricopa County's cognizant agency, United States Department of Housing and Urban Development (HUD). The Department of Health and Human Services is Maricopa County's assigned cognizant agency regarding audit issues.

Whenever permitted by the Grantor Agency, grants requiring County or Special District matching funds may utilize County Overhead (A-87) as a last option. All other opportunities must be exhausted to meet the in-kind match before utilizing County Overhead (A87). If the required match exceeds the amount of in-kind and/or County Overhead (A-87) or Overhead is not an allowable expense by the Grantor Agency the Department must inform the Board of Supervisors/Board of Directors of the exception and estimate the relative financial in-kind impact.

Departmental Indirect Cost Allocation Plan(s). The County's A-87 indirect costs plans are used as a means of equitably recovering indirect costs from both federal and non-federal grant programs. All departments/Special Districts receiving grant funds shall submit a written request to the Department of Finance to prepare a Departmental A-87 Indirect Cost Allocation Plan.

In some cases the grantor may limit the recovery of indirect costs to a percentage less than the combined Departmental and County-wide A-87 indirect rate. In these cases, the Departmental A-87 rate shall be satisfied first. Any remaining funds will then be applied to the County-wide A-87 rate.

Specific accounting information and examples can be found in the County Grant Manual located at ebc.Maricopa.gov/library/finance.

Policy for Administering Grants (Continued)

Purchase of Computing and Network Systems Relating to Grant Supported Programs

To ensure compatibility and supportability of the County computing and network infrastructure, Departments/Special Districts are to consult with and obtain approval from the Chief Information Officer prior to purchasing any desired equipment. This applies to hardware, software and communications technologies including data, voice, video, image radio telemetry and facsimile purchases under the provisions of the County's Procurement Code.

Departments/Special Districts are to utilize the Technology Financing Program unless the grant specifically does not provide for this type of activity. As an example, a grant that is Board-approved for two (2) years would not allow for the purchase of computers under the Technology Financing Program as the Technology Financing Program is a 36-month program.

To ensure effective asset management and tracking, all computer-related items must be tagged with an asset number by the Technology Finance Program Coordinator and recorded in an asset database. This information is utilized for the projection of asset replacement purposes.

Departments in the Judicial Branch of Maricopa County will consult with the Chief Information Officer prior to any purchases under the Judicial Procurement Code to determine whether the purchase will require compatibility and supportability of the County computing and network infrastructure.

Department of Finance Responsibility

While each Department/Special District has staff assigned to monitor and report the financial activities of grants, the Department of Finance will provide general and technical oversight and monitoring of all grant funds. At a minimum, the Department of Finance will:

- Review and approve grant agenda items when they comply with County policy and the County Grant Manual.
- Establish a Board approved grant on the County financial system when all supporting documentation is provided.
- Prepare and provide to the Departments/Special Districts a monthly grant report (Fund Balance Report). This report will include inception to date financial activity for each individual grant. This report will be used to ensure the effective management and maintenance of grant activity.
- Ensure that grant expenditures do not exceed grant awards.
- Review individual grant balances, utilizing the Fund Balance Report, on a quarterly basis to identify departments that are not requesting reimbursement from the Grantor Agency on a timely basis. Departments/Special Districts that are not regularly claiming reimbursements will be contacted by the Department of Finance.
- Communicate with the Office of Management and Budget regarding fund balance and/or deficit issues.
- Initiate the preparation of the Indirect Cost Allocation Plan by providing a copy of the current plan, detailed listing of expenditures and other supporting data. Provide support, guidance and direction to Departments/Special Districts to assist them in the preparation of their Indirect Cost Allocation Plan.
- Review Fund Balance Report for closed Grants to determine compliance with fund balance/(deficits).
- Review and recommend approval of proposed Grant applications when Department/Special District is not in full compliance with Grant policy.

Policy for Administering Grants (Continued)

Office of Management and Budget Responsibilities

- Review and recommend approval of grant agenda items when they comply with County policy and the County Grant Manual.
- Review and recommend approval of Department's/Special District's proposed grant budget.
- Review and recommend approval of adjustments to Department's/Special District's grant budget as necessary.
- Review and take action as necessary to correct any deficit in Grant Funded Budgets.
- Review and take action as necessary to minimize lost interest earnings to the General Fund due to negative cash positions in Grant funds.
- Review and take action as necessary regarding departmental indirect cost rate plans. Ensure maximum reimbursement of all allowable indirect costs.
- Consistent with Board policy, review departments spending to ensure that Grant Funds are used before General Fund dollars, and for Special Districts, to ensure that Grant Funds are used before other Special District revenues.
- Review and recommend approval of proposed Grant applications when Department/Special District is not in full compliance with Grant policy.

Department/Special District Responsibilities

Each Department/Special District will ensure the following general maintenance activities are completed as defined below:

- Review, reconcile and certify the monthly Fund Balance Report. Any discrepancies are to be reported to the Department of Finance within two (2) weeks of receiving the Fund Balance Report. A written response must be received by the Department of Finance to validate the monthly certification.
- Reconcile and close expired grants on the County financial system within 150 days of the grant end date (as entered on the County financial system).
- Communicate with the Office of Management and Budget and the Department of Finance regarding grants with a negative balance (unreimburseable expense). The Department/Special District must develop a plan of action to resolve the deficit. For departments, the plan should only consider utilizing General Funds as a last option.
- Prepare the Indirect Cost Allocation Plan in the format defined by the Department of Finance. Obtain Departmental/Special District approval of the Indirect Cost Allocation Plan and provide a complete copy of the plan with all supporting documentation to the Department of Finance and the Office of Management and Budget by the timeline established by the Department of Finance.
- Comply with all reporting requirements as defined by the grantor.
- Comply with all record retention requirements as defined by the grantor.

General Government Policy

Purpose

The purpose of this policy is to provide guidelines for development and administration of the General Government budget to County Departments so that the General Government budget is handled according to Board policy and direction.

Budgeted Revenues

The revenues budgeted in the General Government budget are revenues that may be specific to particular funds, but benefit several departments and not a particular department or program within a department. Examples of these revenues include:

- Property Taxes (General Fund and Debt Service Fund)
- Anticipated Grants from outside sources
- State Shared Sales Taxes
- State Shared Vehicle License Taxes
- Cable TV Application Fees for franchise agreements with the County
- Liquor Licenses fees
- Jail Excise Taxes (Detention Fund)
- Other Miscellaneous Revenue as appropriate.

Budgeted Expenditures

The expenditures budgeted in the General Government budget are general expenses not specific to a particular department, or which benefit the County as a whole. These expenses can include budgeted contingencies, general debt service, taxes and assessments, legal expenses, and various Board-approved special projects or initiatives

Expenditure items will be listed in the Recommended budget, and individual items are subject to Board approval.

Procedures

Budget Process

General Government will follow all County budgeting policies and guidelines including the approval process established by the Board of Supervisors. The Office of Management and Budget, along with the County Manager, will be responsible for developing the General Government budget for each fiscal year. The recommended budget will include an itemized schedule of proposed expenditures by fund.

Approval Of Expenses

The Deputy County Manager or designee must authorize all expenditures prior to processing. This authority has been delegated to the manager responsible for a particular item within General Government. If the expenditure is not approved it will be returned and absorbed within the budget of the department that submitted it.

General Government Policy (Continued)

Contingency Fund

If a contingency fund is adopted in the General Government budget during a fiscal year, General Fund departments can request funding for unanticipated expenditures or unfunded projects. These requests must be handled via a Board agenda item, and submitted by the responsible department. The Board of Supervisors must approve all requests for contingency funds.

Authority/Responsibility

The administration and maintenance of the General Government budget is the responsibility of the Office of Management & Budget. Expenditures charged to General Government must be approved by the Deputy County Manager or designated to ensure that the expenditures are budgeted and appropriate.

If approved, the contingency budget will be reduced and the appropriate department appropriation or other General Government item will be increased.

Vehicle Replacement Policy

Introduction

The purpose of this Policy is to provide County Departments/Special Districts with guidelines so that existing vehicles can be replaced in a timely and cost-effective manner.

Background

Equipment replacement must be planned and approval for replacement received through the budget process. The Equipment Services Department has the responsibility to plan for replacement needs in conjunction with the County Departments/Special Districts. During development of each fiscal year's budget, the Office of Management and Budget (OMB) reviews requests received from Departments/Special Districts for replacement of existing vehicles. In determining the amount of funding required, only the cost to replace existing vehicles with their equivalents is considered. Upgrades and additional new vehicles may not be charged to the appropriate vehicle replacement budget.

Sheriff's Office Only: The Sheriff's Office equipment replacement schedule will be discussed and approved during the annual budget process. Due to the unique nature of the functions of the Sheriff's Office, the equivalent replacements and upgrades may be changed to meet departmental needs, if the costs remain within budget targets. However, these changes will be discussed with OMB prior to proceeding to ensure costs are appropriate.

Guidelines

The Department/Special District, working with Equipment Services, prepares a needs assessment to determine which vehicles require replacement for upcoming fiscal years.

Vehicle replacement will be funded only for the current equivalent equipment class, make, and model and equipment extras.

Upgrades are not funded under the appropriate vehicle replacement budget. If a Department/Special District determines upgrades are necessary, the Department/Special District has two options: (a) pay for the upgrades from the Department's/Special District's current operating budget; or (b) request upgrades and additions during the development of the Department/Special District budget.

If the full cost of replacement is actually lower than originally estimated, the savings will revert to the appropriate fund.

Possible cost overruns will be absorbed by the appropriate vehicle replacement budget.

OMB must approve all charges to the vehicle replacement budget.

Vehicle Replacement Policy (Continued)

Exceptions

If, during the replacement process, the Department/Special District requires changes to the original vehicle replacement request, the Department/Special District must request reconsideration of their initial vehicle replacement plan. The criteria OMB will consider during the review of the Department's/Special District's revised plan includes funding and the impact on current and future costs for maintenance, operation and replacement. To assist OMB in performing a full analysis of the revised replacement plan, Departments/Special Districts are requested to provide:

- A justification statement which supports changes to be in the best interest of Maricopa County citizens, enhances services provided to the citizens and benefits the County/County Special District overall. This statement can also include information on changes in service levels which require the use of a different vehicle class, the impact on current and future costs for maintenance, operation and replacement as well as information on funding.
- A spreadsheet which reflects the current vehicle replacement schedule with costs and the proposed vehicle schedule with costs. The spreadsheet needs to reflect the increase or decrease of cost for each vehicle and an explanation for the cost change.
- A complete justification for any equipment additions to the replacement vehicles and how these equipment additions enhance the service levels being provided to Maricopa County citizens.

OMB will review the request and provide the Department/Special District and Equipment Services with final approval or disapproval of the proposed change to the Department's/Special District's equipment vehicle replacement plan within three working days of receipt.

Fund Descriptions

100 **General Fund** — is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

201 **Adult Probation Fees** — Collects the fees assessed to persons placed on probation in the Superior Court per A.R.S. §13-901. Monies collected are used to supplement County General Fund appropriations for the compensation costs of probation officers who provide pre-sentence investigations (A.R.S. §12-267).

203 **Sheriff Donations** — Accounts for and segregates funds to be used in support of mandated functions. Funding is provided by non-specific donations and proceeds from the sale of donated items.

204 **Justice Court Judicial Enhancement** — Revenues consist of fees and surcharges collected under the authority of A.R.S. §22-281; and time payment fees collected under authority of A.R.S. §12-116; and On-line access subscription fees collected under authority of A.R.S. §22-284. Expenditures are used to improve, maintain and enhance the ability to collect and manage monies assessed or received by the courts and to improve court automation projects.

205 **Court Document Retrieval** — Accounts for the collection of an additional filing or appearance fee, not to exceed five dollars, to be used to defray the cost of converting the Clerk of Superior Court's document storage and retrieval system to micrographics or computer automation as established by A.R.S. §12-284.01.

207 **Palo Verde** — Palo Verde receives an annual allocation of approximately $200,000 from the State of Arizona. Expenditures are utilized for nuclear disaster training.

208 **Judicial Enhancement** — Revenues consist of fees and surcharges collected under authority of A.R.S. §12-284.03 and time payment fees collected under authority of A.R.S. §12-116. In addition, revenues are received from the State Judicial Enhancement Fund established by A.R.S. §12-113. Expenditures are used to improve, maintain and enhance the collection and management of funds and court automation projects.

209 **Public Defender Training** — Established by A.R.S. §12-117 to account for fees that are paid on a time payment basis as established by A.R.S. §12-116. Expenditures are utilized for Public Defender Training.

210 **Waste Management** — Established by the Board of Supervisors to segregate this activity from the General Fund. This fund accounts for a fixed $65,000 fee from Waste Management Corporation plus a percentage based on the tonnage's of refuse dumped. Expenditures are used for economic development in Mobile and other unincorporated areas of the County.

211 **Adult Probation Grants** — Revenues consist of grant funds that are used for domestic violence, women's treatment programs, gang prevention and criminal justice records improvement.

212 **Sheriff RICO Fund** — This fund consists of monies received as result of participation in any investigation or prosecution, whether by final judgment, settlement, or otherwise. Monies may be used for the funding of gang prevention programs, substance abuse prevention programs substance abuse education programs and witness protection or for any purposes permitted by federal law relating to the disposition of any property that is transferred to a law enforcement agency.

213 **County Attorney RICO** — Accounts for the funds provided by the sale of confiscated property. Operated by the County Attorney, RICO consists of all the activity of the Anti-Racketeering Program.

Fund Descriptions (Continued)

214 **Sheriff Jail Enhancement Fund** — Per A.R.S. 41-2401, the Arizona State Department of Corrections allocates criminal justice enhancement funds to County Sheriffs for the purpose of enhancing County Jail facilities and operations.

215 **Emergency Management** — Emergency Management activity consists of disaster planning and training.

216 **Clerk of the Court Grants** — Accounts for the grant funds that are utilized for the improvement of court automation systems, child support enforcement and the processing of criminal history dispositions.

217 **CDBG Housing Trust** — Accounts for the grant funds that are utilized to expand the supply of low income housing through the rehabilitation and reconstruction of single family occupancy homes.

218 **Clerk of Court Fill the GAP** — This fund was set up as indicated by A.R.S. 41-2421F and accounts for monies distributed under A.R.S. 41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997 – 1998 by the counties for the processing of criminal cases in the Superior Court, including the Office of the Clerk of the Superior Court, and Justice Courts.

219 **County Attorney Grants** — Accounts for funds that are utilized for the investigation and prosecution of child abuse and domestic violence cases and the enhancement of anti-gang enforcement efforts to deter, investigate, prosecute or adjudicate gang offenders. Victim assistance is provided to include transportation, payment of emergency expenses, education programs and training to children's advocates.

220 **Diversion** — Pursuant to A.R.S. §13-1811, funds are utilized for the investigation, prosecution and deferred prosecution of bad check cases.

221 **County Attorney Fill the GAP** — County Attorney Fill the GAP was set up as indicated by A.R.S. 41-2421F and accounts for monies distributed under A.R.S. 41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by the counties for the processing of criminal cases by county attorneys.

222 **Human Services Grants** — Accounts for the grant funds that are utilized for community action services designed to help the disadvantaged achieve self-sufficiency and family stability.

223 **Transportation Grants** — Transportation Grants was set up to account for all Grant activity administered by the County Transportation Department.

224 **Medical Examiner Grant Fund** — Accounts for the grant funds that are utilized to support the County's anti-bioterrorism efforts.

225 **Parks Spur Cross Ranch Conservation** — To account for the money collected from a Town imposed ½% transaction privilege tax for the operation of the County park. The Town was to commence collection of the tax by December 1, 2000.

226 **Planning and Development Fees** — Performs mandated community planning functions. Funding is provided mainly through license and impact fees.

227 **Juvenile Probation Grants** — Accounts for the grant funds that are utilized for the child nutrition program, family counseling and safe schools program.

228 **Juvenile Probation Special Fees** — This fund was established by A.R.S. §12-268 to account for juvenile probation fees collected and used for the purpose of supplementing County General Fund appropriations for the compensation of personnel of the Juvenile Court.

Fund Descriptions (Continued)

229 **Juvenile Restitution Fund** — Pursuant to A.R.S. §8-346, the fund was established for the payment of restitution in juvenile delinquency proceedings. This fund consists of state and local appropriations, gifts, devices and donations from any public or private source.

230 **Parks & Recreation Grants** — Accounts for the grant funds that are utilized for state lake improvements, park restoration and the construction and maintenance of hiking trails.

232 **Transportation Operations** — Plans and implements an environmentally balanced multi-model transportation system. Operations are funded through highway user taxes.

233 **Public Defender Grants** — Accounts for grant funds that are utilized for public defender training and to increase the processing of drug cases.

234 **Transportation Capital Project** — Transportation Capital Projects was set up administratively as a capital project fund to track capital project activity of the County Transportation Department. Funding is provided by a reimbursement transfer from the Transportation Fund that derives it's funding from the State Highway User's Tax.

235 **Del Webb Special Revenue Fund** — A special revenue fund to account for revenue received from the Del Webb Anthem community that is restricted to expenditure for development services (the implementation and enforcement of the development master plan) and recreational services (trail system and library) supporting that community.

236 **Recorder's Surcharge** — Accounts for the collection of a special recording surcharge, not to exceed four dollars, to be used to defray the cost of converting the County Recorder's document storage and retrieval system to micrographics or computer automation as established by A.R.S. §11-475.01.

238 **Superior Court Grants** — Grant funds are used for drug enforcement accounting, court appointed special advocates and case processing assistance.

239 **Parks Souvenir Fund** — Accounts for sales proceeds of sundry items at the Maricopa County Parks.

240 **Lake Pleasant Recreation Services** — Provides the public with positive leisure opportunities in a safe, accessible and efficient manner through quality development and programming while conserving and protecting unique and environmentally sensitive areas.

241 **Parks Enhancement Fund** — Accounts for park and recreation revenues and expenditures associated with enhancing parks and recreation programs pursuant to A.R.S. §11-941.

242 **Library District Grants** — Library District Grants was set up to account for all Grant activity administered by the County Library District.

243 **Parks Donations Fund** — Contributions accounts for activities that are financed through donations by citizens or groups.

244 **Library District** — Provides and maintains library services for the residents of Maricopa County. Operations are funded by a secondary tax levy.

245 **Justice Court Special Revenue** — Established for the purpose of defraying expenses of justice court services by providing improvements in court technology, operations and facilities to enable the courts to respond quickly to changing statutory and case processing needs. Operations are funded by an $18 user's charge to be added to the Defensive Driving School Diversion Fee as of March 1, 1998.

249 **General Government Grants** — General Government Grants was set up to account for all non-department specific grant activity.

Fund Descriptions (Continued)

250 **Cactus League Operations** — Provides regional leadership and financial resources to assure the presence of Major League Baseball in Maricopa County. Operations are funded by a rental vehicle surcharge.

251 **Sheriff Grants** — Accounts for grant funds that are utilized for patrolling lakes, improving the fingerprinting system, and enhancing DUI and overall traffic enforcement capabilities.

252 **Inmate Services** — Accounts for the funds that are held in trust for the benefit and welfare of the inmates, established under A.R.S. §31-121. The majority of revenues are derived from sales of food and sundries to the inmates.

253 **Ballpark Operations** — Accounts for all revenues and expenditures related to Chase Field.

254 **Inmate Health Services** — Accounts for the co-payments received from inmates for self initiated health service pursuant to A.R.S. §31-161 and A.R.S. §31-162.

255 **Detention Operations** — was established under the authority of propositions 400 and 401, which were passed in the General Election of November 3, 1998 and extended in the General Election of November 5, 2002. These propositions authorized a temporary 1/5-cent sales tax to be used for the construction and operation of adult and juvenile detention facilities.

256 **Probate Fees** — Administers the monies received by the Clerk of the Superior Court pursuant to A.R.S. §14-5314 and A.R.S. §14-5414 to preserve, audit, and safeguard the estates and wards for whom the court has a fiduciary responsibility.

257 **Conciliation Court Fees** — Accounts for monies collected under A.R.S. §25-311.01 related to the dissolution of marriages. The funds collected are used by the Domestic Violence Shelter fund and the Child Abuse Prevention and Treatment fund.

259 **Superior Court Special Revenue** — Accounts for monies received under an intergovernmental agreement with the Department of Economic Security to conduct Title IV-D child support enforcement enhancements.

260 **Research and Reporting** — Accounts for the activity of governmental research projects that are billed back to the municipalities contracting for these services on a cost reimbursement basis.

261 **Law Library Fees** — Established by A.R.S. §12-305 to account for a portion of the fees collected by the Clerk of the Superior Court to be used for the purchase of books for the county law library.

262 **Public Defender Fill the Gap** — Public Defender Fill the Gap was set up as indicated by A.R.S. 41-2421F and accounts for monies distributed under A.R.S 41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by counties for the processing of criminal cases by the county public defender, legal defender and contract indigent defense counsel in each county.

263 **Legal Defender Fill the Gap** — Legal Defender Fill the Gap was set up as indicated by A.R.S. 41-2421F and accounts for monies distributed under A.R.S. 41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by counties for the processing of criminal cases by the county public defender, legal defender and contract indigent defense counsel in each county.

264 **Superior Court Fill the Gap**— Superior Court Fill the Gap was set up as indicated by A.R.S 41-2421F and accounts for monies distributed under A.R.S. 41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by the counties for the processing of criminal cases in the Superior Court, including the Office of the Clerk of the Superior Court, and Justice Courts.

Fund Descriptions (Continued)

265 **Public Health Fees** — Accounts for public health programs that are self-supported by Vital Health fees and pharmacy operations.

266 **Check Enforcement Program** — Accounts for fees that are collected pursuant to A.R.S. sections 13-1809 and 13-1810, any investigation and prosecution costs and any monies that are obtained as a result of a forfeiture and that are recovered for the county through enforcement of A.R.S. section 13-1802, 13-1807, 13-2002 or 13-2310, whether by final judgment, settlement or otherwise. The monies in the fund shall be used for the investigation, prosecution and deferred prosecution of theft, forgery and fraud.

267 **Criminal Justice Enhancement** — The Criminal Justice Enhancement fund accounts for monies that are allocated to county attorneys from the Arizona State Criminal Justice Enhancement fund (A.R.S. 41-2401). The funds are to be used for the purpose of enhancing prosecutorial efforts.

268 **Victim Compensation Restitution Fund**— Victim Compensation and Assistance Fund was established to administer funding provided from the State Victim Compensation and Assistance fund (AR.S. 41-2407) and from prisoner supervision fees under A.R.S.31-418. Fund is used for establishing, maintaining and supporting programs that compensate and assist victims of crime.

269 **Victim Compensation Interest Fund**— The County Attorney Victim Compensation and Restitution Fund was established as authorized by A.R.S 11-538 consisting of monies that are distributed pursuant to A.R.S. 12-286 (seventy-five per cent of the interest earned on restitution monies that are received in trust). The County Attorney shall use monies in the fund to assist eligible victims of crime with medical, counseling and funeral expenses and lost wages.

270 **Child Support Enhancement** — Accounts for funds received from a federal incentive award that is utilized for the enhancement of child support collections through efficient operation of the IV-D program.

271 **Expedited Child Support** — Accounts for the funds that are utilized to establish, maintain and enhance programs designed to expedite the processing of petitions filed and enforce the resultant court orders. Revenues collected for subsequent case filing fees for post-decree petitions in dissolution cases, pursuant to A.R.S. §25-412 and A.R.S. §12-284, fund operations.

273 **Victim Location** — Revenues are derived from interest earned on restitution monies received in trust and are to be distributed to the County Attorney and Clerk of the Superior Court on a pro rata basis (County Attorney – 75% and Superior Court – 25%). Fund was established by A.R.S. §12-287.

274 **Clerk of the Court EDMS** — The Clerk of the Court EDMS Fund was established to account for Electronic Document Management System (EDMS) Fees which are collected as authorized by Board Agenda C16020028, ADM1005 and State Attorney General's Opinion 195-18 (R94-63).

275 **Juvenile Probation Diversion** — The Juvenile Probation Diversion fund was established by A.R.S 11-537 and consists of diversion fees that are collected pursuant to section 8-321(N). The monies shall be used at the discretion of the County Attorney for administering county community based alternative programs that are established pursuant to A.R.S. 8-321.

276 **Spousal Maintenance Enforcement Enhancement** — The Spousal Maintenance Enforcement Fund is established for the Clerk of the Superior Court consisting of monies received pursuant to A.R.S. §12-289. The Clerk will spend monies in the fund to enhance enforcement of spousal maintenance orders. In addition to the fees required by A.R.S. §12-284, the Clerk shall charge and collect a surcharge of five dollars for each filing of a petition or an answer for annulment, dissolution or marriage or legal separation. The Clerk will use the surcharge only for the purposes prescribed by this statute.

Fund Descriptions (Continued)

281 **Children's Issues Education** — Accounts for the funds that are utilized for educational programs regarding the impact that divorce, the restructuring of families and judicial involvement have on children pursuant to A.R.S. §25-354. Revenues that are received from the Clerk's educational program fees supplement any state or county appropriations.

282 **Domestic Relations Mediation Education** — Accounts for the funds that are utilized to establish, maintain and enhance programs designed to educate individuals regarding the impacts on children associated with marriage dissolution, legal separation, restructuring of families and the programs available for mediation of visitation or custody disputes, pursuant to A.R.S. §25-413. Operations are funded by revenues from a surcharge received by the Clerk for each filing of a post-adjudication petition in a domestic relation's case, pursuant to A.R.S. §12-284.

290 **Waste Tire** — Accounts for the operations activity of the waste tire processing center for the removal of waste tires from the County pursuant to A.R.S. §44-1305.

292 **Correctional Health Grants** — The Arizona Department of Health Services was awarded a grant by the Department for Health and Human Services, Centers for Disease Control and Prevention, to generate surveillance data for the Centers for Disease Control and Prevention and supplement the syphilis screening activities at the Madison Street Jail.

320 **County Improvement Debt** — Accounts for the debt service on the Lease Revenue Bonds, Series 2001. Funding is provided by transfers from the General Fund.

370 **Stadium District Debt Series02** — Debt associated with the Stadium District projects.

422 **Intergovernmental Capital Projects** — Intergovernmental Capital Projects account for capital project spending predominantly funded from General Fund revenues.

435 **County Improvement Fund** — Accounts for capital projects funded through the issuance of the Lease Revenue Bonds, Series 2001.

445 **General Fund County Improvements** — General Fund Capital Projects account for capital project spending funded from General Funds.

450 **Long Term Project Reserve** — Accounts for sales tax (Stadium Tax) proceeds collected in excess of the $238,000,000 cap imposed by County Board Resolution.

455 **Detention Capital Projects** — Accounts for the proceeds associated with the 1/5 of one-cent sales tax approved by voters in the General Election on November 3, 1998 and extended by voters in the General Election on November 5, 2002. The proceeds are for the construction and operation of adult and juvenile detention facilities.

503 **Air Quality Grant -** Air Quality Grants was set up to account for all Grant activity administered by the County Air Quality Department

504 **Air Quality Fees** — Air Pollution works to protect the environment and public health through control, preservation, and improvement of the County's air quality. Permit revenue is the funding source.

505 **Environmental Services Grant** — Environmental Services Grants was set up to account for all Grant activity administered by the County Environmental Services Department.

506 **Environmental Services Environmental Health** — Environmental Services – Health Fund was established to account for activities related to the protection of food and water supplies consumed by residents. Funding is provided by fees collected from Health Inspections and the sale of Health Permits.

Fund Descriptions (Continued)

532 **Public Health** — Protects, improves and preserves the physical, mental and social well being and the environment of the entire population of Maricopa County with a special responsibility to serve those most vulnerable. Federal and State grants fund operations.

541 **Health Plan** — is an ambulatory health care plan operated by Maricopa Managed Care Systems (MMCS). MMCS contracts with the Arizona Health Care Cost Containment System (AHCCCS) which provides monthly capitation revenues based on Maricopa County Health Plan enrollment.

551 **Long-Term Care Plan** — is a managed care, long term care plan operated by Maricopa Managed Care Systems (MMCS). Chronically ill and physically disabled patients receive medical services as a result of an annual contract with the Arizona Health Care Cost Containment System (AHCCCS).

572 **Animal Control License/Shelter** — Animal Control reduces the incidences of animal inflicted injuries and reduces the risk of exposure to rabies through enforcement of dog licensing laws, leash laws, capture and impoundment of stray dogs, public education, adoption or humane disposal of excess animals. Licenses and fees are the primary funding source.

573 **Animal Control Grants** — Animal Control Grants was set up to account for all Grant activity administered by Animal Control. .

574 **Animal Control Field Operation** — Animal Control Field Services was set up in FY2002-03 to segregate field services which are an optional County service from Animal Control Pound Activities which are required by Arizona State Statute.

580 **Solid Waste Management** — Solid Waste assists the cities and towns, businesses, and citizens in continuously improving regional waste management systems. This includes an ever-increasing focus on reducing the amount of waste generated, maximizing resource recovery, proper management of special wastes, and environmentally sound disposal.

652 **Health Select Self-Insured Trust Fund** — This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the County-run insurance plan.

654 **Equipment Services** — This fund provides assistance to other Maricopa County departments to ensure quality service to the citizens of Maricopa County by furnishing and maintaining the necessary County mobile equipment in an efficient manner.

673 **Reprographics** — This fund provides the County's printing and duplicating services.

675 **Risk Management** — This fund supports the comprehensive insurance/self-insurance program, which safeguards County assets and employees by means of a Trust Fund. Personnel skilled in loss control, claims and litigation and workers' compensation work together to avert risk and conserve the human and financial resources of Maricopa County.

681 **Telecommunications** — This fund provides cost effective voice, data, and radio communications to County employees.

685 **Benefits Trust** — This fund collects employee and employer contributions for payment of the employees' dental and short-term disability benefits.

989 **Flood Control Grant** — This fund accounts for the Flood Control District grant funding and activity.

990 **Flood Control Capital Projects** — Flood Control Capital Projects was set up administratively as a capital project fund to track capital project activity of the Flood Control District. Funding is provided by a reimbursement transfer from the Flood Control District which derives it's funding from an annual Property Tax Levy.

Fund Descriptions (Continued)

991 **Flood Control** — Provides flood control facilities and regulates floodplains and drainage to prevent flooding of property and endangering the lives of people in Maricopa County. Operations are funded by a secondary tax levy.

FY 2005-06 Revenue Object and Sub-Object Codes

Revenue Source	Sub-Revenue Source	Sub-Revenue Source Name	Revenue Source	Sub-Revenue Source	Sub-Revenue Source Name
0601	00	PROPERTY TAXES	0635	19	KENNEL FEES
0601	01	REAL PROP TAXES - CURRENT YEAR	0635	20	VITAL STATISTICS
0601	02	REAL PROP TAXES - PRIOR YEAR	0635	21	CAMPGROUND RESERVE FEES
0601	03	PERSONAL PROPERTY TAXES CURRENT	0635	22	TARGET RANGE FEES
0601	04	PERSONAL PROPERTY TAXES PRIOR	0635	23	PARK ENTRANCE FEES
0605	00	TAX PENALTIES & INTEREST	0635	24	REC ACTIVITIES FEES
0606	00	SALES TAXES	0635	25	BUILDING PLAN REVIEWS
0610	00	LICENSES AND PERMITS	0635	26	AUTOPSIES
0610	01	LIQUOR LICENSES	0635	27	INDIGENT DEFENSE REVENUES
0610	02	PAWN SHOP LICENSES	0635	28	PROBATION SERVICE FEES
0610	03	PEDDLERS LICENSES	0635	29	SPECIAL LAW ENFORCE SERVICE
0610	04	AIR POLLUTION PERMITS	0635	30	DAMAGE RECOVERY
0610	05	ANIMAL LICENSES	0635	31	LANDFILL CHARGES
0610	06	BUILDING SAFETY PERMITS	0635	32	INSURANCE PREMIUMS
0610	07	ENVIRONMENTAL PERMITS	0635	33	COUNTY PREMIUM HLTH/LIFE
0610	08	FLOOD CONTROL LICENSES	0635	34	EMPLOYEE PREMIUM HLTH/LIFE
0610	09	MARRIAGE LICENSES	0635	35	CIGNA DEDUCTIBLE
0610	10	MOBILE HOME MOVING PERMIT	0635	36	COUNTY PREMIUM PHARMACY
0610	11	MOBILE HOME USE PERMIT	0635	37	ACCRUED REVENUE-PAYROLL
0610	12	PLANNING VARIANCE PERMIT	0635	38	HEALTH SELECT
0610	13	PUBLIC HEALTH ENG PERMIT	0636	00	INTERNAL SERVICE CHARGES
0610	14	COUNTY RIGHT OF WAY USE	0636	01	ISF CHARGE-CTY PREM HLTH/LIFE
0610	15	CABLE TV LICENSE FEES	0637	00	FINES & FORFEITS
0615	00	GRANTS	0637	01	CIVIL SANCTIONS TRAFFIC
0615	01	FEDERAL	0637	02	COURT FINES
0615	02	STATE	0637	03	LIBRARY FINES
0615	03	OTHER GRANTS	0637	04	ANTI-RACKETEERING FINES
0620	00	OTHER INTERGOVERNMENTAL	0637	05	DIVERSION FINE
0620	01	FEDERAL SHARED REVENUE	0638	00	PATIENT SERVICES REVENUE
0620	02	OTHER SHARED REVENUE	0638	01	REVENUE DEDUCTIONS
0620	03	FEDERAL SHARE OF COSTS	0638	02	CAPITATION REVENUE
0620	04	STATE SHARED REVENUE	0638	03	PROTEASE CAPITATION REVENUE
0620	05	STATE SHARE OF COST	0638	04	REINSURANCE REVENUE
0620	06	OTHER GOVERNMENT SHARE OF COST	0638	05	THIRD PARTY LIABILITY REVENUE
0620	07	INTRGV-EMPLOYER PREM HLTH/LIFE	0638	06	HOSPITAL SUPPLEMENT REVENUE
0620	08	INTRGV-EMPLOYEE PREM HLTH/LIFE	0638	07	SOBRA KICK
0621	00	PAYMENTS IN LIEU OF TAXES	0638	08	PATIENT CONTRIBUTIONS
0621	01	SALT RIVER PROJECT	0638	09	HCBS PLACEMENT RECONCILIATION
0621	02	FEDERAL	0638	10	SOC RECONCILIATION
0621	03	STATE	0645	00	INTEREST EARNINGS
0625	00	STATE SHARED SALES TAX	0650	00	MISCELLANEOUS REVENUE
0626	00	STATE SHARED HIGHWAY USER REV	0650	01	BUILDING RENTALS
0630	00	STATE SHARED VEHICLE LICENSE	0650	02	EQUIPMENT RENTALS
0635	00	OTHER CHARGES FOR SERVICES	0650	03	PAYPHONE RECEIPTS
0635	01	CABLE TV RECEIPTS FEE	0650	04	VENDING MACHINE RECEIPTS
0635	02	GARNISH & SUPPORT FEES	0650	05	OTHER RENTS & COMMISSION
0635	03	TAX SALE FEES	0650	06	SALE OF BOOKS/COPIES/ETC.
0635	04	CABLE TV APPLICATION FEES	0650	07	SALE OF FIXED ASEST
0635	05	CERTIFICATIONS	0650	08	SALE FOOD BULK NOURISHMENT
0635	06	COURT FEES	0650	09	SALE OF POSTAGE
0635	07	CONSTABLE FEES	0650	10	SALE OF DATA INFORMATION
0635	08	FIDUCIARY FEES	0650	11	INSURANCE RECOVERIES
0635	09	JURY FEES	0650	12	CASH OVER/SHORT
0635	10	LEGAL SERVICES	0650	13	DONATIONS/CONTRIBUTIONS
0635	11	PASSPORTS	0650	14	BAD CHECK FEES (NSF)
0635	12	PROBATE FEES	0651	00	GAIN ON FIXED ASSETS
0635	13	RECORDING FEES	0652	00	PROCEEEDS FROM FINANCING
0635	14	RECORD AUTOMATION SURCHARGE	0652	01	CAPITAL LEASE PROCEEDS
0635	15	SUBDIVISION FEES	0652	02	CERT OF PART PROCEEDS
0635	16	ZONING CLEAR REVIEW FEES	0652	03	BOND PROCEEDS
0635	17	ZONING APPLICATION	0680	00	TRANSFERS IN
0635	18	ROOM & BOARD PROBATION	0690	00	INVENTORY

FY 2005-06 Expenditure Object and Sub-Object Codes

Object	Sub Object	Sub Object Name	Object	Sub Object	Sub Object Name
0701	00	REGULAR PAY	0801	08	SOFTWARE
0701	01	FULL TIME REGULAR SALARIES	0801	09	EDUCATIONAL SUPPLIES
0701	02	PERMANENT PART TIME	0801	10	ENVIRONMENTAL SUPPLIES
0701	03	OTHER SALARIES & WAGES	0801	11	FOOD-PERISHABLE
0701	04	COMPENSATORY TIME	0801	12	FOOD-PREPARATION
0701	05	HOLIDAY PAY	0801	13	FOOD-NON PERISHABLE
0701	06	VACATION PAY	0801	14	FOOD-SPECIAL FUNCTIONS
0701	07	JURY DUTY	0801	15	FOOD-NOURISHMENTS
0701	08	ADMINISTRATIVE LEAVE WITH PAY	0801	16	KITCHEN & DINING SUPPLIES
0701	09	ON THE JOB INJURY LEAVE	0801	17	LANDSCAPING SUPPLIES
0701	10	MILITARY LEAVE	0801	18	OFFICE SUPPLIES
0701	11	SICK LEAVE	0801	19	RECREATIONAL SUPPLIES
0705	00	TEMPORARY PAY	0801	20	SAFETY APPAREL
0710	00	OVERTIME	0801	21	SMALL TOOLS & EQUIPMENT
0750	00	FRINGE BENEFITS	0801	22	FURNITURE UNDER $1000
0750	01	FICA	0801	23	LAUNDRY SUPPLIES
0750	02	MEDICARE TAX	0801	24	PROCUREMENT CARD
0750	03	ELECTED OFFICIALS RETIREMENT	0801	25	BOOK/PAMPHLET/SUBSCRIPTIONS
0750	04	CORRECTIONS OFFICERS RETIREMNT	0801	26	AUTOMOTIVE R&M SUPPLIES
0750	05	PUBLIC SAFETY RETIREMENT	0801	27	BUILDING R&M SUPPLIES
0750	06	STATE RETIREMENT PLAN	0801	28	COMMUNICATION R&M SUPPLIES
0750	07	DENTAL PLAN	0801	29	ELECTRICAL R&M SUPPLIES
0750	08	EMPLOYER'S DENTAL SERVICES	0801	30	GROUNDS R&M SUPPLIES
0750	09	HEALTH SELECT PLAN	0801	31	HEAT/LIGHT/COOL R&M SUPPLIES
0750	10	CIGNA HEALTH PLAN	0801	32	OFFICE R&M SUPPLIES
0750	11	MANUFACTURERS LIFE	0801	33	PLUMBING R&M SUPPLIES
0750	12	ON THE JOB INJURY INSURANCE	0801	34	ROAD R&M SUPPLIES
0750	13	UNEMPLOYMENT INSURANCE	0801	35	OTHER R&M SUPPLIES
0750	14	BUS FARE SUBSIDY PLAN	0802	00	MEDICAL SUPPLIES
0750	15	ASRS LONG TERM DISABILITY	0802	01	DENTAL SUPPLIES
0750	16	INVESTIGATOR RETIREMENT	0802	02	LABORATORY SUPPLIES
0750	17	CONCORDIA DENTAL	0802	03	LAB-REAGENTS & MEDIA
0750	18	RELIASTER LIFE	0802	04	LAB-CONSUMABLES
0750	19	MEDICAL/DENTAL WAIVER	0802	05	RADIOLOGY SUPPLIES
0750	20	CIGNA DEDUCTIBLE	0802	06	X-RAY FILM
0750	21	PARK RANGERS RETIREMENT	0802	07	X-RAY CONTRAST & MEDIA
0750	22	SELF-INSURED PHARMACY	0802	08	PHARMACEUTICALS
0790	00	OTHER PERSONAL SERVICES	0802	09	BLOOD & PLASMA SUPPLIES
0790	01	PRODUCTION BONUS	0802	10	ANESTHETIC SUPPLIES
0790	02	DIFFERENTIALS	0802	11	OXYGEN & OTHER GASES
0790	03	WORKING CONDITION	0802	12	RADIOACTIVE SUPPLIES
0790	04	WEEKEND PREMIUM	0802	13	O R INSTRUMENTS
0790	05	STANDBY PAY	0802	14	MEDICAL R&M SUPPLIES
0790	06	REGULAR OVER BUDGET	0802	15	DURABLE MEDICAL EQUIPMENT
0790	07	PERFORMANCE INCENTIVE AWARD	0803	00	FUEL
0790	08	BUDGET DEFERRED HOURS PAID	0804	00	NON-CAPITAL EQUIPMENT
0790	09	LUMP SUM PAYMENT	0804	01	COMMUNICATION EQUIPMENT
0790	10	EMPLOYEE SUGGESTION AWARD	0804	02	CONS EQUIP NON-MOTORIZED
0790	11	AWARDS PROGRAM CREDIT	0804	03	EDUCATION/REC EQUIPMENT
0790	12	OTHER ADJUSTMENTS	0804	04	ENGR/SCIENTIFIC EQUIPMENT
0790	13	PEAK PERFORMERS	0804	05	KITCHEN/LAUNDRY EQUIPMENT
0795	00	PERSONAL SERVICE ALLOC OUT	0804	06	HEAT/COOL/LIGHT EQUIPMENT
0796	00	PERSONAL SERVICE ALLOC IN	0804	07	MEDICAL/LAB EQUIPMENT
0801	00	GENERAL SUPPLIES	0804	08	OFFICE FURNITURE/EQUIPMENT
0801	01	AUTO-GAS OIL LUBE	0804	09	SHOP EQUIPMENT
0801	02	AUTO-TIRES TUBES BATTERY	0804	10	WEAPONS/GUNS
0801	03	OTHER AUTOMOTIVE SUPPLY	0804	11	COMPUTER EQUIPMENT
0801	04	BEDDING & LINEN	0804	12	FURNITURE OVER $1000
0801	05	CLEANING & JANITORIAL	0805	00	SUPPLIES-ALLOCATION OUT
0801	06	CLOTHING/UNIFORMS	0806	00	SUPPLIES-ALLOCATION IN
0801	07	TECHNOLOGY SUPPLIES	0808	00	LEGAL - GROSS PROCEEDS

FY 2005-06 Expenditure Object and Sub-Object Codes (continued)

Object	Sub Object	Sub Object Name	Object	Sub Object	Sub Object Name
0809	00	DAMAGES PAID	0811	28	INSTITUTION-INTERMEDIATE
0810	00	LEGAL SERVICES	0811	29	ATTENDANT CARE
0810	01	PARALEGAL/STUDENT TIME	0811	30	ADULT FOSTER CARE
0810	02	ATTORNEYS CRIM INDIG-COURT	0811	31	ACH/ACHT
0810	03	ATTORNEYS NON-CRIMIN COURT	0811	32	BEHAVIORAL HEALTH
0810	04	ATTORNEYS-JUVENILE COURTRT	0811	33	NURSING HOMES-IBNR
0810	05	ATTORNEYS OTHER NON-COURT	0811	34	ACH/AFC-IBNR
0810	06	EXPERT WITNESS FEES/EXPENSE	0811	35	DENTAL-IBNR
0810	07	EYE WITNESS FEES/EXPENSE	0811	36	SRL'S-IBNR
0810	08	INTERPRETER FEES/EXPENSE	0812	00	OTHER SERVICES
0810	09	VISITING JUDGES FEES	0812	01	ACCOUNTING & AUDITING
0810	10	MENTAL EXAMINATION FEES	0812	02	ACTUARIAL
0810	11	RULE 11 EXAM	0812	03	ADMINISTRATIVE SERVICES
0810	12	RULE 26.5 EXAM	0812	04	HSA ALLOCATION
0810	13	DEPOSITION REPORT SERVICE	0812	05	ARCHITECTURAL
0810	14	PRELIM HEARING/GRAND JURY	0812	06	APPRAISAL SERV
0810	15	TRIALS REPORT SERVICE	0812	07	CONSULTING & MANAGEMENT
0810	16	APPEALS TRANSRIPTION SERVICE	0812	08	BROKER FEES
0810	17	DEPOSITION TRANS SERVICE	0812	09	EDUCATORS & TRAINERS
0810	18	PRELIM HEAR/GRAND JURY TR S	0812	10	ENGINEERING
0810	19	TRANSCRIPT MISCELLANEOUS	0812	11	TECHNOLOGY CONSULTING
0810	20	JURY FEES	0812	12	SECURITY GUARD SVCS
0810	21	JURY LODGING	0812	13	CLAIMS ADMIN SERVICE FEE
0810	22	JURY MEALS	0812	14	ARCOR PERSONNEL SERVICES
0810	23	JURY MILEAGE	0812	15	ELECTION WORKERS OUTSIDE
0810	24	ARBITRATION EXPENSE	0812	16	LAUNDRY/DRY CLEANING SVCS
0810	25	JUDGEMENTS/SETTLEMENTS	0812	17	PERSONNEL HIRE/TEST SVCS
0810	26	LITIGATION EXPENSE	0812	18	TEMPORARY HELP OUTSIDE
0810	27	MERIT SYSTEM HEARING EXPENSE	0812	19	COLLECTION FEES
0810	28	INVESTIGATION EXPENSE COURT IN	0812	20	JTPA-OCCUPATIONAL/VOCATIONAL
0810	29	INVESTIGATION TIME	0812	21	JTPA-OJT
0810	30	INVESTIGATION EXPENSE OTHER	0812	22	GP - AUTO LIABILITY
0810	31	LEGAL NOTICE PUBLICATION	0812	23	GP - GENERAL LIABILITY
0811	00	HEALTH CARE SERVICES	0812	24	GP - MEDICAL MALPRACTICE
0811	01	NURSES	0812	25	OTHER INSURANCE
0811	02	MENTAL HEALTH SERVICES	0812	26	AUTO PHYSICAL DAMAGE CLAIMS
0811	03	DENTISTS	0812	27	AUTO LIABILITY CLAIMS
0811	04	PHYSICIANS	0812	28	ENVIRONMENTAL LIAB CLAIMS
0811	05	CONTRACT MEDICAL PROVIDER	0812	29	BOILER INSURANCE
0811	06	HOSPITAL/MEDICAL SERVICES	0812	30	COURSE CONST INSURANCE
0811	07	PRIMARY CARE SERVICES	0812	31	GENERAL LIABILITY CLAIMS
0811	08	THERAPY SERVICES	0812	32	GENERAL LIABILITY INSURANCE
0811	09	RADIOLOGY SERVICES	0812	33	WORKMENS COMP INDEMNITY
0811	10	EMERGENCIES	0812	34	WORKMENS COMP INSURANCE
0811	11	PRESCRIPTIONS	0812	35	WORKMENS COMP MEDICAL
0811	12	LABORATORY SERVICES	0812	36	DENTAL INSURANCE
0811	13	TRANSPORTATION/AMBULANCE	0812	37	DISABILITY INSURANCE
0811	14	PATIENT TRANSPORT SVCS - MMC	0812	38	HEALTH CLAIMS
0811	15	BAD DEBT EXPENSE	0812	39	HEALTH INSURANCE
0811	16	REBATES	0812	40	INDIVIDUAL/BLANKET BONDS
0811	17	SHORT-TERM DISABILITY CLAIMS	0812	41	UNEMPLOYMENT CLAIMS
0811	18	INPATIENT HOSPITALIZATION	0812	42	PROPERTY CLAIMS
0811	19	OUTPATIENT	0812	43	PROPERTY INSURANCE
0811	20	MEDICAL COMPENSATION	0812	44	MALPRACTICE CLAIMS
0811	21	NURSING FACILITY	0812	45	MALPRACTICE INSURANCE
0811	22	HOME HEALTH	0812	46	LIFE INSURANCE
0811	23	FAMILY PLANNING	0812	47	MENTAL HEALTH PROGRAM
0811	24	VENTILATION	0812	48	NOTARY BONDS
0811	25	INSTITUTION CARE	0812	49	SIGHT CARE
0811	26	HOME & COMMUNITY BASED SVC	0812	50	PRINTING-BINDING-DUPLICATION
0811	27	SANCTION FEES	0812	51	TAX SALE PUBLICATION

FY 2005-06 Expenditure Object and Sub-Object Codes (continued)

0812	52	OTHER PUBLICATION & ADV EXP	0845	03	HOME MEALS SERVICE
0812	53	RECORDS MANAGEMENT SERVICES	0845	04	JTPA-FINANCIAL ASST.(NBP/NRP)
0812	54	MEMBERSHIPS/CERT/LICENSE	0845	05	NURSING HOMES
0820	00	RENT & OPERATING LEASES	0850	00	UTILITIES
0820	01	RENT	0850	01	MICROWAVE
0820	02	AUTOMOBLE RENT	0850	02	U S WEST CHARGES
0820	03	BUILDING RENT	0850	03	LONG DISTANCE CHARGES
0820	04	SPECIAL FUNCTION RENT	0850	04	OTHER COMMUNICATION SERVICES
0820	05	COPYING EQUIPMENT RENT	0850	05	ELECTRICITY
0820	06	COMMUNICATION EQUIP RENT	0850	06	NATURAL/PROPANE GAS
0820	07	DATA PROCESSING EQUIP RENT	0850	07	REFUSE REMOVAL
0820	08	GROUNDS/LAND RENT	0850	08	SEWAGE DISPOSAL
0820	09	MEDICAL EQUIPMENT RENT	0850	09	WATER
0820	10	OFFICE EQUIPMENT RENT	0850	10	INFECTIOUS WASTE DISPOSAL
0825	00	REPAIRS AND MAINTENANCE	0855	00	INTEREST EXPENSE
0825	01	AUTOMOTIVE R&M	0865	00	DEPRECIATION
0825	02	BUILDING R&M	0870	00	OTHER ADJUSTMENTS
0825	03	CONSTRUCTION EQUIP R&M	0870	02	ITEMS FOR RESALE
0825	04	COMMUNICATION EQUIP R&M	0870	04	ITEMS FOR INVENTORY
0825	05	DATA PROCESS EQUIP R&M	0870	05	INTERGOVT HOLDING ACCOUNT
0825	06	GROUNDS R&M	0871	00	INVENTORY
0825	07	HEAT/LIGHT/COOL R&M	0872	00	SERVICES-ALLOCATION OUT
0825	08	MEDICAL/LAB EQUIP R&M	0873	00	SERVICES-ALLOCATION IN
0825	09	COPYING EQUIP R&M	0880	00	TRANSFERS OUT
0825	10	OFFICE EQUIP R&M	0880	01	CENTRAL SERVICE COST ALLOCAT
0825	11	JANITORIAL SERVICE	0890	00	LOSS ON FIXED ASSETS
0830	00	INTERGOVERNMENTAL PAYMENTS	0910	00	LAND
0830	01	TAXES & ASSESSMENTS	0910	01	LAND ACQUISITION-ROW
0830	02	MANDATED HEALTH CARE PAYMENTS	0910	02	LAND ACQUISITION-OTHER
0839	00	INTERNAL SERVICE CHARGES	0910	03	RELOCATION-FACILITIES
0839	01	TELECOM DISCRETIONARY	0915	00	BUILDINGS AND IMPROVEMENTS
0839	02	COUNTY COUNSEL	0915	01	CONSTRUCTION WORK IN PROGRESS
0839	03	BASE LEVEL EQ SERVICES CHARGES	0915	02	ALTERATIONS/IMPROVEMENTS
0839	04	RISK MANAGEMENT	0920	00	CAPITAL EQUIPMENT
0839	05	BASE LEVEL TELECOM	0920	01	COMMUNICATIONS CAP EQUIPMENT
0839	06	TELECOM WIRELESS SYSTEMS	0920	02	CONS CAP EQUIP NON-MOTORIZED
0839	07	REPROGRAPHICS	0920	03	EDUCATION/REC CAP EQUIPMENT
0839	08	MOTOR POOL	0920	04	ENGR/SCIENTIFIC CAP EQUIPMENT
0839	09	CELL PHONE	0920	05	KITCHEN/LAUNDRY CAP EQUIPMENT
0839	10	RESEARCH AND REPORTING	0920	06	HEAT/COOL/LIGHT CAP EQUIPMENT
0842	00	TRAVEL & EDUCATION	0920	07	MED/LAB/ CAP CAP EQUIPMENT
0842	01	COUNTY SPONSORED TRAINING	0920	08	SHOP CAP EQUIPMENT
0842	02	AIRLINE/BUS/TAXI	0920	09	COMPUTER CAP EQUIPMENT
0842	03	MEALS	0930	00	VEHICLES & CONSTRUCTION EQUIP
0842	04	LODGING	0930	01	CONSTRUCTION VEHICLES
0842	05	EVENT COST	0930	02	TRAILERS
0842	06	MILEAGE ALLOWANCE	0930	03	OTHER MECHANIZED
0842	07	EDUCATION	0930	04	TRUCKS
0842	08	SEMINAR FEES	0930	05	WATERCRAFT
0842	09	INVESTIGATIVE TRAVEL	0930	06	AIRCRAFT\HELICOPTERS
0842	10	WITNESS TRAVEL	0930	07	PASSENGER VEHICLES
0842	11	PRISONER/COURT WARD TRAVEL	0940	00	INFRASTRUCTURE
0843	00	POSTAGE/FREIGHT/SHIPPING	0950	00	DEBT SERVICE
0843	01	FREIGHT	0950	01	PRINCIPAL BOND
0843	02	MOVING SERVICES	0950	02	INTEREST BOND
0843	03	POSTAGE	0950	03	PRINCIPAL COP
0843	04	SHIPPING	0950	04	INTEREST COP
0843	05	COURIER SERVICE	0950	05	PRINCIPAL CAPITAL LEASE
0845	00	SUPPORT AND CARE OF PERSONS	0950	06	INTEREST CAPITAL LEASE
0845	01	BURIAL OF INDIGENTS	0955	00	CAPITAL-ALLOCATION OUT
0845	02	PERSONAL CARE	0956	00	CAPITAL-ALLOCATION IN

Arizona State Auditor General Forms (Schedule A)

MARICOPA COUNTY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2005-06

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2004-05*	ACTUAL EXPENDITURES/ EXPENSES 2004-05**	FUND BALANCE/ NET ASSETS*** July 1, 2005**	DIRECT PROPERTY TAX REVENUES 2005-06	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2005-06	OTHER FINANCING 2005-06 SOURCES	OTHER FINANCING 2005-06 <USES>	INTERFUND TRANSFERS 2005-06 IN	INTERFUND TRANSFERS 2005-06 <OUT>	TOTAL FINANCIAL RESOURCES AVAILABLE 2005-06	BUDGETED EXPENDITURES/ EXPENSES 2005-06
1. General Fund	$ 1,001,429,069	$ 837,225,352	$ 102,333,473	Primary: $ 371,224,118	$ 675,336,697	$ -	$ -	$ 9,541,283	$ 162,437,732	$ 995,997,839	$ 995,997,839
2. General Fund - Override Election				Secondary:						-	
3. Total General Fund	1,001,429,069	837,225,352	102,333,473	371,224,118	675,336,697	-	-	9,541,283	162,437,732	995,997,839	995,997,839
4. Special Revenue Funds	637,273,502	534,731,527	168,695,348	76,709,440	564,796,519	-	-	146,287,361	163,455,595	793,033,073	695,138,289
5. Debt Service Funds Available	20,527,868	14,039,857	30,624,865		10,209,029	-	-	2,571,736	482,500	42,923,130	22,859,496
6. Less: Designation for Future Debt Retirement										-	
7. Total Debt Service Funds	20,527,868	14,039,857	30,624,865	-	10,209,029	-	-	2,571,736	482,500	42,923,130	22,859,496
8. Capital Projects Funds	253,917,676	173,562,536	113,528,221		34,008,587	39,000,000	-	163,459,138	63,045	349,932,901	278,144,065
9. Internal Service Funds	89,202,625	89,709,889	29,527,729		100,819,069	-	-	-	871,082	129,475,716	102,185,154
10. Enterprise Funds Available	778,408,525	701,861,017	4,409,513		82,234,822	-	-	5,971,135	520,699	92,094,771	87,826,084
11. Less: Designation for Future Debt Retirement										-	
12. Total Enterprise Funds	778,408,525	701,861,017	4,409,513	-	82,234,822	-	-	5,971,135	520,699	92,094,771	87,826,084
13. Eliminations	(176,947,670)	(172,480,735)			(75,837,516)			(327,830,653)	(327,830,653)	(75,837,516)	(75,837,516)
14. TOTAL ALL FUNDS	2,603,811,594	2,178,649,444	449,119,149	447,933,558	1,391,567,207	39,000,000	-	-	-	2,327,619,914	2,106,313,411

EXPENDITURE LIMITATION COMPARISON	2004-05	2005-06
1. Budgeted expenditures/expenses	$ 2,603,811,594	$ 2,106,313,411
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	$ 2,603,811,594	$ 2,106,313,411
4. Less: estimated exclusions	$ 1,805,212,838	$ 1,232,788,711
5. Amount subject to the expenditure limitation	$ 798,598,756	$ 873,524,700
6. EEC expenditure limitation	$ 798,598,757	$ 873,524,701

* Includes Expenditure/Expense Adjustments Approved in 2004-05 from Schedule E.
** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).

Arizona State Auditor General Forms (Schedule B)

MARICOPA COUNTY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2005-06

	2004-05 FISCAL YEAR	2005-06 FISCAL YEAR
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A).	$ 346,394,541	$ 371,224,118
2. Amount received from primary property taxation in the 2004-05 fiscal year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 339,882,099	$ 371,224,118
B. Secondary property taxes		
General Fund - Override election	$	$
Flood Control District	56,334,141	62,733,411
Library District	15,664,900	13,976,029
Total secondary property taxes	$ 71,999,041	$ 76,709,440
C. Total property tax levy amounts	$ 411,881,140	$ 447,933,558
4. Property taxes collected*		
A. Primary property taxes		
(1) 2004-05 year's levy	$ 339,882,099	
(2) Prior years' levies		
(3) Total primary property taxes	$ 339,882,099	
B. Secondary property taxes		
(1) 2004-05 year's levy	$ 71,999,041	
(2) Prior years' levies		
(3) Total secondary property taxes	$ 71,999,041	
C. Total property taxes collected	$ 411,881,140	
5. Property tax rates		
A. County tax rate		
(1) Primary property tax rate	1.2108	1.1971
(2) Secondary property tax rate		
General Fund - Override election		
Flood Control District	0.2119	0.2119
Library District	0.0521	0.0421
(3) Total county tax rate	1.4748	1.4511
B. Special assessment district tax rates		
Secondary property tax rates		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Arizona State Auditor General Forms (Schedule C)

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2005-06

SOURCE OF REVENUES	ESTIMATED REVENUES 2004-05	ACTUAL REVENUES 2004-05*	ESTIMATED REVENUES 2005-06
GENERAL FUND			
Taxes			
Tax Penalties & Interest	$ 10,857,480	$ 11,117,919	$ 11,834,653
Payments in Lieu of Taxes	6,929,684	6,739,826	8,029,157
State-Shared Sales Tax	374,939,056	384,274,037	407,330,479
State-Shared Vehicle License Tax	118,057,605	120,696,506	126,127,849
Licenses and permits			
Licenses & Permits	1,463,436	1,369,806	1,854,000
Intergovernmental			
Intergovernmental	8,594,302	94,865,879	72,854,181
Grants		5,592	
Charges for services			
Charges for Service	21,688,915	24,358,311	23,125,479
Patient Service Revenue	52,848	38,917	52,848
Internal Service Charges	4,341,585	4,362,902	4,831,073
Fines and forfeits			
Fines & Forfeits	12,208,032	13,422,333	12,457,158
Investments			
Interest Earnings	2,417,347	5,774,596	4,503,265
Rents, royalties, and commissions			
Contributions			
Voluntary contributions			
Miscellaneous			
Miscellaneous	5,822,612	5,286,791	2,336,555
Total General Fund	$ 567,372,902	$ 672,313,414	$ 675,336,697

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Arizona State Auditor General Forms (Schedule C) (Continued)

SOURCE OF REVENUES	ESTIMATED REVENUES 2004-05	ACTUAL REVENUES 2004-05*	ESTIMATED REVENUES 2005-06
SPECIAL REVENUE FUNDS			
Road Fund			
Transportation	$ 98,657,104	$ 103,263,242	$ 106,067,343
Total Road Fund	$ 98,657,104	$ 103,263,242	$ 106,067,343
Health Services Fund			
Patient Service Revenue	$ 1,352,910	$ 1,099,056	$ 1,198,557
Total Health Services Fund	$ 1,352,910	$ 1,099,056	$ 1,198,557
Grants, Misc. Revenue, etc.	$ 400,679,901	$ 393,995,504	$ 457,530,619
	$ 400,679,901	$ 393,995,504	$ 457,530,619
Total Special Revenue Funds	$ 500,689,915	$ 498,357,802	$ 564,796,519
DEBT SERVICE FUNDS			
Debt Service	$ 4,424,389	$ 4,424,626	$ 4,693,935
Stadium District	5,515,094	5,577,254	5,515,094
Total Debt Service Funds	$ 9,939,483	$ 10,001,880	$ 10,209,029
CAPITAL PROJECTS FUNDS			
Transportation	$ 21,445,798	$ 17,242,845	$ 29,366,281
General Government	973,622	3,770,535	4,148,623
Stadium District	743,683	534,858	493,683
Total Capital Projects Funds	$ 23,163,103	$ 21,548,238	$ 34,008,587
PERMANENT FUNDS			
	$	$	$
Total Permanent Funds	$ -	$ -	$ -
ENTERPRISE FUNDS			
Health Plans	$ 381,473,634	$ 352,022,778	$ 81,569,822
Health Care Delivery System	466,516,942	202,216,987	-
Solid Waste	450,000	551,236	665,000
Total Enterprise Funds	$ 848,440,576	$ 554,791,001	$ 82,234,822
INTERNAL SERVICE FUNDS			
Equipment Services	$ 10,192,096	$ 9,787,807	$ 10,596,904
Employee Health Initiatives	39,364,705	39,678,736	50,971,799
Materials Management	903,775	1,032,028	901,885
Chief Information Officer	26,644,669	26,483,838	23,116,120
Telecommunications	14,133,393	14,754,216	15,232,361
Communications	46,261	35,221	
Total Internal Service Funds	$ 91,284,899	$ 91,771,845	$ 100,819,069

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Arizona State Auditor General Forms (Schedule C) (Continued)

SOURCE OF REVENUES	ESTIMATED REVENUES 2004-05	ACTUAL REVENUES 2004-05*	ESTIMATED REVENUES 2005-06
ELIMINATIONS FUNDS			
Eliminations	$ (178,317,280)	$ (172,480,735)	$ (75,837,516)
Total Eliminations Funds	$ (178,317,280)	$ (172,480,735)	$ (75,837,516)
TOTAL ALL FUNDS	$ 1,862,573,598	$ 1,676,303,445	$ 1,391,567,207

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Arizona State Auditor General Forms (Schedule D)

MARICOPA COUNTY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2005-06

FUND	OTHER FINANCING 2005-06 SOURCES	OTHER FINANCING 2005-06 <USES>	INTERFUND TRANSFERS 2005-06 IN	INTERFUND TRANSFERS 2005-06 <OUT>
GENERAL FUND				
Medical Examiner	$ -	$ -	$ -	$ 47,220
General Government			9,541,283	148,107,718
Appropriated Fund Balance				14,096,135
Sheriff				141,659
Public Health				45,000
Total General Fund	$ -	$ -	$ 9,541,283	$ 162,437,732
SPECIAL REVENUE FUNDS				
Emergency Management	$ -	$ -	$ -	$ 87,234
Community Development				26,537
Human Services				845,243
Parks and Recreation			35,000	529,884
Planning and Development				378,679
Research and Reporting				34,502
General Government			145,724,861	
Appropriated Fund Balance				14,977,841
Transportation				69,060,233
Library District				913,635
Solid Waste				38,660
Stadium District			482,500	1,635,325
Flood Control District				71,957,276
Animal Care and Control				552,190
Air Quality				328,624
Public Health			45,000	1,767,666
Environmental Services				322,066
Total Special Revenue Funds	$ -	$ -	$ 146,287,361	$ 163,455,595
DEBT SERVICE FUNDS				
General Government	$	$	$ 2,571,736	$
Stadium District				482,500
Total Debt Service Funds	$ -	$ -	$ 2,571,736	$ 482,500

Arizona State Auditor General Forms (Schedule D) (Continued)

FUND	OTHER FINANCING 2005-06 SOURCES	OTHER FINANCING 2005-06 <USES>	INTERFUND TRANSFERS 2005-06 IN	INTERFUND TRANSFERS 2005-06 <OUT>
CAPITAL PROJECTS FUNDS				
General Government	$ 39,000,000	$	$ 8,588,901	$
Transportation			67,475,788	63,045
Stadium District			1,600,137	
Flood Control District			70,816,471	
Facilities Management			14,977,841	
Total Capital Projects Funds	$ 39,000,000	$ -	$ 163,459,138	$ 63,045
PERMANENT FUNDS				
	$	$	$	$
Total Permanent Funds	$ -	$ -	$ -	$ -
ENTERPRISE FUNDS				
Maricopa Managed Care System	$	$	$ 5,971,135	$ 470,318
Solid Waste				50,381
Total Enterprise Funds	$ -	$ -	$ 5,971,135	$ 520,699
INTERNAL SERVICE FUNDS				
Chief Information Officer	$	$	$	$ 293,494
Materials Management				54,836
Equipment Services				403,417
Risk Management				119,335
Total Internal Service Funds	$ -	$ -	$ -	$ 871,082
ELIMINATIONS FUNDS				
Parks and Recreation	$	$	$ (35,000)	$ (35,000)
Transportation			(67,475,788)	(67,475,788)
Stadium District			(2,082,637)	(2,082,637)
Flood Control District			(70,816,471)	(70,816,471)
Eliminations			(187,420,757)	(187,420,757)
Total Eliminations Funds	$ -	$ -	$ (327,830,653)	$ (327,830,653)
TOTAL ALL FUNDS	$ 39,000,000	$ -	$ -	$ -

Arizona State Auditor General Forms (Schedule E)

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2005-06

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2004-05	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2004-05	ACTUAL EXPENDITURES/ EXPENSES 2004-05*	BUDGETED EXPENDITURES/ EXPENSES 2005-06
GENERAL FUND				
BOARD OF SUPERVISORS DISTRICT 1	$ 249,676	$ 7,951	$ 221,157	$ 306,515
BOARD OF SUPERVISORS DISTRICT 2	249,676	7,951	224,201	306,515
BOARD OF SUPERVISORS DISTRICT 3	249,676	7,951	225,252	306,515
BOARD OF SUPERVISORS DISTRICT 4	249,676	7,951	194,959	306,515
BOARD OF SUPERVISORS DISTRICT 5	249,676	7,951	227,827	306,515
CLERK OF THE BOARD	478,788	24,625	433,017	536,893
ADULT PROBATION	45,668,897	1,446,775	45,305,680	50,303,044
ASSESSOR	15,808,896	697,393	15,903,644	18,118,945
CALL CENTER	1,298,676	99,989	1,354,315	1,555,385
EMERGENCY MANAGEMENT	155,628	1,920	156,792	233,760
CLERK OF THE SUPERIOR COU	23,147,694	638,323	22,411,823	26,383,155
FINANCE	2,532,036	146,473	2,376,282	3,086,638
COUNTY ATTORNEY	54,621,793	1,455,621	55,153,971	57,520,494
COUNTY MANAGERS OFFICE	1,915,710	29,266	1,672,478	1,996,561
ELECTIONS	10,494,469	91,680	12,925,623	7,255,771
HUMAN SERVICES	1,787,032	237,858	2,024,880	2,067,234
INTERNAL AUDIT	1,035,910	29,857	1,090,596	1,109,254
CONSTABLES	1,780,046	74,877	1,838,939	1,908,645
CORRECTIONAL HEALTH	3,461,426	52,834	3,476,664	3,580,435
JUVENILE PROBATION	11,832,089	323,370	11,210,807	11,680,865
MEDICAL EXAMINER	4,154,263	154,182	4,654,106	4,923,739
PARKS & RECREATION	1,271,316	(37,058)	1,229,354	1,526,694
HUMAN RESOURCES	3,113,833	94,344	3,062,387	3,150,296
PUBLIC FIDUCIARY	1,983,422	122,383	1,974,308	2,186,245
EMPLOYEE HEALTH INITIATIV	2,258,750	(0)	2,049,576	2,326,033
RECORDER	1,991,183	45,650	1,913,950	2,114,696
SUPERINTENDENT OF SCHOOLS	1,984,742	35,805	1,887,130	2,165,072
HEALTH CARE MANDATES	317,582,085	64,683	316,008,116	301,233,694
CHIEF INFORMATION OFFICER	5,208,429	130,599	6,019,513	5,623,616
TREASURER	3,952,730	57,396	4,009,733	4,147,293
GENERAL GOVERNMENT	126,317,131	(13,577,866)	51,763,071	168,992,175
APPROPRIATED FUND BALANCE	166,829,602	102,000	70,555,285	99,010,666
MANAGEMENT & BUDGET	2,507,135	142,868	2,128,306	2,777,491
SHERIFF	47,914,887	1,895,942	49,459,829	54,588,802
PUBLIC DEFENDER	31,100,074	902,202	31,307,137	32,831,396
LEGAL DEFENDER	7,021,181	175,557	6,744,469	7,431,420
LEGAL ADVOCATE	6,383,337	147,083	6,279,630	6,794,249
CONTRACT COUNSEL	9,384,406	145,994	14,622,047	14,162,317
FACILITIES MANAGEMENT	12,154,679	1,775,745	10,740,945	11,660,411
MATERIALS MANAGEMENT	1,354,842	66,793	1,375,710	1,489,584
ANIMAL CARE & CONTROL	385,109	12,404	397,516	375,193
TRIAL COURTS	61,302,158	1,591,459	62,471,511	67,135,563
PUBLIC HEALTH	6,545,367	632,169	7,111,824	8,743,496
ENVIRONMENTAL SERVICES	1,369,912	20,076	1,030,992	1,738,045
Total General Fund	$ 1,001,338,043	$ 91,026	$ 837,225,352	$ 995,997,839

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Arizona State Auditor General Forms (Schedule E) (Continued)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2004-05	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2004-05	ACTUAL EXPENDITURES/ EXPENSES 2004-05*	BUDGETED EXPENDITURES/ EXPENSES 2005-06
SPECIAL REVENUE FUNDS				
ADULT PROBATION	$ 13,919,776	$ 216,291	$ 12,965,462	$ 14,536,894
EMERGENCY MANAGEMENT	1,304,192	53,016	881,006	806,303
CLERK OF THE SUPERIOR COURT	6,635,620	93,000	6,093,782	8,874,258
COMMUNITY DEVELOPMENT	16,006,452	-	7,777,988	15,970,994
COUNTY ATTORNEY	12,802,876	606,635	12,114,836	12,799,672
HUMAN SERVICES	37,233,625	-	36,563,690	37,132,605
CORRECTIONAL HEALTH	37,354,956	520,447	39,920,378	39,634,375
JUVENILE PROBATION	41,445,767	104,246	38,286,207	45,991,188
MEDICAL EXAMINER	267,045	-	32,538	12,689
PARKS & RECREATION	4,486,514	285,189	4,293,666	5,043,954
RECORDER	5,608,218	53,695	5,540,077	7,509,286
INTEGRATED CRIMINAL JUST INFO	5,435,481	59,407	4,745,879	4,398,212
PLANNING & DEVELOPMENT	10,807,661	1,779,170	10,949,853	13,320,022
RESEARCH & REPORTING	408,364	-	330,323	299,498
GENERAL GOVERNMENT	54,100,728	(4,384,447)	9,798,194	88,006,674
APPROPRIATED FUND BALANCE	47,446,851	-	18,510,427	33,854,807
SHERIFF	135,107,206	4,587,583	135,096,696	166,430,334
PUBLIC DEFENDER	2,577,598	21,949	2,274,950	2,227,664
LEGAL DEFENDER	84,403	2,000	86,403	105,542
LEGAL ADVOCATE	16,310	-	13,567	19,500
TRANSPORTATION	51,585,042	1,365,770	51,037,237	54,020,065
LIBRARY DISTRICT	15,639,753	930,428	14,912,406	14,342,659
SOLID WASTE	3,379,515	7,417	4,101,942	4,036,893
STADIUM DISTRICT	1,994,125	2,138,964	3,350,135	2,462,470
FLOOD CONTROL DISTRICT	26,624,873	3,221,020	29,799,430	31,060,677
FACILITIES MANAGEMENT	4,530,318	(1,503,952)	1,246,125	2,178,614
ANIMAL CARE & CONTROL	8,114,429	269,972	8,126,832	8,112,123
TRIAL COURTS	15,632,663	435,653	12,590,597	16,674,245
AIR QUALITY	10,057,628	612,613	9,838,125	10,470,060
PUBLIC HEALTH	41,465,106	2,595,098	42,839,142	43,571,742
ENVIRONMENTAL SERVICES	10,678,417	450,825	10,613,634	11,234,271
Total Special Revenue Funds	$ 622,751,512	$ 14,521,990	$ 534,731,527	$ 695,138,289
DEBT SERVICE FUNDS				
GENERAL GOVERNMENT	$ 15,122,774	$ -	$ 10,789,285	$ 17,416,902
STADIUM DISTRICT	5,405,094	-	3,250,572	5,442,594
Total Debt Service Funds	$ 20,527,868	$ -	$ 14,039,857	$ 22,859,496
CAPITAL PROJECTS FUNDS				
CORRECTIONAL HEALTH	$ 158,037	$ -	$ 236,214	$ -
JUVENILE PROBATION	392,535	-	319,645	-
GENERAL GOVERNMENT	81,758,466	(554,597)	43,986,892	82,628,056
SHERIFF	865,343	-	849,360	-
TRANSPORTATION	77,638,168	(453,770)	57,588,371	110,571,009
STADIUM DISTRICT	3,000	1,000,000	752,500	3,000
FLOOD CONTROL DISTRICT	51,864,000	2,500,000	52,037,074	62,142,000
FACILITIES MANAGEMENT	38,746,494	-	17,792,481	22,800,000
Total Capital Projects Funds	$ 251,426,043	$ 2,491,633	$ 173,562,536	$ 278,144,065

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Arizona State Auditor General Forms (Schedule E) (Continued)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2004-05	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2004-05	ACTUAL EXPENDITURES/ EXPENSES 2004-05*	BUDGETED EXPENDITURES/ EXPENSES 2005-06
ENTERPRISE FUNDS				
MARICOPA MANAGED CARE SYSTEMS	$ 388,065,000	$ -	$ 411,386,879	$ 87,070,639
SOLID WASTE	924,671	-	669,818	755,445
HEALTH CARE DELIVERY SYSTEM	389,418,854	-	289,804,320	-
Total Enterprise Funds	$ 778,408,525	$ -	$ 701,861,017	$ 87,826,084
INTERNAL SERVICE FUNDS				
COUNTY MANAGERS OFFICE	$ 46,261	$ -	$ 35,221	$ -
EMPLOYEE HEALTH INITIATIVES	39,364,705	(0)	39,892,825	50,596,799
CHIEF INFORMATION OFFICER	13,343,685	-	13,618,675	14,593,068
MATERIALS MANAGEMENT	797,885	262,006	956,162	811,961
EQUIPMENT SERVICES	9,271,159	160,860	9,729,171	10,171,760
RISK MANAGEMENT	25,956,064	-	25,477,835	26,011,566
Total Internal Service Funds	$ 88,779,759	$ 422,866	$ 89,709,889	$ 102,185,154
ELIMINATIONS FUNDS				
HEALTH CARE DELIVERY SYSTEM	$ (82,891,840)	$ -	$ (82,891,840)	$ -
ELIMINATIONS	(95,425,440)	1,369,610	(89,588,895)	(75,837,516)
Total Enterprise Funds	$ (178,317,280)	$ 1,369,610	$ (172,480,735)	$ (75,837,516)
TOTAL ALL FUNDS	$ 2,584,914,470	$ 18,897,124	$ 2,178,649,444	$ 2,106,313,411

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Glossary

Activity: A set of services grouped together around a common purpose or result.

AHCCCS: Arizona Health Care Cost Containment System.

ALTCS: Arizona Long Term Care System.

Balanced Budget: An annual budget in which expenditures or uses do not exceed available resources. Must take into account current year spending as well as future spending obligations.

Base Level Internal Service Charge: A base-level, fixed charge that is required by all agencies for normal business operations that cannot be controlled directly by department management. As an example, Telecommunications provides base-level services that include phone line administration, 506 and 372 exchange, voice mail, transmission systems, etc.

Base Level Request: An initial fiscal year's budget amount, with adjustments for program changes, grants, departmental realignment, changes approved by the Maricopa County Board of Supervisors and annualized costs for previously funded budget issues (initiatives). A department's base budget request must be within the budget target provided.

Baseline: An established level of previous or current performance that could be used to set improvement goals and provide a comparison for assessing future progress.

Benchmarking: A continuous process of collecting information on internal or external standards, processes, and/or best practices, evaluating why they are successful and applying what is learned.

Budgeting for Results: A budgeting strategy where decisions are based on or informed by performance information that describes the cost or efficiency of producing an activity and the results achieved for customers—those whose best interests are served by or who receive or use the products or services of a department or program. This is accomplished by structuring the accounting and budgeting systems according to the structure of departments' strategic plans.

Note: Accountability is at the heart of Budgeting for Results—County Government is willing and able to tell taxpayers what they are getting for their money in terms of results for customers.

Capital Budget: The first year of the Capital Improvement Program (CIP).

Capital Improvement Program (CIP): A five-year plan of capital improvement projects that outlines project costs, funding sources and future operating costs associated with each capital improvement.

Capital Improvement Project: A major, nonrecurring expenditure of $150,000 or more used to expand or improve the County's physical assets, including land, facilities and infrastructure. Capital improvement projects generally result in new facilities with expected life spans of many years, in substantial extension of the useful life and monetary value of existing facilities, or in increases to the existing "footprint" of a building. Capital improvement projects generally span two or more years.

Note: Separate and distinct new facilities should be budgeted as discrete projects. Portions of new facilities should be included in the overall project budget for the overall facility.

Capital Outlay: An expenditure from a department operating budget for the acquisition of, or addition to, a fixed asset. A fixed asset is an item that costs $5,000 or more and has a useful life of at least one year. Fixed assets with costs over $5,000 should be budgeted and itemized in the capital object codes (900 series).

Capital Projects Fund: A fund established to account for the proceeds of bond issues and other resources for the acquisition, construction or reconstruction of major capital facilities.

Carryover Funding: An amount budgeted for FY 2005-06 to pay for a capital expenditure budgeted for FY 2004-05 for which an obligation has been incurred that cannot be paid by June 30, 2005. Note: Carryover items should be identified in the base budget submission.

Central Services Cost Allocation Plan: An allocation of General Fund Central Service departments costs (i.e. human resources, internal audit) to all non-General Fund departments through a consistent, logical methodology in proportion to the service or benefit received.

COP's (Certificates of Participation): A method of structuring and securitizing lease payments to investors by dividing the lease payments into fractionalized interests or shares for individual sale to investors. A formal certificate represents each share, much like a bond. However, unlike bonds, COPs are typically subject to annual appropriation and do not represent a "debt" of the issuer or other lessor, but rather a proportionate interest in a flow of lease payments that are pledged to a trust.

County: Maricopa County government.

DCM: Deputy County Manager.

Debt Service Fund: A fund used to account for the accumulation of resources for and payment of general obligation, special assessment, and stadium district bond principal and interest.

Demand Measure: A measure of the number of total units of service or product anticipated to be demanded or needed by the customer. Examples include, number of residents eligible for job training or number of building inspection applications received.

Department: An organizational unit headed by a director or elected official. In terms of financial structure, departments can have multiple funding sources, (i.e. general fund, special revenue etc.) that are based on specified uses. The combination of the various funds are consolidated at the department level.

Discretionary Internal Service Charge: A charge for a service above the base service level that can be controlled at the discretion of the requesting department, such as fuel use, motor pool, reprographic services, long distance, cellular phones, pagers, telecom work orders.

Econometrics: A forecasting method that captures the behavioral relationships of many variables (called explanatory variables) on the variable being forecast. The method applies regression analysis to historical data to determine the marginal impact of the explanatory variable. Typically, the explanatory variables are related to the demography or economy of the community.

Efficiency Measure: A performance measure that measures the average activity cost per output or result. Examples include cost per participant served or cost per building inspection completed within seventy-two hours.

Eliminations: Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. Interdepartmental charges from the Reprographics (print shop) fund to various County departments are one example. Departments pay the print shop for services, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. The print shop, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing printing services.

Enterprise Fund: A fund used to account for operations that are financed and operated in a manner similar to private enterprises where the intent of the County is that the costs of providing goods and services to the general public on a continuing basis be financed through user charges. This allows for the evaluation of these funds on the same basis as investor-owned enterprises in the same industry.

Environmental Assessment: An analysis of the internal and external trends and issues that will have a major impact on the department and its customers over the next two to five years. Issue statements summarize the trends and the impact on the department. The environmental assessment is based on data-based information

and reasoned professional judgment that describes changes anticipated both from inside and outside the department.

Family of Measures: A set of the four categories of performance measures that are used to measure the performance of an activity. The categories of measure are result, output, demand and efficiency.

Full Time Equivalent (FTE): A value equivalent to a number of employees paid full time (forty hours per week, or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to .5 FTE; four half-time positions, each paid for 20 hours per week, equals 2.0 FTE, and so on. A single position may have an FTE value greater than zero, but not greater than 1.0. A group of positions has an aggregate FTE value based on the FTE values of the specific positions within the group.

Fund: A fund is used to account for revenues and expenditures with a specified purpose.

Fund Balance/Equity: An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund. This is measured at the beginning or end of a fiscal year.

GAAP: Generally Accepted Accounting Principles.

General Fund: A fund accounting for all financial resources of the County, except those required to be accounted for in other funds, and serves as the County's primary operating fund.

GO Bond: General Obligation Bonds are approved by a majority of Maricopa County residents that are sold to raise funding for capital expenditures. Funding for repayment is provided by the County's secondary debt service property tax levy.

Indirect Cost: A cost that is necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. The central service cost allocation is an example of the allocation of indirect costs.

Input: A volume of resources used to provide an activity. Inputs are typically stated in terms of dollars or hours, but are sometimes stated in terms of people or material resources.

Internal Charge: A cost billed to one County department by another County department for base level or discretionary services provided.

ISF (Internal Service Fund): A proprietary fund that accounts for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis like a business.

Issue Statement: A summary statement of an issue and trend that will have a major impact on the department and its customers over the next two to five years. Issue statements include what that impact will be and are the products of the environmental assessment phase in strategic planning.

Key Result Measure: A performance measure that is directly related to the program purpose statement and measures the impact that a program had on citizens/customers.

Major Maintenance: A category of non-routine projects comprised of major maintenance or upgrades to facilities and/or equipment that will achieve demonstrable savings in operational cost, extend the useful life of assets, or achieve at least ten percent savings in current energy consumption. Each project cost must exceed $20,000 for it to be classified as a major maintenance item. Examples of Major Maintenance projects include replacing heating, ventilation, and cooling (HVAC) systems, replacing roofs, repairing building exteriors, retrofitting light fixtures, installing variable drive fan motors, installing energy management systems, etc. Maintenance projects costing less than $20,000 will be treated as Facilities base-level or discretionary services, and charged accordingly (refer to Internal Charges section).

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either Federal or State entities.

MCSO: Maricopa County Sheriff's Office.

MFR (Managing for Results): A systemic approach to management decision-making, resource allocation, and accountability for results. It includes an integrated system of processes: Planning for Results, Budgeting for Results, Delivering Services and Collecting Data, Reporting Results, Evaluating Results, and Decision Making.

MHP: Maricopa Health Plans.

MHS: Maricopa Health System or Maricopa Health Delivery System.

MIHS: Maricopa Integrated Health System.

Mission: A clear, concise statement of purpose for the entire department. The mission focuses on the broad, yet distinct, results the department will achieve for its customers.

MMC: Maricopa Medical Center.

MOE: Maintenance of Effort. Maintaining funding of maintenance and operational expenditures, including detention personnel compensation, employee related expenses, utility expenses of the facility, costs of food and care of prisoners, administrative support costs and costs of maintaining and repairing the facility and grounds, at a level before the voter approved detention excise tax.

Object Code: Identifies the balance sheet account (assets, liabilities, or fund equity), revenue source, or expenditure/expense type (e.g., cash, accounts payable, real property taxes, salaries and wages).

OMB: Office of Management and Budget.

Org: A level two budget under the budget org. This usually denotes a unit under the division.

Example of a departmental budget structure:

Department 110 Adult Probation	
Budget Org (level 1)	1100 Administration Services
Org (level 2)	1101 Department Administration

Output Measure: A performance measure that measures the number of units produced. Examples include number of participants enrolled in job training courses or number of building inspections completed.

PCN: A position control number assigned to a position.

Performance Measure: An on-going, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate directly to objectives and allow for measurement of the same thing over a period of time. (See Family of Measures)

Personal Services: A category of expenditures within the budget that includes salaries, benefits, temporary help, special pay, overtime, and salary adjustments and personnel allocations out/in.

Personal Services Allocation – Out/In: An object code (795 or 796) used to record payroll expenditures that will be charged/credited to a department for work performed on a special assignment basis. The department providing the personal services will record the expenditure as a credit and the receiving department will record the expenditure as a debit.

Personnel Savings: A savings normally realized when positions are vacant or employees are paid at lower rate than budgeted. Object code 701, sub-line “Regular Pay Personnel Savings” and object code 750 sub-line “Benefits Personnel Savings” are provided to recognize the expenditure. This reduction (negative) to the personal services budget allows the department to use these budget dollars to fund other items.

Position: A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value.

Program: A set of activities that have a common purpose or result. Programs provide operational and performance information for strategic decision making.

Restatement: A budgetary transfer which provides for a specific increase for programs or expenditures in one department with a corresponding decrease in other programs and expenditures in another department for a net impact of zero (or less).

Result Measure: A performance measure that measures the impact or benefit that customers experience as a consequence of receiving a department's services, stated as a percentage or rate. Examples include percentage of job trainees who had jobs for six months or longer or percentage of building inspections completed within seventy-two hours.

Results Initiative: A request for funding above the budget base to support a program, activity and strategic goal identified in the strategic planning process. Results initiatives address mandates, demands for service caused by demographic changes, new programs, or expansion of existing programs. Results initiatives must clearly relate to the department's mission and be supported by relevant performance measures.

Service: A service is the deliverable or product that the customer receives from a department. Services are described as nouns, not verbs, thus defining services in terms of what the customer receives rather than in terms of what the department does.

Special Revenue Fund: A fund that accounts for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to specific purpose expenditures.

Strategic Goal: A strategic goal translates resources into significant results to be achieved over the next two to five years, providing the basis for evaluating the department as a whole.

Strategic Plan: A strategic plan sets forth the purpose, strategic goals, operational organization, and performance expectations for a department. The strategic plan provides information to department staff, corporate decision makers, the Maricopa County Board of Supervisors and the public about how the department is organized to deliver results and what results the department is accountable for achieving. The plan provides the opportunity for all department staff to see how they contribute at all levels in the organization.

Sub-object Code: Identifies detailed balance sheet account, revenue source, or expenditure/expense type (e.g., cash on hand, current real property taxes, overtime wages).

Supplies and Services: A category of expenditures within the budget for all standard costs of daily operations, including such items as office supplies, rent, contractual services, and travel.

Technology Results Initiative: A results initiative for technology expenditures for more than $20,000 or that are above a department's base budget for new or improved technology systems or for maintaining existing information technology systems.

Trend: A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend. If the number of recurrences is very small, such as number of floods in a year, it may take a number of years to document a trend in one direction or another. While a large number of events or occurrences, such as the number of court cases of a particular type, may reveal a trend within months or a few of years.

Acknowledgements

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With the Board's approval of the FY 2005-06 Budget on June 20, 2005, and the corresponding tax rates on August 15, 2005, we start down the path of developing the FY 2006-07 Budget.